

TE Connectivity Ltd.
Form 10-K
November 13, 2012

Use these links to rapidly review the document

[TE CONNECTIVITY LTD. TABLE OF CONTENTS](#)

[INDEX TO CONSOLIDATED FINANCIAL STATEMENTS](#)

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 10-K

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the fiscal year ended September 28, 2012

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

001-33260

(Commission File Number)

TE CONNECTIVITY LTD.

(Exact name of registrant as specified in its charter)

Switzerland

(Jurisdiction of Incorporation)

98-0518048

(I.R.S. Employer Identification No.)

Rheinstrasse 20, CH-8200 Schaffhausen, Switzerland

(Address of principal executive offices)

+41 (0)52 633 66 61

(Registrant's telephone number)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Name of each exchange on which registered |
|-----------------------------------|--|
| Common Shares, Par Value CHF 0.97 | New York Stock Exchange |

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

(Do not check if a
smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

The aggregate market value of the registrant's common shares held by non-affiliates of the registrant was \$15,674,488,725 as of March 30, 2012, the last business day of the registrant's most recently completed second fiscal quarter. Directors and executive officers of the registrant are considered affiliates for purposes of this calculation but should not necessarily be deemed affiliates for any other purpose.

The number of common shares outstanding as of November 9, 2012 was 422,572,640.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Proxy Statement filed within 120 days of the close of the registrant's fiscal year in connection with the registrant's 2013 annual general meeting of shareholders are incorporated by reference into Part III of this Form 10-K to the extent described therein.

Table of Contents

**TE CONNECTIVITY LTD.
TABLE OF CONTENTS**

| | Page |
|---|-------------|
| <u>Part I</u> | |
| <u>Item 1. Business</u> | <u>1</u> |
| <u>Item 1A. Risk Factors</u> | <u>12</u> |
| <u>Item 1B. Unresolved Staff Comments</u> | <u>25</u> |
| <u>Item 2. Properties</u> | <u>25</u> |
| <u>Item 3. Legal Proceedings</u> | <u>26</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>27</u> |
| <u>Part II</u> | |
| <u>Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> | <u>28</u> |
| <u>Item 6. Selected Financial Data</u> | <u>31</u> |
| <u>Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>32</u> |
| <u>Item 7A. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>64</u> |
| <u>Item 8. Financial Statements and Supplementary Data</u> | <u>66</u> |
| <u>Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u> | <u>66</u> |
| <u>Item 9A. Controls and Procedures</u> | <u>66</u> |
| <u>Item 9B. Other Information</u> | <u>67</u> |
| <u>Part III</u> | |
| <u>Item 10. Directors, Executive Officers and Corporate Governance</u> | <u>68</u> |
| <u>Item 11. Executive Compensation</u> | <u>68</u> |
| <u>Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> | <u>68</u> |
| <u>Item 13. Certain Relationships and Related Transactions, and Director Independence</u> | <u>69</u> |
| <u>Item 14. Principal Accountant Fees and Services</u> | <u>69</u> |
| <u>Part IV</u> | |
| <u>Item 15. Exhibits and Financial Statement Schedules</u> | <u>70</u> |
| <u>Signatures</u> | <u>73</u> |
| <u>Index to Consolidated Financial Statements</u> | <u>75</u> |

Table of Contents

SPECIAL NOTE ABOUT FORWARD-LOOKING STATEMENTS

We have made forward-looking statements in this Annual Report, including in the sections entitled "Business," "Risk Factors," "Properties," "Legal Proceedings," "Management's Discussion and Analysis of Financial Condition and Results of Operations," and "Quantitative and Qualitative Disclosures about Market Risk," that are based on our management's beliefs and assumptions and on information currently available to our management. Forward-looking statements include, among others, the information concerning our possible or assumed future results of operations, business strategies, financing plans, competitive position, potential growth opportunities, potential operating performance improvements, acquisitions, the effects of competition, and the effects of future legislation or regulations. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words "believe," "expect," "plan," "intend," "anticipate," "estimate," "predict," "potential," "continue," "may," "should," or the negative of these terms or similar expressions.

Forward-looking statements involve risks, uncertainties, and assumptions. Actual results may differ materially from those expressed in these forward-looking statements. You should not put undue reliance on any forward-looking statements. We do not have any intention or obligation to update forward-looking statements after we file this report except as required by law.

The risk factors discussed in "Risk Factors" and other risks identified in this Annual Report could cause our results to differ materially from those expressed in forward-looking statements. There may be other risks and uncertainties that we are unable to predict at this time or that we currently do not expect to have a material adverse effect on our business.

Table of Contents

PART I

ITEM 1. BUSINESS

Overview

TE Connectivity Ltd. ("TE Connectivity," or the "Company," which may be referred to as "we," "us," or "our") is a global company that designs and manufactures approximately 500,000 products that connect and protect the flow of power and data inside millions of products used by consumers and industries. We partner with customers in a broad array of industries from consumer electronics, energy, and healthcare to automotive, aerospace, and communication networks.

In March 2011, our shareholders approved an amendment to our articles of association to change our name from "Tyco Electronics Ltd." to "TE Connectivity Ltd." The name change was effective March 10, 2011. Our ticker symbol "TEL" on the New York Stock Exchange remained unchanged.

Tyco Electronics Ltd. was incorporated in Bermuda in fiscal 2000 as a wholly-owned subsidiary of then Bermuda-based Tyco International Ltd. ("Tyco International"). Effective June 29, 2007, Tyco International distributed all of our shares to its common shareholders (referred to in this report as the "separation"). We became an independent, publicly traded company owning the former electronics businesses of Tyco International.

Our business was formed principally through a series of acquisitions, from fiscal 1999 through fiscal 2002, of established electronics companies and divisions, including the acquisition of AMP Incorporated and Raychem Corporation in fiscal 1999, and the Electromechanical Components Division of Siemens and OEM Division of Thomas & Betts in fiscal 2000. These companies each had more than 50 years of history in engineering and innovation excellence. We operated as a segment of Tyco International prior to our separation.

Effective June 25, 2009, we discontinued our existence as a Bermuda company as provided in Section 132G of the Companies Act of 1981 of Bermuda, as amended, and, in accordance with article 161 of the Swiss Federal Code on International Private Law, continued our existence as a Swiss corporation under articles 620 et seq. of the Swiss Code of Obligations. The rights of holders of our shares are governed by Swiss law, our Swiss articles of association, and our Swiss organizational regulations.

We acquired Deutsch Group SAS ("Deutsch") and ADC Telecommunications, Inc. ("ADC") in fiscal 2012 and 2011, respectively. See Note 5 to the Consolidated Financial Statements for additional information relating to these acquisitions.

We operate through three reporting segments: Transportation Solutions, Communications and Industrial Solutions, and Network Solutions. Our reporting segments manufacture and distribute our products and solutions to a number of end markets. The table below provides a summary of our

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

reporting segments, the fiscal 2012 net sales contribution of each segment, and the key products and industry end markets that we serve:

| Segment | Transportation Solutions 45% | Communications and Industrial Solutions 30% | Network Solutions 25% |
|-----------------------------------|--|---|-------------------------------------|
| % of Fiscal 2012 Net Sales | | | |
| Key Products | Connector systems | Connector systems | Connector systems |
| | Relays | Relays | Heat shrink and cold applied tubing |
| | Wire and cable | Circuit protection devices | Fiber optics |
| | Circuit protection devices | Antennas | Wire and cable |
| | Sensors | Heat shrink tubing | Racks and panels |
| | Heat shrink tubing and molded parts | | Wireless |
| Key Markets | Application tooling | | Undersea telecommunication systems |
| | Automotive | Industrial | Telecom Networks |
| | Aerospace, Defense, and Marine | Consumer Devices | Energy |

See Notes 1 and 23 to the Consolidated Financial Statements for additional segment and geographic financial information relating to our business.

Our Competitive Strengths

We believe that we have the following competitive strengths:

Portfolio of market-leading connectivity businesses. We are leaders in many of the markets we serve, and the opportunity for growth in those markets is significant. We believe our three segments serve a combined market of approximately \$90 billion that is expected to grow at an estimated annual growth rate of 6% over the next five years.

Global leader in passive components. With net sales of \$13.3 billion in fiscal 2012, we are significantly larger than many of our competitors. In the fragmented connector industry, which we estimated to be approximately \$50 billion in fiscal 2012, our net sales were approximately \$7.9 billion. We have established a global leadership position in the connector industry with leading market positions in the following markets:

Automotive #1

Industrial #1

Telecom/data communications #1

Computers and peripherals #4

Our scale provides us the opportunity to accelerate our sales growth by making larger investments in existing and new technologies and businesses in our core markets and to expand our presence in emerging markets. Our leadership position also provides us the opportunity to lower our purchasing costs by developing lower cost sources of supply and to maintain a flexible manufacturing footprint worldwide that is close to our customers' locations.

Strong customer relationships. As an industry leader, we have established close working relationships with many of our customers. These relationships allow us to better anticipate and respond to customer needs when designing new products and new technical solutions. By working with our customers in developing new products and technologies, we believe we are able to identify and act on trends and leverage knowledge about next-generation technology across our products.

Table of Contents

Process and product technology leadership. We employ approximately 7,400 engineers dedicated to product research, development, and engineering. Our investment of \$688 million in product and process engineering and development together with our capital spending of \$533 million in fiscal 2012 enable us to consistently provide innovative, high-quality products with efficient manufacturing methods.

Diverse product mix and customer base. We manufacture and sell a broad portfolio of products to customers in various industries. Our customers include many of the leaders in their respective industries, and our relationships with them typically date back many years. We believe that this diversified customer base provides us an opportunity to leverage our skills and experience across markets and reduces our exposure to particular end markets, thereby reducing the variability of our financial performance. Additionally, we believe that the diversity of our customer base reduces the level of cyclicality in our results and distinguishes us from our competitors.

Global presence. We have an established manufacturing presence in over 20 countries and our sales are global. Our global coverage positions us near our customers' locations and allows us to assist them in consolidating their supply base and lowering their production costs. We believe our balanced sales distribution lowers our exposure to any particular geography and improves our financial profile.

Strong management team and employee base. We believe our management team has the experience necessary to effectively execute our strategy and advance our product and technology leadership. Our Chief Executive Officer and segment leaders average more than 20 years of industry experience. They are supported by an experienced and talented management team that is dedicated to maintaining and expanding our position as a global leader in the industry.

We have approximately 88,000 employees who are based throughout the world. We continue to emphasize employee development and training, and we embrace diversity. Our strong employee base, along with their commitment to uncompromising values, provides the foundation of our company's success.

Our Strategy

We want to be a premier partner to our customers; we want our employees to thrive, be highly engaged, and view our company as a great place to work; and we want to generate superior returns for our shareholders. These three basic tenets are the focus of our strategy and drive all that we do. Our strategy is built on core values of integrity, accountability, teamwork, and innovation. We expect our employees to do the right thing, take responsibility, work together, and innovate.

Our goal is to be the world leader in providing custom-engineered electronic components and solutions for an increasingly connected world. We believe that in achieving this, we will increase net sales and profitability across our segments in the markets that we serve. We intend to continue our growth by focusing on the following priorities:

Deliver extraordinary customer service. We are broadening the concept of service to embrace every aspect of how we reach and serve our customers. We are increasing our focus on our strategic accounts through direct sales, better leveraging the distribution channel, and revolutionizing our web presence and eBusiness programs. These initiatives, along with our company-wide improvement program designed to improve productivity, reduce costs, and ultimately deliver greater satisfaction to our customers and greater value to shareholders, will enable us to broaden our customer reach and increase customer satisfaction while enabling us to serve customers better and more cost effectively.

Strengthen our innovation leadership. Technology leadership is critical to our business. We seek to continue to strengthen our process and product technology leadership and to increase the

Table of Contents

percentage of our annual net sales from new products. In fiscal 2012, we derived approximately 24% of our net sales from new products launched within the previous three years. We intend to continue to focus our research, development, and engineering investment on next generation technologies and highly engineered products and platforms, and leverage innovation across our segments.

Extend our leadership in emerging markets. We seek to improve our market leadership position in emerging geographic regions, including China, Eastern Europe, Brazil, and India, which we expect will experience higher growth rates than those of more developed regions in the world. In fiscal 2012, we generated \$2.0 billion of net sales in China, \$1.0 billion of net sales in Eastern Europe, \$0.3 billion of net sales in Brazil, and \$0.2 billion of net sales in India. We believe that expansion in these regions will enable us to grow faster than the overall global market.

Lead in smart connectivity. Smart connectivity complements and expands on innovation leadership. It adds more functionality and intelligence wherever connectivity occurs. Our focus on smart connectivity enables us to provide more value to our customers by offering products that do more and solve more.

Supplement organic growth with strategic partnerships and acquisitions. We will evaluate and selectively pursue strategic partnerships and acquisitions that strengthen our market position, enhance our existing product offerings, enable us to enter attractive markets, expand our technological capabilities, and provide synergy opportunities.

Our Products

Our net sales by reporting segment as a percentage of our total net sales was as follows:

| | Fiscal | | |
|---|--------|------|------|
| | 2012 | 2011 | 2010 |
| Transportation Solutions | 45% | 41% | 41% |
| Communications and Industrial Solutions | 30 | 34 | 38 |
| Network Solutions | 25 | 25 | 21 |
| Total | 100% | 100% | 100% |

Transportation Solutions

The Transportation Solutions segment is a leader in electronic components, including connectors, relays, wire and cable, circuit protection devices, sensors, and heat shrink tubing and molded parts, as well as application tooling and custom-engineered solutions for the automotive and aerospace, defense, and marine markets. The following are the primary product families sold by the segment:

Connector Systems and Components. We offer an extensive range of electrical and electronic interconnection products. These connectors include a wide variety of pin and socket, terminal, USB, coaxial, input/output, fiber optic, power, and circular connectors, as well as sophisticated interconnection products used in complex aerospace, defense, and marine equipment and custom connectivity solutions for harsh environment applications.

Relays. Our relay products can be used in a wide range of applications in the automotive industry, including electric sunroofs, anti-lock braking systems, and fuel injection coils. Also, our relay products can be used in a variety of high-performance applications for the aerospace and defense industries.

Wire and Cable. We provide highly engineered cable and wire products to the aerospace, defense, and marine markets. We offer a broad range of cable, including NASA-specification

Table of Contents

cable and other cables suitable for use in rugged applications within the aerospace, defense, and marine (oil and gas exploration) industries.

Circuit Protection Devices. We offer a diverse range of circuit protection devices, which limit the flow of current during fault conditions and automatically reset after the fault is cleared and power to the circuit is restored. We also offer surface-mount chip fuses, gas discharge tubes for overvoltage protection, electrostatic discharge protection devices, and hybrid protection devices.

Sensors. We offer a customized engineered portfolio of non-contact position and speed sensor technologies mainly for the automotive industry that include high measurement standards, robust housing technologies, and temperature stable designs for a variety of powertrain, safety, and chassis applications.

Heat Shrink Tubing and Molded Parts. We offer hundreds of reliable, cost-effective products to seal, connect, insulate, protect, hold, and bundle high-performance electrical harnesses. We also provide customized harnessing design, prototype, and build services.

Application Tooling. We offer a broad portfolio of hand tools, semi-automatic bench machines, and fully-automatic machine systems for processing terminal products.

In addition to the above product families, which represent over 90% of the Transportation Solutions segment's net sales, we also offer clocksprings, identification products, fiber optics, and antennas.

Communications and Industrial Solutions

The Communications and Industrial Solutions segment is one of the world's largest suppliers of electronic components, including connectors, relays, circuit protection devices, antennas, and heat shrink tubing. Our products are used primarily in the industrial machinery, consumer devices, data communications, and household appliance markets. The following are the primary product families sold by the segment:

Connector Systems and Components. We offer connector products including a wide variety of pin and socket, terminal, USB, coaxial, input/output, fiber optic, and power connectors, as well as sophisticated interconnection products used in complex telecommunications, computer, and medical equipment.

Relays. Our relay products can be used in a wide range of applications in the telecommunications, industrial, and appliance markets, including signal and power relay technologies for the telecommunications industry.

Circuit Protection Devices. We offer a diverse range of circuit protection devices, which limit the flow of current during fault conditions and automatically reset after the fault is cleared and power to the circuit is restored. We also offer surface-mount chip fuses, gas discharge tubes for overvoltage protection, electrostatic discharge protection devices, and hybrid protection devices.

Antennas. We offer application specific and standard antenna products in a variety of structures to enable our customers to complete the transmission of wireless voice and data over a full range of protocols.

Heat Shrink Tubing. We offer hundreds of reliable, cost-effective products to seal, connect, insulate, protect, hold, and bundle high-performance electrical harnesses. We also provide customized harnessing design, prototype, and build services.

In addition to the above product families, which represent over 90% of the total Communications and Industrial Solutions segment's net sales, the segment also sells identification products, wire and cable, memory card products, switches, and battery assemblies.

Table of Contents

Network Solutions

The Network Solutions segment is one of the world's largest suppliers of infrastructure components and systems for the telecommunications and energy markets. Our products include connectors, heat shrink and cold applied tubing, fiber optics, wire and cable, racks and panels, and wireless products. We are also a leader in developing, manufacturing, installing, and maintaining some of the world's most advanced subsea fiber optic communications systems. The following are the primary product families sold by the segment:

Connector Systems and Components. We offer an extensive range of low, medium, and high-voltage connectors and splices, cable assemblies, sealing systems, terminals, fittings, lugs and clamps, transmission line fittings, splice closures, grounding hardware, and wall and floor outlets for voice and data connection to local area networks.

Heat Shrink and Cold Applied Tubing. We offer tubing for heat shrinkable and cold applied closures, wrap-around sleeves, and molded parts designed to better protect both high- and low-voltage circuits against harsh aerial, buried, and above-ground environments.

Fiber Optics. We provide fiber optic connectors, splices, fiber optic splice closures, fiber management systems, high density cable assemblies, couplers and splitters, and complete cabling systems. These products find use in both local-area and wide-area networks and "Last-Mile" Fiber-to-the-Home installations.

Wire and Cable. We provide wire and cable for indoor and outdoor use in office, factory floor, school, and residential voice, data, and video networks, including copper and fiber optic distribution cables, shielded and unshielded twisted-pair cables, armored cable, and patch cords.

Racks and Panels. We provide racks and panels that are used to integrate, organize, and manage fiber and copper cables and splices, thereby simplifying installation, maintenance, and upgrades for both exchange/head end and customer premise environments.

Wireless. We offer solutions for radio frequency distribution and distributed antenna systems. These products provide wireless coverage and capacity and operate as an extension of the wireless network, expanding the reach of both in-building and outdoor signals.

Undersea Telecommunication Systems. We design, build, maintain, and test undersea fiber optic networks for the telecommunication and oil and gas markets.

In addition to the above product families, which represent over 90% of the total Network Solutions segment's net sales, the segment also sells printed circuit board devices, relays, network interface devices, and application tooling.

Table of Contents**Markets**

We sell our products to manufacturers and distributors in a number of major markets. The approximate percentage of our total net sales by market in fiscal 2012 was as follows:

| Markets | Percentage |
|--------------------------------|-------------------|
| Automotive | 39% |
| Telecommunications | 13 |
| Telecom Networks | 8 |
| Energy | 7 |
| Industrial | 7 |
| Aerospace, Defense, and Marine | 6 |
| Enterprise Networks | 5 |
| Computer | 5 |
| Appliance | 4 |
| Medical | 2 |
| Other | 4 |
| Total | 100% |

Automotive. The automotive and industrial transportation industry uses our products in motor management systems for combustion and electric vehicles, body electronic applications, safety systems, chassis systems, security systems, driver information, passenger entertainment, and comfort and convenience applications. Electronic components regulate critical vehicle functions, from fuel intake to braking, as well as information, entertainment, and climate control systems.

Telecommunications. Our products are used in telecommunications products, such as data networking equipment, switches, routers, wire line infrastructure equipment, wireless infrastructure equipment, wireless base stations, mobile phones, and undersea fiber optic telecommunication systems.

Telecom Networks. Our products are used by communication service providers to facilitate the high-speed delivery of services from central offices to customer premises. This industry services the needs of emerging countries that are building out their communications infrastructure as well as countries upgrading networks to support high-speed internet connectivity and delivery of high-definition television.

Energy. The energy industry uses our products in power generation equipment and power transmission equipment. The industry has been investing heavily to improve, upgrade, and restore existing equipment and systems. In addition, this industry addresses the needs of emerging countries that are building out and upgrading their energy infrastructure.

Industrial. Our products are used in factory automation and process control systems, photovoltaic systems, industrial motors and generators, general industrial machinery and equipment, and commercial and building equipment.

Aerospace, Defense, and Marine. Our products are used in military and commercial aircraft, missile systems, military ground systems, satellites, space programs, radar systems, and offshore oil and gas applications.

Enterprise Networks. We provide structured cabling systems and cable management products for commercial buildings and office campuses, products that enable high-bandwidth voice and data communications throughout facilities ranging from data centers to office buildings to hotel and resort complexes.

Table of Contents

Computer. Our products are used in computer products, such as servers and storage equipment, workstations, notebook computers, tablet computers, desktop computers, and business and retail equipment.

Appliance. Our products are used in many household appliances, including refrigerators, washers, dryers, dishwashers, and microwaves.

Medical. Our products are used in a wide variety of medical devices, ranging from diagnostic and monitoring equipment, surgical devices, ultrasound systems, and energy-based catheters.

Other. Our products are used in numerous products, including instrumentation and measurement equipment, consumer electronics, and railway equipment.

Customers

Our customers include automobile, telecommunication, computer, industrial, aerospace, and consumer products manufacturers that operate both globally and locally. Our customers also include contract manufacturers and third-party distributors. We serve over 200,000 customer locations in over 150 countries, and we maintain a strong local presence in each of the geographic regions in which we operate.

Our net sales by geographic region as a percentage of our total net sales were as follows:

| | Fiscal | | |
|---------------------------|---------------|-------------|-------------|
| | 2012 | 2011 | 2010 |
| Europe/Middle East/Africa | 34% | 36% | 35% |
| Asia-Pacific | 34 | 33 | 34 |
| Americas ⁽¹⁾ | 32 | 31 | 31 |
| Total | 100% | 100% | 100% |

(1) The Americas includes our Subsea Communications business.

We collaborate closely with our customers so that their product needs are met. There is no single customer that accounted for a significant amount of our net sales in fiscal 2012, 2011, or 2010. Our approach to our customers is driven by our dedication to further developing our product families and ensuring that we are globally positioned to best provide our customers with sales and engineering support. We believe that as electronic component technologies continue to proliferate, our broad product portfolio and engineering capability give us a potential competitive advantage when addressing the needs of our global customers.

Raw Materials

We use a wide variety of raw materials in the manufacture of our products. The principal raw materials that we use include plastic resins for molding, precious metals such as gold and silver for plating, and other metals such as copper, aluminum, brass, and steel for manufacturing cable, contacts, and other parts that are used for cable and component bodies and inserts. Many of these raw materials are produced in a limited number of countries around the world or are only available from a limited number of suppliers. The prices of these materials are driven by global supply and demand dynamics.

Table of Contents**Research and Development**

We are engaged in both internal and external research and development in an effort to introduce new products, to enhance the effectiveness, ease of use, safety, and reliability of our existing products, and to expand the applications for which the uses of our products are appropriate. We continually evaluate developing technologies in areas where we may have technological or marketing expertise for possible investment or acquisition.

Our research and development expense for fiscal 2012, 2011, and 2010 was as follows:

| | Fiscal | | |
|---|---------------|--------|--------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Transportation Solutions | \$ 233 | \$ 217 | \$ 187 |
| Communications and Industrial Solutions | 207 | 221 | 182 |
| Network Solutions | 155 | 155 | 92 |
| Total | \$ 595 | \$ 593 | \$ 461 |

Our research, development, and engineering efforts are supported by approximately 7,400 engineers. These engineers work closely with our customers to develop application specific, highly engineered products and systems to satisfy the customers' needs. Our new products, including product extensions, introduced during the previous three years comprised approximately 24% of our net sales for fiscal 2012.

Sales, Marketing, and Distribution

We sell our products into more than 150 countries, and we sell primarily through direct selling efforts. We also sell some of our products indirectly via third-party distributors. In fiscal 2012, our direct sales represented 77% of net sales, with the remainder of net sales provided by sales to third-party distributors and independent manufacturer representatives.

We maintain distribution centers around the world. Products are generally delivered to these distribution centers by our manufacturing facilities and then subsequently delivered to the customer. In some instances, product is delivered directly from our manufacturing facility to the customer. We contract with a wide range of transport providers to deliver our products via road, rail, sea, and air.

Seasonality and Backlog

Customer orders typically fluctuate from quarter to quarter based upon business conditions and cancellation of unfilled orders prior to shipment of goods. We experience a slight seasonal pattern to our business. The third fiscal quarter is typically the strongest quarter of our fiscal year, whereas the first and fourth fiscal quarters are negatively affected by winter holidays and European holidays, respectively. The second fiscal quarter may also be affected by adverse winter weather conditions in certain of our end markets.

Table of Contents

Backlog by reportable segment at fiscal year end 2012 and 2011 was as follows:

| | Fiscal | |
|---|---------------|----------|
| | 2012 | 2011 |
| | (in millions) | |
| Transportation Solutions | \$ 1,267 | \$ 1,041 |
| Communications and Industrial Solutions | 683 | 1,080 |
| Network Solutions | 683 | 757 |
| Total | \$ 2,633 | \$ 2,878 |

We expect that the majority of our backlog at September 28, 2012 will be filled during fiscal 2013.

Competition

The industries in which we operate are highly competitive, and we compete with thousands of companies that range from large multinational corporations to local manufacturers. Competition is generally on the basis of breadth of product offering, product innovation, price, quality, delivery, and service. Our markets have generally been growing but with downward pressure on prices.

Transportation Solutions. This segment competes against numerous companies, including Delphi Automotive, Molex, Amphenol, FCI, Yazaki, Sumitomo, Carlisle Interconnect Technologies, Esterline, Glenair, and HellermannTyton.

Communications and Industrial Solutions. This segment competes against numerous companies, including Molex, JST Connectors, Japan Aviation Electronics, Amphenol, FCI, 3M, and Foxconn Technology Group.

Network Solutions. This segment's major competitors include Corning, CommScope, 3M, Huawei Technologies, Cooper Industries, and Hubbell. Also, the Subsea Communications business primarily competes against Alcatel-Lucent.

Intellectual Property

Patents and other proprietary rights are important to our business. We also rely upon trade secrets, manufacturing know-how, continuing technological innovations, and licensing opportunities to maintain and improve our competitive position. We review third-party proprietary rights, including patents and patent applications, as available, in an effort to develop an effective intellectual property strategy, avoid infringement of third-party proprietary rights, identify licensing opportunities, and monitor the intellectual property claims of others.

We own a large portfolio of patents that principally relate to electrical, optical, and electronic products. We also own a portfolio of trademarks and are a licensee of various patents and trademarks. Patents for individual products extend for varying periods according to the date of patent filing or grant and the legal term of patents in the various countries where patent protection is obtained. Trademark rights may potentially extend for longer periods of time and are dependent upon national laws and use of the trademarks.

While we consider our patents and trademarks to be valued assets, we do not believe that our competitive position or our operations are dependent upon or would be materially impacted by any single patent or group of related patents.

Employees

As of September 28, 2012, we employed approximately 88,000 people worldwide, of whom 26,000 were in the Americas region, 27,000 were in the Europe/Middle East/Africa region, and 35,000 were in

Table of Contents

the Asia-Pacific region. Of our total employees, approximately 51,000 were employed in manufacturing. Approximately 60% of our employees were based in lower-cost countries, primarily China. We believe that our relations with our employees are satisfactory.

Government Regulation and Supervision

The import and export of products are subject to regulation by the United States and other countries. A small portion of our products, including defense-related products, may require governmental import and export licenses, whose issuance may be influenced by geopolitical and other events. We have a trade compliance organization and other systems in place to apply for licenses and otherwise comply with such regulations. Any failure to maintain compliance with domestic and foreign trade regulation could limit our ability to import and export raw materials and finished goods into or from the relevant jurisdiction.

Environmental

Our operations are subject to numerous health, safety, and environmental laws and regulations, including those regulating the discharge of materials into the environment or otherwise relating to the protection of the environment. We are committed to complying with these laws and to the protection of our employees and the environment. We maintain a global environmental, health, and safety program that includes appropriate policies and standards, staff dedicated to environmental, health, and safety issues, periodic compliance auditing, training, and other measures. We have a program for compliance with the European Union ("EU") Restriction of Hazardous Substances and Waste Electrical and Electronics Equipment Directives, the China Restriction of Hazardous Substances law, and similar laws.

Compliance with these laws has in the past and may in the future increase our costs of doing business in a variety of ways. For example, our costs may increase indirectly through increased energy and product costs as producers of energy, cement, iron, steel, pulp, paper, petroleum, and other major emitters of greenhouse gases are subjected to increased or new regulation or legislation that results in greater regulation of greenhouse gas emissions. We also have projects underway at a number of current and former manufacturing facilities to investigate and remediate environmental contamination resulting from past operations. Based upon our experience, current information, and applicable laws, we believe that it is probable that we will incur remedial costs in the range of approximately \$13 million to \$23 million. As of September 28, 2012, we believe that the best estimate within this range is approximately \$14 million. We do not anticipate any material capital expenditures during fiscal 2013 for environmental control facilities or other costs of compliance with laws or regulations relating to greenhouse gas emissions.

Available Information

All periodic and current reports, registration filings, and other filings that we are required to file with the SEC, including Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 ("Exchange Act") are available free of charge through our internet website at www.te.com. Such documents are available as soon as reasonably practicable after electronic filing or furnishing of the material with the SEC.

The public may also read and copy any document that we file, including this Annual Report, at the SEC's Public Reference Room at 100 F Street, N.E., Washington, DC 20549. Investors may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. In addition, the SEC maintains an internet site at www.sec.gov that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC, from which investors can electronically access our SEC filings.

Table of Contents

ITEM 1A. RISK FACTORS

You should carefully consider the risks described below before investing in our securities. The risks described below are not the only ones facing us. Our business is also subject to risks that affect many other companies, such as general economic conditions, geopolitical events, competition, technological obsolescence, labor relations, natural disasters, and international operations. Additional risks not currently known to us or that we currently believe are immaterial also may impair our business operations, financial condition, and liquidity.

Risks Relating to Our Business

Conditions in global or regional economies, capital and money markets, and banking systems and cyclical industry demand may adversely affect our results of operations, financial position, and cash flows.

Our business and operating results have been and will continue to be affected by economic conditions regionally or globally, including the cost and availability of consumer and business credit, end demand from consumer and industrial markets, and concerns as to sovereign debt levels including credit rating downgrades and defaults on sovereign debt and significant bank failures or defaults in the Eurozone, any of which could cause our customers to experience deterioration of their businesses, cash flow, and ability to obtain financing. As a result, existing or potential customers may delay or cancel plans to purchase our products and may not be able to fulfill their obligations to us in a timely fashion or in full. Further, our vendors may experience similar problems, which may impact their ability to fulfill our orders or meet agreed service and quality levels. If regional or global economic conditions deteriorate, our results of operations, financial position, and cash flows could be materially adversely affected.

We are dependent on end market dynamics to sell our products, and our operating results can be adversely affected by cyclical and reduced demand in these markets. Periodic downturns in our customers' industries can significantly reduce demand for certain of our products, which could have a material adverse effect on our results of operations, financial position, and cash flows.

A deterioration in economic conditions could trigger the recognition of impairment charges for our goodwill or other long-lived assets. Impairment charges, if any, may be material to our results of operations and financial position.

We are dependent on the automotive industry.

Approximately 39% of our net sales for fiscal 2012 were to customers in the automotive industry. The automotive industry is dominated by large manufacturers that can exert significant price pressure on their suppliers. Additionally, the automotive industry has historically experienced significant downturns during periods of deteriorating global or regional economic or credit conditions. As a supplier of automotive electronics products, our sales of these products and our profitability have been and could continue to be negatively affected by significant declines in global or regional economic and credit conditions and changes in the operations, products, business models, part-sourcing requirements, financial condition, and market share of automotive manufacturers, as well as potential consolidations among automotive manufacturers.

We are dependent on the telecommunications, computer, and consumer electronics industries.

Approximately 13% of our net sales for fiscal 2012 came from sales to the telecommunications industry. The telecommunications industry has historically experienced periods of robust capital expenditure followed by periods of retrenchment and consolidation. Demand for these products is further subject to rapid technological change, and has been and continues to be affected by declines in consumer and business spending. Additionally, these markets are dominated by several large

Table of Contents

manufacturers that can exert significant price pressure on their suppliers. There can be no assurance that we will be able to continue to compete successfully in the telecommunications industry, and our inability to do so would materially impair our results of operations, financial position, and cash flows.

Approximately 5% of our net sales for fiscal 2012 came from sales to the computer and consumer electronics industries. Demand for our computer and consumer electronics products depends on underlying business and consumer demand for computer and consumer electronics products, as well as the market share of our customers. Demand has been and continues to be affected by reduced spending. We cannot assure you that existing levels of business and consumer demand for new computer and consumer electronics products will not decrease.

We encounter competition in substantially all areas of the electronic components industry.

We operate in highly competitive markets for electronic components, and we expect that both direct and indirect competition will increase in the future. Our overall competitive position depends on a number of factors including the price, quality, and performance of our products, the level of customer service, the development of new technology, our ability to participate in emerging markets, and customers' expectations relating to socially responsible operations. The competition we experience across product lines from other companies ranges in size from large, diversified manufacturers to small, highly specialized manufacturers. The electronic components industry has continued to become increasingly concentrated and globalized in recent years, and our major competitors have significant financial resources and technological capabilities. A number of these competitors compete with us primarily on price, and in some instances may enjoy lower production costs for certain products. We cannot assure you that additional competitors will not enter our markets, or that we will be able to compete successfully against existing or new competitors. Increased competition may result in price reductions, reduced margins, or loss of market share, any of which could materially and adversely affect our results of operations, financial position, and cash flows.

We are dependent on market acceptance of new product introductions and product innovations for future revenue.

Substantially all of the markets in which we operate are impacted by technological change or change in consumer tastes and preferences, which are rapid in certain end markets. Our operating results depend substantially upon our ability to continually design, develop, introduce, and sell new and innovative products, to modify existing products, and to customize products to meet customer requirements driven by such change. There are numerous risks inherent in these processes, including the risk that we will be unable to anticipate the direction of technological change or that we will be unable to develop and market profitable new products and applications in time to satisfy customer demands.

Like other suppliers to the electronics industry, we are subject to continuing pressure to lower our prices.

We have historically experienced, and we expect to continue to experience, continuing pressure to lower our prices. In recent years, we have experienced price erosion of approximately 1% each year. In order to maintain our margins, we must continue to reduce our costs by similar amounts. We cannot assure you that continuing pressures to reduce our prices will not have a material adverse effect on our margins, results of operations, financial position, and cash flows.

Our results are sensitive to raw material availability, quality, and cost.

We are a large buyer of resin, copper, gold, silver, brass, steel, chemicals and additives, zinc, and other precious metals. Many of these raw materials are produced in a limited number of countries around the world or are only available from a limited number of suppliers. In addition, the price of

Table of Contents

many of these raw materials, including gold and copper, has increased in recent years and continues to fluctuate. Gold has recently traded at an all-time high. In recent years, we have only been able to partially offset these increases through higher selling prices. Our results of operations, financial position, and cash flows may be materially and adversely affected if we have difficulty obtaining these raw materials, the quality of available raw materials deteriorates, or there are continued significant price increases for these raw materials. Any of these events could have a substantial impact on the price we pay for raw materials and, to the extent we cannot compensate for cost increases through productivity improvements or price increases to our customers, our margins may decline, materially affecting our results of operations, financial position, and cash flows. In addition, we use financial instruments to hedge the volatility of certain commodities prices. The success of our hedging program depends on accurate forecasts of planned consumption of the hedged commodity materials. We could experience unanticipated hedge gains or losses if these forecasts are inaccurate.

The Dodd-Frank Wall Street Reform and Consumer Protection Act contains provisions to improve the transparency and accountability concerning the supply of minerals coming from the conflict zones of the Democratic Republic of Congo ("DRC"). As a result, the SEC established new annual disclosure and reporting requirements for those companies who use "conflict" minerals mined from the DRC and adjoining countries in their products. These requirements are effective for the calendar year beginning January 1, 2013. The new requirements could affect the sourcing and availability of minerals used in the manufacture of certain of our products. As a result, there may only be a limited pool of suppliers who provide conflict free metals, and we cannot assure you that we will be able to obtain these metals in sufficient quantities or at competitive prices. Also, since our supply chain is complex, we may face reputational challenges with our customers and other stakeholders if we are unable to sufficiently verify the origins for all metals used in our products through the due diligence procedures that we implement.

Foreign currency exchange rates may adversely affect our results.

We are exposed to a variety of market risks, including the effects of changes in foreign currency exchange rates on our costs and revenue. Approximately 54% of our net sales for fiscal 2012 were invoiced in currencies other than the U.S. Dollar, and we expect non-U.S. Dollar revenue to represent a significant and likely increased portion of our future net revenue. Therefore, when the U.S. Dollar strengthens in relation to the currencies of the countries where we sell our products, such as the Euro or Asian currencies, our U.S. Dollar reported revenue and income will decrease. Changes in the relative values of currencies may have a significant effect on our results of operations, financial position, and cash flows. We manage this risk in part by entering into financial derivative contracts. In addition to the risk of non-performance by the counterparty to these contracts, our efforts to manage these risks might not be successful.

We may be negatively affected as our customers and vendors continue to consolidate.

Many of the industries to which we sell our products, as well as many of the industries from which we buy materials, have become more concentrated in recent years, including the automotive, telecommunications, computer, and aerospace, defense, and marine industries. Consolidation of customers may lead to decreased product purchases from us. In addition, as our customers buy in larger volumes, their volume buying power has increased, enabling them to negotiate more favorable pricing and find alternative sources from which to purchase. Our materials suppliers similarly have increased their ability to negotiate favorable pricing. These trends may adversely affect the profit margins on our products, particularly for commodity components.

The life cycles of our products can be very short.

The life cycles of certain of our products can be very short relative to their development cycle. As a result, the resources devoted to product sales and marketing may not result in material revenue, and,

Table of Contents

from time to time, we may need to write off excess or obsolete inventory or equipment. If we were to incur significant engineering expenses and investments in inventory and equipment that we were not able to recover, and we were not able to compensate for those expenses, our results of operations, financial position, and cash flows could be materially and adversely affected.

The Deutsch Group SAS acquisition and future acquisitions may not be successful.

We regularly evaluate the possible acquisition of strategic businesses, product lines, or technologies which have the potential to strengthen our market position or enhance our existing product offerings. In April 2012, we acquired Deutsch Group SAS ("Deutsch"). Risks associated with the completed acquisition of Deutsch include the risk that Deutsch's operations will not be integrated successfully into ours and the risk that revenue opportunities, cost savings, and other anticipated synergies from the transaction may not be fully realized or may take longer to realize than expected. We cannot assure you that we will identify or successfully complete transactions with other acquisition candidates in the future. We also cannot assure you that completed acquisitions will be successful. If an acquired business fails to operate as anticipated or cannot be successfully integrated with our existing business, our results of operations, financial position, and cash flows could be materially and adversely affected.

Future acquisitions could require us to issue additional debt or equity.

If we were to make a substantial acquisition with cash, the acquisition may need to be financed in part through funding from banks, public offerings or private placements of debt or equity securities, or other arrangements. This acquisition financing might decrease our ratio of earnings to fixed charges and adversely affect other leverage measures. We cannot assure you that sufficient acquisition financing would be available to us on acceptable terms if and when required. If we were to make an acquisition partially or wholly funded by issuing equity securities or equity-linked securities, the issued securities may have a dilutive effect on the interests of the holders of our shares.

We could suffer significant business interruptions.

Our operations and those of our suppliers and customers, and the supply chains that supports their operations, may be vulnerable to interruption by natural disasters such as earthquakes, tsunamis, typhoons, or floods, or other disasters such as fires, explosions, acts of terrorism or war, disease, or failures of management information or other systems due to internal or external causes. If a business interruption occurs and we are unsuccessful in our continuing efforts to minimize the impact of these events, our business, financial position, and results of operations could be materially adversely affected.

Our future success is substantially dependent on our ability to attract and retain highly qualified technical, managerial, marketing, finance, and administrative personnel.

Our success depends upon our continued ability to hire and retain key employees at our operations around the world. We depend on highly skilled technical personnel to design, manufacture, and support our wide range of electronic components. Additionally, we rely upon experienced managerial, marketing, and support personnel to manage our business effectively and to successfully promote our wide range of products. Any difficulties in obtaining or retaining the necessary global management, technical, human resource, and financial skills to achieve our objectives may have adverse affects on our results of operations, financial position, and cash flows.

We may use components and products manufactured by third parties.

We may rely on third-party suppliers for the components used in our products, and we may rely on third-party manufacturers to manufacture certain of our assemblies and finished products. Our results of operations, financial position, and cash flows could be adversely affected if such third parties lack

Table of Contents

sufficient quality control or if there are significant changes in their financial or business condition. If these third parties fail to deliver quality products, parts, and components on time and at reasonable prices, we could have difficulties fulfilling our orders, sales and profits could decline, and our commercial reputation could be damaged.

Our ability to compete effectively depends, in part, on our ability to maintain the proprietary nature of our products and technology.

The electronics industry is characterized by litigation regarding patent and other intellectual property rights. Within this industry, companies have become more aggressive in asserting and defending patent claims against competitors. There can be no assurance that we will not be subject to future litigation alleging infringement or invalidity of certain of our intellectual property rights or that we will not have to pursue litigation to protect our property rights. Depending on the importance of the technology, product, patent, trademark, or trade secret in question, an unfavorable outcome regarding one of these matters may have a material adverse effect on our results of operations, financial position, and cash flows.

A decline in the market value of our pension plans' investment portfolios or a reduction in returns on plan assets could adversely affect our results of operations, financial position, and cash flows.

Concerns about deterioration in the global economy, together with concerns about credit, inflation, or deflation, have caused and could continue to cause significant volatility in the price of all securities, including fixed income and equity securities, which has and could further reduce the value of our pension plans' investment portfolios. In addition, the expected returns on plan assets may not be achieved. A decrease in the value of our pension plans' investment portfolios or a reduction in returns on plan assets could have an adverse effect on our results of operations, financial position, and cash flows.

Disruption in credit markets and volatility in equity markets may affect our ability to access sufficient funding.

The global equity markets have been volatile and at times credit markets have been disrupted, which has reduced the availability of investment capital and credit. Recent downgrades of credit ratings of sovereign debt, including the U.S., have similarly affected the availability and cost of capital. As a result, we may be unable to access adequate funding to operate and grow our business. Our inability to access adequate funding or to generate sufficient cash from operations may require us to reconsider certain projects and capital expenditures. The extent of any impact will depend on several factors, including our operating cash flows, the duration of tight credit conditions and volatile equity markets, our credit ratings and credit capacity, the cost of financing, and other general economic and business conditions.

Divestitures of some of our businesses or product lines may materially adversely affect our results of operations, financial position, and cash flows.

We continue to evaluate the strategic fit of specific businesses and products which may result in additional divestitures. Any divestitures may result in significant write-offs, including those related to goodwill and other intangible assets, which could have a material adverse effect on our results of operations and financial position. Divestitures could involve additional risks, including difficulties in the separation of operations, services, products, and personnel, the diversion of management's attention from other business concerns, the disruption of our business, and the potential loss of key employees. There can be no assurance that we will be successful in addressing these or any other significant risks encountered.

Table of Contents

If any of our operations are found not to comply with applicable antitrust or competition laws or applicable trade regulations, our business may suffer.

Our operations are subject to applicable antitrust and competition laws in the jurisdictions in which we conduct our business, in particular the United States and the European Union. These laws prohibit, among other things, anticompetitive agreements and practices. If any of our commercial, including distribution, agreements and practices with respect to the electrical components or other markets are found to violate or infringe such laws, we may be subject to civil and other penalties. We also may be subject to third-party claims for damages. Further, agreements that infringe these antitrust and competition laws may be void and unenforceable, in whole or in part, or require modification in order to be lawful and enforceable. If we are unable to enforce our commercial agreements, whether at all or in material part, our results of operations, financial position, and cash flows could be adversely affected. Further, any failure to maintain compliance with trade regulations could limit our ability to import and export raw materials and finished goods into or from the relevant jurisdiction, which could negatively impact our results of operations, financial position, and cash flows.

We are subject to global risks of political, economic, and military instability.

Our workforce, manufacturing, research, administrative, and sales facilities, markets, customers, and suppliers are located throughout the world. As a result, we are exposed to risks that could negatively affect sales or profitability, including:

tariffs, trade barriers, and trade disputes;

regulations related to customs and import/export matters;

variations in lengths of payment cycles;

tax issues, such as tax law changes, examinations by taxing authorities, variations in tax laws from country to country, and difficulties in the tax-efficient repatriation of cash generated or held in a number of jurisdictions;

challenges in collecting accounts receivable;

employment regulations and local labor conditions;

difficulties protecting intellectual property;

instability in economic or political conditions, including sovereign debt levels, Eurozone uncertainty, inflation, recession, and actual or anticipated military or political conflicts; and

the impact of each of the foregoing on our outsourcing and procurement arrangements.

We have sizeable operations in China, including 17 manufacturing sites. In addition, 15% of our net sales in fiscal 2012 were made to customers in China. The legal system in China is still developing and is subject to change. Accordingly, our operations and orders for products in China could be adversely affected by changes to or interpretation of Chinese law.

In addition, Standard & Poor's recent credit rating downgrade of long-term U.S. sovereign debt, any future downgrade by other rating agencies of long-term U.S. sovereign debt, or downgrades or defaults of sovereign debt of other nations may negatively affect global financial markets and economic conditions, which could negatively affect our business, financial condition and liquidity.

We could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act, the U.K. Anti-Bribery Act, and similar worldwide anti-bribery laws.

The U.S. Foreign Corrupt Practices Act ("FCPA"), the U.K. Anti-Bribery Act, and similar worldwide anti-bribery laws generally prohibit companies and their intermediaries from making

Table of Contents

improper payments to government officials for the purpose of obtaining or retaining business. Our policies mandate compliance with these anti-bribery laws. We operate in many parts of the world that have experienced governmental corruption to some degree, and in certain circumstances, strict compliance with anti-bribery laws may conflict with local customs and practices. Despite our training and compliance program, we cannot assure you that our internal control policies and procedures always will protect us from reckless or criminal acts committed by our employees or agents. Violations of these laws, or allegations of such violations, could disrupt our business and result in a material adverse effect on our results of operations, financial position, and cash flows.

Our operations expose us to the risk of material environmental liabilities, litigation, and violations.

We are subject to numerous federal, state, and local environmental protection and health and safety laws and regulations in the various countries where we operate. These laws and regulations govern, among other things:

- the generation, storage, use, and transportation of hazardous materials;
- emissions or discharges of substances into the environment;
- investigation and remediation of hazardous substances or materials at various sites;
- greenhouse gas emissions; and
- the health and safety of our employees.

We may not have been, or we may not at all times be, in compliance with environmental and health and safety laws. If we violate these laws, we could be fined, criminally charged, or otherwise sanctioned by regulators. In addition, environmental and health and safety laws are becoming more stringent, resulting in increased costs and compliance burdens.

Certain environmental laws assess liability on current or previous owners or operators of real property for the costs of investigation, removal, or remediation of hazardous substances or materials at their properties or at properties at which they have disposed of hazardous substances. Liability for investigative, removal, and remedial costs under certain federal and state laws are retroactive, strict, and joint and several. In addition to cleanup actions brought by governmental authorities, private parties could bring personal injury or other claims due to the presence of, or exposure to, hazardous substances. We have received notification from the U.S. Environmental Protection Agency and similar environmental agencies that conditions at a number of formerly-owned sites where we and others have disposed of hazardous substances require investigation, cleanup, and other possible remedial action and may require that we reimburse the government or otherwise pay for the costs of investigation and remediation and for natural resource damage claims from such sites.

While we plan for future capital and operating expenditures to maintain compliance with environmental laws, we cannot assure you that our costs of complying with current or future environmental protection and health and safety laws, or our liabilities arising from past or future releases of, or exposures to, hazardous substances will not exceed our estimates or adversely affect our results of operations, financial position, and cash flows or that we will not be subject to additional environmental claims for personal injury or cleanup in the future based on our past, present, or future business activities.

Our products are subject to various requirements related to chemical usage, hazardous material content, and recycling.

The EU, China, and other jurisdictions in which our products are sold have enacted or are proposing to enact laws addressing environmental and other impacts from product disposal, use of hazardous materials in products, use of chemicals in manufacturing, recycling of products at the end of

Table of Contents

their useful life, and other related matters. These laws include the EU Restriction of Hazardous Substances, End of Life Vehicle, and Waste Electrical and Electronic Equipment Directives, the EU REACH (chemical registration) Directive, the China law on Management Methods for Controlling Pollution by Electronic Information Products, and various other laws. These laws prohibit the use of certain substances in the manufacture of our products and directly and indirectly impose a variety of requirements for modification of manufacturing processes, registration, chemical testing, labeling, and other matters. These laws continue to proliferate and expand in these and other jurisdictions to address other materials and other aspects of our product manufacturing and sale. These laws could make manufacture or sale of our products more expensive or impossible and could limit our ability to sell our products in certain jurisdictions.

