

STANDARD REGISTER CO  
Form 10-Q  
November 05, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 and 26 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 and 26 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-01097

THE STANDARD REGISTER COMPANY  
(Exact name of registrant as specified in its charter)

OHIO  
(State or other jurisdiction of  
Incorporation or organization)

31-0455440  
(I.R.S. Employer  
Identification No.)

600 ALBANY STREET, DAYTON OHIO  
(Address of principal executive offices)

45417  
(Zip Code)

(937) 221-1000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

(§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

Indicate the number of shares outstanding of each of the issuer’s classes of common stock, as of the latest practicable date.

Class	Outstanding as of September 30, 2012
Common stock, \$1.00 par value	26,156,656 shares
Class A stock, \$1.00 par value	4,725,000 shares

THE STANDARD REGISTER COMPANY  
FORM 10-Q  
For the Quarter Ended September 30, 2012

INDEX

	Page
Part I – Financial Information	
Item 1. Consolidated Financial Statements	
a) <u>Consolidated Statements of Income for the 13 and 39-Week Periods Ended September 30, 2012 and October 2, 2011</u>	3
b) <u>Consolidated Statements of Comprehensive Income For the 13 and 39-Week Periods Ended September 30, 2012 and October 2, 2011</u>	4
c) <u>Consolidated Balance Sheets as of September 30, 2012 and January 1, 2012</u>	5
d) <u>Consolidated Statements of Cash Flows for the 39-Week Periods Ended September 30, 2012 and October 2, 2011</u>	7
e) <u>Notes to Consolidated Financial Statements</u>	8
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	16
<u>Item 3. Quantitative and Qualitative Disclosure About Market Risk</u>	25
<u>Item 4. Controls and Procedures</u>	25
Part II – Other Information	
<u>Item 1. Legal Proceedings</u>	26
<u>Item 1A. Risk Factors</u>	26
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	26
<u>Item 3. Defaults upon Senior Securities</u>	26

<u>Item 4. Mine Safety Disclosures</u>	26
<u>Item 5. Other Information</u>	26
<u>Item 6. Exhibits</u>	26
<u>Signatures</u>	27

---

PART I - FINANCIAL INFORMATION  
THE STANDARD REGISTER COMPANY  
CONSOLIDATED STATEMENTS OF INCOME  
(Dollars in thousands, except per share amounts)

	13 Weeks Ended		39 Weeks Ended	
	September 30, 2012	October 2, 2011	September 30, 2012	October 2, 2011
REVENUE				
Products	\$127,989	\$135,924	\$402,221	\$419,769
Services	17,733	21,619	56,217	66,948
Total revenue	145,722	157,543	458,438	486,717
COST OF SALES				
Products	92,840	97,363	288,139	294,687
Services	10,850	14,029	33,472	41,664
Total cost of sales	103,690	111,392	321,611	336,351
GROSS MARGIN	42,032	46,151	136,827	150,366
OPERATING EXPENSES				
Selling, general and administrative	43,053	51,140	138,648	155,473
Pension settlements and postretirement plan amendment	-	(20,239 )	983	(19,786 )
Restructuring and other exit costs	733	112	3,345	(65 )
Total operating expenses	43,786	31,013	142,976	135,622
INCOME (LOSS) FROM OPERATIONS	(1,754 )	15,138	(6,149 )	14,744
OTHER INCOME (EXPENSE)				
Interest expense	(670 )	(630 )	(2,059 )	(1,774 )
Other income (expense)	10	60	49	558
Total other income (expense)	(660 )	(570 )	(2,010 )	(1,216 )
INCOME (LOSS) BEFORE INCOME TAXES	(2,414 )	14,568	(8,159 )	13,528
INCOME TAX EXPENSE (BENEFIT)	202	6,214	704	5,742
NET INCOME (LOSS)	\$(2,616 )	\$8,354	\$(8,863 )	\$7,786
BASIC AND DILUTED INCOME (LOSS) PER SHARE	\$(0.09 )	\$0.29	\$(0.30 )	\$0.27
Dividends per share declared for the period	\$-	\$0.05	\$0.05	\$0.15

See accompanying notes.

THE STANDARD REGISTER COMPANY  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (Dollars in thousands)

	13 Weeks Ended		39 Weeks Ended	
	September 30, 2012	October 2, 2011	September 30, 2012	October 2, 2011
NET INCOME (LOSS)	\$(2,616	) \$8,354	\$(8,863	) \$7,786
Net actuarial loss reclassification, net of \$3,956 and \$8,945 deferred income tax expense in 2011	5,773	6,006	17,941	13,581
Net prior service credit reclassification, net of \$10,024 and \$10,998 deferred income tax benefit in 2011	-	(15,218	)	-
Prior service credit, net of \$2,015 deferred income tax expense in 2011	-	3,059	-	3,059
Net actuarial gain (loss), net of \$48 and \$11 deferred income tax expense in 2011	-	74	(392	) 17
Cumulative translation adjustment	135	(136	)	201
COMPREHENSIVE INCOME	\$3,292	\$2,139	\$8,887	\$7,609

See accompanying notes.

THE STANDARD REGISTER COMPANY  
CONSOLIDATED BALANCE SHEETS  
(Dollars in thousands)

A S S E T S	September 30, 2012	January 1, 2012
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$1,175	\$1,569
Accounts receivable, less allowance for doubtful accounts of \$2,791 and \$3,230	106,519	113,403
Inventories	46,752	48,822
Prepaid expense	10,051	9,058
Total current assets	164,497	172,852
 <b>PLANT AND EQUIPMENT</b>		
Land	1,900	1,919
Buildings and improvements	65,167	65,111
Machinery and equipment	183,023	186,547
Office equipment	157,766	165,017
Construction in progress	1,354	1,758
Total	409,210	420,352
Less accumulated depreciation	348,933	346,402
Total plant and equipment, net	60,277	73,950
 <b>OTHER ASSETS</b>		
Goodwill	7,456	7,456
Intangible assets, net	6,206	7,023
Deferred tax asset	23,991	23,996
Other	5,982	8,584
Total assets	\$268,409	\$293,861

See accompanying notes.

THE STANDARD REGISTER COMPANY  
CONSOLIDATED BALANCE SHEETS  
(Dollars in thousands)

LIABILITIES AND SHAREHOLDERS' DEFICIT	September 30, 2012	January 1, 2012
<b>CURRENT LIABILITIES</b>		
Current portion of long-term debt	\$2,327	\$2,470
Accounts payable	31,405	32,259
Other current liabilities	45,588	48,714
Total current liabilities	79,320	83,443
<b>LONG-TERM LIABILITIES</b>		
Long-term debt	54,158	60,149
Pension benefit obligation	212,530	236,206
Deferred compensation	3,567	5,777
Environmental liabilities	4,164	3,753
Other long-term liabilities	2,828	3,586
Total long-term liabilities	277,247	309,471
<b>COMMITMENTS AND CONTINGENCIES - see Note 12</b>		
<b>SHAREHOLDERS' DEFICIT</b>		
Common stock, \$1.00 par value:		
Authorized 101,000,000 shares		
Issued 26,527,974 and 26,389,523 shares	26,528	26,389
Class A stock, \$1.00 par value:		
Authorized 9,450,000 shares		
Issued - 4,725,000	4,725	4,725
Capital in excess of par value	67,178	65,307
Accumulated other comprehensive losses	(192,423 )	(210,173 )
Retained earnings	56,070	64,924
Treasury stock at cost:		
2,021,047 and 2,014,320 shares	(50,236 )	(50,225 )
Total shareholders' deficit	(88,158 )	(99,053 )
Total liabilities and shareholders' deficit	\$268,409	\$293,861

See accompanying notes.



