

UNITED AUTO GROUP INC
Form 10-Q
August 09, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2006**

or
 **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to
Commission file number 1-12297**

United Auto Group, Inc.

(Exact name of registrant as specified in its charter)

Delaware

*(State or other jurisdiction of
incorporation or organization)*

**2555 Telegraph Road,
Bloomfield Hills, Michigan**

(Address of principal executive offices)

Registrant's telephone number, including area code:

(248) 648-2500

22-3086739

(I.R.S. Employer

Identification No.)

48302-0954

(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (check one)

Large Accelerated Filer Accelerated Filer Non-accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of August 2, 2006, there were 94,433,455 shares of voting common stock outstanding.

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UNITED AUTO GROUP, INC.

CONSOLIDATED CONDENSED BALANCE SHEETS

| June 30, 2006 | December 31, 2005 |
|---|----------------------------------|
| (Unaudited) | |
| (In thousands, except per share amounts) | |

| ASSETS | | | |
|-----------------------------|----|-----------|--------------|
| Cash and cash equivalents | \$ | 25,623 | \$ 9,424 |
| Accounts receivable, net | | 405,392 | 411,970 |
| Inventories, net | | 1,418,891 | 1,213,568 |
| Other current assets | | 76,761 | 50,868 |
| Assets held for sale | | 170,984 | 193,937 |
| Total current assets | | 2,097,651 | 1,879,767 |
| Property and equipment, net | | 505,592 | 423,224 |
| Goodwill | | 1,128,129 | 1,013,265 |
| Franchise value | | 230,512 | 194,289 |
| Other assets | | 101,982 | 83,628 |
| Total assets | \$ | 4,063,866 | \$ 3,594,173 |

| LIABILITIES AND STOCKHOLDERS' EQUITY | | | |
|---|----|-----------|------------|
| Floor plan notes payable | \$ | 991,692 | \$ 837,045 |
| Floor plan notes payable - non-trade | | 319,189 | 330,240 |
| Accounts payable | | 270,126 | 206,981 |
| Accrued expenses | | 212,335 | 174,137 |
| Current portion of long-term debt | | 3,741 | 3,551 |
| Liabilities held for sale | | 107,702 | 112,796 |
| Total current liabilities | | 1,904,785 | 1,664,750 |
| Long-term debt | | 716,018 | 576,690 |
| Other long-term liabilities | | 216,792 | 207,001 |
| Total liabilities | | 2,837,595 | 2,448,441 |

Commitments and contingent liabilities

Stockholders' Equity

| | | | |
|--|----|-----------|--------------|
| Preferred Stock, \$0.0001 par value; 100 shares authorized; none issued and outstanding | | - | - |
| Common Stock, \$0.0001 par value, 240,000 shares authorized; 94,427 shares issued at June 30, 2006; 93,767 shares issued at December 31, 2005 | | 5 | 5 |
| Non-voting Common Stock, \$0.0001 par value, 7,125 shares authorized; none issued and outstanding | | - | - |
| Class C Common Stock, \$0.0001 par value, 20,000 shares authorized; none issued and outstanding | | - | - |
| Additional paid-in-capital | | 765,379 | 746,165 |
| Retained earnings | | 452,881 | 404,010 |
| Accumulated other comprehensive income | | 53,239 | 21,830 |
| Treasury stock, at cost; 5,306 shares at June 30, 2006; 4,306 shares at December 31, 2005 | | (45,233) | (26,278) |
| Total stockholders' equity | | 1,226,271 | 1,145,732 |
| Total liabilities and stockholders' equity | \$ | 4,063,866 | \$ 3,594,173 |

See Notes to Consolidated Condensed Financial Statements

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UNITED AUTO GROUP, INC.

