

APOGEE ENTERPRISES, INC.

Form 10-Q

October 06, 2011

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended August 27, 2011

.. **TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File Number: 0-6365

**APOGEE ENTERPRISES, INC.**

(Exact name of registrant as specified in its charter)

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**Minnesota**  
(State or other jurisdiction of  
incorporation or organization)

**41-0919654**  
(I.R.S. Employer  
Identification No.)

**4400 West 78<sup>th</sup> Street Suite 520, Minneapolis, MN**  
(Address of principal executive offices)

**55435**  
(Zip Code)

**Registrant's telephone number, including area code: (952) 835-1874**

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

As of September 29, 2011, 28,322,815 shares of the registrant's common stock, par value \$0.33 1/3 per share, were outstanding.

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**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**  
**CONSOLIDATED BALANCE SHEETS**

(unaudited)

<i>(In thousands, except per share data)</i>	<b>August 27, 2011</b>	<b>February 26, 2011</b>
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 24,611	\$ 24,302
Short-term marketable securities available for sale	5,256	11,163
Restricted short-term investments	15,389	25,086
Receivables, net of allowance for doubtful accounts	111,444	100,967
Inventories	40,039	32,608
Refundable income taxes	12,864	11,567
Deferred tax assets	4,247	5,180
Other current assets	2,691	3,050
<b>Total current assets</b>	<b>216,541</b>	<b>213,923</b>
Property, plant and equipment, net		
Marketable securities available for sale	167,103	179,201
Restricted investments	12,008	15,709
Goodwill	9,593	10,717
Intangible assets	66,749	66,273
Other assets	18,739	19,655
	12,136	9,889
<b>Total assets</b>	<b>\$ 502,869</b>	<b>\$ 515,367</b>
<b>Liabilities and Shareholders Equity</b>		
Current liabilities		
Accounts payable	\$ 39,381	\$ 34,943
Accrued payroll and related benefits	19,306	20,140
Accrued self-insurance reserves	3,927	6,330
Other accrued expenses	21,434	24,117
Current liabilities of discontinued operations	805	4,023
Billings in excess of costs and earnings on uncompleted contracts	18,091	23,406
Current portion long-term debt	133	987
<b>Total current liabilities</b>	<b>103,077</b>	<b>113,946</b>
Long-term debt		
Unrecognized tax benefits	21,117	21,442
Long-term self-insurance reserves	12,251	13,848
Deferred tax liabilities	9,543	9,270
Other long-term liabilities	9,632	9,132
Liabilities of discontinued operations	24,797	19,410
	597	642
Commitments and contingent liabilities (Note 13)		

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Shareholders' equity		
Common stock of \$0.33-1/3 par value; authorized 50,000,000 shares; issued and outstanding 28,318,832 and 28,104,627, respectively	9,440	9,368
Additional paid-in capital	110,862	108,991
Retained earnings	201,103	210,203
Common stock held in trust	(764)	(751)
Deferred compensation obligations	764	751
Accumulated other comprehensive income (loss)	450	(885)
<b>Total shareholders' equity</b>	<b>321,855</b>	<b>327,677</b>
Total liabilities and shareholders' equity	\$ 502,869	\$ 515,367

*See accompanying notes to consolidated financial statements.*

**Table of Contents****CONSOLIDATED RESULTS OF OPERATIONS**

(unaudited)

<i>(In thousands, except per share data)</i>	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>August 27, 2011</b>	<b>August 28, 2010</b>	<b>August 27, 2011</b>	<b>August 28, 2010</b>
Net sales	\$ 165,557	\$ 144,651	\$ 318,895	\$ 287,679
Cost of sales	139,605	126,649	269,257	250,840
<b>Gross profit</b>	<b>25,952</b>	<b>18,002</b>	<b>49,638</b>	<b>36,839</b>
Selling, general and administrative expenses	28,629	25,365	55,743	50,342
<b>Operating loss</b>	<b>(2,677)</b>	<b>(7,363)</b>	<b>(6,105)</b>	<b>(13,503)</b>
Interest income	277	110	554	429
Interest expense	300	151	609	293
Other income, net	91	105	94	145
<b>Loss from continuing operations before income taxes</b>	<b>(2,609)</b>	<b>(7,299)</b>	<b>(6,066)</b>	<b>(13,222)</b>
Income tax benefit	(932)	(2,308)	(2,212)	(4,752)
<b>Loss from continuing operations</b>	<b>(1,677)</b>	<b>(4,991)</b>	<b>(3,854)</b>	<b>(8,470)</b>
Earnings from discontinued operations, net of income taxes		4,869		4,870
<b>Net loss</b>	<b>\$ (1,677)</b>	<b>\$ (122)</b>	<b>\$ (3,854)</b>	<b>\$ (3,600)</b>
<b>Earnings per share - basic</b>				
Loss from continuing operations	\$ (0.06)	\$ (0.18)	\$ (0.14)	\$ (0.31)
Earnings from discontinued operations		0.18		0.18
<b>Net loss</b>	<b>\$ (0.06)</b>	<b>\$</b>	<b>\$ (0.14)</b>	<b>\$ (0.13)</b>
<b>Earnings per share - diluted</b>				
Loss from continuing operations	\$ (0.06)	\$ (0.18)	\$ (0.14)	\$ (0.31)
Earnings from discontinued operations		0.18		0.18
<b>Net loss</b>	<b>\$ (0.06)</b>	<b>\$</b>	<b>\$ (0.14)</b>	<b>\$ (0.13)</b>
Weighted average basic shares outstanding	27,796	27,602	27,829	27,620
Weighted average diluted shares outstanding	27,796	27,602	27,829	27,620
Cash dividends declared per common share	\$ 0.0815	\$ 0.0815	\$ 0.1630	\$ 0.1630

*See accompanying notes to consolidated financial statements.*

**Table of Contents****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited)

<i>(In thousands)</i>	<b>Six Months Ended</b>	
	<b>August 27, 2011</b>	<b>August 28, 2010</b>
<b>Operating Activities</b>		
Net loss	\$ (3,854)	\$ (3,600)
Adjustments to reconcile net earnings to net cash used in operating activities:		
Net earnings from discontinued operations		(4,870)
Depreciation and amortization	13,876	13,775
Stock-based compensation	2,012	2,632
Deferred income taxes	1,190	(2,677)
Gain on disposal of assets	(492)	(190)
Other, net	98	104
Changes in operating assets and liabilities:		
Receivables	(10,198)	(4,741)
Inventories	(7,326)	(3,875)
Accounts payable and accrued expenses	(2,059)	(16,449)
Billings in excess of costs and earnings on uncompleted contracts	(5,315)	(1,892)
Refundable and accrued income taxes	(2,991)	(5,540)
Other, net	342	488
<b>Net cash used in continuing operating activities</b>	<b>(14,717)</b>	<b>(26,835)</b>
<b>Investing Activities</b>		
Capital expenditures	(3,577)	(5,019)
Proceeds from sales of property, plant and equipment	10,313	169
Acquisition of intangibles	(58)	(10)
Purchases of restricted investments	(12,329)	(12,000)
Sales/maturities of restricted investments	23,190	161
Purchases of marketable securities	(9,462)	(23,576)
Sales/maturities of marketable securities	18,284	42,833
Investments in corporate-owned life insurance policies	(1,435)	
<b>Net cash provided by investing activities</b>	<b>24,926</b>	<b>2,558</b>
<b>Financing Activities</b>		
Net proceeds from issuance of debt		12,000
Payments on debt	(1,250)	
Payments on debt issue costs	(66)	(262)
Shares withheld for taxes, net of stock issued to employees	(752)	(893)
Dividends paid	(4,579)	(4,577)
<b>Net cash (used in) provided by financing activities</b>	<b>(6,647)</b>	<b>6,268</b>
<b>Cash Flows of Discontinued Operations</b>		
Net cash used in operating activities	(3,263)	(62)
Net cash used in discontinued operations	(3,263)	(62)
Increase (decrease) in cash and cash equivalents	299	(18,071)
Effect of exchange rates on cash	10	

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Cash and cash equivalents at beginning of year	24,302	46,929
Cash and cash equivalents at end of period	\$ 24,611	\$ 28,858
<b>Noncash Activity</b>		
Capital expenditures in accounts payable	\$ 340	\$ 570

*See accompanying notes to consolidated financial statements.*



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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

(unaudited)

**1. Basis of Presentation**

The consolidated financial statements of Apogee Enterprises, Inc. (we, us, our or the Company) included herein have been prepared in accordance with accounting principles generally accepted in the United States. The consolidated financial statements and notes are presented as permitted by the regulations of the Securities and Exchange Commission (Form 10-Q) and do not contain certain information included in the Company's annual financial statements and notes. The information included in this Form 10-Q should be read in conjunction with the Management's Discussion and Analysis of Financial Condition and Results of Operations and financial statements and notes thereto included in the Company's Form 10-K for the year ended February 26, 2011. The results of operations for the three and six-month periods ended August 27, 2011 are not necessarily indicative of the results to be expected for the full year.