We are a defendant to a variety of litigation in the course of our business that could cause a material adverse effect on our results of operations, financial position, and cash flows.

In the ordinary course of business, we are a defendant in litigation, including litigation alleging the infringement of intellectual property rights, anti-competitive behavior, product liability, breach of contract, and employment-related claims. In certain circumstances, patent infringement and antitrust laws permit successful plaintiffs to recover treble damages. The defense of these lawsuits may divert our management's attention, and we may incur significant expenses in defending these lawsuits. In addition, we may be required to pay damage awards or settlements, or become subject to injunctions or other equitable remedies, that could cause a material adverse effect on our results of operations, financial position, and cash flows.

Covenants in our debt instruments may adversely affect us.

Our bank credit facility contains financial and other covenants, such as a limit on the ratio of debt (as defined in the credit facility) to earnings before interest, taxes, depreciation, and amortization (as defined in the credit facility) and limits on the amount of subsidiary debt and incurrence of liens. Our outstanding notes indentures contain customary covenants including limits on incurrence of liens, sale and lease-back transactions, and our ability to consolidate, merge, and sell assets.

Although none of these covenants is presently restrictive to our operations, our continued ability to meet the bank credit facility financial covenant can be affected by events beyond our control, and we cannot provide assurance that we will continue to comply with the covenant. A breach of any of our covenants could result in a default under our credit facility or indentures. Upon the occurrence of certain defaults under our credit facility and indentures, the lenders or trustee could elect to declare all amounts outstanding thereunder to be immediately due and payable, and our lenders could terminate commitments to extend further credit under our bank credit facility. If the lenders or trustee accelerate the repayment of borrowings, we cannot provide assurance that we will have sufficient assets or access to lenders or capital markets to repay or fund the repayment of any amounts outstanding under our credit facility and our other affected indebtedness. Acceleration of any debt obligation under any of our material debt instruments may permit the holders or trustee of our other material debt to accelerate payment of debt obligations to the creditors thereunder.

The indentures governing our outstanding senior notes contain covenants that may require us to offer to buy back the notes for a price equal to 101% of the principal amount, plus accrued and unpaid interest, to the repurchase date, upon a change of control triggering event (as defined in the indentures). We cannot assure you that we will have sufficient funds available or access to funding to repurchase tendered notes in that event, which could result in a default under the notes. Any future debt that we incur may contain covenants regarding repurchases in the event of a change of control triggering event.

Table of Contents

Risks Relating to Our Separation from Tyco International

We share responsibility for certain of our, Tyco International's, and Covidien's income tax liabilities for tax periods prior to and including the distribution date.

In connection with our separation from Tyco International in 2007, we, Tyco International, and its former healthcare businesses ("Covidien") entered into a Tax Sharing Agreement, under which we share responsibility for certain of our, Tyco International's, and Covidien's income tax liabilities based on a sharing formula for periods prior to and including June 29, 2007. We, Tyco International, and Covidien share 31%, 27%, and 42%, respectively, of U.S. income tax liabilities that arise from adjustments made by tax authorities to our, Tyco International's, and Covidien's U.S. income tax returns, certain income tax liabilities arising from adjustments made by tax authorities to intercompany transactions or similar adjustments, and certain taxes attributable to internal transactions undertaken in anticipation of the separation. All costs and expenses associated with the management of these shared tax liabilities are shared equally among the parties. We are responsible for all of our own taxes that are not shared pursuant to the Tax Sharing Agreement's sharing formula. In addition, Tyco International and Covidien are responsible for their tax liabilities that are not subject to the Tax Sharing Agreement's sharing formula.

All of the tax liabilities that are associated with our businesses, including liabilities that arose prior to our separation from Tyco International, became our tax liabilities. Although we have agreed to share certain of these tax liabilities with Tyco International and Covidien pursuant to the Tax Sharing Agreement, we remain primarily liable for all of these liabilities. If Tyco International and Covidien default on their obligations to us under the Tax Sharing Agreement, we would be liable for the entire amount of these liabilities.

If any party to the Tax Sharing Agreement were to default in its obligation to another party to pay its share of the distribution taxes that arise as a result of no party's fault, each non-defaulting party would be required to pay, equally with any other non-defaulting party, the amounts in default. In addition, if another party to the Tax Sharing Agreement that is responsible for all or a portion of an income tax liability were to default in its payment of such liability to a taxing authority, we could be legally liable under applicable tax law for such liabilities and required to make additional tax payments. Accordingly, under certain circumstances, we may be obligated to pay amounts in excess of our agreed-upon share of our, Tyco International's, and Covidien's tax liabilities.

Our, Tyco International's, and Covidien's income tax returns are examined periodically by various tax authorities. In connection with such examinations, tax authorities, including the U.S. Internal Revenue Service ("IRS"), have raised issues and proposed tax adjustments. We are reviewing and contesting certain of the proposed tax adjustments. Amounts related to these tax adjustments and other tax contingencies and related interest that we have assessed under the uncertain tax position provisions of Accounting Standards Codification ("ASC") 740, *Income Taxes*, have been reflected as liabilities on the Consolidated Financial Statements. The calculation of our tax liabilities includes estimates for uncertainties in the application of complex tax regulations across multiple global jurisdictions where we conduct our operations. We recognize liabilities for tax and related interest for issues in the U.S. and other tax jurisdictions based on our estimate of whether, and the extent to which, additional taxes and related interest will be due. These tax liabilities and related interest are reflected net of the impact of related tax loss carryforwards. These estimates may change due to changing facts and circumstances; however, due to the complexity of these uncertainties, the ultimate resolution may result in a settlement that differs from our current estimate of the tax liabilities and related interest.

Under the Tax Sharing Agreement, Tyco International has the right to administer, control, and settle all U.S. income tax audits for periods prior to and including June 29, 2007. The timing, nature, and amount of any settlement agreed to by Tyco International may not be in our best interests. Moreover, the other parties to the Tax Sharing Agreement will be able to remove Tyco International as

Table of Contents

the controlling party only under limited circumstances, including a change of control or bankruptcy of Tyco International, or by a majority vote of the parties on or after the second anniversary of the distribution. All other tax audits will be administered, controlled, and settled by the party that would be responsible for paying the tax.

If the distribution or certain internal transactions undertaken in anticipation of the separation are determined to be taxable for U.S. federal income tax purposes, we could incur significant U.S. federal income tax liabilities.

Tyco International received private letter rulings from the IRS regarding the U.S. federal income tax consequences of the distribution of our common shares and Covidien common shares to the Tyco International shareholders substantially to the effect that the distribution, except for cash received in lieu of a fractional share of our common shares and the Covidien common shares, will qualify as tax-free under Sections 368(a)(1)(D) and 355 of the Internal Revenue Code (the "Code"). The private letter rulings also provided that certain internal transactions undertaken in anticipation of the separation would qualify for favorable treatment under the Code. In addition to obtaining the private letter rulings, Tyco International obtained opinions from outside legal counsel confirming the tax-free status of the distribution and certain internal transactions. The private letter rulings and the opinions relied on certain facts and assumptions, and certain representations and undertakings, from us, Tyco International, and Covidien regarding the past and future conduct of our respective businesses and other matters. Notwithstanding the private letter rulings and the opinions, the IRS could determine on audit that the distribution or the internal transactions should be treated as taxable transactions if it determines that any of these facts, assumptions, representations, or undertakings are not correct or have been violated, or that the distributions should be taxable for other reasons, including as a result of significant changes in stock or asset ownership after the distribution. If the distribution ultimately is determined to be taxable, Tyco International would recognize gain in an amount equal to the excess of the fair market value of our common shares and Covidien common shares distributed to Tyco International shareholders on the distribution date over Tyco International's tax basis in such common shares, but such gain, if recognized, generally would not be subject to U.S. federal income tax. However, we would incur significant U.S. federal income tax liabilities if it is ultimately determined that certain internal transactions undertaken in anticipation of the separation should be treated as taxable transactions.

In addition, under the terms of the Tax Sharing Agreement, in the event the distribution or the internal transactions were determined to be taxable and such determination was the result of actions taken after the distribution by us, Tyco International, or Covidien, the party responsible for such failure would be responsible for all taxes imposed on us, Tyco International, or Covidien as a result thereof. If such determination is not the result of actions taken after the distribution by us, Tyco International, or Covidien, then we, Tyco International, or Covidien would be responsible for 31%, 27%, and 42%, respectively, of any taxes imposed on us, Tyco International, or Covidien as a result of such determination. Such tax amounts could be significant. In the event that any party to the Tax Sharing Agreement defaults in its obligation to pay distribution taxes to another party that arise as a result of no party's fault, each non-defaulting party would be responsible for an equal amount of the defaulting party's obligation to make a payment to another party in respect of such other party's taxes.

Table of Contents

Risks Relating to Our Swiss Jurisdiction of Incorporation

Legislative and other proposals in Switzerland, the United States, and other jurisdictions could cause a material change in our worldwide effective corporate tax rate.

Various U.S. and non-U.S. legislative proposals and other initiatives have been directed at companies incorporated in lower-tax jurisdictions. We believe that recently there has been heightened focus on adoption of such legislation and other initiatives as various jurisdictions look for solutions to fiscal deficits. If adopted, these proposed changes could materially increase our worldwide corporate effective tax rate. We cannot predict the outcome of any specific legislative proposals or initiatives, and we cannot assure you that any such legislation or initiative will not apply to us.

Legislation in the United States could adversely impact our results of operations, financial position, and cash flows.

Various U.S. federal and state legislative proposals have been introduced in recent years that may negatively impact the growth of our business by denying government contracts to U.S. companies that have moved to lower-tax jurisdictions.

We expect the U.S. Congress to continue to consider implementation and/or expansion of policies that would restrict the federal and state governments from contracting with entities that have corporate locations abroad. We believe that we are less likely to be subject to such proposals since becoming a Swiss corporation in June 2009. However, we cannot predict the likelihood that, or final form in which, any such proposed legislation might become law, the nature of regulations that may be promulgated under any future legislative enactments, the effect such enactments and increased regulatory scrutiny may have on our business, or the outcome of any specific legislative proposals. Therefore, we cannot assure you that any such legislative action will not apply to us. In addition, we are unable to predict whether the final form of any potential legislation discussed above also would affect our indirect sales to U.S. federal or state governments or the willingness of our non-governmental customers to do business with us. As a result of these uncertainties, we are unable to assess the potential impact of any proposed legislation in this area and cannot assure you that the impact will not be materially adverse to us.

As a Swiss corporation, we have less flexibility with respect to certain aspects of capital management involving the issuance of shares.

As a Swiss corporation, our board of directors may not declare and pay dividends or distributions on our shares or reclassify reserves on our standalone unconsolidated Swiss balance sheet without shareholder approval and without satisfying certain other requirements. Our articles of association allow us to create authorized share capital that can be issued by the board of directors, but this authorization is limited to (i) authorized share capital up to 50% of the existing registered shares with such authorization valid for a maximum of two years, which authorization period ends on March 9, 2013, and (ii) conditional share capital of up to 50% of the existing registered shares that may be issued only for specific purposes. Additionally, subject to specified exceptions, Swiss law grants preemptive rights to existing shareholders to subscribe for new issuances of shares from authorized share capital and advance subscription rights to existing shareholders to subscribe for new issuances of shares from conditional share capital. Swiss law also does not provide much flexibility in the various terms that can attach to different classes of shares, and reserves for approval by shareholders many types of corporate actions, including the creation of shares with preferential rights with respect to liquidation, dividends, and/or voting. Moreover, under Swiss law, we generally may not issue registered shares for an amount below par value without prior shareholder approval to decrease the par value of our registered shares. Any such actions for which our shareholders must vote will require that we file a preliminary proxy statement with the SEC and convene a meeting of shareholders, which would delay

Table of Contents

the timing to execute such actions. Such limitations provide the board of directors less flexibility with respect to our capital management. While we do not believe that Swiss law requirements relating to the issuance of shares will have a material adverse effect on us, we cannot assure you that situations will not arise where such flexibility would have provided substantial benefits to our shareholders and such limitations on our capital management flexibility would make our stock less attractive to investors.

Swiss law differs from the laws in effect in the United States and may afford less protection to holders of our securities.

We are organized under the laws of Switzerland. It may not be possible to enforce court judgments obtained in the U.S. against us in Switzerland based on the civil liability provisions of the U.S. federal or state securities laws. In addition, there is some uncertainty as to whether the courts of Switzerland would recognize or enforce judgments of U.S. courts obtained against us or our directors or officers based on the civil liability provisions of the U.S. federal or state securities laws or hear actions against us or those persons based on those laws. We have been advised that the U.S. and Switzerland currently do not have a treaty providing for the reciprocal recognition and enforcement of judgments in civil and commercial matters. Some remedies available under the laws of U.S. jurisdictions, including some remedies available under the U.S. federal securities laws, would not be allowed in Swiss courts as they are contrary to that nation's public policy.

Swiss corporate law, which applies to us, differs in certain material respects from laws generally applicable to U.S. corporations and their shareholders. These differences include the manner in which directors must disclose transactions in which they have an interest, the rights of shareholders to bring class action and derivative lawsuits, and the scope of indemnification available to directors and officers. Thus, holders of our securities may have more difficulty protecting their interests than would holders of securities of a corporation incorporated in a jurisdiction of the U.S.

Risks Relating to Our Shares

The market price of our shares may fluctuate widely.

The market price of our shares may fluctuate widely, depending upon many factors, including:

our quarterly or annual earnings;

changes in quarterly or annual sales or earnings guidance that we may provide;

actual or anticipated fluctuations in our operating results;

volatility in financial markets and market fluctuations caused by global economic conditions and investors' concerns about potential risks to future economic growth;

changes in earnings estimates by securities analysts or our ability to meet those estimates;

changes in accounting standards, policies, guidance, interpretations, or principles;

announcements by us or our competitors of significant acquisitions or dispositions; and

the operating and stock price performance of comparable companies and companies that serve end markets important to our business.

We might not be able to make distributions on our shares without subjecting shareholders to Swiss withholding tax.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

In order to make distributions on our shares to shareholders free of Swiss withholding tax, we anticipate making distributions to shareholders through a reduction of contributed surplus (as determined for Swiss tax and statutory purposes) or registered share capital. Various tax law and

Table of Contents

corporate law proposals in Switzerland, if passed in the future, may affect our ability to pay dividends or distributions to our shareholders free from Swiss withholding tax. There can be no assurance that we will be able to meet the legal requirements for future distributions to shareholders through dividends from contributed surplus (as determined for Swiss tax and statutory purposes) or through a reduction of registered share capital, or that Swiss withholding rules would not be changed in the future. In addition, over the long term, the amount of registered share capital available for reductions will be limited. Our ability to pay dividends or distributions to our shareholders free from Swiss withholding tax is a significant component of our capital management and shareholder return practices that we believe is important to our shareholders, and any restriction on our ability to do so could make our stock less attractive to investors.

Currency fluctuations between the U.S. Dollar and the Swiss Franc may limit the amount available for any future distributions on our shares without subjecting shareholders to Swiss withholding tax.

Under Swiss corporate law, we are required to state our year end unconsolidated Swiss statutory financial statements in Swiss Francs. Although distributions that are effected through a return of contributed surplus or registered share capital are expected to be paid in U.S. Dollars, shareholder resolutions with respect to such distributions are required to be stated in Swiss Francs. If the U.S. Dollar were to increase in value relative to the Swiss Franc, the U.S. Dollar amount of registered share capital available for future distributions without Swiss withholding tax will decrease.

We have certain limitations on our ability to repurchase our shares.

The Swiss Code of Obligations regulates a corporation's ability to hold or repurchase its own shares. We and our subsidiaries may only repurchase shares to the extent that sufficient freely distributable reserves (including contributed surplus as determined for Swiss tax and statutory purposes) are available. The aggregate par value of our registered shares held by us and our subsidiaries may not exceed 10% of our registered share capital. We may repurchase our registered shares beyond the statutory limit of 10%, however, only if our shareholders have adopted a resolution at a general meeting of shareholders authorizing the board of directors to repurchase registered shares in an amount in excess of 10% and the repurchased shares are dedicated for cancellation. Additionally, various tax law and corporate law proposals in Switzerland, if passed in the future, may affect our ability to repurchase our shares. Our ability to repurchase our shares is a significant component of our capital management and shareholder return practices that we believe is important to our shareholders, and any restriction on our ability to repurchase our shares could make our stock less attractive to investors.

Registered holders of our shares must be registered as shareholders with voting rights in order to vote at shareholder meetings.

Our articles of association contain a provision regarding voting rights that is required by Swiss law for Swiss companies like us that issue registered shares (as opposed to bearer shares). This provision provides that to be able to exercise voting rights, holders of our shares must be registered in our share register (Aktienbuch) as shareholders with voting rights. Only shareholders whose shares have been registered with voting rights on the record date may participate in and vote at our shareholders' meetings, but all shareholders will be entitled to dividends, distributions, preemptive rights, advance subscription rights, and liquidation proceeds. The board of directors may, in its discretion, refuse to register shares as shares with voting rights if a shareholder does not fulfill certain disclosure requirements as set forth in our articles of association. Additionally, various proposals in Switzerland for corporate law changes, if passed in the future, may require shareholder registration in order to exercise voting rights for shareholders who hold their shares in street name through brokerages and banks. Such a registration requirement could make our stock less attractive to investors.

Table of Contents

Certain provisions of our articles of association may reduce the likelihood of any unsolicited acquisition proposal or potential change of control that our shareholders might consider favorable.

Our articles of association contain provisions that could be considered "anti-takeover" provisions because they would make it harder for a third party to acquire us without the consent of our incumbent board of directors. Under these provisions, among others:

shareholders may act only at shareholder meetings and not by written consent, and

restrictions will apply to any merger or other business combination between our company and any holder of 15% or more of our issued voting shares who became such without the prior approval of our board of directors.

These provisions may only be amended by the affirmative vote of the holders of 80% of our issued voting shares, which could have the effect of discouraging an unsolicited acquisition proposal or delaying, deferring, or preventing a change of control transaction that might involve a premium price, or otherwise be considered favorable by our shareholders. Our articles of association also contain provisions permitting our board of directors to issue new shares from authorized or conditional capital (in either case, representing a maximum of 50% of the shares presently registered in the commercial register and in the case of issuances from authorized capital, until March 9, 2013 unless re-authorized by shareholders for a subsequent two-year period) without shareholder approval and without regard for shareholders' preemptive rights or advance subscription rights, for the purpose of the defense of an actual, threatened, or potential unsolicited takeover bid, in relation to which the board of directors, upon consultation with an independent financial advisor, has not recommended acceptance to the shareholders. We note that Swiss courts have not addressed whether or not a takeover bid of this nature is an acceptable reason under Swiss law for withdrawing or limiting preemptive rights with respect to authorized share capital or advance subscription rights with respect to conditional share capital. In addition, the New York Stock Exchange, on which our shares are listed, requires shareholder approval for issuances of shares equal to 20% or more of the outstanding shares or voting power, with limited exceptions.

ITEM 1B. UNRESOLVED STAFF COMMENTS

Not applicable.

ITEM 2. PROPERTIES

Properties

Our principal offices in the United States are located in Berwyn, Pennsylvania in a facility that we rent. We operate nearly 90 manufacturing, warehousing, and office locations in over 25 states in the United States. We also operate nearly 300 manufacturing, warehousing, and office locations in over 50 countries and territories outside the United States.

We own approximately 20 million square feet of space and lease approximately 11 million square feet of space. Our facilities are reasonably maintained and suitable for the operations conducted in them.

Manufacturing

We manufacture our products in over 20 countries worldwide. Our manufacturing sites focus on various aspects of the manufacturing processes, including our primary processes of stamping, plating, molding, extrusion, beaming, and assembly. We expect to continue to migrate our manufacturing activities to lower-cost countries as our customers' requirements shift. In addition, we will continue to

Table of Contents

look for efficiencies to reduce our manufacturing costs and believe that we can achieve cost reductions through improved manufacturing efficiency and migration of manufacturing to lower-cost countries.

Our centers of manufacturing output at September 28, 2012 included sites in the following countries:

| | Number of Manufacturing Facilities | | | |
|-----------------------------------|------------------------------------|----------------|-----------|------------|
| | Transportation | Communications | Network | Total |
| | Solutions | and Industrial | Solutions | |
| | | Solutions | | |
| Americas: | | | | |
| United States | 14 | 9 | 6 | 29 |
| Mexico | 4 | 2 | 3 | 9 |
| Brazil | 1 | | | 1 |
| Europe/Middle East/Africa: | | | | |
| India | 5 | 1 | 2 | 8 |
| United Kingdom | 2 | 1 | 4 | 7 |
| Germany | 3 | | 3 | 6 |
| France | 2 | 1 | 1 | 4 |
| Switzerland | 2 | 1 | 1 | 4 |
| Czech Republic | 1 | 1 | 1 | 3 |
| Belgium | 1 | | 1 | 2 |
| Italy | 1 | 1 | | 2 |
| Austria | 1 | | | 1 |
| Hungary | 1 | | | 1 |
| Poland | | 1 | | 1 |
| Portugal | 1 | | | 1 |
| Spain | 1 | | | 1 |
| Ukraine | 1 | | | 1 |
| Asia-Pacific: | | | | |
| China | 2 | 11 | 4 | 17 |
| Japan | 1 | 1 | | 2 |
| Australia | | | 1 | 1 |
| Korea | 1 | | | 1 |
| New Zealand | | 1 | | 1 |
| Singapore | | 1 | | 1 |
| Total | 45 | 32 | 27 | 104 |

We estimate that our manufacturing production by region in fiscal 2012 was approximately: Americas 30%, Europe/Middle East/Africa 40%, and Asia-Pacific 30%.

ITEM 3. LEGAL PROCEEDINGS

In the ordinary course of business, we are subject to various legal proceedings and claims, including product liability matters, employment disputes, disputes on agreements, other commercial disputes, environmental matters, antitrust claims, and tax matters, including non-income tax matters such as value added tax, sales and use tax, real estate tax, and transfer tax. In addition, we operate in an industry susceptible to significant patent legal claims. At any given time in the ordinary course of business, we are involved as either a plaintiff or defendant in a number of patent infringement actions. If infringement of a third party's patent were to be determined against us, we might be required to make significant royalty or other payments or might be subject to an injunction or other limitation on our ability to manufacture or sell one or more products. If a patent owned by or licensed to us were

Table of Contents

determined to be invalid or unenforceable, we might be required to reduce the value of the patent on our balance sheet and to record a corresponding charge, which could be significant in amount.

At September 28, 2012, we had a contingent purchase price commitment of \$80 million related to our fiscal 2001 acquisition of Com-Net. This represents the maximum amount payable to the former shareholders of Com-Net only after the construction and installation of a communications system for the State of Florida was completed and approved by the State of Florida in accordance with guidelines set forth in the contract. Under the terms of the purchase and sale agreement, we do not believe we have any obligation to the sellers. However, the sellers have contested our position and initiated a lawsuit in June 2006 in the Court of Common Pleas in Allegheny County, Pennsylvania, which is in the discovery phase. A liability for this contingency has not been recorded on the Consolidated Financial Statements as we do not believe that any payment is probable or reasonably estimable at this time.

Management believes that these legal proceedings and claims likely will be resolved over an extended period of time. Although it is not feasible to predict the outcome of these proceedings, based upon our experience, current information, and applicable law, we do not expect that these proceedings will have a material effect on our results of operations, financial position, or cash flows.

Income Tax Matter

During fiscal 2007, the IRS concluded its field examination of certain of Tyco International's U.S. federal income tax returns for the years 1997 through 2000 and issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 1997 through 2000 period. Additionally, the IRS proposed civil fraud penalties against Tyco International arising from alleged actions of former executives in connection with certain intercompany transfers of stock in 1998 and 1999. The penalties were asserted against a prior subsidiary of Tyco International that was distributed to us in connection with the separation. Tyco International appealed certain of the proposed adjustments for the years 1997 through 2000, and Tyco International has now resolved all but one of the matters associated with the proposed tax adjustments, including reaching an agreement with the IRS on the penalty adjustment. In October 2012, the IRS issued special agreement Forms 870-AD concluding its audit of all tax matters for the period 1997 through 2000, excluding one issue that remains in dispute as described below.

The disputed issue involves the tax treatment of certain intercompany debt transactions. The IRS has asserted that certain intercompany loans originating during the period 1997 through 2000 did not constitute debt for U.S. federal income tax purposes and has disallowed related interest deductions recognized on Tyco International's U.S. income tax returns during the period. Tyco International contends that the intercompany financing qualified as debt for U.S. tax purposes and that the interest deductions reflected on the income tax returns are appropriate. The IRS and Tyco International remain unable to resolve this matter through the IRS appeals process. We understand that Tyco International expects to receive statutory notices of deficiency from the IRS early in our fiscal 2013. Upon receipt of these statutory notices, we expect that Tyco International will commence litigation of this matter with the IRS in U.S. federal court. Based upon relevant facts surrounding the intercompany debt transactions, relevant tax regulations, and applicable case law, we believe that we are adequately reserved for this matter. However, the ultimate outcome is uncertain and if the IRS were to prevail on its assertions, our share of the assessed tax, deficiency interest, and applicable withholding taxes and penalties could have a material adverse impact on our results of operations and financial position.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

Table of Contents**PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES****Market Information**

Our common shares are listed and traded on the New York Stock Exchange ("NYSE") under the symbol "TEL." The following table sets forth the high and low closing sales prices of our common shares as reported by the NYSE for the quarterly periods during the fiscal years ended September 28, 2012 and September 30, 2011.

| | Market Price Range | | | |
|----------------|--------------------|----------|----------|----------|
| | Fiscal | | | |
| | 2012 | | 2011 | |
| | High | Low | High | Low |
| First Quarter | \$ 36.69 | \$ 27.25 | \$ 35.63 | \$ 28.97 |
| Second Quarter | 37.30 | 31.48 | 38.51 | 32.33 |
| Third Quarter | 36.97 | 30.51 | 37.90 | 33.58 |
| Fourth Quarter | 37.11 | 30.64 | 38.23 | 27.86 |

The number of registered holders of our common shares at November 9, 2012 was 29,763.

Dividends and Cash Distributions to Shareholders

The following table sets forth the dividends and cash distributions to shareholders paid on our common shares during the quarterly periods presented below⁽¹⁾.

| | Fiscal | |
|----------------|-----------------------------------|-----------------------------------|
| | 2012 | 2011 |
| | | |
| First Quarter | \$ 0.18 (CHF 0.17) | \$ 0.16 (CHF 0.18) ⁽²⁾ |
| Second Quarter | \$ 0.18 (CHF 0.17) | \$ 0.16 (CHF 0.18) ⁽²⁾ |
| Third Quarter | \$ 0.21 (CHF 0.20) ⁽²⁾ | \$ 0.18 (CHF 0.17) |
| Fourth Quarter | \$ 0.21 (CHF 0.20) ⁽²⁾ | \$ 0.18 (CHF 0.17) |

(1) Payments were declared in Swiss Francs ("CHF") and paid in U.S. Dollars based on a U.S. Dollar/Swiss Franc exchange rate shortly before shareholder approval.

(2) Paid in the form of a reduction of registered share capital.

Future dividends on our common shares or reductions of registered share capital for distribution to shareholders, if any, must be approved by our shareholders. In exercising their discretion to recommend to the shareholders that such dividends or distributions be approved, our board of directors will consider our results of operations, cash requirements and surplus, financial condition, statutory requirements of applicable law, contractual restrictions, and other factors that they may deem relevant. We may from time to time enter into financing agreements that contain financial covenants and restrictions, some of which may limit our ability to pay dividends or to distribute capital reductions.

Table of Contents

Performance Graph

Set forth below is a graph comparing the cumulative total shareholder return on our common shares against the cumulative return on the S&P 500 Index and the Dow Jones Electrical Components and Equipment Index, assuming investment of \$100 on September 28, 2007, including the reinvestment of dividends and distributions, and the investment of \$100 in the Indexes on September 28, 2007. The graph shows the cumulative total return as of the fiscal years ended September 26, 2008, September 25, 2009, September 24, 2010, September 30, 2011, and September 28, 2012. The comparisons in the graph below are based upon historical data and are not indicative of, nor intended to forecast, future performance of the common shares.

**COMPARISON OF CUMULATIVE TOTAL RETURN
AMONG TE CONNECTIVITY LTD., S&P 500 INDEX, AND
DOW JONES ELECTRICAL COMPONENTS AND EQUIPMENT INDEX**

| | Fiscal | | | | | |
|---|---------------|-------------|-------------|-------------|-------------|-------------|
| | 2007* | 2008 | 2009 | 2010 | 2011 | 2012 |
| TE Connectivity Ltd. | \$ 100.00 | \$ 78.25 | \$ 66.79 | \$ 87.65 | \$ 85.99 | \$ 106.38 |
| S&P 500 Index | 100.00 | 81.14 | 71.74 | 80.51 | 80.93 | 105.37 |
| Dow Jones Electrical Components and Equipment Index | 100.00 | 78.10 | 75.77 | 88.09 | 84.28 | 111.66 |

*
\$100 invested on September 28, 2007 in TE Connectivity's common shares, including reinvestment of dividends, and \$100 invested on September 28, 2007 in Indexes. Indexes calculated on month-end basis.

Table of Contents

Issuer Purchases of Equity Securities

The following table presents information about our purchases of our common shares during the quarter ended September 28, 2012:

| Period | Total Number of Shares Purchased⁽¹⁾ | Average Price Paid Per Share⁽¹⁾ | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs⁽²⁾ | Maximum Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs⁽²⁾ |
|-------------------------|---|---|---|---|
| June 30 July 27, 2012 | 5,755 | \$ 31.70 | | \$ 1,500,631,148 |
| July 28 August 31, 2012 | 4,274,420 | 34.63 | 4,272,800 | 1,352,643,483 |
| September 1 28, 2012 | 1,272,279 | 35.81 | 1,272,050 | 1,307,097,437 |
| Total | 5,552,454 | \$ 34.90 | 5,544,850 | |

(1) This column includes the following transactions which occurred during the quarter ended September 28, 2012:

- (i) the acquisition of 7,604 common shares from individuals in order to satisfy tax withholding requirements in connection with the vesting of restricted share awards issued under equity compensation plans; and
- (ii) the purchase of 5,544,850 common shares, summarized on a trade-date basis, in conjunction with the share repurchase program announced in September 2007, which transactions occurred in open market purchases.

(2) Our share repurchase program authorizes us to purchase a portion of our outstanding common shares from time to time through open market or private transactions, depending on business and market conditions. The share repurchase program does not have an expiration date.

Table of Contents**ITEM 6. SELECTED FINANCIAL DATA**

The following table presents selected consolidated financial and other operating data. The data presented below should be read in conjunction with our Consolidated Financial Statements and accompanying notes and "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere in this Annual Report. Our consolidated financial information may not be indicative of our future performance.

| | As of or for Fiscal | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2012 ⁽¹⁾ | 2011 ⁽²⁾ | 2010 ⁽³⁾ | 2009 ⁽⁴⁾ | 2008 ⁽⁵⁾ |
| (in millions, except per share data) | | | | | |
| Statement of Operations Data | | | | | |
| Net sales | \$ 13,282 | \$ 13,778 | \$ 11,681 | \$ 9,926 | \$ 13,927 |
| Gross margin | 4,046 | 4,271 | 3,643 | 2,436 | 4,032 |
| Acquisition and integration costs | 27 | 19 | 8 | | |
| Restructuring and other charges, net | 128 | 136 | 137 | 372 | 218 |
| Pre-separation litigation charges (income), net | | | (7) | 144 | 22 |
| Impairment of goodwill | | | | 3,547 | 103 |
| Operating income (loss) | 1,518 | 1,687 | 1,452 | (3,523) | 1,577 |
| Amounts attributable to TE Connectivity Ltd.: | | | | | |
| Income (loss) from continuing operations | 1,163 | 1,223 | 1,012 | (3,146) | 1,370 |
| Income (loss) from discontinued operations, net of income taxes | (51) | 22 | 91 | (119) | 317 |
| Net income (loss) | \$ 1,112 | \$ 1,245 | \$ 1,103 | \$ (3,265) | \$ 1,687 |
| Per Share Data | | | | | |
| Basic earnings (loss) per share attributable to TE Connectivity Ltd.: | | | | | |
| Income (loss) from continuing operations | \$ 2.73 | \$ 2.79 | \$ 2.23 | \$ (6.85) | \$ 2.84 |
| Net income (loss) | 2.61 | 2.84 | 2.43 | (7.11) | 3.49 |
| Diluted earnings (loss) per share attributable to TE Connectivity Ltd.: | | | | | |
| Income (loss) from continuing operations | \$ 2.70 | \$ 2.76 | \$ 2.21 | \$ (6.85) | \$ 2.82 |
| Net income (loss) | 2.59 | 2.81 | 2.41 | (7.11) | 3.47 |
| Dividends and cash distributions paid per common share | \$ 0.78 | \$ 0.68 | \$ 0.64 | \$ 0.64 | \$ 0.56 |
| Balance Sheet Data | | | | | |
| Total current assets | \$ 6,503 | \$ 6,981 | \$ 7,047 | \$ 5,838 | \$ 7,888 |
| Total assets | 19,306 | 17,723 | 16,992 | 16,018 | 21,406 |
| Total current liabilities | 4,004 | 3,410 | 3,468 | 2,618 | 3,390 |
| Long-term debt | 2,696 | 2,667 | 2,306 | 2,316 | 3,161 |
| Total equity | 7,977 | 7,484 | 7,056 | 7,006 | 11,072 |
| Working capital ⁽⁶⁾ | 2,499 | 3,571 | 3,579 | 3,220 | 4,498 |
| Other Operating Data | | | | | |
| Capital expenditures | \$ 533 | \$ 574 | \$ 380 | \$ 319 | \$ 603 |

(1) Fiscal 2012 results include \$75 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog associated with Deutsch and \$107 million of income tax benefits recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations. (See Notes 5 and 17 to the Consolidated Financial Statements.)

(2) Fiscal 2011 results include \$39 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog associated with ADC and \$35 million of

Table of Contents

income tax benefits associated with the completion of fieldwork and the settlement of certain U.S. tax matters as well as the related impact of \$14 million of other expense pursuant to the Tax Sharing Agreement with Tyco International and Covidien. (See Notes 5, 13, and 18 to the Consolidated Financial Statements.)

- (3) Fiscal 2010 results include \$178 million of other income pursuant to the Tax Sharing Agreement with Tyco International and Covidien, \$307 million of income tax charges primarily associated with certain proposed adjustments to prior year income tax returns and related accrued interest, \$101 million of income tax benefits related to the completion of certain non-U.S. audits of prior year income tax returns, and \$72 million of income tax benefits recognized in connection with a reduction in the valuation allowance associated with tax loss carry forwards in certain non-U.S. locations. (See Notes 17 and 18 to the Consolidated Financial Statements.)
- (4) Fiscal 2009 results include a \$22 million gain on retirement of debt, \$68 million of other expense pursuant to the Tax Sharing Agreement with Tyco International and Covidien, and \$49 million of income tax benefits attributable to adjustments to prior year income tax returns.
- (5) Fiscal 2008 results include \$486 million of other income pursuant to the Tax Sharing Agreement with Tyco International and Covidien and \$33 million of income tax benefits related to the analysis and reconciliation of tax accounts.
- (6) Working capital is defined as current assets minus current liabilities.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our Consolidated Financial Statements and the accompanying notes included elsewhere in this Annual Report. The following discussion may contain forward-looking statements that reflect our plans, estimates, and beliefs. Our actual results could differ materially from those discussed in these forward-looking statements. Factors that could cause or contribute to these differences include those factors discussed below and elsewhere in this Annual Report, particularly in "Risk Factors" and "Forward-Looking Information."

Our Consolidated Financial Statements have been prepared in United States Dollars, in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Organic net sales growth and free cash flow are non-GAAP financial measures which are discussed in Management's Discussion and Analysis of Financial Condition and Results of Operations. We believe these non-GAAP financial measures, together with GAAP financial measures, provide useful information to investors because they reflect the financial measures that management uses in evaluating the underlying results of our operations. See "Non-GAAP Financial Measures" for more information about these non-GAAP financial measures, including our reasons for including the measures and material limitations with respect to the usefulness of the measures.

Overview

We are a global company that designs and manufactures approximately 500,000 products that connect and protect the flow of power and data inside millions of products used by consumers and industries. We partner with customers in a broad array of industries from consumer electronics, energy, and healthcare to automotive, aerospace, and communication networks.

We operate through three reporting segments: Transportation Solutions, Communications and Industrial Solutions, and Network Solutions. See Notes 1 and 23 to the Consolidated Financial Statements for additional information regarding our segments.

We service our customers primarily through our direct sales force that serves customers in over 150 countries. The sales force is supported by approximately 7,400 engineers as well as globally deployed manufacturing sites. Through our sales force and engineering resources, we are able to collaborate with our customers throughout the world to provide highly engineered products and solutions to meet their needs.

Table of Contents

Our strategic objective is to increase our net sales and profitability across our segments in the markets we serve. This strategy is dependent upon the following strategic priorities:

Deliver extraordinary customer service;

Strengthen our innovation leadership;

Extend our leadership in emerging markets;

Lead in smart connectivity; and

Supplement organic growth with strategic partnerships and acquisitions.

Our business and operating results have been and will continue to be affected by worldwide economic conditions. Our sales are dependent on certain industry end markets that are impacted by consumer as well as industrial and infrastructure spending, and our operating results can be affected by changes in demand in those markets. Overall, our net sales decreased 3.6% in fiscal 2012 as compared to fiscal 2011. On an organic basis, net sales decreased 2.7% in fiscal 2012 from fiscal 2011 levels. On an organic basis, we experienced declines in our sales into industrial and infrastructure based markets, primarily as a result of weakness in the industrial and data communications end markets in our Communications and Industrial Solutions segment, and telecom networks and subsea communications end markets in our Network Solutions segment. On an organic basis, we experienced modest growth in our sales into consumer based markets, as growth in the automotive end market in our Transportation Solutions segment was partially offset by declines within the consumer devices and appliance end markets in our Communications and Industrial Solutions segment.

The acquisition of Deutsch in April 2012 benefited the automotive and aerospace, defense, and marine end markets in the Transportation Solutions segment and contributed net sales of \$327 million in fiscal 2012. Fiscal 2011 included an additional week which contributed \$267 million in net sales and \$0.08 per share to diluted earnings per share. ADC, which was acquired in December 2010, contributed net sales of \$843 million, of which \$24 million related to the additional week, during fiscal 2011. Also, the acquisition of ADC resulted in incremental net sales of \$154 million in the first quarter of fiscal 2012 over the same period of fiscal 2011.

The March 2011 earthquake, subsequent tsunami, and aftershocks in Japan caused disruptions in our customers' operations and the supply chains that support their operations. We estimate that our fiscal 2011 net sales and diluted earnings per share were negatively impacted by \$99 million and \$0.07 per share, respectively, as a result of these disruptions. Our facilities in Japan were not materially damaged, and we did not experience further negative impacts in fiscal 2012.

Outlook

Net sales in the first quarter of fiscal 2013 are expected to be between \$3.15 billion and \$3.25 billion. We expect global automotive production in the first quarter of fiscal 2013 to be comparable to first quarter fiscal 2012 levels. Our sales into the automotive and aerospace, defense, and marine end markets will benefit from incremental Deutsch sales which are expected to be approximately \$150 million in the first quarter of fiscal 2013. During the first quarter of fiscal 2013, we expect continued weakness in the industrial, energy, and appliance end markets. Also, we expect results in the first quarter of fiscal 2013 to be negatively impacted by lower spending for broadband networks equipment and lower levels of project activity in the subsea communications end market. In the first fiscal quarter of 2013, we expect diluted earnings per share to be in the range of \$0.43 to \$0.47 per share.

For fiscal 2013, we expect net sales to be between \$13.4 billion and \$14.0 billion, reflecting expected sales increases in the automotive and aerospace, defense, and marine end markets, offset by continued weakness in the industrial, appliance, and energy end markets. Our sales into the automotive

Table of Contents

and aerospace, defense, and marine end markets will benefit from incremental Deutsch sales during the first half of fiscal 2013. We expect global automotive production and broadband network spending in fiscal 2013 to remain flat at fiscal 2012 levels. We expect diluted earnings per share to be in the range of \$2.61 to \$2.91 per share.

The above outlook is based on foreign exchange rates and commodity prices that are consistent with current levels.

We are monitoring the current macroeconomic environment and its potential effects on our customers and the end markets we serve. Additionally, we continue to closely manage our costs in line with economic conditions. We are also managing our capital resources and monitoring capital availability to ensure that we have sufficient resources to fund future capital needs. (See further discussion in "Liquidity and Capital Resources.")

Acquisitions

On April 3, 2012, we acquired 100% of the outstanding shares of Deutsch. The total value paid for the transaction amounted to €1.55 billion (approximately \$2.05 billion using an exchange rate of \$1.33 per €1.00), net of cash acquired. The total value paid included \$659 million related to the repayment of Deutsch's financial debt and accrued interest.

Deutsch is a global leader in high-performance connectors for harsh environments, and significantly expands our product portfolio and enables us to better serve customers in the industrial and commercial transportation, aerospace, defense, and marine, and rail markets. The combined organization offers a broad product range, global presence, and shared commitment to innovation, and creates an even greater opportunity to serve the growing market for harsh environment connectivity applications. We expect to realize cost savings and other synergies related to operational efficiencies including the consolidation of manufacturing, marketing, and general and administrative functions. The acquired Deutsch businesses have been reported primarily in our Transportation Solutions segment from the date of acquisition.

During fiscal 2012, Deutsch contributed net sales of \$327 million and an operating loss of \$54 million to our Consolidated Statement of Operations. The operating loss included charges of \$75 million associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, acquisition costs of \$21 million, restructuring charges of \$14 million, and integration costs of \$6 million.

In July 2010, we entered into an Agreement and Plan of Merger (the "Merger Agreement") to acquire 100% of the outstanding stock of ADC, a provider of broadband communications network connectivity products and related solutions. Pursuant to the Merger Agreement, we commenced a tender offer through a subsidiary to purchase all of the issued and outstanding shares of ADC common stock at a purchase price of \$12.75 per share in cash followed by a merger of the subsidiary with and into ADC, with ADC surviving as an indirect wholly-owned subsidiary. On December 8, 2010, we acquired 86.8% of the outstanding common shares of ADC. On December 9, 2010, we exercised our option under the Merger Agreement to purchase additional shares from ADC that, when combined with the shares purchased in the tender offer, were sufficient to give us ownership of more than 90% of the outstanding ADC common shares. On December 9, 2010, upon effecting a short-form merger under Minnesota law, we owned 100% of the outstanding shares of ADC for a total purchase price of approximately \$1,263 million in cash (excluding cash acquired of \$546 million) and \$22 million representing the fair value of ADC share-based awards exchanged for TE Connectivity share options and stock appreciation rights.

The acquisition was made to accelerate our growth potential in the global broadband connectivity market. The combined organization offers a complete product portfolio across every major geographic

Table of Contents

market. It also added ADC's Distributed Antenna System products, which expanded our wireless connectivity portfolio to provide greater mobile coverage and capacity solutions to carrier and enterprise customers as demand for mobile data continues to expand. We realized cost savings and other synergies through operational efficiencies including the consolidation of manufacturing, marketing, and general and administrative functions. The acquired ADC businesses have been included in the Network Solutions segment from the date of acquisition.

During fiscal 2011, ADC contributed net sales of \$843 million and an operating loss of \$53 million to our Consolidated Statement of Operations. The operating loss included restructuring charges of \$80 million, charges of \$39 million associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, integration costs of \$10 million, and acquisition costs of \$9 million.

See Note 5 to the Consolidated Financial Statements for additional information regarding acquisitions.

Restructuring

We continue to streamline our operations and simplify our global manufacturing footprint by migrating facilities from higher-cost to lower-cost countries, consolidating within countries, and transferring product lines to lower-cost countries. These initiatives are designed to help us maintain our competitiveness in the industry, improve our operating leverage, and position us for profitability growth in the years ahead. In connection with these initiatives, we incurred restructuring charges of approximately \$127 million during fiscal 2012, including \$14 million associated with the acquisition of Deutsch. In fiscal 2012, cash spending related to restructuring was \$137 million, including \$7 million associated with the acquisition of Deutsch.

In response to a weaker than expected economic environment, we are expanding our restructuring efforts and expect to incur restructuring charges of approximately \$200 million during fiscal 2013. Annualized cost savings related to these actions are expected to be approximately \$75 million and are expected to be realized by the end of fiscal 2015. Cost savings will be reflected primarily in cost of sales and selling, general, and administrative expenses.

In fiscal 2013, we expect total spending, which will be funded with cash from operations, to be approximately \$150 million related to restructuring actions.

Discontinued Operations

During fiscal 2012, we sold our Touch Solutions business for net cash proceeds of \$380 million, subject to working capital adjustments, of which we received \$370 million during fiscal 2012. We recognized a pre-tax gain of \$5 million on the transaction. The agreement includes contingent earn-out provisions through 2015 based on business performance. Also, during fiscal 2012, we sold our TE Professional Services business for net cash proceeds of \$28 million, of which we received \$24 million during fiscal 2012, and recognized a pre-tax gain of \$2 million on the transaction.

See Note 4 to our Consolidated Financial Statements for additional information regarding discontinued operations.

Divestitures

During fiscal 2010, we sold our mechatronics business for net cash proceeds of \$3 million. This business designed and manufactured customer-specific components, primarily for the automotive industry, and generated sales of approximately \$100 million in fiscal 2010. In connection with the sale, we recorded a pre-tax loss on sale of \$41 million in the Transportation Solutions segment in fiscal 2010.

Table of Contents

During fiscal 2010, we completed the divestiture of the Dulmison connectors and fittings product line, which was part of our energy business in the Network Solutions segment, for net cash proceeds of \$12 million. In connection with the divestiture, we recorded a pre-tax impairment charge related to long-lived assets and a pre-tax loss on sale, both totaling \$13 million in fiscal 2010.

The loss on divestitures and impairment charges are presented in restructuring and other charges, net on the Consolidated Statements of Operations. We have presented the loss on divestitures, related long-lived asset impairments, and operations of the mechatronics business and Dulmison connectors and fittings product line in continuing operations due to immateriality. See Note 3 to the Consolidated Financial Statements for additional information regarding the divestitures.

Company Name Change

In March 2011, our shareholders approved an amendment to our articles of association to change our name from "Tyco Electronics Ltd." to "TE Connectivity Ltd." The name change was effective March 10, 2011. Our ticker symbol "TEL" on the New York Stock Exchange remained unchanged.

The Separation

Tyco Electronics Ltd. was incorporated in fiscal 2000 as a wholly-owned subsidiary of Tyco International. Effective June 29, 2007, we became the parent company of the former electronics businesses of Tyco International. On June 29, 2007, Tyco International distributed all of our shares, as well as its shares of its former healthcare businesses, to its common shareholders.

Results of Operations

Consolidated Operations

Key business factors that influenced our results of operations for the periods discussed in this report include:

Raw material prices. We purchased approximately 173 million pounds of copper, 141,000 troy ounces of gold, and 2.9 million troy ounces of silver in fiscal 2012. Prices have increased in recent years and continue to fluctuate. Although copper prices have declined from prior year levels, they remain high relative to historic levels. The following table sets forth the average prices incurred related to copper, gold, and silver during fiscal 2012, 2011, and 2010:

| | Measure | Fiscal | | |
|--------|----------|----------|----------|----------|
| | | 2012 | 2011 | 2010 |
| Copper | Lb. | \$ 3.90 | \$ 3.99 | \$ 3.15 |
| Gold | Troy oz. | \$ 1,599 | \$ 1,382 | \$ 1,114 |
| Silver | Troy oz. | \$ 34.30 | \$ 30.27 | \$ 17.91 |

In fiscal 2013, we expect to purchase copper, gold, and silver in quantities similar to fiscal 2012 levels.