THE STANDARD REGISTER COMPANY  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Dollars in thousands)

	39 Weeks Ended	
	September 30, 2012	October 2, 2011
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income (loss)	\$(8,863	) \$7,786
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	16,866	15,884
Restructuring and other exit costs	3,345	(65 )
Pension and postretirement expense	16,536	(5,948 )
Other	2,707	7,815
Changes in operating assets and liabilities:		
Accounts receivable	7,051	12,561
Inventories	2,070	(132 )
Restructuring payments	(7,550 )	(1,103 )
Accounts payable and accrued expenses	1,420	(57 )
Pension and postretirement contributions and payments	(22,663 )	(23,207 )
Deferred compensation payments	(2,670 )	(438 )
Other assets and liabilities	1,903	3,514
Net cash provided by operating activities	10,152	16,610
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Additions to plant and equipment	(2,441 )	(12,022 )
Acquisition, net of cash received	-	(4,905 )
Proceeds from sale of plant and equipment	104	40
Net cash used in investing activities	(2,337 )	(16,887 )
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Net change in borrowings under revolving credit facility	(4,364 )	5,772
Principal payments on long-term debt	(1,914 )	(1,091 )
Dividends paid	(1,500 )	(4,380 )
Other	(613 )	78
Net cash (used in) provided by financing activities	(8,391 )	379
Effect of exchange rate changes on cash	182	(119 )
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	(394 )	(17 )
Cash and cash equivalents at beginning of period	1,569	531
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	<b>\$1,175</b>	<b>\$514</b>
 <b>SUPPLEMENTAL SCHEDULE OF NONCASH INVESTING AND FINANCING ACTIVITIES</b>		
Capital lease recorded for equipment	\$144	\$-

See accompanying notes.



THE STANDARD REGISTER COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share amounts)

NOTE 1 – BASIS OF PRESENTATION

The accompanying consolidated financial statements include the accounts of The Standard Register Company and its wholly-owned subsidiaries (collectively, the Company) after elimination of intercompany transactions, profits, and balances. The consolidated financial statements are unaudited and have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required for complete annual financial statements and should be read in conjunction with the Company's audited consolidated financial statements and notes included in our Annual Report on Form 10-K for the year ended January 1, 2012 (Annual Report). In our opinion, all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation have been included. The results for interim periods are not necessarily indicative of trends or of results to be expected for a full year.

Certain prior-year amounts have been reclassified to conform to the current-year presentation.

NOTE 2 – RECENTLY ADOPTED ACCOUNTING PRONOUNCEMENTS

In 2012, we adopted Accounting Standards Update (ASU) 2011-05 which requires the presentation of the components of net income and other comprehensive income either in a single continuous statement or in two separate but consecutive statements, with the exception of the presentation of reclassifications on the face of the financial statements, which has been deferred by ASC Update No. 2011-12. This update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders equity. We also adopted ASU 2011-12 which defers the requirement to disclose the effect of items that are reclassified out of accumulated comprehensive income separately in the statement of income.

In 2012, we adopted ASU 2011-08 which amended the guidance for goodwill impairment to provide an option for companies to first use a qualitative approach to test goodwill for impairment if certain conditions are met. The implementation of the amended guidance was effective for our annual goodwill impairment test performed in the second quarter of 2012 and did not have a material impact on our consolidated results of operation, financial position, or cash flows.

NOTE 3 – ACQUISITIONS

On July 6, 2011, we acquired 100% of the ownership interest in iMedConsent, LLC (dba Dialog Medical). The total purchase price was \$6,217 which included \$626 of contingent consideration that was based upon achievement of certain revenue targets by Dialog Medical through July 6, 2013. During 2012, we adjusted our estimate of the contingent consideration to \$453, of which \$299 was paid in 2012.

Pro forma financial information and other disclosures have not been presented because the acquisition is not considered material to our consolidated financial position or results of operations.

NOTE 4 – GOODWILL

Since the January 2012 restructuring announcement, we spent significant time analyzing our operations, organizational structure, and portfolio of products and services. As a result, in the second quarter of 2012, we combined the Commercial Markets, Financial Services and Industrial business units into one consolidated business unit, Business Solutions.

We determined that our two reportable segments after reorganization, Healthcare and Business Solutions, are also our two reporting units for purposes of goodwill impairment testing. The following table summarizes the revised allocation of goodwill.

	Healthcare	Business Solutions	Financial Services	Commercial Markets	Industrial	Total
Goodwill at January 1, 2012	\$3,284	\$-	\$1,743	\$1,296	\$1,133	\$7,456
Reallocation of goodwill	-	4,172	(1,743 )	(1,296 )	(1,133 )	-
Goodwill at September 30, 2012	\$3,284	\$4,172	\$-	\$-	\$-	\$7,456

We performed our annual impairment test of goodwill for all our reporting units in the second quarter of 2012. In performing our impairment test, we first considered the option of the qualitative approach provided by ASC 2011-08 and determined that it was not appropriate for the current year due to continuing changes in our business, current restructuring activities, and recent changes to our reporting units. The goodwill test did not result in any impairment.

#### NOTE 5 – RESTRUCTURING CHARGES

All costs related to the restructuring plans below are included in restructuring and other exit costs in the accompanying Consolidated Statements of Income.

##### 2011 Plans

At the end of 2011, approximately 60 percent of our revenues came from legacy products, which are generally transactional documents, labels, and other printed materials that are in a state of transition to digital technologies or are being rapidly commoditized given the excess capacity in the printing industry. Our growth comes from core solutions, which are a suite of product and service solutions designed to assist our customers in meeting their strategic business needs. Our Healthcare segment's portfolio of solutions includes marketing communications, patient information, and patient identification and safety solutions. Our Business Solutions segment's portfolio includes customer communications, marketing communications, on-demand publishing, and product marking and labeling.

In late 2011, we developed a strategic restructuring program that was announced in January 2012. The restructuring is a two-year program designed to better align our resources in support of our growing core solutions business and to reduce costs to offset the impact of declining revenue from our legacy products.

In 2012 we increased our original estimate of the total costs of the restructuring program due to planned infrastructure changes, information technology initiatives, and additional third-party assistance with developing the restructuring program, all of which have been approved. Certain restructuring activities are not yet identified and the associated costs are not included in our estimate at this time. The actual costs are expected to be incurred through 2013 and could change as details of the program are identified and approved.

Other associated exit costs primarily include our estimate of fees to a third party to assist with the program implementation, costs for the relocation of equipment and inventory, and certain costs related to implementation of an ERP system that will replace select software applications.

Components of restructuring and other exit costs consist of the following:

	Total Expected Costs	2012 Year-To-Date Expense	Cumulative To-Date Expense
Employee separation costs	\$ 5,500		\$ 5,480

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

Contract termination costs	2,000	73	73
Other associated exit costs	4,000	3,231	3,231
Total	\$ 11,500	\$ 3,304	\$ 8,784

9

---

A summary of the accrual activity is as follows:

	Balance 2011	Accrued in 2012	Incurred in 2012	Balance 2012
Employee separation costs	\$5,480	\$-	\$(4,244)	) \$1,236
Other associated exit costs	-	2,074	(1,855)	) 219
Total	\$5,480	\$2,074	\$(6,099)	) \$1,455

#### Completed Restructuring Plans

Restructuring and other exit costs from completed restructuring plans that are included in 2012 and 2011 primarily relate to costs that were required to be expensed as incurred and are not material. Costs recorded in 2011 also include a reversal of previously recorded severance due to lower than expected costs.

