

GOLFSMITH INTERNATIONAL HOLDINGS INC

Form 10-K

April 01, 2005

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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549**

FORM 10-K

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the fiscal year ended January 1, 2005

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from _____ to _____.

Commission file number 333-101117

GOLFSMITH INTERNATIONAL HOLDINGS, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction of Incorporation or
Organization)

16-1634897
(I.R.S. Employer Identification No.)

11000 N. IH-35
Austin, Texas 78753
(Address of Principal Executive Offices)

Registrant's Telephone Number, Including Area Code: (512) 837-8810
Securities registered pursuant to Section 12(b) of the Act:

NONE

Securities registered pursuant to section 12(g) of the Act:

NONE

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was

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required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).
Yes No

None of the registrant's common stock is held by non-affiliates of the registrant.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class of Common Stock	Outstanding at April 1, 2005
\$.001 par value	21,594,597 Shares

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GOLFSMITH INTERNATIONAL HOLDINGS, INC.

Annual Report on Form 10-K

For the Fiscal Year Ended January 1, 2005

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Rule 13a-14(a)/15d-14(a) Certification of James D. Thompson

Rule 13a-14(a)/15d-14(a) Certification of Virginia Bunte

Certification of James D. Thompson Pursuant to 18 U.S.C. Section 1350

Certification of Virginia Bunte Pursuant to 18 U.S.C. Section 1350

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**CAUTIONARY NOTICE REGARDING
FORWARD LOOKING STATEMENTS**

This Annual Report on Form 10-K contains forward-looking statements within the meaning of the federal securities laws. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. Forward-looking statements include statements preceded by, followed by or that include the words may, could, would, should, believe, expect, anticipate, plan, estimate, target, project, expressions. These statements include, among others, statements regarding our expected business outlook, anticipated financial and operating results, our business strategy and means to implement the strategy, our objectives, the amount and timing of future store openings, store retrofits and capital expenditures, the likelihood of our success in expanding our business, financing plans, working capital needs and sources of liquidity.

Forward-looking statements are only predictions and are not guarantees of performance. These statements are based on our management's beliefs and assumptions, which in turn are based on currently available information. Important assumptions relating to the forward-looking statements include, among others, assumptions regarding demand for our products, the introduction of new product offerings, store opening costs, our ability to lease new sites on a timely basis, expected pricing levels, the timing and cost of planned capital expenditures, competitive conditions and general economic conditions. These assumptions could prove inaccurate. Forward-looking statements also involve risks and uncertainties, which could cause actual results that differ materially from those contained in any forward-looking statement. Many of these factors are beyond our ability to control or predict.

We believe our forward-looking statements are reasonable; however, undue reliance should not be placed on any forward-looking statements, which are based on current expectations. Further, forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

PART I

Item 1. Business

Overview

Carl Paul founded our company in 1967 when he began providing clubmakers with the components necessary to offer custom-made golf clubs at a time when most golfers could only purchase ready-made, off-the-shelf equipment. In order to capitalize on this market opportunity, we helped pioneer the golf club components industry by designing and selling a line of components and supplies (principally golf clubheads, shafts, grips and tools) for custom clubmakers through our clubmakers' catalog. Over the years we have complemented and expanded our operations by opening our first retail outlet in 1972, mailing our first general golf product catalog in 1975, opening our first superstore in 1992, opening the Harvey Penick Golf Academy in 1993 and launching golfsmith.com in 1997.

We are a multi-channel, specialty retailer of golf equipment and related accessories and a designer and marketer of golf equipment. We have a 38-year history as a retailer in the golf industry. We offer equipment from leading manufacturers, including Callaway®, Cobra®, FootJoy®, Nike®, Ping®, Taylor Made® and Titleist®. In addition, we offer our own proprietary brands, including Golfsmith®, Lynx®, Snake Eyes®, Killer Bee®, Zevo®, GearForGolf™ and GiftsForGolf™. We market our products through 46 superstores as well as through our direct-to-consumer channels, which include our clubmaking and consumer catalogs and our Internet site. We also operate the Harvey Penick Golf Academy, an instructional school incorporating the techniques of the well-known golf

instructor, the late Harvey Penick.

We offer a complete line of golf equipment and related accessories through multiple distribution channels:

Superstores. We opened our first golf superstore in 1992 and currently operate 46 superstores. These stores range in size from approximately 8,000 to 33,000 square feet. Our superstores feature a wide selection of golf equipment from major name brand manufacturers.

Direct-to-Consumer. Our principal publications are the Golfsmith Consumer Catalog and the Golfsmith Clubmaking Catalog. We also sell our products through our website, www.golfsmith.com. Through our direct-to-consumer distribution channels, we provide customers our offering of products, including equipment, apparel, accessories and clubmaking components and tools.

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Harvey Penick Academy. In 1993, we partnered with Austin native and well-known golf instructor, the late Harvey Penick, to form the Harvey Penick Golf Academy. The academy has attracted over 18,000 students since its inception. We believe the academy helps contribute to sales at our adjacent Austin superstore.

International. We work with a group of international distributors to offer golf club components and equipment to clubmakers and golfers in selected regions outside the United States. In the United Kingdom, we sell our proprietary branded equipment through a commissioned sales force directly to retailers. Throughout most of Europe and parts of Asia and other parts of the world, we sell our products through a network of distributors.

The Merger

On October 15, 2002, BGA Acquisition Corp., our wholly owned subsidiary merged with and into Golfsmith International, Inc. Golfsmith International, Inc., or Golfsmith, is the surviving corporation and is our wholly owned subsidiary as a result of the merger. The aggregate purchase price for the merger was approximately \$121.0 million. The components of this purchase price included the payment to the stockholders of Golfsmith prior to the merger of \$101.5 million in cash and \$12.8 million of our equity securities, and \$6.7 million in fees and expenses incurred in connection with the merger. The cash portion of the purchase price for the merger was funded out of:

the net proceeds from the offering of Golfsmith's 8.375% senior secured notes due 2009, of approximately \$67.9 million;

the cash contribution of \$50.0 million described below; and

existing cash.

The merger agreement required Golfsmith to repay and terminate all then existing indebtedness and also required us to put in place a new revolving credit facility as a condition to the closing of the merger. For more information about the purchase price and the other terms of the merger generally, you should read the description of the merger agreement contained in Item 13, *Certain Relationships and Related Transactions*.

We were formed by Atlantic Equity Partners III, L.P., a limited partnership operated by First Atlantic Capital Ltd. First Atlantic is a private equity investment firm. We were formed solely for the purpose of completing the merger and had no operations, assets or properties prior to the merger. In connection with the merger, Atlantic Equity Partners III contributed \$50.0 million in return for approximately 79.7% of our common stock on a fully diluted basis. In the merger, Golfsmith's stockholders prior to the merger, including members of our current management, received shares of our common stock and restricted common stock units, which entitle the holders thereof to shares of our common stock. These stockholders currently own in the aggregate 17.0% of our common stock on a fully diluted basis, including outstanding stock options. In connection with the merger, we entered into a management consulting agreement with First Atlantic, and all of our stockholders, including members of our management, entered into a stockholders agreement and certain other contractual arrangements with First Atlantic as described in Item 13, *Certain Relationships and Related Transactions*.

Products and Suppliers

We currently derive over 60% of our net revenues from clubs and components, which include products from original equipment manufacturers as well as our own proprietary brands. Sales of our proprietary branded clubs constituted 10.8% and 9.2% of our total club sales in fiscal 2003 and fiscal 2004, respectively. Our products include golf clubs and club components, club bags, golf gloves, golf shoes, and golfing apparel.

Original Equipment Manufacturers

We offer a large selection of golf equipment from many of the major equipment vendors in the industry, including, but not limited to, Callaway®, Cobra®, FootJoy®, Nike®, Ping®, Taylor Made® and Titleist®.

In fiscal 2004, three of our suppliers, Callaway Golf, Taylor Made/Adidas Golf, and Fortune Brands (Titleist/Cobra Golf) each supplied 10% of our consolidated purchases. In fiscal 2003, Callaway Golf supplied 11% of our consolidated purchases. No other single supplier accounted for more than 10% of our consolidated purchases during fiscal 2003 or 2004. Our top ten suppliers for fiscal 2004 were as follows:

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Top 10 Suppliers

Callaway Golf
Eaton Corporation
Footjoy, Inc.
Fortune Brands (Titleist/Cobra Golf)
Nike

Ping
Roger Cleveland Golf
Taylor Made/Adidas Golf
True Temper
Twin Lakes Co. Ltd.

Proprietary Brands

We are the registrant of, or have pending registrations for over 100 trademarks and service marks in more than 30 countries including Golfsmith®, Lynx®, Snake Eyes®, Black Cat®, Killer Bee®, Predator®, Tigress®, Zevo®, GearForGolf™ and GiftsForGolf™. Our trademarks are generally valid as long as they are properly in use in commerce. The registrations are valid as long as they are properly maintained and the registered marks have not become generic, abandoned or the registrations obtained fraudulently. Our trademarks may cease to be valid, for example, if we:

license our trademarks without quality control or fail to enforce quality control provisions in any licenses;

fail to contest infringing uses;

fail to use a U.S. trademark for three consecutive years;

fail to use a foreign registered trademark within the time required after registration; and

fail to maintain foreign registrations, in which case we may lose the presumption of ownership in the foreign country.

Our trademarks and domain names are considered to be indefinite lived assets under SFAS No. 142, Goodwill and Other Intangible Assets, and therefore are not amortized. Other definite lived intellectual property is amortized on a straight-line basis over nine years.

We focus on developing products that are high-quality and designed to increase the penetration of our private label offerings, fill a niche or gap in the premium brand product offerings and appeal to custom clubmakers and enhance our status in equipment design. Three of our private labels were added in fiscal 1998 when we purchased assets of three golf companies: Lynx Golf Inc., Snake Eyes Golf Clubs Inc. and Black Rock Golf Corp., the manufacturer of the Killer Bee® line. We purchased an additional brand Zevo® in 2003. These companies' equipment lines are now proprietary brands included in all of our retail channels. We source substantially all of our proprietary products from contract manufacturers in Asia, and these contractors manufacture our equipment according to our specifications.

Sales and Distribution

Superstores

We opened our first golf superstore in 1992 and currently operate 46 superstores. The locations of our superstores are more fully described in Item 2, Properties.

Our superstores range in size from approximately 8,000 to 33,000 square feet and average approximately 18,000 square feet. Our superstores feature both a wide selection of golf equipment from major name brand manufacturers and our own proprietary branded products. Our superstores also cater to golf and sports enthusiasts by providing golf simulators, indoor driving nets, computerized swing analyzers, putting greens, indoor lesson capabilities in select

locations and television monitors that display golf and major sporting events. In addition, the majority of our superstores offer components, clubmaking tools, supplies and on-site custom clubfitting and technical support.

We plan to modify selected larger superstores into a smaller, more productive layout that we believe will lower our operating costs and capital requirements and increase our profitability while providing customers with a superior shopping environment. Based on our experience, we expect to spend between \$0.3 million and \$0.5 million to retrofit each selected additional superstore.

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We opened six stores during fiscal 2003 and eight stores during fiscal 2004. All fourteen of these new stores opened were built in this mold of the smaller store layout.

We intend to selectively expand our existing store base in existing as well as new markets that fit our selection criteria. We plan to open eight to twelve superstores during fiscal 2005, one of which opened in March 2005. Based on our experience, we expect to spend approximately \$1.5 million to open each additional superstore, which includes pre-opening expenses, capital expenditures and inventory costs. The criteria for the selection of new superstore locations include:

demographic characteristics with a high number of avid golfers and above average annual household incomes;

visibility from and access to highways or other major roadways;

the ability to obtain favorable lease terms; and

co-tenants that are likely to draw customers whom we would otherwise target within the site's relevant market.

After we have identified a potential site, we assess the cost of the site and carefully examine the projected profitability and returns generated from opening the additional store.

Our superstores accounted for approximately 56.7%, 62.9% and 69.0% of our net revenues for fiscal 2002, 2003 and 2004, respectively. The increase in the percentage of our net revenues derived from superstores correlates with our increased number of superstores from 26 superstores at December 29, 2001 to 46 superstores at January 1, 2005.

Direct-To-Consumer

Through our direct-to-consumer distribution channels, we provide customers our offering of products, including equipment, apparel, accessories, and clubmaking components and tools. Our direct-to-consumer channels accounted for approximately 40.3%, 34.5% and 28.5% of our net revenues for fiscal 2002, 2003 and 2004, respectively. The decrease in the percentage of our net revenues derived from direct-to-consumer correlates with our increased number of superstores and the related growth in net revenues.

Catalogs. Our principal publications are the Golfsmith Consumer Catalog and the Golfsmith Clubmaking Catalog. We have developed a proprietary customer database largely through our catalog and online website order processing and to a lesser extent through contests and point-of-sale data collection in our superstores. The names and associated sales information are merged periodically into our customer master file. This merge process provides a source of current information to help assess the effectiveness of the catalog and identifies new customers that can be added to our in-house mailing lists. We use statistical evaluation and selection techniques to determine which customer segments are likely to contribute the greatest revenue per mailing.

Our two catalog titles are designed and produced by our in-house staff of writers, photographers and graphic artists. The monthly production and distribution schedule of our consumer catalog permits frequent changes in the product selection and price.

Internet. We also sell our products through our e-commerce site, www.golfsmith.com, which features over 20,000 unique products. In addition, we have 24 registered domain names that link to www.golfsmith.com.

Our Internet business complements our retail and catalog channels by building customer awareness of our brand and acting as an effective advertising vehicle for new product introductions, unique product offerings and our proprietary brands.