Foreign exchange. Approximately 54% of our net sales are invoiced in currencies other than the U.S. Dollar. Our results of operations are influenced by changes in foreign currency exchange rates. Increases or decreases in the value of the U.S. Dollar, compared to other currencies, will directly affect our reported results as we translate those currencies into U.S. Dollars at the end

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

of each fiscal period. The percentage of net sales in fiscal 2012 by major currencies invoiced was as follows:

| Currencies | Percentage |
|------------------------|-------------|
| U.S. Dollar | 46% |
| Euro | 28 |
| Japanese Yen | 8 |
| Chinese Renminbi | 6 |
| Korean Won | 3 |
| Brazilian Real | 2 |
| British Pound Sterling | 2 |
| All others | 5 |
| Total | 100% |

The following table sets forth certain items from our Consolidated Statements of Operations and the percentage of net sales that such items represent for the periods shown.

| | 2012 | | Fiscal 2011 | | 2010 | |
|---|------------------|-------------|-----------------|-------------|-----------------|-------------|
| | (\$ in millions) | | | | | |
| Net sales | \$ 13,282 | 100.0% | \$ 13,778 | 100.0% | \$ 11,681 | 100.0% |
| Cost of sales | 9,236 | 69.5 | 9,507 | 69.0 | 8,038 | 68.8 |
| Gross margin | 4,046 | 30.5 | 4,271 | 31.0 | 3,643 | 31.2 |
| Selling, general, and administrative expenses | 1,685 | 12.7 | 1,728 | 12.5 | 1,490 | 12.8 |
| Research, development, and engineering expenses | 688 | 5.2 | 701 | 5.1 | 563 | 4.8 |
| Acquisition and integration costs | 27 | 0.2 | 19 | 0.1 | 8 | 0.1 |
| Restructuring and other charges, net | 128 | 1.0 | 136 | 1.0 | 137 | 1.2 |
| Pre-separation litigation income | | | | | (7) | (0.1) |
| Operating income | 1,518 | 11.4 | 1,687 | 12.2 | 1,452 | 12.4 |
| Interest income | 23 | 0.2 | 22 | 0.2 | 20 | 0.2 |
| Interest expense | (176) | (1.3) | (161) | (1.2) | (155) | (1.3) |
| Other income, net | 50 | 0.4 | 27 | 0.2 | 177 | 1.5 |
| Income from continuing operations before income taxes | 1,415 | 10.7 | 1,575 | 11.4 | 1,494 | 12.8 |
| Income tax expense | (249) | (1.9) | (347) | (2.5) | (476) | (4.1) |
| Income from continuing operations | 1,166 | 8.8 | 1,228 | 8.9 | 1,018 | 8.7 |
| Income (loss) from discontinued operations, net of income taxes | (51) | (0.4) | 22 | 0.2 | 91 | 0.8 |
| Net income | 1,115 | 8.4 | 1,250 | 9.1 | 1,109 | 9.5 |
| Less: net income attributable to noncontrolling interests | (3) | | (5) | | (6) | (0.1) |
| Net income attributable to TE Connectivity Ltd | \$ 1,112 | 8.4% | \$ 1,245 | 9.0% | \$ 1,103 | 9.4% |

Net Sales. Net sales decreased \$496 million, or 3.6%, to \$13,282 million in fiscal 2012 from \$13,778 million in fiscal 2011. On an organic basis, net sales decreased \$372 million, or 2.7%, in fiscal 2012 as compared to fiscal 2011 primarily as a result of decreased net sales in the Communications and Industrial Solutions segment and, to a lesser degree, the Network Solutions segment. Foreign currency exchange rates negatively impacted net sales by \$338 million, or 2.4%, in fiscal 2012. Fiscal 2011

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

included an additional week which contributed \$267 million in net sales. Deutsch, which was acquired on April 3, 2012, contributed net sales of \$327 million during fiscal 2012. Also, the acquisition of ADC on December 8, 2010 resulted in incremental net sales of \$154 million in the first quarter of fiscal 2012 over the same period of fiscal 2011.

Net sales increased \$2,097 million, or 18.0%, to \$13,778 million in fiscal 2011 from \$11,681 million in fiscal 2010. On an organic basis, net sales increased \$736 million, or 6.3%, in fiscal 2011 as compared to fiscal 2010 due primarily to growth in the Transportation Solutions segment. Price erosion adversely affected organic sales by \$192 million in fiscal 2011. Foreign currency exchange rates positively impacted net sales by \$391 million, or 3.3%, in fiscal 2011. Fiscal 2011 included an additional week which contributed \$267 million in net sales. ADC contributed net sales of \$843 million, of which \$24 million related to the additional week, during fiscal 2011. The divestitures of the mechatronics business and the Dulmison connectors and fittings product line in fiscal 2010 negatively impacted sales by \$116 million in fiscal 2011 as compared to fiscal 2010. See further discussion of organic net sales below under Results of Operations by Segment.

The following table sets forth the percentage of our total net sales by geographic region:

| | Fiscal | | |
|----------------------------------|--------|------|------|
| | 2012 | 2011 | 2010 |
| Europe/Middle East/Africa (EMEA) | 34% | 36% | 35% |
| Asia-Pacific | 34 | 33 | 34 |
| Americas ⁽¹⁾ | 32 | 31 | 31 |
| Total | 100% | 100% | 100% |

(1) The Americas includes our Subsea Communications business.

The following table provides an analysis of the change in our net sales compared to the prior fiscal year by geographic region:

| | Fiscal | | | | | | | | | | | | | |
|--------------|--|----------------------------|--------------------------------------|--------------|--------|------------------------|--|--------------------------------------|--------------|--------------|--------|--------|----------|-------|
| | 2012 | | | | | | 2011 | | | | | | | |
| | Change in Net Sales versus Prior Fiscal Year | | | | | | Change in Net Sales versus Prior Fiscal Year | | | | | | | |
| | Impact of | | | | | Impact of Acquisition | | | | | | | | |
| | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisitions | Total | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisitions | Divestitures | Total | | | |
| | (\$ in millions) | | | | | | | | | | | | | |
| EMEA | \$ (214) | (4.3)% | \$ (327) | \$ (96) | \$ 181 | \$ (456) | (9.2)% | \$ 570 | 14.2% | \$ 145 | \$ 96 | \$ 43 | \$ 854 | 20.8% |
| Asia-Pacific | (15) | (0.3) | 33 | (89) | 52 | (19) | (0.4) | 105 | 3.0 | 215 | 89 | 124 | 533 | 13.4 |
| Americas | (143) | (3.3) | (44) | (82) | 248 | (21) | (0.5) | 61 | 1.7 | 31 | 82 | 536 | 710 | 19.7 |
| Total | \$ (372) | (2.7)% | \$ (338) | \$ (267) | \$ 481 | \$ (496) | (3.6)% | \$ 736 | 6.3% | \$ 391 | \$ 267 | \$ 703 | \$ 2,097 | 18.0% |

(1) Represents the change in net sales resulting from volume and price changes, before consideration of acquisitions, divestitures, the impact of changes in foreign currency exchange rates, and the impact of the 53rd week in fiscal 2011.

(2) Represents the change in net sales resulting from changes in foreign currency exchange rates.

(3) Represents the impact of an additional week in fiscal 2011, including \$24 million related to ADC.

The following table sets forth the percentage of our total net sales by segment:

Fiscal

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | 2012 | 2011 | 2010 |
|---|------|------|------|
| Transportation Solutions | 45% | 41% | 41% |
| Communications and Industrial Solutions | 30 | 34 | 38 |
| Network Solutions | 25 | 25 | 21 |
| Total | 100% | 100% | 100% |

38

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

The following table provides an analysis of the change in our net sales compared to the prior fiscal year by segment:

| | Fiscal | | | | | | | | | | | | | |
|---|--|----------------------------|--------------------------------------|-----------------|---------------|-----------------|------------------------|--|--------------------------------------|---------------|---------------|---------------|-----------------|--------------|
| | 2012 | | | | | | | 2011 | | | | | | |
| | Change in Net Sales versus Prior Fiscal Year | | | | | | | Change in Net Sales versus Prior Fiscal Year | | | | | | |
| | Impact | | | Impact | | | Impact | | | Impact | | | | |
| | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisitions | Divestitures | Total | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisitions | Divestitures | Total | % | |
| (\$ in millions) | | | | | | | | | | | | | | |
| Transportation Solutions | \$ 360 | 6.4% | \$ (197) | \$ (112) | \$ 327 | \$ 378 | 6.7% | \$ 621 | 13.0% | \$ 179 | \$ 112 | \$ (82) | \$ 830 | 17.3% |
| Communications and Industrial Solutions | (545) | (11.7) | (40) | (83) | (668) | (14.3) | 39 | 1.0 | 127 | 83 | (22) | 227 | 5.1 | |
| Network Solutions | (187) | (5.4) | (101) | (72) | 154 | (206) | (5.9) | 76 | 3.3 | 85 | 72 | 807 | 1,040 | 42.4 |
| Total | \$ (372) | (2.7)% | \$ (338) | \$ (267) | \$ 481 | \$ (496) | (3.6)% | \$ 736 | 6.3% | \$ 391 | \$ 267 | \$ 703 | \$ 2,097 | 18.0% |

- (1) Represents the change in net sales resulting from volume and price changes, before consideration of acquisitions, divestitures, the impact of changes in foreign currency exchange rates, and the impact of the 53rd week in fiscal 2011.
- (2) Represents the change in net sales resulting from changes in foreign currency exchange rates.
- (3) Represents the impact of an additional week in fiscal 2011. Included in Network Solutions is \$24 million related to ADC.

Gross Margin. In fiscal 2012, gross margin was \$4,046 million, reflecting a \$225 million decrease from gross margin of \$4,271 million in fiscal 2011. Gross margin as a percentage of net sales decreased to 30.5% in fiscal 2012 from 31.0% in fiscal 2011. In fiscal 2012, gross margin included charges of \$75 million associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog associated with Deutsch, whereas, in fiscal 2011, gross margin included similar charges of \$39 million associated with ADC. Excluding these items, gross margin decreased in fiscal 2012 as compared to fiscal 2011. The decrease resulted from lower sales levels and, to a lesser degree, increased material costs and unfavorable product mix, partially offset by improved manufacturing productivity.

In fiscal 2011, gross margin was \$4,271 million, reflecting a \$628 million increase from gross margin of \$3,643 million in fiscal 2010. Gross margin as a percentage of net sales decreased to 31.0% in fiscal 2011 as compared to 31.2% in fiscal 2010. In fiscal 2011, gross margin included charges of \$39 million related to the acquisition of ADC. Excluding this item, gross margin increased in fiscal 2011 as compared to fiscal 2010. The increase was due to higher sales levels and, to a lesser degree, improved manufacturing productivity and cost reduction benefits from restructuring actions, partially offset by increased material costs, price erosion, and unfavorable product mix.

Selling, General, and Administrative Expenses. Selling, general, and administrative expenses decreased \$43 million to \$1,685 million in fiscal 2012 from \$1,728 million in fiscal 2011. The decrease resulted primarily from cost control measures and benefits attributable to restructuring actions, partially offset by the additional selling, general, and administrative expenses of Deutsch. Selling, general, and administrative expenses as a percentage of net sales increased to 12.7% in fiscal 2012 from 12.5% in fiscal 2011 primarily as a result of the decrease in sales.

Selling, general, and administrative expenses increased \$238 million in fiscal 2011 to \$1,728 million from \$1,490 million in fiscal 2010. The increase was related primarily to the additional selling, general, and administrative expenses of ADC and increased selling expenses to support higher sales levels. Selling, general, and administrative expenses as a percentage of net sales were 12.5% and 12.8% in fiscal 2011 and 2010, respectively.

Acquisition and Integration Costs. In connection with the acquisition of Deutsch, we incurred acquisition and integration costs of \$27 million during fiscal 2012. In connection with the acquisition of ADC, we incurred acquisition and integration costs of \$19 million and \$8 million during fiscal 2011 and 2010, respectively.

Table of Contents

Restructuring and Other Charges, Net. Net restructuring and other charges were \$128 million, \$136 million, and \$137 million in fiscal 2012, 2011, and 2010, respectively.

During fiscal 2012, we initiated several restructuring programs resulting in headcount reductions across all segments. Also, we initiated restructuring programs associated with the acquisition of Deutsch.

Fiscal 2011 actions were primarily associated with the acquisition of ADC and related headcount reductions in the Network Solutions segment. Additionally, we increased reductions-in-force as a result of economic conditions, primarily in the Communications and Industrial Solutions segment.

Fiscal 2010 actions primarily related to headcount reductions in the Transportation Solutions segment. Fiscal 2010 charges included a pre-tax loss on sale of \$41 million in the Transportation Solutions segment related to the sale of our mechatronics business, as well as a long-lived asset impairment charge and a loss on sale totaling \$13 million related to the divestiture of the Dulmison connectors and fittings product line, which was part of the energy business in the Network Solutions segment.

See Note 3 to the Consolidated Financial Statements for additional information regarding net restructuring and other charges.

Pre-separation Litigation Income. During fiscal 2010, Tyco International settled a class action lawsuit captioned *Stumpf v. Tyco International Ltd., et al.* Pursuant to the sharing formula in the Separation and Distribution Agreement, we recorded income of \$7 million during fiscal 2010 relating to the release of excess reserves. There are no remaining securities lawsuits outstanding.

Operating Income. Operating income was \$1,518 million and \$1,687 million in fiscal 2012 and 2011, respectively. Results for fiscal 2012 included \$116 million of charges related to the acquisition of Deutsch, including \$75 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, \$27 million of acquisition and integration costs, and \$14 million of net restructuring and other charges. The results for fiscal 2012 also included \$114 million of additional restructuring and other charges. Results for fiscal 2011 included \$138 million of charges related to the acquisition of ADC, including \$80 million of restructuring and other charges, \$39 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, and \$19 million of acquisition and integration costs. The results for fiscal 2011 also included \$56 million of additional restructuring and other charges and an additional week which contributed \$52 million of operating income. Excluding these items, operating income decreased in fiscal 2012 as compared to fiscal 2011. The decrease resulted from the unfavorable impacts of lower sales levels and, to a lesser degree, increased material costs and unfavorable product mix, partially offset by improved manufacturing productivity.

Operating income was \$1,687 million in fiscal 2011 compared to \$1,452 million in fiscal 2010. Fiscal 2011 included an additional week which contributed \$52 million of operating income. As discussed above, results for fiscal 2011 included \$138 million of charges related to the acquisition of ADC. The results for fiscal 2011 also included \$56 million of additional restructuring and other charges. Fiscal 2010 results included restructuring and other charges, acquisition and integration costs, and pre-separation litigation income of \$134 million, \$8 million, and \$7 million, respectively. Excluding these items, operating income increased in fiscal 2011 as compared to fiscal 2010. The increase resulted from higher sales levels and related gross margin and, to a lesser degree, a reduction in employee incentive compensation-related expense, cost reduction benefits from restructuring actions, and improved manufacturing productivity, partially offset by increased material costs, price erosion, and unfavorable product mix.

Table of Contents

Non-Operating Items

Interest Expense, Net

Net interest expense was \$153 million, \$139 million, and \$135 million in fiscal 2012, 2011, and 2010, respectively. The increase of \$14 million in fiscal 2012 from fiscal 2011 was due to higher average debt levels.

Other Income, Net

In fiscal 2012, 2011, and 2010, we recorded net other income of \$50 million, \$27 million, and \$177 million, respectively, primarily consisting of income pursuant to the Tax Sharing Agreement with Tyco International and Covidien. See Note 12 to the Consolidated Financial Statements for further information regarding the Tax Sharing Agreement.

The income in fiscal 2011 is net of other expense of \$14 million recorded in connection with the completion of fieldwork and the settlement of certain U.S. tax matters. See additional information in Note 13 to the Consolidated Financial Statements.

The income in fiscal 2010 reflects a net increase to the receivable from Tyco International and Covidien primarily related to certain proposed adjustments to prior period income tax returns and related accrued interest, partially offset by a decrease related to the completion of certain non-U.S. audits of prior year income tax returns.

Income Taxes

Our operations are conducted through our various subsidiaries in a number of countries throughout the world. We have provided for income taxes based upon the tax laws and rates in the countries in which our operations are conducted and income and loss from operations is subject to taxation.

Our effective income tax rate was 17.6% for fiscal 2012 and reflects income tax benefits recognized in connection with profitability in certain entities operating in lower tax rate jurisdictions. In addition, the provision for fiscal 2012 reflects an income tax benefit of \$107 million recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations partially offset by accruals of interest related to uncertain tax positions.

Our effective income tax rate was 22.0% for fiscal 2011 and reflects income tax benefits recognized in connection with profitability in certain entities operating in lower tax rate jurisdictions partially offset by accruals of interest related to uncertain tax positions. In addition, the effective income tax rate for fiscal 2011 reflects income tax benefits of \$35 million associated with the completion of fieldwork and the settlement of certain U.S. tax matters.

Our effective income tax rate was 31.9% for fiscal 2010 and reflects charges of \$307 million primarily associated with certain proposed adjustments to prior year income tax returns and related accrued interest partially offset by income tax benefits of \$101 million recognized in connection with the completion of certain non-U.S. audits of prior year income tax returns. In addition, the effective income tax rate for fiscal 2010 reflects an income tax benefit of \$72 million recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations.

The valuation allowance for deferred tax assets of \$1,719 million and \$1,921 million at fiscal year end 2012 and 2011, respectively, relates principally to the uncertainty of the utilization of certain deferred tax assets, primarily tax loss, capital loss, and credit carryforwards in various jurisdictions. We believe that we will generate sufficient future taxable income to realize the income tax benefits related to the remaining net deferred tax assets on our Consolidated Balance Sheet. The valuation allowance

Table of Contents

was calculated in accordance with the provisions of ASC 740 which require that a valuation allowance be established or maintained when it is more likely than not that all or a portion of deferred tax assets will not be realized.

The calculation of our tax liabilities includes estimates for uncertainties in the application of complex tax regulations across multiple global jurisdictions where we conduct our operations. Under the uncertain tax position provisions of ASC 740, we recognize liabilities for tax and related interest for issues in the U.S. and other tax jurisdictions based on our estimate of whether, and the extent to which, additional taxes and related interest will be due. These tax liabilities and related interest are reflected net of the impact of related tax loss carryforwards as such tax loss carryforwards will be applied against these tax liabilities and will reduce the amount of cash tax payments due upon the eventual settlement with the tax authorities. These estimates may change due to changing facts and circumstances; however, due to the complexity of these uncertainties, the ultimate resolution may result in a settlement that differs from our current estimate of the tax liabilities and related interest. Further, management has reviewed with tax counsel the issues raised by certain taxing authorities and the adequacy of these recorded amounts. If our current estimate of tax and interest liabilities is less than the ultimate settlement, an additional charge to income tax expense may result. If our current estimate of tax and interest liabilities is more than the ultimate settlement, income tax benefits may be recognized.

We have provided income taxes for earnings that are currently distributed as well as the taxes associated with several subsidiaries' earnings that are expected to be distributed in fiscal 2013. No additional provision has been made for U.S. or non-U.S. income taxes on the undistributed earnings of subsidiaries or for unrecognized deferred tax liabilities for temporary differences related to basis differences in investments in subsidiaries, as such earnings are expected to be permanently reinvested, the investments are essentially permanent in duration, or we have concluded that no additional tax liability will arise as a result of the distribution of such earnings. As of September 28, 2012, certain subsidiaries had approximately \$18 billion of undistributed earnings that we intend to permanently reinvest. A liability could arise if our intention to permanently reinvest such earnings were to change and amounts are distributed by such subsidiaries or if such subsidiaries are ultimately disposed. It is not practicable to estimate the additional income taxes related to permanently reinvested earnings or the basis differences related to investments in subsidiaries.

Income (Loss) from Discontinued Operations, Net of Income Taxes

During fiscal 2012, we sold our Touch Solutions business for net cash proceeds of \$380 million, subject to working capital adjustments, of which we received \$370 million during fiscal 2012. We recognized a pre-tax gain of \$5 million on the transaction. The agreement includes contingent earn-out provisions through 2015 based on business performance. In connection with the divestiture, we incurred an income tax charge of \$65 million, which is included in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations, primarily as a result of being unable to realize a tax benefit from the write-off of goodwill at the time of the sale. We expect to make tax payments of approximately \$10 million associated with this divestiture.

During fiscal 2012, we sold our TE Professional Services business for net cash proceeds of \$28 million, of which we received \$24 million during fiscal 2012, and recognized a pre-tax gain of \$2 million on the transaction. Additionally, during fiscal 2012, we recorded a pre-tax impairment charge of \$28 million, which is included in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations, to write the carrying value of this business down to its estimated fair value less costs to sell.

On December 27, 2011, the New York Court of Claims entered judgment in our favor in the amount of \$25 million, payment of which was received in fiscal 2012, in connection with our former Wireless Systems business's State of New York contract. This judgment resolved all outstanding issues

Table of Contents

between the parties in this matter. This partial recovery of a previously recognized loss, net of legal fees, is reflected in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations for fiscal 2012.

In fiscal 2010, we recorded income from discontinued operations of \$44 million primarily in connection with the favorable resolution of certain litigation contingencies related to the Printed Circuit Group business which was sold in fiscal 2007.

The Touch Solutions, TE Professional Services, Wireless Systems, and Printed Circuit Group businesses met the held for sale and discontinued operations criteria and have been included as such in all periods presented on our Consolidated Financial Statements. Prior to reclassification to discontinued operations, the Touch Solutions and TE Professional Services businesses were included in the Communications and Industrial Solutions and Network Solutions segments, respectively. The Wireless Systems business was a component of the former Wireless Systems segment, and the Printed Circuit Group business was a component of the former Other segment.

See Note 4 to our Consolidated Financial Statements for additional information regarding discontinued operations.

Results of Operations by Segment

Transportation Solutions

| | Fiscal | | |
|------------------|------------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (\$ in millions) | | |
| Net sales | \$ 6,007 | \$ 5,629 | \$ 4,799 |
| Operating income | \$ 847 | \$ 848 | \$ 515 |
| Operating margin | 14.1% | 15.1% | 10.7% |

The following table sets forth Transportation Solutions' percentage of total net sales by primary industry end market⁽¹⁾:

| | Fiscal | | |
|--------------------------------|--------|------|------|
| | 2012 | 2011 | 2010 |
| Automotive | 86% | 88% | 87% |
| Aerospace, Defense, and Marine | 14 | 12 | 13 |
| Total | 100% | 100% | 100% |

(1) Industry end market information about net sales is presented consistently with our internal management reporting and may be periodically revised as management deems necessary.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

The following table provides an analysis of the change in Transportation Solutions' net sales compared to the prior fiscal year by primary industry end market:

| | Fiscal | | | | | | | | | | | | | |
|--------------------------------|--|----------------------------|--------------------------------------|-----------------|---------------|---------------|------------------------|--|--------------------------------------|---------------|---------------|----------------|---------------|--------------|
| | 2012 | | | | | | | 2011 | | | | | | |
| | Change in Net Sales versus Prior Fiscal Year | | | | | | | Change in Net Sales versus Prior Fiscal Year | | | | | | |
| | Impact of | | | | | | | Impact of | | | | | | |
| | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisition | | Total | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Divestiture | | Total | | |
| | (\$ in millions) | | | | | | | | | | | | | |
| Automotive | \$ 320 | 6.5% | \$ (181) | \$ (102) | \$ 174 | \$ 211 | 4.3% | \$ 562 | 13.5% | \$ 169 | \$ 102 | \$ (82) | \$ 751 | 18.0% |
| Aerospace, Defense, and Marine | 40 | 5.6 | (16) | (10) | 153 | 167 | 23.8 | 59 | 9.5 | 10 | 10 | | 79 | 12.7 |
| Total | \$ 360 | 6.4% | \$ (197) | \$ (112) | \$ 327 | \$ 378 | 6.7% | \$ 621 | 13.0% | \$ 179 | \$ 112 | \$ (82) | \$ 830 | 17.3% |

- (1) Represents the change in net sales resulting from volume and price changes, before consideration of acquisitions, divestitures, the impact of changes in foreign currency exchange rates, and the impact of the 53rd week in fiscal 2011.
- (2) Represents the change in net sales resulting from changes in foreign currency exchange rates.
- (3) Represents the impact of an additional week in fiscal 2011.

Fiscal 2012 Compared to Fiscal 2011

Transportation Solutions' net sales increased \$378 million, or 6.7%, to \$6,007 million in fiscal 2012 from \$5,629 million in fiscal 2011. Organic net sales increased by \$360 million, or 6.4%, in fiscal 2012 as compared to fiscal 2011. The weakening of certain foreign currencies negatively affected net sales by \$197 million, or 3.5%, in fiscal 2012 as compared to fiscal 2011. Fiscal 2011 included an additional week which contributed approximately \$112 million in net sales. Deutsch contributed net sales of \$327 million during fiscal 2012.

In the automotive end market, our organic net sales increased 6.5% in fiscal 2012 as compared to fiscal 2011. The increase was due primarily to growth of 15.1% in the Asia-Pacific region and 11.1% in the Americas region, partially offset by declines of 1.2% in the EMEA region. Growth in the Asia-Pacific region resulted from higher automotive production and continued recovery following the earthquake in Japan. We estimate that the earthquake in Japan negatively impacted our sales in the automotive end market by \$38 million in fiscal 2011. In the Americas region, growth resulted from increased production in North America, partially offset by weakness in South America. In the EMEA region, production levels decreased as a result of financial uncertainty in Europe. In the aerospace, defense, and marine end market, our organic net sales increased 5.6% in fiscal 2012 as compared to fiscal 2011. The increase was attributable to increased production in the commercial aviation market, and growth in the marine market resulting from share gains and increased oil and gas exploration driven by increased crude oil prices.

Transportation Solutions' operating income of \$847 million in fiscal 2012 was flat compared to fiscal 2011. Segment results for fiscal 2012 included \$116 million of charges related to the acquisition of Deutsch, including \$75 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, \$27 million of acquisition and integration costs, and \$14 million of restructuring and other charges. Segment results also included \$16 million of net charges and \$14 million of net credits to restructuring and other charges (credits) in fiscal 2012 and 2011, respectively. Excluding these items, operating income increased in fiscal 2012 as compared to fiscal 2011. The increase resulted primarily from the favorable impacts of higher volume and pricing actions, partially offset by unfavorable product mix.

Table of Contents**Fiscal 2011 Compared to Fiscal 2010**

Transportation Solutions' net sales increased \$830 million, or 17.3%, to \$5,629 million in fiscal 2011 from \$4,799 million in fiscal 2010 due primarily to an increase of \$751 million in the automotive end market. Organic net sales increased by \$621 million, or 13.0%, in fiscal 2011 as compared to fiscal 2010. The strengthening of certain foreign currencies positively affected net sales by \$179 million, or 3.7%, in fiscal 2011 as compared to fiscal 2010. Fiscal 2011 included an additional week which contributed approximately \$112 million in net sales. The divestiture of the mechatronics business in fiscal 2010 negatively impacted sales by \$82 million in fiscal 2011 as compared to fiscal 2010.

In the automotive end market, our organic net sales growth was 13.5% in fiscal 2011 as compared to fiscal 2010. The increase was attributable to growth of 17.9% in the EMEA region, 14.4% in the Americas region, and 7.7% in the Asia-Pacific region. Growth in the EMEA and Americas regions resulted from higher automotive production and increased content per vehicle. Growth in the Asia-Pacific region was negatively impacted by the earthquake in Japan. We estimate that the earthquake in Japan negatively impacted our sales in the automotive end market by \$38 million in fiscal 2011. In the aerospace, defense, and marine end market, our organic net sales increased 9.5% in fiscal 2011 as compared to fiscal 2010, primarily as a result of increased demand from commercial aircraft builders as they continue to increase production and growth in the marine market as a result of increased oil and gas exploration driven by increasing crude oil prices.

Transportation Solutions' operating income increased \$333 million to \$848 million in fiscal 2011 from \$515 million in fiscal 2010. Segment results included \$14 million of net credits and \$94 million of net charges to restructuring and other charges (credits) in fiscal 2011 and 2010, respectively. Excluding these items, operating income increased in fiscal 2011 as compared to fiscal 2010. The increase was due to favorable impacts of higher volume and improved manufacturing productivity, partially offset by increases in material costs and price erosion.

Communications and Industrial Solutions

| | Fiscal | | |
|------------------|------------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (\$ in millions) | | |
| Net sales | \$ 3,990 | \$ 4,658 | \$ 4,431 |
| Operating income | \$ 337 | \$ 515 | \$ 618 |
| Operating margin | 8.4% | 11.1% | 13.9% |

The following table sets forth Communications and Industrial Solutions' percentage of total net sales by primary industry end market⁽¹⁾:

| | Fiscal | | |
|---------------------|--------|------|------|
| | 2012 | 2011 | 2010 |
| Industrial | 32% | 33% | 32% |
| Consumer Devices | 28 | 27 | 29 |
| Data Communications | 22 | 23 | 22 |
| Appliance | 18 | 17 | 17 |
| Total | 100% | 100% | 100% |

(1) Industry end market information about net sales is presented consistently with our internal management reporting and may be periodically revised as management deems necessary.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

The following table provides an analysis of the change in Communications and Industrial Solutions' net sales compared to the prior fiscal year by primary industry end market:

| | Fiscal | | | | | | | | | | | | | |
|---------------------|--|----------------------------|--------------------------------------|----------------|------------------------|----------------------------|--------------------------------------|--|---------------|------------------------|----------------------------|--------------------------------------|---------------|-------|
| | 2012 | | | | | | | 2011 | | | | | | |
| | Change in Net Sales versus Prior Fiscal Year | | | | | | | Change in Net Sales versus Prior Fiscal Year | | | | | | |
| | Impact of 53 rd Week ⁽³⁾ | | | | | | | Impact of 53 rd Week ⁽³⁾ (Divestiture) | | | | | | |
| | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Total | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | (Divestiture) | Total | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | (Divestiture) | Total |
| (\$ in millions) | | | | | | | | | | | | | | |
| Industrial | \$ (232) | (14.9)% | \$ (16) | \$ (30) | \$ (278) | (17.9)% | \$ 96 | 6.9% | \$ 43 | \$ 30 | \$ (2) | \$ 167 | 11.9% | |
| Consumer Devices | (79) | (6.5) | (1) | (23) | (103) | (8.4) | (109) | (7.9) | 36 | 23 | (20) | (70) | (5.3) | |
| Data Communications | (169) | (15.9) | (7) | (16) | (192) | (18.0) | 25 | 2.6 | 28 | 16 | | | 69 | 7.2 |
| Appliance | (65) | (8.1) | (16) | (14) | (95) | (11.8) | 27 | 3.6 | 20 | 14 | | | 61 | 8.1 |
| Total | \$ (545) | (11.7)% | \$ (40) | \$ (83) | \$ (668) | (14.3)% | \$ 39 | 1.0% | \$ 127 | \$ 83 | \$ (22) | \$ 227 | 5.1% | |

(1) Represents the change in net sales resulting from volume and price changes, before consideration of acquisitions, divestitures, the impact of changes in foreign currency exchange rates, and the impact of the 53rd week in fiscal 2011.

(2) Represents the change in net sales resulting from changes in foreign currency exchange rates.

(3) Represents the impact of an additional week in fiscal 2011.

Fiscal 2012 Compared to Fiscal 2011

In fiscal 2012, Communications and Industrial Solutions' net sales decreased \$668 million, or 14.3%, to \$3,990 million from \$4,658 million in fiscal 2011. Organic net sales decreased \$545 million, or 11.7%, during fiscal 2012 as compared to fiscal 2011. We estimate that the earthquake in Japan negatively impacted our sales in the Communications and Industrial Solutions segment by \$61 million in fiscal 2011. The weakening of certain foreign currencies negatively affected net sales by \$40 million, or 0.9%, in fiscal 2012 as compared to fiscal 2011. Fiscal 2011 included an additional week which contributed approximately \$83 million in net sales.

In the industrial end market, our organic net sales decreased 14.9% in fiscal 2012 as compared to fiscal 2011 due to market weakness across all regions. In the consumer devices end market, our organic net sales decreased 6.5% in fiscal 2012 as compared to fiscal 2011 as a result of weaker demand in the personal computer and consumer electronics markets, partially offset by strong demand in the tablet computer market and increased demand in the mobile phone market. In the data communications end market, our organic net sales decreased 15.9% in fiscal 2012 from fiscal 2011 as a result of market softness, primarily in the Asia-Pacific region, and inventory reductions in the supply chain. In the appliance end market, our organic net sales decreased 8.1% in fiscal 2012 as compared to fiscal 2011 due primarily to weakness in the Asia-Pacific and EMEA regions, resulting from lower demand and inventory reductions in the supply chain, partially offset by growth in demand in the Americas region.

Communications and Industrial Solutions' operating income decreased \$178 million to \$337 million in fiscal 2012 from \$515 million in fiscal 2011. Segment results included restructuring and other charges of \$58 million and \$65 million in fiscal 2012 and 2011, respectively. Excluding these items, operating income decreased in fiscal 2012 as compared to fiscal 2011. The decrease resulted from the unfavorable impacts of lower volume and increased materials costs, partially offset by improved manufacturing productivity.

Fiscal 2011 Compared to Fiscal 2010

Communications and Industrial Solutions' net sales increased \$227 million, or 5.1%, to \$4,658 million in fiscal 2011 as compared to \$4,431 million in fiscal 2010. Organic net sales increased \$39 million, or 1.0%, during fiscal 2011 as compared to fiscal 2010. We estimate that the earthquake in Japan negatively impacted our organic sales in the Communications and Industrial Solutions segment by \$61 million in fiscal 2011. The strengthening of certain foreign currencies positively affected net sales by \$127 million, or 2.7%, in fiscal 2011 as compared to fiscal

2010. Fiscal 2011 included an

Table of Contents

additional week which contributed approximately \$83 million in net sales. The divestiture of the mechatronics business in fiscal 2010 negatively impacted sales by \$22 million in fiscal 2011 as compared to fiscal 2010.

In the industrial end market, our organic net sales increased 6.9% in fiscal 2011 as compared to fiscal 2010 due primarily to strong growth in the industrial machinery market, particularly in the EMEA region, as well as growth in the commercial and building and factory automation markets. In the consumer devices end market, our organic net sales decreased 7.9% in fiscal 2011 from fiscal 2010 levels due to weaker demand in the mobile phone and consumer electronics markets driven by our platform position, the negative impact of the earthquake in Japan, and soft demand in the personal computer market, partially offset by growth in the tablet computer market. In the data communications end market, our organic net sales increased 2.6% in fiscal 2011 as compared to fiscal 2010 due to strength in sales in the server, data storage, and wireless markets, particularly in the EMEA region. In the appliance end market, our organic net sales growth of 3.6% in fiscal 2011 as compared to fiscal 2010 was due to continued consumer demand in the EMEA region, partially offset by decreases in the Americas region.

In fiscal 2011, Communications and Industrial Solutions' operating income decreased \$103 million to \$515 million from \$618 million in fiscal 2010. Segment results included net restructuring and other charges of \$65 million and \$20 million during fiscal 2011 and 2010, respectively. Excluding these items, operating income decreased in fiscal 2011 as compared to fiscal 2010. The decrease was attributable to price erosion and increased material costs, partially offset by volume increases and cost reduction benefits associated with restructuring actions.

Network Solutions

| | Fiscal | | |
|------------------|------------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (\$ in millions) | | |
| Net sales | \$ 3,285 | \$ 3,491 | \$ 2,451 |
| Operating income | \$ 334 | \$ 324 | \$ 312 |
| Operating margin | 10.2% | 9.3% | 12.7% |

The following table sets forth Network Solutions' percentage of total net sales by primary industry end market⁽¹⁾:

| | Fiscal | | |
|-----------------------|--------|------|------|
| | 2012 | 2011 | 2010 |
| Telecom Networks | 39% | 39% | 21% |
| Energy | 25 | 25 | 31 |
| Enterprise Networks | 21 | 20 | 19 |
| Subsea Communications | 15 | 16 | 29 |
| Total | 100% | 100% | 100% |

(1) Industry end market information about net sales is presented consistently with our internal management reporting and may be periodically revised as management deems necessary.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

The following table provides an analysis of the change in Network Solutions' net sales compared to the prior fiscal year by primary industry end market:

| | Fiscal | | | | | | | | | | | | | |
|-----------------------|--|----------------------------|--------------------------------------|----------------|---------------|-----------------|------------------------|--|--------------------------------------|--------------|--------------|---------------|-----------------|--------------|
| | 2012 | | | | | | | 2011 | | | | | | |
| | Change in Net Sales versus Prior Fiscal Year | | | | | | | Change in Net Sales versus Prior Fiscal Year | | | | | | |
| | Impact of Acquisition | | | | | | | Impact of Acquisition | | | | | | |
| | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Acquisition | Total | | Organic ⁽¹⁾ | Translation ⁽²⁾ | 53 rd Week ⁽³⁾ | Investiture | Total | | | |
| (\$ in millions) | | | | | | | | | | | | | | |
| Telecom Networks | \$ (110) | (8.2)% | \$ (37) | \$ (32) | \$ 117 | \$ (62) | (4.6)% | \$ 109 | 22.6% | \$ 33 | \$ 32 | \$ 667 | \$ 841 | 163.9% |
| Energy | 14 | 1.5 | (37) | (14) | (37) | (4.2) | 81 | 11.4 | 34 | 14 | (12) | 117 | 15.5 | |
| Enterprise Networks | | | (29) | (16) | 37 | (8) | (1.2) | 41 | 9.7 | 18 | 16 | 152 | 227 | 49.3 |
| Subsea Communications | (91) | (15.8) | 2 | (10) | (99) | (17.1) | (155) | (21.4) | | 10 | | (145) | (20.0) | |
| Total | \$ (187) | (5.4)% | \$ (101) | \$ (72) | \$ 154 | \$ (206) | (5.9)% | \$ 76 | 3.3% | \$ 85 | \$ 72 | \$ 807 | \$ 1,040 | 42.4% |

(1) Represents the change in net sales resulting from volume and price changes, before consideration of acquisitions, divestitures, the impact of changes in foreign currency exchange rates, and the impact of the 53rd week in fiscal 2011.

(2) Represents the change in net sales resulting from changes in foreign currency exchange rates.

(3) Represents the impact of an additional week in fiscal 2011, including \$24 million related to ADC.

Fiscal 2012 Compared to Fiscal 2011

Network Solutions' net sales decreased \$206 million, or 5.9%, to \$3,285 million in fiscal 2012 from \$3,491 million in fiscal 2011. Organic net sales decreased \$187 million, or 5.4%, in fiscal 2012 from fiscal 2011. The weakening of certain foreign currencies negatively affected net sales by \$101 million, or 2.8%, in fiscal 2012 as compared to fiscal 2011. Fiscal 2011 included an additional week which contributed approximately \$72 million in net sales. The acquisition of ADC on December 8, 2010 resulted in incremental net sales of \$154 million in the first quarter of fiscal 2012 over the same period of fiscal 2011, as ADC contributed net sales of \$198 million in the first quarter of fiscal 2012 as compared to \$44 million in the first quarter of fiscal 2011.

In the telecom networks end market, our organic net sales decreased 8.2% in fiscal 2012 as compared to fiscal 2011 due primarily to decreased capital investments by major carriers in the telecommunications industry, particularly in the Americas and EMEA regions. In the energy end market, our organic net sales increased 1.5% in fiscal 2012 as compared to fiscal 2011 as a result of growth in the Americas and Asia-Pacific regions. In the enterprise networks end market, our organic net sales were flat in fiscal 2012 as compared to fiscal 2011 levels as declines resulting from softness in the office networks were offset by increases resulting from continued data center investments. The subsea communications end market's organic net sales decreased 15.8% in fiscal 2012 as compared to fiscal 2011 as a result of lower levels of project activity.

In fiscal 2012, Network Solutions' operating income increased \$10 million to \$334 million from \$324 million in fiscal 2011. Segment results for fiscal 2012 included \$40 million of restructuring and other charges. Segment results for fiscal 2011 included \$138 million of charges related to the acquisition of ADC, including \$80 million of restructuring and other charges, \$39 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, and \$19 million of acquisition and integration costs. Segment results for fiscal 2011 also included additional restructuring and other charges of \$5 million. Excluding these items, operating income decreased in fiscal 2012 as compared to fiscal 2011. The decrease was attributable to the unfavorable impact of lower volume, unfavorable product mix, and price erosion, partially offset by improved manufacturing productivity.

Table of Contents

Fiscal 2011 Compared to Fiscal 2010

In fiscal 2011, Network Solutions' net sales increased \$1,040 million, or 42.4%, to \$3,491 million from \$2,451 million in fiscal 2010. Organic net sales increased \$76 million, or 3.3%, in fiscal 2011 from fiscal 2010. The strengthening of certain foreign currencies positively impacted net sales by \$85 million, or 3.3%, in fiscal 2011 as compared to fiscal 2010. Fiscal 2011 included an additional week which contributed approximately \$72 million in net sales. The acquisition of ADC increased sales by \$843 million, of which \$24 million is related to the additional week, during fiscal 2011. The divestiture of the Dulmison connectors and fittings product line in fiscal 2010 negatively impacted sales by \$12 million in fiscal 2011 as compared to fiscal 2010.

In the telecom networks end market, our organic net sales increase of 22.6% in fiscal 2011 as compared to fiscal 2010 was largely due to increased fiber network investment by telecommunications companies, particularly in the EMEA and South America regions. In the energy end market, our organic net sales increased 11.4% in fiscal 2011 as compared to fiscal 2010 due primarily to a continuing strong recovery across all regions. In the enterprise networks end market, our organic net sales increased 9.7% in fiscal 2011 from fiscal 2010 levels as a result of increased data center investment in the EMEA region, particularly in India, and the Asia-Pacific region. The subsea communications end market's organic net sales decreased 21.4% in fiscal 2011 as compared to fiscal 2010 as a result of lower levels of project activity.

Network Solutions' operating income increased \$12 million to \$324 million in fiscal 2011 from \$312 million in fiscal 2010. As discussed above, during fiscal 2011, segment results included \$138 million of charges related to the acquisition of ADC. Segment results also included additional net restructuring and other charges of \$5 million in fiscal 2011. In fiscal 2010, segment results included \$20 million of net restructuring and other charges and \$8 million of acquisition and integration costs. Excluding these items, operating income increased in fiscal 2011 as compared to fiscal 2010. The increase resulted from higher volume, partially offset by unfavorable product mix, price erosion, and increased material costs.

New Segment Structure Effective for Fiscal 2013

Effective for the first quarter of fiscal 2013, we reorganized our management and segments to better align the organization around our strategy. We expect the realignment to enable us to better meet our customers' needs and optimize our efficiency. Our businesses in the former Communications and Industrial Solutions segment have been moved into other segments. Also, the Aerospace, Defense, and Marine and Energy businesses, formerly included in the Transportation Solutions and Network Solutions segments, respectively, have been moved to the newly created Industrial Solutions segment. The following represents the new segment structure:

Transportation Solutions This segment consists of our Automotive business.

Industrial Solutions This segment contains our Industrial, Aerospace, Defense, and Marine, and Energy businesses.

Consumer Solutions Our Consumer Devices and Appliances businesses are included in this segment.

Network Solutions Telecom Networks, Enterprise Networks, Data Communications, and Subsea Communications businesses are presented in this segment.

In this Annual Report, results for fiscal 2012 and prior periods are reported on the basis under which we managed our business in fiscal 2012 and do not reflect the fiscal 2013 segment reorganization.

Table of Contents

Liquidity and Capital Resources

Our ability to fund our future capital needs will be affected by our ability to continue to generate cash from operations and may be affected by our ability to access the capital markets, money markets, or other sources of funding, as well as the capacity and terms of our financing arrangements. We believe that cash generated from operations and, to the extent necessary, these other sources of potential funding will be sufficient to meet our anticipated capital needs for the foreseeable future. Payment of our 6.00% senior notes due in October 2012 was made subsequent to fiscal year end 2012. We may use excess cash to reduce our outstanding debt, including through the possible repurchase of our debt in accordance with applicable law, to purchase a portion of our common shares pursuant to our authorized share repurchase program, to pay distributions or dividends on our common shares, or to acquire strategic businesses or product lines. The cost or availability of future funding may be impacted by financial market conditions. We will continue to monitor financial markets, to respond as necessary to changing conditions.

As of September 28, 2012, our cash and cash equivalents were held principally in subsidiaries which are located throughout the world. Under current laws, substantially all of these amounts can be repatriated to Tyco Electronics Group S.A. ("TEGSA"), our Luxembourg subsidiary, which is the obligor of substantially all of our debt, and to TE Connectivity Ltd., our Swiss parent company; however, the repatriation of these amounts could subject us to additional tax costs. We provide for tax liabilities in our financial statements with respect to amounts that we expect to repatriate; however, no tax liabilities are recorded for amounts that we consider to be permanently reinvested outside Switzerland (approximately \$18 billion as of September 28, 2012). Our current plans do not demonstrate a need to repatriate earnings that are designated as permanently reinvested in order to fund our operations, including investing and financing activities.

Cash Flows from Operating Activities

Net cash provided by continuing operating activities was \$1,888 million in fiscal 2012 as compared to \$1,722 million in fiscal 2011. The increase of \$166 million in fiscal 2012 over fiscal 2011 resulted primarily from improved working capital, partially offset by lower income levels.

Net cash provided by continuing operating activities was \$1,722 million in fiscal 2011 as compared to \$1,603 million in fiscal 2010. The increase of \$119 million in fiscal 2011 over fiscal 2010 primarily resulted from higher income levels, partially offset by a reduction of accrued and other current liabilities related to employee compensation-related payments, higher income taxes paid, and payments for pre-separation tax matters.

Pension and postretirement benefit contributions in fiscal 2012, 2011, and 2010 were \$98 million, \$90 million, and \$180 million, respectively. Fiscal 2010 included \$69 million of voluntary pension contributions; there were no voluntary contributions in fiscal 2012 or 2011. We expect pension and postretirement benefit contributions to be \$103 million in fiscal 2013, before consideration of voluntary contributions.

The amount of income taxes paid, net of refunds, during fiscal 2012, 2011, and 2010 was \$290 million, \$299 million, and \$156 million, respectively.

In fiscal 2012, cash payments included \$70 million for tax deficiencies related to U.S. tax matters for the years 1997 through 2000. Also during fiscal 2012, we received net reimbursements of \$51 million from Tyco International and Covidien pursuant to their indemnifications for pre-separation U.S. tax matters. We expect to make additional net cash payments of approximately \$26 million over the next twelve months related to these matters. These amounts include payments in which we are the primary obligor to the taxing authorities and for which we expect a portion to be reimbursed by Tyco International and Covidien under the Tax Sharing Agreement as well as indemnification payments to

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

Tyco International and Covidien under the Tax Sharing Agreement for tax matters where they are the primary obligor to the taxing authorities. See Note 13 to the Consolidated Financial Statements for additional information related to pre-separation tax matters.

In fiscal 2011, cash payments related to pre-separation tax matters were \$129 million, net of indemnification payments under the Tax Sharing Agreement.

In addition to net cash provided by operating activities, we use free cash flow as a useful measure of our performance and ability to generate cash. Free cash flow was \$1,434 million in fiscal 2012 as compared to \$1,342 million in fiscal 2011 and \$1,333 million in fiscal 2010. The increase in free cash flow in fiscal 2012 as compared to fiscal 2011 was primarily driven by improved working capital, as adjusted for net payments for pre-separation tax matters of \$19 million and certain Deutsch acquisition-related payments totaling \$37 million, partially offset by lower income levels. The increase in free cash flow in fiscal 2011 from fiscal 2010 was primarily driven by higher income levels partially offset by lower working capital levels, as adjusted for net payments for pre-separation tax matters of \$129 million, and increases in capital expenditures.

The following table sets forth a reconciliation of net cash provided by continuing operating activities, the most comparable GAAP financial measure, to free cash flow, a non-GAAP financial measure:

| | 2012 | Fiscal 2011 | 2010 |
|--|-----------------|-----------------|-----------------|
| | (in millions) | | |
| Net cash provided by continuing operating activities | \$ 1,888 | \$ 1,722 | \$ 1,603 |
| Capital expenditures | (533) | (574) | (380) |
| Proceeds from sale of property, plant, and equipment | 23 | 65 | 16 |
| Payments related to pre-separation tax matters, net | 19 | 129 | |
| Payments related to accrued interest on debt assumed in the acquisition of Deutsch | 17 | | |
| Payments to settle acquisition-related foreign currency derivative contracts | 20 | | |
| Pre-separation litigation payments | | | 25 |
| Voluntary pension contributions | | | 69 |
| Free cash flow | \$ 1,434 | \$ 1,342 | \$ 1,333 |

Cash Flows from Investing Activities

We continue to fund capital expenditures to support new programs and to invest in machinery and our manufacturing facilities to further enhance productivity and manufacturing capabilities. Capital spending decreased \$41 million in fiscal 2012 to \$533 million as compared to \$574 million in fiscal 2011. Capital spending was \$380 million in fiscal 2010. We expect fiscal 2013 capital spending levels to be approximately 4-5% of net sales.

During fiscal 2012, we acquired Deutsch. The total value paid for the transaction amounted to €1.55 billion (approximately \$2.05 billion using an exchange rate of \$1.33 per €1.00), net of cash acquired of \$152 million. The total value paid included \$659 million of debt assumed, including accrued interest, and paid off in its entirety shortly after the completion of the acquisition.

During fiscal 2011, we acquired ADC for a total purchase price of approximately \$1,263 million in cash (excluding cash acquired of \$546 million) and \$22 million of other non-cash consideration. Short-term investments acquired in connection with the acquisition of ADC were sold for proceeds of \$155 million in fiscal 2011. Certain other assets acquired in connection with the acquisition of ADC

Table of Contents

were sold for net proceeds of \$111 million, of which approximately \$106 million was received in fiscal 2011. We also acquired another business for \$14 million in cash in fiscal 2011.

During fiscal 2010, we acquired two businesses for \$38 million in cash. Also during fiscal 2010, we paid cash of \$55 million to acquire a business that was sold in fiscal 2012 as part of the divestiture of the Touch Solutions business.

Cash Flows from Financing Activities and Capitalization

Total debt at fiscal year end 2012 and 2011 was \$3,711 million and \$2,667 million, respectively. See Note 11 to the Consolidated Financial Statements for additional information regarding debt.