CONSOLIDATED CONDENSED STATEMENTS OF INCOME

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--|------------------|---------------------------|------------------|
| | 2006 | 2005 | 2006 | 2005 |
| | (Unaudited) | | | |
| | (In thousands, except per share amounts) | | | |
| Revenue: | | | | |
| New vehicle | \$ 1,640,472 | \$ 1,528,878 | \$ 3,126,314 | \$ 2,881,209 |
| Used vehicle | 657,747 | 556,134 | 1,237,747 | 1,075,082 |
| Finance and insurance, net | 67,451 | 58,716 | 126,952 | 112,563 |
| Service and parts | 319,827 | 272,641 | 627,048 | 536,674 |
| Fleet and wholesale vehicle | 246,250 | 205,254 | 465,871 | 394,895 |
| Total revenues | 2,931,747 | 2,621,623 | 5,583,932 | 5,000,423 |
| Cost of sales: | | | | |
| New vehicle | 1,497,328 | 1,395,825 | 2,853,123 | 2,629,237 |
| Used vehicle | 600,662 | 505,438 | 1,127,973 | 976,809 |
| Service and parts | 143,820 | 123,596 | 282,226 | 244,759 |
| Fleet and wholesale vehicle | 245,800 | 204,838 | 462,951 | 393,929 |
| Total cost of sales | 2,487,610 | 2,229,697 | 4,726,273 | 4,244,734 |
| Gross profit | 444,137 | 391,926 | 857,659 | 755,689 |
| Selling, general and administrative expenses | 345,385 | 305,546 | 679,895 | 598,191 |
| Depreciation and amortization | 11,204 | 9,685 | 21,782 | 19,206 |
| Operating income | 87,548 | 76,695 | 155,982 | 138,292 |
| Floor plan interest expense | (17,232) | (13,142) | (32,123) | (25,427) |
| Other interest expense | (11,495) | (12,251) | (23,521) | (23,671) |
| Income from continuing operations before income taxes and minority interests | 58,821 | 51,302 | 100,338 | 89,194 |
| Income taxes | (21,597) | (18,925) | (36,710) | (32,905) |
| Minority interests | (636) | (621) | (1,058) | (764) |
| Income from continuing operations | 36,588 | 31,756 | 62,570 | 55,525 |
| Income (loss) from discontinued operations, net of tax | 255 | 1,440 | (1,636) | 563 |
| Net income | \$ 36,843 | \$ 33,196 | \$ 60,934 | \$ 56,088 |
| Basic earnings per share: | | | | |
| Continuing operations | \$ 0.39 | \$ 0.34 | \$ 0.67 | \$ 0.60 |
| Discontinued operations | 0.00 | 0.02 | (0.02) | 0.01 |
| Net income | 0.39 | 0.36 | 0.65 | 0.60 |
| Shares used in determining basic earnings per share | 93,900 | 92,824 | 93,461 | 92,772 |

Diluted earnings per share:

| | | | | | | | | |
|-------------------------|----|------|----|------|----|--------|----|------|
| Continuing operations | \$ | 0.39 | \$ | 0.34 | \$ | 0.66 | \$ | 0.59 |
| Discontinued operations | | 0.00 | | 0.02 | | (0.02) | | 0.01 |
| Net income | | 0.39 | | 0.35 | | 0.64 | | 0.60 |

| | | | | | | | | |
|---|--|--------|--|--------|--|--------|--|--------|
| Shares used in determining diluted earnings per share | | 94,636 | | 94,082 | | 94,499 | | 94,050 |
|---|--|--------|--|--------|--|--------|--|--------|

| | | | | | | | | |
|--------------------------|----|------|----|------|----|------|----|------|
| Cash dividends per share | \$ | 0.07 | \$ | 0.06 | \$ | 0.13 | \$ | 0.11 |
|--------------------------|----|------|----|------|----|------|----|------|

See Notes to Consolidated Condensed Financial Statements

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UNITED AUTO GROUP, INC.

CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS

| | Six Months Ended June 30, | | | |
|--|---------------------------|-----------|----|-----------|
| | 2006 | 2005 | | |
| | (Restated)* | | | |
| | (Unaudited) | | | |
| | (In thousands) | | | |
| Operating Activities: | | | | |
| Net income | \$ | 60,934 | \$ | 56,088 |
| Adjustments to reconcile net income to net cash from continuing operating activities: | | | | |
| Depreciation and amortization | | 21,782 | | 19,206 |
| Undistributed earnings of equity method investments | | (3,114) | | (1,823) |
| Loss (income) from discontinued operations, net of tax | | 1,636 | | (563) |
| Deferred income taxes | | 10,181 | | 11,727 |
| Minority interests | | 1,058 | | 764 |
| Changes in operating assets and liabilities: | | | | |
| Accounts receivable | | 21,367 | | (33,845) |
| Inventories | | (110,461) | | 21,847 |
| Floor plan notes payable | | 125,441 | | 3,982 |
| Accounts payable and accrued expenses | | 85,931 | | 47,275 |
| Other | | (33,625) | | (4,540) |
| Net cash from continuing operating activities | | 181,130 | | 120,118 |
| Investing Activities: | | | | |
| Purchase of property and equipment | | (109,752) | | (102,755) |
| Proceeds from sale-leaseback transactions | | 21,443 | | 53,275 |
| Dealership acquisitions, net, including repayment of sellers floorplan notes payable of \$86,886 and \$32,092 during the six months ended June 30, 2006 and 2005, respectively | | (225,220) | | (80,340) |
| Net cash from continuing investing activities | | (313,529) | | (129,820) |
| Financing Activities: | | | | |
| Proceeds from borrowings under U.S. Credit Agreement | | 200,000 | | 120,000 |
| Repayments under U.S. Credit Agreement | | (440,000) | | (75,800) |

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| | | |
|---|----------|----------|
| Issuance of convertible subordinated debt | 375,000 | - |
| Net borrowings (repayments) of other long-term debt | 4,463 | (14,779) |
| Net repayments of floor plan notes payable - non-trade | 18,155 | (33,837) |
| Deferred financing costs | (11,771) | - |
| Proceeds from exercises of options including excess tax benefit | 17,492 | 2,181 |
| Repurchase of common stock | (18,955) | - |
| Dividends | (12,063) | (10,157) |
| Net cash from continuing financing activities | 132,321 | (12,392) |

| | | |
|---|---------|----------|
| Discontinued operations: | | |
| Net cash from discontinued operating activities | (617) | (601) |
| Net cash from discontinued investing activities | 20,292 | 23,278 |
| Net cash from discontinued financing activities | (3,398) | (10,032) |
| Net cash from discontinued operations | 16,277 | 12,645 |

| | | |
|--|-----------|-----------|
| Net change in cash and cash equivalents | 16,199 | (9,449) |
| Cash and cash equivalents, beginning of period | 9,424 | 23,547 |
| Cash and cash equivalents, end of period | \$ 25,623 | \$ 14,098 |

Supplemental disclosures of cash flow information:

| | | | |
|----------------------|----|--------|-----------|
| Cash paid for: | | | |
| Interest | \$ | 50,874 | \$ 47,976 |
| Income taxes | | 14,244 | 12,889 |
| Seller financed debt | | - | 5,300 |

* See Note 1

See Notes to Consolidated Condensed Financial Statements

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UNITED AUTO GROUP, INC.

CONSOLIDATED CONDENSED STATEMENT OF STOCKHOLDERS' EQUITY

AND COMPREHENSIVE INCOME (LOSS)

| | Common Stock | | | Accumulated Other Comprehensive | | | | |
|---------------------------------|------------------------|--------|----------------------------------|---------------------------------------|------------------|-------------------|----------------------------------|--------------------------------|
| | Issued Shares | Amount | Additional Paid-In Capital | Retained Earnings | Income (Loss) | Treasury Stock | Total Stockholders' Equity | Comprehensive Income (Loss) |
| | (Unaudited) | | | | | | | |
| | (Dollars in thousands) | | | | | | | |
| Balances, January 1, 2006 | 93,767,468 | \$ 5 | \$ 746,165 | \$ 404,010 | \$ 21,830 | \$ (26,278) | \$ 1,145,732 | |