A summary of the accrual activity is as follows:

	Balance 2011	Accrued in 2012	Incurred in 2012	Balance 2012
Contract termination costs	\$180	\$6	\$(186)	) \$-
Total	\$180	\$6	\$(186)	) \$-

#### NOTE 6 – OTHER CURRENT LIABILITIES

Other current liabilities consist of the following:

	September 30, 2012	January 1, 2012
Accrued compensation	\$ 15,696	\$ 13,019
Accrued restructuring and other exit costs	1,455	5,660
Deferred revenue	6,205	5,345
Accrued non-income taxes	4,224	4,440
Deferred income taxes	2,881	2,887
Other current liabilities	15,127	17,363
Total	\$ 45,588	\$ 48,714

#### NOTE 7 – EARNINGS PER SHARE

The number of shares outstanding for calculation of earnings per share (EPS) is as follows:

	13 Weeks Ended September		39 Weeks Ended September	
(Shares in thousands)	30, 2012	October 2, 2011	30, 2012	October 2, 2011
Weighted average shares outstanding - basic	29,232	29,080	29,182	29,035

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

Effect of potentially dilutive securities	-	124	-	164
Weighted average shares outstanding - diluted	29,232	29,204	29,182	29,199

Due to the net loss from continuing operations for the 13 and 39-week periods ended September 30, 2012, no outstanding options or unvested shares were included in the diluted EPS calculation because they would automatically result in anti-dilution. No outstanding options were included in the computation of diluted EPS for the 13-week and 39-week periods ending October 2, 2011 because the exercise prices of the options were greater than the average market price at the end of the period; therefore, the effect would be anti-dilutive.



## NOTE 8 – SHARE-BASED COMPENSATION

Total compensation expense by type of award is as follows:

	13 Weeks Ended		39 Weeks Ended	
	September 30, 2012	October 2, 2011	September 30, 2012	October 2, 2011
Nonvested stock awards, service based	\$ 138	\$ 124	\$ 376	\$ 373
Nonvested stock awards, performance based	306	(9 )	669	233
Stock options	268	371	960	1,041
Total compensation expense	\$ 712	\$ 486	\$ 2,005	\$ 1,647

## Stock Options

The weighted-average fair value of stock options granted in 2012 was estimated at \$0.91 per share, using the Black-Scholes option-pricing model. Expense is being amortized on a straight-line basis over a 4-year vesting period. The significant assumptions used to estimate the fair value of the options are as follows:

Risk-free interest rate	0.7%
Dividend yield	0.0%
Expected term	4 years
Expected volatility	79.3%

A summary of our stock option activity and related information for 2012 is as follows:

	Number of Shares	Weighted-Average Exercise Price
Outstanding at January 1, 2012	3,991,139	\$ 7.12
Granted	244,000	1.57
Exercised	-	-
Forfeited/Canceled	(601,361 )	9.03
Outstanding at September 30, 2012	3,633,778	\$ 6.44

## Performance-Based Stock Awards

In 2012, the Company awarded shares of performance-based restricted stock that will be earned based on the financial performance of the Company. Shares will be earned upon achievement of either a one-year performance goal or a two-year cumulative performance goal; a portion of which are then subject to an additional holding period.

The performance goals allow partial vesting if a minimum level of performance is attained. If the minimum level of the performance goals is not attained, the applicable portion of the stock award will be forfeited and canceled, and all expense recognized to that date will be reversed. In certain circumstances, additional shares will be granted upon performance above the target level.



A summary of our performance-based stock award activity and related information for 2012 is as follows:

	Number of Shares	Average Grant Date Fair Value
Nonvested at January 1, 2012	556,985	\$3.89
Granted	1,062,632	1.57
Vested	(37,977 )	5.82
Forfeited/Canceled	(539,020 )	3.10
Nonvested at September 30, 2012	1,042,620	\$1.86

#### Service-Based Stock Awards

The fair value of the service-based stock awards is based on the closing market price of our common stock on the date of award and is being amortized to expense on a straight-line basis over a vesting period of 3 years. A summary of our service-based stock award activity and related information for 2012 is as follows:

	Number of Shares	Weighted-Average Fair Value
Nonvested at January 1, 2012	285,016	\$ 4.22
Granted	474,421	1.57
Vested	(98,353 )	4.92
Forfeited/Canceled	(53,975 )	2.69
Nonvested at September 30, 2012	607,109	\$ 2.17

#### NOTE 9 – PENSION PLANS

Net periodic benefit cost includes the following components:

	13 Weeks Ended		39 Weeks Ended	
	September 30, 2012	October 2, 2011	September 30, 2012	October 2, 2011
Interest cost on projected benefit obligation	\$5,028	\$5,455	\$15,098	\$16,374
Expected return on plan assets	(5,625 )	(5,858 )	(16,876 )	(17,573 )
Amortization of net actuarial losses	5,773	6,070	17,331	18,212
Settlement loss	-	-	983	453
Total	\$5,176	\$5,667	\$16,536	\$17,466

As a result of associates retiring and electing a lump-sum payment of their pension benefits under our non-qualified retirement plan, we recognized non-cash settlement losses. A pension settlement is recorded when the total lump sum payments for a year exceed total service and interest costs to be recognized for that year. As part of the settlements,

we recognized a pro-rata portion of the unrecognized net losses included in accumulated other comprehensive losses equal to the percentage reduction in the pension benefit obligation.

## NOTE 10 – POSTRETIREMENT HEALTHCARE BENEFITS

We terminated our postretirement healthcare plan in the third quarter of 2011 and no longer offer medical benefits to retired employees. Because the elimination of these benefits reduced benefits previously earned, this action was treated as a negative plan amendment that reduced the accumulated postretirement benefit obligation. In addition, the plan amendment resulted in the immediate recognition of previously unrecognized prior service credits and actuarial losses, which was offset by an adjustment to accumulated other comprehensive income and deferred tax liabilities.

Net periodic benefit cost for 2011 includes the following components:

	13 Weeks Ended October 2, 2011	39 Weeks Ended October 2, 2011
Interest cost on projected benefit obligation	\$ 53	\$ 161
Amortization of prior service credits	(25,242 )	(27,695 )
Amortization of net actuarial losses	3,892	4,120
Total	\$ (21,297 )	\$ (23,414 )

## NOTE 11 – SEGMENT REPORTING

Since the January 2012 restructuring announcement, we spent significant time analyzing our operations, organizational structure, and portfolio of products and services. As a result, in the second quarter of 2012, we combined the Commercial Markets, Financial Services, and Industrial business units into one consolidated business unit, Business Solutions.

We re-evaluated our reportable segments based upon the new management structure, our internal reporting, and how our chief operating decision maker evaluates performance and allocates resources. As a result, we determined that the Company now manages and reports its businesses in the following two reportable segments:

**Healthcare** – The Healthcare segment serves hospitals and other providers of healthcare and related services. The solutions portfolio includes marketing communications, patient information, and patient identification & safety solutions. Legacy products are dominated by clinical documents and administrative forms.

**Business Solutions** – The Business Solutions segment serves customers in the financial services, commercial, and industrial markets. The solutions portfolio includes customer communications, marketing communications, on-demand publishing, and product marking & labeling. Legacy products are dominated by traditional business documents and transactional labels.

We have revised our segment information for prior periods to conform to the current period presentation.