In February 2012, TEGSA, our wholly-owned subsidiary, issued \$250 million aggregate principal amount of 1.60% senior notes due February 3, 2015 and \$500 million aggregate principal amount of 3.50% senior notes due February 3, 2022. The notes were offered and sold pursuant to an effective registration statement on Form S-3 filed on January 21, 2011. Interest on the notes is payable semi-annually on February 3 and August 3 of each year, beginning August 3, 2012. The notes are TEGSA's unsecured senior obligations and rank equally in right of payment with all existing and any future senior indebtedness of TEGSA and senior to any subordinated indebtedness that TEGSA may incur. The notes are fully and unconditionally guaranteed as to payment on an unsecured senior basis by TE Connectivity Ltd. Net proceeds from the issuance of the notes due 2015 and 2022, were approximately \$250 million and \$498 million, respectively. In connection with the issuance of the senior notes in February 2012, the commitments of the lenders under a \$700 million 364-day credit agreement, dated as of December 20, 2011, automatically terminated.

On June 24, 2011, TEGSA entered into a five-year unsecured senior revolving credit facility ("Credit Facility"), with total commitments of \$1,500 million. TEGSA had no borrowings under the Credit Facility at September 28, 2012 and September 30, 2011.

Borrowings under the Credit Facility bear interest at a rate per annum equal to, at the option of TEGSA, (1) the London interbank offered rate ("LIBOR") plus an applicable margin based upon the senior, unsecured, long-term debt rating of TEGSA, or (2) an alternate base rate equal to the highest of (i) Deutsche Bank AG New York branch's base rate, (ii) the federal funds effective rate plus $\frac{1}{2}$ of 1%, and (iii) one-month LIBOR plus 1%, plus, in each case, an applicable margin based upon the senior, unsecured, long-term debt rating of TEGSA. TEGSA is required to pay an annual facility fee ranging from 12.5 to 30.0 basis points based upon the amount of the lenders' commitments under the Credit Facility and the applicable credit ratings of TEGSA.

The Credit Facility contains a financial ratio covenant providing that if, as of the last day of each fiscal quarter, our ratio of Consolidated Total Debt (as defined in the Credit Facility) to Consolidated EBITDA (as defined in the Credit Facility) for the then most recently concluded period of four consecutive fiscal quarters exceeds 3.5 to 1.0, an Event of Default (as defined in the Credit Facility) is triggered. The Credit Facility and our other debt agreements contain other customary covenants. None of our covenants are presently considered restrictive to our operations. As of September 28, 2012, we were in compliance with all of our debt covenants and believe that we will continue to be in compliance with our existing covenants for the foreseeable future.

In December 2010, TEGSA issued \$250 million principal amount of 4.875% senior notes due January 15, 2021. The notes were offered and sold pursuant to an effective registration statement on Form S-3 filed on July 1, 2008, as amended on June 26, 2009. Interest on the notes accrues from the issuance date at a rate of 4.875% per year and is payable semi-annually on January 15 and July 15 of each year, beginning July 15, 2011. The notes are TEGSA's unsecured senior obligations and rank equally in right of payment with all existing and any future senior indebtedness of TEGSA and senior to any subordinated indebtedness that TEGSA may incur. The notes are fully and unconditionally

Table of Contents

guaranteed as to payment on an unsecured senior basis by TE Connectivity Ltd. Net proceeds from the issuance were approximately \$249 million.

In December 2010, in connection with the acquisition of ADC, we assumed \$653 million of convertible subordinated notes due 2013, 2015, and 2017. Under the terms of the indentures governing these convertible subordinated notes, following the acquisition of ADC, the right to convert the notes into shares of ADC common stock changed to the right to convert the notes into cash. See Note 5 for more information on the ADC acquisition. In fiscal 2011, our ADC subsidiary commenced offers to purchase the convertible subordinated notes at par plus accrued interest, pursuant to the terms of the indentures for the notes. During fiscal 2011, \$198 million principal amount of the convertible subordinated notes due 2013, \$136 million principal amount of the convertible subordinated notes due 2015, and \$225 million principal amount of the convertible subordinated notes due 2017 were purchased for an aggregate purchase price of \$560 million. All of the purchased convertible subordinated notes have been cancelled. Our debt balance at fiscal year end 2012 included the remaining \$90 million of 3.50% convertible subordinated notes due 2015 and \$1 million of floating rate convertible subordinated notes due 2013.

Periodically, TEGSA issues commercial paper to U.S. institutional accredited investors and qualified institutional buyers in accordance with available exemptions from the registration requirements of the Securities Act of 1933 as part of our ongoing effort to maintain financial flexibility and to potentially decrease the cost of borrowings. Borrowings under the commercial paper program are backed by the Credit Facility. As of fiscal year end 2012, TEGSA had \$300 million of commercial paper outstanding at a weighted-average interest rate of 0.40%. TEGSA had no commercial paper outstanding at fiscal year end 2011.

TEGSA's payment obligations under its senior notes, commercial paper, and Credit Facility are fully and unconditionally guaranteed by TE Connectivity Ltd. Neither TE Connectivity Ltd. nor any of its subsidiaries provides a guarantee as to payment obligations under the 3.50% convertible subordinated notes due 2015 and other notes issued by ADC prior to its acquisition in December 2010.

Payments of common share dividends and cash distributions to shareholders were \$332 million, \$296 million, and \$289 million in fiscal 2012, 2011, and 2010, respectively. In October 2009, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.34 (equivalent to \$0.32) per share, payable in two equal installments in the first and second quarters of fiscal 2010. We paid the first and second installments of the distribution at a rate of \$0.16 per share during each of the quarters ended December 25, 2009 and March 26, 2010. These capital reductions reduced the par value of our common shares from CHF 2.43 (equivalent to \$2.24) to CHF 2.09 (equivalent to \$1.92).

In March 2010, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.72 (equivalent to \$0.64) per share, payable in four equal quarterly installments beginning in the third quarter of fiscal 2010 through the second quarter of fiscal 2011. We paid the installments of the distribution at a rate of \$0.16 per share during each of the quarters ended June 25, 2010, September 24, 2010, December 24, 2010, and March 25, 2011. These capital reductions reduced the par value of our common shares from CHF 2.09 (equivalent to \$1.92) to CHF 1.37 (equivalent to \$1.28).

In March 2011, our shareholders approved a dividend payment to shareholders of CHF 0.68 (equivalent to \$0.72) per share out of contributed surplus, payable in four equal quarterly installments beginning in the third quarter of fiscal 2011 through the second quarter of fiscal 2012. We paid the installments of the dividend at a rate of \$0.18 per share during each of the quarters ended June 24, 2011, September 30, 2011, December 30, 2011, and March 30, 2012.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

In March 2012, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.80 (equivalent to \$0.84) per share, payable in four equal quarterly installments beginning in the third quarter of fiscal 2012 through the second quarter of fiscal 2013. We paid the first and second installments of the distribution at a rate of \$0.21 per share during each of the quarters ended June 29, 2012 and September 28, 2012. These capital reductions reduced the par value of our common shares from CHF 1.37 (equivalent to \$1.28) to CHF 0.97 (equivalent to \$0.86).

Contributed surplus established for Swiss tax and statutory purposes ("Swiss Contributed Surplus"), subject to certain conditions, is a freely distributable reserve.

Under Swiss law, subject to certain conditions, distributions to shareholders made in the form of a reduction of registered share capital or from reserves from capital contributions (equivalent to Swiss Contributed Surplus) are exempt from Swiss withholding tax. During fiscal 2012, we received a favorable outcome from the Swiss tax authorities related to the classification of Swiss Contributed Surplus that confirms our presentation of Swiss Contributed Surplus as a free reserve on our statutory Swiss balance sheet. As of September 28, 2012 and September 30, 2011, Swiss Contributed Surplus was \$8,940 million (equivalent to CHF 9,745 million).

During fiscal 2011, our board of directors authorized a \$2,250 million increase in the share repurchase authorization. We repurchased approximately 6 million of our common shares for \$194 million, approximately 25 million of our common shares for \$867 million, and approximately 18 million of our common shares for \$488 million during fiscal 2012, 2011, and 2010, respectively. At September 28, 2012, we had \$1,307 million of availability remaining under our share repurchase authorization.

Commitments and Contingencies

The following table provides a summary of our contractual obligations and commitments for debt, minimum lease payment obligations under non-cancelable leases, and other obligations at fiscal year end 2012:

| | Payments Due by Fiscal Year | | | | | | |
|---|-----------------------------|-----------------|---------------|---------------|---------------|---------------|-----------------|
| | Total | 2013 | 2014 | 2015 | 2016 | 2017 | Thereafter |
| | (in millions) | | | | | | |
| Long-term debt, including current maturities | \$ 3,711 | \$ 1,015 | \$ 377 | \$ 340 | \$ | \$ | \$ 1,979 |
| Interest on long-term debt ⁽¹⁾ | 1,464 | 160 | 128 | 115 | 110 | 110 | 841 |
| Operating leases | 448 | 123 | 97 | 75 | 46 | 34 | 73 |
| Purchase obligations ⁽²⁾ | 127 | 124 | 3 | | | | |
| Total contractual cash obligations⁽³⁾⁽⁴⁾⁽⁵⁾ | \$ 5,750 | \$ 1,422 | \$ 605 | \$ 530 | \$ 156 | \$ 144 | \$ 2,893 |

(1) Interest payments exclude the impact of our interest rate swaps.

(2) Purchase obligations consist of commitments for purchases of goods and services.

(3) The table above does not reflect unrecognized tax benefits of \$1,795 million and related accrued interest and penalties of \$1,335 million, the timing of which is uncertain. See Note 17 to the Consolidated Financial Statements for additional information regarding unrecognized tax benefits, interest, and penalties.

(4) The table above does not reflect pension and postretirement benefit obligations to certain employees and former employees. We are obligated to make contributions to our pension plans and postretirement benefit plans; however, we are unable to determine the amount of plan contributions due to the inherent uncertainties of obligations of this type, including timing, interest rate charges, investment performance, and amounts of benefit payments. We expect to contribute \$103 million to pension and postretirement benefit plans in fiscal 2013, before consideration of voluntary contributions.

Table of Contents

These plans and our estimates of future contributions and benefit payments are more fully described in Note 16 to the Consolidated Financial Statements.

(5)

Other long-term liabilities of \$517 million, of which \$227 million related to our ASC 460 guarantee liabilities, are excluded from the table above as we are unable to estimate the timing of payment for these items. See Note 12 to the Consolidated Financial Statements for more information regarding ASC 460.

Income Tax Matters

In connection with the separation, we entered into a Tax Sharing Agreement that generally governs our, Covidien's, and Tyco International's respective rights, responsibilities, and obligations after the distribution with respect to taxes, including ordinary course of business taxes and taxes, if any, incurred as a result of any failure of the distribution of all of our shares or the shares of Covidien to qualify as a tax-free distribution for U.S. federal income tax purposes within the meaning of Section 355 of the Code or certain internal transactions undertaken in anticipation of the spin-offs to qualify for tax-favored treatment under the Code.

Pursuant to the Tax Sharing Agreement, upon separation, we entered into certain guarantee commitments and indemnifications with Tyco International and Covidien. Under the Tax Sharing Agreement, we, Tyco International, and Covidien share 31%, 27%, and 42%, respectively, of certain contingent liabilities relating to unresolved pre-separation tax matters of Tyco International. The effect of the Tax Sharing Agreement is to indemnify us for 69% of certain liabilities settled in cash by us with respect to unresolved pre-separation tax matters. Pursuant to that indemnification, we have made similar indemnifications to Tyco International and Covidien with respect to 31% of certain liabilities settled in cash by the companies relating to unresolved pre-separation tax matters. If any of the companies responsible for all or a portion of such liabilities were to default in its payment of costs or expenses related to any such liability, we would be responsible for a portion of the defaulting party or parties' obligation. We are responsible for all of our own taxes that are not shared pursuant to the Tax Sharing Agreement's sharing formula. In addition, Tyco International and Covidien are responsible for their tax liabilities that are not subject to the Tax Sharing Agreement's sharing formula.

Prior to separation, certain of our subsidiaries filed combined income tax returns with Tyco International. Those and other of our subsidiaries' income tax returns are periodically examined by various tax authorities. In connection with these examinations, tax authorities, including the IRS, have raised issues and proposed tax adjustments. Tyco International, as the U.S. income tax audit controlling party under the Tax Sharing Agreement, is reviewing and contesting certain of the proposed tax adjustments. Amounts related to these tax adjustments and other tax contingencies and related interest that management has assessed under the uncertain tax position provisions of ASC 740, which relate specifically to our entities have been recorded on the Consolidated Financial Statements. In addition, we may be required to fund portions of Covidien and Tyco International's tax obligations. Estimates about these guarantees have also been recognized on the Consolidated Financial Statements. See Note 12 to the Consolidated Financial Statements for additional information.

During fiscal 2007, the IRS concluded its field examination of certain of Tyco International's U.S. federal income tax returns for the years 1997 through 2000 and issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 1997 through 2000 period. Additionally, the IRS proposed civil fraud penalties against Tyco International arising from alleged actions of former executives in connection with certain intercompany transfers of stock in 1998 and 1999. The penalties were asserted against a prior subsidiary of Tyco International that was distributed to us in connection with the separation. Tyco International appealed certain of the proposed adjustments for the years 1997 through 2000, and Tyco International has now resolved all but one of the matters associated with the proposed tax adjustments, including reaching an agreement with the IRS on the penalty adjustment. In October 2012, the IRS issued special agreement Forms 870-AD concluding its audit of all tax matters for the period 1997 through 2000, excluding one issue that remains in dispute as described below.

Table of Contents

The disputed issue involves the tax treatment of certain intercompany debt transactions. The IRS has asserted that certain intercompany loans originating during the period 1997 through 2000 did not constitute debt for U.S. federal income tax purposes and has disallowed related interest deductions recognized on Tyco International's U.S. income tax returns during the period. Tyco International contends that the intercompany financing qualified as debt for U.S. tax purposes and that the interest deductions reflected on the income tax returns are appropriate. The IRS and Tyco International remain unable to resolve this matter through the IRS appeals process. We understand that Tyco International expects to receive statutory notices of deficiency from the IRS early in our fiscal 2013. Upon receipt of these statutory notices, we expect that Tyco International will commence litigation of this matter with the IRS in U.S. federal court. Based upon relevant facts surrounding the intercompany debt transactions, relevant tax regulations, and applicable case law, we believe that we are adequately reserved for this matter. However, the ultimate outcome is uncertain and if the IRS were to prevail on its assertions, our share of the assessed tax, deficiency interest, and applicable withholding taxes and penalties could have a material adverse impact on our results of operations and financial position.

In fiscal 2012, we made payments of \$70 million for tax deficiencies related to undisputed tax adjustments for the years 1997 through 2000. Concurrent with remitting these payments, we were reimbursed \$51 million from Tyco International and Covidien pursuant to their indemnifications for pre-separation tax matters. Over the next twelve months, we expect to pay approximately \$26 million, inclusive of related indemnification payments, in connection with these pre-separation tax matters.

During fiscal 2011, the IRS completed its field examination of certain Tyco International income tax returns for the years 2001 through 2004, issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 2001 through 2004 period, and issued certain notices of deficiency. As a result of the completion of fieldwork and the settlement of certain tax matters in fiscal 2011, we recognized income tax benefits of \$35 million and other expense of \$14 million pursuant to the Tax Sharing Agreement. Also, in fiscal 2011, we made net cash payments of \$154 million related to pre-separation deficiencies. Tyco International's income tax returns for the years 2001 through 2004 remain subject to adjustment by the IRS upon ultimate resolution of the disputed issue involving certain intercompany loans originated during the period 1997 through 2000.

The IRS commenced its audit of certain Tyco International income tax returns for the years 2005 through 2007 in fiscal 2011.

During fiscal 2012, the IRS commenced its audit of our income tax returns for the years 2008 through 2010.

At September 28, 2012 and September 30, 2011, we have reflected \$71 million and \$232 million, respectively, of income tax liabilities related to the audits of Tyco International's and our income tax returns in accrued and other current liabilities as certain of these matters could be resolved within the next twelve months.

We continue to believe that the amounts recorded on our Consolidated Financial Statements relating to the matters discussed above are appropriate. However, the ultimate resolution is uncertain and could result in a material impact to our results of operations, financial position, or cash flows.

Legal Matters

In the ordinary course of business, we are subject to various legal proceedings and claims, including patent infringement claims, product liability matters, employment disputes, disputes on agreements, other commercial disputes, environmental matters, antitrust claims, and tax matters, including non-income tax matters such as value added tax, sales and use tax, real estate tax, and transfer tax. Management believes that these legal proceedings and claims likely will be resolved over an extended period of time. Although it is not feasible to predict the outcome of these proceedings,

Table of Contents

based upon our experience, current information, and applicable law, we do not expect that the outcome of these proceedings, either individually or in the aggregate, will have a material effect on our results of operations, financial position, or cash flows. See "Part I. Item 3. Legal Proceedings" and Note 13 to the Consolidated Financial Statements for further information regarding legal proceedings.

At September 28, 2012, we had a contingent purchase price commitment of \$80 million related to our fiscal 2001 acquisition of Com-Net. This represents the maximum amount payable to the former shareholders of Com-Net only after the construction and installation of a communications system for the State of Florida was completed and approved by the State of Florida in accordance with guidelines set forth in the contract. Under the terms of the purchase and sale agreement, we do not believe we have any obligation to the sellers. However, the sellers have contested our position and initiated a lawsuit in June 2006 in the Court of Common Pleas in Allegheny County, Pennsylvania, which is in the discovery phase. A liability for this contingency has not been recorded on the Consolidated Financial Statements as we do not believe that any payment is probable or reasonably estimable at this time.

Off-Balance Sheet Arrangements

Certain of our segments have guaranteed the performance of third parties and provided financial guarantees for uncompleted work and financial commitments. The terms of these guarantees vary with end dates ranging from fiscal 2013 through the completion of such transactions. The guarantees would be triggered in the event of nonperformance, and the potential exposure for nonperformance under the guarantees would not have a material effect on our results of operations, financial position, or cash flows.

In disposing of assets or businesses, we often provide representations, warranties, and/or indemnities to cover various risks including unknown damage to assets, environmental risks involved in the sale of real estate, liability for investigation and remediation of environmental contamination at waste disposal sites and manufacturing facilities, and unidentified tax liabilities and legal fees related to periods prior to disposition. We have no reason to believe that these uncertainties would have a material adverse effect on our results of operations, financial position, or cash flows.

At September 28, 2012, we had outstanding letters of credit and letters of guarantee in the amount of \$344 million.

We have recorded liabilities for known indemnifications included as part of environmental liabilities. See Note 13 to the Consolidated Financial Statements for a discussion of these liabilities.

In the normal course of business, we are liable for contract completion and product performance. In the opinion of management, such obligations will not significantly affect our results of operations, financial position, or cash flows.

Pursuant to the Tax Sharing Agreement, upon separation, we entered into certain guarantee commitments and indemnifications with Tyco International and Covidien. Under the Tax Sharing Agreement, we, Tyco International, and Covidien share 31%, 27%, and 42%, respectively, of certain contingent liabilities relating to unresolved pre-separation tax matters of Tyco International. The effect of the Tax Sharing Agreement is to indemnify us for 69% of certain liabilities settled in cash by us with respect to unresolved pre-separation tax matters. Pursuant to that indemnification, we have made similar indemnifications to Tyco International and Covidien with respect to 31% of certain liabilities settled in cash by the companies relating to unresolved pre-separation tax matters. If any of the companies responsible for all or a portion of such liabilities were to default in its payment of costs or expenses related to any such liability, we would be responsible for a portion of the defaulting party or parties' obligation. These arrangements have been valued upon our separation from Tyco International in accordance with ASC 460 and, accordingly, liabilities amounting to \$241 million were recorded on

Table of Contents

the Consolidated Balance Sheet at September 28, 2012. See Notes 12 and 13 to the Consolidated Financial Statements for additional information.

Critical Accounting Policies and Estimates

The preparation of the Consolidated Financial Statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenue and expenses. Our significant accounting policies are summarized in Note 2 to the Consolidated Financial Statements. The following accounting policies are considered to be the most critical as they require significant judgments and assumptions that involve inherent risks and uncertainties. Management's estimates are based on the relevant information available at the end of each period.

Revenue Recognition

Our revenue recognition policies are in accordance with ASC 605, *Revenue Recognition*. Our revenues are generated principally from the sale of our products. Revenue from the sale of products is recognized at the time title and the risks and rewards of ownership pass to the customer. This generally occurs when the products reach the free-on-board shipping point, the sales price is fixed and determinable, and collection is reasonably assured. For those items where title has not yet transferred, we have deferred the recognition of revenue. A reserve for estimated returns is established at the time of sale based on historical return experience and is recorded as a reduction of sales. Other allowances include customer quantity and price discrepancies. A reserve for other allowances is generally established at the time of sale based on historical experience and is recorded as a reduction of sales.

Contract revenues for construction related projects are recorded primarily on the percentage-of-completion method. Profits recognized on contracts in process are based upon estimated contract revenue and related cost to complete. Percentage-of-completion is measured based on the ratio of actual costs incurred to total estimated costs. Revisions in cost estimates as contracts progress have the effect of increasing or decreasing profits in the current period. Provisions for anticipated losses are made in the period in which they first become determinable. In addition, provisions for credit losses related to construction related projects are recorded as reductions of revenue in the period in which they first become determinable. Contract revenues for construction related projects are generated primarily in the Network Solutions segment.

Goodwill and Other Intangible Assets

Acquired intangible assets include both indeterminable-lived residual goodwill and determinable-lived identifiable intangible assets. Intangible assets with a determinable life include primarily intellectual property consisting of patents, trademarks, customer and distributor relationships, and unpatented technology with estimates of recoverability ranging from 1 to 50 years, amortized generally on a straight-line basis. An evaluation of the remaining useful life of determinable-lived intangible assets is performed on a periodic basis and when events and circumstances warrant an evaluation. We assess determinable-lived intangible assets for impairment consistent with our policy for assessing other long-lived assets for impairment. Goodwill is assessed for impairment separately from determinable-lived intangible assets by comparing the carrying value of each reporting unit to its fair value on the first day of the fourth fiscal quarter of each year or whenever we believe a triggering event requiring a more frequent assessment has occurred. In assessing the existence of a triggering event, management relies on a number of reporting-unit-specific factors including operating results, business plans, economic projections, anticipated future cash flows, transactions, and market place data. There are inherent uncertainties related to these factors and management's judgment in applying these factors to the goodwill impairment analysis.

Table of Contents

A reporting unit is generally an operating segment or one level below an operating segment that constitutes a business for which discrete financial information is available and regularly reviewed by segment management. At September 28, 2012, we had eight reporting units, consisting of two units in the Transportation Solutions segment, three units in the Communications and Industrial Solutions segment, and three units in the Network Solutions segment, of which one reporting unit has no goodwill. We review our reporting unit structure each year as part of our annual goodwill impairment test, or more frequently based on changes in our structure.

When testing for goodwill impairment, we follow the guidance prescribed in ASC 350, *Intangibles - Goodwill and Other*. First, we perform a step I goodwill impairment test to identify a potential impairment. In doing so, we compare the fair value of a reporting unit with its carrying amount. If the carrying amount of a reporting unit exceeds its fair value, goodwill may be impaired and a step II goodwill impairment test is performed to measure the amount of any impairment loss. In the step II goodwill impairment test, we compare the implied fair value of reporting unit goodwill with the carrying amount of that goodwill. If the carrying amount of reporting unit goodwill exceeds the implied fair value of that goodwill, an impairment loss is recognized in an amount equal to the excess. The implied fair value of goodwill is determined in a manner consistent with how goodwill is recognized in a business combination. We allocate the fair value of a reporting unit to all of the assets and liabilities of that unit, including intangible assets, as if the reporting unit had been acquired in a business combination. Any excess of the value of a reporting unit over the amounts assigned to its assets and liabilities is the implied fair value of goodwill.

Fair value estimates used in the step I goodwill impairment tests have been calculated using an income approach based on the present value of future cash flows of each reporting unit. The income approach has been generally supported by additional market transaction and guideline analyses. These approaches incorporate a number of assumptions including future growth rates, discount rates, income tax rates, and market activity in assessing fair value and are reporting unit specific. Changes in economic and operating conditions impacting these assumptions could result in goodwill impairments in future periods.

We completed our annual goodwill impairment test in the fourth quarter of fiscal 2012 and determined that no impairment existed.

Income Taxes

In determining income for financial statement purposes, we must make certain estimates and judgments. These estimates and judgments affect the calculation of certain tax liabilities and the determination of the recoverability of certain deferred tax assets, which arise from temporary differences between the income tax return and financial statement recognition of revenue and expense.

In evaluating our ability to recover our deferred tax assets, we consider all available positive and negative evidence including our past operating results, the existence of cumulative losses in the most recent years, and our forecast of future taxable income. In estimating future taxable income, we develop assumptions including the amount of future state, federal, and non-U.S. pre-tax operating income, the reversal of temporary differences, and the implementation of feasible and prudent tax planning strategies. These assumptions require significant judgment about the forecasts of future taxable income and are consistent with the plans and estimates we are using to manage the underlying businesses.

We currently have recorded significant valuation allowances that we intend to maintain until it is more likely than not the deferred tax assets will be realized. Our income tax expense recorded in the future will be reduced to the extent of decreases in our valuation allowances. The realization of our remaining deferred tax assets is primarily dependent on future taxable income in the appropriate jurisdiction. Any reduction in future taxable income including any future restructuring activities may

Table of Contents

require that we record an additional valuation allowance against our deferred tax assets. An increase in the valuation allowance would result in additional income tax expense in such period and could have a significant impact on our future earnings. Any changes in a valuation allowance that was established in connection with an acquisition will be reflected in the income tax provision.

Changes in tax laws and rates also could affect recorded deferred tax assets and liabilities in the future. Management is not aware of any such changes that would have a material effect on our results of operations, financial position, or cash flows.

In addition, the calculation of our tax liabilities includes estimates for uncertainties in the application of complex tax regulations across multiple global jurisdictions where we conduct our operations. Under the uncertain tax position provisions of ASC 740, *Income Taxes*, we recognize liabilities for tax and related interest for issues in the U.S. and other tax jurisdictions based on our estimate of whether, and the extent to which, additional taxes and related interest will be due. These tax liabilities and related interest are reflected net of the impact of related tax loss carryforwards, as such tax loss carryforwards will be applied against these tax liabilities and will reduce the amount of cash tax payments due upon the eventual settlement with the tax authorities. These estimates may change due to changing facts and circumstances; however, due to the complexity of these uncertainties, the ultimate resolution may result in a settlement that differs from our current estimate of the tax liabilities and related interest. Further, management has reviewed with tax counsel the issues raised by certain taxing authorities and the adequacy of these recorded amounts. If our current estimate of tax and interest liabilities is less than the ultimate settlement, an additional charge to income tax expense may result. If our current estimate of tax and interest liabilities is more than the ultimate settlement, income tax benefits may be recognized. These tax liabilities and related interest are recorded in income taxes and accrued and other current liabilities on the Consolidated Balance Sheet.

Pension and Postretirement Benefits

Our pension expense and obligations are developed from actuarial assumptions. The funded status of our defined benefit pension and postretirement benefit plans is recognized on the Consolidated Balance Sheets. The funded status is measured as the difference between the fair value of plan assets and the benefit obligation at the measurement date. For defined benefit pension plans, the benefit obligation is the projected benefit obligation, which represents the actuarial present value of benefits expected to be paid upon retirement factoring in estimated future compensation levels. For the postretirement benefit plans, the benefit obligation is the accumulated postretirement benefit obligation, which represents the actuarial present value of postretirement benefits attributed to employee services already rendered. The fair value of plan assets represents the current market value of cumulative company and participant contributions made to irrevocable trust funds, held for the sole benefit of participants, which are invested by the trustee of the funds. The benefits under pension and postretirement plans are based on various factors, such as years of service and compensation.

Net periodic pension benefit cost is based on the utilization of the projected unit credit method of calculation and is charged to earnings on a systematic basis over the expected average remaining service lives of current participants.

Two critical assumptions in determining pension expense and obligations are the discount rate and expected long-term return on plan assets. We evaluate these assumptions at least annually. Other assumptions reflect demographic factors such as retirement, mortality, and employee turnover. These assumptions are evaluated periodically and updated to reflect our actual experience. Actual results may differ from actuarial assumptions. The discount rate represents the market rate for high-quality fixed income investments and is used to calculate the present value of the expected future cash flows for benefit obligations to be paid under our pension plans. A decrease in the discount rate increases the present value of pension benefit obligations. At fiscal year end 2012, a 25 basis point decrease in the

Table of Contents

discount rate would have increased the present value of our pension obligations by \$135 million; a 25 basis point increase would have decreased the present value of our pension obligations by \$121 million. We consider the current and expected asset allocations of our pension plans, as well as historical and expected long-term rates of return on those types of plan assets, in determining the expected long-term rate of return on plan assets. A 50 basis point decrease or increase in the expected long-term return on plan assets would have increased or decreased, respectively, our fiscal 2012 pension expense by \$9 million.

During fiscal 2012, our investment committee made the decision to change the target asset allocation of the U.S. plans' master trust from 30% equity and 70% fixed income to 10% equity and 90% fixed income in an effort to better protect the funded status of the U.S. plans' master trust. Asset reallocation will continue over a multi-year period based on the funded status of the U.S. plans' master trust and market conditions. We expect to reach our target allocation when the funded status of the U.S. plans' master trust, as determined by the Pension Protection Act of 2006 (the "Pension Act"), will be over 100%. Based on the Pension Act definition of funded status, our target asset allocation is 35% equity and 65% fixed income at September 28, 2012.

Acquisitions

We account for acquired businesses using the acquisition method of accounting. This method requires, among other things, that most assets acquired and liabilities assumed be recognized at fair value as of the acquisition date. We allocate the purchase price of acquired businesses to the tangible and intangible assets acquired and liabilities assumed based on the estimated fair values, or as required by ASC 805. The excess of the purchase price over the identifiable assets acquired and liabilities assumed is recorded as goodwill. We may engage independent third-party appraisal firms to assist us in determining the fair values of assets acquired and liabilities assumed. Such valuations require management to make significant estimates and assumptions, especially with respect to intangible assets.

Critical estimates in valuing certain intangible assets include but are not limited to: future expected cash flows from customer and distributor relationships, acquired developed technologies, and patents; expected costs to develop in-process research and development into commercially viable products and estimated cash flows from projects when completed; brand awareness and market position, as well as assumptions about the period of time the brand will continue to be used in our product portfolio; customer and distributor attrition rates; royalty rates; and discount rates. Management's estimates of fair value are based upon assumptions believed to be reasonable, but which are inherently uncertain and unpredictable and, as a result, actual results may differ from estimates.

Contingent Liabilities

We record a loss contingency when the available information indicates it is probable that we have incurred a liability and the amount of the loss is reasonably estimable. When a range of possible losses with equal likelihood exists, we record the low end of the range. The likelihood of a loss with respect to a particular contingency is often difficult to predict, and determining a meaningful estimate of the loss or a range of loss may not be practicable based on information available. In addition, it is not uncommon for such matters to be resolved over many years, during which time relevant developments and new information must continuously be evaluated to determine whether a loss is probable and a reasonable estimate of that loss can be made. When a loss is probable but a reasonable estimate cannot be made, or when a loss is at least reasonably possible, disclosure is provided.

Table of Contents

Accounting Pronouncements

Recently Adopted Accounting Pronouncements

In December 2011 and June 2011, the Financial Accounting Standards Board ("FASB") issued updates to guidance in ASC 220, *Comprehensive Income*, that change the presentation and disclosure requirements of comprehensive income in interim and annual financial statements. These updates to ASC 220 are effective for us in the first quarter of fiscal 2013; however, we early adopted these updates during the fourth quarter of fiscal 2012. We now present Consolidated Statements of Comprehensive Income separately in our Consolidated Financial Statements.

In May 2011, the FASB issued an update to guidance in ASC 820, *Fair Value Measurement*, that clarifies the application of fair value and enhances disclosure regarding valuation of financial instruments and level 3 fair value measurement inputs. We adopted these updates to ASC 820 in the second quarter of fiscal 2012. Adoption did not have a material impact on our Consolidated Financial Statements.

Non-GAAP Financial Measures

Organic Net Sales Growth

Organic net sales growth is a non-GAAP financial measure. The difference between reported net sales growth (the most comparable GAAP measure) and organic net sales growth (the non-GAAP measure) consists of the impact from foreign currency exchange rates, acquisitions, divestitures, and an additional week in the fourth quarter of the fiscal year for fiscal years which are 53 weeks in length. Organic net sales growth is a useful measure of the underlying results and trends in our business. It excludes items that are not completely under management's control, such as the impact of changes in foreign currency exchange rates, and items that do not reflect the underlying growth of the company, such as acquisition and divestiture activity and the impact of an additional week in the fourth quarter of the fiscal year for fiscal years which are 53 weeks in length. The impact of the 53rd week was estimated using an average weekly sales figure for the last month of the fiscal year.

We believe organic net sales growth provides useful information to investors because it reflects the underlying growth from the ongoing activities of our business. Furthermore, it provides investors with a view of our operations from management's perspective. We use organic net sales growth to monitor and evaluate performance, as it is an important measure of the underlying results of our operations. Management uses organic net sales growth together with GAAP measures such as net sales growth and operating income in its decision making processes related to the operations of our reporting segments and our overall company. We believe that investors benefit from having access to the same financial measures that management uses in evaluating operations. The discussion and analysis of organic net sales growth in Results of Operations above utilizes organic net sales growth as management does internally. Because organic net sales growth calculations may vary among other companies, organic net sales growth amounts presented above may not be comparable with similarly titled measures of other companies. Organic net sales growth is a non-GAAP financial measure that is not meant to be considered in isolation or as a substitute for GAAP measures. The primary limitation of this measure is that it excludes items that have an impact on our net sales. This limitation is best addressed by evaluating organic net sales growth in combination with our GAAP net sales. The tables presented in "Results of Operations" above provide reconciliations of organic net sales growth to net sales growth calculated under GAAP.

Free Cash Flow

Free cash flow is a non-GAAP financial measure. The difference between net cash provided by continuing operating activities (the most comparable GAAP measure) and free cash flow (the

Table of Contents

non-GAAP measure) consists mainly of significant cash outflows and inflows that we believe are useful to identify. Free cash flow is a useful measure of our performance and ability to generate cash. It also is a significant component in our incentive compensation plans. We believe free cash flow provides useful information to investors as it provides insight into the primary cash flow metric used by management to monitor and evaluate cash flows generated from our operations.

Free cash flow excludes net capital expenditures, voluntary pension contributions, and the cash impact of special items. Net capital expenditures are subtracted because they represent long-term commitments. Voluntary pension contributions are subtracted from the GAAP measure because this activity is driven by economic financing decisions rather than operating activity. Certain special items, including net payments related to pre-separation tax matters and pre-separation litigation payments, are also considered by management in evaluating free cash flow. We believe investors should also consider these items in evaluating our free cash flow.

Free cash flow as presented herein may not be comparable to similarly-titled measures reported by other companies. The primary limitation of this measure is that it excludes items that have an impact on our GAAP cash flow. Also, it subtracts certain cash items that are ultimately within management's and the board of directors' discretion to direct and may imply that there is less or more cash available for our programs than the most comparable GAAP measure indicates. This limitation is best addressed by using free cash flow in combination with the GAAP cash flow results. It should not be inferred that the entire free cash flow amount is available for future discretionary expenditures, as our definition of free cash flow does not consider certain non-discretionary expenditures, such as debt payments. In addition, we may have other discretionary expenditures, such as discretionary dividends, share repurchases, and business acquisitions, that are not considered in the calculation of free cash flow.

The tables presented in "Liquidity and Capital Resources" above provide reconciliations of free cash flow to cash flows from continuing operating activities calculated under GAAP.

Forward-Looking Information

Certain statements in this report are "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. These statements are based on our management's beliefs and assumptions and on information currently available to our management. Forward-looking statements include, among others, the information concerning our possible or assumed future results of operations, business strategies, financing plans, competitive position, potential growth opportunities, potential operating performance improvements, acquisitions, the effects of competition, and the effects of future legislation or regulations. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words "believe," "expect," "plan," "intend," "anticipate," "estimate," "predict," "potential," "continue," "may," "should," or the negative of these terms or similar expressions.

Forward-looking statements involve risks, uncertainties, and assumptions. Actual results may differ materially from those expressed in these forward-looking statements. You should not put undue reliance on any forward-looking statements. We do not have any intention or obligation to update forward-looking statements after we file this report except as required by law.

The following and other risks, which are described in greater detail in "Part I. Item 1A. Risk Factors," as well as other risks described in this Annual Report, could also cause our results to differ materially from those expressed in forward-looking statements:

Conditions in the global or regional economies and global capital markets, and cyclical industry conditions;

Conditions affecting demand for products in the industries we serve, particularly the automotive industry and the telecommunications, computer, and consumer electronics industries;

Table of Contents

Competition and pricing pressure;

Market acceptance of new product introductions and product innovations and product life cycles;

Raw material availability, quality, and cost;

Fluctuations in foreign currency exchange rates;

Financial condition and consolidation of customers and vendors;

Reliance on third-party suppliers;

Our ability to attract and retain highly qualified personnel;

Risks associated with our acquisition of Deutsch;

Risks associated with future acquisitions and divestitures;

Global risks of business interruptions such as natural disasters and political, economic, and military instability;

Risks related to compliance with current and future environmental and other laws and regulations;

Our ability to protect our intellectual property rights;

Risks of litigation;

Our ability to operate within the limitations imposed by our debt instruments;

Risks relating to our separation on June 29, 2007 from Tyco International Ltd.;

The possible effects on us of various U.S. and non-U.S. legislative proposals and other initiatives that, if adopted, could materially increase our worldwide corporate effective tax rate and negatively impact our U.S. government contracts business;

Various risks associated with being a Swiss corporation;

The impact of fluctuations in the market price of our shares; and

The impact of certain provisions of our articles of association on unsolicited takeover proposals.

There may be other risks and uncertainties that we are unable to predict at this time or that we currently do not expect to have a material adverse effect on our business.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

In the normal course of business, our financial position is routinely subject to a variety of risks, including market risks associated with interest rate and currency movements on outstanding debt and non-U.S. Dollar denominated assets and liabilities and commodity price movements. We utilize established risk management policies and procedures in executing derivative financial instrument transactions to manage a portion of these risks.

We do not execute transactions or hold derivative financial instruments for trading or speculative purposes. Substantially all counterparties to derivative financial instruments are limited to major financial institutions with at least an A/A2 credit rating. There is no significant concentration of exposures with any one counterparty.

Foreign Currency Exposures

As part of managing the exposure to changes in foreign currency exchange rates, we utilize foreign currency forward and swap contracts, a portion of which are designated as cash flow hedges. The

Table of Contents

objective of these contracts is to minimize impacts to cash flows and profitability due to changes in foreign currency exchange rates on intercompany transactions, accounts receivable, accounts payable, and other cash transactions. A 10% appreciation or depreciation of the underlying currency in our foreign currency forward or swap contracts from the September 28, 2012 market rates would have changed the unrealized value of our forward and swap contracts by \$35 million. A 10% appreciation or depreciation of the underlying currency in our foreign currency forward or swap contracts from the September 30, 2011 market rates would have changed the unrealized value of our forward and swap contracts by \$20 million. Such gains or losses on these contracts would be generally offset by the gains or losses on the revaluation or settlement of the underlying transactions.

Interest Rate and Investment Exposures

We issue debt, from time to time, to fund our operations and capital needs. Such borrowings can result in interest rate exposure. To manage the interest rate exposure, we use interest rate swaps to convert a portion of fixed-rate debt into variable-rate debt. We use forward starting interest rate swaps and swaptions to manage interest rate exposure in periods prior to the anticipated issuance of fixed-rate debt. We also utilize investment swap contracts to manage earnings exposure on certain non-qualified deferred compensation liabilities.

During fiscal 2011, we entered into interest rate swaps designated as fair value hedges on \$150 million principal amount of the 4.875% senior notes due 2021. The maturity dates of the interest rate swaps coincide with the maturity date of the notes. Under these contracts, we receive fixed amounts of interest applicable to the underlying notes and pay a floating amount based upon the three month U.S. Dollar LIBOR.

During fiscal 2010, we entered into an interest rate swap designated as a fair value hedge on \$50 million principal amount of the 6.00% senior notes due 2012. The maturity date of the interest rate swaps coincides with the maturity date of the underlying debt. Under this contract, we receive fixed rates of interest applicable to the underlying debt and pay floating rates of interest based on the one month U.S. Dollar LIBOR.

Based on our floating rate debt balances of approximately \$200 million at September 28, 2012 and September 30, 2011, an increase in the levels of the U.S. Dollar interest rates by 0.5%, with all other variables held constant, would have resulted in an increase of annual interest expense of approximately \$1 million.

Commodity Exposures

Our worldwide operations and product lines may expose us to risks from fluctuations in commodity prices. To limit the effects of fluctuations in the future market price paid and related volatility in cash flows, we utilize cash flow hedge-designated commodity swap contracts. We continually evaluate the commodity market with respect to our forecasted usage requirements over the next eighteen months and periodically enter into commodity swap contracts in order to hedge a portion of usage requirements over that period. At September 28, 2012, our commodity hedges, which related to expected purchases of gold, silver, and copper, were in a net gain position of \$17 million and had a notional value of \$246 million. At September 30, 2011, our commodity hedges, which related to expected purchases of gold and silver, were in a net loss position of \$1 million and had a notional value of \$211 million. A 10% appreciation or depreciation of the price of a troy ounce of gold, a troy ounce of silver, and a pound of copper, from the September 28, 2012 prices would have changed the unrealized value of our forward contracts by \$26 million. A 10% appreciation or depreciation of the price of a troy ounce of gold and a troy ounce of silver from the September 30, 2011 prices would have changed the unrealized value of our forward contracts by \$21 million.

See Note 14 to the Consolidated Financial Statements for additional information on financial instruments.

Table of Contents

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The following Consolidated Financial Statements and schedule specified by this Item, together with the reports thereon of Deloitte & Touche LLP, are presented following Item 15 and the signature pages of this report:

Financial Statements:

Reports of Independent Registered Public Accounting Firm

Consolidated Statements of Operations for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

Consolidated Statements of Comprehensive Income for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

Consolidated Balance Sheets at September 28, 2012 and September 30, 2011

Consolidated Statements of Equity for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

Consolidated Statements of Cash Flows for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

Notes to Consolidated Financial Statements

Financial Statement Schedule:

Schedule II Valuation and Qualifying Accounts

All other financial statements and schedules have been omitted since the information required to be submitted has been included on the Consolidated Financial Statements and related notes or because they are either not applicable or not required under the rules of Regulation S-X.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) as of September 28, 2012. Based on that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures were effective as of September 28, 2012.

Changes in Internal Control Over Financial Reporting

During the quarter ended September 28, 2012, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Deutsch Acquisition

Edgar Filing: TE Connectivity Ltd. - Form 10-K

We acquired Deutsch on April 3, 2012. For additional information regarding the acquisition, refer to Note 5 to the Consolidated Financial Statements and "Item 7. Management's Discussion and

Table of Contents

Analysis of Financial Condition and Results of Operations Acquisitions" included in this Annual Report.

We have excluded the Deutsch operations from the scope of our annual assessment of the effectiveness of internal control over financial reporting for the year ended September 28, 2012 in accordance with SEC guidance regarding the reporting of internal control over financial reporting in connection with a recent acquisition. Such guidance permits management to omit an assessment of an acquired business' internal control over financial reporting from management's assessment of internal control over financial reporting for a period not to exceed one year. We are in the process of integrating the Deutsch operations within our internal control structure and expect that this effort will be completed in fiscal 2013.

Management's Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act). Management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our internal control over financial reporting based on the framework in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, management has concluded our internal control over financial reporting was effective as of September 28, 2012. As set forth above, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Deutsch, acquired in April 2012, which are included in our consolidated financial statements as of and for the year ended September 28, 2012 and represented approximately 11% of total assets and 2% of total net sales, respectively, of our consolidated financial statements as of and for the year ended September 28, 2012.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies and procedures may deteriorate.

Deloitte & Touche LLP, an independent registered public accounting firm, has issued an attestation report on our internal control over financial reporting as of September 28, 2012, which is included in this Annual Report.

ITEM 9B. OTHER INFORMATION

None.

Table of Contents

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information concerning directors, executive officers and corporate governance may be found under the captions "Agenda Item No. 1 Election of Directors," "Nominees for Election," "Corporate Governance," "The Board of Directors and Board Committees," and "Executive Officers" in our definitive proxy statement for our 2013 Annual General Meeting of Shareholders (the "2013 Proxy Statement"), which will be filed with the SEC within 120 days after the close of our fiscal year. Such information is incorporated herein by reference. The information in the 2013 Proxy Statement set forth under the caption "Section 16(a) Beneficial Ownership Reporting Compliance" is incorporated herein by reference.

Code of Ethics

We have adopted a guide to ethical conduct, which applies to all of our employees, officers, and directors. Our Guide to Ethical Conduct meets the requirements of a "code of ethics" as defined by Item 406 of Regulation S-K and applies to our chief executive officer, chief financial officer, and chief accounting officer, as well as all other employees and directors, as indicated above. Our Guide to Ethical Conduct also meets the requirements of a code of business conduct and ethics under the listing standards of the NYSE. Our Guide to Ethical Conduct is posted on our website at www.te.com under the heading "About TE Who We Are TE Corporate Responsibility Guide to Ethical Conduct." We also will provide a copy of our Guide to Ethical Conduct to shareholders upon request. We intend to disclose any amendments to our Guide to Ethical Conduct, as well as any waivers for executive officers or directors, on our website.

ITEM 11. EXECUTIVE COMPENSATION

Information concerning executive compensation may be found under the captions "Compensation Discussion and Analysis," "Management Development and Compensation Committee Report," "Executive Officer Compensation," "Compensation of Non-Employee Directors," and "Compensation Committee Interlocks and Insider Participation" in our 2013 Proxy Statement. Such information is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information in our 2013 Proxy Statement set forth under the caption "Security Ownership of Certain Beneficial Owners and Management" is incorporated herein by reference.

Table of Contents

Equity Compensation Plan Information

The following table provides information as of September 28, 2012 with respect to common shares issuable under our equity compensation plans or equity compensation plans of Tyco International prior to the separation:

| Plan Category | Number of securities to be issued upon exercise of outstanding options, warrants and rights (a) | Weighted-average exercise price of outstanding options, warrants and rights (b) | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c) ⁽⁴⁾ |
|---|--|---|---|
| Equity compensation plans approved by security holders: | | | |
| 2007 Stock and Incentive Plan ⁽¹⁾ | 17,533,233 | \$ 29.52 | 27,074,896 |
| Equity compensation plans not approved by security holders: | | | |
| Equity awards under Tyco International Ltd. 2004 Stock and Incentive Plan and other equity incentive plans ⁽²⁾ | 5,904,052 | 36.01 | |
| Equity awards under ADC Plans ⁽³⁾ | 1,841,216 | 41.80 | 3,846,056 |
| Total | 25,278,501 | | 30,920,952 |

- (1) The TE Connectivity Ltd. 2007 Stock and Incentive Plan, as amended and restated (the "2007 Plan"), provides for the award of share options, annual performance bonuses, long-term performance awards, restricted units, deferred stock units, and other share-based awards (collectively, "Awards") to board members, officers, and non-officer employees. The 2007 Plan provides for a maximum of 59,843,452 common shares to be issued as Awards, subject to adjustment as provided under the terms of the 2007 Plan.
- (2) Includes common shares that may be issued by TE Connectivity pursuant to the Separation and Distribution Agreement under equity awards, including share options, restricted shares, restricted stock units, and deferred stock units, granted to current and former employees and directors of Tyco International Ltd. and its subsidiaries, which may include individuals currently or formerly employed by or serving with TE Connectivity, Tyco International, or Covidien subsequent to the separation.
- (3) In connection with the acquisition of ADC in December 2010, we assumed equity awards issued under plans sponsored by ADC and the remaining pool of shares available for grant under the ADC 2010 Global Stock Incentive Plan (collectively, the "ADC Plans"). Subsequent to the acquisition, we registered 6,764,455 shares related to the ADC Plans via Forms S-3 and S-8. Shares available represent the number of shares available for issuance under future awards from the ADC Plans, which are now available for issuance of TE Connectivity common shares. During fiscal 2012, the ADC 2010 Global Stock Incentive Plan was renamed the TE Connectivity Ltd. 2010 Stock and Incentive Plan.
- (4) The 2007 Plan applies a weighting factor of 1.80 to outstanding non-vested restricted shares, restricted share units, deferred stock units, and performance units. The ADC Plans apply a weighting factor of 1.21 to outstanding non-vested restricted shares, restricted share units, deferred stock units, and performance units. The remaining shares issuable under both the 2007 Plan and the ADC Plans are increased by forfeitures and cancellations, among other factors.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information in our 2013 Proxy Statement set forth under the captions "Corporate Governance," "The Board of Directors and Board Committees," and "Certain Relationships and Related Transactions" is incorporated herein by reference.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information in our 2013 Proxy Statement set forth under the caption "Agenda Item No. 4 Election of Auditors Agenda Item No. 4.1" is incorporated herein by reference.