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position as of August 27, 2011 and February 26, 2011, and the results of operations for the three and six-month periods ended August 27, 2011 and August 28, 2010 and cash flows for the six-month periods ended August 27, 2011 and August 28, 2010.

The Company's fiscal year ends on the Saturday closest to the last day of February. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November.

The results of GlasseeViracon are reported on a two-month lag. There were no significant intervening events which would have materially affected our consolidated financial statements had they been recorded during the six months ended August 27, 2011.

In connection with preparing the unaudited consolidated financial statements for the six months ended August 27, 2011, the Company has evaluated subsequent events for potential recognition and disclosure through the date of this filing and determined that there were no subsequent events which required recognition or disclosure in the consolidated financial statements.

**2. New Accounting Standards**

In January 2010, the Financial Accounting Standards Board (FASB) amended U.S. GAAP with respect to disclosures about fair value measurements. The amendments add new requirements for disclosures about transfers into and out of Levels 1 and 2, and separate disclosures about purchases, sales, issuances and settlements relating to Level 3 measurements. The amendments were effective for interim and annual reporting periods beginning after December 15, 2009, except for the disclosures about purchases, sales, issuances and settlements in the roll forward of activity in Level 3 fair value measurements, which are effective for fiscal years beginning after December 15, 2010. The adoption of the additional disclosures required for Level 3 fair value measurements in the first quarter of fiscal 2012 had no impact on the Company's fair value disclosures (see Note 7).

In June 2011, the FASB amended its guidance on the presentation of comprehensive income in financial statements to improve the comparability, consistency and transparency of financial reporting and to increase the prominence of items that are recorded in other comprehensive income. The new guidance allows an entity to present components of net income and other comprehensive income in one continuous statement, referred to as the statement of comprehensive income, or in two separate, but consecutive statements. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. This new guidance is effective for fiscal years and interim periods beginning after December 15, 2011, Apogee's fiscal year 2013. The adoption of the new guidance in the first quarter of fiscal 2013 will not have an impact on our consolidated financial position, results of operations or cash flows.

No other new accounting pronouncements issued or effective during the first six months of fiscal 2012 have had or are expected to have a material impact on the consolidated financial statements.



**Table of Contents****3. Stock-Based Compensation  
Stock Incentive Plan**

The 2009 Stock Incentive Plan, the 2009 Non-Employee Director Stock Incentive Plan, the 2002 Omnibus Stock Incentive Plan and the 1997 Omnibus Stock Incentive Plan (the Plans) provide for the issuance of 1,888,000; 250,000; 3,400,000; and 2,500,000 shares, respectively, for various forms of stock-based compensation to employees and non-employee directors. Awards under these Plans, either in the form of incentive stock options, nonstatutory options or stock-settled stock appreciation rights (SARs), are granted with an exercise price equal to the fair market value of the Company's stock at the date of award. Nonvested share awards and nonvested share unit awards are also included in these Plans. Outstanding options issued to employees generally vested over a four-year period, outstanding SARs vested over a three-year period and outstanding options issued to non-employee directors vested at the end of six months. Outstanding options and SARs have a 10-year term. Nonvested share awards and nonvested share unit awards generally vest over a two, three or four-year period.

The 2002 Omnibus Stock Incentive Plan was terminated in June 2009 and the 1997 Omnibus Stock Incentive Plan was terminated in January 2006; no new grants may be made under either of these plans, although exercises of SARs and options, and vesting of nonvested share awards previously granted thereunder will still occur in accordance with the terms of the various grants.

In August 2011, the Company granted 450,512 stock options and 155,875 nonvested share awards to its new President and Chief Executive Officer, resulting in an increase in the number of shares issued under stock option and nonvested share awards outstanding. In August 2011, the Company also granted 59,952 unrestricted shares to its new President and Chief Executive Officer that were fully expensed during the second quarter, which is included in our stock-based compensation expense noted below. These awards were granted as an inducement grant under applicable NASDAQ Stock Market Listing Rules and were made outside of the Company's existing equity plans.

Total stock-based compensation expense under all Plans and the inducement grant included in the results of operations for the six months ended August 27, 2011 and August 28, 2010, was \$2.0 million and \$2.6 million, respectively. At August 27, 2011, there was \$1.3 million of total unrecognized compensation cost related to stock option awards, which is expected to be recognized over a weighted average period of approximately 36 months.

Cash proceeds from the exercise of stock options were \$0.2 million for both the six months ended August 27, 2011 and August 28, 2010.

The weighted average fair value per option at the date of grant for options granted in fiscal 2012 was \$2.89; which was for the stock option issued under the inducement grant noted above. There were no options or SARs issued in the first six months of fiscal 2011. The aggregate intrinsic value of these securities (the amount by which the stock price on the date of exercise exceeded the stock price of the award on the date of grant) exercised was minimal during the six months ended August 27, 2011 and was \$0.1 million during the six months ended August 28, 2010.

The fair value of each award grant is estimated on the date of grant using the Black-Scholes option-pricing model, with the following weighted-average assumptions used for grants through the first six months of fiscal 2012.

	<b>Six months ended August 27, 2011</b>
Dividend yield	3.9%
Expected volatility	56.1%
Risk-free interest rate	0.8%
Expected lives	4.6 years

The expected stock price volatility is based on historical experience. The risk-free rate for periods that coincide with the expected life of the options is based on the U.S. Treasury Department yield curve in effect at the time of grant. The expected life, the average time an option grant is outstanding, and forfeiture rates are estimated based on historical experience.

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The following table summarizes the award transactions for the six months ended August 27, 2011:

	Number of Shares	Options/SARs Outstanding Weighted Average Exercise Price	Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value
Outstanding at Feb. 26, 2011	1,477,324	\$ 17.81		
Awards granted	450,512	8.34		
Awards exercised	(15,400)	10.23		
Awards canceled	(25,301)	19.83		
Outstanding at Aug. 27, 2011	1,887,135	\$ 15.58	5.6 years	\$ 256,792
Vested or expected to vest at Aug. 27, 2011	1,887,135	\$ 15.58	5.6 years	\$ 256,792
Exercisable at Aug. 27, 2011	1,436,623	\$ 17.85	4.2 years	\$

**Partnership Plan**

The Amended and Restated 1987 Partnership Plan (the Partnership Plan), a plan designed to increase the ownership of Apogee stock by key employees, allowed participants selected by the Compensation Committee of the Board of Directors to defer earned incentive compensation through the purchase of Apogee common stock. The purchased stock was then matched by an equal award of nonvested shares, which vested over a predetermined period. This program was eliminated for fiscal 2006 and beyond, although vesting of nonvested shares will still occur according to the vesting period of the grants made prior to fiscal 2006.

**Executive Compensation Program**

In fiscal 2006, the Company implemented an executive compensation program to provide for a greater portion of total compensation to be delivered to key employees selected by the Compensation Committee of the Board of Directors through long-term incentives using performance shares, SARs and nonvested shares. From fiscal 2006 through fiscal 2009, performance shares were issued at the beginning of each fiscal year in the form of nonvested share awards. Starting in fiscal 2010, the Company issued performance shares in the form of nonvested share unit awards, which give the recipient the right to receive shares earned at the vesting date. The number of shares or share units issued at grant is equal to the target number of performance shares and allows for the right to receive an additional number of, or fewer, shares based on meeting pre-determined Company three-year performance goals.