International

We work with a group of international agents and distributors to offer golf club components and equipment to clubmakers and golfers in selected regions outside the United States. In the United Kingdom, we sell our proprietary branded equipment through a commissioned sales force directly to retailers. Throughout most of Europe and parts of Asia and other parts of the world, we sell our products through a network of agents and distributors. Approximately 2.5%, 2.3% and 2.2% of our net revenues in fiscal 2002, 2003 and 2004, respectively, were derived from sales made through our international distributors and our distribution center near London.

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Harvey Penick Academy

In 1993, we partnered with Austin native and well-known golf instructor, the late Harvey Penick, to form the Harvey Penick Golf Academy. The academy has attracted over 18,000 students since its inception. We believe the academy helps contribute to sales at our adjacent Austin superstore. The academy accounted for approximately 0.5%, 0.3% and 0.3% of our net revenues in fiscal 2002, 2003 and 2004, respectively.

Marketing

We have a multi-faceted marketing strategy that combines direct marketing, local advertising and supplier marketing.

On the local level, we run newspaper ads to promote superstores and store events. Additional marketing activity occurs during key shopping periods, such as Father's Day and Christmas, and in connection with specific sales and promotional events. We participate in cooperative advertising arrangements with our vendors. Along with vendor buy-ins to sponsor events, these arrangements have reduced our advertising costs. Also, on the national level, we run printed advertisements in national magazines. We have an agreement with The Golf Digest Companies that establishes us as a national golf retail advertiser in Golf Digest publications. Historically, we have run national ads on the Golf Channel and local television ads in select markets to complement our direct marketing campaign. To contain costs and increase effectiveness, we have expanded the use of e-mail for direct marketing.

The catalogs that we distribute annually are also an important marketing tool. The Golfsmith Clubmaking Catalog is distributed to many of our clubmaking catalog customers and reinforces our place in the component market. In addition, we believe the magazine expands recognition of the Golfsmith® brand and encourages additional sales through the publicity of new product and promotional offerings.

Infrastructure

Our order fulfillment infrastructure includes:

- a 100,000 square foot, direct-to-consumer shipping facility and associated warehouse in Austin, Texas which can handle over one million packages annually;

- a 140,000 square foot distribution center in Austin, Texas with available capacity to handle all store inventory and order fulfillment requirements; and

- management information systems that fully integrate all aspects of our business and enable us to quickly obtain key operating data.

We also have two smaller distribution facilities in Toronto, Canada and near London, England from which we service our Canadian and European customers.

Management Information Systems

Our management information systems provide us with a network and applications that are scalable and easy to use, maintain, and modify. These systems provide us with the infrastructure necessary to support continued growth. This infrastructure integrates all major aspects of our business, improves our back-office capabilities, enhances management reporting and analysis capabilities through rapid access to data, lowers operating costs and improves and expands our direct marketing capabilities.

The in-store, point-of-sale system tracks all sales by category, style and item and allows us to routinely compare current performance with historical and planned performance. The information gathered by this system supports automatic replenishment of inventory and is integrated into product buying decisions.

The majority of our hardware resides at our corporate headquarters. We have implemented redundant servers and communication lines to limit downtime in the event of power outages or other potential problems. System administrators and network managers monitor and operate our network operations and transactions-processing systems to ensure the continued uninterrupted operation of our website and transaction-processing systems.

Seasonality

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Based on our experience, we believe that retailers in the golf industry experience a high degree of seasonality in their businesses during the warm weather golf season and the Christmas holiday gift-giving season. As a consequence, retailers, including us, incur higher expenses related to building inventory in order to meet the higher demand during these seasons. In keeping with this trend, our sales leading up to and during the warm weather golf season and the Christmas holiday gift-giving season have historically contributed a higher percentage of our annual net revenues and annual net operating income than other periods in our fiscal year. During fiscal 2004, the fiscal months of March through September and December, which together comprise 36 weeks of our 52-week fiscal year, contributed over three-quarters of our annual net revenues and substantially all of our annual operating income.

Employees

As of January 1, 2005, we employed 1,297 people. We believe we have strong relationships with our employees. None of our work force is unionized.

Competition

Our competitors currently include other specialty retailers, mass merchandise retailers, conventional sporting goods retailers, on-course pro shops and online retailers of golf equipment. These businesses compete with us in one or more product categories. In addition, traditional and specialty golf retailers are expanding more aggressively in marketing brand-name golf equipment, thereby competing directly with us for products, customers and locations. Some of these potential competitors have been in business longer than us or have greater financial or marketing resources than we do and may be able to devote greater resources to sourcing, promoting and selling their products. Several of our key vendors have begun to operate retail stores or websites that sell directly to consumers and may compete with us and reduce our sales. In the specialty off-course segment, our primary competitors include retail chains such as Edwin Watts, Golf Galaxy, The Golfers Warehouse (TGW) and Dick's Sporting Goods. Other competitors include on-course pro shops, direct marketers and sporting goods retailers. We compete on the basis of brand image, technology, quality and performance of our products, method of distribution, price, style and intellectual property protection.

Environmental Matters

We are subject to various foreign, federal, state and local environmental protection, chemical control and health and safety laws and regulations, and we incur costs to comply with those laws. We own and lease real property, and some environmental laws hold current or previous owners or operators of businesses and real property liable for contamination on or originating from that property, even if they did not know of and were not responsible for the contamination. The presence of hazardous substances on any of our properties or the failure to meet environmental regulatory requirements may have a material adverse affect on our ability to use or to sell the property or to use the property as collateral for borrowing and may cause us to incur substantial remediation or compliance costs. If hazardous substances are released from or located on any of our properties, we could incur substantial liabilities through a private party personal injury or property damage claim or a claim by a governmental entity for other damages. The liability may be imposed on us under environmental laws or common law principles. In addition, some of the products we sell contain regulated substances, such as solvents and lead. Environmental laws may impose liability on any person who disposes of hazardous substances, regardless of whether the disposal site is owned or operated by such person.

Although we do not currently anticipate that the costs of complying with environmental laws or otherwise satisfying any current liabilities under environmental laws will materially adversely affect us, we cannot assure you that we will not incur material costs or liabilities in the future, due to the discovery of new facts or conditions, acquisition of new properties, the occurrence of releases of hazardous substances, the filing of new claims, changes in operations, a change in existing environmental laws, adoption of new environmental laws or new interpretations of

existing environmental laws.

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Additional Factors That May Affect Future Results

Our success depends on the continued popularity of golf and the growth of the market for golf-related products. If golf declines in popularity, our sales could materially decline.

We generate substantially all of our net revenues from the sale of golf-related equipment and accessories. The demand for our golf products is directly related to the popularity of golf, the number of golf participants and the number of rounds of golf being played by these participants. If golf participation decreases, sales of our products would be adversely affected. In addition, the popularity of golf organizations, such as the Professional Golfers Association, also affects the sales of our golf equipment and golf-related apparel. We depend on the exposure of our brands to increase brand recognition and reinforce the quality of our products. Any significant reduction in television coverage of PGA or other golf tournaments, or any other significant decreases in either attendance at golf tournaments or viewership of golf tournaments, will reduce the visibility of our brand and could adversely affect our sales.

In addition, we do not believe there has been any material increase in golf participation or the number of golf rounds played since 1999. The number of rounds played in the U.S. dropped to 495 million in 2003 from 518 million in 2000, perhaps reflecting the general decline in the U.S. economy. We believe that the golf industry did not experience growth in 2004. Golf Datatech has reported that the number of golf rounds played in the United States declined 0.1% during 2004 as compared to 2003. We cannot assure you that the overall dollar volume of the worldwide market for golf-related products will grow, or that it will not decline, in the future.

We may not be able to borrow additional funds, if needed, to expand our business or compete effectively and, as a result, our net revenues and profitability may be materially adversely affected.

The indenture governing our senior secured notes and our senior credit facility limit almost completely our ability to borrow additional funds. We believe that the terms of the liens securing our senior credit facility and our senior secured notes effectively preclude us from borrowing additional funds, other than under our senior credit facility. As a result, to the extent that we do not have borrowing availability under our senior credit facility we will have to fund our operations, including new store openings and capital expenditures as well as any future acquisitions, with cash flow from operations. If we do not generate sufficient cash flow from our operations to fund these expenditures, we may not be able to compete effectively and our sales and profitability would likely be materially adversely affected.

A reduction in discretionary consumer spending could reduce sales of our products.

Our products are recreational in nature and are therefore discretionary purchases for consumers. Consumers are generally more willing to make discretionary purchases of golf products during favorable economic conditions. Discretionary spending is affected by many factors, including, among others, general business conditions, interest rates, the availability of consumer credit, taxation, and consumer confidence in future economic conditions. Our customers' purchases of discretionary items, including our products, could decline during periods when disposable income is lower, or periods of actual or perceived unfavorable economic conditions. Any significant decline in these general economic conditions or uncertainties regarding future economic prospects that adversely affect discretionary consumer spending could lead to reduced sales of our products. In addition, our sales could be adversely affected by a downturn in the economic conditions in the markets in which our superstores operate.

Our sales and profits may be adversely affected if we or our suppliers fail to successfully develop and introduce new products.

Our future success will depend, in part, upon our and our suppliers' continued ability to develop and introduce innovative products in the golf equipment market. The success of new products depends in part upon the various

subjective preferences of golfers, including a golf club's look and feel, and the level of acceptance that a golf club has among professional and recreational golfers. The subjective preferences of golf club purchasers are difficult to predict and may be subject to rapid and unanticipated changes. If we or our suppliers fail to successfully develop and introduce innovative products on a timely basis, then our sales and profits may suffer.

In addition, if we or our suppliers introduce new golf clubs too rapidly, it could result in close-outs of existing inventories. Close-outs can result in reduced margins on the sale of older products, as well as reduced sales of new products given the availability of older products at lower prices. These reduced margins and sales may adversely affect our results of operations.

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Our sales and profitability may be adversely affected if new competitors enter the golf products industry.

Increased competition in our markets due to the entry of new competitors, including companies which currently supply us with products that we sell, could reduce our net revenues. Our competitors currently include other specialty retailers, mass merchandise retailers, conventional sporting goods retailers, on-course pro shops, and online retailers of golf equipment. These businesses compete with us in one or more product categories. In addition, traditional and specialty golf retailers are expanding more aggressively in marketing brand-name golf equipment, thereby competing directly with us for products, customers and locations. Some of these potential competitors have been in business longer than we have and/or have greater financial or marketing resources than we do and may be able to devote greater resources to sourcing, promoting and selling their products. As a result of this competition, we may experience lower sales or greater operating costs, such as marketing costs, which would have an adverse effect on our profitability.

New superstores that we may open may divert our limited capital resources away from other areas of our business and may not be profitable which could adversely affect the profitability of our company as a whole.

Our strategy involves opening additional superstores in new and existing markets. During the fiscal year ended January 1, 2005, we opened eight new stores, incurring \$0.7 million in pre-opening expenses and \$5.0 million in capital expenditures. We plan to open eight to twelve additional stores during fiscal 2005, one of which has been opened as of April 1, 2005. Based on our experience, we expect to spend \$1.5 million to open each additional superstore, which includes pre-opening expenses, capital expenditures and inventory costs. This amount is an estimate and actual store opening costs may vary. We intend to fund new store openings through cash flow from operations. Our senior credit facility and the indenture governing our senior secured notes significantly restrict our ability to incur indebtedness and to make capital expenditures. We may not have or be able to obtain sufficient funds to fund our planned expansion.

Our ability to open new stores on a timely and profitable basis is subject to various contingencies, some of which are beyond our control. These contingencies include our ability to locate suitable store sites, negotiate acceptable lease terms, build-out or refurbish sites on a timely and cost-effective basis, hire, train and retain skilled managers and personnel, obtain adequate capital resources and successfully integrate new stores into existing operations. We can not assure you that our new stores will be a profitable deployment of our limited capital resources. If any of our new stores are not profitable, then the profitability of our company as a whole may be adversely affected.

Our expansion in new and existing markets, if unsuccessful, could cause our operating income to decrease.

Our expansion in new and existing markets may present competitive, distribution, and merchandising challenges that differ from our current challenges, including competition among our stores clustered in a single market, diminished novelty of our store design and concept, added strain on our distribution center and management information systems and diversion of management attention from existing operations. To the extent that we are not able to meet these new challenges, our operating income could decrease.

If we do not accurately predict our sales during our peak seasons and they are lower than we expect, our profitability may be materially adversely affected.

Our business is seasonal. Our sales leading up to and during the warm weather golf season and the Christmas holiday gift-giving season have historically contributed a higher percentage of our annual net revenues and annual net operating income than other periods in our fiscal year. During fiscal 2004, the fiscal months of March through September and December, which together comprise 36 weeks of our 52-week fiscal year, contributed over three-quarters of our annual net revenues and substantially all of our annual operating income. We make decisions

regarding merchandise well in advance of the season in which it will be sold. We incur significant additional expenses leading up to and during these periods in anticipation of higher sales in these periods, including acquiring additional inventory, preparing and mailing our catalogs, advertising, creating in-store promotions and hiring additional employees. If our sales during our peak seasons are lower than we expect for any reason, we may not be able to adjust our expenses in a timely fashion. As a result, our profitability may be materially adversely affected.

If the products we sell do not satisfy the standards of the United States Golf Association and the Royal and Ancient Golf Club of St. Andrews in the future, our net revenues attributable to those products and our profitability may be reduced.

We and our suppliers generally seek to satisfy the standards established by the United States Golf Association and the Royal and Ancient Golf Club of St. Andrews in the design of golf clubs because these standards are generally followed by golfers within their respective geographic areas. We believe that all of the products we sell conform to these standards, except where expressly marketed

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as non-conforming. However, we cannot assure you that our products will satisfy these standards in the future or that the standards of these organizations will not be changed in a way that makes our products non-conforming. If our products that are intended to conform are determined to be non-conforming, our net revenues attributable to those products and, as a result, our profitability may be reduced.

We lease most of our superstore locations. If we are unable to maintain those leases or locate alternative sites for our superstores on terms that are acceptable us, our net revenues and profitability could be reduced.