Information about our operations by reportable segment for the 13-week periods ended September 30, 2012 and October 2, 2011 is as follows:

		Healthcare	Business Solutions	Total
Revenue from external customers	2012	\$ 51,535	\$ 94,187	\$ 145,722
	2011	57,717	99,826	157,543
Operating income (loss)	2012	\$ 2,222	\$ 2,365	\$ 4,587

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

2011 3,858 1,993 5,851

Information about our operations by reportable segment for the 39-week periods ended September 30, 2012 and October 2, 2011 is as follows:

		Healthcare	Business Solutions	Total
Revenue from external customers	2012	\$ 163,348	\$ 295,090	\$ 458,438
	2011	177,440	309,277	486,717
Operating income (loss)	2012	\$ 8,564	\$ 5,650	\$ 14,214
	2011	12,365	4,808	17,173

In addition, we are presenting revised information about our operations by reportable segment for the 13-week periods ended April 1, 2012 and April 3, 2011 as follows:

		Healthcare	Business Solutions	Total
Revenue from external customers	2012	\$ 57,050	\$ 100,599	\$ 157,649
	2011	60,672	104,217	164,889
Operating income (loss)	2012	\$ 2,568	\$ 672	\$ 3,240
	2011	4,683	2,187	6,870

Reconciling information between reportable segments and our consolidated financial statements is as follows:

	13 Weeks Ended		39 Weeks Ended	
	September 30, 2012	October 2, 2011	September 30, 2012	October 2, 2011
Segment operating income (loss)	\$4,587	\$5,851	\$14,214	\$17,173
Restructuring and other exit costs	(733 )	(112 )	(3,345 )	65
Net pension periodic benefit cost	(5,176 )	(5,667 )	(16,536 )	(17,466 )
Unallocated portion of postretirement credit	-	15,164	-	15,164
Other unallocated	(432 )	(98 )	(482 )	(192 )
Total other income (expense)	(660 )	(570 )	(2,010 )	(1,216 )
Income (loss) before income taxes	\$(2,414 )	\$14,568	\$(8,159 )	\$13,528

#### NOTE 12 – COMMITMENTS AND CONTINGENCIES

The Company has participated with other Potentially Responsible Parties (“PRPs”) in the investigation, study, and remediation of the Pasco Sanitary Landfill Superfund Site (the “Pasco Site”) in eastern Washington State since 1998. The Company was a member of a PRP Group known as the Industrial Waste Area Generators Group II (the “IWAG Group”). In 2000, the IWAG Group and several other PRP groups entered into agreed orders with the Department of Ecology for implementation of interim remedial actions and expansion of groundwater monitoring. In September 2010, the group entered into a new agreement creating the IWAG Group III. The new agreement changed the allocation of responsibility among the members, which resulted in a significant decrease in our level of participation. Based upon new investigations, it was also deemed probable that the level of participation by certain other PRPs would increase for costs expected to be incurred after 2010. At this time, an agreement has not yet been reached on the final remediation approach. We have accrued our best estimate of our obligation and have an undiscounted long-term liability of \$1,213 that we currently believe is adequate to cover our portion of the total future potential costs of remediation. We expect the costs to be incurred over a period of 60 years; however, the current proposed remediation approach could require monitoring for a longer period of time. This estimate is contingent upon the final remedy agreed upon, the participation of other PRPs not currently in the IWAG Group III, the length of monitoring required, and the final agreed upon allocation. Until a final remediation approach is approved and a final agreement is reached among all PRPs, it is reasonably possible that one or more of these factors could change our estimate; however, we are unable to determine the impact at this time.

From 1995 through 2003, the Company participated with other PRPs in the investigation, study, and remediation of the Valleycrest Landfill Site (the “Valleycrest Site”) in western Ohio. The Company is a member of a PRP Group known as the Valleycrest Landfill Site Group (the “VLSG”). In 2003, General Motors Corporation (“GM”) stepped into

the Company's position under the Site Participation Agreement and in return for \$270, agreed to indemnify the Company against certain future liability in connection with the Valleycrest Landfill Site. Therefore, we did not previously record a liability for potential remediation costs. In 2009, we were notified that in connection with GM's bankruptcy filing, GM does not plan to continue contributions to the site, including its contractual obligation to indemnify the Company for future liability. We believe that it is probable the Company will participate in remediation actions. A remedial investigation and feasibility study was conducted by the VLSG which indicated a range of viable remedial approaches. At this time, a final remediation approach has not been selected, and we have accrued the estimate of our obligation based on the most likely approach. In addition, we have also determined that GM will likely not be required to fund their originally allocated portion of the environmental costs. However, GM has entered into an agreement with the VLSG to fund a small portion of these costs through bankruptcy settlements. We have an undiscounted long-term liability of \$2,798 that we currently believe is adequate to cover our portion of the total future potential costs of remediation, which are expected to be incurred over a period of 30 years. This estimate is contingent upon the final remedy agreed upon, the participation of other PRPs not currently in the VLSG, and the final agreed upon allocation. Until a final remediation approach is approved and a final agreement is reached among all PRPs, it is reasonably possible that one or more of these factors could change our estimate; however, we are unable to determine the impact at this time.



NOTE 13 – FAIR VALUE MEASUREMENTS

We have financial assets and liabilities that are not recorded at fair value but which require disclosure of their fair value. The carrying value of cash equivalents approximates fair value due to the short-term maturity of these instruments and is not material. The carrying value of outstanding amounts under our secured revolving credit facility and capital lease obligation approximate fair value based on currently available market rates.

NOTE 14 – INCOME TAXES

Because of the valuation allowance against our deferred tax assets, there was no federal or state income-based tax expense or benefit. Tax expense for 2012 reflects foreign taxes in Mexico and state tax liabilities derived from a tax base other than net income.

NOTE 15 – SUBSEQUENT EVENTS

The Company has evaluated for disclosure all subsequent events through the date the financial statements were issued and filed with the United States Securities and Exchange Commission.

## ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(dollars in millions, except per share amounts)

### FORWARD-LOOKING INFORMATION

This report includes forward-looking statements covered by the Private Securities Litigation Reform Act of 1995. A forward-looking statement is neither a prediction nor a guarantee of future events or circumstances, and those future events or circumstances may not occur. Forward-looking statements include statements in which we use words such as "anticipates," "projects," "expects," "plans," "intends," "believes," "estimates," "targets," and other similar expressions that indicate trends and future events. Among other things, all statements regarding expectations related to the following are forward-looking statements that involve certain risks and uncertainties:

- decline in legacy products
- expansion in core solutions
- future pension funding requirements and amortization of actuarial gains and losses
- expanding market share in core markets and globally
- investing in our employees
- 2012 priorities
- future financial condition, revenue trends, and cash flows
- projected costs or cost savings related to our 2011 restructuring plan
- ability to realize deferred tax assets
- 2012 capital expenditures
- business strategy

Because forward-looking statements deal with future events, actual results for fiscal year 2012 and beyond could differ materially from our current expectations depending on a variety of factors including, but not limited to:

- our access to capital for expanding in core solutions
- the pace at which digital technologies erode the demand for certain legacy products
- the success of our plans to deal with the threats and opportunities brought by digital technology
- results of cost-containment strategies
- our ability to attract and retain key personnel
- variation in demand and acceptance of the Company's products and services
- frequency, magnitude, and timing of paper and other raw material price changes
- timing of the completion and integration of acquisitions
- general business and economic conditions beyond our control
- consequences of competitive factors in the marketplace including the ability to attract and retain customers

These forward-looking statements are based on current expectations and estimates. We cannot assure that such expectations will prove to be correct. The Company undertakes no obligation to update forward-looking statements as a result of new information, since these statements may no longer be accurate or timely. You should read this Management's Discussion and Analysis in conjunction with the financial statements and related notes included in this Quarterly Report on Form 10-Q (Quarterly Report) and included on Form 10-K for the year ended January 1, 2012 (Annual Report).

This Management's Discussion and Analysis includes the following sections:

Critical Accounting Policies and Estimates—An update on the discussion provided in our Annual Report of the accounting policies that require our most critical judgments and estimates.