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| | | | | | | | | | | | | | | | |
|--|-------------|----|--------|----------|---------|----------|----------|----|--------|----|----------|----|-----------|----|--------|
| Restricted stock | 227,242 | - | 1,722 | - | - | - | 1,722 | | | | | | | | |
| Exercise of options, including excess tax benefit of \$8,493 | 1,432,080 | - | 17,492 | - | - | - | 17,492 | | | | | | | | |
| Repurchase of common stock | (1,000,000) | - | - | - | - | (18,955) | (18,955) | | | | | | | | |
| Dividends | - | - | - | (12,063) | - | - | (12,063) | | | | | | | | |
| Fair value of interest rate swap agreements | - | - | - | - | 2,244 | - | 2,244 | \$ | 2,244 | | | | | | |
| Foreign currency translation | - | - | - | - | 29,165 | - | 29,165 | | 29,165 | | | | | | |
| Net income | - | - | - | 60,934 | - | - | 60,934 | | 60,934 | | | | | | |
| Balances, June 30, 2006 | 94,426,790 | \$ | 5 | \$ | 765,379 | \$ | 452,881 | \$ | 53,239 | \$ | (45,233) | \$ | 1,226,271 | \$ | 92,343 |

See Notes to Consolidated Condensed Financial Statements

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UNITED AUTO GROUP, INC.

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(Unaudited)

(In thousands, except per share amounts)

1. Interim Financial Statements

Basis of Presentation

The unaudited consolidated condensed financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Certain information and disclosures normally included in the annual financial statements of United Auto Group, Inc. (the Company) prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to SEC rules

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and regulations. The information presented as of June 30, 2006 and December 31, 2005 and for the three and six month periods ended June 30, 2006 and 2005 is unaudited, but includes all adjustments which the management of the Company believes to be necessary for the fair presentation of results for the periods presented. The consolidated condensed financial statements have been restated for entities which have been treated as discontinued operations through June 30, 2006. The results for interim periods are not necessarily indicative of results to be expected for the year. These consolidated condensed financial statements should be read in conjunction with the Company's audited financial statements for the year ended December 31, 2005, which are included as part of the Company's Annual Report on Form 10-K.

On June 1, 2006, the Company effected a two-for-one split of its voting common stock in the form of a stock dividend. Shareholders of record as of May 11, 2006 received one additional share for each share owned. All share and per share information herein reflects the stock split.

Statement of Cash Flows

The Company has restated its 2005 consolidated statement of cash flows to reflect the repayment of floor plan obligations in connection with acquisitions and dispositions as cash transactions to comply with guidance under Statement of Financial Accounting Standards (SFAS) No. 95, Statement of Cash Flows. More specifically, with respect to acquisitions, the Company restated the consolidated statement of cash flows to reflect the repayment of seller floor plan notes payable by its floor plan lenders as additional cost of dealership acquisitions with corresponding borrowings of floor plan notes payable-non trade. Similarly, with respect to dispositions, the Company restated the consolidated statement of cash flows to reflect the repayment of the Company's floor plan notes payable by the purchaser's floor plan lender as additional transaction proceeds with corresponding repayments of floor plan notes payable trade or non-trade, as appropriate. Previously, all such activity was treated as a non-cash acquisition or disposition of inventory and floor plan notes payable. As a result, the consolidated condensed statement of cash flows for the six months ended June 30, 2005 has been restated. A summary of the significant effects of the restatement follows:

| | | Six Months Ended June 30, 2005 |
|--|----|---|
| Net cash from continuing operating activities as previously reported | \$ | 103,123 |
| Discontinued operations | | (13,449) |
| Recognition of floorplan balances as cash transactions | | 30,444 |
| Net cash from continuing operating activities, as restated | \$ | 120,118 |
| Net cash from continuing investing activities as previously reported | \$ | (96,306) |
| Discontinued operations | | (1,422) |
| Recognition of floorplan balances as cash transactions | | (32,092) |
| Net cash from continuing investing activities, as restated | \$ | (129,820) |
| Net cash from continuing financing activities as previously reported | \$ | (26,889) |
| Discontinued operations | | 12,849 |
| Recognition of floorplan balances as cash transactions | | 1,648 |
| Net cash from continuing financing activities, as restated | \$ | (12,392) |