Table of Contents

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

- (a)
1. Financial Statements. See Item 8.
 2. Financial Statement Schedule. See Item 8.
 3. Exhibit Index:

| Exhibit Number | Description |
|---------------------------|---|
| 2.1 | Separation and Distribution Agreement among Tyco International Ltd., Covidien Ltd. and Tyco Electronics Ltd., dated as of June 29, 2007 (Incorporated by reference to Exhibit 2.1 to TE Connectivity's Current Report on Form 8-K, filed July 5, 2007) |
| 3.1 | Articles of Association of TE Connectivity Ltd. (Incorporated by reference to Exhibit 3.1 to TE Connectivity's Current Report on Form 8-K, filed August 31, 2012) |
| 3.2 | Organizational Regulations of TE Connectivity Ltd. (Incorporated by reference to Exhibit 3.2 to TE Connectivity's Current Report on Form 8-K, filed March 10, 2011) |
| 4.1(a) | Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of September 25, 2007 (Incorporated by reference to Exhibit 4.1(a) to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 4.1(b) | First Supplemental Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of September 25, 2007 (Incorporated by reference to Exhibit 4.1(b) to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 4.1(c) | Second Supplemental Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of September 25, 2007 (Incorporated by reference to Exhibit 4.1(c) to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 4.1(d) | Third Supplemental Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of September 25, 2007 (Incorporated by reference to Exhibit 4.1(d) to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 4.1(e) | Fourth Supplemental Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of July 14, 2008 (Incorporated by reference to Exhibit 4.1 to TE Connectivity's Current Report on Form 8-K, filed July 14, 2008) |
| 4.1(f) | Fifth Supplemental Indenture among Tyco Electronics Group S.A., Tyco Electronics Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of December 20, 2010 (Incorporated by reference to Exhibit 4.1 to TE Connectivity's Current Report on Form 8-K, filed December 20, 2010) |
| 4.1(g) | Sixth Supplemental Indenture among Tyco Electronics Group S.A., TE Connectivity Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of February 3, 2012 (Incorporated by reference to Exhibit 4.1 to TE Connectivity's Current Report on Form 8-K, filed February 3, 2012) |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

| Exhibit Number | Description |
|-----------------------|---|
| 4.1(h) | Seventh Supplemental Indenture among Tyco Electronics Group S.A., TE Connectivity Ltd. and Deutsche Bank Trust Company Americas, as trustee, dated as of February 3, 2012 (Incorporated by reference to Exhibit 4.2 to TE Connectivity's Current Report on Form 8-K, filed February 3, 2012) |
| 10.1 | Tax Sharing Agreement among Tyco International Ltd., Covidien Ltd. and Tyco Electronics Ltd., dated as of June 29, 2007 (Incorporated by reference to Exhibit 10.1 to TE Connectivity's Current Report on Form 8-K, filed July 5, 2007) |
| 10.2 | Five-Year Senior Credit Agreement among Tyco Electronics Group S.A., as borrower, TE Connectivity Ltd., as guarantor, the lenders parties thereto and Deutsche Bank AG New York Branch, as administrative agent, dated as of June 24, 2011 (Incorporated by reference to Exhibit 10.1 to TE Connectivity's Current Report on Form 8-K, filed June 27, 2011) |
| 10.3 | TE Connectivity Ltd. 2007 Stock and Incentive Plan (as amended and restated as of March 7, 2012) (Incorporated by reference to Exhibit 10.1 to TE Connectivity's Current Report on Form 8-K, filed March 7, 2012) |
| 10.4 | TE Connectivity Ltd. Employee Stock Purchase Plan (as amended and restated)* |
| 10.5 | Form of Founders' Grant Option Award Terms and Conditions (Incorporated by reference to Exhibit 10.7 to TE Connectivity's Current Report on Form 8-K, filed July 5, 2007) |
| 10.6 | Form of Option Award Terms and Conditions (Incorporated by reference to Exhibit 10.3 to TE Connectivity's Quarterly Report on Form 10-Q for the quarterly period ended December 24, 2010, filed January 24, 2011) |
| 10.7 | Form of Founders' Grant Restricted Unit Award Terms and Conditions (Incorporated by reference to Exhibit 10.8 to TE Connectivity's Current Report on Form 8-K, filed July 5, 2007) |
| 10.8 | Form of Restricted Unit Award Terms and Conditions (Incorporated by reference to Exhibit 10.4 to TE Connectivity's Quarterly Report on Form 10-Q for the quarterly period ended December 24, 2010, filed January 24, 2011) |
| 10.9 | TE Connectivity Change in Control Severance Plan for Certain U.S. Officers and Executives* |
| 10.10 | TE Connectivity Severance Plan for U.S. Officers and Executives* |
| 10.11 | Tyco Electronics Ltd. Deferred Compensation Plan for Directors (Incorporated by reference to Exhibit 10.16 to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 10.12 | Tyco Electronics Corporation Supplemental Savings and Retirement Plan (Incorporated by reference to Exhibit 10.13 to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 25, 2009, filed November 18, 2009) |
| 10.13 | Tyco Electronics Ltd. UK Savings Related Share Plan (Incorporated by reference to Exhibit 10.23 to TE Connectivity's Annual Report on Form 10-K for the fiscal year ended September 28, 2007, filed December 14, 2007) |
| 10.14 | Form of Indemnification Agreement (Incorporated by reference to Exhibit 10.1 to TE Connectivity's Current Report on Form 8-K, filed October 16, 2009) |
| 10.15 | TE Connectivity Ltd. 2010 Stock and Incentive Plan (as amended and restated)* |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

| Exhibit Number | Description |
|-----------------------|---|
| 10.16 | Sale and Purchase Agreement among TE Connectivity Ltd. and the Sellers named therein with respect to Deutsch Group SAS, dated as of December 14, 2011 (Incorporated by reference to Exhibit 10.1 to TE Connectivity's Quarterly Report on Form 10-Q for the quarterly period ended December 30, 2011, filed January 27, 2012) |
| 21.1 | Subsidiaries of TE Connectivity Ltd.* |
| 23.1 | Consent of Independent Registered Public Accounting Firm* |
| 24.1 | Power of Attorney* |
| 31.1 | Certification by the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002* |
| 31.2 | Certification by the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002* |
| 32.1 | Certification by the Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002** |
| 101 | Financial statements from the Annual Report on Form 10-K of TE Connectivity Ltd. for the fiscal year ended September 28, 2012, filed on November 13, 2012, formatted in XBRL: (i) the Consolidated Statements of Operations, (ii) the Consolidated Statements of Comprehensive Income, (iii) the Consolidated Balance Sheets, (iv) the Consolidated Statements of Equity, (v) the Consolidated Statements of Cash Flows, and (vi) the Notes to Consolidated Financial Statements* |

*

Filed herewith

**

Furnished herewith

Management contract or compensatory plan or arrangement.

Neither TE Connectivity Ltd. nor any of its consolidated subsidiaries has outstanding any instrument with respect to its long-term debt, other than those filed as an exhibit to this Annual Report, under which the total amount of securities authorized exceeds 10% of the total assets of TE Connectivity Ltd. and its subsidiaries on a consolidated basis. TE Connectivity Ltd. hereby agrees to furnish to the U.S. Securities and Exchange Commission, upon request, a copy of each instrument that defines the rights of holders of such long-term debt that is not filed or incorporated by reference as an exhibit to this Annual Report.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

| Signature | Title | Date |
|----------------------------------|----------|-------------------|
| * _____ Yong Nam | Director | November 13, 2012 |
| * _____ Daniel J. Phelan | Director | November 13, 2012 |
| * _____ Frederic M. Poses | Director | November 13, 2012 |
| * _____ Lawrence S. Smith | Director | November 13, 2012 |
| * _____ Paula A. Sneed | Director | November 13, 2012 |
| * _____ David P. Steiner | Director | November 13, 2012 |
| * _____ John C. Van Scoter | Director | November 13, 2012 |

*
John S. Jenkins, by signing his name hereto, does sign this document on behalf of the above noted individuals, pursuant to powers of attorney duly executed by such individuals, which have been filed as Exhibit 24.1 to this Report.

By: /s/ JOHN S. JENKINS

John S. Jenkins
Attorney-in-fact

Table of Contents

TE CONNECTIVITY LTD.

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

| | Page |
|--|-------------|
| <u>Reports of Independent Registered Public Accounting Firm</u> | <u>76</u> |
| <u>Consolidated Statements of Operations for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010</u> | <u>79</u> |
| <u>Consolidated Statements of Comprehensive Income for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010</u> | <u>80</u> |
| <u>Consolidated Balance Sheets as of September 28, 2012 and September 30, 2011</u> | <u>81</u> |
| <u>Consolidated Statements of Equity for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010</u> | <u>82</u> |
| <u>Consolidated Statements of Cash Flows for the Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010</u> | <u>83</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>84</u> |
| <u>Schedule II Valuation and Qualifying Accounts</u> | <u>155</u> |

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of TE Connectivity Ltd.:

We have audited the accompanying consolidated balance sheets of TE Connectivity Ltd. and subsidiaries (the "Company") as of September 28, 2012 and September 30, 2011, and the related consolidated statements of operations, comprehensive income, equity, and cash flows for each of the three fiscal years in the period ended September 28, 2012. Our audits also included the financial statement schedule listed in the Index. These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of September 28, 2012 and September 30, 2011, and the results of its operations and its cash flows for each of the three fiscal years in the period ended September 28, 2012, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in Note 2 to the consolidated financial statements, the Company has retrospectively changed its presentation and disclosure of comprehensive income due to the adoption of Accounting Standards Codification 220, *Comprehensive Income*.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of September 28, 2012, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated November 13, 2012 expressed an unqualified opinion on the Company's internal control over financial reporting.

/s/ Deloitte & Touche LLP

Philadelphia, Pennsylvania
November 13, 2012

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of TE Connectivity Ltd.:

We have audited the internal control over financial reporting of TE Connectivity Ltd. and subsidiaries (the "Company") as of September 28, 2012, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in Management's Report on Internal Control Over Financial Reporting, management excluded from its assessment the internal control over financial reporting at Deutsch Group SAS ("Deutsch"), which was acquired on April 3, 2012 and whose financial statements constitute 11% of total assets and 2% of total net sales of the consolidated financial statement amounts as of and for the year ended September 28, 2012. Accordingly, our audit did not include the internal control over financial reporting at Deutsch. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of September 28, 2012, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Table of Contents

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule of the Company as of and for the fiscal year ended September 28, 2012, and our report dated November 13, 2012 expressed an unqualified opinion on those consolidated financial statements and financial statement schedule and included an explanatory paragraph on the retrospective change to the presentation and disclosure of comprehensive income.

/s/ Deloitte & Touche LLP

Philadelphia, Pennsylvania
November 13, 2012

Table of Contents

TE CONNECTIVITY LTD.

CONSOLIDATED STATEMENTS OF OPERATIONS

Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

| | Fiscal | | |
|--|--------------------------------------|-----------------|-----------------|
| | 2012 | 2011 | 2010 |
| | (in millions, except per share data) | | |
| Net sales | \$ 13,282 | \$ 13,778 | \$ 11,681 |
| Cost of sales | 9,236 | 9,507 | 8,038 |
| Gross margin | 4,046 | 4,271 | 3,643 |
| Selling, general, and administrative expenses | 1,685 | 1,728 | 1,490 |
| Research, development, and engineering expenses | 688 | 701 | 563 |
| Acquisition and integration costs | 27 | 19 | 8 |
| Restructuring and other charges, net | 128 | 136 | 137 |
| Pre-separation litigation income | | | (7) |
| Operating income | 1,518 | 1,687 | 1,452 |
| Interest income | 23 | 22 | 20 |
| Interest expense | (176) | (161) | (155) |
| Other income, net | 50 | 27 | 177 |
| Income from continuing operations before income taxes | 1,415 | 1,575 | 1,494 |
| Income tax expense | (249) | (347) | (476) |
| Income from continuing operations | 1,166 | 1,228 | 1,018 |
| Income (loss) from discontinued operations, net of income taxes | (51) | 22 | 91 |
| Net income | 1,115 | 1,250 | 1,109 |
| Less: net income attributable to noncontrolling interests | (3) | (5) | (6) |
| Net income attributable to TE Connectivity Ltd. | \$ 1,112 | \$ 1,245 | \$ 1,103 |
| Amounts attributable to TE Connectivity Ltd.: | | | |
| Income from continuing operations | \$ 1,163 | \$ 1,223 | \$ 1,012 |
| Income (loss) from discontinued operations | (51) | 22 | 91 |
| Net income | \$ 1,112 | \$ 1,245 | \$ 1,103 |
| Basic earnings (loss) per share attributable to TE Connectivity Ltd.: | | | |
| Income from continuing operations | \$ 2.73 | \$ 2.79 | \$ 2.23 |
| Income (loss) from discontinued operations | (0.12) | 0.05 | 0.20 |
| Net income | \$ 2.61 | \$ 2.84 | \$ 2.43 |
| Diluted earnings (loss) per share attributable to TE Connectivity Ltd.: | | | |
| Income from continuing operations | \$ 2.70 | \$ 2.76 | \$ 2.21 |
| Income (loss) from discontinued operations | (0.11) | 0.05 | 0.20 |
| Net income | \$ 2.59 | \$ 2.81 | \$ 2.41 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | | | | | |
|---|----|------|----|------|----|------|
| Dividends and cash distributions paid per common share of TE Connectivity Ltd. | \$ | 0.78 | \$ | 0.68 | \$ | 0.64 |
| Weighted-average number of shares outstanding: | | | | | | |
| Basic | | 426 | | 438 | | 453 |
| Diluted | | 430 | | 443 | | 457 |

See Notes to Consolidated Financial Statements.

Table of Contents

TE CONNECTIVITY LTD.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

| | 2012 | Fiscal 2011 | 2010 |
|---|---------------|----------------|----------|
| | (in millions) | | |
| Net income | \$ 1,115 | \$ 1,250 | \$ 1,109 |
| Other comprehensive income (loss): | | | |
| Currency translation | (131) | 50 | (84) |
| Adjustments to unrecognized pension and postretirement benefit costs, net of income taxes | (88) | 152 | (130) |
| Gain (loss) on cash flow hedges, net of income taxes | 20 | (20) | 5 |
| Other comprehensive income (loss) | (199) | 182 | (209) |
| Comprehensive income | 916 | 1,432 | 900 |
| Less: comprehensive income attributable to noncontrolling interests | (3) | (5) | (6) |
| Comprehensive income attributable to TE Connectivity Ltd. | \$ 913 | \$ 1,427 | \$ 894 |

See Notes to Consolidated Financial Statements.

Table of Contents

TE CONNECTIVITY LTD.
CONSOLIDATED BALANCE SHEETS
As of September 28, 2012 and September 30, 2011

| | Fiscal | |
|---|----------------------------------|------------------|
| | 2012 | 2011 |
| | (in millions, except share data) | |
| Assets | | |
| Current Assets: | | |
| Cash and cash equivalents | \$ 1,589 | \$ 1,218 |
| Accounts receivable, net of allowance for doubtful accounts of \$41 and \$38, respectively | 2,343 | 2,341 |
| Inventories | 1,808 | 1,878 |
| Prepaid expenses and other current assets | 474 | 634 |
| Deferred income taxes | 289 | 402 |
| Assets held for sale | | 508 |
| Total current assets | 6,503 | 6,981 |
| Property, plant, and equipment, net | 3,213 | 3,140 |
| Goodwill | 4,308 | 3,288 |
| Intangible assets, net | 1,352 | 631 |
| Deferred income taxes | 2,460 | 2,364 |
| Receivable from Tyco International Ltd. and Covidien plc | 1,180 | 1,066 |
| Other assets | 290 | 253 |
| Total Assets | \$ 19,306 | \$ 17,723 |
| Liabilities and Equity | | |
| Current Liabilities: | | |
| Current maturities of long-term debt | \$ 1,015 | \$ |
| Accounts payable | 1,292 | 1,454 |
| Accrued and other current liabilities | 1,576 | 1,733 |
| Deferred revenue | 121 | 143 |
| Liabilities held for sale | | 80 |
| Total current liabilities | 4,004 | 3,410 |
| Long-term debt | 2,696 | 2,667 |
| Long-term pension and postretirement liabilities | 1,353 | 1,202 |
| Deferred income taxes | 448 | 333 |
| Income taxes | 2,311 | 2,122 |
| Other liabilities | 517 | 505 |
| Total Liabilities | 11,329 | 10,239 |
| Commitments and contingencies (Note 13) | | |
| Equity: | | |
| TE Connectivity Ltd. Shareholders' Equity: | | |
| Common shares, 439,092,124 shares authorized and issued, CHF 0.97 par value, at September 28, 2012; | | |
| 463,080,684 shares authorized and issued, CHF 1.37 par value, at September 30, 2011 | 193 | 593 |
| Contributed surplus | 6,837 | 7,604 |
| Accumulated earnings | 1,196 | 84 |
| Treasury shares, at cost, 16,408,049 and 39,303,550 shares, respectively | (484) | (1,235) |
| Accumulated other comprehensive income | 229 | 428 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | |
|---|------------------|------------------|
| Total TE Connectivity Ltd. shareholders' equity | 7,971 | 7,474 |
| Noncontrolling interests | 6 | 10 |
| Total Equity | 7,977 | 7,484 |
| Total Liabilities and Equity | \$ 19,306 | \$ 17,723 |

See Notes to Consolidated Financial Statements.

Table of Contents

TE CONNECTIVITY LTD.

CONSOLIDATED STATEMENTS OF EQUITY

Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

| | Common Shares | | Treasury Shares | | Accumulated Contributed Earnings (Surplus/Deficit) | | Accumulated Other Comprehensive Income | | TE Connectivity Ltd. Shareholders' Equity | | Non-controlling Interests | | Total Equity |
|--|---------------|----------|-----------------|------------|--|------------|--|----------|---|----------|---------------------------|-----|--------------|
| | Shares | Amount | Shares | Amount | Surplus | (Deficit) | Income | | Equity | | Interests | | Equity |
| | (in millions) | | | | | | | | | | | | |
| Balance at September 25, 2009 | 468 | \$ 1,049 | (9) | \$ (349) | \$ 8,105 | \$ (2,264) | \$ 455 | \$ 6,996 | \$ 10 | \$ 7,006 | | | |
| Net income | | | | | | | 1,103 | | 1,103 | | 6 | | 1,109 |
| Other comprehensive loss | | | | | | | | (209) | (209) | | | | (209) |
| Share-based compensation expense | | | | | 63 | | | | 63 | | | | 63 |
| Distributions approved | | (450) | | 19 | | | | | (431) | | | | (431) |
| Exercise of share options | | | 1 | 12 | | | | | 12 | | | | 12 |
| Restricted share award vestings and other activity | | | 1 | 85 | (83) | | | | 2 | | | | 2 |
| Repurchase of common shares | | | (18) | (488) | | | | | (488) | | | | (488) |
| Dividends to noncontrolling interests | | | | | | | | | | | | (8) | (8) |
| Balance at September 24, 2010 | 468 | \$ 599 | (25) | \$ (721) | \$ 8,085 | \$ (1,161) | \$ 246 | \$ 7,048 | \$ 8 | \$ 7,056 | | | |
| Net income | | | | | | | 1,245 | | 1,245 | | 5 | | 1,250 |
| Other comprehensive income | | | | | | | | 182 | 182 | | | | 182 |
| Share-based compensation expense | | | | | 73 | | | | 73 | | | | 73 |
| Dividends approved | | | | | (308) | | | | (308) | | | | (308) |
| Exercise of share options | | | 4 | 80 | | | | | 80 | | | | 80 |
| Restricted share award vestings and other activity | | | 2 | 132 | (111) | | | | 21 | | 4 | | 25 |
| Repurchase of common shares | | | (25) | (867) | | | | | (867) | | | | (867) |
| Cancellation of treasury shares | (5) | (6) | 5 | 141 | (135) | | | | | | | | |
| Dividends to noncontrolling interests | | | | | | | | | | | | (7) | (7) |
| Balance at September 30, 2011 | 463 | \$ 593 | (39) | \$ (1,235) | \$ 7,604 | \$ 84 | \$ 428 | \$ 7,474 | \$ 10 | \$ 7,484 | | | |
| Net income | | | | | | | 1,112 | | 1,112 | | 3 | | 1,115 |
| Other comprehensive loss | | | | | | | | (199) | (199) | | | | (199) |
| Share-based compensation expense | | | | | 70 | | | | 70 | | | | 70 |
| Distributions approved | | (389) | | 33 | | | | | (356) | | | | (356) |
| Exercise of share options | | | 2 | 60 | | | | | 60 | | | | 60 |
| Restricted share award vestings and other activity | | | 3 | 51 | (47) | | | | 4 | | | | 4 |
| Repurchase of common shares | | | (6) | (194) | | | | | (194) | | | | (194) |
| Cancellation of treasury shares | (24) | (11) | 24 | 801 | (790) | | | | | | | | |
| Dividends to noncontrolling interests | | | | | | | | | | | | (7) | (7) |
| Balance at September 28, 2012 | 439 | \$ 193 | (16) | \$ (484) | \$ 6,837 | \$ 1,196 | \$ 229 | \$ 7,971 | \$ 6 | \$ 7,977 | | | |

See Notes to Consolidated Financial Statements.

Table of Contents

TE CONNECTIVITY LTD.

CONSOLIDATED STATEMENTS OF CASH FLOWS

Fiscal Years Ended September 28, 2012, September 30, 2011, and September 24, 2010

| | Fiscal | | |
|--|---------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Cash Flows From Operating Activities: | | | |
| Net income | \$ 1,115 | \$ 1,250 | \$ 1,109 |
| (Income) loss from discontinued operations, net of income taxes | 51 | (22) | (91) |
| Income from continuing operations | 1,166 | 1,228 | 1,018 |
| Adjustments to reconcile income from continuing operations to net cash provided by operating activities: | | | |
| Loss on divestitures | | | 43 |
| Depreciation and amortization | 609 | 564 | 514 |
| Deferred income taxes | (48) | 103 | 29 |
| Provision for losses on accounts receivable and inventories | 58 | 18 | (4) |
| Tax sharing income | (52) | (27) | (163) |
| Share-based compensation expense | 68 | 71 | 61 |
| Other | 64 | (3) | 29 |
| Changes in assets and liabilities, net of the effects of acquisitions and divestitures: | | | |
| Accounts receivable, net | 17 | 26 | (320) |
| Inventories | 116 | (239) | (205) |
| Inventoried costs on long-term contracts | 7 | 31 | 36 |
| Prepaid expenses and other current assets | 103 | 190 | (25) |
| Accounts payable | (189) | (38) | 310 |
| Accrued and other current liabilities | (92) | (225) | 73 |
| Income taxes | 7 | (54) | 290 |
| Deferred revenue | (31) | (27) | (38) |
| Long-term pension and postretirement liabilities | 43 | 75 | (25) |
| Other | 42 | 29 | (20) |
| Net cash provided by continuing operating activities | 1,888 | 1,722 | 1,603 |
| Net cash provided by discontinued operating activities | 59 | 57 | 76 |
| Net cash provided by operating activities | 1,947 | 1,779 | 1,679 |
| Cash Flows From Investing Activities: | | | |
| Capital expenditures | (533) | (574) | (380) |
| Proceeds from sale of property, plant, and equipment | 23 | 65 | 16 |
| Proceeds from sale of intangible assets | | 68 | |
| Proceeds from sale of short-term investments | | 155 | 1 |
| Acquisition of businesses, net of cash acquired | (1,384) | (731) | (38) |
| Proceeds from divestiture of discontinued operations, net of cash retained by sold operations | 394 | | |
| Other | (9) | (8) | 20 |
| Net cash used in continuing investing activities | (1,509) | (1,025) | (381) |
| Net cash used in discontinued investing activities | (1) | (18) | (61) |
| Net cash used in investing activities | (1,510) | (1,043) | (442) |
| Cash Flows From Financing Activities: | | | |
| Net increase (decrease) in commercial paper | 300 | (100) | 100 |
| Proceeds from long-term debt | 748 | 249 | |
| Repayment of long-term debt | (642) | (565) | (100) |
| Proceeds from exercise of share options | 60 | 80 | 12 |
| Repurchase of common shares | (185) | (865) | (488) |
| Payment of common share dividends and cash distributions to shareholders | (332) | (296) | (289) |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | | |
|---|-----------------|-----------------|-----------------|
| Other | 44 | 23 | 1 |
| Net cash used in continuing financing activities | (7) | (1,474) | (764) |
| Net cash used in discontinued financing activities | (58) | (38) | (15) |
| Net cash used in financing activities | (65) | (1,512) | (779) |
| Effect of currency translation on cash | (1) | 5 | 11 |
| Net increase (decrease) in cash and cash equivalents | 371 | (771) | 469 |
| Less: net increase in cash and cash equivalents related to discontinued operations | | (1) | |
| Cash and cash equivalents at beginning of fiscal year | 1,218 | 1,990 | 1,521 |
| Cash and cash equivalents at end of fiscal year | \$ 1,589 | \$ 1,218 | \$ 1,990 |
| Supplemental Cash Flow Information: | | | |
| Interest paid | \$ 181 | \$ 162 | \$ 149 |
| Income taxes paid, net of refunds | 290 | 299 | 156 |

See Notes to Consolidated Financial Statements.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

The Consolidated Financial Statements reflect the consolidated operations of TE Connectivity Ltd. and its subsidiaries and have been prepared in United States Dollars in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Description of the Business

TE Connectivity Ltd. ("TE Connectivity" or the "Company," which may be referred to as "we," "us," or "our") is a global company that designs and manufactures approximately 500,000 products that connect and protect the flow of power and data inside millions of products used by consumers and industries. We partner with customers in a broad array of industries from consumer electronics, energy, and healthcare to automotive, aerospace, and communication networks.

We consist of three reportable segments:

Transportation Solutions. The Transportation Solutions segment is a leader in electronic components, including connectors, relays, circuit protection devices, wire and cable, heat shrink tubing and molded parts, and sensors, as well as application tooling and custom-engineered solutions for the automotive and aerospace, defense, and marine markets.

Communications and Industrial Solutions. The Communications and Industrial Solutions segment is one of the world's largest suppliers of electronic components, including connectors, relays, circuit protection devices, antennas, and heat shrink tubing. Our products are used primarily in the industrial machinery, data communications, household appliance, and consumer devices markets.

Network Solutions. The Network Solutions segment is one of the world's largest suppliers of infrastructure components and systems for the telecommunications and energy markets. Our products include connectors, heat shrink and cold applied tubing, wire and cable, racks and panels, fiber optics, and wireless products. We are also a leader in developing, manufacturing, installing, and maintaining some of the world's most advanced subsea fiber optic communications systems.

Use of Estimates

The preparation of the Consolidated Financial Statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Significant estimates in these Consolidated Financial Statements include restructuring and other charges, assets acquired and liabilities assumed in acquisitions, allowances for doubtful accounts receivable, estimates of future cash flows and discount rates associated with asset impairments, useful lives for depreciation and amortization, loss contingencies, net realizable value of inventories, estimated contract revenue and related costs, legal contingencies, tax reserves and deferred tax asset valuation allowances, and the determination of discount and other rate assumptions for pension and postretirement employee benefit expenses. Actual results could differ materially from these estimates.

Fiscal Year

Unless otherwise indicated, references in the Consolidated Financial Statements to fiscal 2012, fiscal 2011, and fiscal 2010 are to our fiscal years ended September 28, 2012, September 30, 2011, and

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

1. Basis of Presentation (Continued)

September 24, 2010, respectively. Our fiscal year is a "52-53 week" year ending on the last Friday of September, such that each quarterly period is 13 weeks in length. For fiscal years in which there are 53 weeks, the fourth quarter reporting period will include 14 weeks. Fiscal 2012 and 2010 were each 52 weeks in length. Fiscal 2011 was a 53 week year.

Reclassifications

We have reclassified certain items on our Consolidated Financial Statements to conform to the current year presentation.

Company Name Change

In March 2011, our shareholders approved an amendment to our articles of association to change our name from "Tyco Electronics Ltd." to "TE Connectivity Ltd." The name change was effective March 10, 2011. Our ticker symbol "TEL" on the New York Stock Exchange remained unchanged.

The Separation

Tyco Electronics Ltd. was incorporated in fiscal 2000 as a wholly-owned subsidiary of Tyco International Ltd. ("Tyco International"). Effective June 29, 2007, we became the parent company of the former electronics businesses of Tyco International. On June 29, 2007, Tyco International distributed all of our shares, as well as its shares of its former healthcare businesses ("Covidien"), to its common shareholders (the "separation").

2. Summary of Significant Accounting Policies

Principles of Consolidation

We consolidate entities in which we own or control more than fifty percent of the voting shares or otherwise have the ability to control through similar rights. All intercompany transactions have been eliminated. The results of companies acquired or disposed of are included on the Consolidated Financial Statements from the effective date of acquisition or up to the date of disposal.

Revenue Recognition

Our revenues are generated principally from the sale of our products. Revenue from the sale of products is recognized at the time title and the risks and rewards of ownership pass to the customer. This generally occurs when the products reach the free-on-board shipping point, the sales price is fixed and determinable, and collection is reasonably assured. For those items where title has not yet transferred, we have deferred the recognition of revenue.

Contract revenues for construction related projects are recorded primarily on the percentage-of-completion method. Profits recognized on contracts in process are based upon estimated contract revenue and related cost to complete. Percentage-of-completion is measured based on the ratio of actual costs incurred to total estimated costs. Revisions in cost estimates as contracts progress have the effect of increasing or decreasing profits in the current period. Provisions for anticipated losses are made in the period in which they first become determinable. In addition, provisions for credit losses related to construction related projects are recorded as reductions of revenue in the period in which

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. Summary of Significant Accounting Policies (Continued)

they first become determinable. Contract revenues for construction related projects are generated primarily in the Network Solutions segment.

We generally warrant that our products will conform to our or mutually agreed to specifications and that our products will be free from material defects in materials and workmanship for a limited time. We limit our warranty to the replacement or repair of defective parts or a refund or credit of the price of the defective product. We accept returned goods only when the customer makes a verified claim and we have authorized the return. Returns result primarily from defective products or shipping discrepancies. A reserve for estimated returns is established at the time of sale based on historical return experience and is recorded as a reduction of sales.

Additionally, certain of our long-term contracts in the Network Solutions segment have warranty obligations. Estimated warranty costs for each contract are determined based on the contract terms and technology-specific considerations. These costs are included in total estimated contract costs and are accrued over the construction period of the respective contracts under percentage-of-completion accounting.

We provide certain distributors with an inventory allowance for returns or scrap equal to a percentage of qualified purchases. A reserve for estimated returns and scrap allowances is established at the time of the sale, based on a fixed percentage of sales to distributors authorized and agreed to by us, and is recorded as a reduction of sales.

Other allowances include customer quantity and price discrepancies. A reserve for other allowances is generally established at the time of sale based on historical experience and is recorded as a reduction of sales. We believe we can reasonably and reliably estimate the amounts of future allowances.

Research and Development

Research and development expenditures are expensed when incurred and are included in research, development, and engineering expenses in our Consolidated Statements of Operations. Research and development expenses include salaries, direct costs incurred, and building and overhead expenses. The amounts expensed in fiscal 2012, 2011, and 2010 were \$595 million, \$593 million, and \$461 million, respectively.

Cash and Cash Equivalents

All highly liquid investments with maturities of three months or less from the time of purchase are considered to be cash equivalents.

Allowance for Doubtful Accounts

The allowance for doubtful accounts receivable reflects the best estimate of probable losses inherent in our outstanding receivables based on fixed percentages applied to aging categories, specific allowances for known troubled accounts, and other currently available information.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****2. Summary of Significant Accounting Policies (Continued)*****Inventories***

Inventories are recorded at the lower of cost or market value using the first-in, first-out cost method, except for inventoried costs incurred in the performance of long-term contracts primarily by the Network Solutions segment.

Property, Plant, and Equipment, Net and Long-Lived Assets

Property, plant, and equipment is recorded at cost less accumulated depreciation. Maintenance and repair expenditures are charged to expense when incurred. Depreciation is calculated using the straight-line method over the estimated useful lives of the related assets as follows:

| | |
|------------------------------------|---|
| Buildings and related improvements | 5 to 40 years |
| Leasehold improvements | Lesser of remaining term of the lease or economic useful life |
| Machinery and equipment | 1 to 15 years |

We periodically evaluate, when events and circumstances warrant, the net realizable value of long-lived assets, including property, plant, and equipment and amortizable intangible assets, relying on a number of factors including operating results, business plans, economic projections, and anticipated future cash flows. When indicators of potential impairment are present, the carrying values of the asset group are evaluated in relation to the operating performance and estimated future undiscounted cash flows of the underlying asset group. Impairment of the carrying value of an asset group is recognized whenever anticipated future undiscounted cash flows from an asset group are estimated to be less than its carrying value. The amount of impairment recognized is the difference between the carrying value of the asset group and its fair value. Fair value estimates are based on assumptions concerning the amount and timing of estimated future cash flows and discount rates, reflecting varying degrees of perceived risk.

Goodwill and Other Intangible Assets

Acquired intangible assets include both indeterminable-lived residual goodwill and determinable-lived identifiable intangible assets. Intangible assets with a determinable life include primarily intellectual property consisting of patents, trademarks, customer and distributor relationships, and unpatented technology with estimates of recoverability ranging from 1 to 50 years, amortized generally on a straight-line basis. See Note 9 for additional information regarding intangible assets. An evaluation of the remaining useful life of determinable-lived intangible assets is performed on a periodic basis and when events and circumstances warrant an evaluation. We assess determinable-lived intangible assets for impairment consistent with our policy for assessing other long-lived assets for impairment. Goodwill is assessed for impairment separately from determinable-lived intangible assets by comparing the carrying value of each reporting unit to its fair value on the first day of the fourth fiscal quarter of each year or whenever we believe a triggering event requiring a more frequent assessment has occurred. In assessing the existence of a triggering event, management relies on a number of reporting-unit-specific factors including operating results, business plans, economic projections, anticipated future cash flows, transactions, and market place data. There are inherent uncertainties related to these factors and management's judgment in applying these factors to the goodwill impairment analysis.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. Summary of Significant Accounting Policies (Continued)

At fiscal year end 2012, we had eight reporting units, seven of which contained goodwill. There are two reporting units in the Transportation Solutions segment and three reporting units in both the Communications and Industrial Solutions and Network Solutions segments. See Note 8 for information regarding goodwill impairment testing. When changes occur in the composition of one or more reporting units, goodwill is reassigned to the reporting units affected based on their relative fair values.

When testing for goodwill impairment, we perform a step I goodwill impairment test to identify a potential impairment. In doing so, we compare the fair value of a reporting unit with its carrying amount. If the carrying amount of a reporting unit exceeds its fair value, goodwill may be impaired and a step II goodwill impairment test is performed to measure the amount of any impairment loss. In the step II goodwill impairment test, we compare the implied fair value of reporting unit goodwill with the carrying amount of that goodwill. If the carrying amount of reporting unit goodwill exceeds the implied fair value of that goodwill, an impairment loss is recognized in an amount equal to the excess. The implied fair value of goodwill is determined in a manner consistent with how goodwill is recognized in a business combination. We allocate the fair value of a reporting unit to all of the assets and liabilities of that unit, including intangible assets, as if the reporting unit had been acquired in a business combination. Any excess of the value of a reporting unit over the amounts assigned to its assets and liabilities is the implied fair value of goodwill.

Fair value estimates used in the step I goodwill impairment tests have been calculated using an income approach based on the present value of future cash flows of each reporting unit. The income approach has been generally supported by additional market transaction and guideline analyses. These approaches incorporate a number of assumptions including future growth rates, discount rates, income tax rates, and market activity in assessing fair value and are reporting unit specific. Changes in economic and operating conditions impacting these assumptions could result in goodwill impairments in future periods.

Income Taxes

Income taxes are computed in accordance with the provisions of Accounting Standards Codification ("ASC") 740, *Income Taxes*. Deferred tax liabilities and assets are recognized for the expected future tax consequences of events that have been reflected on the Consolidated Financial Statements. Deferred tax liabilities and assets are determined based on the differences between the book and tax bases of particular assets and liabilities and operating loss carryforwards using tax rates in effect for the years in which the differences are expected to reverse. A valuation allowance is provided to offset deferred tax assets if, based upon the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

Financial Instruments

Our financial instruments consist primarily of cash and cash equivalents, accounts receivable, accounts payable, debt, and derivative financial instruments. The fair value of cash and cash equivalents, accounts receivable, and accounts payable approximated book value as of September 28, 2012 and September 30, 2011. See Note 11 for disclosure of the fair value of debt, Note 14 for disclosures related to derivative financial instruments, and Note 15 for additional information on fair value measurements.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. Summary of Significant Accounting Policies (Continued)

We account for derivative financial instrument contracts on our Consolidated Balance Sheets at fair value. For instruments not designated as hedges under ASC 815, *Derivatives and Hedging*, the changes in the instruments' fair value are recognized currently in earnings. For instruments designated as cash flow hedges, the effective portion of changes in the fair value of a derivative is recorded in other comprehensive income and reclassified into earnings in the same period or periods during which the underlying hedged item affects earnings. Ineffective portions of a cash flow hedge, including amounts excluded from the hedging relationship, are recognized currently in earnings. Changes in the fair value of instruments designated as fair value hedges affect the carrying value of the asset or liability hedged, with changes in both the derivative instrument and the hedged asset or liability being recognized in earnings.

We determine the fair value of our financial instruments by using methods and assumptions that are based on market conditions and risks existing at each balance sheet date. Standard market conventions are used to determine the fair value of financial instruments, including derivatives.

The cash flows related to derivative financial instruments are reported in the operating activities section of the Consolidated Statements of Cash Flows.

Our derivative financial instruments present certain market and counterparty risks; however, concentration of counterparty risk is mitigated as we deal with financial institutions worldwide, substantially all of which have long-term Standard & Poor's, Moody's, and/or Fitch credit ratings of A/A2 or higher. In addition, only conventional derivative financial instruments are utilized. We are exposed to potential losses if a counterparty fails to perform according to the terms of its agreement. With respect to counterparty net asset positions recognized at September 28, 2012, we have assessed the likelihood of counterparty default as remote. We currently provide guarantees from a wholly-owned subsidiary to the counterparties to our commodity swap derivatives. The likelihood of performance on those guarantees has been assessed as remote. For all other derivative financial instruments that we enter into at this time, we are not required to provide, nor do we require counterparties to provide, collateral or other security.

Pension and Postretirement Benefits

The funded status of our defined benefit pension and postretirement benefit plans is recognized on the Consolidated Balance Sheets. The funded status is measured as the difference between the fair value of plan assets and the benefit obligation at the measurement date. For defined benefit pension plans, the benefit obligation is the projected benefit obligation, which represents the actuarial present value of benefits expected to be paid upon retirement factoring in estimated future compensation levels. For the postretirement benefit plans, the benefit obligation is the accumulated postretirement benefit obligation, which represents the actuarial present value of postretirement benefits attributed to employee services already rendered. The fair value of plan assets represents the current market value of cumulative company and participant contributions made to irrevocable trust funds, held for the sole benefit of participants, which are invested by the trustee of the funds. The benefits under pension and postretirement plans are based on various factors, such as years of service and compensation.

Net periodic pension benefit cost is based on the utilization of the projected unit credit method of calculation and is charged to earnings on a systematic basis over the expected average remaining service lives of current participants.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. Summary of Significant Accounting Policies (Continued)

The measurement of benefit obligations and net periodic benefit cost is based on estimates and assumptions determined by our management. These valuations reflect the terms of the plans and use participant-specific information such as compensation, age, and years of service, as well as certain assumptions, including estimates of discount rates, expected return on plan assets, rate of compensation increases, interest crediting rates, and mortality rates.

Share-Based Compensation

We determine the fair value of share awards on the date of grant. Share options are valued using the Black-Scholes-Merton valuation model; restricted share awards are valued using the end-of-day share price of TE Connectivity on the date of grant. That fair value is expensed ratably over the expected service period, with an allowance made for estimated forfeitures based on historical employee activity. See Note 22 for additional information related to share-based compensation.

Currency Translation

For our non-U.S. Dollar functional currency subsidiaries, assets and liabilities are translated into U.S. Dollars using fiscal year end exchange rates. Sales and expenses are translated at the average exchange rates in effect during the fiscal year. Foreign currency translation gains and losses are included as a component of accumulated other comprehensive income within equity.

Gains and losses resulting from foreign currency transactions, which are included in earnings, were \$18 million of gains during fiscal 2012 and immaterial amounts in fiscal 2011 and 2010.

Acquisitions

We account for acquired businesses using the acquisition method of accounting. This method requires, among other things, that most assets acquired and liabilities assumed be recognized at fair value as of the acquisition date. We allocate the purchase price of acquired businesses to the tangible and intangible assets acquired and liabilities assumed based on the estimated fair values, or as required by ASC 805. The excess of the purchase price over the identifiable assets acquired and liabilities assumed is recorded as goodwill. We may engage independent third-party appraisal firms to assist us in determining the fair values of assets acquired and liabilities assumed. Such valuations require management to make significant estimates and assumptions, especially with respect to intangible assets. We include the results of operations of an acquired company in our Consolidated Statements of Operations from the date of acquisition.

Contingent Liabilities

We record a loss contingency when the available information indicates it is probable that we have incurred a liability and the amount of the loss is reasonably estimable. When a range of possible losses with equal likelihood exists, we record the low end of the range. The likelihood of a loss with respect to a particular contingency is often difficult to predict, and determining a meaningful estimate of the loss or a range of loss may not be practicable based on information available. In addition, it is not uncommon for such matters to be resolved over many years, during which time relevant developments and new information must continuously be evaluated to determine whether a loss is probable and a reasonable estimate of that loss can be made. When a loss is probable but a reasonable estimate cannot be made, or when a loss is at least reasonably possible, disclosure is provided.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2. Summary of Significant Accounting Policies (Continued)

Restructuring Charges

Restructuring activities involve employee-related termination costs, facility exit costs, and asset impairments resulting from reductions-in-force, migration of facilities or product lines from higher-cost to lower-cost countries, or consolidation of facilities within countries. We recognize termination costs based on requirements established per severance policy, government law, or previous actions. Facility exit costs generally reflect the cost to terminate a facility lease before the end of its term (measured at fair value at the time we cease using the facility) or costs that will continue to be incurred under the facility lease without future economic benefit to us. Restructuring activities often result in the disposal or abandonment of assets that require an acceleration of depreciation or impairment reflecting the excess of the assets' carrying values over fair value.

The recognition of restructuring costs require that we make certain judgments and estimates regarding the nature, timing, and amount of costs associated with the planned exit activity. To the extent our actual results differ from our estimates and assumptions, we may be required to revise the estimated liabilities, requiring the recognition of additional restructuring costs or the reduction of liabilities already recognized. At the end of each reporting period, we evaluate the remaining accrued balances to ensure these balances are properly stated and the utilization of the provisions are for their intended purpose in accordance with developed exit plans. See Note 3 for additional information on restructuring activities.

Recently Adopted Accounting Pronouncements

In December 2011 and June 2011, the Financial Accounting Standards Board ("FASB") issued updates to guidance in Accounting Standards Codification ("ASC") 220, *Comprehensive Income*, that change the presentation and disclosure requirements of comprehensive income in interim and annual financial statements. These updates to ASC 220 are effective for us in the first quarter of fiscal 2013; however, we early adopted these updates during the fourth quarter of fiscal 2012. We now present Consolidated Statements of Comprehensive Income separately in our Consolidated Financial Statements.

In May 2011, the FASB issued an update to guidance in ASC 820, *Fair Value Measurement*, that clarifies the application of fair value and enhances disclosure regarding valuation of financial instruments and level 3 fair value measurement inputs. We adopted these updates to ASC 820 in the second quarter of fiscal 2012. Adoption did not have a material impact on our Consolidated Financial Statements.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Restructuring and Other Charges, Net**

Restructuring and other charges consisted of the following during fiscal 2012, 2011, and 2010:

| | Fiscal | | |
|--|----------------------|-------------|-------------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Restructuring and related charges, net | \$ 128 | \$ 136 | \$ 82 |
| Loss on divestitures | | | 43 |
| Impairment of long-lived assets | | | 12 |
| | \$ 128 | \$ 136 | \$ 137 |

Restructuring and Related Charges, Net

Charges to operations by segment during fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|---|----------------------|-------------|-------------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Transportation Solutions | \$ 30 | \$ (14) | \$ 53 |
| Communications and Industrial Solutions | 58 | 65 | 20 |
| Network Solutions | 40 | 85 | 6 |
| | 128 | 136 | 79 |
| Less: credits in cost of sales | | | 3 |
| Restructuring and related charges, net | \$ 128 | \$ 136 | \$ 82 |

Amounts recognized on the Consolidated Statements of Operations during fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|--|----------------------|-------------|-------------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Cash charges | \$ 127 | \$ 127 | \$ 74 |
| Non-cash charges | 1 | 9 | 5 |
| | 128 | 136 | 79 |
| Less: credits in cost of sales | | | 3 |
| Restructuring and related charges, net | \$ 128 | \$ 136 | \$ 82 |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

3. Restructuring and Other Charges, Net (Continued)

Restructuring and Related Cash Charges

Activity in our restructuring reserves during fiscal 2012, 2011, and 2010 is summarized as follows:

| | Balance at Beginning of Fiscal Year | Charges | Utilization | Changes in Estimate | Currency Translation and Other | Balance at End of Fiscal Year |
|------------------------------|--|---------|-------------|---------------------------|--------------------------------------|--|
| (in millions) | | | | | | |
| Fiscal 2012 Activity: | | | | | | |
| Fiscal 2012 Actions | | | | | | |
| Employee severance | \$ | \$ 128 | \$ (46) | \$ (3) | \$ | \$ 79 |
| Facilities exit costs | | 2 | (1) | | | 1 |
| Other | | 1 | | | | 1 |
| Total | | 131 | (47) | (3) | | 81 |
| Fiscal 2011 Actions | | | | | | |
| Employee severance | 104 | 6 | (61) | (14) | (3) | 32 |
| Facilities exit costs | 4 | 3 | (5) | | | 2 |
| Other | 1 | | | (1) | | |
| Total | 109 | 9 | (66) | (15) | (3) | 34 |
| Fiscal 2010 Actions | | | | | | |
| Employee severance | 12 | 3 | (6) | | (1) | 8 |
| Facilities exit costs | | | | | | |
| Other | 1 | | (1) | | | |
| Total | 13 | 3 | (7) | | (1) | 8 |
| Pre-Fiscal 2010 Actions | | | | | | |
| Employee severance | 21 | | (9) | (1) | | 11 |
| Facilities exit costs | 31 | 3 | (7) | (1) | | 26 |
| Other | 1 | 1 | (1) | | | 1 |
| Total | 53 | 4 | (17) | (2) | | 38 |
| Total fiscal 2012 activity | \$ 175 | \$ 147 | \$ (137) | \$ (20) | \$ (4) | \$ 161 |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

3. Restructuring and Other Charges, Net (Continued)

| | Balance at Beginning of Fiscal Year | Charges | Utilization | Changes in Estimate | Currency Translation and Other | Balance at End of Fiscal Year |
|------------------------------|--|---------|-------------|---------------------------|--------------------------------------|--|
| (in millions) | | | | | | |
| Fiscal 2011 Activity: | | | | | | |
| Fiscal 2011 Actions | | | | | | |
| Employee severance | \$ | \$ 155 | \$ (58) | \$ (3) | \$ 10 | \$ 104 |
| Facilities exit costs | | 1 | (3) | | 6 | 4 |
| Other | | 2 | (1) | | | 1 |
| Total | | 158 | (62) | (3) | 16 ₍₁₎ | 109 |
| Fiscal 2010 Actions | | | | | | |
| Employee severance | 42 | | (17) | (15) | 2 | 12 |
| Facilities exit costs | 1 | | (1) | | | |
| Other | 2 | 1 | | (2) | | 1 |
| Total | 45 | 1 | (18) | (17) | 2 | 13 |
| Pre-Fiscal 2010 Actions | | | | | | |
| Employee severance | 55 | 1 | (21) | (15) | 1 | 21 |
| Facilities exit costs | 40 | 3 | (13) | | 1 | 31 |
| Other | 5 | 3 | (3) | (4) | | 1 |
| Total | 100 | 7 | (37) | (19) | 2 | 53 |
| Total fiscal 2011 activity | \$ 145 | \$ 166 | \$ (117) | \$ (39) | \$ 20 | \$ 175 |
| Fiscal 2010 Activity: | | | | | | |
| Fiscal 2010 Actions | | | | | | |
| Employee severance | \$ | \$ 53 | \$ (9) | \$ 1 | \$ (3) | \$ 42 |
| Facilities exit costs | | 8 | (14) | | 7 ₍₂₎ | 1 |
| Other | | 2 | | | | 2 |
| Total | | 63 | (23) | 1 | 4 | 45 |
| Pre-Fiscal 2010 Actions | | | | | | |
| Employee severance | 207 | 2 | (131) | (13) | (10) | 55 |
| Facilities exit costs | 54 | 10 | (21) | (1) | (2) | 40 |
| Other | 9 | 13 | (15) | (1) | (1) | 5 |
| Total | 270 | 25 | (167) | (15) | (13) | 100 |
| Total fiscal 2010 activity | \$ 270 | \$ 88 | \$ (190) | \$ (14) | \$ (9) | \$ 145 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

- (1) Reflects \$16 million of ADC liabilities assumed.
- (2) Reflects reclassification of \$7 million lease obligation from other reserves to restructuring reserves.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Restructuring and Other Charges, Net (Continued)***Fiscal 2012 Actions*

During fiscal 2012, we initiated several restructuring programs resulting in headcount reductions across all segments. Also, we initiated restructuring programs associated with the acquisition of Deutsch Group SAS. In connection with these actions, we recorded net restructuring charges of \$128 million primarily related to employee severance and benefits. We expect to complete all restructuring activities commenced in fiscal 2012 by the end of fiscal 2013 and to incur total charges of approximately \$132 million. Cash spending related to this plan was \$47 million in fiscal 2012; we expect cash spending to be approximately \$75 million fiscal 2013.