Results of Operations—An analysis of consolidated results of operations and segment results for the third quarter and first nine months of 2012 as compared with the same periods of 2011.

Liquidity and Capital Resources—An analysis of cash flows and discussion of our financial condition.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

In preparing the accompanying unaudited financial statements and accounting for the underlying transactions and balances, we applied the accounting policies disclosed in the Notes to the Consolidated Financial Statements contained in our Annual Report. Preparation of these unaudited financial statements requires us to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Although we believe our estimates and assumptions are reasonable, they are based on information presently available and actual results may differ significantly from those estimates. For a detailed discussion of these critical accounting estimates, see the Management's Discussion and Analysis included in our Annual Report. The following is a discussion of changes to those estimates during 2012. We have discussed the development and selection of the critical accounting policies and the related disclosures included in this Quarterly Report with the Audit Committee of our Board of Directors.

### Share-Based Compensation and Incentive Compensation

During the first quarter of 2012, the Company awarded approximately 1.1 million shares of performance-based restricted stock, portions of which will vest over the next three years if certain performance goals are reached. In addition, we have a management incentive plan that provides for payment of cash awards based upon the achievement of certain performance goals in 2012.

The amount of related compensation expense recognized for interim periods is dependent on management's estimate of the Company's annual financial performance for 2012 and 2013, which may vary from actual results. This requires us to evaluate the probability of achieving the performance goals and assess the level of goal achievement each quarter. Total expense in 2012 related to these plans would be approximately \$5.0 million, if 100 percent of the goal is achieved. While the assumptions used to calculate compensation expense recognized for these awards represent our best estimate, these estimates involve inherent uncertainties and the application of judgment. The actual amount of compensation expense recorded in 2012 could vary based on changes in our expectations and the actual level of achievement of the performance goals.

### Goodwill

We perform our annual impairment test of goodwill for all our reporting units in the second quarter or more frequently if events or circumstances indicate a potential impairment. The annual impairment test is a two-step process. In performing our most recent impairment test, we first considered the option of the qualitative approach provided by ASC 2011-08 and determined that it was not appropriate for the current year due to continuing changes in our business, current restructuring activities, and recent changes to our reporting units. Therefore, the test was performed using the two-step approach described below.

The first step in the impairment test requires us to compare the fair value of the reporting units to the carrying value of the assets assigned to those reporting units, including goodwill. If the fair value exceeds the carrying value, goodwill is not impaired and no further testing is performed. If the carrying amount of a reporting unit exceeds the estimated fair value, step two is completed to determine the amount of the impairment loss.

To determine fair value for each reporting unit, we follow an income approach utilizing a discounted cash flow methodology. This approach requires us to make significant estimates and assumptions, including revenue growth rates and operating margins used to calculate projected future cash flows, risk-adjusted discount rates, and future economic and market conditions. In addition, we make certain judgments and assumptions in allocating shared assets and liabilities to determine the carrying values for each of our reporting units. Though we believe our assumptions are

reasonable, actual results could be different from those assumed in our forecasts. Key assumptions used in our fair value calculations include:

**Revenue and cost assumptions:** We use our internal forecasts to estimate future cash flows which are based on both historical information and our most recent view of the long-term outlook for each reporting unit derived from the Company's current strategic plan. We calculate multiple outcomes which are weighted to arrive at an overall projected cash flow.

**Discount rate determination:** We use an industry weighted-average cost of capital that reflects the weighted average return on debt and equity of our peer group from a market participant perspective.

The results of our impairment test indicate that the fair values of our reporting units are greater than their carrying value and no goodwill impairment is indicated. In addition to calculating a range of possible outcomes, sensitivity analysis is performed to understand the relative impact of the key assumptions used in our calculations. If our estimate of expected future cash flows had been 5% lower, or there was a 1% variation in the discount rate, the expected future cash flows would still have exceeded the carrying value of the assets, including goodwill.

## RESULTS OF OPERATIONS

The discussion that follows provides information which we believe is relevant to an understanding of our consolidated results of operations, supplemented by a discussion of segment results where appropriate.

In addition, the following table presents “Non-GAAP net income,” which is a non-GAAP financial measure and represents net income excluding pension loss amortization, pension settlements, postretirement plan termination, restructuring charges, and deferred tax valuation allowances. Generally, a non-GAAP financial measure is a numerical measure of a company’s performance, financial position, or cash flows where amounts are either excluded or included not in accordance with generally accepted accounting principles. The presentation of non-GAAP information is not meant to be considered in isolation or as a substitute for results prepared in accordance with accounting principles generally accepted in the United States. We believe that this non-GAAP financial measure provides a more complete understanding of our current underlying operating performance, a clearer comparison of current period results with past reports of financial performance, and greater transparency regarding information used by management in its decision making. This presentation is similar to the manner in which our Board of Directors internally evaluates performance.

## Consolidated Operating Results

	13 weeks Ended			39 weeks Ended				
	September		% Change	September		% Change		
	30, 2012	October 2, 2011		30, 2012	October 2, 2011			
Revenue	\$ 145.7	\$ 157.5	-7 %	\$ 458.4	\$ 486.7	-6 %		
Cost of sales	103.7	111.3	-7 %	321.6	336.3	-4 %		
Gross margin	42.0	46.2	-9 %	136.8	150.4	-9 %		
Gross margin % of sales	28.8 %	29.3 %		29.8 %	30.9 %			
SG&A expense	43.0	51.2	-16 %	138.6	155.5	-11 %		
Pension settlements and postretirement plan amendment	-	(20.2 )		1.0	(19.7 )			
Restructuring	0.7	0.1		3.3	(0.1 )			
Net interest expense and other income	0.8	0.5		2.1	1.2			
Income (loss) before income taxes	(2.5 )	14.6		(8.2 )	13.5			
Income tax expense (benefit)	0.2	6.2		0.7	5.7			
Net income (loss)	\$(2.7 )	\$8.4		\$(8.9 )	\$7.8			
Non-GAAP net income:								
Net income (loss)	\$(2.7 )	\$8.4		\$(8.9 )	\$7.8			
Adjustments:								
Pension loss amortization	5.8	6.1		17.3	18.2			
Pension settlements and postretirement plan amendment	-	(20.2 )		1.0	(19.7 )			
Restructuring	0.7	0.1		3.3	(0.1 )			
Income tax effect of adjustments (at statutory tax	(2.5 )	5.6		(8.5 )	0.6			

rates)

Deferred tax valuation  
allowance

1.2

-

4.0

-

Non-GAAP net income

\$2.5

\$-

\$8.2

\$6.8

18

---

## Revenue

The following table quantifies, on a percentage basis, the estimated impact of key factors that contribute to the increase or decrease in consolidated revenue:

	Current Quarter Percent Change 2012 vs. 2011				Year-to-Date Percent Change 2012 vs. 2011			
	Units	Acquisitions	Price & Product Mix	Total	Units	Acquisitions	Price & Product Mix	Total
Consolidated	-6%	-	-1%	-7%	-5%	-	-1%	-6%

The 2012 revenue decline during the quarter and year-to-date is primarily due to a net unit decrease in both periods, driven by the decline in demand for our legacy products and related services. As previously disclosed, we anticipate lower print and service related revenue in 2012 from a significant financial services customer due to its major restructuring announced at the end of 2011. We have revised our estimate and now expect the revenue decline to be approximately \$24-\$25 million, of which \$8.0 million is in core solutions and the balance in legacy products. The pace of the decline accelerated to \$10.6 million in the third quarter, bringing the total decline to \$16.6 million year-to-date. Nearly all of the revenue decline for the third quarter and more than half of the year-to-date revenue decline was attributable to the loss of business from this customer.