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Discontinued Operations

The Company accounts for dispositions as discontinued operations when it is evident that the operations and cash flows of a franchise being disposed of will be eliminated from on-going operations and that the Company will not have any significant continuing involvement in its operations. In reaching the determination as to whether the cash flows of a dealership will be eliminated from ongoing operations, the Company considers whether it is likely that customers will migrate to similar franchises that it owns in the same geographic market. The Company's consideration includes an evaluation of the brands sold at other dealerships it operates in the market and their proximity to the disposed dealership. When the Company disposes of franchises, it typically does not have continuing brand representation in that market. If the franchise being disposed of is located in a complex of Company dealerships, the Company does not treat the disposition as a discontinued operation if the Company believes that the cash flows generated by the disposed franchise will be replaced by expanded operations of the remaining franchises. Combined financial information regarding dealerships accounted for as discontinued operations follows:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-------------------------|-----------------------------|------------|---------------------------|------------|
| | 2006 | 2005 | 2006 | 2005 |
| Revenues | \$ 140,097 | \$ 252,747 | \$ 268,873 | \$ 530,985 |
| Pre-tax loss | (731) | (2,116) | (2,682) | (3,498) |
| Gain (loss) on disposal | 1,187 | 4,398 | (8) | 4,390 |

| | June 30, | December 31, |
|--------------------------|------------|--------------|
| | 2006 | 2005 |
| Inventories | \$ 85,260 | \$ 88,042 |
| Other assets | 85,724 | 105,895 |
| Total assets | \$ 170,984 | \$ 193,937 |
| Floor plan notes payable | \$ 85,428 | \$ 95,282 |
| Other liabilities | 22,274 | 17,514 |
| Total liabilities | \$ 107,702 | \$ 112,796 |

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The accounts requiring the use of significant estimates include accounts receivable, inventories, income taxes, intangible assets and certain reserves.

Intangible Assets

The Company's principal intangible assets relate to its franchise agreements with vehicle manufacturers, which represent the estimated value of franchises acquired in business combinations, and goodwill, which represents the excess of cost over the fair value of tangible and identified intangible assets acquired in connection with business combinations. Intangible assets are amortized over their estimated useful lives. The Company believes the franchise value of its dealerships has an indefinite useful life based on the following facts:

Automotive retailing is a mature industry and is based on franchise agreements with the vehicle manufacturers;

There are no known changes or events that would alter the automotive retailing franchise environment;

Certain franchise agreement terms are indefinite;

Franchise agreements that have limited terms have historically been renewed without substantial cost; and

The Company's history shows that manufacturers have not terminated our franchise agreements.

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The following is a summary of the changes in the carrying amount of goodwill and franchise value for the six months ended June 30, 2006:

| | Goodwill | Franchise Value |
|------------------------------|--------------|--------------------|
| Balance - January 1, 2006 | \$ 1,013,265 | \$ 194,289 |
| Additions during period | 99,072 | 31,294 |
| Foreign currency translation | 15,792 | 4,929 |
| Balance - June 30, 2006 | \$ 1,128,129 | \$ 230,512 |

As of June 30, 2006, approximately \$703,358 of the Company's goodwill is deductible for tax purposes. The Company has established deferred tax liabilities related to temporary differences arising from such tax deductible goodwill.