We lease 45 of our 46 current superstores. We cannot assure you that we will be able to maintain our existing store locations as leases expire, or that we will be able to locate alternative sites on favorable terms. If we cannot maintain our existing store locations or locate alternative sites on favorable or acceptable terms, our net revenues and profitability could be reduced.

Our comparable store sales may fluctuate, which could negatively impact our future operating performance.

Our comparable store sales are affected by a variety of factors, including, among others:

- customer demand in different geographic regions;
- our ability to efficiently source and distribute products;
- changes in our product mix;
- promotional events;
- effects of competition;
- our ability to effectively execute our business strategy; and
- general economic conditions.

Our comparable store sales have fluctuated significantly in the past and we believe that such fluctuations may continue. Our historic results are not necessarily indicative of our future results, and we cannot assure you that our comparable store sales will not decrease again in the future. Any reduction in or failure to increase our comparable store sales could negatively impact our future operating performance.

If we fail to accurately target the appropriate segment of the consumer catalog market or if we fail to achieve adequate response rates to our catalogs, our results of operations may suffer.

Our results of operations depend in part on the success of our direct-to-consumer distribution channels, which consist of our catalog and Internet operations. Our direct-to-consumer distribution channels accounted for approximately 40.3%, 34.5% and 28.5% of our net revenues for fiscal 2002, 2003 and 2004, respectively. Within our direct-to-consumer distribution channels, the success of our catalog operations also contributes to the success of our Internet operations, as many of our customers who receive catalogs choose to purchase products through our website. We believe that the success of our catalog and Internet operations depends on our ability to:

- achieve adequate response rates to our mailings;
- continue to offer a merchandise mix that is attractive to our mail order customers;

cost-effectively add new customers;

cost-effectively design and produce appealing catalogs; and

timely deliver products ordered through our catalogs to our customers.

We have historically experienced fluctuations in the response rates to our catalog mailings. If we fail to achieve adequate response rates, we could experience lower sales, significant markdowns or write-offs of inventory and lower margins, which would adversely affect our results of operations, perhaps materially.

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If we are unable to meet our labor needs, our performance will suffer.

Many of our employees are in entry-level or part-time positions that historically have high rates of turnover. We may be unable to meet our labor needs and control our costs due to external factors such as unemployment levels, minimum wage legislation, and wage inflation. If we cannot attract and retain quality employees, our performance will suffer and we may not be able to successfully execute our strategy to open new superstores.

If we lose the services of our chief executive officer, we may not be able to manage our operations and implement our growth strategy effectively.

Our future success depends, in large part, on the continued service of James Thompson, our president and chief executive officer, who possesses significant expertise and knowledge of our business and markets. We do not maintain key person insurance on any of our officers or managers. We have entered into an employment agreement with Mr. Thompson which expires, subject to automatic one-year extensions, in October 2005. Any loss or interruption of the services of Mr. Thompson prior to or upon expiration of his employment agreement could significantly reduce our ability to effectively manage our operations and implement our growth strategy because we cannot assure you that we would be able to find an appropriate replacement should the need arise.

We are controlled by one stockholder, which may give rise to a conflict of interest.

Atlantic Equity Partners III, L.P. owns approximately 73.6% of our common stock on a fully diluted basis, including outstanding stock options. All of our stockholders are parties to a stockholders agreement that contains voting arrangements that give Atlantic Equity Partners III voting control over the election of all but one of our directors. As a result, Atlantic Equity Partners III controls us and effectively has the power to approve any action requiring the approval of the holders of our stock, including adopting certain amendments to our certificate of incorporation and approving mergers or sales of all of our assets. In addition, as a result of Atlantic Equity Partners III's ownership interest, conflicts of interest could arise with respect to transactions involving business dealings between us and Atlantic Equity Partners III or First Atlantic Capital Ltd., which operates Atlantic Equity Partners III, potential acquisitions of businesses or properties, the issuance of additional securities, the payment of dividends by us and other matters.

If we are unable to enforce our intellectual property rights, or if we are accused of infringing on a third party's intellectual property rights, our net revenues and profits may decline.

We currently hold a substantial number of registrations, trademarks and servicemarks. The exclusive right to use these registrations, trademarks and servicemarks has helped establish our market share. Our registrations are valid as long as they are properly maintained and the registered marks have not become generic or abandoned or the registrations obtained fraudulently. Our trademarks and servicemarks are generally valid as long as they are properly in use in commerce. The loss or reduction of any of our significant proprietary rights could hurt our ability to distinguish our products from competitors' products and retain our market share. In addition, our proprietary products generate higher margins than products we sell that are produced by other manufacturers. If we are unable to effectively protect our proprietary rights and less of our sales come from our proprietary products, our net revenues and profits may decline.

Additionally, third parties may assert claims against us alleging infringement, misappropriation or other violations of patent, trademark or other proprietary rights, whether or not such claims have merit. Such claims can be time consuming and expensive to defend and could require us to cease using and selling the allegedly infringing products, which may have a significant impact on our net revenues and cause us to incur significant litigation costs and expenses.

Self-insured benefits plan claims could materially impact our results of operations.

We administer self-insured, voluntary employee benefits plans that provide, among other benefits, health care benefits to participating employees. The plans are designed to provide specified levels of coverage up to \$75,000 per covered employee, with excess insurance coverage provided by a commercial insurer. Costs of health care have risen significantly in recent years, and we expect this trend to continue. Our expenses and, consequently, our results of operations, could be materially impacted by claims and other expenses related to such plans.

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We rely on our management information systems for inventory management, distribution and other functions. If our information systems fail to adequately perform these functions or if we experience an interruption in their operation, our business and results of operations could be adversely affected.

The efficient operation of our business is dependent on our management information systems. We rely on our management information systems to effectively manage order entry, order fulfillment, point-of-sale, and inventory replenishment processes. We experienced implementation problems with our current management information system in 2000, when slowdowns in or lack of availability to the system resulted in decreased sales, increased overhead costs, excess inventory and product shortages. The failure of our management information systems to perform as we anticipate, as experienced when we implemented our current system in 2000, could disrupt our business and could result in decreased sales, increased overhead costs, excess inventory and product shortages, causing our business and results of operations to suffer.

In addition, our management information systems are vulnerable to damage or interruption from:

earthquake, fire, flood and other natural disasters; and

power loss, computer systems failure, Internet and telecommunications or data network failure.

Any such interruption could have a material adverse effect on our business.

Our profitability would be adversely affected if the operation of our Austin call center or distribution center were interrupted or shut down.

We operate a centralized call center and distribution center in Austin, Texas. We receive most of our catalog orders and receive and ship a substantial portion of our merchandise at our Austin facility. Any natural disaster or other serious disruption to this facility due to fire, tornado or any other cause would substantially disrupt our sales and would damage a portion of our inventory, impairing our ability to adequately stock our stores. In addition, we could incur significantly higher costs and longer lead times associated with fulfilling our direct-to-consumer orders and distributing our products to our stores during the time it takes for us to reopen or replace our Austin facility. As a result, a disruption at our Austin facility would adversely affect our profitability.

If our suppliers fail to deliver products on a timely basis and in sufficient quantities, such failure could have a material adverse effect on our operations.

We depend on a limited number of suppliers for our clubheads and shafts. In addition, some of our products require specifically developed manufacturing techniques and processes which make it difficult to identify and utilize alternative suppliers quickly. Any significant production delay or inability of current suppliers to timely deliver products including clubheads and shafts in sufficient quantities, or the transition to other suppliers, could have a material adverse effect on our results of operations. We do not have any long-term supply contracts with these suppliers.

We import substantially all of our proprietary products from Asia under short-term purchase orders, and a significant amount of the products we buy from vendors to resell through our distribution channels is shipped to us from Asia. If a disruption occurs in the operations of ports through which our products are imported, we may begin to ship some of our products from Asia by air freight, and many of our suppliers may also begin to ship their products by air freight. Shipping by air freight is more expensive than shipping by boat, and if we cannot pass these increased shipping costs on to our customers, our profitability will be reduced. A disruption at ports through which our products are imported would have a material adverse effect on our results of operations.

We may be subject to product warranty claims or product recalls which could harm our business, results of operations, and reputation.

We may be subject to risks associated with our products, including product liability. Our existing or future products may contain design or materials defects, which could subject us to product liability claims and product recalls. Although we maintain limited product liability insurance, if any successful product liability claim or product recall is not covered by or exceeds our insurance coverage, our business, results of operations and financial condition would be harmed. In addition, product recalls could adversely affect our reputation in the marketplace. In May 2002, we learned that some of our private label products sold in the prior two years were not manufactured in accordance with their design specifications. Upon discovery of this discrepancy, we offered our customers refunds, replacements or gift certificates. As a result, in fiscal 2002 we recognized \$0.3 million in product return and replacement

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expenses. In fiscal 2003 and 2004, we did not recognize any material product-return and replacement expenses.

An increase in the costs of mailing, paper, and printing our catalogs would decrease our net income.

Postal rate increases and paper and printing costs affect the cost of our catalog mailings. We rely on discounts from the basic postal rate structure such as discounts for bulk mailings and sorting by zip code and carrier routes for our catalogs. We are not a party to any long-term contracts for the supply of paper. Our cost of paper has fluctuated significantly during the past three fiscal years, and our future paper costs are subject to supply and demand forces external to our business. A material increase in postal rates or printing or paper costs for our catalogs could materially decrease our net income.

A disruption in the service of our primary delivery service for our direct-to-consumer sales may decrease our profitability.

During fiscal 2002, 2003 and 2004, we generated approximately 40.3%, 34.5% and 28.5% of our net revenues, respectively, through our direct-to-consumer sales. We use United Parcel Service, or UPS, for substantially all of our ground shipments of products sold through our catalogs and Internet site to our customers in the United States. Any significant interruption in UPS's services would impede our ability to deliver our products through our direct-to-consumer channels, which could cause us to lose sales and/or customers. In the event of an interruption in UPS's services, we may not be able to engage alternative carriers to deliver our products in a timely manner on equally favorable terms. If we incur higher shipping costs, we may be unable to pass these costs on to our customers, which could decrease our profitability.

Current and future tax regulations may adversely affect our direct-to-consumer business and negatively impact our results of operations.

Our direct-to-consumer business may be adversely affected by state sales and use taxes as well as the regulation of Internet commerce. We currently must collect taxes for approximately half of our catalog and Internet sales. An unfavorable change in state sales and use taxes could adversely affect our business and results of operations. In addition, future regulation of the Internet, including the imposition of taxes on Internet commerce, could affect the development of our Internet business and negatively affect our ability to increase our net revenues.

If we do not anticipate and respond to the changing preferences of our customers, our revenues could significantly decline and we could be required to take significant markdowns in inventory.

Our success depends, in large part, on our ability to identify and anticipate the changing preferences of our customers and stock our stores with a wide selection of quality merchandise that appeals to their preferences. Our customers' preferences for merchandise and particular brands vary from location to location, and may vary significantly over time. We cannot guarantee that we will accurately identify or anticipate the changing preferences of our customers or stock our stores with merchandise that appeals to them. If we do not accurately identify and anticipate our customers' preferences, we may lose sales or we may overstock merchandise, which may require us to take significant markdowns on our inventory. In either case, our revenues could significantly decline and our business and financial results may suffer.

We may incur material costs or liabilities under environmental laws, which may materially adversely affect our results of operations.

We are subject to various foreign, federal, state, and local environmental protection, chemical control, and health and safety laws and regulations. We own and lease real property, and some environmental laws hold current or

previous owners or operators of businesses and real property liable for contamination on or originating from that property, even if they did not know of and were not responsible for the contamination. The presence of hazardous substances on any of our properties or the failure to meet environmental regulatory requirements may materially adversely affect our ability to use or to sell the property or to use the property as collateral for borrowing, and may cause us to incur substantial remediation or compliance costs. If hazardous substances are released from or located on any of our properties, we could incur substantial liabilities through a private party personal injury or property damage claim or a claim by a governmental entity for other damages.

In addition, some of the products we sell contain hazardous or regulated substances, such as solvents and lead. Environmental laws may impose liability on any person who disposes of hazardous substances, regardless of whether the disposal site is owned or operated by such person.

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If we incur material costs or liabilities in the future under environmental laws for any reason, our results of operations may be materially adversely affected.

Our sales could decline if we are unable to process increased traffic or our website or to prevent unauthorized security breaches.

A key element of our strategy is to generate a high volume of traffic on, and use of, our website. Accordingly, the satisfactory performance, reliability and availability of our website, transaction processing systems and network infrastructure are critical to our reputation and our ability to attract and retain customers, as well as maintain adequate customer service levels. Our Internet revenues will depend on the number of visitors who shop on our website and the volume of orders we can fill on a timely basis. Problems with our website or order fulfillment performance would reduce the volume of goods sold and the attractiveness of our merchandise and could also adversely affect consumer perception of our brand name. We may experience periodic system interruptions from time to time. If there is a substantial increase in the volume of traffic on our website or the number of orders placed by customers, we may be required to expand and upgrade further our technology, transaction processing systems and network infrastructure. There can be no assurance that we will be able to accurately project the rate or timing of increases, if any, in the use of our website, or that we will be able to expand and upgrade our systems and infrastructure to accommodate such increases on a timely basis.

The success of our website depends on the secure transmission of confidential information over public networks. We rely on encryption and authentication technology licensed from third parties to provide the security and authentication necessary to effect secure transmission of confidential information, such as customer credit card numbers. In addition, we maintain an extensive confidential database of customer profiles and transaction information. There can be no assurance that advances in computer capabilities, new discoveries in the field of cryptography, or other events or developments will not result in a compromise or breach of the algorithms we use to protect customer transaction and personal data contained in our customer database. If any such compromise of our security were to occur, it could have a material adverse effect on our reputation, business, operating results and financial condition. A party who is able to circumvent our security measures could misappropriate proprietary information or cause interruptions in our operations. We may be required to expend significant capital and other resources to protect against such security breaches or to alleviate problems caused by such breaches.