At the end of 2011, approximately 60 percent of our revenues came from legacy products, which are generally transactional documents, labels, and other printed materials that are in a state of transition to digital technologies or are being rapidly commoditized given the excess capacity in the printing industry. Together with the related service revenue, primarily warehousing and custom-delivery services which are often bundled with the printed products, we experienced a 12 percent decline in legacy products in the third quarter of 2012, 11 percent on a year-to-date basis. We expect this trend to continue for the remainder of the year. As of the end of the third quarter of 2012, approximately 57 percent of our consolidated revenues came from legacy products.

Revenue growth comes from our core solutions, which are a suite of product and service solutions designed to assist our customers in meeting their strategic business needs. Revenue from core solutions decreased slightly in the third quarter, reducing the year-to-date growth to 2 percent. The revenue growth in core solutions was offset by lower revenue of \$3.7 million in the third quarter and \$5.3 year-to-date from the significant customer discussed above. Excluding this impact, core solutions revenue grew by 5 percent in the quarter and year-to-date.

The following table quantifies the changes in consolidated revenue by major categories and between core and legacy.

	Quarter			Year-to-Date		
	2012	% Chg	2011	2012	% Chg	2011
Print	\$ 85.9	-8.5 %	\$ 93.9	\$ 277.5	-4.6 %	\$ 290.9
Labels	26.7	1.9 %	26.2	\$ 81.5	-1.3 %	82.6
Services	17.8	-18.0 %	21.7	\$ 56.2	-16.1 %	67.0
Software	2.4	-4.0 %	2.5	\$ 6.6	-4.3 %	6.9
Other	12.9	-2.3 %	13.2	\$ 36.6	-6.9 %	39.3
	\$ 145.7	-7.5 %	\$ 157.5	\$ 458.4	-5.8 %	\$ 486.7



Edgar Filing: STANDARD REGISTER CO - Form 10-Q

Core	\$ 63.5	-0.8 %	\$ 64.0	\$ 198.7	1.8 %	\$ 195.1
Legacy	82.2	-12.1 %	93.5	\$ 259.7	-10.9 %	291.6
	\$ 145.7	-7.5 %	\$ 157.5	\$ 458.4	-5.8 %	\$ 486.7

Cost of Sales and Gross Margin

Cost of sales decreased primarily due to lower unit sales volume in both the third quarter of 2012 and on a year-to-date basis. Gross margin as a percentage of revenue decreased in 2012, reflecting the impact of pricing pressures, particularly in legacy clinical paper documents and transactional forms and labels, declines in legacy product unit volume which typically had higher margins, and material cost increases. This impact is being partially offset by savings from implemented cost saving initiatives and ongoing restructuring activities. We are managing to the lower volume and executing on the restructuring program to reduce our cost structure.

### SG&A expense

SG&A expense for 2012 was \$8.2 million or 16 percent lower in the third quarter and \$16.9 million or 11 percent lower on a year-to-date basis. We are realizing significant savings from our current restructuring and cost reduction initiatives discussed below, primarily in compensation and employee-related expenses, benefits, various fees and services, travel and entertainment, and facility costs. SG&A expense for the first nine months of 2011 includes a \$3.3 million credit from amortization of prior service credits that does not occur in 2012 due to the termination of our postretirement healthcare plan. Except for costs associated with our pension plans and environmental liabilities, the majority of SG&A expense is allocated to our segments. The reduction in expense is reflected in the operating income of our Healthcare and Business Solutions segments.

### Pension settlement and postretirement plan amendment

As a result of associates retiring and electing a lump-sum payment of their pension benefit, we recorded non-cash settlement charges of \$1.0 million in 2012 and \$0.5 million in 2011 related to our non-qualified retirement plan. A pension settlement charge is recorded when the total lump sum payments for a year exceed total service and interest costs recognized for that year. The settlement charge recognizes a pro-rata portion of the unrecognized actuarial losses at the date of the settlement.

During the third quarter of 2011, we also terminated our postretirement healthcare plan and no longer offer medical benefits to currently retired employees. The elimination of these benefits triggered a one-time gain of \$20.2 million, of which \$5.1 million is included in the operating results of our segments. Because the elimination of these benefits reduced benefits previously earned, this action was treated as a negative plan amendment and eliminated the \$5.1 million accumulated postretirement benefit obligation remaining on the balance sheet. The plan amendment also resulted in a net credit of \$15.1 to net postretirement benefit cost for the immediate recognition of previously unrecognized prior service credits and actuarial losses. This credit was offset by an adjustment to accumulated other comprehensive income and deferred tax liabilities.

### Restructuring and other exit costs

In late 2011, we developed a strategic restructuring program that was announced in January 2012. The restructuring is a two-year program designed to better align our resources in support of our growing core solutions business and to reduce costs to offset the impact of declining revenue in our legacy products. We expanded our program and timeline into 2013 and also increased our anticipated savings. When fully implemented at the end of 2013, the restructuring program is expected to result in an estimated \$—60 million of savings annually; approximately 80 percent in SG&A expense and the remainder in cost of sales. Based on our year-to-date progress, we expect to realize approximately \$34 million of the total cost savings in 2012.

We increased our original estimate of the total costs of the restructuring program due to planned infrastructure changes, information technology initiatives, and additional third-party assistance with developing the restructuring program. Our current estimate of total costs is approximately \$11.5 million. Employee separation costs associated with workforce reductions total \$5.5 million, all of which was recorded to restructuring expense in 2011. Contract termination and other associated exit costs total \$6.0 million, of which \$3.3 million was recorded to restructuring expense year-to-date in 2012. The majority of these costs will result in cash expenditures. Other associated exit costs include fees to a third party to assist with the program implementation, costs for the relocation of equipment and inventory, and certain costs related to implementation of an ERP system that will replace select software applications.

Certain restructuring activities are not yet identified and the associated costs are not included in our estimate at this time. The actual costs are expected to be incurred through 2013 and may change as details of the program are

identified and approved.

#### Taxes

Because of the valuation allowance against our deferred tax assets, there was no federal or state income-based tax expense or benefit. Tax expense for 2012 reflects foreign taxes in Mexico and state tax liabilities derived from a tax base other than net income.

20

---

## Segment Operating Results

Since the January 2012 restructuring announcement, we spent significant time analyzing our operations, organizational structure, and portfolio of products and services. As a result, in the second quarter of 2012, we combined the Commercial Markets, Financial Services, and Industrial business units into one consolidated business unit, Business Solutions.

We also re-evaluated our reportable segments based upon the new management structure, our internal reporting, and how our chief operating decision maker evaluates performance and allocates resources. As a result, we determined that the Company now manages and reports its businesses in the following two reportable segments:

**Healthcare** – The Healthcare segment serves hospitals and other providers of healthcare and related services. The solutions portfolio includes marketing communications, patient information, and patient identification & safety solutions. Legacy products are dominated by clinical documents and administrative forms.

**Business Solutions** – The Business Solutions segment serves customers in the financial services, commercial, and industrial markets. The solutions portfolio includes customer communication solutions, marketing communication solutions, on-demand publishing solutions, and product marking & labeling solutions. Legacy products are dominated by traditional business documents and transactional labels.

We have revised our segment information for prior periods to conform to the current period presentation.

The following table presents Revenue and Operating Income for each of our reportable segments. Our business units incur a portion of SG&A directly. Each business unit also receives an allocation of SG&A expense as described in our Annual Report. Variability in the segment's actual revenue or the level of selling or corporate general and administrative expense to allocate can have a significant impact on segment profitability.