The following table summarizes the nonvested share award transactions, including performance shares and performance share units, for the six months ended August 27, 2011:

	Nonvested Shares and Units Number of Shares and Units	Weighted Average Grant Date Fair Value
Nonvested at February 26, 2011	921,565	\$ 14.54
Granted <sup>(1)</sup>	434,167	11.86
Vested	(156,882)	16.62
Canceled	(138,869)	17.91
Nonvested at August 27, 2011 <sup>(2)</sup>	1,059,981	\$ 12.69

- (1) Includes 117,765 performance share units granted for the fiscal 2012-2014 performance period at target levels.
- (2) Includes a total of 452,314 performance share units granted and outstanding at target level for fiscal 2010-2012, 2011-2013 and 2012-2014.

At August 27, 2011, there was \$8.0 million of total unrecognized compensation cost related to nonvested share and performance share unit awards, which is expected to be recognized over a weighted average period of approximately 27 months. The total fair value of shares vested during the six months of fiscal 2012 was \$2.2 million.

**Table of Contents****4. Earnings per Share**

The following table presents a reconciliation of the denominators used in the computation of basic and diluted earnings per share.

	Three months ended		Six months ended	
	Aug. 27, 2011	Aug. 28, 2010	Aug. 27, 2011	Aug. 28, 2010
<i>(In thousands, except per share data)</i>				
Basic earnings per share weighted common shares outstanding	27,796	27,602	27,829	27,620
Diluted earnings per share weighted common shares and potential common shares outstanding	27,796	27,602	27,829	27,620
Loss per share basic	\$ (0.06)	\$	\$ (0.14)	\$ (0.13)
Loss per share diluted	(0.06)		(0.14)	(0.13)
Stock options excluded from the calculation of earnings per share because the exercise price was greater than the average market price of the common shares	1,349	1,375	1,248	1,182

Due to the net loss, there was no dilutive impact from unvested shares in the second quarter or six-month period of fiscal 2012 or 2011.

**5. Inventories**

<i>(In thousands)</i>	Aug. 27, 2011	Feb. 26, 2011
Raw materials	\$ 14,943	\$ 12,244
Work-in-process	9,422	7,807
Finished goods	13,813	11,182
Costs and earnings in excess of billings on uncompleted contracts	1,861	1,375
Total inventories	\$ 40,039	\$ 32,608

**6. Marketable Securities**

The Company has investments in municipal bonds of \$17.3 million; \$5.3 million is current and \$12.0 million is non-current. The Company's wholly owned insurance subsidiary, Prism Assurance, Ltd. (Prism), holds \$10.6 million of the municipal bonds. Prism insures a portion of the Company's workers' compensation, general liability and automobile liability risks using reinsurance agreements to meet statutory requirements. The reinsurance carrier requires Prism to maintain fixed-maturity investments, which are generally high-quality municipal bonds, for the purpose of providing collateral for Prism's obligations under the reinsurance agreement. All of the Company's fixed maturity investments are classified as available-for-sale, are carried at fair value and are reported as short-term marketable securities available for sale and marketable securities available for sale in the consolidated balance sheet.

The amortized cost, gross unrealized gains and losses, and estimated fair values of investments available for sale at August 27, 2011 and February 26, 2011, are as follows:

*(In thousands)*

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	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
<b>August 27, 2011</b>				
Municipal bonds	\$ 17,323	\$ 192	\$ (251)	\$ 17,264
<b>Total investments</b>	<b>\$ 17,323</b>	<b>\$ 192</b>	<b>\$ (251)</b>	<b>\$ 17,264</b>
<b>February 26, 2011</b>				
Variable rate demand notes	\$ 7,300	\$	\$	\$ 7,300
Municipal bonds	19,619	313	(360)	19,572
<b>Total investments</b>	<b>\$ 26,919</b>	<b>\$ 313</b>	<b>\$ (360)</b>	<b>\$ 26,872</b>

The Company tests for other than temporary losses on a quarterly basis and has considered the unrealized losses indicated above to be temporary in nature. The Company intends to hold the investments until it can recover the full principal amount and has the ability to do so based on other sources of liquidity. The Company expects such recoveries to occur prior to the contractual maturities.

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The following table presents the length of time that available-for-sale securities were in continuous unrealized loss positions, but were not deemed to be other than temporarily impaired, as of August 27, 2011:

<i>(In thousands)</i>	Less Than 12 Months		Greater Than or Equal to 12 Months		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Municipal bonds	\$ 462	\$ (1)	\$ 1,100	\$ (250)	\$ 1,562	\$ (251)
Total investments	\$ 462	\$ (1)	\$ 1,100	\$ (250)	\$ 1,562	\$ (251)

The amortized cost and estimated fair values of investments at August 27, 2011, by contractual maturity are shown below. Expected maturities may differ from contractual maturities as borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

<i>(In thousands)</i>	Amortized Cost	Estimated Market Value
Due within one year	\$ 5,247	\$ 5,256
Due after one year through five years	3,784	3,830
Due after five years through 10 years	4,458	4,537
Due after 10 years through 15 years	2,239	2,284
Due beyond 15 years	1,595	1,357
Total	\$ 17,323	\$ 17,264

The Company recognized gross realized gains of \$0.4 million during both the three and six-month periods of fiscal 2012, which are included in other income, net in the accompanying consolidated results of operations. Gross realized losses were not material during that timeframe, and there were immaterial amounts of realized gains and realized losses during the three and six-month periods of fiscal 2011.

**7. Fair Value Measurements**

The Company accounts for financial assets and liabilities in accordance with accounting standards that define fair value and establish a framework for measuring fair value. The hierarchy prioritizes the inputs into three broad levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument. Level 3 inputs are unobservable inputs based on the Company's assumptions used to measure assets and liabilities at fair value. A financial asset's or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.



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Financial assets and liabilities measured at fair value as of August 27, 2011 and February 26, 2011, are summarized below:

<i>(In thousands)</i>	Quoted Prices in Active Markets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)	Total Fair Value
<b>August 27, 2011</b>				
<b>Cash equivalents</b>				
Money market funds	\$ 5,515	\$	\$	\$ 5,515
Total cash equivalents	5,515			5,515
<b>Short-term marketable securities avail for sale</b>				
Municipal bonds	\$	\$ 5,256	\$	\$ 5,256
Total short-term marketable securities avail for sale		5,256		5,256
<b>Marketable securities available for sale</b>				
Municipal bonds	\$	\$ 12,008	\$	\$ 12,008
Total marketable securities available for sale		12,008		12,008
<b>Restricted investments</b>				
Money market funds	\$ 24,982	\$	\$	\$ 24,982
Total restricted investments	24,982			24,982
Total assets and liabilities at fair value	\$ 30,497	\$ 17,264	\$	\$ 47,761
<b>February 26, 2011</b>				
<b>Cash equivalents</b>				
Money market funds	\$ 13,787	\$	\$	\$ 13,787
Total cash equivalents	13,787			13,787
<b>Short-term marketable securities avail for sale</b>				
Variable rate demand notes	\$	\$ 7,300	\$	\$ 7,300
Municipal bonds		3,863		3,863
Total short-term marketable securities avail for sale		11,163		11,163
<b>Marketable securities available for sale</b>				
Municipal bonds	\$	\$ 15,709	\$	\$ 15,709
Total marketable securities available for sale		15,709		15,709
<b>Restricted investments</b>				
Money market funds	\$ 35,803	\$	\$	\$ 35,803
Total restricted investments	35,803			35,803
Total assets and liabilities at fair value	\$ 49,590	\$ 26,872	\$	\$ 76,462

**Cash equivalents**

Cash equivalents include highly liquid investments with an original maturity of three months or less, and consist primarily of money market funds. The cash equivalents are held at fair value based on quoted market prices, which approximates stated cost.

**Short-term marketable securities available for sale**

The Company has short-term marketable securities available for sale of \$5.3 million as of August 27, 2011, consisting of municipal bonds. The Company classifies these short-term marketable securities as available-for-sale, and they are carried at fair market value based on market prices from recent trades of similar securities.