The following table summarizes charges incurred for fiscal 2012 actions by segment:

| | Fiscal 2012 | |
|---|----------------------|-----|
| | (in millions) | |
| Transportation Solutions | \$ | 36 |
| Communications and Industrial Solutions | | 58 |
| Network Solutions | | 34 |
| Total | \$ | 128 |

Fiscal 2011 Actions

We initiated restructuring programs during fiscal 2011 which were primarily associated with the acquisition of ADC and related headcount reductions in the Network Solutions segment. Additionally, we increased reductions-in-force as a result of economic conditions, primarily in the Communications and Industrial Solutions segment. In connection with these actions, during fiscal 2012 and 2011, we recorded net restructuring credits of \$6 million and restructuring charges of \$155 million, respectively, primarily related to employee severance and benefits. We do not expect to incur any additional expense related to restructuring activities commenced in fiscal 2011. Cash spending related to this plan was \$66 million in fiscal 2012; we expect cash spending to be approximately \$28 million in fiscal 2013.

During fiscal 2011, in connection with the acquisition of ADC, we assumed \$16 million of liabilities related to employee severance and exited lease facilities which have been included in the Network Solutions segment.

The following table summarizes charges (credits) incurred for fiscal 2011 actions by segment:

| | Fiscal | |
|---|----------------------|-------------|
| | 2012 | 2011 |
| | (in millions) | |
| Transportation Solutions | \$ (6) | \$ 8 |
| Communications and Industrial Solutions | (2) | 68 |
| Network Solutions | 2 | 79 |
| Total | \$ (6) | \$ 155 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Restructuring and Other Charges, Net (Continued)***Fiscal 2010 Actions*

We initiated restructuring programs during fiscal 2010 primarily related to headcount reductions in the Transportation Solutions segment. In connection with these actions, during fiscal 2012, 2011, and 2010, we recorded net restructuring charges of \$3 million, credits of \$16 million, and charges of \$64 million, respectively, primarily related to employee severance and benefits. The credits in fiscal 2011 related primarily to decreases in planned employee headcount reductions associated with the Transportation Solutions segment. We do not expect to incur any additional expense related to restructuring activities commenced in fiscal 2010. Cash spending related to this plan was \$7 million in fiscal 2012, and we expect cash spending to be approximately \$8 million in fiscal 2013.

The following table summarizes charges (credits) incurred for fiscal 2010 actions by segment:

| | Fiscal | | |
|---|---------------|---------|-------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Transportation Solutions | \$ 2 | \$ (15) | \$ 42 |
| Communications and Industrial Solutions | 1 | (1) | 17 |
| Network Solutions | | | 5 |
| Total | \$ 3 | \$ (16) | \$ 64 |

Pre-Fiscal 2010 Actions

We initiated restructuring programs during fiscal 2009 primarily related to headcount reductions and manufacturing site closures across all segments in response to economic conditions and implementation of our manufacturing simplification plan. Also, we initiated restructuring programs during fiscal 2008 primarily relating to the migration of product lines to lower-cost countries and the exit of certain manufacturing operations in the Transportation Solutions and Network Solutions segments. In connection with these actions, during fiscal 2011 and 2010, we recorded net restructuring credits of \$13 million and charges of \$9 million, respectively, primarily related to employee severance and benefits. The credits in fiscal 2011 related primarily to decreases in planned employee headcount reductions in the Communications and Industrial Solutions and Transportation Solutions segments. We have completed all restructuring activities commenced in fiscal 2009 and 2008.

During fiscal 2002, we recorded restructuring charges primarily related to a significant downturn in the telecommunications industry and certain other end markets. These actions have been completed. As of fiscal year end 2012, the remaining restructuring reserves related to the fiscal 2002 actions were \$27 million and primarily related to exited lease facilities in the Subsea Communications business in the Network Solutions segment. We expect that the remaining reserves will continue to be paid out over the expected terms of the obligations which range from one to fifteen years. During fiscal 2012, 2011, and 2010, we recorded restructuring charges of \$2 million, \$1 million, and \$1 million, respectively, for interest accretion on these reserves.

Cash spending related to pre-fiscal 2010 actions was \$17 million in fiscal 2012; we expect cash spending to be approximately \$10 million in fiscal 2013.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Restructuring and Other Charges, Net (Continued)*****Total Restructuring Reserves***

Restructuring reserves by segment were as follows:

| | Fiscal | |
|---|---------------|--------|
| | 2012 | 2011 |
| | (in millions) | |
| Transportation Solutions | \$ 39 | \$ 32 |
| Communications and Industrial Solutions | 56 | 65 |
| Network Solutions | 66 | 78 |
| Restructuring reserves | \$ 161 | \$ 175 |

Restructuring reserves were included on our Consolidated Balance Sheets as follows:

| | Fiscal | |
|---------------------------------------|---------------|--------|
| | 2012 | 2011 |
| | (in millions) | |
| Accrued and other current liabilities | \$ 118 | \$ 129 |
| Other liabilities | 43 | 46 |
| Restructuring reserves | \$ 161 | \$ 175 |

Loss on Divestitures and Impairment of Long-Lived Assets

During fiscal 2010, we sold our mechatronics business for net cash proceeds of \$3 million. This business designed and manufactured customer-specific components, primarily for the automotive industry, and generated sales of approximately \$100 million in fiscal 2010. In connection with the sale, we recorded a pre-tax loss on sale of \$41 million in the Transportation Solutions segment in fiscal 2010.

During fiscal 2010, we completed the divestiture of the Dulmison connectors and fittings product line, which was part of our energy business in the Network Solutions segment, for net cash proceeds of \$12 million. In connection with the divestiture, we recorded a pre-tax impairment charge related to long-lived assets and a pre-tax loss on sale, both totaling \$13 million in fiscal 2010.

The loss on divestitures and impairment charges are presented in restructuring and other charges, net on the Consolidated Statements of Operations. We have presented the loss on divestitures, related long-lived asset impairments, and operations of the mechatronics business and Dulmison connectors and fittings product line in continuing operations due to immateriality.

4. Discontinued Operations

During fiscal 2012, we sold our Touch Solutions business for net cash proceeds of \$380 million, subject to working capital adjustments, of which we received \$370 million during fiscal 2012. We recognized a pre-tax gain of \$5 million on the transaction. The agreement includes contingent earn-out provisions through 2015 based on business performance. In connection with the divestiture, we incurred an income tax charge of \$65 million, which is included in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations, primarily as a result of being unable to realize a tax benefit from the write-off of goodwill at the time of the sale. We expect to make tax payments of approximately \$10 million associated with this divestiture.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. Discontinued Operations (Continued)**

During fiscal 2012, we sold our TE Professional Services business for net cash proceeds of \$28 million, of which we received \$24 million during fiscal 2012, and recognized a pre-tax gain of \$2 million on the transaction. Additionally, during fiscal 2012, we recorded a pre-tax impairment charge of \$28 million, which is included in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations, to write the carrying value of this business down to its estimated fair value less costs to sell.

On December 27, 2011, the New York Court of Claims entered judgment in our favor in the amount of \$25 million, payment of which was received in fiscal 2012, in connection with our former Wireless Systems business's State of New York contract. This judgment resolved all outstanding issues between the parties in this matter. This partial recovery of a previously recognized loss, net of legal fees, is reflected in income (loss) from discontinued operations, net of income taxes on the Consolidated Statement of Operations for fiscal 2012.

In fiscal 2010, we recorded income from discontinued operations of \$44 million primarily in connection with the favorable resolution of certain litigation contingencies related to the Printed Circuit Group business which was sold in fiscal 2007.

The following table presents net sales, pre-tax income, pre-tax gain (loss) on sale, and income tax expense from discontinued operations for fiscal 2012, 2011, and 2010:

| | Fiscal | | |
|---|----------------------|-------------|-------------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Net sales from discontinued operations | \$ 355 | \$ 534 | \$ 389 |
| Pre-tax income from discontinued operations | \$ 19 | \$ 54 | \$ 108 |
| Pre-tax gain (loss) on sale of discontinued operations | 7 | (4) | |
| Income tax expense | (77) | (28) | (17) |
| Income (loss) from discontinued operations, net of income taxes | \$ (51) | \$ 22 | \$ 91 |

The following table presents balance sheet information for assets and liabilities held for sale at fiscal year end 2011; there were no balances classified as held for sale at fiscal year end 2012:

| | Fiscal 2011 |
|---|----------------------|
| | (in millions) |
| Accounts receivable, net | \$ 84 |
| Inventories | 61 |
| Prepaid expenses and other current assets | 14 |
| Property, plant, and equipment, net | 23 |
| Goodwill | 298 |
| Intangible assets, net | 24 |
| Other assets | 4 |
| Total assets | \$ 508 |
| Accounts payable | \$ 29 |
| Accrued and other current liabilities | 40 |
| Deferred revenue | 2 |
| Other liabilities | 9 |

| | | |
|-------------------|----|----|
| Total liabilities | \$ | 80 |
|-------------------|----|----|

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. Discontinued Operations (Continued)**

The Touch Solutions, TE Professional Services, Wireless Systems, and Printed Circuit Group businesses met the held for sale and discontinued operations criteria and have been included as such in all periods presented on our Consolidated Financial Statements. Prior to reclassification to discontinued operations, the Touch Solutions and TE Professional Services businesses were included in the Communications and Industrial Solutions and Network Solutions segments, respectively. The Wireless Systems business was a component of the former Wireless Systems segment, and the Printed Circuit Group business was a component of the former Other segment.

5. Acquisitions*Fiscal 2012 Acquisition*

On April 3, 2012, we acquired 100% of the outstanding shares of Deutsch Group SAS ("Deutsch"). The total value paid for the transaction amounted to €1.55 billion (approximately \$2.05 billion using an exchange rate of \$1.33 per €1.00), net of cash acquired. The total value paid included \$659 million related to the repayment of Deutsch's financial debt and accrued interest. Deutsch is a global leader in high-performance connectors for harsh environments, and significantly expands our product portfolio and enables us to better serve customers in the industrial and commercial transportation, aerospace, defense, and marine, and rail markets. The acquired Deutsch businesses have been reported primarily in our Transportation Solutions segment from the date of acquisition.

The Deutsch acquisition was accounted for under the provisions of ASC 805, *Business Combinations*. We allocated the purchase price to tangible and identifiable intangible assets acquired and liabilities assumed based on their fair values, or as required by ASC 805. During the fourth quarter of fiscal 2012, we finalized the valuation of the identifiable assets acquired and liabilities assumed. Adjustments to the estimated fair values of the assets acquired and liabilities assumed presented in the third quarter of fiscal 2012 were not material.

The following table summarizes the allocation of the purchase price to the fair value of identifiable assets acquired and liabilities assumed at the date of acquisition, in accordance with the acquisition method of accounting:

| | (in millions) |
|--------------------------------------|-----------------|
| Cash and cash equivalents | \$ 152 |
| Other current assets | 330 |
| Property, plant, and equipment | 131 |
| Goodwill | 1,042 |
| Intangible assets | 827 |
| Other long-term assets | 11 |
| Total assets acquired | 2,493 |
| Current maturities of long-term debt | 642 |
| Other current liabilities | 143 |
| Deferred income taxes | 148 |
| Other long-term liabilities | 24 |
| Total liabilities assumed | 957 |
| Net assets acquired | 1,536 |
| Cash and cash equivalents acquired | (152) |
| Net cash paid | \$ 1,384 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. Acquisitions (Continued)**

Other current assets primarily consisted of inventories of \$189 million and trade accounts receivable of \$121 million. Other current liabilities primarily consisted of accrued and other current liabilities of \$76 million and trade accounts payable of \$56 million.

The fair values assigned to intangible assets were determined through the use of the income approach, specifically the relief from royalty and the multi-period excess earnings methods. Both valuation methods rely on management judgment, including expected future cash flows resulting from existing customer relationships, customer attrition rates, contributory effects of other assets utilized in the business, peer group cost of capital and royalty rates, and other factors. The valuation of tangible assets was derived using a combination of the income, market, and cost approaches. Significant judgments used in valuing tangible assets include estimated reproduction or replacement cost, useful lives of assets, estimated selling prices, costs to complete, and reasonable profit. Useful lives for intangible assets were determined based upon the remaining useful economic lives of the intangible assets that are expected to contribute directly or indirectly to future cash flows.

Intangible assets acquired consisted of the following:

| | Amount (in millions) | Weighted-Average Amortization Period (in years) |
|----------------------------|-------------------------|--|
| Customer relationships | \$ 490 | 15 |
| Developed technology | 165 | 12 |
| Trade names and trademarks | 150 | 20 |
| Customer order backlog | 22 | < 1 |
| Total | \$ 827 | 15 |

The acquired intangible assets are being amortized on a straight-line basis over their expected lives.

Goodwill of \$1,042 million was recognized in the transaction, representing the excess of the purchase price over the fair value of the net tangible and intangible assets acquired and liabilities assumed. This goodwill is attributable primarily to cost savings and other synergies related to operational efficiencies including the consolidation of manufacturing, marketing, and general and administrative functions. Substantially all of the goodwill has been allocated to our Transportation Solutions segment and is not deductible for tax purposes. However, prior to its merger with us, Deutsch completed certain acquisitions that resulted in goodwill that is deductible primarily for U.S. tax purposes of approximately \$215 million, which we will deduct through 2025.

During fiscal 2012, Deutsch contributed net sales of \$327 million and an operating loss of \$54 million to our Consolidated Statement of Operations. The operating loss included charges of \$75 million associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, acquisition costs of \$21 million, restructuring charges of \$14 million, and integration costs of \$6 million.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Acquisitions (Continued)

Fiscal 2011 Acquisitions

In July 2010, we entered into an Agreement and Plan of Merger (the "Merger Agreement") to acquire 100% of the outstanding stock of ADC Telecommunications, Inc. ("ADC"), a provider of broadband communications network connectivity products and related solutions. Pursuant to the Merger Agreement, we commenced a tender offer through a subsidiary to purchase all of the issued and outstanding shares of ADC common stock at a purchase price of \$12.75 per share in cash followed by a merger of the subsidiary with and into ADC, with ADC surviving as an indirect wholly-owned subsidiary. On December 8, 2010, we acquired 86.8% of the outstanding common shares of ADC. On December 9, 2010, we exercised our option under the Merger Agreement to purchase additional shares from ADC that, when combined with the shares purchased in the tender offer, were sufficient to give us ownership of more than 90% of the outstanding ADC common shares. On December 9, 2010, upon effecting a short-form merger under Minnesota law, we owned 100% of the outstanding shares of ADC for a total purchase price of approximately \$1,263 million in cash (excluding cash acquired of \$546 million) and \$22 million representing the fair value of ADC share-based awards exchanged for TE Connectivity share options and stock appreciation rights.

Based on the terms and conditions of ADC's share option and stock appreciation right ("SAR") awards (the "ADC Awards"), all ADC Awards became exercisable upon completion of the acquisition. Each outstanding ADC Award was exchanged for approximately 0.4 TE Connectivity share options or SARs and resulted in approximately 3 million TE Connectivity share options being issued with a weighted-average exercise price of \$38.88. Issued SARs and the associated liability were insignificant. The fair value associated with the exchange of ADC Awards for TE Connectivity awards was approximately \$24 million based on Black-Scholes-Merton pricing valuation model, of which \$22 million was recorded as consideration given in the acquisition, and the remaining \$2 million was recorded as acquisition and integration costs on the Consolidated Statement of Operations during fiscal 2011.

The acquisition was made to accelerate our growth potential in the global broadband connectivity market. We realized cost savings and other synergies through operational efficiencies. The acquired ADC businesses have been included in the Network Solutions segment from the date of acquisition.

The ADC acquisition was accounted for under the provisions of ASC 805. We allocated the purchase price to tangible and identifiable intangible assets acquired and liabilities assumed based on their fair values, or as required by ASC 805. We completed the valuation of the identifiable assets acquired and liabilities assumed as of March 25, 2011.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. Acquisitions (Continued)**

The following table summarizes the allocation of the purchase price to the fair value of identifiable assets acquired and liabilities assumed at the date of acquisition, in accordance with the acquisition method of accounting:

| | (in millions) |
|--|---------------|
| Cash and cash equivalents | \$ 546 |
| Short-term investments | 155 |
| Other current assets | 540 |
| Property, plant, and equipment | 198 |
| Goodwill | 366 |
| Intangible assets | 308 |
| Deferred income taxes | 164 |
| Other long-term assets | 18 |
| Total assets acquired | 2,295 |
| Current maturities of long-term debt | 653 |
| Other current liabilities | 260 |
| Long-term pension liabilities | 74 |
| Other long-term liabilities | 19 |
| Total liabilities assumed | 1,006 |
| Net assets acquired | 1,289 |
| Amounts attributable to noncontrolling interests | (4) |
| Conversion of ADC Awards to TE Connectivity share awards | (22) |
| Cash and cash equivalents acquired | (546) |
| Net cash paid | \$ 717 |

Other current assets included trade accounts receivable of \$171 million, inventories of \$166 million, and deferred income taxes of \$16 million. Other current assets also included assets held for sale of \$109 million. Those assets were sold for net proceeds of \$111 million, of which approximately \$106 million was received prior to September 30, 2011. Other current liabilities assumed include accrued and other current liabilities of \$165 million and trade accounts payable of \$88 million.

The fair values assigned to intangible assets were determined through the use of the income approach, specifically the relief from royalty, multi-period excess earnings, and avoided cost methods. The valuation of tangible assets was derived using a combination of the income, market, and cost approaches. Useful lives for intangible assets were determined based upon the remaining useful economic lives of the intangible assets that were expected to contribute directly or indirectly to future cash flows.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Acquisitions (Continued)

Intangible assets acquired consisted of the following:

| | Amount (in millions) | Weighted-Average Amortization Period (in years) |
|----------------------------------|-------------------------|--|
| Customer relationships | \$ 175 | 11 |
| Developed technology and patents | 118 | 12 |
| Customer order backlog | 11 | < 1 |
| Trade names and trademarks | 4 | 1 |
| Total | \$ 308 | 11 |

The acquired intangible assets are being amortized on a straight-line basis over their expected lives.

The \$366 million of goodwill, of which \$18 million related to the TE Professional Services business that was sold in fiscal 2012, is attributable to the excess of the purchase price over the fair value of the net tangible and intangible assets acquired and liabilities assumed. The goodwill recognized is attributable primarily to cost savings and other synergies related to operational efficiencies including the consolidation of manufacturing, marketing, and general and administrative functions. All of the goodwill has been allocated to the Network Solutions segment and is not deductible for tax purposes. However, prior to its merger with us, ADC completed certain acquisitions that resulted in goodwill deductible for U.S. tax purposes of approximately \$346 million which we will deduct through 2021.

During fiscal 2011, ADC contributed net sales of \$843 million and an operating loss of \$53 million to our Consolidated Statement of Operations. The operating loss included restructuring charges of \$80 million, charges of \$39 million associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog, integration costs of \$10 million, and acquisition costs of \$9 million.

Also, during fiscal 2011, we acquired a business for \$14 million in cash. The acquisition was not material to our Consolidated Financial Statements. The assets acquired, primarily definite-lived intangible assets and property, plant, and equipment, are reported in the Transportation Solutions segment.

Pro Forma Financial Information

The following unaudited pro forma financial information reflects our consolidated results of operations had the Deutsch and ADC acquisitions occurred at the beginning of the preceding fiscal years:

| | Pro Forma for Fiscal | |
|---|----------------------|-----------|
| | 2012 | 2011 |
| | (in millions) | |
| Net sales | \$ 13,625 | \$ 14,612 |
| Net income attributable to TE Connectivity Ltd. | 1,194 | 1,228 |
| Diluted earnings per share attributable to TE Connectivity Ltd. | \$ 2.78 | \$ 2.77 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. Acquisitions (Continued)**

The pro forma financial information is based on our final allocation of the purchase price of the acquisitions. The significant pro forma adjustments, which are described below, are net of income tax expense (benefit) at the statutory rate.

Pro forma results for fiscal 2012 were adjusted to exclude \$30 million of charges related to the fair value adjustment to acquisition-date inventories, \$29 million of interest expense based on pro forma changes in our capital structure, \$20 million of income tax expense based on the estimated impact of combining Deutsch into our global tax position, \$14 million of charges related to acquired customer order backlog, \$13 million of acquisition costs, \$4 million of charges related to other acquisition-related adjustments, \$2 million of share-based compensation expense incurred by Deutsch as a result of the change in control of Deutsch, and \$2 million of charges related to depreciation expense. In addition, pro forma results for fiscal 2012 were adjusted to include \$10 million of charges related to the amortization of the fair value of acquired intangible assets.

Pro forma results for fiscal 2011 were adjusted to exclude \$39 million of interest expense based on pro forma changes in our capital structure, \$20 million of income tax expense based on the estimated impact of combining Deutsch into our global tax position, \$15 million of share-based compensation expense incurred by ADC as a result of the change in control of ADC, \$13 million of acquisition costs, and \$5 million of charges related to depreciation expense. In addition, pro forma results for fiscal 2011 were adjusted to include \$20 million of charges related to the amortization of the fair value of acquired intangible assets, \$15 million of charges related to the fair value adjustment to acquisition-date inventories, \$7 million of charges related to acquired customer order backlog, and \$4 million of charges related to other acquisition-related adjustments.

Pro forma results do not include any synergies. Accordingly, the unaudited pro forma financial information is not necessarily indicative of either future results of operations or results that might have been achieved had the Deutsch and ADC acquisitions occurred at the beginning of the preceding fiscal years.

Fiscal 2010 Acquisitions

During fiscal 2010, we acquired two businesses for \$38 million in cash. Also during fiscal 2010, we paid cash of \$55 million to acquire a business that was sold in fiscal 2012 as part of the divestiture of the Touch Solutions business.

6. Inventories

At fiscal year end 2012 and 2011, inventories consisted of the following:

| | Fiscal | |
|--|-----------------|-----------------|
| | 2012 | 2011 |
| | (in millions) | |
| Raw materials | \$ 282 | \$ 301 |
| Work in progress | 573 | 541 |
| Finished goods | 896 | 973 |
| Inventoried costs on long-term contracts | 57 | 63 |
| Inventories | \$ 1,808 | \$ 1,878 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****7. Property, Plant, and Equipment, Net**

At fiscal year end 2012 and 2011, net property, plant, and equipment consisted of the following:

| | Fiscal | |
|--------------------------------------|---------------|----------|
| | 2012 | 2011 |
| | (in millions) | |
| Land and improvements | \$ 266 | \$ 269 |
| Buildings and leasehold improvements | 1,470 | 1,404 |
| Machinery and equipment | 7,103 | 6,890 |
| Construction in process | 462 | 470 |
| Gross property, plant, and equipment | 9,301 | 9,033 |
| Accumulated depreciation | (6,088) | (5,893) |
| Property, plant, and equipment, net | \$ 3,213 | \$ 3,140 |

Depreciation expense was \$502 million, \$499 million, and \$484 million in fiscal 2012, 2011, and 2010, respectively.

8. Goodwill

The changes in the carrying amount of goodwill by segment for fiscal 2012 and 2011 were as follows:

| | Transportation Solutions | Communications and Industrial Solutions | Network Solutions | Total |
|-----------------------------------|-----------------------------|---|----------------------|----------|
| | (in millions) | | | |
| September 24, 2010 ⁽¹⁾ | \$ 519 | \$ 1,573 | \$ 840 | \$ 2,932 |
| Acquisition | | | 348 | 348 |
| Currency translation | 2 | 2 | 4 | 8 |
| September 30, 2011 ⁽¹⁾ | 521 | 1,575 | 1,192 | 3,288 |
| Acquisition | 1,022 | 20 | | 1,042 |
| Currency translation | (2) | (10) | (10) | (22) |
| September 28, 2012 ⁽¹⁾ | \$ 1,541 | \$ 1,585 | \$ 1,182 | \$ 4,308 |

(1)

At fiscal year end 2012, 2011, and 2010, accumulated impairment losses for Transportation Solutions, Communications and Industrial Solutions, and Network Solutions were \$2,191 million, \$1,459 million, and \$1,025 million, respectively.

During fiscal 2012, we completed the acquisition of Deutsch and recognized \$1,042 million of goodwill, which primarily benefits the Transportation Solutions segment. During fiscal 2011, we completed the acquisition of ADC and recognized goodwill of \$366 million, of which \$348 million benefits the Network Solutions segment and \$18 million related to the TE Professional Services business that was sold in fiscal 2012. See Note 5 for additional information on the Deutsch and ADC acquisitions.

We test goodwill for impairment annually during the fourth fiscal quarter, or more frequently if events occur or circumstances exist that indicate that a reporting unit's carrying value may exceed its

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****8. Goodwill (Continued)**

fair value. We completed our annual goodwill impairment test in the fourth quarter of fiscal 2012 and determined that no impairment existed.

9. Intangible Assets, Net

Intangible assets at fiscal year end 2012 and 2011 were as follows:

| | Fiscal | | | | | |
|------------------------|-----------------------------|-----------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------|
| | 2012 | | 2011 | | | |
| | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| | (in millions) | | | | | |
| Intellectual property | \$ 1,146 | \$ (439) | \$ 707 | \$ 831 | \$ (389) | \$ 442 |
| Customer relationships | 655 | (44) | 611 | 165 | (12) | 153 |
| Other | 76 | (42) | 34 | 53 | (17) | 36 |
| Total | \$ 1,877 | \$ (525) | \$ 1,352 | \$ 1,049 | \$ (418) | \$ 631 |

During fiscal 2012, the Deutsch acquisition increased the gross carrying amount of intangible assets by \$827 million. Intangible asset amortization expense was \$107 million, \$65 million, and \$30 million for fiscal 2012, 2011, and 2010, respectively.

The estimated aggregate amortization expense on intangible assets is expected to be as follows:

| | (in millions) |
|-------------|---------------|
| Fiscal 2013 | \$ 112 |
| Fiscal 2014 | 111 |
| Fiscal 2015 | 111 |
| Fiscal 2016 | 111 |
| Fiscal 2017 | 111 |
| Thereafter | 796 |
| Total | \$ 1,352 |

10. Accrued and Other Current Liabilities

At fiscal year end 2012 and 2011, accrued and other current liabilities consisted of the following:

| | Fiscal | |
|---|---------------|--------|
| | 2012 | 2011 |
| | (in millions) | |
| Accrued payroll and employee benefits | \$ 440 | \$ 464 |
| Dividends and cash distributions to shareholders payable | 178 | 153 |
| Income taxes payable | 139 | 290 |
| Restructuring reserves | 118 | 129 |
| Deferred income taxes | 85 | 32 |
| Interest payable | 72 | 71 |
| Warranty liability | 31 | 30 |
| Tax Sharing Agreement guarantee liabilities pursuant to ASC 460 | 14 | 21 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | |
|---------------------------------------|----------|----------|
| Other | 499 | 543 |
| Accrued and other current liabilities | \$ 1,576 | \$ 1,733 |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

11. Debt

Debt at fiscal year end 2012 and 2011 was as follows:

| | Fiscal | |
|--|-----------------|-----------------|
| | 2012 | 2011 |
| | (in millions) | |
| 6.00% senior notes due 2012 | \$ 714 | \$ 716 |
| 5.95% senior notes due 2014 | 300 | 300 |
| 1.60% senior notes due 2015 | 250 | |
| 6.55% senior notes due 2017 | 732 | 736 |
| 4.875% senior notes due 2021 | 274 | 269 |
| 3.50% senior notes due 2022 | 498 | |
| 7.125% senior notes due 2037 | 475 | 475 |
| 3.50% convertible subordinated notes due 2015 | 90 | 90 |
| Commercial paper, at a weighted-average interest rate of 0.40% at September 28, 2012 | 300 | |
| Other | 78 | 81 |
| Total debt⁽¹⁾ | 3,711 | 2,667 |
| Less current maturities of long-term debt ⁽²⁾ | 1,015 | |
| Long-term debt | \$ 2,696 | \$ 2,667 |

(1) Senior notes are presented at face amount and, if applicable, are net of unamortized discount and the fair value of interest rate swaps.

(2) The current maturities of long-term debt at fiscal year end 2012 was comprised of the 6.00% senior notes due 2012, commercial paper, and a portion of amounts shown as other.

In February 2012, Tyco Electronics Group S.A. ("TEGSA"), our wholly-owned subsidiary, issued \$250 million aggregate principal amount of 1.60% senior notes due February 3, 2015 and \$500 million aggregate principal amount of 3.50% senior notes due February 3, 2022. The notes were offered and sold pursuant to an effective registration statement on Form S-3 filed on January 21, 2011. Interest on the notes is payable semi-annually on February 3 and August 3 of each year, beginning August 3, 2012. The notes are TEGSA's unsecured senior obligations and rank equally in right of payment with all existing and any future senior indebtedness of TEGSA and senior to any subordinated indebtedness that TEGSA may incur. The notes are fully and unconditionally guaranteed as to payment on an unsecured senior basis by TE Connectivity Ltd. Net proceeds from the issuance of the notes due 2015 and 2022, were approximately \$250 million and \$498 million, respectively. In connection with the issuance of the senior notes in February 2012, the commitments of the lenders under a \$700 million 364-day credit agreement, dated as of December 20, 2011, automatically terminated.

On June 24, 2011, TEGSA entered into a five-year unsecured senior revolving credit facility ("Credit Facility"), with total commitments of \$1,500 million. TEGSA had no borrowings under the Credit Facility at September 28, 2012 and September 30, 2011.

Borrowings under the Credit Facility bear interest at a rate per annum equal to, at the option of TEGSA, (1) the London interbank offered rate ("LIBOR") plus an applicable margin based upon the senior, unsecured, long-term debt rating of TEGSA, or (2) an alternate base rate equal to the highest of (i) Deutsche Bank AG New York branch's base rate, (ii) the federal funds effective rate plus 1/2 of

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

11. Debt (Continued)

1%, and (iii) one-month LIBOR plus 1%, plus, in each case, an applicable margin based upon the senior, unsecured, long-term debt rating of TEGSA. TEGSA is required to pay an annual facility fee ranging from 12.5 to 30.0 basis points based upon the amount of the lenders' commitments under the Credit Facility and the applicable credit ratings of TEGSA.

The Credit Facility contains a financial ratio covenant providing that if, as of the last day of each fiscal quarter, our ratio of Consolidated Total Debt (as defined in the Credit Facility) to Consolidated EBITDA (as defined in the Credit Facility) for the then most recently concluded period of four consecutive fiscal quarters exceeds 3.5 to 1.0, an Event of Default (as defined in the Credit Facility) is triggered. The Credit Facility and our other debt agreements contain other customary covenants.

In December 2010, TEGSA issued \$250 million principal amount of 4.875% senior notes due January 15, 2021. The notes were offered and sold pursuant to an effective registration statement on Form S-3 filed on July 1, 2008, as amended on June 26, 2009. Interest on the notes accrues from the issuance date at a rate of 4.875% per year and is payable semi-annually on January 15 and July 15 of each year, beginning July 15, 2011. The notes are TEGSA's unsecured senior obligations and rank equally in right of payment with all existing and any future senior indebtedness of TEGSA and senior to any subordinated indebtedness that TEGSA may incur. The notes are fully and unconditionally guaranteed as to payment on an unsecured senior basis by TE Connectivity Ltd. Net proceeds from the issuance were approximately \$249 million.

In December 2010, in connection with the acquisition of ADC, we assumed \$653 million of convertible subordinated notes due 2013, 2015, and 2017. Under the terms of the indentures governing these convertible subordinated notes, following the acquisition of ADC, the right to convert the notes into shares of ADC common stock changed to the right to convert the notes into cash. See Note 5 for more information on the ADC acquisition. In fiscal 2011, our ADC subsidiary commenced offers to purchase the convertible subordinated notes at par plus accrued interest, pursuant to the terms of the indentures for the notes. During fiscal 2011, \$198 million principal amount of the convertible subordinated notes due 2013, \$136 million principal amount of the convertible subordinated notes due 2015, and \$225 million principal amount of the convertible subordinated notes due 2017 were purchased for an aggregate purchase price of \$560 million. All of the purchased convertible subordinated notes have been cancelled. Our debt balance at fiscal year end 2012 included the remaining \$90 million of 3.50% convertible subordinated notes due 2015 and \$1 million of floating rate convertible subordinated notes due 2013.

Periodically, TEGSA issues commercial paper to U.S. institutional accredited investors and qualified institutional buyers in accordance with available exemptions from the registration requirements of the Securities Act of 1933 as part of our ongoing effort to maintain financial flexibility and to potentially decrease the cost of borrowings. Borrowings under the commercial paper program are backed by the Credit Facility. As of fiscal year end 2012, TEGSA had \$300 million of commercial paper outstanding. TEGSA had no commercial paper outstanding at fiscal year end 2011.

TEGSA's payment obligations under its senior notes, commercial paper, and Credit Facility are fully and unconditionally guaranteed by TE Connectivity Ltd. Neither TE Connectivity Ltd. nor any of its subsidiaries provides a guarantee as to payment obligations under the 3.50% convertible subordinated notes due 2015 and other notes issued by ADC prior to its acquisition in December 2010.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****11. Debt (Continued)**

We have used, and continue to use, derivative instruments to manage interest rate risk. See Note 14 for information on options to enter into interest rate swaps ("swaptions"), forward starting interest rate swaps, and interest rate swaps.

The fair value of our debt, based on indicative valuations, was approximately \$4,034 million and \$2,968 million at fiscal year end 2012 and 2011, respectively.

The aggregate amounts of total debt maturing are as follows:

| | (in millions) |
|--------------|-----------------|
| Fiscal 2013 | \$ 1,015 |
| Fiscal 2014 | 377 |
| Fiscal 2015 | 340 |
| Fiscal 2016 | |
| Fiscal 2017 | |
| Thereafter | 1,979 |
| Total | \$ 3,711 |

12. Guarantees***Tax Sharing Agreement***

Upon separation, we entered into a Tax Sharing Agreement, under which we share responsibility for certain of our, Tyco International's, and Covidien's income tax liabilities based on a sharing formula for periods prior to and including June 29, 2007. We, Tyco International, and Covidien share 31%, 27%, and 42%, respectively, of U.S. income tax liabilities that arise from adjustments made by tax authorities to our, Tyco International's, and Covidien's U.S. income tax returns. The effect of the Tax Sharing Agreement is to indemnify us for 69% of certain liabilities settled in cash by us with respect to unresolved pre-separation tax matters. Pursuant to that indemnification, we have made similar indemnifications to Tyco International and Covidien with respect to 31% of certain liabilities settled in cash by the companies relating to unresolved pre-separation tax matters. All costs and expenses associated with the management of these shared tax liabilities are shared equally among the parties. We are responsible for all of our own taxes that are not shared pursuant to the Tax Sharing Agreement's sharing formula. In addition, Tyco International and Covidien are responsible for their tax liabilities that are not subject to the Tax Sharing Agreement's sharing formula.

All of the tax liabilities that are associated with our businesses, including liabilities that arose prior to our separation from Tyco International, became our tax liabilities. Although we have agreed to share certain of these tax liabilities with Tyco International and Covidien pursuant to the Tax Sharing Agreement, we remain primarily liable for all of these liabilities. If Tyco International and Covidien default on their obligations to us under the Tax Sharing Agreement, we would be liable for the entire amount of these liabilities.

If any party to the Tax Sharing Agreement were to default in its obligation to another party to pay its share of the distribution taxes that arise as a result of no party's fault, each non-defaulting party would be required to pay, equally with any other non-defaulting party, the amounts in default. In addition, if another party to the Tax Sharing Agreement that is responsible for all or a portion of an

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

12. Guarantees (Continued)

income tax liability were to default in its payment of such liability to a taxing authority, we could be legally liable under applicable tax law for such liabilities and required to make additional tax payments. Accordingly, under certain circumstances, we may be obligated to pay amounts in excess of our agreed-upon share of our, Tyco International's, and Covidien's tax liabilities.

Indemnification

Our indemnification created under the Tax Sharing Agreement qualifies as a guarantee of a third party entity's debt under ASC 460, *Guarantees*. ASC 460 addresses the measurement and disclosure of a guarantor's obligation to pay a debt incurred by a third party. To value the initial guarantee obligation, we considered a range of probability-weighted future cash flows that represented the likelihood of payment of each class of liability by each of the three post-separation companies. The expected cash flows incorporated interest and penalties that the companies believed would be incurred on each class of liabilities and were discounted to the present value to reflect the value associated with each at separation. The calculation of the guarantee liability also included a premium that reflected the cost for an insurance carrier to stand in and assume the payment obligation at the separation date.

At inception of the guarantee, based on the probability-weighted future cash flows related to unresolved tax matters, we, under the Tax Sharing Agreement, faced a maximum potential liability of \$3 billion, based on undiscounted estimates and interest and penalties used to determine the fair value of the guarantee and an assumption of 100% default on the parts of Tyco International and Covidien, a likelihood that management believes to be remote. In the event that we are required, due to bankruptcy or other business interruption on the part of Tyco International or Covidien, to pay more than the contractually determined 31%, we retain the right to seek payment from the effected entity.

At September 28, 2012, we had a liability representing the indemnifications made to Tyco International and Covidien pursuant to the Tax Sharing Agreement of \$241 million of which \$227 million was reflected in other liabilities and \$14 million was reflected in accrued and other current liabilities on the Consolidated Balance Sheet. At September 30, 2011, the liability was \$249 million and consisted of \$228 million in other liabilities and \$21 million in accrued and other current liabilities. The amount reflected in accrued and other current liabilities is our estimated cash obligation under the Tax Sharing Agreement to Tyco International and Covidien in connection with pre-separation tax matters that could be resolved within the next twelve months.

We have assessed the probable future cash payments to Tyco International and Covidien for pre-separation income tax matters pursuant to the terms of the Tax Sharing Agreement and determined that \$241 million remains sufficient to satisfy these expected obligations.

Other Matters

In disposing of assets or businesses, we often provide representations, warranties, and/or indemnities to cover various risks including unknown damage to assets, environmental risks involved in the sale of real estate, liability for investigation and remediation of environmental contamination at waste disposal sites and manufacturing facilities, and unidentified tax liabilities and legal fees related to periods prior to disposition. We have no reason to believe that these uncertainties would have a material adverse effect on our results of operations, financial position, or cash flows.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****12. Guarantees (Continued)**

At September 28, 2012, we had outstanding letters of credit and letters of guarantee in the amount of \$344 million.

In the normal course of business, we are liable for contract completion and product performance. In the opinion of management, such obligations will not significantly affect our results of operations, financial position, or cash flows.

We generally record estimated product warranty costs when contract revenues are recognized under the percentage-of-completion method for construction related contracts and at the time of sale for products. The estimation is primarily based on historical experience and actual warranty claims. Amounts accrued for warranty claims at fiscal year end 2012 and 2011 were \$48 million and \$54 million, respectively. We do not consider these amounts to be material.

13. Commitments and Contingencies**General Matters**

We have facility, land, vehicle, and equipment leases that expire at various dates through the year 2062. Rental expense under these leases was \$160 million, \$158 million, and \$146 million for fiscal 2012, 2011, and 2010 respectively. At fiscal year end 2012, the minimum lease payment obligations under non-cancelable lease obligations were as follows:

| | (in millions) |
|--------------|---------------|
| Fiscal 2013 | \$ 123 |
| Fiscal 2014 | 97 |
| Fiscal 2015 | 75 |
| Fiscal 2016 | 46 |
| Fiscal 2017 | 34 |
| Thereafter | 73 |
| Total | \$ 448 |

We also have purchase obligations related to commitments to purchase certain goods and services. At fiscal year end 2012, we had commitments to purchase \$124 million and \$3 million in fiscal 2013 and 2014, respectively.

TE Connectivity Legal Proceedings

In the ordinary course of business, we are subject to various legal proceedings and claims, including patent infringement claims, product liability matters, employment disputes, disputes on agreements, other commercial disputes, environmental matters, antitrust claims, and tax matters, including non-income tax matters such as value added tax, sales and use tax, real estate tax, and transfer tax. Although it is not feasible to predict the outcome of these proceedings, based upon our experience, current information, and applicable law, we do not expect that the outcome of these proceedings, either individually or in the aggregate, will have a material effect on our results of operations, financial position, or cash flows.

At September 28, 2012, we had a contingent purchase price commitment of \$80 million related to our fiscal 2001 acquisition of Com-Net. This represents the maximum amount payable to the former

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

13. Commitments and Contingencies (Continued)

shareholders of Com-Net only after the construction and installation of a communications system for the State of Florida was completed and approved by the State of Florida in accordance with guidelines set forth in the contract. Under the terms of the purchase and sale agreement, we do not believe we have any obligation to the sellers. However, the sellers have contested our position and initiated a lawsuit in June 2006 in the Court of Common Pleas in Allegheny County, Pennsylvania, which is in the discovery phase. A liability for this contingency has not been recorded on the Consolidated Financial Statements as we do not believe that any payment is probable or reasonably estimable at this time.

Income Taxes

In connection with the separation, we entered into a Tax Sharing Agreement that generally governs our, Covidien's, and Tyco International's respective rights, responsibilities, and obligations after the distribution with respect to taxes, including ordinary course of business taxes and taxes, if any, incurred as a result of any failure of the distribution of all of our shares or the shares of Covidien to qualify as a tax-free distribution for U.S. federal income tax purposes within the meaning of Section 355 of the Internal Revenue Code (the "Code") or certain internal transactions undertaken in anticipation of the spin-offs to qualify for tax-favored treatment under the Code.

Pursuant to the Tax Sharing Agreement, upon separation, we entered into certain guarantee commitments and indemnifications with Tyco International and Covidien. Under the Tax Sharing Agreement, we, Tyco International, and Covidien share 31%, 27%, and 42%, respectively, of certain contingent liabilities relating to unresolved pre-separation tax matters of Tyco International. The effect of the Tax Sharing Agreement is to indemnify us for 69% of certain liabilities settled in cash by us with respect to unresolved pre-separation tax matters. Pursuant to that indemnification, we have made similar indemnifications to Tyco International and Covidien with respect to 31% of certain liabilities settled in cash by the companies relating to unresolved pre-separation tax matters. If any of the companies responsible for all or a portion of such liabilities were to default in its payment of costs or expenses related to any such liability, we would be responsible for a portion of the defaulting party or parties' obligation. We are responsible for all of our own taxes that are not shared pursuant to the Tax Sharing Agreement's sharing formula. In addition, Tyco International and Covidien are responsible for their tax liabilities that are not subject to the Tax Sharing Agreement's sharing formula.

Prior to separation, certain of our subsidiaries filed combined income tax returns with Tyco International. Those and other of our subsidiaries' income tax returns are periodically examined by various tax authorities. In connection with these examinations, tax authorities, including the Internal Revenue Service ("IRS"), have raised issues and proposed tax adjustments. Tyco International, as the U.S. income tax audit controlling party under the Tax Sharing Agreement, is reviewing and contesting certain of the proposed tax adjustments. Amounts related to these tax adjustments and other tax contingencies and related interest that management has assessed under the uncertain tax position provisions of ASC 740, *Income Taxes*, which relate specifically to our entities have been recorded on the Consolidated Financial Statements. In addition, we may be required to fund portions of Covidien and Tyco International's tax obligations. Estimates about these guarantees have also been recognized on the Consolidated Financial Statements. See Note 12 for additional information.

During fiscal 2007, the IRS concluded its field examination of certain of Tyco International's U.S. federal income tax returns for the years 1997 through 2000 and issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 1997 through 2000 period.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

13. Commitments and Contingencies (Continued)

Additionally, the IRS proposed civil fraud penalties against Tyco International arising from alleged actions of former executives in connection with certain intercompany transfers of stock in 1998 and 1999. The penalties were asserted against a prior subsidiary of Tyco International that was distributed to us in connection with the separation. Tyco International appealed certain of the proposed adjustments for the years 1997 through 2000, and Tyco International has now resolved all but one of the matters associated with the proposed tax adjustments, including reaching an agreement with the IRS on the penalty adjustment. In October 2012, the IRS issued special agreement Forms 870-AD concluding its audit of all tax matters for the period 1997 through 2000, excluding one issue that remains in dispute as described below.

The disputed issue involves the tax treatment of certain intercompany debt transactions. The IRS has asserted that certain intercompany loans originating during the period 1997 through 2000 did not constitute debt for U.S. federal income tax purposes and has disallowed related interest deductions recognized on Tyco International's U.S. income tax returns during the period. Tyco International contends that the intercompany financing qualified as debt for U.S. tax purposes and that the interest deductions reflected on the income tax returns are appropriate. The IRS and Tyco International remain unable to resolve this matter through the IRS appeals process. We understand that Tyco International expects to receive statutory notices of deficiency from the IRS early in our fiscal 2013. Upon receipt of these statutory notices, we expect that Tyco International will commence litigation of this matter with the IRS in U.S. federal court. Based upon relevant facts surrounding the intercompany debt transactions, relevant tax regulations, and applicable case law, we believe that we are adequately reserved for this matter. However, the ultimate outcome is uncertain and if the IRS were to prevail on its assertions, our share of the assessed tax, deficiency interest, and applicable withholding taxes and penalties could have a material adverse impact on our results of operations and financial position.

In fiscal 2012, we made payments of \$70 million for tax deficiencies related to undisputed tax adjustments for the years 1997 through 2000. Concurrent with remitting these payments, we were reimbursed \$51 million from Tyco International and Covidien pursuant to their indemnifications for pre-separation tax matters. Over the next twelve months, we expect to pay approximately \$26 million, inclusive of related indemnification payments, in connection with these pre-separation tax matters.

During fiscal 2011, the IRS completed its field examination of certain Tyco International income tax returns for the years 2001 through 2004, issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 2001 through 2004 period, and issued certain notices of deficiency. As a result of the completion of fieldwork and the settlement of certain tax matters in fiscal 2011, we recognized income tax benefits of \$35 million and other expense of \$14 million pursuant to the Tax Sharing Agreement. Also, in fiscal 2011, we made net cash payments of \$154 million related to pre-separation deficiencies. Tyco International's income tax returns for the years 2001 through 2004 remain subject to adjustment by the IRS upon ultimate resolution of the disputed issue involving certain intercompany loans originated during the period 1997 through 2000.

The IRS commenced its audit of certain Tyco International income tax returns for the years 2005 through 2007 in fiscal 2011.

During fiscal 2012, the IRS commenced its audit of our income tax returns for the years 2008 through 2010.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

13. Commitments and Contingencies (Continued)

At September 28, 2012 and September 30, 2011, we have reflected \$71 million and \$232 million, respectively, of income tax liabilities related to the audits of Tyco International's and our income tax returns in accrued and other current liabilities as certain of these matters could be resolved within the next twelve months.

We continue to believe that the amounts recorded on our Consolidated Financial Statements relating to the matters discussed above are appropriate. However, the ultimate resolution is uncertain and could result in a material impact to our results of operations, financial position, or cash flows.

Environmental Matters

We are involved in various stages of investigation and cleanup related to environmental remediation matters at a number of sites. The ultimate cost of site cleanup is difficult to predict given the uncertainties regarding the extent of the required cleanup, the interpretation of applicable laws and regulations, and alternative cleanup methods. As of fiscal year end 2012, we concluded that it was probable that we would incur remedial costs in the range of \$13 million to \$23 million. As of fiscal year end 2012, we concluded that the best estimate within this range is \$14 million, of which \$5 million is included in accrued and other current liabilities and \$9 million is included in other liabilities on the Consolidated Balance Sheet. In view of our financial position and reserves for environmental matters of \$14 million, we believe that any potential payment of such estimated amounts will not have a material adverse effect on our results of operations, financial position, or cash flows.

14. Financial Instruments

We use derivative and non-derivative financial instruments to manage certain exposures to foreign currency, interest rate, investment, and commodity risks.

Foreign Exchange Risks

As part of managing the exposure to changes in foreign currency exchange rates, we utilize foreign currency forward and swap contracts, a portion of which are designated as cash flow hedges. The objective of these contracts is to minimize impacts to cash flows and profitability due to changes in foreign currency exchange rates on intercompany transactions, accounts receivable, accounts payable, and other cash transactions.

We expect that significantly all of the balance in accumulated other comprehensive income associated with the cash flow hedge-designated instruments addressing foreign exchange risks will be reclassified into the Consolidated Statements of Operations within the next twelve months.