	13 Weeks Ended			39 Weeks Ended					
	September 30, 2012	% Chg	October 2, 2011	September 30, 2012	% Chg	October 2, 2011			
Revenue									
Healthcare	\$ 51.5	-11 %	\$ 57.7	\$ 163.3	-8 %	\$ 177.4			
Business Solutions	94.2	-6 %	99.8	295.1	-5 %	309.3			
Consolidated									
Revenue	\$ 145.7	-7 %	\$ 157.5	\$ 458.4	-6 %	\$ 486.7			
		% Rev	% Rev	% Rev	% Rev	% Rev			
Operating Income									
Healthcare	\$ 2.3	4.5 %	\$ 3.9	6.8 %	\$ 8.6	5.3 %	\$ 12.4	7.0 %	
Business Solutions	2.3	2.4 %	2.0	2.0 %	5.6	1.9 %	4.8	1.6 %	
Total Segments (1)	\$ 4.6	3.2 %	\$ 5.9	3.7 %	\$ 14.2	3.1 %	\$ 17.2	3.5 %	

(1) A reconciliation of segment operating income to consolidated income from operations is provided in Note 11-Segment Reporting of the Notes to the Consolidated Financial Statements.

## Healthcare

## Revenue

The following table quantifies, on a percentage basis, the estimated impact of key factors that contribute to the increase or decrease in revenue:

	Current Quarter Percent Change 2012 vs. 2011				Year-to-Date Percent Change 2012 vs. 2011			
	Units	Acquisitions	Price & Product Mix	Total	Units	Acquisitions	Price & Product Mix	Total
Healthcare	-8%	-	-3%	-11%	-6%	1%	-3%	-8%

Healthcare revenue declined \$6.2 million in the third quarter of 2012 and \$14.1 million on a year-to-date basis, primarily due to net unit decreases, with the growth in core solutions offset by the decline in legacy products both for the quarter and on a year-to-date basis.

Revenue from Healthcare Solutions, the segment's technology-oriented core portfolio of products and services which includes patient information, marketing communications, and wristband solutions, was \$15.9 million for the third quarter of 2012 and \$47.0 million year-to-date. Healthcare Solutions' revenue increased \$0.8 million or 5 percent in the third quarter of 2012 and \$4.6 million or 11 percent year-to-date; the result of growth in patient information solutions offsetting declines in wristbands and marketing and communication solutions. Patient information solutions increased \$1.6 million, or 67 percent, in the quarter and \$ 5.1 million, or 84 percent, year-to-date, driven by new technology sales and the acquisition of Dialog Medical. We continue to expect growth in our Healthcare Solutions portfolio for 2012.

Revenue from legacy products decreased \$16.6 million or 15 percent year-to-date, with a higher rate of decline experienced in the third quarter. As more hospitals progress into stages three and four of EMR adoption, we continue to see revenue decline in our legacy products. Revenue from clinical paper documents and administration forms, including related freight and storage services, decreased \$5.9 million, or 22 percent in the third quarter of 2012 and \$17.8 million or 21% year-to-date.

The following table quantifies the changes in our Healthcare segment's revenue by major categories and between core and legacy.

	Quarter			Year-to-Date		
	2012	% Chg	2011	2012	% Chg	2011
Print	\$ 32.6	-11.7 %	\$ 36.9	\$ 107.2	-6.5 %	\$ 114.6
Labels	7.4	-5.1 %	7.8	21.9	-8.4 %	23.9
Services	5.6	-23.3 %	7.3	17.8	-19.8 %	22.2
Software	1.7	6.2 %	1.6	4.4	18.9 %	3.7
Other	4.2	2.4 %	4.1	12.0	-7.7 %	13.0
	\$ 51.5	-10.7 %	\$ 57.7	\$ 163.3	-7.9 %	\$ 177.4
Core	\$ 22.4	1.8 %	\$ 22.0	\$ 66.2	3.9 %	\$ 63.7

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

Legacy	29.1	-18.5 %	35.7	97.1	-14.6 %	113.7
	\$ 51.5	-10.7 %	\$ 57.7	\$ 163.3	-7.9 %	\$ 177.4

Operating Income

Operating income for the third quarter of 2012 and year-to-date was down compared with the same periods of 2011, primarily the result of lower units and pricing. Operating income for both the third quarter and year-to-date periods of 2011 were favorably impacted by \$1.9 million from an allocation of a portion of the gain from the termination of our postretirement healthcare plan. Excluding the postretirement gain, operating income improved in the third quarter over the prior period.

While operating income is being affected by the unit decline in legacy product revenue, growth in our higher-margin technology solutions and savings from the restructuring program and other cost savings initiatives are having a positive impact on operating income.

## Business Solutions

## Revenue

The following table quantifies, on a percentage basis, the estimated impact of key factors that contribute to the increase or decrease in revenue:

	Current Quarter Percent Change 2012 vs. 2011				Year-to-Date Percent Change 2012 vs. 2011			
	Units	Acquisitions	Price & Product Mix	Total	Units	Acquisitions	Price & Product Mix	Total
Business Solutions	-6%	-	-	-6%	-5%	-	-	-5%

Business Solutions revenue declined \$5.6 million in the third quarter of 2012 and \$14.2 million on a year-to-date basis, primarily due to net unit decreases from the loss of business from a significant customer. As previously disclosed, we anticipate lower print and service related revenue in 2012 from a significant financial services customer within this segment. We have revised our estimate and now expect the revenue decline to be approximately \$24-\$25 million, of which \$8.0 million is in core solutions and the balance in legacy products. The pace of the decline accelerated to \$10.6 million in the third quarter, bringing the total decline to \$16.6 million year-to-date.

Revenue from core solutions decreased by 2 percent in the third quarter, with a 1 percent increase year-to-date. Revenue growth in core solutions was offset by lower revenue of \$3.7 million in the third quarter and \$5.3 year-to-date from the significant customer discussed above. Excluding this impact, core solutions revenue grew by 7 percent in the quarter and 5 percent year-to-date.

We continue to see a revenue decrease in our legacy products, which for this segment primarily includes specialized print such as traditional business forms and secure documents, certain transactional labels such as shipping and distribution labels, and the related freight, storage, and other services. While the overall decrease in revenue from legacy products was \$4.8 million for the third quarter of 2012 and \$15.4 million year-to-date, the biggest factor was lower revenue of \$6.9 million in the quarter and \$11.3 million year-to-date from the significant customer discussed above.

The following table quantifies the changes in revenue in our Business Solutions segment's revenue by major categories and between core and legacy.

	Quarter				Year-to-Date			
	2012	% Chg	2011		2012	% Chg	2011	
Print	\$ 53.3	-6.5 %	\$ 57.0		\$ 170.3	-3.4 %	\$ 176.3	
Labels	19.3	4.9 %	18.4		59.6	1.5 %	58.7	
Services	12.2	-15.3 %	14.4		38.4	-14.3 %	44.8	
Software	0.7	-22.2 %	0.9		2.2	-31.3 %	3.2	
Other	8.7	-4.4 %	9.1		24.6	-6.5 %	26.3	
	\$ 94.2	-5.6 %	\$ 99.8		\$ 295.1	-4.6 %	\$ 309.3	
Core	\$ 41.2	-1.9 %	\$ 42.0		\$ 132.6	0.9 %	\$ 131.4	

Edgar Filing: STANDARD REGISTER CO - Form 10-Q

Legacy	53.0	-8.3 %	57.8	162.5	-8.7 %	177.9
	\$ 94.2	-5.6 %	\$ 99.8	\$ 295.1	-4.6 %	\$ 309.3

Operating Income

Operating income for the third quarter of 2012 and year-to-date increased compared with the same periods of 2011, despite the decline in revenue. Operating income for both the third quarter and year-to-date periods of 2011 were favorably impacted by \$3.2 million from an allocation of a portion of the gain from the termination of our postretirement healthcare plan. Excluding the postretirement gain, operating income has improved significantly as savings from the restructuring program and other cost savings initiatives are having a positive impact.