**Marketable securities available for sale**

The Company has \$12.0 million of marketable securities available for sale, consisting of municipal bonds. All of the Company's fixed maturity investments are classified as available-for-sale, are carried at fair value and are reported as marketable securities available for sale in the consolidated balance sheet. These investments are held at fair value based on prices from recent trades of similar securities.

**Restricted investments**

The Company has \$15.4 million of current restricted investments consisting of money market funds that were required to be made available to cover our exposure for letters of credit outside of our revolving credit facility and credit-card

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programs. The Company has \$9.6 million of long-term restricted investments consisting of money market funds, which are short-term in nature but are restricted for future investment in the Company's architectural glass fabrication facility in Utah, and are therefore classified as long-term. The restricted investments are held at fair value based on quoted market prices, which approximates stated cost.

**8. Goodwill and Other Identifiable Intangible Assets**

The carrying amount of goodwill, net of accumulated amortization, attributable to each business segment as of the six months ended August 27, 2011, is detailed below.

<i>(In thousands)</i>	<b>Architectural</b>	<b>Large-Scale Optical</b>	<b>Total</b>
Balance at February 26, 2011	\$ 55,716	\$ 10,557	\$ 66,273
Foreign currency translation	476		476
<b>Balance at August 27, 2011</b>	<b>\$ 56,192</b>	<b>\$ 10,557</b>	<b>\$ 66,749</b>

The Company's identifiable intangible assets with finite lives are being amortized over their estimated useful lives and were as follows:

<i>(In thousands)</i>	<b>August 27, 2011</b>			
	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Foreign Currency Translation</b>	<b>Net</b>
Debt issue costs	\$ 2,829	\$ (1,700)	\$	\$ 1,129
Non-compete agreements	6,880	(5,096)	40	1,824
Customer relationships	16,069	(7,637)	233	8,665
Purchased intellectual property	8,559	(1,603)	165	7,121
<b>Total</b>	<b>\$ 34,337</b>	<b>\$ (16,036)</b>	<b>\$ 438</b>	<b>\$ 18,739</b>

<i>(In thousands)</i>	<b>February 26, 2011</b>			
	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Foreign Currency Translation</b>	<b>Net</b>
Debt issue costs	\$ 2,763	\$ (1,534)	\$	\$ 1,229
Non-compete agreements	6,803	(4,712)	19	2,110
Customer relationships	15,966	(6,906)	103	9,163
Purchased intellectual property	8,487	(1,406)	72	7,153
<b>Total</b>	<b>\$ 34,019</b>	<b>\$ (14,558)</b>	<b>\$ 194</b>	<b>\$ 19,655</b>

Amortization expense on these identifiable intangible assets was \$1.5 million and \$1.2 million for the six months ended August 27, 2011 and August 28, 2010, respectively. The amortization expense associated with the debt issue costs is included in interest expense while the remainder is in selling, general and administrative expenses in the consolidated results of operations. At August 27, 2011, the estimated future amortization expense for identifiable intangible assets for the remainder of fiscal 2012 and all of the following four fiscal years is as follows:

<i>(In thousands)</i>	<b>Remainder of Fiscal</b>	<b>Fiscal 2013</b>	<b>Fiscal 2014</b>	<b>Fiscal 2015</b>	<b>Fiscal 2016</b>
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	2012				
Estimated amortization expense	\$ 1,732	\$ 2,805	\$ 2,076	\$ 1,571	\$ 1,325

### 9. Long-Term Debt

The Company maintains an \$80.0 million revolving credit facility, which expires in January 2014. No borrowings were outstanding as of August 27, 2011 or February 26, 2011. The credit facility requires the Company to maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at August 27, 2011 was \$268.3 million, whereas the Company's net worth as defined in the credit facility was \$321.9 million. The credit facility also requires that the Company maintain an adjusted debt-to-EBITDA ratio of not more than 2.75. This ratio is computed quarterly, with EBITDA computed on a rolling four-quarter basis. For purposes of calculating the adjusted debt in the adjusted debt-to-EBITDA ratio, the Company reduces non-credit facility debt for up to \$25 million to the extent of unrestricted cash balances, cash equivalents and short-term marketable securities available for sale in excess of \$15 million. The Company's ratio was 0.00 at August 27, 2011. If the Company is not in compliance with either of these covenants, the lenders may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At August 27, 2011, the Company was in compliance with the financial covenants of the credit facility.

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Long-term debt at August 27, 2011 and February 26, 2011, consists of \$12.0 million of recovery zone facility bonds, \$8.4 million of industrial development bonds and other debt assumed as part of the Glassec acquisition. The industrial development and recovery zone facility bonds mature in fiscal years 2021 through 2036, and the other debt matures in fiscal years 2012 through 2021. The fair value of debt approximates carrying value at August 27, 2011.

Interest payments were \$0.5 million and \$0.3 million for the six-month periods ended August 27, 2011 and August 28, 2010, respectively.

**10. Employee Benefit Plans**

Components of net periodic benefit cost for the Company's Officers' Supplemental Executive Retirement Plan (SERP) and Tubelite, Inc. Hourly Employees' Pension Plan (Tubelite Plan) for the three and six-month periods ended August 27, 2011 and August 28, 2010, were as follows:

<i>(In thousands)</i>	Three months ended		Six months ended	
	Aug. 27, 2011	Aug. 28, 2010	Aug. 27, 2011	Aug. 28, 2010
Interest cost	\$ 164	\$ 166	\$ 328	\$ 332
Expected return on assets	(54)	(56)	(108)	(112)
Amortization of unrecognized net loss	30	30	60	60
Net periodic benefit cost	\$ 140	\$ 140	\$ 280	\$ 280

The Company maintains a deferred compensation plan that allows participants to defer compensation and assist in saving for retirement and other short-term needs. The deferred compensation liability was \$2.4 million at August 27, 2011 and is included in other long-term liabilities in the consolidated balance sheet. The deferred compensation plan has historically been unfunded. In the first quarter of fiscal 2012, the Company invested in corporate-owned life insurance policies (COLI) of \$1.4 million and mutual funds of \$1.0 million with the intention of utilizing them as a long-term funding source for the deferred compensation plan. The COLI assets are recorded at their net cash surrender values and are included in other non-current assets in the consolidated balance sheet. The mutual fund investments are recorded at estimated fair value, based on quoted market prices, and are included in other non-current assets in the consolidated balance sheet.

**11. Income Taxes**

The Company files income tax returns in the U.S. federal jurisdiction, Brazil and various U.S. state jurisdictions. The Company is no longer subject to U.S. federal tax examinations for years prior to fiscal 2008 or state and local income tax examinations for years prior to fiscal 2005. During the first quarter of fiscal 2012, the Company entered into an administrative appeals agreement with the IRS to conclude the federal audit for fiscal years 2004 through 2007. The Company is not currently under U.S. federal examination for years subsequent to fiscal year 2007, and there is very limited audit activity of the Company's income tax returns in U.S. state jurisdictions and Brazil.

The total gross liability for unrecognized tax benefits at August 27, 2011 and February 26, 2011, was approximately \$12.3 million and \$13.8 million, respectively. The decrease in the unrecognized tax benefits was due to releasing reserves upon entering into the agreement for fiscal years 2004 through 2007 noted above. The Company records the impact of penalties and interest related to unrecognized tax benefits in income tax expense, which is consistent with past practices. The total liability for unrecognized tax benefits is expected to decrease by approximately \$2.2 million during the next 12 months due to the lapsing of statutes.

**12. Discontinued Operations**

In several transactions in fiscal years 1998 through 2000, the Company completed the sale of its large-scale domestic curtainwall business, the sale of the Company's detention/security business and its exit from international curtainwall operations. In the first quarter of fiscal 2012, the Company paid \$3.0 million for resolution of an outstanding legal claim related to a foreign discontinued operation, which was fully reserved in discontinued operations at the end of fiscal 2011. The remaining estimated cash expenditures related to discontinued operations are recorded as liabilities of discontinued operations and cover warranty issues relating to domestic and international construction projects that the Company

expects will be resolved over the next five years.