Interest Rate and Investment Risk Management

We issue debt, from time to time, to fund our operations and capital needs. Such borrowings can result in interest rate exposure. To manage the interest rate exposure, we use interest rate swaps to convert a portion of fixed-rate debt into variable-rate debt. We use forward starting interest rate swaps and swaptions to manage interest rate exposure in periods prior to the anticipated issuance of fixed-rate debt. We also utilize investment swap contracts to manage earnings exposure on certain non-qualified deferred compensation liabilities.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

14. Financial Instruments (Continued)

During fiscal 2012, in conjunction with the issuance of the 1.60% senior notes due 2015 and 3.50% senior notes due 2022 (see Note 11 for additional information regarding the debt issuances), we terminated the forward starting interest rate swaps and swaptions designated as cash flow hedges on notional amounts of \$400 million, originally entered into in fiscal 2010, for a cash payment of \$24 million. The effective portion of the forward starting interest rate swaps, a loss of approximately \$24 million, was recorded in accumulated other comprehensive income and is being reclassified to interest expense through January 2016. The ineffective portion of the forward starting interest rate swaps and the remaining unamortized premium of the swaptions were insignificant and were recorded in interest expense during fiscal 2012. Also during fiscal 2012 and in conjunction with the issuance of the 3.50% senior notes due 2022, we entered into, and subsequently terminated, a cash flow hedge-designated interest rate swap on a notional amount of \$300 million for a cash payment of \$2 million. That cash payment was recorded in accumulated other comprehensive income and is being reclassified to interest expense through January 2022.

During fiscal 2011, we entered into interest rate swaps designated as fair value hedges on \$150 million principal amount of the 4.875% senior notes due 2021. The maturity dates of the interest rate swaps coincide with the maturity date of the notes. Under these contracts, we receive fixed amounts of interest applicable to the underlying notes and pay a floating amount based upon the three month U.S. Dollar LIBOR.

During fiscal 2010, we entered into an interest rate swap designated as a fair value hedge on \$50 million principal amount of the 6.00% senior notes due 2012. The maturity date of the interest rate swaps coincides with the maturity date of the underlying debt. Under this contract, we receive fixed rates of interest applicable to the underlying debt and pay floating rates of interest based on the one month U.S. Dollar LIBOR.

We utilize swaps to manage exposure related to certain of our non-qualified deferred compensation liabilities. The notional amount of the swaps was \$30 million at September 28, 2012 and September 30, 2011. The swaps act as economic hedges of changes in a portion of the liabilities. The change in value of both the swap contracts and the non-qualified deferred compensation liabilities are recorded in selling, general, and administrative expenses on the Consolidated Statements of Operations.

Commodity Hedges

As part of managing the exposure to certain commodity price fluctuations, we utilize commodity swap contracts designated as cash flow hedges. The objective of these contracts is to minimize impacts to cash flows and profitability due to changes in prices of commodities used in production.

At September 28, 2012 and September 30, 2011, our commodity hedges had notional values of \$246 million and \$211 million, respectively. We expect that significantly all of the balance in accumulated other comprehensive income associated with the commodities hedges will be reclassified into the Consolidated Statements of Operations within the next twelve months.

Hedges of Net Investment

We hedge our net investment in certain foreign operations using intercompany non-derivative financial instruments denominated in the same currencies. The aggregate notional value of these hedges was \$2,981 million and \$1,542 million at September 28, 2012 and September 30, 2011,

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

14. Financial Instruments (Continued)

respectively. We reclassified foreign exchange gains of \$21 million, losses of \$70 million, and losses of \$25 million in fiscal 2012, 2011, and 2010, respectively. These amounts were recorded as currency translation, a component of accumulated other comprehensive income, offsetting foreign exchange gains or losses attributable to the translation of the net investment. See Note 21 for additional information.

Derivative Instrument Summary

The fair value of our derivative instruments at fiscal year end 2012 and 2011 is summarized below:

| | Fiscal | | | |
|--|--|--|--|--|
| | 2012 | | 2011 | |
| | Fair Value of Asset Positions ⁽¹⁾ | Fair Value of Liability Positions ⁽²⁾ | Fair Value of Asset Positions ⁽¹⁾ | Fair Value of Liability Positions ⁽²⁾ |
| (in millions) | | | | |
| Derivatives designated as hedging instruments: | | | | |
| Foreign currency contracts ⁽³⁾ | \$ 2 | \$ 1 | \$ 1 | \$ 1 |
| Interest rate swaps and swaptions | 26 | | 21 | 21 |
| Commodity swap contracts | 18 | 1 | 13 | 14 |
| Total derivatives designated as hedging instruments | 46 | 2 | 35 | 36 |
| Derivatives not designated as hedging instruments: | | | | |
| Foreign currency contracts ⁽³⁾ | 2 | 2 | 6 | 10 |
| Investment swaps | 1 | | | 5 |
| Total derivatives not designated as hedging instruments | 3 | 2 | 6 | 15 |
| Total derivatives | \$ 49 | \$ 4 | \$ 41 | \$ 51 |

- (1) All derivative instruments in asset positions that mature within one year of the balance sheet date are recorded in prepaid expenses and other current assets on the Consolidated Balance Sheets, except where a right of offset against liability positions exists, and totaled \$19 million and \$12 million at September 28, 2012 and September 30, 2011, respectively. All derivative instruments in asset positions that mature more than one year from the balance sheet date are recorded in other assets on the Consolidated Balance Sheets and totaled \$30 million and \$21 million at September 28, 2012 and September 30, 2011, respectively.
- (2) All derivative instruments in liability positions that mature within one year of the balance sheet date are recorded in accrued and other current liabilities on the Consolidated Balance Sheets, except where a right of offset against asset positions exists, and totaled \$4 million and \$43 million at September 28, 2012 and September 30, 2011, respectively. All derivative instruments in liability positions that mature more than one year from the balance sheet date are recorded in other liabilities on the Consolidated Balance Sheets; there were no derivatives in other liabilities at September 28, 2012 and September 30, 2011.
- (3) Contracts are presented gross without regard to any right of offset that exists.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

14. Financial Instruments (Continued)

The effects of derivative instruments designated as fair value hedges on the Consolidated Statements of Operations during fiscal 2012, 2011, and 2010 were as follows:

| Derivatives Designated as Fair Value Hedges | Location | Gain Recognized | | |
|---|------------------|-----------------|----------------|------|
| | | 2012 | Fiscal 2011 | 2010 |
| (in millions) | | | | |
| Interest rate swaps ⁽¹⁾ | Interest expense | \$ 7 | \$ 6 | \$ 6 |

(1)

Certain interest rate swaps designated as fair value hedges were terminated in December 2008. Terminated interest rate swaps resulted in all gains presented in this table. Interest rate swaps in place at September 28, 2012 had no gain or loss recognized on the Consolidated Statements of Operations during fiscal 2012, 2011, or 2010.

The effects of derivative instruments designated as cash flow hedges on the Consolidated Statements of Operations during fiscal 2012, 2011, and 2010 were as follows:

| Derivatives Designated as Cash Flow Hedges | Gain (Loss) Recognized in OCI (Effective Portion) Amount | Gain (Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | | Gain (Loss) Recognized in Income (Ineffective Portion and Amount Excluded From Effectiveness Testing) | |
|--|--|--|--------|--|--------|
| | | Location | Amount | Location | Amount |
| (in millions) | | | | | |
| Fiscal year end 2012: | | | | | |
| Foreign currency contracts | \$ | Cost of sales | \$ (1) | Cost of sales | \$ |
| Commodity swap contracts | 28 | Cost of sales | 10 | Cost of sales | |
| | | Interest | | Interest | |
| Interest rate swaps and swaptions ⁽¹⁾ | (5) | expense | (10) | expense | |
| Total | \$ 23 | | \$ (1) | | \$ |
| Fiscal year end 2011: | | | | | |
| Foreign currency contracts | \$ 1 | Cost of sales | \$ 5 | Cost of sales | \$ |
| Commodity swap contracts | 29 | Cost of sales | 42 | Cost of sales | |
| | | Interest | | Interest | |
| Interest rate swaps and swaptions ⁽¹⁾ | (9) | expense | (5) | expense | (1) |
| Total | \$ 21 | | \$ 42 | | \$ (1) |
| Fiscal year end 2010: | | | | | |
| Foreign currency contracts | \$ 4 | Cost of sales | \$ 2 | Cost of sales | \$ |
| Commodity swap contracts | 20 | Cost of sales | 9 | Cost of sales | |
| | | Interest | | Interest | |
| Interest rate swaps and swaptions ⁽¹⁾ | (12) | expense | (5) | expense | (5) |
| Total | \$ 12 | | \$ 6 | | \$ (5) |

(1)

During fiscal 2012, we terminated forward starting interest rate swaps and swaptions designated as cash flow hedges. Prior to the termination, the forward starting interest rate swaps generated losses of \$3 million, \$9 million, and \$12 million in other comprehensive income related to the effective portions of the hedges during fiscal 2012, 2011, and 2010, respectively. Also during fiscal 2012, we entered into and terminated an interest rate swap designated as a cash flow hedge, recording a loss of \$2 million in other comprehensive income. The forward starting interest rate swaps, subsequent to termination, and certain forward starting interest rate swaps designated as cash flow hedges that were terminated in September 2007 resulted in losses of \$10 million, \$5 million, and \$5 million reflected in interest expense in fiscal 2012, 2011, and 2010, respectively. Swaptions terminated in fiscal 2012 resulted in losses of \$1 million and \$5 million in interest expense in fiscal 2011 and 2010, respectively, as a result of amounts excluded from the hedging relationship; losses in fiscal 2012 were insignificant.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****14. Financial Instruments (Continued)**

The effects of derivative instruments not designated as hedging instruments on the Consolidated Statements of Operations during fiscal 2012, 2011, and 2010 were as follows:

| Derivatives not Designated as Hedging Instruments | Location | Gain (Loss) Recognized | | |
|---|---|------------------------|----------------|--------------|
| | | 2012 | Fiscal 2011 | 2010 |
| | | (in millions) | | |
| Foreign currency contracts | Selling, general, and administrative expenses | \$ (33) | \$ 7 | \$ 18 |
| Investment swaps | Selling, general, and administrative expenses | 7 | (1) | 2 |
| Total | | \$ (26) | \$ 6 | \$ 20 |

During fiscal 2012, 2011, and 2010, we incurred losses of \$33 million, gains of \$7 million, and gains of \$18 million, respectively, as a result of marking foreign currency derivatives not designated as hedging instruments to fair value. Fiscal 2012 losses, which included losses of \$20 million incurred in anticipation of the acquisition of Deutsch, were offset by gains realized as a result of re-measuring certain non-U.S. Dollar-denominated intercompany non-derivative financial instruments to the U.S. Dollar. Gains in fiscal 2011 and 2010 were largely offset by losses realized as a result of re-measuring the underlying assets and liabilities denominated in foreign currencies to primarily the Euro or U.S. Dollar.

15. Fair Value Measurements

ASC 820, *Fair Value Measurements and Disclosures*, specifies a fair value hierarchy based upon the observable inputs utilized in valuation of certain assets and liabilities. Observable inputs (highest level) reflect market data obtained from independent sources, while unobservable inputs (lowest level) reflect internally developed market assumptions. Fair value measurements are classified under the following hierarchy:

Level 1 Quoted prices in active markets for identical assets and liabilities.

Level 2 Quoted prices in active markets for similar assets and liabilities, or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities. This includes certain pricing models, discounted cash flows methodologies, and similar techniques that use significant unobservable inputs.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

15. Fair Value Measurements (Continued)

Financial assets and liabilities recorded at fair value on a recurring basis were as follows:

| Description | Fair Value Measurements Using Inputs Considered as | | | Fair Value |
|---|---|---------|---------|------------|
| | Level 1 | Level 2 | Level 3 | |
| (in millions) | | | | |
| September 28, 2012: | | | | |
| Assets: | | | | |
| Commodity swap contracts | \$ 18 | \$ | \$ | \$ 18 |
| Interest rate swaps and swaptions | | 26 | | 26 |
| Investment swap contracts | | 1 | | 1 |
| Foreign currency contracts ⁽¹⁾ | | 4 | | 4 |
| Rabbi trust assets | 4 | 79 | | 83 |
| Total assets at fair value | \$ 22 | \$ 110 | \$ | \$ 132 |
| Liabilities: | | | | |
| Commodity swap contracts | \$ 1 | \$ | \$ | \$ 1 |
| Foreign currency contracts ⁽¹⁾ | | 3 | | 3 |
| Total liabilities at fair value | \$ 1 | \$ 3 | \$ | \$ 4 |
| September 30, 2011: | | | | |
| Assets: | | | | |
| Commodity swap contracts | \$ 13 | \$ | \$ | \$ 13 |
| Interest rate swaps and swaptions | | 21 | | 21 |
| Foreign currency contracts ⁽¹⁾ | | 7 | | 7 |
| Rabbi trust assets | 5 | 79 | | 84 |
| Total assets at fair value | \$ 18 | \$ 107 | \$ | \$ 125 |
| Liabilities: | | | | |
| Commodity swap contracts | \$ 14 | \$ | \$ | \$ 14 |
| Interest rate swaps and swaptions | | 21 | | 21 |
| Investment swap contracts | | 5 | | 5 |
| Foreign currency contracts ⁽¹⁾ | | 11 | | 11 |
| Total liabilities at fair value | \$ 14 | \$ 37 | \$ | \$ 51 |

(1) Contracts are presented gross without regard to any right of offset that exists. See Note 14 for a reconciliation of amounts to the Consolidated Balance Sheets.

The following is a description of the valuation methodologies used for the respective financial assets and liabilities measured at fair value on a recurring basis:

Edgar Filing: TE Connectivity Ltd. - Form 10-K

Commodity swap contracts Fair value of these assets and liabilities is determined using quoted prices on futures exchanges (level 1).

Interest rate swaps and swaptions Fair value of these assets and liabilities is determined based on observable inputs other than quoted prices. The positions are primarily valued using market approach models that use readily observable interest rates as their basis (level 2).

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

15. Fair Value Measurements (Continued)

Investment swap contracts Fair value of these assets is determined based on observable inputs other than quoted prices. The positions are primarily valued using market approach models that use readily observable equity returns as their basis (level 2).

Foreign currency contracts Fair value of these assets and liabilities is determined using the market approach. Values are based on observable market transactions of spot and forward currency rates (level 2).

Rabbi trust assets Rabbi trust assets are principally comprised of comingled equity funds that are marked to fair value based on unadjusted quoted prices in active markets (level 1) and fixed income securities that are marked to fair value based on quoted market prices or other pricing determinations based on the results of market approach valuation models using observable market data such as recently reported trades, bid and offer information, and benchmark securities (level 2).

The majority of the derivatives that we enter into are valued using over-the-counter quoted market prices for similar instruments. We do not believe that the fair values of these derivative instruments differ materially from the amounts that would be realized upon settlement or maturity.

As of September 28, 2012 and September 30, 2011, we did not have significant financial assets or liabilities that were measured at fair value on a non-recurring basis or non-financial assets or liabilities that were measured at fair value.

During fiscal 2012, we used significant other observable inputs (level 2) to calculate a \$28 million impairment charge related to the TE Professional Services business. See Note 4 for additional information. During fiscal 2010, we used significant other observable inputs (level 2) to calculate a \$12 million impairment charge related to the Dulmison connectors and fittings product line. See Note 3 for additional information.

Other Financial Instruments

Financial instruments other than derivative instruments include cash and cash equivalents, accounts receivable, accounts payable, and long-term debt. These instruments are recorded on our Consolidated Balance Sheets at book value. For cash and cash equivalents, accounts receivable and accounts payable, we believe book value approximates fair value due to the short-term nature of these instruments. See Note 11 for disclosure of the fair value of long-term debt. The following is a description of the valuation methodologies used for the respective financial instruments:

Cash and cash equivalents Cash and cash equivalents are valued at book value, which we consider to be equivalent to unadjusted quoted prices (level 1).

Accounts receivable Accounts receivable are valued based on the net value expected to be realized. The net realizable value generally represents an observable contractual agreement (level 2).

Accounts payable Accounts payable are valued based on the net value expected to be paid, generally supported by an observable contractual agreement (level 2).

Long-term debt The fair value of long-term debt, including both current and non-current maturities, as presented in Note 11, is derived from quoted market prices or other pricing determinations based on the results of market approach valuation models using observable market data such as recently reported trades, bid and offer information, and benchmark securities (level 2).

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

16. Retirement Plans

Defined Benefit Pension Plans

We have a number of contributory and noncontributory defined benefit retirement plans covering certain of our U.S. and non-U.S. employees, designed in accordance with local customs and practice.

The net periodic pension benefit cost for all U.S. and non-U.S. defined benefit pension plans in fiscal 2012, 2011, and 2010 was as follows:

| | U.S. Plans | | | Non-U.S. Plans | | |
|---|------------------|-------|-------|----------------|--------|--------|
| | Fiscal | | | Fiscal | | |
| | 2012 | 2011 | 2010 | 2012 | 2011 | 2010 |
| | (\$ in millions) | | | | | |
| Service cost | \$ 7 | \$ 7 | \$ 6 | \$ 51 | \$ 65 | \$ 58 |
| Interest cost | 51 | 52 | 54 | 76 | 88 | 83 |
| Expected return on plan assets | (58) | (63) | (59) | (54) | (59) | (53) |
| Amortization of net actuarial loss | 42 | 35 | 33 | 29 | 41 | 29 |
| Other | (1) | | 2 | (5) | (4) | (1) |
| Net periodic pension benefit cost | \$ 41 | \$ 31 | \$ 36 | \$ 97 | \$ 131 | \$ 116 |
| <i>Weighted-average assumptions used to determine net pension benefit cost during the period:</i> | | | | | | |
| Discount rate | 4.71% | 5.10% | 5.85% | 4.12% | 3.97% | 4.59% |
| Expected return on plan assets | 7.10% | 7.45% | 7.69% | 5.43% | 5.37% | 5.58% |
| Rate of compensation increase | 4.00% | 4.00% | 4.00% | 3.01% | 3.50% | 3.51% |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

16. Retirement Plans (Continued)

The following table represents the changes in benefit obligations and plan assets and the net amount recognized on the Consolidated Balance Sheets for all U.S. and non-U.S. defined benefit pension plans at fiscal year end 2012 and 2011:

| | U.S. Plans | | Non-U.S. Plans | |
|--|------------------|-----------------|-------------------|-----------------|
| | Fiscal | | Fiscal | |
| | 2012 | 2011 | 2012 | 2011 |
| | (\$ in millions) | | | |
| <i>Change in benefit obligations:</i> | | | | |
| Benefit obligation at beginning of fiscal year | \$ 1,114 | \$ 1,058 | \$ 1,896 | \$ 2,136 |
| Service cost | 7 | 7 | 51 | 65 |
| Interest cost | 51 | 52 | 76 | 88 |
| Plan amendments | | | (2) | (114) |
| Actuarial loss (gain) | 69 | 61 | 248 | (255) |
| Benefits and administrative expenses paid | (63) | (64) | (86) | (85) |
| De-recognition of annuity contracts ⁽¹⁾ | | | | (74) |
| New plans | | | 47 | 78 |
| Other | (1) | | (24) | 57 |
| Benefit obligation at end of fiscal year | 1,177 | 1,114 | 2,206 | 1,896 |
| <i>Change in plan assets:</i> | | | | |
| Fair value of plan assets at beginning of fiscal year | 851 | 883 | 980 | 1,063 |
| Actual return on plan assets | 152 | 31 | 101 | (7) |
| Employer contributions | 1 | 1 | 95 | 88 |
| De-recognition of annuity contracts ⁽¹⁾ | | | | (99) |
| Benefits and administrative expenses paid | (63) | (64) | (86) | (85) |
| Other | | | 28 | 20 |
| Fair value of plan assets at end of fiscal year | 941 | 851 | 1,118 | 980 |
| Funded status | \$ (236) | \$ (263) | \$ (1,088) | \$ (916) |
| <i>Amounts recognized on the Consolidated Balance Sheets:</i> | | | | |
| Other assets | \$ | \$ | \$ | \$ 3 |
| Accrued and other current liabilities | (4) | (3) | (18) | (19) |
| Long-term pension and postretirement liabilities | (232) | (260) | (1,070) | (900) |
| Net amount recognized | \$ (236) | \$ (263) | \$ (1,088) | \$ (916) |
| <i>Weighted-average assumptions used to determine pension benefit obligations at period end:</i> | | | | |
| Discount rate | 3.98% | 4.71% | 3.31% | 4.12% |
| Rate of compensation increase ⁽²⁾ | % | 4.00% | 2.88% | 3.01% |

(1) During fiscal 2011, we de-recognized certain non-U.S. annuity contracts that represented partial plan settlements.

(2) During fiscal 2012, the sole remaining active U.S. defined benefit pension plan was frozen to new benefit accruals.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****16. Retirement Plans (Continued)**

The pre-tax amounts recognized in accumulated other comprehensive income for all U.S. and non-U.S. defined benefit pension plans in fiscal 2012 and 2011 were as follows:

| | U.S. Plans | | Non-U.S. Plans | |
|---|---------------|--------|----------------|----------|
| | Fiscal | | Fiscal | |
| | 2012 | 2011 | 2012 | 2011 |
| | (in millions) | | | |
| <i>Change in net loss:</i> | | | | |
| Unrecognized net loss at beginning of fiscal year | \$ 504 | \$ 446 | \$ 539 | \$ 717 |
| Current year changes recorded in accumulated other comprehensive income | (24) | 93 | 195 | (137) |
| Amortization reclassified to earnings | (42) | (35) | (29) | (41) |
| Unrecognized net loss at end of fiscal year | \$ 438 | \$ 504 | \$ 705 | \$ 539 |
| <i>Change in prior service credits:</i> | | | | |
| Unrecognized prior service credit at beginning of fiscal year | \$ | \$ | \$ (120) | \$ (4) |
| Current year changes recorded in accumulated other comprehensive income | | | (1) | (121) |
| Amortization reclassified to earnings | | | 9 | 5 |
| Unrecognized prior service credit at end of fiscal year | \$ | \$ | \$ (112) | \$ (120) |

Unrecognized actuarial losses recorded in accumulated other comprehensive income for non-U.S. defined benefit pension plans in fiscal 2012 are principally the result of declining discount rates. Unrecognized actuarial gains and prior service credits recorded in accumulated other comprehensive income for non-U.S. defined benefit pension plans in fiscal 2011 are principally the result of changes in the rate of compensation increase assumption and a significant plan amendment adopted during fiscal 2011. Amortization of prior service credit is included in other in the above table summarizing the components of net periodic pension benefit cost.

The estimated amortization of actuarial losses from accumulated other comprehensive income into net periodic pension benefit cost for U.S. and non-U.S. defined benefit pension plans in fiscal 2013 is expected to be \$36 million and \$40 million, respectively. The estimated amortization of prior service credit from accumulated other comprehensive income into net periodic pension benefit cost for non-U.S. defined benefit pension plans in fiscal 2013 is expected to be \$9 million; there is no prior service credit associated with U.S. defined benefit pension plans.

In determining the expected return on plan assets, we consider the relative weighting of plan assets by class and individual asset class performance expectations.

The investment strategy for the U.S. pension plans is governed by our investment committee; investment strategies for non-U.S. pension plans are governed locally. Our investment strategy for our pension plans is to manage the plans on a going concern basis. Current investment policy is to achieve a reasonable return on assets, subject to a prudent level of portfolio risk, for the purpose of enhancing the security of benefits for participants. Projected returns are based primarily on pro forma asset allocation, expected long-term returns, and forward-looking estimates of active portfolio and investment management.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****16. Retirement Plans (Continued)**

During fiscal 2012, our investment committee made the decision to change the target asset allocation of the U.S. plans' master trust from 30% equity and 70% fixed income to 10% equity and 90% fixed income in an effort to better protect the funded status of the U.S. plans' master trust. Asset reallocation will continue over a multi-year period based on the funded status of the U.S. plans' master trust and market conditions. We expect to reach our target allocation when the funded status of the U.S. plans' master trust, as determined by the Pension Protection Act of 2006 (the "Pension Act"), will be over 100%. Based on the Pension Act definition of funded status, our target asset allocation at September 28, 2012 is 35% equity and 65% fixed income.

Target weighted-average asset allocations and weighted-average asset allocations for U.S. and non-U.S. pension plans at fiscal year end 2012 and 2011 were as follows:

| Asset Category: | U.S. Plans | | | Non-U.S. Plans | | |
|---|------------|-------------|-------------|----------------|-------------|-------------|
| | Target | Fiscal 2012 | Fiscal 2011 | Target | Fiscal 2012 | Fiscal 2011 |
| Equity securities | 10% | 38% | 35% | 41% | 41% | 44% |
| Debt securities | 90 | 62 | 63 | 37 | 37 | 38 |
| Insurance contracts and other investments | | | 2 | 20 | 20 | 16 |
| Real estate investments | | | | 2 | 2 | 2 |
| Total | 100% | 100% | 100% | 100% | 100% | 100% |

Our common shares are not a direct investment of our pension funds; however, the pension funds may indirectly include our shares. The aggregate amount of our common shares would not be considered material relative to the total pension fund assets.

Our funding policy is to make contributions in accordance with the laws and customs of the various countries in which we operate as well as to make discretionary voluntary contributions from time to time. We anticipate that, at a minimum, we will make the minimum required contributions to our pension plans in fiscal 2013 of \$4 million to U.S. plans and \$97 million to non-U.S. plans.

Benefit payments, which reflect future expected service, as appropriate, are expected to be paid as follows:

| | U.S. Plans | | Non-U.S. Plans | |
|------------------|---------------|-----|----------------|-----|
| | (in millions) | | | |
| Fiscal 2013 | \$ | 65 | \$ | 73 |
| Fiscal 2014 | | 61 | | 85 |
| Fiscal 2015 | | 64 | | 78 |
| Fiscal 2016 | | 65 | | 87 |
| Fiscal 2017 | | 66 | | 88 |
| Fiscal 2018-2022 | | 349 | | 518 |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

16. Retirement Plans (Continued)

The accumulated benefit obligation for all U.S. and non-U.S. plans as of fiscal year end 2012 and 2011 was as follows:

| | U.S. Plans | | Non-U.S. Plans | |
|--------------------------------|---------------|----------|----------------|----------|
| | Fiscal | | Fiscal | |
| | 2012 | 2011 | 2012 | 2011 |
| | (in millions) | | | |
| Accumulated benefit obligation | \$ 1,177 | \$ 1,113 | \$ 2,004 | \$ 1,725 |

The accumulated benefit obligation and fair value of plan assets for U.S. and non-U.S. pension plans with accumulated benefit obligations in excess of plan assets at fiscal year end 2012 and 2011 were as follows:

| | U.S. Plans | | Non-U.S. Plans | |
|--------------------------------|---------------|----------|----------------|----------|
| | Fiscal | | Fiscal | |
| | 2012 | 2011 | 2012 | 2011 |
| | (in millions) | | | |
| Accumulated benefit obligation | \$ 1,177 | \$ 1,113 | \$ 1,916 | \$ 1,649 |
| Fair value of plan assets | 941 | 851 | 1,012 | 886 |

The projected benefit obligation and fair value of plan assets for U.S. and non-U.S. pension plans with projected benefit obligations in excess of plan assets at fiscal year end 2012 and 2011 were as follows:

| | U.S. Plans | | Non-U.S. Plans | |
|------------------------------|---------------|----------|----------------|----------|
| | Fiscal | | Fiscal | |
| | 2012 | 2011 | 2012 | 2011 |
| | (in millions) | | | |
| Projected benefit obligation | \$ 1,177 | \$ 1,114 | \$ 2,206 | \$ 1,862 |
| Fair value of plan assets | 941 | 851 | 1,118 | 942 |

We value our pension assets based on the fair value hierarchy of ASC 820, *Fair Value Measurements and Disclosures*. Details of the fair value hierarchy are described in Note 15. The

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

16. Retirement Plans (Continued)

following table presents our defined benefit pension plans' asset categories and their associated fair value within the fair value hierarchy at fiscal year end 2012 and 2011:

| | U.S. Plans | | | | Non-U.S. Plans | | | |
|--|------------|---------|---------|--------|----------------|---------|---------|----------|
| | Level 1 | Level 2 | Level 3 | Total | Level 1 | Level 2 | Level 3 | Total |
| (in millions) | | | | | | | | |
| September 28, 2012: | | | | | | | | |
| Equity: | | | | | | | | |
| Equity securities: | | | | | | | | |
| U.S. equity securities ⁽¹⁾ | \$ 176 | \$ | \$ | \$ 176 | \$ 67 | \$ | \$ | \$ 67 |
| Non-U.S. equity securities ⁽¹⁾ | 165 | | | 165 | 168 | | | 168 |
| Commingled equity funds ⁽²⁾ | | | | | | 49 | | 49 |
| Fixed income: | | | | | | | | |
| Government bonds ⁽³⁾ | | 89 | | 89 | | 199 | | 199 |
| Corporate bonds ⁽⁴⁾ | | 488 | | 488 | | 128 | | 128 |
| Commingled bond fund ⁽⁵⁾ | | | | | | 272 | | 272 |
| Real estate investments ⁽⁶⁾ | | | | | | | 19 | 19 |
| Insurance contracts ⁽⁷⁾ | | | | | | 86 | | 86 |
| Other ⁽⁸⁾ | | 14 | | 14 | 1 | 60 | 48 | 109 |
| Subtotal | \$ 341 | \$ 591 | \$ | 932 | \$ 236 | \$ 794 | \$ 67 | 1,097 |
| Items to reconcile to fair value of plan assets ⁽⁹⁾ | | | | 9 | | | | 21 |
| Fair value of plan assets | | | | \$ 941 | | | | \$ 1,118 |
| September 30, 2011: | | | | | | | | |
| Equity: | | | | | | | | |
| Equity securities: | | | | | | | | |
| U.S. equity securities ⁽¹⁾ | \$ 145 | \$ | \$ | \$ 145 | \$ 43 | \$ | \$ | \$ 43 |
| Non-U.S. equity securities ⁽¹⁾ | 152 | | | 152 | 61 | | | 61 |
| Commingled equity funds ⁽²⁾ | | | | | | 327 | | 327 |
| Fixed income: | | | | | | | | |
| Government bonds ⁽³⁾ | | 73 | | 73 | | 134 | | 134 |
| Corporate bonds ⁽⁴⁾ | | 459 | | 459 | | 104 | | 104 |
| Commingled bond fund ⁽⁵⁾ | | | | | | 130 | | 130 |
| Real estate investments ⁽⁵⁾ | | | | | | | 20 | 20 |
| Insurance contracts ⁽⁷⁾ | | | | | | 85 | | 85 |
| Other ⁽⁸⁾ | | 12 | | 12 | | 21 | 34 | 55 |
| Subtotal | \$ 297 | \$ 544 | \$ | 841 | \$ 104 | \$ 801 | \$ 54 | 959 |
| Items to reconcile to fair value of plan assets ⁽⁹⁾ | | | | 10 | | | | 21 |
| Fair value of plan assets | | | | \$ 851 | | | | \$ 980 |

- (1) U.S. and non-U.S. equity securities are valued at the closing price reported on the stock exchange on which the individual securities are traded.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

16. Retirement Plans (Continued)

- (2) Commingled equity funds are pooled investments in multiple equity-type securities. Fair value is calculated as the closing price of the underlying investments, an observable market condition, divided by the number of shares of the fund outstanding.
- (3) Government bonds are marked to fair value based on quoted market prices or market approach valuation models using observable market data such as quotes, spreads, and data points for yield curves.
- (4) Corporate bonds are marked to fair value based on quoted market prices or market approach valuation models using observable market data such as quotes, spreads, and data points for yield curves.
- (5) Commingled bond funds are pooled investments in multiple debt-type securities. Fair value is calculated as the closing price of the underlying investments, an observable market condition, divided by the number of shares of the fund outstanding.
- (6) Real estate investments include investments in commingled real estate funds. The investments are valued at their net asset value which is calculated using unobservable inputs that are supported by little or no market activity.
- (7) Insurance contracts are valued using cash surrender value, or face value of the contract if a cash surrender value is unavailable. These values represent the amount that the plan would receive on termination of the underlying contract.
- (8) Other investments are primarily comprised of derivatives, short-term investments, hedge funds, and structured products such as collateralized obligations and mortgage- and asset-backed securities. Derivatives, short-term investments, and structured products are marked to fair value using models that are supported by observable market based data (level 2). Hedge funds are valued at their net asset value which is calculated using unobservable inputs that are supported by little or no market activity (level 3).
- (9) Items to reconcile to fair value of plan assets include amounts receivable for securities sold, amounts payable for securities purchased, and any cash balances, considered to be carried at book value, that are held in the plans.

The following table sets forth a summary of changes in the fair value of Level 3 assets contained in the non-U.S. plans during fiscal 2012 and 2011:

| | Real Estate | Hedge Funds | |
|--|----------------------|--------------------|-------|
| | (in millions) | | |
| Balance at September 24, 2010 | \$ | 18 | \$ |
| Return on assets held at end of year | | 1 | (1) |
| Purchases, sales, and settlements, net | | 1 | 35 |
| Balance at September 30, 2011 | | 20 | 34 |
| Return on assets held at end of year | | (1) | 2 |
| Purchases, sales, and settlements, net | | | 12 |
| Balance at September 28, 2012 | \$ | 19 | \$ 48 |

Defined Contribution Retirement Plans

Edgar Filing: TE Connectivity Ltd. - Form 10-K

We maintain several defined contribution retirement plans, the most significant of which is located in the U.S. These plans include 401(k) matching programs, as well as qualified and nonqualified profit sharing and share bonus retirement plans. Expense for the defined contribution plans is computed as a percentage of participants' compensation and was \$61 million, \$65 million, and \$56 million for fiscal 2012, 2011, and 2010, respectively.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****16. Retirement Plans (Continued)***Deferred Compensation Plans and Rabbi Trusts*

We maintain nonqualified deferred compensation plans, which permit eligible employees to defer a portion of their compensation. A record keeping account is set up for each participant and the participant chooses from a variety of measurement funds for the deemed investment of their accounts. The measurement funds correspond to a number of funds in our 401(k) plans and the account balance fluctuates with the investment returns on those funds. Total deferred compensation liabilities were \$83 million and \$67 million at fiscal year end 2012 and 2011, respectively. See Note 14 for additional information regarding our risk management strategy related to deferred compensation liabilities.

Additionally, we have established rabbi trusts, related to certain acquired companies, through which the assets may be used to pay non-qualified plan benefits. The trusts primarily hold bonds and equities. The rabbi trust assets are subject to the claims of our creditors in the event of our insolvency; plan participants are general creditors of ours with respect to these benefits. The value of the assets held by these trusts, included in other assets on the Consolidated Balance Sheets, was \$83 million and \$84 million at fiscal year end 2012 and 2011, respectively. Total liabilities related to the assets held by the rabbi trust and reflected on the Consolidated Balance Sheets were \$17 million and \$18 million at fiscal year end 2012 and 2011, respectively, and include certain deferred compensation liabilities (referred to above), split dollar life insurance policy liabilities, and an unfunded pension plan in the U.S. Plan participants are general creditors of ours with respect to these benefits.

Postretirement Benefit Plans

In addition to providing pension and 401(k) benefits, we also provide certain health care coverage continuation for qualifying retirees from the date of retirement to age 65.

Net periodic postretirement benefit cost was \$3 million in each of fiscal 2012, 2011, and 2010 and consisted primarily of service and interest costs. The weighted-average assumptions used to determine net postretirement benefit cost in fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|-------------------------------|--------|-------|-------|
| | 2012 | 2011 | 2010 |
| Discount rate | 5.00% | 4.95% | 6.05% |
| Rate of compensation increase | 4.00% | 4.00% | 4.00% |

The accrued postretirement benefit obligations were \$55 million and \$47 million at fiscal year end 2012 and 2011, respectively. The fair value of plan assets was \$3 million at both fiscal year end 2012 and 2011. The underfunded status of the postretirement benefit plans was primarily included in long-term pension and postretirement liabilities on the Consolidated Balance Sheets. The weighted-average assumptions used to determine postretirement benefit obligations at fiscal year end 2012 and 2011 were as follows:

| | Fiscal | |
|-------------------------------|--------|-------|
| | 2012 | 2011 |
| Discount rate | 3.85% | 5.00% |
| Rate of compensation increase | 3.35% | 4.00% |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****16. Retirement Plans (Continued)**

Unrecognized prior service costs and actuarial losses of \$11 million and \$5 million at fiscal year end 2012 and 2011, respectively, were recorded in accumulated other comprehensive income. Amortization of these balances into net periodic postretirement benefit cost is expected to be insignificant in fiscal 2013.

Our investment strategy for our postretirement benefit plans is to achieve a reasonable return on assets, subject to a prudent level of portfolio risk. The plan is invested in debt securities, which are considered level 2 in the fair value hierarchy, and equity securities, which are considered level 1 in the fair value hierarchy, and targets an allocation of 50% in each category.

We anticipate that we will make contributions of \$2 million to our postretirement benefit plans in fiscal 2013.

Benefit payments, which reflect future expected service, as appropriate, are expected to be \$3 million annually from fiscal 2013 through fiscal 2017 and \$14 million in total from fiscal 2018 through fiscal 2022. Health care cost trend assumptions used to determine postretirement benefit obligations are as follows:

| | Fiscal | |
|--|--------|-------|
| | 2012 | 2011 |
| Health care cost trend rate assumed for next fiscal year | 7.51% | 7.74% |
| Rate to which the cost trend rate is assumed to decline | 4.50% | 4.50% |
| Fiscal year the ultimate trend rate is achieved | 2029 | 2029 |

A one-percentage point change in assumed healthcare cost trend rates would have the following effects:

| | One Percentage Point Increase | One Percentage Point Decrease |
|--|----------------------------------|----------------------------------|
| | (in millions) | |
| Effect on total of service and interest cost | \$ | \$ |
| Effect on postretirement benefit obligation | 6 | (5) |
| | 129 | |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes**

Our operations are conducted through our various subsidiaries in a number of countries throughout the world. We have provided for income taxes based upon the tax laws and rates in the countries in which our operations are conducted and income and loss from operations is subject to taxation.

Significant components of the income tax provision for fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|-------------------------------|---------------|--------|--------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Current: | | | |
| United States: | | | |
| Federal | \$ 92 | \$ 50 | \$ 343 |
| State | 11 | 20 | 45 |
| Non-U.S. | 194 | 174 | 59 |
| Current income tax provision | 297 | 244 | 447 |
| Deferred: | | | |
| United States: | | | |
| Federal | (50) | 55 | 36 |
| State | 4 | 7 | 7 |
| Non-U.S. | (2) | 48 | (14) |
| Deferred income tax provision | (48) | 103 | 29 |
| Provision for income taxes | \$ 249 | \$ 347 | \$ 476 |

The U.S. and non-U.S. components of income from continuing operations before income taxes for fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|---|---------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| U.S. ⁽¹⁾ | \$ (96) | \$ 134 | \$ 87 |
| Non-U.S. ⁽¹⁾ | 1,511 | 1,441 | 1,407 |
| Income from continuing operations before income taxes | \$ 1,415 | \$ 1,575 | \$ 1,494 |

(1) During fiscal 2012, we reclassified fiscal 2011 and 2010 amounts previously reported to reflect intercompany transactions consistent with the current year presentation.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes (Continued)**

The reconciliation between U.S. federal income taxes at the statutory rate and provision for income taxes on continuing operations for fiscal 2012, 2011, and 2010 was as follows:

| | Fiscal | | |
|--|---------------|--------|--------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Notional U.S. federal income tax provision at the statutory rate | \$ 495 | \$ 551 | \$ 523 |
| Adjustments to reconcile to the income tax provision: | | | |
| U.S. state income tax provision, net | 10 | 13 | 33 |
| Other income Tax Sharing Agreement | (18) | (9) | (62) |
| Tax law changes | 21 | (4) | (1) |
| Tax credits | (9) | (9) | (2) |
| Non-U.S. net earnings ⁽¹⁾ | (225) | (253) | (253) |
| Nondeductible charges | 3 | 14 | 16 |
| Change in accrued income tax liabilities | 95 | 30 | 267 |
| Valuation allowance | (107) | 1 | (64) |
| Other | (16) | 13 | 19 |
| | | | |
| Provision for income taxes | \$ 249 | \$ 347 | \$ 476 |

(1) Excludes asset impairments, nondeductible charges, and other items which are broken out separately in the table.

The tax provision for fiscal 2012 reflects income tax benefits recognized in connection with profitability in certain entities operating in lower tax rate jurisdictions. In addition, the provision for fiscal 2012 reflects an income tax benefit of \$107 million recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations partially offset by accruals of interest related to uncertain tax positions.

The tax provision for fiscal 2011 reflects income tax benefits recognized in connection with profitability in certain entities operating in lower tax rate jurisdictions partially offset by accruals of interest related to uncertain tax positions. In addition, the tax provision for fiscal 2011 reflects income tax benefits of \$35 million associated with the completion of fieldwork and the settlement of certain U.S. tax matters.

The tax provision for fiscal 2010 reflects charges of \$307 million primarily associated with certain proposed adjustments to prior year income tax returns and related accrued interest partially offset by income tax benefits of \$101 million recognized in connection with the completion of certain non-U.S. audits of prior year income tax returns. The charges of \$307 million and the income tax benefits of \$101 million are reflected in change in accrued income tax liabilities in fiscal 2010 in the reconciliation above. In addition, the provision for fiscal 2010 reflects an income tax benefit of \$72 million recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes (Continued)**

Deferred income taxes result from temporary differences between the amount of assets and liabilities recognized for financial reporting and tax purposes. The components of the net deferred income tax asset at fiscal year end 2012 and 2011 were as follows:

| | Fiscal | |
|---|---------------|----------|
| | 2012 | 2011 |
| | (in millions) | |
| Deferred tax assets: | | |
| Accrued liabilities and reserves | \$ 270 | \$ 277 |
| Tax loss and credit carryforwards | 3,382 | 3,569 |
| Inventories | 54 | 48 |
| Pension and postretirement benefits | 331 | 316 |
| Deferred revenue | 15 | 14 |
| Interest | 342 | 312 |
| Unrecognized income tax benefits | 469 | 455 |
| Other | 22 | 33 |
| | 4,885 | 5,024 |
| Deferred tax liabilities: | | |
| Intangible assets | (764) | (527) |
| Property, plant, and equipment | (101) | (91) |
| Other | (85) | (84) |
| | (950) | (702) |
| Net deferred tax asset before valuation allowance | 3,935 | 4,322 |
| Valuation allowance | (1,719) | (1,921) |
| Net deferred tax asset | \$ 2,216 | \$ 2,401 |

Tax loss and credit carryforwards decreased due primarily to the utilization of operating loss carryforwards in fiscal 2012. Further, intangible assets increased primarily due to our acquisition of Deutsch and the valuation allowance decreased due to the recognition of net operating loss carryforwards in certain non-U.S. locations.

At fiscal year end 2012, we had approximately \$1,605 million of U.S. federal and \$140 million of U.S. state net operating loss carryforwards (tax effected) which will expire in future years through 2032. In addition, at fiscal year end 2012, we had approximately \$157 million of U.S. federal tax credit carryforwards, of which \$43 million have no expiration and \$114 million will expire in future years through 2032, and \$42 million of U.S. state tax credits carryforwards which will expire in future years through 2027. At fiscal year end 2012, we also had \$70 million of U.S. federal capital loss carryforwards (tax effected) expiring through 2017.

At fiscal year end 2012, we had approximately \$1,333 million of net operating loss carryforwards (tax effected) in certain non-U.S. jurisdictions, of which \$1,170 million have no expiration and \$163 million will expire in future years through 2032. Also, at fiscal year end 2012, there were \$2 million of non-U.S. tax credit carryforwards which have no expiration. In addition, \$33 million of non-U.S. capital loss carryforwards (tax effected) have no expiration.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes (Continued)**

The valuation allowance for deferred tax assets of \$1,719 million and \$1,921 million at fiscal year end 2012 and 2011, respectively, relates principally to the uncertainty of the utilization of certain deferred tax assets, primarily tax loss, capital loss, and credit carryforwards in various jurisdictions. We believe that we will generate sufficient future taxable income to realize the income tax benefits related to the remaining net deferred tax assets on our Consolidated Balance Sheet. The valuation allowance was calculated in accordance with the provisions of ASC 740, *Income Taxes*, which require that a valuation allowance be established or maintained when it is more likely than not that all or a portion of deferred tax assets will not be realized. At fiscal year end 2012, approximately \$68 million of the valuation allowance relates to share-based compensation and will be recorded to equity if certain net operating losses and tax credit carryforwards are utilized.

The calculation of our tax liabilities includes estimates for uncertainties in the application of complex tax regulations across multiple global jurisdictions where we conduct our operations. Under the uncertain tax position provisions of ASC 740, we recognize liabilities for tax and related interest for issues in the U.S. and other tax jurisdictions based on our estimate of whether, and the extent to which, additional taxes and related interest will be due. These tax liabilities and related interest are reflected net of the impact of related tax loss carryforwards as such tax loss carryforwards will be applied against these tax liabilities and will reduce the amount of cash tax payments due upon the eventual settlement with the tax authorities. These estimates may change due to changing facts and circumstances; however, due to the complexity of these uncertainties, the ultimate resolution may result in a settlement that differs from our current estimate of the tax liabilities and related interest. Further, management has reviewed with tax counsel the issues raised by certain taxing authorities and the adequacy of these recorded amounts. If our current estimate of tax and interest liabilities is less than the ultimate settlement, an additional charge to income tax expense may result. If our current estimate of tax and interest liabilities is more than the ultimate settlement, income tax benefits may be recognized.

We have provided income taxes for earnings that are currently distributed as well as the taxes associated with several subsidiaries' earnings that are expected to be distributed in fiscal 2013. No additional provision has been made for U.S. or non-U.S. income taxes on the undistributed earnings of subsidiaries or for unrecognized deferred tax liabilities for temporary differences related to basis differences in investments in subsidiaries, as such earnings are expected to be permanently reinvested, the investments are essentially permanent in duration, or we have concluded that no additional tax liability will arise as a result of the distribution of such earnings. As of September 28, 2012, certain subsidiaries had approximately \$18 billion of undistributed earnings that we intend to permanently reinvest. A liability could arise if our intention to permanently reinvest such earnings were to change and amounts are distributed by such subsidiaries or if such subsidiaries are ultimately disposed. It is not practicable to estimate the additional income taxes related to permanently reinvested earnings or the basis differences related to investments in subsidiaries.

Uncertain Tax Position Provisions of ASC 740

As of September 28, 2012, we had total unrecognized income tax benefits of \$1,795 million. If recognized in future periods, \$1,714 million of these currently unrecognized income tax benefits would impact the income tax provision and effective tax rate. As of September 30, 2011, we had total unrecognized income tax benefits of \$1,783 million. If recognized in future periods, \$1,684 million of

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes (Continued)**

these unrecognized income tax benefits would impact the income tax provision and effective tax rate. The following table summarizes the activity related to unrecognized income tax benefits:

| | Fiscal | | |
|--|---------------|----------|----------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Balance at beginning of fiscal year | \$ 1,783 | \$ 1,689 | \$ 1,799 |
| Additions related to prior periods tax positions | 41 | 123 | 104 |
| Reductions related to prior periods tax positions | (36) | (98) | (205) |
| Additions related to current period tax positions | 31 | 43 | 24 |
| Acquisitions | 7 | 45 | |
| Settlements | (12) | (3) | (31) |
| Reductions due to lapse of applicable statute of limitations | (19) | (16) | (2) |
| Balance at end of fiscal year | \$ 1,795 | \$ 1,783 | \$ 1,689 |

We record accrued interest as well as penalties related to uncertain tax positions as part of the provision for income taxes. As of September 28, 2012, we had recorded \$1,335 million of accrued interest and penalties related to uncertain tax positions on the Consolidated Balance Sheet of which \$1,299 million was recorded in income taxes and \$36 million was recorded in accrued and other current liabilities. During fiscal 2012, 2011, and 2010, we recognized \$95 million, \$86 million, and \$231 million, respectively, of expense related to interest and penalties on the Consolidated Statements of Operations. As of September 30, 2011, the balance of accrued interest and penalties was \$1,287 million of which \$1,154 million was recorded in income taxes and \$133 million was recorded in accrued and other current liabilities.

During fiscal 2007, the IRS concluded its field examination of certain of Tyco International's U.S. federal income tax returns for the years 1997 through 2000. Tyco International appealed certain proposed tax adjustments for the years 1997 through 2000 and has resolved all but one of the matters associated with the proposed adjustments. During fiscal 2011, the IRS completed its field examination of certain Tyco International income tax returns for the years 2001 through 2004 and issued Revenue Agent Reports which reflect the IRS' determination of proposed tax adjustments for the 2001 through 2004 period. Also, during fiscal 2011 the IRS commenced its audit of certain Tyco International income tax returns for the years 2005 through 2007. During fiscal 2012, the IRS commenced its audit of our income tax returns for the years 2008 through 2010. See Note 13 for additional information regarding the status of IRS examinations.

We file income tax returns on a combined, unitary, or stand-alone basis in multiple state and local jurisdictions, which generally have statutes of limitations ranging from 3 to 4 years. Various state and local income tax returns are currently in the process of examination or administrative appeal.