## LIQUIDITY AND CAPITAL RESOURCES

Our discussion of liquidity also presents a financial measure that is considered non-GAAP. Because our credit facility is borrowed under a revolving credit agreement which currently permits us to borrow and repay at will up to a balance of \$100 million (subject to limitations related to receivables, inventories, and letters of credit), we measure cash flow performance prior to borrowing or repayment of the credit facility. In effect, we evaluate cash flow as the change in net debt (credit facility debt less cash and cash equivalents).

## Cash Flows

Overall, cash flow on a net debt basis was positive by \$4.0 million in 2012. Summarized Statements of Cash Flows are presented below:

	39 Weeks Ended	
	September 30, 2012	October 2, 2011
Net cash provided by operating activities	\$ 10.2	\$ 16.6
Net cash used in investing activities	(2.4 )	(16.9 )
Net cash (used in) provided by financing activities	(8.4 )	0.4
Effect of exchange rate on changes in cash	0.2	(0.1 )
Net change in cash	\$ (0.4 )	\$ -
Memo:		
Add back credit facility repaid (borrowed)	4.4	(5.8 )
Cash flow on a net debt basis	\$ 4.0	\$ (5.8 )

## Operating activities

Net cash provided by operating activities decreased in 2012 due to higher restructuring spending and distributions from supplemental pension and deferred compensation plans. The higher amounts resulted from retirements and workforce reductions in conjunction with our restructuring program.

Restructuring payments in 2012 totaled \$7.6 million and represent cash payments for severance related to workforce reductions and fees to a third party to assist with the restructuring program implementation. Total costs of the restructuring program are expected to be approximately \$11.5 million, of which approximately 75 percent will result in cash expenditures in 2012.

We originally expected to make contributions to the Company's qualified pension plan of approximately \$27 million in 2012, and year-to-date have contributed \$18.7 million. Based on provisions of the highway reauthorization legislation signed into law in July, we have updated our pension funding expectations for 2012 through 2014. We had originally expected pension contributions for 2012 through 2014 to total \$112 million. With relief provided by the Moving Ahead for Progress in the 21st Century Act (MAP-21), commonly referred to as the Highway Bill, we expect to reduce the total by approximately \$22 million, to \$90 million. Currently, we expect our contributions to total \$21 million in 2012, \$27 million in 2013, and \$42 million in 2014.

MAP-21 provides pension plan sponsors with funding relief by stabilizing interest rates used to determine required funding contributions to defined benefit plans. The new legislation allows the use of a 25-year average corporate bond rate adjusted to the applicable corridor rather than a 2-year average rate as required under the prior law to calculate funding requirements. The Internal Revenue Service (IRS) will determine the 25-year average rates on an annual basis and may prescribe equivalent rates for any years in the 25-year period for which segment rates determined under the regular rules are not available. MAP-21 also includes an increase in future Pension Benefit Guarantee Corporation (PBGC) premiums.

Deferred compensation balances paid to employees and payments of supplementary pension benefits were significantly higher in 2012 primarily due to employees retiring and electing lump sum payments of their benefits. Total payments made in 2012 were \$2.7 million related to deferred compensation distributions and \$4.0 million related to supplementary pension benefits.

### Investing activities

Net cash used in investing activities for 2012 consists of capital expenditures. While capital expenditures were only \$2.4 million for the first nine months of 2012, we still expect capital expenditures to be in the range of \$7 million to \$11 million for the year.

### Financing activities

Net cash used by financing activities increased in 2012 as the Company made total payments of \$6.3 million on the Credit Facility and capital leases. Dividends of \$1.5 million paid in the first quarter of 2012 will be the only payment made in the current year. In January 2012, we announced the suspension of our quarterly dividend in keeping with Ohio law, which requires that cash dividends be paid only out of a corporation's statutory surplus. Because of the 2011 decline in shareholder's equity related to actuarial losses in our pension plan and the valuation allowance established against deferred tax assets, there is not currently a statutory surplus. With the acquisition of Dialog Medical in 2011, we signed a note payable for \$0.6 million and expect to pay an additional \$0.6 million that is contingent upon the achievement of certain revenue targets by Dialog Medical over a two-year period. Payments of \$0.5 million on these obligations were made in the third quarter of 2012.

At September 30, 2012, we had \$31.3 million available under our Credit Facility. We believe that the combination of internally-generated funds, available cash, and available funds under our Credit Facility will be sufficient to fund our operations, including pension contributions, restructuring payments, capital expenditures, and investments in growth initiatives over the next year. We believe our major long-term cash requirements consist of investing in our growth initiatives aimed at transforming our product portfolio and our pension funding. While we have taken steps to enable us to adequately fund these items and expect to end 2012 with positive net cash flow, actual amounts required may be higher than estimated due to the uncertainty in determining the exact amounts needed.

### ITEM 3 – NOT APPLICABLE

### ITEM 4 – CONTROLS AND PROCEDURES

#### Evaluation of Disclosure Controls and Procedures

We conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures over financial reporting (Disclosure Controls) as of September 30, 2012. The evaluation was carried out under the supervision, and with the participation, of our management including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO).

Based on that evaluation, our CEO and CFO have concluded that as of the end of the period covered by this Quarterly Report on Form 10-Q, our Disclosure Controls were effective to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified by the SEC and that material information relating to The Standard Register Company is made known to management, including the CEO and CFO, particularly during the period when our periodic reports are being prepared.

#### Changes in Internal Control

During the third quarter of fiscal 2012, there have been no significant changes in our internal controls or in other factors that could significantly affect these controls, and no corrective actions taken with regard to material

weaknesses in such controls.

25

---

PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

There have been no material legal proceedings within the reporting period that the Company has been involved with beyond those conducted in a normal course of business.

ITEM 1A. Not applicable

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS

Exhibit # Description

2	Plan of acquisition, reorganization, arrangement, liquidation or succession	Not applicable
3	Articles of incorporation and bylaws	Not applicable
4	Instruments defining the rights of security holders, including indentures	Not applicable
10	Material Contracts	Not applicable
11	Statement re: computation of per share earnings	Not applicable
15	Letter re: unaudited interim financial information	Not applicable
18	Letter re: change in accounting principles	Not applicable
19	Report furnished to security holders	Not applicable
22	Published reports regarding matters submitted to vote of security holders	Not applicable
23.1	Consent of Independent Registered Public Accounting Firm	Included
24	Power of attorney	

	N o t applicable
31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Included
31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Included
32 Certifications pursuant to 18 U.S.C Section 13 and 2650, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Included
99.1 Report of Independent Registered Public Accounting Firm	Included
101 The following financial information from The Standard Register Company Quarterly Report on Form 10-Q for the quarter ended September 30, 2012 formatted in XBRL (eXtensible Business Reporting Language): Consolidated Statements of Income, Consolidated Statements of Comprehensive Income, Consolidated Balance Sheets, Consolidated Statements of Cash Flows, and Notes to Consolidated Financial Statements	Included

SIGNATURE

Pursuant to the requirement of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 5, 2012

THE STANDARD REGISTER COMPANY  
(REGISTRANT)

/S/ ROBERT M. GINNAN

By: Robert M. Ginnan, Vice President, Treasurer and  
Chief Financial Officer

(On behalf of the Registrant and as Chief Accounting Officer)