We may pursue strategic acquisitions, which could have an adverse impact on our business.

We completed our acquisition of Don Sherwood Golf Shop in July 2003 and we intend to continue to evaluate opportunities to acquire complementary companies or businesses in the future. The Don Sherwood Golf Shop acquisition and other acquisitions that we may make in the future entail a number of risks that could materially and adversely affect our business and operating results, including:

problems integrating operations that have different personnel, corporate culture, financial systems, distribution, operations and general store operating procedures;

the diversion of capital and our management's time and attention from existing business operations;

risks associated with entering markets in which we lack prior experience; and

the need for financial resources above our planned investment levels.

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At January 1, 2005, we operated 46 stores in 13 states. One store in operation at January 1, 2005 was closed in February 2005 due to the expiration of the lease term. We intend to open a new store during fiscal 2005 in order to serve a customer base comparable to that of the closed store. We plan to open eight to twelve additional stores during fiscal 2005, one of which opened in March 2005. We own our 41-acre Austin, Texas campus, which is home to our general offices, distribution center, contact center, clubmaker training facility and Harvey Penick Golf Academy. The Austin campus also includes a golf testing and practice area. With the exception of the Austin superstore at our corporate headquarters, we lease all of our superstores. All leased premises are held under long-term leases with differing provisions and expiration dates. Leases provide for monthly rentals, typically computed on the basis of a fixed amount. Most leases contain provisions permitting us to renew for one or more specified terms. Details of our non-superstore properties and facilities are as follows:

Location	Size (sq. ft.)	Facility Type	Year Opened	Owned Leased
Austin, Texas	60,000	Office	1992	Owned
Austin, Texas	50,000	Warehouse	1994	Owned
Austin, Texas	140,000	Distribution Center	1999	Owned
Austin, Texas	50,000	Shipping Facility	1994	Owned
Austin, Texas	17 Acres	Driving Range and Training Facility	1992	Owned
Toronto, Canada	3,906	Direct-to-Consumer Order Fulfillment Facility	2001	Leased
St. Ives, Cambridgeshire, England	15,900	Office, Warehouse and Shipping Facility	2001	Leased

The following table shows the number of our stores by state as of April 1, 2005:

Location	Number of Stores	Location	Number of Stores
Arizona	3	Michigan	3
California	13	Minnesota	1
Colorado	3	New Jersey	2
Connecticut	1	New York	2
Florida	1	Ohio	1
Georgia	3	Texas	9
Illinois	4		

Item 3. Legal Proceedings

We are a party to a number of claims and lawsuits incidental to our business. We believe that the ultimate outcome of such matters, in the aggregate, will not have a material adverse impact on our financial position, liquidity or results of operations.

Item 4. Submission of Matters to a Vote of Security Holders

None.

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PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

As of April 1, 2005, there were four holders of record of our common stock and 24 holders of record of our restricted common stock units, which entitle the holder thereof to shares of our common stock. Neither our common stock nor our restricted common stock units has an established public trading market.

Since the merger transaction on October 15, 2002 between us and Golfsmith, no dividends have been declared. We do not anticipate paying cash dividends on our common stock in the foreseeable future. We expect to retain all available earnings generated by our operations for the development and growth of our business. Any future determination as to the payment of dividends will be made at the discretion of our board of directors and will depend upon the general business conditions and such other factors as the board of directors deems relevant. The agreements governing our debt include provisions that restrict in most instances the payment of cash dividends on our common stock.

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The following selected consolidated financial data as of and for fiscal 2000, 2001 and for the period from December 30, 2001 through October 15, 2002 have been derived from the audited consolidated financial statements of Golfsmith International, Inc., and for the period from October 16, 2002 through December 28, 2002 and as of and for fiscal 2003 and 2004 have been derived from the audited consolidated financial statements of Golfsmith International Holdings, Inc., all periods of which have been audited by Ernst & Young LLP. Golfsmith International Holdings, Inc. was formed on September 4, 2002 and became the parent company of Golfsmith International, Inc. on October 15, 2002 as a result of the merger. Golfsmith International Holdings, Inc. is a holding company and had no material assets or operations prior to acquiring all of the capital stock of Golfsmith International, Inc. in the merger. As a result of applying the required purchase accounting rules, the financial statements of Golfsmith International Holdings, Inc. are significantly affected. The application of purchase accounting rules results in different accounting bases and hence different financial information for the periods beginning on October 16, 2002. We refer to Golfsmith International Holdings, Inc. and all of its subsidiaries, including Golfsmith International, Inc. following the acquisition on October 15, 2002, as the successor for purposes of the presentation of financial information below. We refer to Golfsmith International, Inc. prior to being acquired by Golfsmith International Holdings, Inc. as the predecessor for purposes of the presentation of financial information below. References to any fiscal year of our company refer to the fiscal year of us or our predecessor ended or ending on the Saturday closest to December 31 of such year.

You should read the information set forth below in conjunction with our Management's Discussion and Analysis of Financial Condition and Results of Operations included in Item 7 and the audited consolidated financial statements and related notes included in Item 8, Consolidated Financial Statements and Supplementary Data .

	Predecessor		Period from December 30, 2001 through October 15, 2002	Period from October 16, 2002 through December 28, 2002	Successor	
	Fiscal Year 2000	Fiscal Year 2001			Fiscal Year 2003	Fiscal Year 2004
(in thousands)						
Results of Operations:						
Net revenues	\$ 232,080	\$ 221,439	\$ 180,315	\$ 37,831	\$ 257,745	\$ 296,202
Cost of products sold	153,630	143,118	117,206	25,147	171,083	195,014
Gross profit	78,450	78,321	63,109	12,684	86,662	101,188
Selling, general and administrative	76,352	64,081	48,308	13,581	73,400	90,763
Store pre-opening/closing expenses	1,592		122	93	600	743
Amortization of deferred compensation(1)		458	6,033			
Total operating expenses	77,944	64,539	54,463	13,674	74,000	91,506

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Operating income	506	13,782	8,646	(990)	12,662	9,682
Interest expense	(6,905)	(6,825)	(5,206)	(2,210)	(11,157)	(11,241)
Interest income	82	597	331	7	40	64
Other income, net	449	1,031	2,365	14	164	1,162
Minority interest	454	(581)	(844)			
Loss on debt extinguishment(1)			(8,047)			
Income (loss) from continuing operations before income taxes	(5,414)	8,004	(2,755)	(3,179)	1,709	(333)
Income tax benefit (expense)	190	(251)	(709)	633	(645)	(4,423)
Income (loss) from continued operations	(5,224)	7,753	(3,464)	(2,546)	1,064	(4,756)
Income (loss) from discontinued operations	(380)	(590)	(230)	(40)		
Income (loss) before extraordinary items	(5,604)	7,163	(3,694)	(2,586)	1,064	(4,756)
Extraordinary items(1)			2,022			
Net income (loss)	\$ (5,604)	\$ 7,163	\$ (1,672)	\$ (2,586)	\$ 1,064	\$ (4,756)
Other Financial Data:						
Depreciation and amortization(2)	\$ 9,118	\$ 6,717	\$ 4,808	\$ 1,349	\$ 5,228	\$ 5,639
Capital expenditures(3)	2,107	1,345	2,086	1,127	5,759	8,567
Balance Sheet Data (at period end):						
Cash and cash equivalents	\$ 11,149	\$ 39,550	\$ 3,788	\$ 11,412	\$ 2,928	\$ 14,787
Total assets	106,902	111,500	151,035	160,011	179,327	193,141
Long-term debt	37,145	33,720	75,000	75,380	77,488	79,808
Total stockholders equity	24,921	32,519	56,011	53,473	58,976	54,313

- (1) For the period from December 31, 2001 through October 15, 2002, please refer to note 5 and note 14 in our consolidated financial statements in Item 8, Consolidated Financial Statements and Supplementary Data for a discussion of the extraordinary items, loss on debt extinguishment and amortization of deferred compensation.

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- (2) Excludes the amortization of the debt discount and deferred charges associated with Golfsmith's 12% senior subordinated notes which were outstanding prior to the merger, the deferred charges associated with Golfsmith's credit facility in effect prior to the merger, the amortization of the debt discount and deferred charges associated with our 8.375% senior secured notes and deferred charges associated with our senior credit facility in effect subsequent to the merger.
- (3) Capital expenditures consist of total capital expenditures, including capital costs associated with opening new stores.

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Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We became the parent company of Golfsmith International, Inc., or Golfsmith, on October 15, 2002 as a result of a purchase business combination, which we refer to as the merger. We have no assets or liabilities other than our investment in our wholly owned subsidiary Golfsmith and did not have assets or operations prior to our acquisition of Golfsmith. The following discussion and analysis of historical financial condition and results of operations is therefore based on the financial condition and results of operations of Golfsmith with respect to periods prior to the merger. The discussion for periods following the merger is based on our financial condition and results of operations.

We sell brand name golf equipment from the industry's leading manufacturers including Callaway®, FootJoy®, Ping®, Nike®, Taylor Made® and Titleist® as well as our own proprietary brands, Golfsmith®, Lynx®, Snake Eyes®, Killer Bee®, Zevo®, GearForGolf™ and GiftsForGolf™. We sell through multiple distribution channels consisting of:

46 golf superstores;

regular mailings of our clubmakers' catalogs, which offer golf club components, and our consumer catalogs, which offer golf accessories, clothing and equipment; and

golfsmith.com, our online e-commerce website.

We also operate a clubmaker training program and are the exclusive operator of the Harvey Penick Golf Academy, an instructional school incorporating the techniques of the well-known golf instructor, the late Harvey Penick.

Industry Trends

Sales of our products are affected by increases and declines within the golf industry as a whole. According to national publications, the golf industry is a greater than \$62 billion industry. We believe that increases and declines in the golf industry result from changes in the overall economy, the number of golf participants, the number of rounds of golf being played by these participants and the weather. According to a recent industry publication, golf had a base of over 27 million participants in the United States as of the end of calendar year 2003. Golf Datatech has reported that the number of golf rounds played in the United States declined 2.6% and 0.1% during 2003 and 2004, respectively, as compared in each case to the prior year. We believe that since 1998, the overall worldwide premium golf club market has experienced only limited growth in dollar volume from year to year and that from 1999 to 2004 there was no material increase in the number of rounds played. We cannot assure you that declines in the U.S. economy or a reduction in discretionary consumer spending will not impede growth in the worldwide market for golf-related products, including our products.

Superstores

Our superstores range in size from 8,000 to 33,000 square feet and average approximately 18,000 square feet. Our superstores feature both a wide selection of golf equipment from major brand manufacturers and our own proprietary branded products. Our superstores accounted for approximately 56.7%, 62.9% and 69.0% of our net revenues in fiscal 2002, fiscal 2003 and fiscal 2004, respectively. The revenues that we generate from our superstores are driven primarily by the number of stores in operation and changes in comparable store sales. We had 26, 38 and 46 superstores in operation as of the end of fiscal 2002, fiscal 2003 and fiscal 2004, respectively. Comparable store sales increased 7.4% and 0.7% in fiscal 2003 compared to fiscal 2002 and in fiscal 2004 compared to fiscal 2003, respectively, as discussed below in Results of Operations. We consider sales of a new store to be comparable

commencing in the fourteenth month after the store was opened or acquired. We consider sales of a relocated store to be comparable if the relocated store is expected to serve a comparable customer base. We consider sales of superstores with modified layouts to be comparable. We consider sales of stores that are closed to be comparable in the period leading up to closure if they have met the qualifications of a comparable store and do not meet the qualifications to be classified as discontinued operations under Statement of Financial Accounting Standards (SFAS) No. 144.

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We intend to selectively expand our existing store base in existing as well as new markets that fit our selection criteria. In fiscal 2003, we opened six stores and acquired six stores with our acquisition of Don Sherwood Golf Shop in fiscal 2003. We opened eight stores in fiscal 2004 and as of January 1, 2005, we operated 46 stores in 13 states. In fiscal 2003 and fiscal 2004, all fourteen of the new stores we opened were built in the modified, smaller layout. We plan to open eight to twelve superstores during fiscal 2005, one of which opened in March 2005. Based on our experience, we expect to spend approximately \$1.5 million to open each additional superstore, which includes pre-opening expenses, capital expenditures and inventory costs. One store in operation at January 1, 2005 was closed in February 2005 due to the expiration of the lease term. We intend to open a new store during fiscal 2005 in order to serve a customer base comparable to that of the closed store. We also plan to continue modifying selected larger superstores into a smaller, more productive layout that we believe will lower our operating costs and capital requirements while providing customers with a superior shopping environment. Based on our experience, we expect to spend between \$0.3 million and \$0.5 million to retrofit selected superstores to the smaller store layout.

Specialty Services

Over the past few years we have implemented a number of initiatives to improve our competitive position and financial performance, including closing under-performing stores, updating and remodeling existing stores, narrowing product assortments and upgrading our technology and infrastructure. While some of these initiatives have reduced sales, we believe that these actions have contributed to improved cash flow, earnings and asset management. We continue to implement new initiatives surrounding product offerings such as our Playability Guarantee program designed to insure complete customer satisfaction with our customers' purchase of golf clubs; our Club Vantage program that provides the customer with separately-priced repair service on any club purchase; the Golfsmith credit card which offers flexible payment options on any purchase; the availability of in-store custom club fitting through an arrangement with Hot Stix Technologies; and the availability of in-store golf lessons through a relationship with GolfTEC Learning Centers. We believe our continued market expansion combined with these new initiatives have contributed to increased market presence and brand recognition, as evidenced by the increase in our net revenues in fiscal 2004 compared to fiscal 2003 and in fiscal 2003 compared to fiscal 2002. You should read the discussion of our revenue growth below in Results of Operations.