Our non-U.S. subsidiaries file income tax returns in the countries in which they have operations. Generally, these countries have statutes of limitations ranging from 3 to 10 years. Various non-U.S. subsidiary income tax returns are currently in the process of examination by taxing authorities.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****17. Income Taxes (Continued)**

As of September 28, 2012, under applicable statutes, the following tax years remained subject to examination in the major tax jurisdictions indicated:

| Jurisdiction | Open Years |
|--|----------------------------|
| Belgium | 2010 through 2012 |
| Brazil | 2007 through 2012 |
| Canada | 2002 and 2004 through 2012 |
| China | 2002 through 2012 |
| Czech Republic | 2009 through 2012 |
| France | 2009 through 2012 |
| Germany | 2007 through 2012 |
| Hong Kong | 2006 through 2012 |
| India | 2005 through 2012 |
| Italy | 2007 through 2012 |
| Japan | 2006 through 2012 |
| Korea | 2007 through 2012 |
| Luxembourg | 2007 through 2012 |
| Netherlands | 2007 through 2012 |
| Portugal | 2008 through 2012 |
| Singapore | 2005 through 2012 |
| Spain | 2008 through 2012 |
| Switzerland | 2009 through 2012 |
| United Kingdom | 2010 through 2012 |
| United States, federal and state and local | 1997 through 2012 |

In most jurisdictions, taxing authorities retain the ability to review prior tax years and to adjust any net operating loss and tax credit carryforwards from these years that are utilized in a subsequent period.

Although it is difficult to predict the timing or results of certain pending examinations, it is our understanding that Tyco International has now resolved all but one of the matters associated with the proposed tax adjustments for the years 1997 through 2000, and in October 2012, the IRS issued special agreement Forms 870-AD concluding its audit of all tax matters for the period 1997 through 2000, excluding one issue that remains in dispute. While the ultimate resolution is uncertain, based upon the receipt of Forms 870-AD and the anticipated lapse of certain statutes of limitations in fiscal 2013, we estimate that up to approximately \$250 million of unrecognized income tax benefits, excluding the impacts relating to accrued interest and penalties, could be resolved within the next twelve months.

We are not aware of any other matters that would result in significant changes to the amount of unrecognized income tax benefits reflected on the Consolidated Balance Sheet as of September 28, 2012.

18. Other Income, Net

In fiscal 2012, 2011, and 2010, we recorded net other income of \$50 million, \$27 million, and \$177 million, respectively, primarily consisting of income pursuant to the Tax Sharing Agreement with

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****18. Other Income, Net (Continued)**

Tyco International and Covidien. See Note 12 for further information regarding the Tax Sharing Agreement.

The income in fiscal 2011 is net of other expense of \$14 million recorded in connection with the completion of fieldwork and the settlement of certain U.S. tax matters. See additional information in Note 13.

The income in fiscal 2010 reflects a net increase to the receivable from Tyco International and Covidien primarily related to certain proposed adjustments to prior period income tax returns and related accrued interest, partially offset by a decrease related to the completion of certain non-U.S. audits of prior year income tax returns.

19. Earnings Per Share

Basic earnings per share attributable to TE Connectivity Ltd. is computed by dividing net income attributable to TE Connectivity Ltd. by the basic weighted-average number of common shares outstanding. Diluted earnings per share attributable to TE Connectivity Ltd. is computed by dividing net income attributable to TE Connectivity Ltd. by the weighted-average number of common shares outstanding adjusted for potentially dilutive unexercised share options and non-vested restricted share awards. The following table sets forth the denominators of the basic and diluted earnings per share computations:

| | Fiscal | | |
|--|---------------|------|------|
| | 2012 | 2011 | 2010 |
| | (in millions) | | |
| Weighted-average shares outstanding: | | | |
| Basic | 426 | 438 | 453 |
| Dilutive share options and restricted share awards | 4 | 5 | 4 |
| Diluted | 430 | 443 | 457 |

Certain share options were not included in the computation of diluted earnings per share because the instruments' underlying exercise prices were greater than the average market prices of our common shares and inclusion would be antidilutive. Share options not included in the computation totaled 12 million, 13 million, and 16 million for fiscal 2012, 2011, and 2010, respectively.

20. Equity*Common Shares*

We are organized under the laws of Switzerland. The rights of holders of our shares are governed by Swiss law, our Swiss articles of association, and our Swiss organizational regulations.

Subject to certain conditions specified in our articles of association, we are authorized to increase our share capital by issuing new shares in aggregate not exceeding 50% of our authorized shares. In March 2011, our shareholders reapproved and extended through March 9, 2013 our board of directors' authorization to issue additional new shares, subject to certain conditions specified in the articles, in aggregate not exceeding 50% of the amount of our authorized shares. Although we state our par value

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

20. Equity (Continued)

in Swiss Francs ("CHF"), we continue to use the U.S. Dollar as our reporting currency on our Consolidated Financial Statements.

Common Shares Held in Treasury

At September 28, 2012, approximately 16 million common shares were held in treasury, of which 11 million were owned by one of our subsidiaries. At September 30, 2011, approximately 39 million common shares were held in treasury, of which 15 million were owned by one of our subsidiaries. Shares held both directly by us and by our subsidiary are presented as treasury shares on the Consolidated Balance Sheets.

In March 2012, our shareholders approved the cancellation of 23,988,560 shares purchased under our share repurchase program during the period from December 25, 2010 to December 30, 2011. The capital reduction by cancellation of these shares was subject to a notice period and filing with the commercial register and became effective in May 2012.

In March 2011, our shareholders approved the cancellation of 5,134,890 shares purchased under our share repurchase program during the period from July 27, 2010 to December 24, 2010. The capital reduction by cancellation of these shares was subject to a notice period and filing with the commercial register and became effective in May 2011.

Contributed Surplus

Contributed surplus established for Swiss tax and statutory purposes ("Swiss Contributed Surplus"), subject to certain conditions, is a freely distributable reserve.

Distributions to shareholders from Swiss Contributed Surplus are free from withholding tax. During fiscal 2012, we received a favorable outcome from the Swiss tax authorities related to the classification of Swiss Contributed Surplus that confirms our presentation of Swiss Contributed Surplus as a free reserve on our statutory Swiss balance sheet. As of September 28, 2012 and September 30, 2011, Swiss Contributed Surplus was \$8,940 million (equivalent to CHF 9,745 million).

Dividends and Distributions to Shareholders

Under Swiss law, subject to certain conditions, distributions to shareholders made in the form of a reduction of registered share capital or from reserves from capital contributions (equivalent to Swiss Contributed Surplus) are exempt from Swiss withholding tax. See "Contributed Surplus" for additional information regarding our ability to make distributions free from withholding tax from contributed surplus. Distributions or dividends on our shares must be approved by our shareholders.

In October 2009, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.34 (equivalent to \$0.32) per share, payable in two equal installments in the first and second quarters of fiscal 2010. We paid the first and second installments of the distribution at a rate of \$0.16 per share during each of the quarters ended December 25, 2009 and March 26, 2010. These capital reductions reduced the par value of our common shares from CHF 2.43 (equivalent to \$2.24) to CHF 2.09 (equivalent to \$1.92).

In March 2010, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.72 (equivalent to \$0.64) per share,

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

20. Equity (Continued)

payable in four equal quarterly installments beginning in the third quarter of fiscal 2010 through the second quarter of fiscal 2011. We paid the installments of the distribution at a rate of \$0.16 per share during each of the quarters ended June 25, 2010, September 24, 2010, December 24, 2010, and March 25, 2011. These capital reductions reduced the par value of our common shares from CHF 2.09 (equivalent to \$1.92) to CHF 1.37 (equivalent to \$1.28).

In March 2011, our shareholders approved a dividend payment to shareholders of CHF 0.68 (equivalent to \$0.72) per share out of contributed surplus, payable in four equal quarterly installments beginning in the third quarter of fiscal 2011 through the second quarter of fiscal 2012. We paid the installments of the dividend at a rate of \$0.18 per share during each of the quarters ended June 24, 2011, September 30, 2011, December 30, 2011, and March 30, 2012.

In March 2012, our shareholders approved a cash distribution to shareholders in the form of a capital reduction to the par value of our common shares of CHF 0.80 (equivalent to \$0.84) per share, payable in four equal quarterly installments beginning in the third quarter of fiscal 2012 through the second quarter of fiscal 2013. We paid the first and second installments of the distribution at a rate of \$0.21 per share during each of the quarters ended June 29, 2012 and September 28, 2012. These capital reductions reduced the par value of our common shares from CHF 1.37 (equivalent to \$1.28) to CHF 0.97 (equivalent to \$0.86).

Upon approval by the shareholders of a dividend payment or cash distribution in the form of a capital reduction, we record a liability with a corresponding charge to contributed surplus or common shares. At September 28, 2012 and September 30, 2011, the unpaid portion of the dividends and distributions recorded in accrued and other current liabilities on the Consolidated Balance Sheets totaled \$178 million and \$153 million, respectively.

Share Repurchase Program

During fiscal 2011, our board of directors authorized a \$2,250 million increase in the share repurchase authorization. We repurchased approximately 6 million of our common shares for \$194 million, approximately 25 million of our common shares for \$867 million, and approximately 18 million of our common shares for \$488 million during fiscal 2012, 2011, and 2010, respectively. At September 28, 2012, we had \$1,307 million of availability remaining under our share repurchase authorization.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

21. Accumulated Other Comprehensive Income

The components of accumulated other comprehensive income were as follows:

| | Currency Translation ⁽¹⁾ | Unrecognized Pension and Postretirement Benefit Costs | Gain (Loss) on Cash Flow Hedges | Accumulated Other Comprehensive Income |
|-------------------------------|--|--|--|---|
| (in millions) | | | | |
| Balance at September 25, 2009 | \$ 1,124 | \$ (634) | \$ (35) | \$ 455 |
| Pre-tax current period change | (84) | (197) | 6 | (275) |
| Income tax (expense) benefit | | 67 | (1) | 66 |
| Balance at September 24, 2010 | 1,040 | (764) | (30) | 246 |
| Pre-tax current period change | 50 | 238 | (21) | 267 |
| Income tax (expense) benefit | | (86) | 1 | (85) |
| Balance at September 30, 2011 | 1,090 | (612) | (50) | 428 |
| Pre-tax current period change | (131) | (114) | 24 | (221) |
| Income tax (expense) benefit | | 26 | (4) | 22 |
| Balance at September 28, 2012 | \$ 959 | \$ (700) | \$ (30) | \$ 229 |

(1) Includes hedges of net investment foreign exchange gains or losses which offset foreign exchange gains or losses attributable to the translation of the net investments.

22. Share Plans

Significantly all equity awards (restricted share awards and share options) granted by us subsequent to separation were granted under the TE Connectivity Ltd. 2007 Stock and Incentive Plan, as amended and restated (the "2007 Plan"). The 2007 Plan is administered by the management development and compensation committee of our board of directors, which consists exclusively of independent directors and provides for the award of share options, annual performance bonuses, long-term performance awards, restricted units, deferred stock units, and other share-based awards (collectively, "Awards"). On March 7, 2012, our shareholders approved an increase of 20 million shares to the number of shares available for awards under the 2007 Plan. As of September 28, 2012, the 2007 Plan provided for a maximum of 60 million common shares to be issued as Awards, subject to adjustment as provided under the terms of the 2007 Plan. Subsequent to the acquisition of ADC, we registered an additional 7 million shares related to ADC equity incentive plans, of which the ADC 2010 Global Stock Incentive Plan was the primary plan. During fiscal 2012, the ADC 2010 Global Stock Incentive Plan was renamed the TE Connectivity Ltd. 2010 Stock and Incentive Plan. Both the 2007 Plan and the acquired ADC plans allow for the use of authorized but unissued shares or treasury shares to be used to satisfy such awards. As of September 28, 2012, we had 27 million shares available under the 2007 Plan and 4 million shares available under the acquired ADC plans.

Share-Based Compensation Expense

Share-based compensation expense during fiscal 2012, 2011, and 2010 totaled \$68 million, \$71 million, and \$61 million, respectively. These expenses were primarily included in selling, general, and administrative expenses on the Consolidated Statements of Operations. We have recognized a

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****22. Share Plans (Continued)**

related tax benefit associated with our share-based compensation arrangements of \$21 million, \$22 million, and \$19 million in fiscal 2012, 2011, and 2010, respectively.

Restricted Share Awards

Restricted share awards, which are generally in the form of restricted share units, are granted subject to certain restrictions. Conditions of vesting are determined at the time of grant. All restrictions on an award will lapse upon death or disability of the employee. If the employee satisfies retirement or normal retirement requirements, all or a portion of the award may vest, depending on the terms and conditions of the particular grant. Recipients of restricted units have no voting rights, but do receive dividend equivalents. For grants that vest based on certain specified performance criteria, the fair value of the shares or units is expensed over the period of performance, once achievement of criteria is deemed probable. For grants that vest through passage of time, the fair value of the award at the time of the grant is amortized to expense over the period of vesting. The fair value of restricted share awards is determined based on the closing value of our shares on the grant date. Restricted share awards generally vest in increments over a period of four years as determined by the management development and compensation committee.

A summary of restricted share award activity during fiscal 2012 is presented below:

| | Shares | Weighted-Average Grant-Date Fair Value |
|----------------------------------|-------------|--|
| Non-vested at September 30, 2011 | 5,022,839 | \$ 26.48 |
| Granted | 1,909,416 | 34.63 |
| Vested | (1,708,589) | 24.49 |
| Forfeited | (637,672) | 30.22 |
| Non-vested at September 28, 2012 | 4,585,994 | \$ 30.09 |

The weighted-average grant-date fair value of restricted share awards granted during fiscal 2012, 2011, and 2010 was \$34.63, \$34.14, and \$24.85, respectively.

As of September 28, 2012, there was \$82 million of unrecognized compensation cost related to non-vested restricted share awards. The cost is expected to be recognized over a weighted-average period of 1.5 years.

Share Options

Share options are granted to purchase our common shares at prices which are equal to or greater than the market price of the common shares on the date the option is granted. Conditions of vesting are determined at the time of grant. All restrictions on the award will lapse upon death or disability of the employee. If the employee satisfies retirement or normal retirement requirements, all or a portion of the award may vest, depending on the terms and conditions of the particular grant. Options generally vest and become exercisable in equal annual installments over a period of four years and expire 10 years after the date of grant.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

22. Share Plans (Continued)

A summary of share option award activity during fiscal 2012 is presented below:

| | Shares | Weighted-Average Exercise Price | Weighted-Average Remaining Contractual Term (in years) | Aggregate Intrinsic Value (in millions) |
|--|-------------|---------------------------------------|--|--|
| Outstanding at September 30, 2011 | 21,920,451 | \$ 31.94 | | |
| Granted | 3,405,700 | 34.49 | | |
| Exercised | (2,435,477) | 23.66 | | |
| Expired | (1,693,281) | 45.99 | | |
| Forfeited | (644,704) | 30.00 | | |
| Outstanding at September 28, 2012 | 20,552,689 | \$ 32.25 | 5.5 | \$ 83 |
| Vested and non-vested expected to vest at September 28, 2012 | 20,074,891 | \$ 32.31 | 5.5 | \$ 81 |
| Exercisable at September 28, 2012 | 12,903,353 | \$ 33.63 | 3.9 | \$ 50 |

The weighted-average exercise price of share option awards granted during fiscal 2012, 2011, and 2010 were \$34.49, \$33.86, and \$24.72, respectively.

As of September 28, 2012, there was \$41 million of unrecognized compensation cost related to non-vested share options granted under our share option plans. The cost is expected to be recognized over a weighted-average period of 1.6 years.

At acquisition, all share options and stock appreciation right ("SAR") awards related to ADC were converted into share options and SARs related to our common shares. See Note 5 for additional information regarding the conversion of ADC share options and SARs.

Share-Based Compensation Assumptions

The grant-date fair value of each share option grant was estimated using the Black-Scholes-Merton option pricing model. Use of a valuation model requires management to make certain assumptions with respect to selected model inputs. Expected share price volatility was calculated based on the historical volatility of the stock of a composite of our peers and implied volatility derived from exchange traded options on that same composite of peers. The average expected life was based on the contractual term of the option and expected employee exercise and post-vesting employment termination behavior. The risk-free interest rate was based on U.S. Treasury zero-coupon issues with a remaining term that approximates the expected life assumed at the date of grant. The expected annual dividend per share was based on our expected dividend rate. The recognized share-based compensation expense was net of estimated forfeitures. Forfeitures are estimated based on voluntary termination behavior, as well as an analysis of actual option forfeitures.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****22. Share Plans (Continued)**

The weighted-average grant-date fair value of options granted during fiscal 2012, 2011, and 2010 and the weighted-average assumptions we used in the Black-Scholes-Merton option pricing model for fiscal 2012, 2011, and 2010 were as follows:

| | Fiscal | | |
|--|---------|---------|---------|
| | 2012 | 2011 | 2010 |
| Weighted-average grant-date fair value | \$ 9.49 | \$ 9.13 | \$ 6.88 |
| Assumptions: | | | |
| Expected share price volatility | 36% | 36% | 37% |
| Risk free interest rate | 1.3% | 1.2% | 2.3% |
| Expected annual dividend per share | \$ 0.84 | \$ 0.72 | \$ 0.64 |
| Expected life of options (in years) | 6.0 | 5.1 | 5.0 |

The total intrinsic value of options exercised during fiscal 2012, 2011, and 2010 was \$31 million, \$50 million, and \$13 million, respectively. The total fair value of restricted share awards that vested during fiscal 2012, 2011, and 2010 was \$42 million, \$54 million, and \$41 million, respectively. We received cash related to the exercise of options of \$60 million, \$80 million, and \$12 million in fiscal 2012, 2011, and 2010, respectively. The related excess cash tax benefit classified as a financing cash inflow on the Consolidated Statements of Cash Flows for fiscal 2012, 2011, and 2010 was not material.

23. Segment and Geographic Data

We operate through three reporting segments: Transportation Solutions, Communications and Industrial Solutions, and Network Solutions. See Note 1 for a description of the segments in which we operate. We aggregate our operating segments into reportable segments based upon similar economic characteristics and business groupings of products, services, and customers.

Segment performance is evaluated based on net sales and operating income. Generally, we consider all expenses to be of an operating nature, and, accordingly, allocate them to each reportable segment. Costs specific to a segment are charged to the segment. Corporate expenses, such as headquarters administrative costs, are allocated to the segments based on segment operating income. Pre-separation litigation income was not allocated to the segments. Intersegment sales were not material and were recorded at selling prices that approximate market prices. Corporate assets are allocated to the segments based on segment assets.

Net sales and operating income by segment for fiscal 2012, 2011, and 2010 were as follows:

| | Net Sales | | | Operating Income | | |
|---|------------------|------------------|------------------|------------------|-----------------|-----------------|
| | Fiscal | | | Fiscal | | |
| | 2012 | 2011 | 2010 | 2012 | 2011 | 2010 |
| | (in millions) | | | | | |
| Transportation Solutions | \$ 6,007 | \$ 5,629 | \$ 4,799 | \$ 847 | \$ 848 | \$ 515 |
| Communications and Industrial Solutions | 3,990 | 4,658 | 4,431 | 337 | 515 | 618 |
| Network Solutions | 3,285 | 3,491 | 2,451 | 334 | 324 | 312 |
| Pre-separation litigation income | | | | | | 7 |
| Total | \$ 13,282 | \$ 13,778 | \$ 11,681 | \$ 1,518 | \$ 1,687 | \$ 1,452 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****23. Segment and Geographic Data (Continued)**

No single customer accounted for a significant amount of our net sales in fiscal 2012, 2011, and 2010.

As we are not organized by product or service, it is not practicable to disclose net sales by product or service.

Depreciation and amortization and capital expenditures for fiscal 2012, 2011, and 2010 were as follows:

| | Depreciation and Amortization | | | Capital Expenditures | | |
|---|-------------------------------|-------------|--------|----------------------|-------------|--------|
| | 2012 | Fiscal 2011 | 2010 | 2012 | Fiscal 2011 | 2010 |
| | (in millions) | | | | | |
| Transportation Solutions | \$ 319 | \$ 255 | \$ 263 | \$ 317 | \$ 295 | \$ 206 |
| Communications and Industrial Solutions | 164 | 178 | 176 | 145 | 206 | 128 |
| Network Solutions | 126 | 131 | 75 | 71 | 73 | 46 |
| Total | \$ 609 | \$ 564 | \$ 514 | \$ 533 | \$ 574 | \$ 380 |

Segment assets and a reconciliation of segment assets to total assets at fiscal year end 2012, 2011, and 2010 were as follows:

| | Segment Assets | | |
|---|----------------|-------------|-----------|
| | 2012 | Fiscal 2011 | 2010 |
| | (in millions) | | |
| Transportation Solutions | \$ 3,501 | \$ 3,187 | \$ 2,918 |
| Communications and Industrial Solutions | 2,022 | 2,257 | 2,267 |
| Network Solutions | 1,841 | 1,915 | 1,410 |
| Total segment assets ⁽¹⁾ | 7,364 | 7,359 | 6,595 |
| Other current assets | 2,352 | 2,762 | 3,298 |
| Other non-current assets | 9,590 | 7,602 | 7,099 |
| Total assets | \$ 19,306 | \$ 17,723 | \$ 16,992 |

(1) Segment assets are comprised of accounts receivable, inventories, and property, plant, and equipment.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****23. Segment and Geographic Data (Continued)**

Net sales by geographic region for fiscal 2012, 2011, and 2010 and net property, plant, and equipment by geographic region at fiscal year end 2012, 2011, and 2010 were as follows:

| | Net Sales ⁽¹⁾ | | | Property, Plant, and Equipment, Net | | |
|--|--------------------------|------------------|------------------|--|-----------------|-----------------|
| | Fiscal | | | Fiscal | | |
| | 2012 | 2011 | 2010 | 2012 | 2011 | 2010 |
| | (in millions) | | | | | |
| Americas: | | | | | | |
| United States | \$ 3,664 | \$ 3,657 | \$ 3,107 | \$ 1,042 | \$ 968 | \$ 799 |
| Other Americas | 624 | 652 | 492 | 84 | 65 | 47 |
| Total Americas | 4,288 | 4,309 | 3,599 | 1,126 | 1,033 | 846 |
| Europe/Middle East/Africa: | | | | | | |
| Switzerland | 3,719 | 3,870 | 3,181 | 52 | 59 | 63 |
| Germany | 120 | 426 | 373 | 339 | 381 | 354 |
| Other Europe/Middle East/Africa | 663 | 662 | 550 | 692 | 677 | 640 |
| Total Europe/Middle East/Africa | 4,502 | 4,958 | 4,104 | 1,083 | 1,117 | 1,057 |
| Asia-Pacific: | | | | | | |
| China | 2,159 | 2,172 | 1,852 | 432 | 395 | 354 |
| Other Asia-Pacific | 2,333 | 2,339 | 2,126 | 572 | 595 | 589 |
| Total Asia-Pacific | 4,492 | 4,511 | 3,978 | 1,004 | 990 | 943 |
| Total | \$ 13,282 | \$ 13,778 | \$ 11,681 | \$ 3,213 | \$ 3,140 | \$ 2,846 |

(1) Net sales to external customers is attributed to individual countries based on the legal entity that records the sale.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****24. Quarterly Financial Data (unaudited)**

Summarized quarterly financial data for fiscal 2012 and 2011 were as follows:

| | Fiscal 2012 | | | | Fiscal 2011 | | | |
|---|--------------------------------------|-------------------|---------------------------------|----------------------------------|------------------|----------------------------------|---------------------------------|-------------------|
| | First Quarter | Second Quarter | Third Quarter ⁽¹⁾ | Fourth Quarter ⁽²⁾ | First Quarter | Second Quarter ⁽³⁾ | Third Quarter ⁽⁴⁾ | Fourth Quarter |
| | (in millions, except per share data) | | | | | | | |
| Net sales | \$ 3,170 | \$ 3,249 | \$ 3,499 | \$ 3,364 | \$ 3,107 | \$ 3,339 | \$ 3,579 | \$ 3,753 |
| Gross margin | 943 | 1,021 | 1,018 | 1,064 | 991 | 1,008 | 1,088 | 1,184 |
| Acquisition and integration costs | 4 | 4 | 15 | 4 | 17 | 1 | 1 | |
| Restructuring and other charges, net | 18 | 32 | 36 | 42 | 39 | 11 | 8 | 78 |
| Amounts attributable to TE Connectivity Ltd.: | | | | | | | | |
| Income from continuing operations | 238 | 267 | 260 | 398 | 263 | 291 | 349 | 320 |
| Income (loss) from discontinued operations, net of income taxes | 22 | (10) | (61) | (2) | 2 | 8 | 6 | 6 |
| Net income | 260 | 257 | 199 | 396 | 265 | 299 | 355 | 326 |
| Basic earnings per share attributable to TE Connectivity Ltd.: | | | | | | | | |
| Income from continuing operations | \$ 0.56 | \$ 0.63 | \$ 0.61 | \$ 0.93 | \$ 0.59 | \$ 0.66 | \$ 0.80 | \$ 0.75 |
| Income (loss) from discontinued operations, net of income taxes | 0.05 | (0.03) | (0.15) | | 0.01 | 0.01 | 0.01 | 0.01 |
| Net income | 0.61 | 0.60 | 0.46 | 0.93 | 0.60 | 0.67 | 0.81 | 0.76 |
| Diluted earnings per share attributable to TE Connectivity Ltd.: | | | | | | | | |
| Income from continuing operations | \$ 0.55 | \$ 0.62 | \$ 0.60 | \$ 0.93 | \$ 0.59 | \$ 0.65 | \$ 0.79 | \$ 0.74 |
| Income (loss) from discontinued operations, net of income taxes | 0.06 | (0.02) | (0.14) | (0.01) | | 0.02 | 0.01 | 0.01 |
| Net income | 0.61 | 0.60 | 0.46 | 0.92 | 0.59 | 0.67 | 0.80 | 0.75 |
| Weighted-average number of shares outstanding: | | | | | | | | |
| Basic | 425 | 427 | 428 | 426 | 444 | 443 | 437 | 429 |
| Diluted | 429 | 431 | 431 | 429 | 449 | 449 | 442 | 433 |

- (1) Results for the third quarter of fiscal 2012 include \$68 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog associated with Deutsch.
- (2) Results for the fourth quarter of fiscal 2012 include \$107 million of income tax benefits recognized in connection with a reduction in the valuation allowance associated with tax loss carryforwards in certain non-U.S. locations.
- (3) Results for the second quarter of fiscal 2011 include \$29 million of charges associated with the amortization of acquisition-related fair value adjustments primarily related to acquired inventories and customer order backlog associated with ADC.
- (4) Results for the third quarter of fiscal 2011 include \$35 million of income tax benefits associated with the completion of fieldwork and the settlement of certain U.S. tax matters as well as the related impact of \$14 million to other expense pursuant to the Tax Sharing Agreement with Tyco International and Covidien.

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****25. Tyco Electronics Group S.A.**

TEGSA, a Luxembourg company and our 100%-owned subsidiary, is a holding company that owns, directly or indirectly, all of our operating subsidiaries. TEGSA is the obligor under our senior notes, commercial paper, and Credit Facility, which are fully and unconditionally guaranteed by its parent, TE Connectivity Ltd. The following tables present condensed consolidating financial information for TE Connectivity Ltd., TEGSA, and all other subsidiaries that are not providing a guarantee of debt but which represent assets of TEGSA, using the equity method of accounting.

**Condensed Consolidating Statement of Operations
For the Fiscal Year Ended September 28, 2012**

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries | Consolidating Adjustments | Total |
|--|----------------------------|-----------------------------------|-----------------------|------------------------------|-----------|
| | (in millions) | | | | |
| Net sales | \$ | \$ | \$ 13,282 | \$ | \$ 13,282 |
| Cost of sales | | | 9,236 | | 9,236 |
| Gross margin | | | 4,046 | | 4,046 |
| Selling, general, and administrative expenses, net ⁽¹⁾ | 102 | (122) | 1,705 | | 1,685 |
| Research, development, and engineering expenses | | | 688 | | 688 |
| Acquisition and integration costs | 1 | 2 | 24 | | 27 |
| Restructuring and other charges, net | | | 128 | | 128 |
| Operating income (loss) | (103) | 120 | 1,501 | | 1,518 |
| Interest income | | | 23 | | 23 |
| Interest expense | | (168) | (8) | | (176) |
| Other income, net | | | 50 | | 50 |
| Equity in net income of subsidiaries | 1,277 | 1,256 | | (2,533) | |
| Equity in net loss of subsidiaries from discontinued operations | (51) | (51) | | 102 | |
| Intercompany interest and fees | (11) | 69 | (58) | | |
| Income from continuing operations before income taxes | 1,112 | 1,226 | 1,508 | (2,431) | 1,415 |
| Income tax expense | | | (249) | | (249) |
| Income from continuing operations | 1,112 | 1,226 | 1,259 | (2,431) | 1,166 |
| Loss from discontinued operations, net of income taxes | | | (51) | | (51) |
| Net income | 1,112 | 1,226 | 1,208 | (2,431) | 1,115 |
| Less: net income attributable to noncontrolling interests | | | (3) | | (3) |
| Net income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | 1,112 | 1,226 | 1,205 | (2,431) | 1,112 |
| Other comprehensive loss | (199) | (199) | (203) | 402 | (199) |
| Comprehensive income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | \$ 913 | \$ 1,027 | \$ 1,002 | \$ (2,029) | \$ 913 |

(1)

Tyco Electronics Group S.A. selling, general, and administrative expenses include gains of \$125 million related to intercompany transactions. These gains are offset by corresponding losses recorded by Other Subsidiaries.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Statement of Operations
For the Fiscal Year Ended September 30, 2011

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries (in millions) | Consolidating Adjustments | Total |
|--|----------------------------|-----------------------------------|--|------------------------------|-----------|
| Net sales | \$ | \$ | \$ 13,778 | \$ | \$ 13,778 |
| Cost of sales | | | 9,507 | | 9,507 |
| Gross margin | | | 4,271 | | 4,271 |
| Selling, general, and administrative expenses | 177 | 91 | 1,460 | | 1,728 |
| Research, development, and engineering expenses | | | 701 | | 701 |
| Acquisition and integration costs | 3 | | 16 | | 19 |
| Restructuring and other charges, net | | | 136 | | 136 |
| Operating income (loss) | (180) | (91) | 1,958 | | 1,687 |
| Interest income | | | 22 | | 22 |
| Interest expense | | (150) | (11) | | (161) |
| Other income, net | | | 27 | | 27 |
| Equity in net income of subsidiaries | 1,422 | 1,572 | | (2,994) | |
| Equity in net income of subsidiaries from discontinued operations | 22 | 22 | | (44) | |
| Intercompany interest and fees | (19) | 91 | (72) | | |
| Income from continuing operations before income taxes | 1,245 | 1,444 | 1,924 | (3,038) | 1,575 |
| Income tax expense | | | (347) | | (347) |
| Income from continuing operations | 1,245 | 1,444 | 1,577 | (3,038) | 1,228 |
| Income from discontinued operations, net of income taxes | | | 22 | | 22 |
| Net income | 1,245 | 1,444 | 1,599 | (3,038) | 1,250 |
| Less: net income attributable to noncontrolling interests | | | (5) | | (5) |
| Net income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | 1,245 | 1,444 | 1,594 | (3,038) | 1,245 |
| Other comprehensive income | 182 | 182 | 187 | (369) | 182 |
| Comprehensive income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | \$ 1,427 | \$ 1,626 | \$ 1,781 | \$ (3,407) | \$ 1,427 |

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Statement of Operations
For the Fiscal Year Ended September 24, 2010

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries (in millions) | Consolidating Adjustments | Total |
|--|----------------------------|-----------------------------------|--|------------------------------|-----------|
| Net sales | \$ | \$ | \$ 11,681 | \$ | \$ 11,681 |
| Cost of sales | | | 8,038 | | 8,038 |
| Gross margin | | | 3,643 | | 3,643 |
| Selling, general, and administrative expenses | 144 | 4 | 1,342 | | 1,490 |
| Research, development, and engineering expenses | | | 563 | | 563 |
| Acquisition and integration costs | | | 8 | | 8 |
| Restructuring and other charges, net | | | 137 | | 137 |
| Pre-separation litigation income | (7) | | | | (7) |
| Operating income (loss) | (137) | (4) | 1,593 | | 1,452 |
| Interest income | | | 20 | | 20 |
| Interest expense | | (146) | (9) | | (155) |
| Other income, net | 15 | | 162 | | 177 |
| Equity in net income of subsidiaries | 1,153 | 1,206 | | (2,359) | |
| Equity in net income of subsidiaries from discontinued operations | 91 | 91 | | (182) | |
| Intercompany interest and fees | (19) | 102 | (83) | | |
| Income from continuing operations before income taxes | 1,103 | 1,249 | 1,683 | (2,541) | 1,494 |
| Income tax expense | | (5) | (471) | | (476) |
| Income from continuing operations | 1,103 | 1,244 | 1,212 | (2,541) | 1,018 |
| Income from discontinued operations, net of income taxes | | | 91 | | 91 |
| Net income | 1,103 | 1,244 | 1,303 | (2,541) | 1,109 |
| Less: net income attributable to noncontrolling interests | | | (6) | | (6) |
| Net income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | 1,103 | 1,244 | 1,297 | (2,541) | 1,103 |
| Other comprehensive loss | (209) | (209) | (202) | 411 | (209) |
| Comprehensive income attributable to TE Connectivity Ltd., Tyco Electronics Group S.A., or Other Subsidiaries | \$ 894 | \$ 1,035 | \$ 1,095 | \$ (2,130) | \$ 894 |

Table of Contents**TE CONNECTIVITY LTD.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****25. Tyco Electronics Group S.A. (Continued)****Condensed Consolidating Balance Sheet
As of September 28, 2012**

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries | Consolidating Adjustments | Total | |
|--|----------------------------|-----------------------------------|-----------------------|------------------------------|------------------|---------------|
| | (in millions) | | | | | |
| Assets | | | | | | |
| Current Assets: | | | | | | |
| Cash and cash equivalents | \$ | \$ | \$ 1,589 | \$ | \$ 1,589 | |
| Accounts receivable, net | | 1 | 2,342 | | 2,343 | |
| Inventories | | | 1,808 | | 1,808 | |
| Intercompany receivables | | 16 | 29 | (45) | | |
| Prepaid expenses and other current assets | | 2 | 1 | 471 | 474 | |
| Deferred income taxes | | | 289 | | 289 | |
| Total current assets | | 19 | 1 | 6,528 | (45) | 6,503 |
| Property, plant, and equipment, net | | | 3,213 | | 3,213 | |
| Goodwill | | | 4,308 | | 4,308 | |
| Intangible assets, net | | | 1,352 | | 1,352 | |
| Deferred income taxes | | | 2,460 | | 2,460 | |
| Investment in subsidiaries | | 8,192 | 17,341 | (25,533) | | |
| Intercompany loans receivable | | 11 | 2,779 | 8,361 | (11,151) | |
| Receivable from Tyco International Ltd. and Covidien plc | | | 1,180 | | 1,180 | |
| Other assets | | | 40 | 250 | 290 | |
| Total Assets | \$ 8,222 | \$ 20,161 | \$ 27,652 | \$ (36,729) | \$ 19,306 | |
| Liabilities and Equity | | | | | | |
| Current Liabilities: | | | | | | |
| Current maturities of long-term debt | \$ | \$ 1,014 | \$ 1 | \$ | \$ 1,015 | |
| Accounts payable | | 2 | 1,290 | | 1,292 | |
| Accrued and other current liabilities | | 210 | 70 | 1,296 | 1,576 | |
| Deferred revenue | | | 121 | | 121 | |
| Intercompany payables | | 29 | 16 | (45) | | |
| Total current liabilities | | 241 | 1,084 | 2,724 | (45) | 4,004 |
| Long-term debt | | | 2,529 | 167 | 2,696 | |
| Intercompany loans payable | | 4 | 8,356 | 2,791 | (11,151) | |
| Long-term pension and postretirement liabilities | | | 1,353 | | 1,353 | |
| Deferred income taxes | | | 448 | | 448 | |
| Income taxes | | | 2,311 | | 2,311 | |
| Other liabilities | | | 517 | | 517 | |
| Total Liabilities | | 245 | 11,969 | 10,311 | (11,196) | 11,329 |
| Total Equity | | 7,977 | 8,192 | 17,341 | (25,533) | 7,977 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | | | | | | | | | |
|-------------------------------------|----|-------|----|--------|----|--------|----|----------|----|--------|
| Total Liabilities and Equity | \$ | 8,222 | \$ | 20,161 | \$ | 27,652 | \$ | (36,729) | \$ | 19,306 |
|-------------------------------------|----|-------|----|--------|----|--------|----|----------|----|--------|

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Balance Sheet
As of September 30, 2011

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries (in millions) | Consolidating Adjustments | Total | |
|--|----------------------------|-----------------------------------|--|------------------------------|-----------|--------|
| Assets | | | | | | |
| Current Assets: | | | | | | |
| Cash and cash equivalents | \$ | \$ | \$ 1,218 | \$ | \$ 1,218 | |
| Accounts receivable, net | | 2 | 2,339 | | 2,341 | |
| Inventories | | | 1,878 | | 1,878 | |
| Intercompany receivables | | 17 | 28 | (45) | | |
| Prepaid expenses and other current assets | | 2 | 4 | 628 | 634 | |
| Deferred income taxes | | | 402 | | 402 | |
| Assets held for sale | | | 508 | | 508 | |
| Total current assets | | 21 | 4 | 7,001 | (45) | 6,981 |
| Property, plant, and equipment, net | | | | 3,140 | | 3,140 |
| Goodwill | | | | 3,288 | | 3,288 |
| Intangible assets, net | | | | 631 | | 631 |
| Deferred income taxes | | | | 2,364 | | 2,364 |
| Investment in subsidiaries | 7,687 | 13,209 | | (20,896) | | |
| Investment in subsidiaries of discontinued operations | | 441 | | (441) | | |
| Intercompany loans receivable | | 2,416 | 5,848 | (8,264) | | |
| Receivable from Tyco International Ltd. and Covidien plc | | | 1,066 | | 1,066 | |
| Other assets | | 34 | 219 | | 253 | |
| Total Assets | \$ 7,708 | \$ 16,104 | \$ 23,557 | \$ (29,646) | \$ 17,723 | |
| Liabilities and Equity | | | | | | |
| Current Liabilities: | | | | | | |
| Current maturities of long-term debt | \$ | \$ | \$ | \$ | \$ | |
| Accounts payable | | 1 | 1,453 | | 1,454 | |
| Accrued and other current liabilities | | 180 | 88 | 1,465 | 1,733 | |
| Deferred revenue | | | 143 | | 143 | |
| Intercompany payables | | 28 | 17 | (45) | | |
| Liabilities held for sale | | | 80 | | 80 | |
| Total current liabilities | | 209 | 88 | 3,158 | (45) | 3,410 |
| Long-term debt | | | 2,496 | 171 | 2,667 | |
| Intercompany loans payable | | 15 | 5,833 | 2,416 | (8,264) | |
| Long-term pension and postretirement liabilities | | | 1,202 | | 1,202 | |
| Deferred income taxes | | | 333 | | 333 | |
| Income taxes | | | 2,122 | | 2,122 | |
| Other liabilities | | | 505 | | 505 | |
| Total Liabilities | | 224 | 8,417 | 9,907 | (8,309) | 10,239 |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | | | | |
|-------------------------------------|----------|-----------|-----------|-------------|-----------|
| Total Equity | 7,484 | 7,687 | 13,650 | (21,337) | 7,484 |
| Total Liabilities and Equity | \$ 7,708 | \$ 16,104 | \$ 23,557 | \$ (29,646) | \$ 17,723 |

150

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Statement of Cash Flows
For the Fiscal Year Ended September 28, 2012

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries (in millions) | Consolidating Adjustments | Total |
|---|----------------------------|-----------------------------------|--|------------------------------|----------|
| Cash Flows From Operating Activities: | | | | | |
| Net cash provided by (used in) continuing operating activities | \$ (97) | \$ 171 | \$ 2,098 | \$ (284) | \$ 1,888 |
| Net cash provided by discontinued operating activities | | | 59 | | 59 |
| Net cash provided by (used in) operating activities | (97) | 171 | 2,157 | (284) | 1,947 |
| Cash Flows From Investing Activities: | | | | | |
| Capital expenditures | | | (533) | | (533) |
| Proceeds from sale of property, plant, and equipment | 7 | | 16 | | 23 |
| Acquisition of businesses, net of cash acquired | | | (1,384) | | (1,384) |
| Proceeds from divestiture of discontinued operations, net of cash retained by sold operations | | | 394 | | 394 |
| Change in intercompany loans | (22) | 2,160 | | (2,138) | |
| Other | | | (9) | | (9) |
| Net cash provided by (used in) continuing investing activities | (15) | 2,160 | (1,516) | (2,138) | (1,509) |
| Net cash used in discontinued investing activities | | | (1) | | (1) |
| Net cash provided by (used in) investing activities | (15) | 2,160 | (1,517) | (2,138) | (1,510) |
| Cash Flows From Financing Activities: | | | | | |
| Changes in parent company equity ⁽¹⁾ | 639 | (3,371) | 2,732 | | |
| Net increase in commercial paper | | 300 | | | 300 |
| Proceeds from long-term debt | | 748 | | | 748 |
| Repayment of long-term debt | | | (642) | | (642) |
| Proceeds from exercise of share options | | | 60 | | 60 |
| Repurchase of common shares | (185) | | | | (185) |
| Payment of common share dividends and cash distributions to shareholders | (342) | | 10 | | (332) |
| Intercompany distributions | | | (284) | 284 | |
| Loan borrowing with parent | | | (2,138) | 2,138 | |
| Other | | (8) | 52 | | 44 |
| Net cash provided by (used in) continuing financing activities | 112 | (2,331) | (210) | 2,422 | (7) |
| Net cash used in discontinued financing activities | | | (58) | | (58) |
| Net cash provided by (used in) financing activities | 112 | (2,331) | (268) | 2,422 | (65) |
| Effect of currency translation on cash | | | (1) | | (1) |
| Net increase in cash and cash equivalents | | | 371 | | 371 |
| Cash and cash equivalents at beginning of fiscal year | | | 1,218 | | 1,218 |
| Cash and cash equivalents at end of fiscal year | \$ | \$ | \$ 1,589 | \$ | \$ 1,589 |

- (1) Changes in parent company equity includes cash flows related to certain intercompany equity and funding transactions, and other intercompany activity.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Statement of Cash Flows
For the Fiscal Year Ended September 30, 2011

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries | Consolidating Adjustments | Total |
|---|----------------------------|-----------------------------------|-----------------------|------------------------------|----------|
| | (in millions) | | | | |
| Cash Flows From Operating Activities: | | | | | |
| Net cash provided by (used in) continuing operating activities | \$ 3,100 | \$ (151) | \$ 2,073 | \$ (3,300) | \$ 1,722 |
| Net cash provided by discontinued operating activities | | | 57 | | 57 |
| Net cash provided by (used in) operating activities | 3,100 | (151) | 2,130 | (3,300) | 1,779 |
| Cash Flows From Investing Activities: | | | | | |
| Capital expenditures | | | (574) | | (574) |
| Proceeds from sale of property, plant, and equipment | | | 65 | | 65 |
| Proceeds from sale of intangible assets | | | 68 | | 68 |
| Proceeds from sale of short-term investments | | | 155 | | 155 |
| Acquisition of businesses, net of cash acquired | | | (731) | | (731) |
| Change in intercompany loans | 9 | 4,418 | | (4,427) | |
| Other | | | (8) | | (8) |
| Net cash provided by (used in) continuing investing activities | 9 | 4,418 | (1,025) | (4,427) | (1,025) |
| Net cash used in discontinued investing activities | | | (18) | | (18) |
| Net cash provided by (used in) investing activities | 9 | 4,418 | (1,043) | (4,427) | (1,043) |
| Cash Flows From Financing Activities: | | | | | |
| Changes in parent company equity ⁽¹⁾ | (1,936) | (1,116) | 3,052 | | |
| Net decrease in commercial paper | | (100) | | | (100) |
| Proceeds from long-term debt | | 249 | | | 249 |
| Repayment of long-term debt | | | (565) | | (565) |
| Proceeds from exercise of share options | | | 80 | | 80 |
| Repurchase of common shares | (865) | | | | (865) |
| Payment of common share dividends and cash distributions to shareholders | (308) | | 12 | | (296) |
| Intercompany distributions | | (3,300) | | 3,300 | |
| Loan borrowing with parent | | | (4,427) | 4,427 | |
| Other | | | 23 | | 23 |
| Net cash used in continuing financing activities | (3,109) | (4,267) | (1,825) | 7,727 | (1,474) |
| Net cash used in discontinued financing activities | | | (38) | | (38) |
| Net cash used in financing activities | (3,109) | (4,267) | (1,863) | 7,727 | (1,512) |
| Effect of currency translation on cash | | | 5 | | 5 |
| Net decrease in cash and cash equivalents | | | (771) | | (771) |
| Less: net increase in cash and cash equivalents related to discontinued operations | | | (1) | | (1) |

Edgar Filing: TE Connectivity Ltd. - Form 10-K

| | | | | | | |
|--|----|----|----|-------|----|----------|
| Cash and cash equivalents at beginning of fiscal year | | | | 1,990 | | 1,990 |
| Cash and cash equivalents at end of fiscal year | \$ | \$ | \$ | 1,218 | \$ | \$ 1,218 |

(1) Changes in parent company equity includes cash flows related to certain intercompany equity and funding transactions, and other intercompany activity.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

25. Tyco Electronics Group S.A. (Continued)

Condensed Consolidating Statement of Cash Flows
For the Fiscal Year Ended September 24, 2010

| | TE Connectivity Ltd. | Tyco Electronics Group S.A. | Other Subsidiaries | Consolidating Adjustments | Total |
|--|----------------------------|-----------------------------------|-----------------------|------------------------------|----------|
| | (in millions) | | | | |
| Cash Flows From Operating Activities: | | | | | |
| Net cash provided by (used in) continuing operating activities | \$ (139) | \$ (54) | \$ 1,796 | \$ | \$ 1,603 |
| Net cash provided by discontinued operating activities | | | 76 | | 76 |
| Net cash provided by (used in) operating activities | (139) | (54) | 1,872 | | 1,679 |
| Cash Flows From Investing Activities: | | | | | |
| Capital expenditures | | | (380) | | (380) |
| Proceeds from sale of property, plant, and equipment | | | 16 | | 16 |
| Proceeds from sale of short-term investments | | | 1 | | 1 |
| Acquisition of businesses, net of cash acquired | | | (38) | | (38) |
| Change in intercompany loans | (19) | (326) | | 345 | |
| Other | | | 20 | | 20 |
| Net cash used in continuing investing activities | (19) | (326) | (381) | 345 | (381) |
| Net cash used in discontinued investing activities | | | (61) | | (61) |
| Net cash used in investing activities | (19) | (326) | (442) | 345 | (442) |
| Cash Flows From Financing Activities: | | | | | |
| Changes in parent company equity ⁽¹⁾ | 555 | 280 | (835) | | |
| Net increase in commercial paper | | 100 | | | 100 |
| Repayment of long-term debt | | | (100) | | (100) |
| Proceeds from exercise of share options | | | 12 | | 12 |
| Repurchase of common shares | (98) | | (390) | | (488) |
| Payment of cash distributions to shareholders | (299) | | 10 | | (289) |
| Loan borrowing from parent | | | 345 | (345) | |
| Other | | | 1 | | 1 |
| Net cash provided by (used in) continuing financing activities | 158 | 380 | (957) | (345) | (764) |
| Net cash used in discontinued financing activities | | | (15) | | (15) |
| Net cash provided by (used in) financing activities | 158 | 380 | (972) | (345) | (779) |
| Effect of currency translation on cash | | | 11 | | 11 |
| Net increase in cash and cash equivalents | | | 469 | | 469 |
| Cash and cash equivalents at beginning of fiscal year | | | 1,521 | | 1,521 |
| Cash and cash equivalents at end of fiscal year | \$ | \$ | \$ 1,990 | \$ | \$ 1,990 |

- (1) Changes in parent company equity includes cash flows related to certain intercompany equity and funding transactions, and other intercompany activity.

Table of Contents

TE CONNECTIVITY LTD.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

26. Disclosures Required by Swiss Law

We are subject to statutory reporting requirements in Switzerland. The following disclosures are presented in accordance with, and are based on definitions contained in, the Swiss Code of Obligations.

Personnel Expenses

Total personnel expenses were \$3,876 million and \$3,893 million in fiscal 2012 and 2011, respectively.

Fire Insurance Value

The fire insurance values of property, plant, and equipment were \$11,555 million and \$10,788 million at fiscal year end 2012 and 2011, respectively.

Risk Assessment

Our board of directors is responsible for appraising our major risks and overseeing that appropriate risk management and control procedures are in place. The audit committee of the board meets to review and discuss, as determined to be appropriate, our major financial and accounting risk exposures and related policies and practices with management, the internal auditor, and the independent registered public accountants to assess and control such exposures, and assist the board in fulfilling its oversight responsibilities regarding our policies and guidelines with respect to risk assessment and risk management.

Our risk assessment process was in place during fiscal 2012 and 2011 and followed by the board of directors.