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During the second quarter of fiscal 2011, the favorable resolution of an outstanding tax exposure related to a foreign operation discontinued in 1998 resulted in the release of \$4.9 million of uncertain tax positions and non-cash income from discontinued operations.

<i>(In thousands)</i>	Three months ended		Six months ended	
	Aug. 27, 2011	Aug. 28, 2010	Aug. 27, 2011	Aug. 28, 2010
<b>Condensed Statement of Operations from Discontinued Businesses</b>				
Net sales	\$	\$	\$	\$
Earnings before income taxes				
Income tax expense (benefit)				
Earnings from operations, net of income taxes				
Gain on disposal, net of income taxes		4,869		4,870
Net earnings	\$	\$ 4,869	\$	\$ 4,870

<i>(In thousands)</i>	Aug. 27, 2011	Feb. 26, 2011
	<b>Summary Balance Sheets of Discontinued Businesses</b>	
Accounts payable and accrued liabilities	\$ 805	\$ 4,023
Long-term liabilities	597	642

**13. Commitments and Contingent Liabilities**

**Operating lease commitments.** As of August 27, 2011, the Company was obligated under noncancelable operating leases for buildings and equipment. Certain leases provide for increased rentals based upon increases in real estate taxes or operating costs. Future minimum rental payments under noncancelable operating leases are:

<i>(In thousands)</i>	Remainder						
	of Fiscal 2012	Fiscal 2013	Fiscal 2014	Fiscal 2015	Fiscal 2016	Thereafter	Total
Total minimum payments	\$ 3,416	\$ 6,316	\$ 5,098	\$ 4,281	\$ 4,175	\$ 5,357	\$ 28,643

In the first quarter of fiscal 2012, the Company entered into an agreement for the sale and leaseback of equipment for a sale price of \$10.3 million. Under the sale and leaseback agreement, the Company has an option to purchase the equipment at projected future fair market value upon expiration of the lease, which occurs in fiscal 2018. The lease is classified as an operating lease. The Company has a deferred gain of \$6.1 million under this sale and leaseback transaction, which is included in the balance sheet caption as other accrued expenses and other long-term liabilities. The average annual lease payment over the life of the remaining lease is \$1.6 million.

**Bond commitments.** In the ordinary course of business, predominantly in the Company's installation business, the Company is required to provide a surety or performance bond that commits payments to its customers for any non-performance by the Company. At August 27, 2011, \$113.9 million of the Company's backlog was bonded by performance bonds with a face value of \$313.1 million. Performance bonds do not have stated expiration dates, as the Company is released from the bonds upon completion of the contract. The Company has never been required to pay on these performance-based bonds with respect to any of the current portfolio of businesses.

**Guarantees and warranties.** The Company accrues for warranty and claim costs as a percentage of sales based on historical trends and for specific sales credits as they become known and estimable. Actual warranty and claim costs are deducted from the accrual when incurred. The Company's warranty and claim accruals are detailed below.

<i>(In thousands)</i>	<b>Six months ended</b>	
	<b>Aug. 27, 2011</b>	<b>Aug. 28, 2010</b>
Balance at beginning of period	\$ 9,887	\$ 4,996
Additional accruals	1,975	2,467
Claims paid	(3,544)	(2,697)
Balance at end of period	\$ 8,318	\$ 4,766

**Letters of credit.** At August 27, 2011, the Company had ongoing letters of credit related to its construction contracts and certain industrial development and recovery zone facility bonds. The total value of letters of credit under which the Company was obligated as of August 27, 2011, was approximately \$23.0 million. The Company's total availability



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under its \$80.0 million credit facility is reduced by borrowings under the facility and also by letters of credit issued under the facility. As of August 27, 2011, letters of credit in the amount of \$8.7 million had been issued under the facility.

**Purchase obligations.** The Company has purchase obligations for raw material commitments and capital expenditures. As of August 27, 2011, these obligations totaled \$9.3 million.

**Non-compete agreements.** The Company has entered into a number of non-compete and consulting agreements associated with current and former employees. As of August 27, 2011, future payments of \$1.4 million were committed under such agreements.

**Litigation.** The Company is a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's architectural segment businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company is subject to litigation arising out of employment practices, workers compensation, general liability and automobile claims. Although it is very difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the financial condition of the Company.

**14. Comprehensive Earnings**

<i>(In thousands)</i>	Three months ended		Six months ended	
	Aug. 27, 2011	Aug. 28, 2010	Aug. 27, 2011	Aug. 28, 2010
Net loss	\$ (1,677)	\$ (122)	\$ (3,854)	\$ (3,600)
Unrealized (loss) gain on marketable securities, net of \$(53), \$130, \$(4) and \$93 tax (benefit) expense, respectively	(101)	238	(8)	173
Foreign currency translation adjustments	851		1,343	
Comprehensive (loss) earnings	\$ (927)	\$ 116	\$ (2,519)	\$ (3,427)

**15. Segment Information**

The following table presents sales and operating income data for the Company's two segments, and on a consolidated basis, for the three and six months ended August 27, 2011, as compared to the corresponding periods a year ago.

<i>(In thousands)</i>	Three months ended		Six months ended	
	Aug. 27, 2011	Aug. 28, 2010	Aug. 27, 2011	Aug. 28, 2010
<b>Net Sales from Continuing Operations</b>				
Architectural	\$ 149,142	\$ 127,311	\$ 284,429	\$ 253,678
Large-Scale Optical	16,415	17,380	34,466	34,041
Intersegment eliminations		(40)		(40)
Net sales	\$ 165,557	\$ 144,651	\$ 318,895	\$ 287,679
<b>Operating (Loss) Income from Continuing Operations</b>				
Architectural	\$ (5,123)	\$ (10,764)	\$ (12,176)	\$ (19,408)
Large-Scale Optical	3,516	4,246	8,148	7,604
Corporate and other	(1,070)	(845)	(2,077)	(1,699)

Operating loss	\$ (2,677)	\$ (7,363)	\$ (6,105)	\$ (13,503)
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Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Forward-Looking Statements**

This discussion contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect our current views with respect to future events and financial performance. The words believe, expect, anticipate, intend, estimate, forecast, project, should and similar expressions are intended to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

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Act of 1995. All forecasts and projections in this document are forward-looking statements, and are based on management's current expectations or beliefs of the Company's near-term results, based on current information available pertaining to the Company, including the risk factors noted under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended February 26, 2011. From time to time, we may also provide oral and written forward-looking statements in other materials we release to the public such as press releases, presentations to securities analysts or investors, or other communications by the Company. Any or all of our forward-looking statements in this report and in any public statements we make could be materially different from actual results.

Accordingly, we wish to caution investors that any forward-looking statements made by or on behalf of the Company are subject to uncertainties and other factors that could cause actual results to differ materially from such statements. These uncertainties and other risk factors include, but are not limited to, the risks and uncertainties set forth under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

We wish to caution investors that other factors might in the future prove to be important in affecting the Company's results of operations. New factors emerge from time to time; it is not possible for management to predict all such factors, nor can it assess the impact of each such factor on the business or the extent to which any factor, or a combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. We undertake no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## **Overview**

We are a leader in certain technologies involving the design and development of value-added glass products, services and systems. The Company is comprised of two segments: Architectural Products and Services (Architectural) and Large-Scale Optical Technologies (LSO). Our Architectural segment companies design, engineer, fabricate, install, maintain and renovate the walls of glass, windows, storefront and entrances comprising the outside skin of commercial and institutional buildings. Businesses in this segment are: Viracon, Inc., including Glasse Viracon, a fabricator of coated, high-performance architectural glass for global markets; Harmon, Inc., one of the largest U.S. full-service building glass installation and renovation companies; Wausau Window and Wall Systems, a manufacturer of standard and custom aluminum window systems and curtainwall for the North American commercial construction market; Linetec, a paint and anodizing finisher of architectural aluminum and PVC shutters for U.S. markets; and Tubelite, Inc, a fabricator of aluminum storefront, entrance and curtainwall products for the U.S. commercial construction industry. Our LSO segment consists of Tru Vue, Inc., a manufacturer of value-added glass and acrylic for the custom picture framing market.