Stock-Based Compensation

Key employees, outside directors, consultants and advisors of the Company are eligible to receive stock-based compensation pursuant to the terms of the Company's 2002 Equity Compensation Plan (the "Plan"). The Plan originally allowed for the issuance of 4,200 shares for stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares and other awards. As of June 30, 2006, 2,983 shares of common stock were available for grant under the Plan.

The Company elected to adopt SFAS No. 123(R), "Share-Based Payment," as interpreted by the SEC Staff Accounting Bulletin No. 107, effective July 1, 2005. The Company utilized the modified prospective method approach pursuant to which the Company has recorded compensation expense for all awards granted after July 1, 2005 based on their fair value. The Company's share-based payments have generally been in the form of non-vested shares which are measured at their fair value as if they were vested and issued on the grant date.

Prior to July 1, 2005, the Company accounted for stock-based compensation using the intrinsic value method pursuant to Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees." All options granted pursuant to the Plan had a strike price equal to fair market value on the date of grant. As a result, no compensation expense was recorded with respect to option grants. During that time, the Company followed the disclosure only provisions of SFAS No. 123, "Accounting for Stock Based Compensation," as amended by SFAS No. 148, "Accounting for Stock Based Compensation - Transition and Disclosure, an Amendment of SFAS No. 123." Had the Company elected to recognize compensation expense for option grants using the fair value method prior to July 1, 2005, the effect on net income and basic and diluted earnings per share would not have been material.

New Accounting Pronouncements

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SFAS No. 151, Inventory Costs, requires abnormal amounts of inventory costs related to idle facility, freight, handling and wasted materials to be recognized as current period expenses. SFAS No. 151 was effective for the Company on January 1, 2006. This pronouncement did not have a material effect on consolidated operating results, financial position or cash flows.

SFAS No. 154, Accounting Changes and Error Corrections - A Replacement of APB Opinion No. 20 and FASB Statement No. 3, requires all direct financial statement effects caused by a voluntary change in accounting principle to be applied retrospectively to prior period financial statements as if the new principle had always been applied, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change in principle. APB Opinion No. 20 and SFAS No. 3 previously required that a voluntary change in accounting principle be recognized as a cumulative effect in the period of change. SFAS No. 154 was effective for the Company on January 1, 2006.

Financial Accounting Standards Board (FASB) Staff Position FAS 13-1, Accounting for Rental Costs Incurred During a Construction Period (FSP FAS 13-1), requires companies to expense real estate rental costs under operating leases during periods of construction and was effective for the Company on January 1, 2006. FSP FAS 13-1 does not require retroactive application. This pronouncement did not have a material effect on consolidated operating results, financial position or cash flows.

FASB Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes, requires companies to recognize and measure tax benefits using a more likely than not threshold and requires companies to make explicit disclosures about uncertainties in their income tax positions. FIN No. 48 will be effective for the Company on January 1, 2007. The Company is currently evaluating the impact of this pronouncement.

2. Inventories

Inventories consisted of the following:

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| | June 30, 2006 | December 31, 2005 |
|------------------------------|---------------------|----------------------|
| New vehicles | \$ 1,063,511 | \$ 906,669 |
| Used vehicles | 283,531 | 240,186 |
| Parts, accessories and other | 71,849 | 66,713 |
| Total inventories | \$ 1,418,891 | \$ 1,213,568 |

The Company receives non-refundable credits from certain of its vehicle manufacturers which are treated as a reduction of cost of sales when the vehicles are sold. Such credits amounted to \$9,310 and \$9,059 during the three months ended June 30, 2006 and 2005, respectively, and \$16,524 and \$14,872 during the six months ended June 30, 2006 and 2005, respectively.