Products

The majority of our sales are comprised of golf equipment from leading manufacturers, including Callaway®, Cobra®, FootJoy®, Nike®, Ping®, Taylor Made® and Titleist®. We also sell proprietary brand equipment, component and apparel products under the Golfsmith®, Lynx®, Snake Eyes®, Black Cat®, Killer Bee®, Predator®, Tigress®, Zevo®, GearForGolf™ and GiftsForGolf™ product lines. These private label equipment lines are included in all of our sales distribution channels and generate higher gross profit margins than products we sell that are produced by other manufacturers. Sales of our proprietary brands constituted approximately 21.9%, 17.5% and 18.0% of our net revenues in fiscal 2002, fiscal 2003 and fiscal 2004, respectively.

We recognize revenue for retail sales at the time the customer takes possession of the merchandise and purchases are paid for, primarily with either cash or credit card. Catalog and e-commerce sales are recorded upon shipment of merchandise. Revenue from the Harvey Penick Golf Academy instructional school is recognized at the time the services are performed. Revenues from the sale of gift certificates are recorded upon the redemption of the gift certificate for the purchase of tangible products at the time the customer takes possession of the merchandise.

Our business is seasonal. Our sales leading up to and during the warm weather golf season and the Christmas holiday gift-giving season have historically contributed a higher percentage of our annual net revenues and annual net operating income than other periods in our fiscal year. During fiscal 2004, the fiscal months of March through September and December, which together comprised 36 weeks of our 52-week fiscal year, contributed over

three-quarters of our annual net revenues and substantially all of our annual operating income. You should read the information set forth under **Additional Factors That May Affect Future Results** in Item 1, **Business**, for a discussion of the effects and risks of the seasonality of our business.

We capitalize inbound freight and vendor discounts into inventory upon receipt of inventory. These costs are then subsequently included in cost of goods sold upon the sale of that inventory. Because some retailers exclude these costs from cost of goods sold, and instead include them in a line item like selling and administrative expenses, our gross margins may not be comparable to those of these other retailers.

Our fiscal year ends on the Saturday closest to December 31 and generally consists of 52 weeks, though occasionally our fiscal years will consist of 53 weeks. This occurred in fiscal 2003. References to fiscal 2002 refer to the combined financial results of our predecessor from December 30, 2001 through October 15, 2002 and of us from October 16, 2002 through December 28, 2002. The

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presentation of combined fiscal 2002 financial results is not in accordance with generally accepted accounting principles and is presented only for comparison purposes. Fiscal 2004 and fiscal 2002 each consisted of 52 weeks. Each quarter of each fiscal year generally consists of 13 weeks.

Impact of Merger

On October 15, 2002, BGA Acquisition Corp., our wholly owned subsidiary, merged with and into Golfsmith. We accounted for the merger under the purchase method of accounting for business combinations. In accordance with the purchase method of accounting, in connection with the merger, we allocated the excess purchase price over the fair value of our net assets between a write-up of certain of our assets, which reflect an adjustment to the fair values of these assets, and goodwill. The assets that have had their fair values adjusted include inventory, property and equipment, and certain intangible assets.

As a result of applying the required purchase accounting rules, our financial statements are significantly affected. The application of purchase accounting rules results in different accounting bases and hence financial information for the periods beginning on October 16, 2002. The term *successor* refers to Golfsmith International Holdings, Inc. and all of its subsidiaries, including Golfsmith International, Inc. following the acquisition on October 15, 2002. The term *predecessor* refers to Golfsmith International, Inc. prior to being acquired by Golfsmith International Holdings, Inc.

Immediately prior to the merger, we repaid in full Golfsmith's 12% senior subordinated notes for \$34.4 million and terminated Golfsmith's then existing revolving credit facility. Deferred debt financing costs of \$1.6 million were written-off in connection with the termination of these agreements. Golfsmith sold 8.375% senior secured notes due 2009 with an aggregate principal amount at maturity of \$93.75 million for gross proceeds of \$75.0 million in a private placement offering to finance part of the cash portion of the merger consideration, and entered into a new senior credit facility to fund our future working capital requirements and for general corporate purposes as described below in *Liquidity and Capital Resources - Credit Facility*.

As a result of the merger and the offering of the notes, we currently have total debt in amounts substantially greater than our historical levels. This amount of debt and associated debt service costs will lower our net income and cash provided by operating activities and will limit our ability to obtain additional debt financing, fund capital expenditures or operating requirements, open new or retrofit existing stores, and make acquisitions.

Historically, we operated as a Subchapter S corporation under the Internal Revenue Code. Consequently, we were not generally subject to federal income taxes because our stockholders included our income in their personal income tax returns. Simultaneously with the completion of the merger, we converted from a Subchapter S corporation to a Subchapter C corporation and consequently became subject to federal income taxes from that date. This conversion will lower our future net income and cash provided by operating activities.

In connection with the merger, all stock options held by our employees vested and were either canceled in exchange for the right to receive cash or surrendered in exchange for stock units. As a result, we incurred a non-cash compensation charge of \$4.6 million which was equal to the difference between the market value of its common stock and the exercise price of these options at that vesting date. Total non-cash compensation expense for fiscal 2002, fiscal 2003 and fiscal 2004 was \$6.0 million, \$0 and \$0, respectively. As all options were either canceled in exchange for the right to receive cash or surrendered in exchange for stock units concurrent with the merger, there is no future amortization expense associated with these pre-merger options. For further information about our stock-based compensation, see Note 1 and Note 14 to our audited consolidated financial statements included in Item 8, *Consolidated Financial Statements and Supplementary Data*.

Business Combinations - Don Sherwood Golf Shop

On July 24, 2003, we acquired all of the issued and outstanding shares of Don Sherwood Golf Shop, which we refer to as Sherwood, for a total purchase price of \$9.2 million, including related acquisition costs of \$0.4 million. We acquired all six Sherwood retail stores as part of the acquisition. The operations of Sherwood stores are included in our statements of operations and cash flows as of July 25, 2003 and do not result in any new segments for us.

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In conjunction with the acquisition of Sherwood, we issued 1,433,333 shares of our common stock to existing stockholders, including our majority stockholder, for consideration of \$4.3 million. The proceeds from the issuance of common stock were used to fund a portion of the purchase price of the acquisition of Sherwood. The issuance of these additional shares increased our majority stockholder's 79.7% controlling interest to an 80.9% controlling interest, including issued restricted common stock units, which entitle the holders to shares of our common stock, and excluding outstanding stock options. As of January 1, 2005, our majority shareholder held a majority interest of 73.6% of our common stock on a fully diluted basis, including outstanding stock options.

The total purchase consideration has been allocated to the assets acquired and liabilities assumed, including property and equipment, inventory and identifiable intangible assets, based on their respective fair values at the date of acquisition. This allocation resulted in goodwill of \$6.3 million. Goodwill is assigned at the reporting unit level and is not deductible for income tax purposes.

Contingent consideration of \$1.3 million was placed in an escrow account by us to secure certain indemnification obligations of the selling shareholder. Pursuant to the terms and conditions of the escrow agreement, these funds were released from the escrow account and disbursed to the selling shareholder on June 17, 2004.

Critical Accounting Policies and Estimates

Management's discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures of contingent assets and liabilities. The estimates and assumptions are evaluated on an ongoing basis and are based on historical experience and other various factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

We believe the following critical accounting policies, as have been discussed with our audit committee, affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

Inventory Valuation

Inventory value is presented as a current asset on our balance sheet and is a component of cost of products sold in our statement of operations. It therefore has a significant impact on the amount of net income reported in any period. Merchandise inventories are carried at the lower of cost or market. Cost is the sum of expenditures, both direct and indirect, incurred to bring inventory to its existing condition and location. Cost is determined using the weighted-average method. We estimate a reserve for damaged, obsolete, excess and slow-moving inventory and for inventory shrinkage due to anticipated book-to-physical adjustments. We periodically review these reserves by comparing them to on-hand quantities, historical and projected rates of sale, changes in selling price and inventory cycle counts. Based on our historical results, using various methods of disposition, we estimate the price at which we expect to sell this inventory to determine the potential loss if those items are later sold below cost. The carrying value for inventories that are not expected to be sold at or above costs are then written down. A significant adjustment in these estimates or in actual sales may have a material adverse impact on our net income. Shrink reserves are booked on a monthly basis at 0.4% to 1.0% of net revenues depending on the distribution channel (direct-to-consumer channel or retail channel) in which the sales occur. Inventory shrink expense recorded in the statements of operations in fiscal 2003 and fiscal 2004 was 0.66% and 0.75% of net revenues, respectively. Inventory shrink expense recorded is a result of physical inventory counts made during these respective periods and reserve amounts recorded for periods outside of the physical inventory count dates. These reserve amounts are based on management's estimates of shrink expense using historical experience.

Long-lived Assets, Including Goodwill and Identifiable Intangible Assets

We account for the impairment or disposal of long-lived assets in accordance with SFAS No. 144, *Accounting for the Impairment of Long-Lived Assets*, which requires long-lived assets, such as property and equipment, to be evaluated for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. An impairment loss is recognized when estimated future undiscounted cash flows expected to result from the use of the asset plus net proceeds expected from disposition of the asset, if any, are less than the carrying value of the asset. When an impairment loss is recognized, the carrying amount of the asset is reduced to its estimated fair value. In fiscal 2004, a \$0.5 million non-cash loss on the write-off of property and equipment is included in selling, general and administrative expenses. The loss was due to one store relocation and two anticipated retail store relocations, which resulted in certain assets having little or no future economic value. We recorded a loss from discontinued operations of \$0.2 million during the period from December 30, 2001 through October 15, 2002 and \$0.1 million during the period from October 16, 2002 through December 28, 2002 related to the disposal of assets. For further information about our loss

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from discontinued operations, see Note 6 to our audited consolidated financial statements in Item 8, Consolidated Financial Statements and Supplementary Data.

Goodwill represents the excess purchase price over the fair value of net assets acquired, or net liabilities assumed, in a business combination. Beginning in 2002, we adopted SFAS No. 142, *Goodwill and Other Intangible Assets*. In accordance with SFAS No. 142, we assess the carrying value of our goodwill and other intangible assets with indefinite lives for indications of impairment annually, or more frequently if events or changes in circumstances indicate that the carrying amount of goodwill or intangible asset may be impaired.

The goodwill impairment test is a two-step process. The first step of the impairment analysis compares the fair value of the company or reporting unit to the net book value of the company or reporting unit. We allocate goodwill to one enterprise-level reporting unit for impairment testing. In determining fair value, we utilize a blended approach and calculate fair value based on discounted cash flow analysis and revenue and earnings multiples based on industry comparables. Step two of the analysis compares the implied fair value of goodwill to its carrying amount. If the carrying amount of goodwill exceeds its implied fair value, an impairment loss is recognized equal to that excess. We perform our annual test for goodwill impairment on the first day of the fourth fiscal quarter of each year.

We test for possible impairment of intangible assets whenever events or changes in circumstances indicate that the carrying amount of the asset is not recoverable based on management's projections of estimated future discounted cash flows and other valuation methodologies. Factors that are considered by management in performing this assessment include, but are not limited to, our performance relative to our projected or historical results, our intended use of the assets and our strategy for our overall business, as well as industry and economic trends. In the event that the book value of intangibles is determined to be impaired, such impairments are measured using a combination of a discounted cash flow valuation, with a discount rate determined to be commensurate with the risk inherent in our current business model, and other valuation methodologies. To the extent these future projections or our strategies change, our estimates regarding impairment may differ from our current estimates.

Based on our analyses, no impairment of long-lived assets, including goodwill and identifiable intangible assets, was recorded in fiscal 2002, fiscal 2003 or fiscal 2004.

Product Return Reserves

We reserve for product returns based on estimates of future sales returns related to our current period sales. We analyze historical returns, current economic trends, current returns policies and changes in customer acceptance of our products when evaluating the adequacy of the reserve for sales returns. Any significant increase in merchandise returns that exceeds our estimates could adversely affect our operating results. In addition, we may be subject to risks associated with defective products, including product liability. Our current and future products may contain defects, which could subject us to higher defective product returns, product liability claims and product recalls. Because our allowances are based on historical return rates, we cannot assure you that the introduction of new merchandise in our stores or catalogs, the opening of new stores, the introduction of new catalogs, increased sales over the Internet, changes in the merchandise mix or other factors will not cause actual returns to exceed return allowances. We book reserves on a monthly basis at 1.8% to 10.8% of net revenues depending on the distribution channel in which the sales occur. We routinely compare actual experience to current reserves and make any necessary adjustments.

Store Closure Costs

When we decide to close a store and meet the applicable accounting guidance criteria, we recognize an expense related to the future net lease obligation and other expenses directly related to the discontinuance of operations in accordance with SFAS No. 146, *Accounting For Costs Associated With Exit or Disposal Activities*. These charges

require us to make judgments about exit costs to be incurred for employee severance, lease terminations, inventory to be disposed of, and other liabilities. The ability to obtain agreements with lessors, to terminate leases or to assign leases to third parties can materially affect the accuracy of these estimates.

We closed two stores in fiscal 2000, one store in fiscal 2001 and two stores in fiscal 2002. These stores were selected for closure by evaluating the historical and projected financial performance of all of our stores in accordance with our store strategy. In each case, the stores that have been closed were our only store in that market, had a sub-lessor or assignee available to take over use and payments of the leased property and were substantially larger in size than our current store prototype, which we put into service in fiscal 2002. We did not close any stores in fiscal 2003 or in fiscal 2004.

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One store in operation at January 1, 2005 was closed in February 2005 due to the expiration of a lease term. In fiscal 2005, we intend to open a new store which will serve a customer base comparable to that of the closed store. We do not currently have any plans to close any additional stores, although we regularly evaluate our stores and the necessity to record expenses under SFAS No. 146.