The following selected financial data should be read in conjunction with the Company's Form 10-K for the year ended February 26, 2011 and the consolidated financial statements, including the notes to consolidated financial statements, included therein.

**Table of Contents****Sales and Earnings**

The relationship between various components of operations, stated as a percent of net sales, is illustrated below for the three and six-month periods of the current and past fiscal year.

<i>(Percent of net sales)</i>	<b>Three months ended</b>		<b>Six months ended</b>	
	<b>Aug. 27, 2011</b>	<b>Aug. 28, 2010</b>	<b>Aug. 27, 2011</b>	<b>Aug. 28, 2010</b>
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	84.3	87.6	84.4	87.2
Gross profit	15.7	12.4	15.6	12.8
Selling, general and administrative expenses	17.3	17.5	17.5	17.5
Operating loss	(1.6)	(5.1)	(1.9)	(4.7)
Interest income	0.2	0.1	0.2	0.1
Interest expense	0.2	0.1	0.2	0.1
Other income, net		0.1		0.1
Loss from continuing operations before income taxes	(1.6)	(5.0)	(1.9)	(4.6)
Income tax benefit	(0.6)	(1.5)	(0.7)	(1.7)
Loss from continuing operations	(1.0)	(3.5)	(1.2)	(2.9)
Earnings from discontinued operations, net of income taxes		3.4		1.6
Net loss	(1.0)%	(0.1)%	(1.2)%	(1.3)%
Effective tax rate for continuing operations	35.7%	31.6%	36.5%	35.9%

**Highlights of Second-Quarter and First Six-Months of Fiscal 2012 Compared to Second-Quarter and First Six-Months of Fiscal 2011**

Consolidated net sales increased \$20.9 million, or 14.5 percent, for the second quarter ended August 27, 2011, compared to the prior-year period, and increased \$31.2 million, or 10.9 percent, for the six-month period. The primary increase in both the quarter and year-to-date periods was due to the addition of the GlassecViracon business that we acquired in the third quarter of fiscal 2011, which accounted for 6.5 percentage points for the quarter and 5.8 percentage points for the year-to-date period. Market share gains in the window and storefront businesses contributed to both the second quarter and year-to-date improvements, while improved architectural glass pricing also impacted the second quarter.

Gross profit as a percent of sales for the quarter ended August 27, 2011 increased to 15.7 percent from 12.4 percent in the prior-year period, an increase of 3.3 percentage points. For the six-month period, gross profit as a percent of sales was 15.6 percent, an improvement of 2.8 percentage points over the prior-year period. The increases in gross margins were largely due to the higher architectural glass pricing and the margin impact from the revenue growth in the window and storefront businesses, partially offset by lower margin work in the installation business. Gross profit for the prior-year quarter and year-to-date period was impacted by approximately \$2.0 million, or 1.4 percentage points for the quarter and 0.7 percentage points for the year-to-date period, of expenses incurred by our architectural glass business to address architectural glass quality issues due to a vendor-supplied material.

Selling, general and administrative expenses for the second quarter increased by \$3.3 million, but decreased as a percent of net sales to 17.3 percent from 17.5 percent in the prior-year period. For the six-month period, selling, general and administrative expenses were up \$5.4 million from the prior period and remained consistent at 17.5 percent of net sales. Approximately half of the increase in spending

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for both the quarter and year-to-date periods relates to the impact of the addition of the GlassecViracon business. Transition costs related to our retiring CEO and hiring our new CEO, and increased commissions as a result of increased sales, also contributed to the increase in spending for both the quarter and year-to-date periods.

Earnings from discontinued operations for the second quarter of fiscal 2011 reflect the favorable resolution of an outstanding tax exposure related to a foreign operation discontinued in 1998 that provided non-cash income from discontinued operations of \$4.9 million.

**Table of Contents****Segment Analysis**

The following table presents sales and operating income data for our two segments and on a consolidated basis for the three and six-month periods ended August 27, 2011, when compared to the corresponding periods a year ago.

<i>(In thousands)</i>	Three months ended			Six months ended		
	Aug. 27, 2011	Aug. 28, 2010	% Change	Aug. 27, 2011	Aug. 28, 2010	% Change
<b>Net Sales from Continuing Operations</b>						
Architectural	\$ 149,142	\$ 127,311	17.1%	\$ 284,429	\$ 253,678	12.1%
Large-Scale Optical	16,415	17,380	(5.6)	34,466	34,041	1.2
Intersegment eliminations		(40)	NM		(40)	NM
<b>Net sales</b>	<b>\$ 165,557</b>	<b>\$ 144,651</b>	<b>14.5%</b>	<b>\$ 318,895</b>	<b>\$ 287,679</b>	<b>10.9%</b>
<b>Operating (Loss) Income from Continuing Operations</b>						
Architectural	\$ (5,123)	\$ (10,764)	52.4%	\$ (12,176)	\$ (19,408)	37.3%
Large-Scale Optical	3,516	4,246	(17.2)	8,148	7,604	7.2
Corporate and other	(1,070)	(845)	(26.6)	(2,077)	(1,699)	(22.2)
<b>Operating (loss) income</b>	<b>\$ (2,677)</b>	<b>\$ (7,363)</b>	<b>63.6%</b>	<b>\$ (6,105)</b>	<b>\$ (13,503)</b>	<b>54.8%</b>

NM = not meaningful

Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

**Architectural Products and Services (Architectural)**

Second-quarter net sales of \$149.1 million increased 17.1 percent over the prior-year period, and net sales of \$284.4 million for the six-month period increased 12.1 percent over the prior-year period. The addition of GlassecViracon accounted for 7.4 percentage points of the second quarter increase and 6.5 percentage points of the year-to-date increase. Increased revenue in the window and storefront businesses as a result of growth in market share contributed to both the second quarter and year-to-date improvements, while improved architectural glass pricing favorably impacted the second quarter.

The segment incurred an operating loss of \$5.1 million in the current quarter, compared to \$10.8 million in the prior-year quarter. For the six-month period, the segment incurred an operating loss of \$12.2 million compared to \$19.4 million in the prior-year period. The improved architectural glass pricing, the impact of the increased revenue in our window and storefront businesses and a slight improvement in capacity utilization resulted in a lower operating loss in the current-year periods as compared to the prior-year. These items were partially offset by lower margin work in our installation business for projects bid at the bottom of the commercial construction cycle. The prior-year quarter and year-to-date period were impacted by approximately \$2.0 million, or 1.6 percentage points for the quarter and 0.8 percentage points for the year-to-date period, of expenses incurred by our architectural glass business to address architectural glass quality issues due to a vendor-supplied material

Architectural backlog at August 27, 2011, increased to \$231.3 million from \$193.0 million in the prior-year period and decreased from \$247.0 million reported at the end of the first quarter. Bidding activity remains solid; however, bid-to-award and contract timing continues to be slow. Although backlog declined from the first quarter, the dollar value of awarded projects awaiting final signed contracts increased by more than \$20 million from the last quarter; this work is primarily scheduled for fiscal 2013. We expect

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approximately \$116 million of the August 27, 2011 backlog to flow during the remainder of fiscal 2012.

### **Large-Scale Optical Technologies (LSO)**

Second quarter revenues were \$16.4 million, down 5.6 percent compared to the prior year of \$17.4 million. For the six months ended August 27, 2011, revenues were \$34.5 million, a 1.2 percent increase over the prior-year. The decrease for the quarter was due to timing of customer promotions, which impacted the timing of sales between the first and second quarters of fiscal 2012. For the year-to-date period, higher volume and mix of value-added picture framing products were partially offset by softer retail markets.

Operating income of \$3.5 million in the quarter was down 17.2 percent from the prior-year period and operating margins for the quarter were down 3.0 percentage points to 21.4 percent, compared to 24.4 percent in the prior-year period. The current quarter was impacted by the lower sales levels, but we continued to see a solid mix of value-added picture framing products and good operational performance. For the six-month period, operating income of \$8.1 million was up 7.2 percent over the prior-year period and operating margins increased to 23.6 percent compared to 22.3 percent in the prior-year period. The strong mix of value-added picture framing products and good operational performance resulted in the increase for the year-to-date period.