Operating Leases

We lease stores under operating leases. Store lease agreements often include rent holidays, rent escalation clauses and contingent rent provisions for percentage of sales in excess of specified levels. Most of our lease agreements include renewal periods at our option. We recognize rent holiday periods and scheduled rent increases on a straight-line basis over the lease term beginning with the date we take possession of the leased space. We record tenant improvement allowances and rent holidays as deferred rent liabilities on our consolidated balance sheets and amortize the deferred rent over the term of the lease to rent expense on our consolidated statements of operations. We record rent liabilities on the consolidated balance sheets for contingent percentage of sales lease provisions when we determine that it is probable that the specified levels will be reached during the fiscal year. We record direct costs incurred to effect a lease in other long-term assets and amortize these costs on a straight-line basis over the lease term beginning with the date we take possession of the leased space.

Deferred Tax Assets

A deferred income tax asset or liability is established for the expected future consequences resulting from temporary differences in the financial reporting and tax bases of assets and liabilities. As of January 1, 2005, we recorded a full valuation allowance against accumulated deferred tax assets of \$4.3 million due to uncertainties regarding the realization of deferred tax assets primarily based on our cumulative loss position over the past three years. If we begin to generate taxable income in a future period or if the facts and circumstances on which our estimates and assumptions are based were to change, thereby impacting the likelihood of realizing the deferred tax assets, judgment would have to be applied in determining the amount of valuation allowance no longer required. Reversal of all or a part of this valuation allowance could have a significant positive impact on operating results in the period that it becomes more likely than not that certain of our deferred tax assets will be realized.

Recently Issued Accounting Pronouncements

During fiscal year 2004, we adopted EITF 03-10, *Application of Issue 02-16 by Resellers to Sales Incentives Offered to Consumers by Manufacturers*, which amends EITF 02-16. According to the amended guidance, if certain criteria are met, consideration received by a reseller in the form of reimbursement from a vendor for honoring the vendor's sales incentives offered directly to consumers (e.g., manufacturers' coupons) should not be recorded as a reduction of the cost of the reseller's purchases from the vendor. The adoption of EITF 03-10 did not impact our financial condition, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 123 (Revised), *Share-Based Payment*, (SFAS No. 123 (R)), which replaces SFAS No. 123 and supercedes Accounting Principles Board (APB) No. 25, *Accounting for Stock Issued to Employees*. Under the new standard, companies will no longer be able to account for share-based compensation transactions using the intrinsic method in accordance with APB No. 25. Instead, companies will be required to account for such transactions using a fair-value method and recognize the expense in the consolidated statement of income. SFAS 123(R) is effective as of the beginning of the first interim or annual reporting period that begins after December 15, 2005. SFAS 123(R) applies to all awards granted after the required effective date, but does not apply to awards granted in periods before the required effective date, except if prior awards are modified, repurchased or cancelled after the effective date. We will adopt SFAS No. 123(R) on January 1, 2006. The impact of the adoption of SFAS 123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the

future. However, valuation of employee stock options under SFAS 123(R) is similar to SFAS 123, with minor exceptions. For information about what our reported results of operations would have been had we adopted SFAS 123, see the discussion under the heading *Stock Based Compensation* in Note 1 to our consolidated financial statements included in Item 8, *Consolidated Financial Statements and Supplementary Data*.

In December 2004, the FASB issued SFAS 153, *Exchanges of Nonmonetary Assets - an amendment of APB Opinion No. 29* (SFAS 153). The guidance in APB Opinion No. 29, *Accounting for Nonmonetary Transactions*, is based on the principle that exchanges of nonmonetary assets should be measured based on the fair value of the assets exchanged. The guidance in APB Opinion No. 29, however, included certain exceptions to that principle. SFAS 153 amends APB Opinion No. 29 to eliminate the exception for nonmonetary exchanges of similar productive assets and replaces it with a general exception for exchanges of nonmonetary assets that do not have commercial substance. A nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS 153 is effective for nonmonetary asset exchanges in fiscal periods beginning after June 15, 2005. We do not believe that the adoption of SFAS 153 will have a material impact on our financial

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condition, results of operations or cash flows.

Results of Operations

Fiscal 2004 Compared to Fiscal 2003

We had net revenues of \$296.2 million, operating income of \$9.7 million and a net loss of \$4.8 million in fiscal 2004 compared to net revenues of \$257.7 million, operating income of \$12.7 million and net income of \$1.1 million in fiscal 2003.

The \$38.5 million increase in net revenues from fiscal 2003 to fiscal 2004 was mostly comprised of a \$1.0 million increase, or 0.7%, in comparable store revenues and a \$41.5 million increase in non-comparable store revenues, offset by a \$4.7 million decrease, or 5.2%, in direct-to-consumer channel revenues. Non-comparable store revenues during fiscal 2004 include revenues from eight additional stores in operation that were opened during fiscal 2004 and ten stores that became comparable during fiscal 2004 but which contributed \$27.0 million in non-comparable store revenues during the period in fiscal 2004 before they became comparable. We believe the lack of significant growth in comparable store revenues in fiscal 2004 was influenced by the 0.1% decrease in the number of golf rounds played in the U.S. in calendar year 2004 compared to the corresponding period in 2003, as reported by Golf Datatech. The decrease in direct-to-consumer channel revenues was primarily due to a decrease in catalog circulation and increased competition. In addition, international revenues increased \$0.7 million, or 12.8%, from fiscal 2003 to fiscal 2004.

For fiscal 2004, gross profit was \$101.2 million, or 34.2% of net revenues, compared to \$86.7 million, or 33.7% of net revenues, for fiscal 2003. Increased net revenues for fiscal 2004 compared to fiscal 2003 led to higher gross profit for fiscal 2004. The increase in gross margin percentage was the result of the realization of economies of scale due to our continued retail store growth, which has allowed us to purchase products in higher volumes with more favorable pricing.

Selling, general and administrative expenses increased \$17.4 million to \$90.8 million for fiscal 2004 from \$73.4 million for fiscal 2003. Increased selling, general and administrative expenses for fiscal 2004 compared to fiscal 2003 resulted from an increase in expenses of \$13.0 million related to 20 additional retail stores in operation and an increase of \$4.4 million for corporate and international expenses.

During fiscal 2004, we incurred \$0.7 million in pre-opening expenses related to the opening of eight new retail locations. During fiscal 2003 we incurred approximately \$0.6 million in pre-opening expenses relating to the opening of six new retail locations.

Interest expense consists of costs related to Golfsmith's 8.375% senior secured notes and our senior credit facility with a financial institution. Interest expense was \$11.2 million for both fiscal 2004 and fiscal 2003. For further discussion, see [Liquidity and Capital Resources Senior Secured Notes](#) and [Liquidity and Capital Resources Credit Facility](#) below.

Other income, net of other expenses, increased \$1.0 million to \$1.2 million for fiscal 2004 from \$0.2 million for fiscal 2003. This increase resulted primarily from the sale of rights to certain intellectual property in fiscal 2004 for gross proceeds of \$2.1 million, resulting in a \$1.1 million gain.

We record income taxes, consisting of federal, state and foreign taxes, based on the effective rate expected for the fiscal year. In fiscal year 2004, we recorded income tax expense of \$4.4 million on a pre-tax loss of \$0.3 million. The primary reason for the income tax expense in fiscal 2004 was the recording of a valuation allowance equal to our net deferred tax assets of \$4.3 million due to uncertainties regarding whether these assets will be realized in future periods

in accordance with SFAS No. 109, *Accounting for Income Taxes*. In addition, non-U.S. taxes payable and state taxes represented \$0.1 million in income tax expense in fiscal 2004. Income tax expense was \$0.6 million, or 37.7%, of pre-tax net income for fiscal 2003.

Successor Fiscal 2003 Compared to Combined Fiscal 2002

References to fiscal 2002 refer to the combined financial results of our predecessor from December 30, 2001 through October 15, 2002 and of Holdings from October 16, 2002 through December 28, 2002. The presentation of combined fiscal 2002 financial results is not in accordance with generally accepted accounting principles and is presented only for comparison purposes. In conjunction with the acquisition of Golfsmith, Golfsmith, being the surviving wholly owned subsidiary of Holdings, issued the 8.375% senior secured notes at a 20% discount off of face value for gross proceeds of \$75.0 million.

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We had net revenues of \$257.7 million, operating income of \$12.7 million and net income of \$1.1 million in fiscal 2003 compared to net revenues of \$218.1 million, operating income of \$7.7 million and a net loss of \$4.3 million in fiscal 2002.

The \$39.6 million increase in net revenues from fiscal 2002 to fiscal 2003 was mostly comprised of a \$9.1 million increase, or 7.4%, in comparable store revenues and a \$29.4 million increase in non-comparable store revenues from twelve additional retail stores in operation in fiscal 2003, including six stores acquired in the acquisition of Sherwood. Direct-to-consumer channel revenues increased \$0.9 million, or 1.0%, from fiscal 2002 to fiscal 2003. International revenues increased \$0.2 million, or 4.0%, from fiscal 2002 to fiscal 2003.

For fiscal 2003, gross profit was \$86.7 million, or 33.7% of net revenues, compared to \$75.8 million, or 34.8% of net revenues, for fiscal 2002. Increased net revenues in fiscal 2003 compared to fiscal 2002 led to higher gross profits for fiscal 2003. The decline in gross profit percentage resulted principally from higher sales in lower margin merchandise categories such as equipment. In addition, shipping costs increased and shipping income did not materially change from fiscal 2002 to fiscal 2003 as a result of multiple sales promotions during fiscal 2003 which were designed to drive revenues, resulting in a \$0.9 million decrease in gross profit. We also incurred approximately \$0.7 million of non-recurring costs included in cost of goods sold resulting from the fair value adjustment made to inventory as part of the merger transaction in October 2002.

Selling, general and administrative expenses increased \$11.5 million to \$73.4 million for fiscal 2003 from \$61.9 million for fiscal 2002. We had twelve additional retail stores in operation during fiscal 2003 compared to fiscal 2002, including six stores acquired in the acquisition of Don Sherwood Golf Shop on July 24, 2003, resulting in an increase in selling, general and administrative expenses of \$7.3 million. In fiscal 2003, we also incurred increased costs relating to and resulting from the merger transaction on October 15, 2002, including a \$0.6 million increase in depreciation and amortization resulting from the fair value adjustments made as part of the merger transaction. Additionally, in fiscal 2003 we incurred increased expenses of \$0.9 million related to professional fees associated with our filings with the Securities and Exchange Commission and other company initiatives, \$0.5 million related to management fees paid to our majority stockholder, \$2.2 million related to salaries and benefits, \$1.5 million related to occupancy costs such as rent and utilities, and \$0.3 million related to advertising expenses. These increases were offset by a \$1.8 million decrease in depreciation expense in fiscal 2003 compared to fiscal 2002.

During fiscal 2003, we incurred approximately \$0.6 million in pre-opening expenses related to the opening of six new retail locations in fiscal 2003. During fiscal 2002, we closed two stores and opened three stores. The two closed stores accounted for \$2.0 million in net revenues and \$0.3 million in operating losses in fiscal 2002. Store closure expenses were \$0.3 million in fiscal 2002. Store closure expenses for stores closed in 2002 are reflected in discontinued operations in accordance with SFAS No. 144, *Impairment of Long-Lived Assets*. We incurred approximately \$0.2 million in store pre-opening expenses in fiscal 2002.

Amortization of deferred compensation was approximately \$6.0 million for fiscal 2002. Deferred compensation is related to the accounting for stock options under variable plan accounting guidance. These non-cash charges did not exist in fiscal 2003 due to all remaining outstanding options becoming vested and being either canceled in exchange for the right to receive cash or surrendered in exchange for stock units on the merger date of October 15, 2002. See Impact of Merger above for further discussion.

For fiscal 2002, interest expense consisted of costs related to Golfsmith's 12% senior subordinated notes, a mortgage note and a bank line of credit. Immediately prior to the merger in October 2002, we repaid the senior subordinated notes and other pre-existing debt and a new line of credit was put in place. Interest expense was \$11.2 million and \$7.4 million in fiscal 2003 and 2002, respectively. Interest expense increased as debt balances during fiscal 2003 were almost three times higher than during most of fiscal 2002. Approximately \$0.9 million of

amortization of debt issuance costs resulting from the new senior secured notes and senior credit facility during fiscal 2003 as compared to approximately \$0.6 million of amortization of debt issuance costs related to the senior subordinated notes and prior credit facility during fiscal 2002 also contributed to the increase in interest expense. For further discussion, see [Liquidity and Capital Resources Senior Secured Notes](#) and [Liquidity and Capital Resources Credit Facility](#) below. Interest income was approximately \$40,000 and \$0.3 million in fiscal 2003 and 2002, respectively. The decrease in interest income was the result of overall lower cash and cash equivalent balances combined with lower interest rates.

Other income, net of other expenses was approximately \$0.2 million for fiscal 2003, compared to other income, net of other expenses of \$2.4 million for fiscal 2002. In March 2002, the rights to certain intellectual property were sold for gross proceeds of \$3.3 million, resulting in a \$2.2 million gain which accounts for most of the difference.

On October 15, 2002, immediately prior to the merger, Golfsmith repaid in full its 12% senior subordinated notes. We recorded a loss of \$8.0 million on the extinguishment of this debt, as reported in continuing operations.

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We recognized a loss of \$0.3 million in fiscal 2002 from discontinued operations related to the operations and final closing costs associated with closing two retail locations during fiscal 2002 due to poor operating performance and the lack of market penetration being derived from these single-store markets. Store closure costs include writedowns of remaining leasehold improvements and store equipment to estimated fair values and lease termination costs. We recorded a loss on the disposal of these assets in fiscal 2002 of \$0.3 million, which is reported in discontinued operations under the accounting guidance of SFAS No. 144, *Impairment of Long-Lived Assets*. All related assets and liabilities for this location have been eliminated from each of the consolidated balance sheets included in this Annual Report on Form 10-K. We did not close or determine any stores to be discontinued during fiscal 2003.

Minority interest expense during fiscal 2002 of \$0.8 million relates to an obligation that was associated with partnership interests issued in 1998. Immediately prior to the merger, we repurchased this minority interest obligation. The minority interest obligation had a carrying value of \$13.1 million and was repurchased for \$9.0 million, resulting in a \$2.1 million write-down of long term assets associated with the minority interest and the recording of \$2.0 million in negative goodwill during the fourth quarter of fiscal 2002.

Historically, we elected to be treated as a Subchapter S Corporation under the Internal Revenue Code. Consequently, we were not generally subject to federal income taxes because our stockholders included our income in their personal income tax returns. Concurrently with the completion of the merger, we converted from a Subchapter S corporation to a Subchapter C corporation and consequently became subject to federal income taxes from that date. For fiscal 2003, our income tax expense was \$0.6 million, which consisted of federal, state and foreign taxes for a consolidated 38% tax rate, compared to income tax expense of \$0.1 million for fiscal 2002 which related to our European and Canadian operations as well as certain state income taxes.

Liquidity and Capital Resources

Cash Flows

As of January 1, 2005, we had \$14.8 million in cash and cash equivalents, working capital of \$20.3 million and outstanding debt obligations of \$79.8 million. We had \$12.0 million in borrowing availability under our credit facility as of January 1, 2005 after giving effect to required reserves of \$500,000.

Operating Activities

Net cash provided by operating activities was \$19.7 million for fiscal 2004, compared to net cash provided by operating activities of \$1.1 million for fiscal 2003. The increase in net cash provided by operating activities of \$18.6 million was primarily due to cash provided by operations of \$10.4 million related to an increase in accounts payable, primarily due to more favorably negotiated vendor terms. In addition, we increased store count and net revenues but did not experience a relative increase in inventory levels due to a company-wide effort to improve the quality of inventory and reduce total inventory at retail locations and our central warehouse. These changes in inventory levels in fiscal 2004 compared to fiscal 2003 provided net cash of \$11.2 million. In addition, the increase in net cash provided by operating activities from fiscal 2003 to fiscal 2004 was partially offset by a decrease in net income of \$5.9 million, from net income of \$1.1 million in fiscal 2003 to a net loss of \$4.8 million in fiscal 2004, net of non-cash adjustments (depreciation, amortization, loss on write-off of property and equipment and gain on sale of assets) of \$8.2 million and \$8.3 million for fiscal 2003 and 2004, respectively. The change in net deferred tax assets resulting from a valuation allowance increased cash provided by operating activities by \$4.2 million. Changes in other working capital accounts reduced cash provided by operating activities by \$1.3 million.

Net cash provided by operating activities was \$1.1 million for fiscal 2003, compared to \$20.2 million in net cash provided by operating activities for fiscal 2002. This decrease in net cash provided by operations during fiscal 2003 as

compared to fiscal 2002 is primarily attributable to additional cash of \$13.4 million used to fund working capital requirements during fiscal 2003 as compared to fiscal 2002 as we utilized cash to grow and expand operations. Additional cash of approximately \$16.5 million was used during fiscal 2003 as compared to fiscal 2002 to fund normal inventory requirements. These requirements were primarily the result of having twelve additional retail stores in operation subsequent to fiscal 2002 combined with an increased effort to be better stocked in all retail stores during fiscal 2003. The cash used to fund inventory requirements was offset by an increase of \$3.1 million in cash generated from working capital accounts during fiscal 2003 as compared to fiscal 2002. In addition, in fiscal 2002 we recognized certain non-recurring non-cash expenses, net of gains, totaling \$8.6 million that were additive to the fiscal 2002 net loss in determining fiscal 2002 net cash provided by operating activities. These combined decreases in net cash provided by operating activities in fiscal 2003

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compared to fiscal 2002 were offset by the fact that we generated net income of \$1.1 million in fiscal 2003 compared to a net loss of \$4.3 million in fiscal 2002.

Investing Activities

Net cash used in investing activities was \$6.5 million for fiscal 2004, compared to net cash used in investing activities of \$15.3 million for fiscal 2003. The \$6.5 million in net cash used in investing activities for fiscal 2004 resulted from \$8.6 million in capital expenditures, offset by proceeds of \$2.1 million from the sale of assets. We sold our trademarks for Lynx® in certain jurisdictions outside of the United States for gross proceeds of \$2.1 million. For fiscal 2004, capital expenditures were comprised of \$7.4 million for new and existing stores and \$1.2 million for corporate projects. Net cash used in investing activities for fiscal 2003 of \$15.3 million was the result of capital expenditures of \$5.8 million, \$0.9 million related to asset purchases, and \$8.6 million related to our acquisition of Sherwood. In fiscal 2003, capital expenditures were comprised of \$5.2 million for new and existing stores and \$0.6 million for corporate projects. Net cash provided by investing activities for fiscal 2002 of \$0.1 million was the result of proceeds from the sale of certain intellectual property of \$3.3 million, which was partially offset by \$3.2 million in capital expenditures. In fiscal 2002, capital expenditures were comprised of \$2.7 million for new and existing stores and \$0.5 million for corporate projects.

Financing Activities

Net cash used in financing activities was \$1.4 million for fiscal 2004, compared to net cash provided by financing activities of \$5.6 million for fiscal 2003. Net cash used in financing activities for fiscal 2004 of \$1.4 million was comprised primarily of payments on our senior credit facility of \$1.4 million, net of proceeds from borrowings. Net cash provided by financing activities was \$5.6 million for fiscal 2003, compared to net cash used in financing activities of \$48.5 million for fiscal 2002. Net cash provided by financing activities for fiscal 2003 of \$5.6 million was comprised of proceeds from our senior credit facility of \$1.4 million, net of payments, \$4.3 million in proceeds from the issuance of common stock primarily related to the purchase of Sherwood, offset by \$0.1 million relating to payments of debt issuance costs and notes payable. Net cash used in financing activities in fiscal 2002 of \$48.5 million was comprised of principal payments on long-term debt of \$41.7 million, payments to satisfy debt and minority interest obligations of \$10.6 million, distributions to stockholders of \$35.9 million as a result of the merger in October 2002 discussed above and dividends paid to stockholders of \$3.5 million. We received proceeds of \$43.2 million from the issuance of common stock associated with the merger.

Senior Secured Notes

On October 15, 2002, Golfsmith completed a private placement of \$93.75 million aggregate principal amount at maturity of its 8.375% senior secured notes due 2009 for gross proceeds of \$75.0 million. In July 2003, Golfsmith conducted an exchange offer in which Golfsmith offered to exchange new senior secured notes registered under the Securities Act of 1933 for all of its eligible existing senior secured notes. The terms of the new notes are substantially identical as those issued in the private placement, except the new notes are freely tradable. We fully and unconditionally guarantees the notes. As a result of the covenants in the indenture governing the notes, our ability to borrow under the credit facility described below is restricted to a maximum of \$12.5 million, our capital expenditures are limited and the payment of dividends or repurchases of stock are limited. In September 2004, the indenture governing the notes was amended to (i) provide that Golfsmith and its subsidiaries are not required to obtain leasehold mortgages on leases which are acquired by Golfsmith through an acquisition or similar transaction or upon any renewal or replacement of a lease, (ii) revise the covenant limiting capital expenditures (as defined in the indenture) and the definition of capital expenditure basket (as defined in the indenture) to provide that Golfsmith's capital expenditure limitations are calculated on a fiscal year, or annual, basis rather than a rolling four quarters basis and (iii) clarify that any new subsidiary of Golfsmith which becomes a restricted subsidiary under the indenture is subject

only to the same security provisions of the indenture as those to which existing restricted subsidiaries are subject. In March 2005 the indenture was further amended by revising the definition of capital expenditure basket to increase by \$5.0 million the limitation on capital expenditures that may be made by Golfsmith or the guarantors of the notes during any given fiscal year. The proceeds from the sale of the notes were used to pay part of the cash portion of the merger consideration and for fees and expenses of the offering and merger.

Within 120 days after the end of each fiscal year, Golfsmith is required by the indenture governing the notes to offer to repurchase the maximum principal amount of notes that may be purchased with 50% of its excess cash flow from our previous fiscal year at a purchase price of 100% of the accreted value of the notes to be purchased. The indenture governing the notes defines excess cash flow as consolidated net income plus interest, amortization and depreciation expense, income taxes, and net non-cash charges, less certain capital expenditures, increases in working capital, cash interest expense and income taxes. As of the end of fiscal 2003 and fiscal 2004, we determined that we did not have any excess cash flow, as defined in the indenture, and were thus not required to offer to repurchase any of the notes.

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As a result of the merger and the offering of the notes, we currently have total debt in amounts substantially greater than historical levels. This amount of debt and associated debt service costs could lower our net income and cash provided by operating activities and will limit our ability to obtain additional debt financing, fund capital expenditures or operating requirements, open new or retrofit existing stores, and make acquisitions.

Credit Facility

Historically, our principal sources of liquidity consisted of cash from operations and financing sources. In fiscal 1998, Golfsmith issued in a private placement \$30.0 million of 12% senior subordinated notes and partnership interests that could have been converted into warrants to purchase shares of our common stock under certain circumstances. We repaid in full the 12% senior subordinated notes in connection with the merger.

Concurrently with the merger, we entered into a revolving senior credit facility with \$9.5 million availability (after giving effect to required reserves of \$500,000), subject to customary conditions, to fund our working capital requirements and for general corporate purposes. Three of our subsidiaries are borrowers under the senior credit facility and we, our other subsidiaries and Golfsmith fully and unconditionally guarantee the senior credit facility. The credit agreement is secured by a pledge of our inventory, receivables, and certain other assets. The credit agreement provides for same-day funding of the revolver, as well as letters of credit up to a maximum of \$1 million. Borrowings under the credit facility may be made, at our option, as either an index rate loan or a LIBOR rate loan. Index rate loans bear interest at the higher of (1) the Wall Street Journal posted base rate on corporate loans or (2) the federal funds rate, in each case plus 1%. LIBOR rate loans bear interest at a rate based on LIBOR plus 2.5%. A fee of 2.5% per annum of the amount available under outstanding letters of credit is due and payable monthly. We are also required to pay a monthly commitment fee equal to 0.5% of the undrawn availability, as calculated under the agreement.

The senior credit facility has a term of 4.5 years and available amounts under the facility are based on a borrowing base. The borrowing base is limited to 85% of the net amount of eligible receivables, as defined in the agreement, plus the lesser of (i) 65% of the value of eligible inventory and (ii) 60% of the net orderly liquidation value of eligible inventory, and minus \$2.5 million, which is an availability block used to calculate the borrowing base.

In February 2004, the senior credit facility was amended in order to increase the borrowing availability from \$9.5 million to \$12.0 million (after giving effect to required reserves of \$500,000). In March 2005, several financial covenants in the senior credit facility were amended in order to (1) increase the limit on capital expenditures in each fiscal year to the greater of (a) one-third of our EBITDA (as defined in the senior credit facility) in the immediately preceding fiscal year and (b) the sum of: (i) \$12.0 million, (ii) the amount, if any, of the excess cash flow offer (as described above under *Liquidity and Capital Resources* Senior Secured Notes) made and not accepted by the holders of the senior secured notes during the immediately preceding fiscal year, and (iii) any amounts, up to an aggregate of \$1,000,000, previously permitted to be made as capital expenditures that have not previously been made as capital expenditures, (2) to delete covenants regarding minimum interest coverage ratios and minimum earnings levels for the fiscal period ending on or about September 30, 2004 and all fiscal periods thereafter, and (3) to amend the definition of borrowing base in the senior credit facility to include an availability block of \$2.5 million, as used to calculate the borrowing base under the senior credit facility as noted above.

Due to a higher retail store base than was in existence at the origination of the facility as well as accelerated growth plans, we believe the increased borrowing availability of \$12.5 million (subject to required reserves of \$500,000) and the modification of the capital expenditure limit better matches our currently projected cash needs. We do not believe that the addition of an availability block to the definition of our borrowing base will materially impact our borrowing availability in fiscal 2005. As of January 1, 2005, we did not have any borrowings outstanding under the credit agreement and were in compliance with the covenants contained in the senior credit facility.

Borrowings under our senior credit facility typically increase as working capital increases in anticipation of the important selling periods in late spring and in advance of the Christmas holiday, and then decline following these periods. In the event sales results are less than anticipated and our working capital requirements remain constant, the amount available under the credit facility may not be adequate to satisfy our needs. If this occurs, we may not succeed in obtaining additional financing in sufficient amounts and on acceptable terms.

Capital Expenditures

Subject to our ability to generate sufficient cash flow, in fiscal year 2005 we currently plan to spend \$11 million to \$13 million on corporate projects, to open additional stores and/or to retrofit existing stores. However, to the extent that we use capital for acquisitions, our store openings and retrofittings will be reduced.

Contractual Obligations

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Our future contractual obligations related to long-term debt and noncancellable operating leases at January 1, 2005 are as follows:

Contractual Obligations	Total	Payments Due by Period			
		Less than 1 Year	1-3 Years (in thousands)	4-5 Years	After 5 Years
Long-term debt(1)	\$ 93,750	\$	\$ 18,750	\$ 75,000	\$
Operating leases	\$ 133,353	\$ 14,652	\$ 31,147	\$ 27,686	\$ 59,868
Purchase obligations(2)	\$ 8,035	\$ 7,221	\$ 322	\$ 492	\$
Total	\$ 235,138	\$ 21,873	\$ 50,219	\$ 103,178	\$ 59,868

(1) Long-term debt represents principal payments required to be made on the senior secured notes. In addition, Golfsmith is required to make semi-annual interest payments on the notes equal to 8.375% of the aggregate principal amount at maturity of notes then outstanding.