**Table of Contents****Consolidated Backlog**

At August 27, 2011, our consolidated backlog was \$233.3 million, up 19.3 percent over the prior-year period and down 6.1 percent compared to the \$248.4 million reported at the end of the first quarter.

The backlog of the Architectural segment represented more than 99 percent of consolidated backlog.

We view backlog as an important statistic in evaluating the level of sales activity and short-term sales trends in our business. However, as backlog is only one indicator, and is not an effective indicator of our ultimate profitability, we do not believe that backlog should be used as the sole indicator of future earnings of the Company.

**Discontinued Operations**

In several transactions in fiscal years 1998 through 2000, we completed the sale of our large-scale domestic curtainwall business, the sale of our detention/security business and the exit from international curtainwall operations. In the first quarter of fiscal 2012, we paid \$3.0 million for resolution of an outstanding legal claim related to a foreign discontinued operation, which was fully reserved in discontinued operations at the end of fiscal 2011. The remaining estimated cash expenditures related to discontinued operations are recorded as liabilities of discontinued operations and cover warranty issues relating to domestic and international construction projects that we expect to be resolved over the next five years.

During the second quarter of fiscal 2011, favorable resolution of an outstanding tax exposure related to a foreign operation discontinued in 1998 provided non-cash income from discontinued operations of \$4.9 million.

**Liquidity and Capital Resources**

<i>(Cash effect, in thousands)</i>	<b>Six months ended</b>	
	<b>August 27, 2011</b>	<b>August 28, 2010</b>
Net cash used in continuing operating activities	\$ (14,717)	\$ (26,835)
Proceeds from sales of property, plant and equipment	10,313	169
Change in restricted investments, net	10,861	(11,839)
Net sales of marketable securities	8,822	19,257
Capital expenditures	(3,577)	(5,019)
Net change in borrowings		12,000

**Operating activities.** Cash used by operating activities of continuing operations was \$14.7 million for the first six months of fiscal 2012, compared to \$26.8 million in the prior-year period. We experience seasonally high cash outflow from operations in the first half of the year as a result of payments made to fund annual incentive compensation, retirement plan contributions and annual insurance premiums, which impacted both fiscal 2012 and 2011 operating cash flows. We had positive cash flow from operations in the second quarter of fiscal 2012 with reduced losses year-on-year.

Non-cash working capital (current assets, excluding cash and short-term marketable securities available for sale and short-term restricted investments, less current liabilities) was \$68.2 million at August 27, 2011, or 11.1 percent of last 12-month sales, our key metric for measuring working capital efficiency. This compares to 6.8 percent at February 26, 2011 and 7.6 percent at August 28, 2010. The change from year-end and the prior-year period was due to working capital outflows for current quarter and future growth. As indicated in our Form 10-K for the year ended February 26, 2011, we expected this metric to be negatively impacted during fiscal 2012 as we anticipate growth for our Architectural businesses, requiring more working capital to support increasing business activities.

**Investing Activities.** Through the first six months of fiscal 2012, investing activities provided \$24.9 million of cash, compared to \$2.6 million in the same period last year. The current year included \$10.3 million in proceeds from the sale and leaseback of equipment. Net proceeds of \$10.9 million from restricted investments impacted the current year as some of the letters of credit that were being held outside of our credit facility



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were moved under the facility, releasing the money market funds we had been required to maintain to cover those exposures. The net position of our investments for the six-month period resulted in \$8.8 million in net sale proceeds, as we sold investments to fund current operating activities. New capital investments through the first six months of fiscal 2012 totaled \$3.6 million, primarily for safety and maintenance projects, as well as productivity improvements. In the first quarter of fiscal 2012, we invested in corporate-owned life insurance policies (COLI) of \$1.4 million with the intention of utilizing them as a long-term funding source for our deferred compensation plan.

Prior-year investing activities included \$19.3 million in net sales proceeds on marketable securities as we converted those investments to cash equivalents. The prior year included net purchases of restricted investments of \$11.8 million

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related to the funds received as a result of the recovery zone facility bonds that were made available for future investment in our architectural glass fabrication facility in Utah. New capital investments for the first six months of fiscal 2011 were \$5.0 million, primarily for safety and maintenance projects.

We expect fiscal 2012 capital expenditures to be less than \$20 million, primarily for maintenance and safety related spend.

We continue to review our portfolio of businesses and their assets in comparison to our internal strategic and performance objectives. As part of this review, we may acquire other businesses, further invest in, fully divest and/or sell parts of our current businesses.

**Financing Activities.** Total outstanding borrowings at August 27, 2011, were \$21.3 million compared to \$22.4 million as of February 26, 2011 and \$20.4 million at August 28, 2010. Long-term debt at August 27, 2011 and February 26, 2011, consists of \$12.0 million of recovery zone facility bonds, \$8.4 million of industrial development bonds and other debt assumed as part of the Glassec acquisition. The industrial development and recovery zone facility bonds mature in fiscal years 2021 through 2036 and the other debt matures in fiscal years 2012 through 2021. Our debt-to-total-capital ratio was 6.2 percent at August 27, 2011 and 6.4 percent at February 26, 2011.

We maintain an \$80.0 million revolving credit facility, which expires in January 2014. No borrowings were outstanding as of August 27, 2011 or February 26, 2011. The credit facility requires that we maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at August 27, 2011 was \$268.3 million, whereas our net worth as defined in the credit facility was \$321.9 million. The credit facility also requires that we maintain an adjusted debt-to-EBITDA ratio of not more than 2.75. This ratio is computed quarterly, with EBITDA computed on a rolling four-quarter basis. For purposes of calculating the adjusted debt in the debt-to-EBITDA ratio, we reduce non-credit facility debt for up to \$25 million to the extent of unrestricted cash balances, cash equivalents and short-term marketable securities available for sale in excess of \$15 million. Our ratio was 0.00 at August 27, 2011. If we are not in compliance with either of these covenants, the lenders may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At August 27, 2011, we were in compliance with the financial covenants of the credit facility. In addition to the financial covenants of the credit facility, the facility limits our dividends and equity repurchases to \$12 million per fiscal year until the occurrence of two consecutive fiscal quarter-ends after the closing date of the facility in which our trailing twelve month EBITDA exceeds \$20.0 million.

During fiscal 2004, the Board of Directors authorized a share repurchase program of 1,500,000 shares of common stock. The Board of Directors increased this authorization by 750,000 shares in January 2008 and by 1,000,000 in October 2008. There were no share repurchases during the first six months of fiscal 2012 or during fiscal 2011. We have purchased a total of 2,004,123 shares, at a total cost of \$27.3 million, since the inception of this program. We have remaining authority to repurchase 1,245,877 shares under this program, which has no expiration date.

**Other Financing Activities.** The following summarizes our significant contractual obligations that impact our liquidity as of August 27, 2011:

	Future Cash Payments Due by Fiscal Period						
	2012 Remaining	2013	2014	2015	2016	Thereafter	Total
<i>(In thousands)</i>							
Continuing operations							
Industrial revenue bonds	\$	\$	\$	\$	\$	\$ 8,400	\$ 8,400
Recovery zone facility bonds						12,000	12,000
Other debt obligations	133	138	74	74	74	357	850
Operating leases (undiscounted)	3,416	6,316	5,098	4,281	4,175	5,357	28,643
Purchase obligations	7,772	1,553					9,325
Other obligations	180	1,255					1,435
Total cash obligations	\$ 11,501	\$ 9,262	\$ 5,172	\$ 4,355	\$ 4,249	\$ 26,114	\$ 60,653

From time to time, we acquire the use of certain assets, such as warehouses, automobiles, forklifts, vehicles, office equipment, hardware, software and some manufacturing equipment through operating leases. Many of these operating leases have termination penalties. However, because the assets are used in the conduct of our business operations, it is unlikely that any significant portion of these operating leases would be terminated prior to the normal expiration of their lease terms. Therefore, we consider the risk related to termination penalties to be minimal.



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We have purchase obligations for raw material commitments and capital expenditures. As of August 27, 2011, these obligations totaled \$9.3 million.

We expect to make contributions of \$0.5 million to our defined benefit pension plans in fiscal 2012, which will equal or exceed our minimum funding requirements.