(2) Purchase obligations consist of minimum royalty payments and services and goods we are committed to purchase in the ordinary course of business. Purchase obligations do not include contracts we can terminate without cause with little or no penalty to us.

We expect that our principal uses of cash for the next several years will be interest payments on the notes and our senior credit facility, capital expenditures, primarily for new store openings and existing store retrofittings, possible acquisitions (to the extent permitted by the lenders under our senior credit facility and under the indenture governing the notes), working capital requirements and our contractually obligated operating lease payments. Based on our experience, we expect to spend approximately \$1.5 million to open each additional superstore, which includes pre-opening expenses, capital expenditures and inventory costs, and between \$0.3 million and \$0.5 million to retrofit selected superstores to the smaller store layout. Additionally, Golfsmith is required to (1) offer to repurchase a portion of the senior secured notes at 100% of their accreted value within 120 days after the end of each fiscal year with 50% of our excess cash flow, as defined in the indenture governing the senior secured notes, and (2) under certain circumstances, purchase senior secured notes at 101% of their accreted value plus accrued and unpaid interest, if any, to the date of purchase. As of the end of fiscal 2003 and fiscal 2004, we determined that we did not have any excess cash flow, as defined in the indenture, and we were thus not required to offer to repurchase any of the notes. We believe that cash from operations combined with borrowing availability under our senior credit facility will be sufficient to meet our expected debt service requirements, planned capital expenditures and operating needs. However, we have limited ability to obtain additional debt financing to fund working capital needs and capital expenditures should cash from operations and from our senior credit facility be insufficient. As of January 1, 2005, we had \$12.0 million of borrowing availability under the senior credit facility after giving effect to required reserves of \$500,000. We believe that the financial support of our principal stockholder and the use of our senior credit facility offer us potential funding avenues to meet working capital requirements. Further, we believe discretionary cash outflows related to new store openings, store retrofittings, advertising and capital expenditures can be adjusted accordingly if needed to meet working capital requirements. If cash from operations is not sufficient, we cannot assure you that we will be able to obtain additional financing in sufficient amounts and on acceptable terms. You should read

the information set forth under **Additional Factors That May Affect Future Results** in Item 1, **Business**, for a discussion of the risks affecting our operations.

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements, as defined by the rules and regulations of the Securities and Exchange Commission.

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Item 7A. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risks, which include changes in U.S. interest rates and, to a lesser extent, foreign exchange rates. We do not engage in financial transactions for trading or speculative purposes.

Interest Rate Risk

The interest payable on our senior credit facility is based on variable interest rates and therefore affected by changes in market interest rates. As of January 1, 2005, if the maximum available under the credit facility of \$12.5 million had been drawn and the variable interest rate applicable to our variable rate debt had increased by ten percentage points, our interest expense would have increased by \$1.25 million on an annual basis, thereby materially affecting our results from operations and cash flows. Our interest rate risk objectives are to limit the impact of interest rate fluctuations on earnings and cash flows and to lower our overall borrowing costs. To achieve these objectives, we manage our exposure to fluctuations in market interest rate for a portion of our borrowings through the use of fixed rate debt instruments to the extent that reasonably favorable rates are obtainable with such arrangements. We may enter into derivative financial instruments such as interest rate swaps or caps and treasury options or locks to mitigate our interest rate risk on a related financial instrument or to effectively fix the interest rate on a portion of our variable rate debt. Currently, we are not a party to any derivative financial instruments. We do not enter into derivative or interest rate transactions for speculative purposes. We regularly review interest rate exposure on our outstanding borrowings in an effort to minimize the risk of interest rate fluctuations.

Foreign Currency Risks

We purchase a significant amount of products from outside of the U.S. However, these purchases are primarily made in U.S. dollars and only a small percentage of our international purchase transactions are in currencies other than the U.S. dollar. Any currency risks related to these transactions are deemed to be immaterial to us as a whole.

We operate a fulfillment center in Toronto, Canada and a sales, marketing and fulfillment center near London, England, which exposes us to market risk associated with foreign currency exchange rate fluctuations. At this time, we do not manage the risk through the use of derivative instruments. A 10% adverse change in foreign currency exchange rates would not have a significant impact on our results of operations or financial position.

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Item 8. Consolidated Financial Statements and Supplementary Data

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<u>Consolidated Balance Sheets at January 1, 2005 and January 3, 2004</u>	35
<u>Consolidated Statements of Operations for the fiscal year ended January 1, 2005 (Successor), the fiscal year ended January 3, 2004 (Successor), the period from October 16, 2002 through December 28, 2002 (Successor) and the period from December 30, 2001 through October 15, 2002 (Predecessor)</u>	37
<u>Consolidated Statements of Stockholders' Equity and Comprehensive Income for the fiscal year ended January 1, 2005 (Successor), the fiscal year ended January 3, 2004 (Successor), the period from October 16, 2002 through December 28, 2002 (Successor) and the period from December 30, 2001 through October 15, 2002 (Predecessor)</u>	38
<u>Consolidated Statements of Cash Flows for the fiscal year ended January 1, 2005 (Successor), the fiscal year ended January 3, 2004 (Successor), the period from October 16, 2002 through December 28, 2002 (Successor) and the period from December 30, 2001 through October 15, 2002 (Predecessor)</u>	39
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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors
Golfsmith International Holdings, Inc.

We have audited the accompanying consolidated balance sheets of Golfsmith International Holdings, Inc. (Successor to Golfsmith International Inc.) as of January 1, 2005 and January 3, 2004 and the related consolidated statements of operations, stockholders' equity, and cash flows for the years ended January 1, 2005 and January 3, 2004, the period from December 30, 2001 through October 15, 2002 (representing Golfsmith International Inc., or the Predecessor) and the period from October 16, 2002 through December 28, 2002 (representing Golfsmith International Holdings, Inc., or the Successor). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Golfsmith International Holdings, Inc. (Successor) at January 1, 2005 and January 3, 2004 and the consolidated results of their operations and their cash flows for the years ended January 1, 2005 and January 3, 2004, the period from December 30, 2001 through October 15, 2002 (Predecessor), and the period from October 16, 2002 through December 28, 2002 (Successor), in conformity with U.S. generally accepted accounting principles.

/s/ ERNST & YOUNG LLP

Austin, Texas
March 25, 2005

Table of Contents**GOLFSMITH INTERNATIONAL HOLDINGS, INC.****CONSOLIDATED BALANCE SHEETS**

	January 1, 2005	January 3, 2004
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 14,786,748	\$ 2,928,109
Receivables, net of allowances of \$161,838 at January 1, 2005 and \$176,667 at January 3, 2004	854,555	1,395,110
Inventories, net of reserves of \$1,385,650 at January 1, 2005 and \$821,618 at January 3, 2004	54,197,532	51,212,544
Deferred tax assets		1,437,922
Prepaid and other current assets	6,405,525	3,140,251
Total current assets	76,244,360	60,113,936
Property and equipment:		
Land and buildings	21,133,430	21,040,387
Equipment, furniture, fixtures and autos	15,174,320	12,234,869
Leasehold improvements and construction in progress	15,247,612	10,907,168
	51,555,362	44,182,424
Less: accumulated depreciation and amortization	(10,647,641)	(6,100,047)
Net property and equipment	40,907,721	38,082,377
Goodwill	41,634,525	42,035,545
Tradenames	11,158,000	11,158,000
Trademarks	14,483,175	15,459,038
Customer database, net of accumulated amortization of \$849,801 at January 1, 2005 and \$472,111 at January 3, 2004	2,549,404	2,927,094
Deferred tax assets		2,724,174
Debt issuance costs, net of accumulated amortization of \$2,062,104 at January 1, 2005 and \$1,087,499 at January 3, 2004	5,795,611	6,770,216
Other long-term assets	368,285	56,333
Total assets	\$ 193,141,081	\$ 179,326,713

Table of Contents**GOLFSMITH INTERNATIONAL HOLDINGS, INC.****CONSOLIDATED BALANCE SHEETS**

	January 1, 2005	January 3, 2004
LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Accounts payable	\$ 37,218,275	\$ 23,604,647
Accrued expenses and other current liabilities	18,717,115	16,762,870
Lines of credit		1,417,039
Total current liabilities	55,935,390	41,784,556
Long-term debt, less current maturities	79,808,033	77,482,469
Deferred rent liabilities	3,084,367	1,083,511
Total liabilities	138,827,790	120,350,536
Stockholders Equity:		
Common stock \$.001 par value; 40,000,000 shares authorized; 21,594,597 shares issued and outstanding at January 1, 2005 and January 3, 2004	21,594	21,594
Restricted common stock units \$.001 par value; 755,935 shares issued and outstanding at January 1, 2005 and January 3, 2004	756	756
Additional capital	60,288,607	60,288,607
Other comprehensive income	279,607	186,877
Accumulated deficit	(6,277,273)	(1,521,657)
Total stockholders equity	54,313,291	58,976,177
Total liabilities and stockholders equity	\$ 193,141,081	\$ 179,326,713

See accompanying notes.

Table of Contents**GOLFSMITH INTERNATIONAL HOLDINGS, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS**

	Fiscal Year Ended	Successor Fiscal Year Ended	For the Period from October 16, 2002 through December 28, 2002	Predecessor For the Period from December 30, 2001 through October 15, 2002
	January 1, 2005	January 3, 2004		
Net revenues	\$ 296,202,149	\$ 257,744,780	\$ 37,830,540	\$ 180,315,163
Cost of products sold	195,014,579	171,083,110	25,146,178	117,206,594
Gross profit	101,187,570	86,661,670	12,684,362	63,108,569
Selling, general and administrative	90,763,231	73,400,271	13,580,912	48,308,301
Store pre-opening expenses	742,880	599,603	92,792	121,686
Amortization of deferred compensation				6,033,273
Total operating expenses	91,506,111	73,999,874	13,673,704	54,463,260
Operating income (loss)	9,681,459	12,661,796	(989,342)	8,645,309
Interest expense	(11,240,550)	(11,156,792)	(2,210,304)	(5,205,859)
Interest income	63,939	39,776	7,119	330,587
Other income	1,178,790	210,707	13,725	2,365,551
Other expense	(16,530)	(46,270)	(133)	
Minority interest				(844,378)
Loss on debt extinguishment				(8,046,552)
Income (loss) from continuing operations before income taxes	(332,892)	1,709,217	(3,178,935)	(2,755,342)
Income tax (expense) benefit	(4,422,724)	(644,953)	632,934	(708,374)
Income (loss) from continuing operations	(4,755,616)	1,064,264	(2,546,001)	(3,463,716)
Loss from discontinued operations, including loss on disposal of \$285,886 for the year ended December 28, 2002 (see Note 6)			(39,920)	(229,880)
Income (loss) before extraordinary item	(4,755,616)	1,064,264	(2,585,921)	(3,693,596)
Extraordinary gain negative goodwill arising from purchase of minority interest (see Note 5)				2,021,602
Net income (loss)	\$ (4,755,616)	\$ 1,064,264	\$ (2,585,921)	\$ (1,671,994)

See accompanying notes.

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GOLFSMITH INTERNATIONAL HOLDINGS, INC.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME

Common Stock		Restricted Stock Units		Additional Capital	Deferred Interest	Deferred Compensation	Other Comprehensive Income	Retained Earnings (Accumulated Deficit)
Golfsmith International, Inc. Shares	Golfsmith International Holdings, Inc. Amount	Golfsmith International Holdings, Inc. Shares	Golfsmith International Holdings, Inc. Amount					
10,000,000	100,000			12,886,480	(137,190)	(1,916,532)	(337,392)	21,923,700 (3,237,500)
				4,116,741		(4,116,741)		
						6,033,273		
					137,190			
								(1,671,900)
10,000,000	(100,000)			(17,003,221)			337,392	(17,014,200)
		20,077,931	20,078	53,473,079				
			839,268	839	2,516,963			

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See accompanying notes.

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Table of Contents**GOLFSMITH INTERNATIONAL HOLDINGS, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Fiscal Year Ended	Successor Fiscal Year Ended	For the Period from October 16, 2002 through December 28, 2002	Predecessor For the Period from December 30, 2001 through October 15, 2002
	January 1, 2005	January 3, 2004		October 15, 2002
Operating Activities				
Net income (loss)	\$ (4,755,616)	\$ 1,064,264	\$ (2,585,921)	\$ (1,671,994)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Depreciation	5,261,001	4,850,711	1,255,251	4,776,431
Amortization of intangible assets	377,690	377,689	94,422	31,959
Amortization of debt issue costs and debt discount	3,300,169	3,011,179	558,788	1,821,074
Non-cash loss on write-off of property and equipment	476,713			
Minority interest				844,378
Stock compensation to non-employee				30,284
Stock compensation variable employee options				6,033,273
Net loss (gain) on sale of real estate and other assets	(1,064,045)	3,069		(2,215,735)
Loss on extinguishment of debt				8,046,552
Extraordinary gain negative goodwill arising from purchase of minority interest				(2,021,602)
Changes in operating assets and liabilities:				
Accounts receivable	525,737	(1,109,008)	462,403	959,130
Inventories	(2,982,474)	(14,196,793)	799,837	1,512,546
Prepaid and other current assets	(3,037,537)	379,638	(475,753)	(457,688)
Deferred income taxes	4,162,096	179,970	(439,814)	
Other assets	(321,352)	(56,333)		
Accounts payable	13,759,432	3,346,528	4,767,312	(5,884,333)
Accrued expenses and other current liabilities	1,952,201	2,632,298	3,861,433	15,363
Deferred rent	2,000,856	570,187	404,817	(304,597)
Net cash provided by operating activities	19,654,871	1,053,399	8,702,775	11,515,041
Investing Activities				
Purchase of property, plant and equipment	(8,567,480)	(5,759,429)	(1,126,683)	(2,086,323)
Proceeds from sale of real estate and oth				