As of August 27, 2011, we had \$12.3 million and \$2.0 million of unrecognized tax benefits and environmental liabilities, respectively. We are unable to reasonably estimate in which future periods these amounts will ultimately be settled.

At August 27, 2011, we had ongoing letters of credit related to construction contracts and certain industrial development and recovery zone facility bonds. The Company's \$8.4 million of industrial revenue bonds are supported by \$8.7 million of letters of credit that reduce availability of funds under our \$80.0 million credit facility. The \$12.0 million of recovery zone facility bonds are supported by \$12.3 million of letters of credit. The letters of credit by expiration period were as follows at August 27, 2011:

<i>(In thousands)</i>	<b>Amount of Commitment Expiration Per Fiscal Period</b>						
	<b>2012 Remaining</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Thereafter</b>	<b>Total</b>
Standby letters of credit	\$ 20,982	\$	\$	\$	\$	\$ 2,000	\$ 22,982

In addition to the above standby letters of credit, which were predominantly issued for our industrial development and recovery zone facility bonds, we are required, in the ordinary course of business, to provide a surety or performance bond that commits payments to our customers for any non-performance by us. At August 27, 2011, \$113.9 million of our backlog was bonded by performance bonds with a face value of \$313.1 million. Performance bonds do not have stated expiration dates, as we are released from the bonds upon completion of the contract. We have never been required to pay on these performance-based bonds with respect to any of our current portfolio of businesses.

We self-insure our third-party product liability coverages. As a result, a material construction project rework event would have a material adverse effect on our operating results.

For fiscal 2012, we believe that current cash on hand, cash generated from operating activities and available capacity under our committed revolving credit facility will be adequate to fund our working capital requirements, planned capital expenditures and dividend payments. We have total cash and short-term marketable securities available for sale of \$29.9 million and \$71.3 million available under our credit facility at August 27, 2011. We believe that this will provide us with the financial strength to work through the ongoing weak market conditions and to focus on our growth strategy for the recovery.

**Outlook**

Although we continue to face an unprecedented level of uncertainty in our Architectural segment market, we believe that we remain at the bottom of the commercial construction cycle. The following statements are based on our current expectations for full-year fiscal 2012 results. These statements are forward-looking, and actual results may differ materially.

Overall revenues for the year are expected to grow by more than 10 percent.

We anticipate being slightly profitable for the year.

We expect to generate positive cash flow from operations in fiscal 2012.

Full-year safety and maintenance capital expenditures are projected to be less than \$20 million.

**Related Party Transactions**

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No material changes have occurred in the disclosure with respect to our related party transactions set forth in our Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

### **Critical Accounting Policies**

No material changes have occurred in the disclosure of our critical accounting policies set forth in our Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

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### **Item 3: Quantitative and Qualitative Disclosures About Market Risk**

No material changes have occurred to the disclosures of quantitative and qualitative market risk set forth in our Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

### **Item 4: Controls and Procedures**

- a) Evaluation of Disclosure Controls and Procedures. As of the end of the period covered by this report (the Evaluation Date), we carried out an evaluation, under the supervision and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in applicable rules and forms, and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.
  
- b) Changes in internal controls: There was no change in the Company's internal control over financial reporting that occurred during the fiscal quarter ended August 27, 2011, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

The Company has been a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's architectural segment businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company has also been subject to litigation arising out of employment practices, workers compensation, general liability and automobile claims. Although it is difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the results of operations or financial condition of the Company.

### **Item 1A. Risk Factors**

There have been no material changes or additions to our risk factors discussed in our Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds** **Sales of Unregistered Equity Securities**

As previously disclosed in our Current Report on Form 8-K filed on August 8, 2011, on August 5, 2011, we entered into an Employment Agreement with Joseph F. Puishys to be effective as of August 22, 2011 (the Employment Agreement). Pursuant to the Employment Agreement, Mr. Puishys was entitled to receive the following equity grants on August 22, 2011:

shares of time-based restricted stock of the Company valued at \$1,300,000, which will vest in equal annual increments over a five-year period;

options to purchase shares of the Company's stock valued (using a Black-Scholes valuation) at \$1,300,000, which will vest in equal annual increments over a three-year period; and

unrestricted shares of the Company's common stock valued at \$500,000.

Such equity grants were made as inducement grants pursuant to NASDAQ Stock Market Listing Rule 5635(c)(4) such that the shares of the Company's common stock issuable pursuant to such grants shall not be deducted from shares authorized under the Company's 2009 Stock Incentive Plan previously approved by the Company's shareholders. As disclosed in a press release issued by the Company on August 22, 2011, pursuant to the inducement grants described above, on August 22, 2011, Mr. Puishys received:

155,875 shares of time-based restricted stock of the Company;

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options to purchase 450,512 shares of the Company's common stock; and

59,952 unrestricted shares of the Company's common stock.

The issuances of these equity grants were effected without registration under the Securities Act of 1933, as amended (the Securities Act), in reliance on Section 4(2) of the Securities Act as transactions by an issuer not involving a public offering. Mr. Puishys was an accredited investor able to bear the economic risk of loss of the investment and acquired the equity awards for investment purposes only and not with a view to any resale in connection with any distribution.

**Repurchases of Equity Securities**

The following table provides information with respect to purchases made by the Company of its own stock during the second quarter of fiscal 2012:

<b>Period</b>	<b>Total Number of Shares Purchased (a)</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b)</b>	<b>Maximum Number of Shares that May Yet Be Purchased under the Plans or Programs</b>
May 29, 2011 through June 25, 2011		\$		1,245,877
June 26, 2011 through July 23, 2011				1,245,877
July 24, 2011 through August 27, 2011	20,142	8.34		1,245,877
<b>Total</b>	<b>20,142</b>	<b>\$ 8.34</b>		<b>1,245,877</b>

- (a) The shares in this column represent shares that were surrendered to us by plan participants to satisfy stock-for-stock option exercises or withholding tax obligations related to stock-based compensation.
- (b) In April 2003, the Board of Directors authorized the repurchase of 1,500,000 shares of Company stock, which was announced on April 10, 2003. In January 2008, the Board of Directors increased the authorization by 750,000 shares, which was announced on January 24, 2008. In October 2008, the Board of Directors increased the authorization by 1,000,000 shares, which was announced on October 8, 2008. The Company's repurchase program does not have an expiration date.



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**Item 6. Exhibits**

- 10.1 Employment Agreement between Apogee Enterprises, Inc. and Joseph F. Puishys, made and entered into as of August 5, 2011, to be effective as of August 22, 2011. Incorporated by reference to Exhibit 10.1 to Registrant's Current Report on Form 8-K filed on August 8, 2011.
- 10.2 Form of Restricted Stock Agreement to be entered into by Apogee Enterprises, Inc. and Joseph F. Puishys on August 22, 2011. Incorporated by reference to Exhibit 10.2 to Registrant's Current Report on Form 8-K filed on August 8, 2011.
- 10.3 Form of Option Agreement to be entered into by Apogee Enterprises, Inc. and Joseph F. Puishys on August 22, 2011. Incorporated by reference to Exhibit 10.3 to Registrant's Current Report on Form 8-K filed on August 8, 2011.
- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 The following materials from Apogee Enterprises, Inc.'s Quarterly Report on Form 10-Q for the quarter ended August 27, 2011 are furnished herewith, formatted in XBRL (Extensible Business Reporting Language): (i) the Consolidated Balance Sheets as of August 27, 2011 and February 26, 2011, (ii) the Consolidated Results of Operations for the three and six months ended August 27, 2011 and August 28, 2010, (iii) the Consolidated Statements of Cash Flows for the six months ended August 27, 2011 and August 28, 2010, and (iv) Notes to Consolidated Financial Statements.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APOGEE ENTERPRISES, INC.

Date: October 6, 2011

By: /s/ Joseph F. Puishys  
Joseph F. Puishys  
President and Chief Executive Officer

(Principal Executive Officer)

Date: October 6, 2011

By: /s/ James S. Porter  
James S. Porter  
Chief Financial Officer

(Principal Financial and Accounting Officer)

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**Exhibit Index to Form 10-Q for the Period Ended August 27, 2011**

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