3. Business Combinations

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During each of the periods presented, the Company completed a number of acquisitions. The Company's financial statements include the results of operations of the acquired dealerships from the dates of acquisition. Purchase price allocations may be subject to final adjustment. A summary of the aggregate purchase price allocations during the six months ended June 30, 2006 follows:

| | | |
|--|----|----------|
| Accounts receivable | \$ | 14,020 |
| Inventory | | 94,862 |
| Other current assets | | 4,604 |
| Property and equipment | | 9,386 |
| Goodwill | | 99,072 |
| Franchise value | | 31,294 |
| Other assets | | 4,637 |
| Current liabilities | | (22,126) |
| Long term liabilities | | (10,529) |
| Cash used in dealership acquisitions, including repayment of sellers floorplan notes payable of \$86,886 during the six months ended June 30, 2006 | \$ | 225,220 |

The following unaudited consolidated pro forma results of operations of the Company for the three and six months ended June 30, 2006 and 2005 give effect to acquisitions consummated during 2006 and 2005 as if they had occurred on January 1, 2005.

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|--------------|---------------------------|--------------|
| | 2006 | 2005 | 2006 | 2005 |
| Revenues | \$ 2,941,305 | \$ 2,874,775 | \$ 5,642,839 | \$ 5,497,348 |
| Income from continuing operations | 37,115 | 34,134 | 62,975 | 59,846 |
| Net income | 37,370 | 35,574 | 61,399 | 60,409 |
| Income from continuing operations per diluted common share | \$ 0.39 | \$ 0.36 | \$ 0.67 | \$ 0.64 |
| Earnings per diluted common share | \$ 0.39 | \$ 0.38 | \$ 0.65 | \$ 0.64 |

4. Floor Plan Notes Payable Trade and Non-trade

The Company finances the majority of its new and a portion of its used vehicle inventories under revolving floor plan arrangements with various lenders. In the U.S., the floor plan arrangements are due on demand; however, the Company is generally not required to make loan principal repayments prior to the sale of the vehicles that have been financed. The Company typically makes monthly interest payments on the amount financed. In the U.K., substantially all of the floor plan arrangements are payable on demand or have an original maturity of 90 days or less and the Company is generally required to repay floor plan advances at the earlier of the sale of the vehicles that have been financed or the stated maturity. The floor plan agreements grant a security interest in substantially all of the assets of the Company's dealership subsidiaries. Interest rates under the floor plan arrangements are variable and increase or decrease based on changes in the prime rate or defined LIBOR. The Company classifies floor plan notes payable to a party other than the manufacturer of a particular new vehicle, and all floor plan notes payable relating to pre-owned vehicles, as floor plan notes payable non-trade on its consolidated condensed balance sheets and classifies related cash flows as a financing activity on its consolidated condensed statements of cash flows.

5. Earnings Per Share

Basic earnings per share is computed using net income and weighted average shares of voting common stock outstanding. Diluted earnings per share is computed using net income and the weighted average shares of voting common stock outstanding, adjusted for the dilutive effect of stock options and restricted stock. As of June 30, 2005, approximately two thousand shares attributable to outstanding common stock equivalents were excluded from the calculation of diluted earnings per share because the effect of such securities was anti-dilutive. A reconciliation of the number of shares used in the calculation of basic and diluted earnings per share for the three and six months ended June 30, 2006 and 2005 follows:

| | Three Months Ended June | | Six Months Ended June 30, | |
|--|-------------------------|--------|---------------------------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| Weighted average shares outstanding | 93,900 | 92,824 | 93,461 | 92,772 |
| Effect of stock options | 334 | 872 | 552 | 850 |
| Effect of restricted stock | 402 | 386 | 486 | 428 |
| Weighted average shares outstanding, including effect of dilutive securities | 94,636 | 94,082 | 94,499 | 94,050 |

In addition, the Company has senior subordinated convertible notes outstanding which, under certain circumstances discussed in Note 6, may be converted to voting common stock. Since none of the circumstances discussed in Note 6 existed as of June 30, 2006, the resulting voting common shares were excluded from the calculation of diluted earnings per share because the effect of such securities was anti-dilutive.

6. Long Term Debt

Long-term debt consisted of the following:

| | June 30, 2006 | December 31, 2005 |
|---|------------------|----------------------|
| U.S. Credit Agreement | \$ 32,000 | \$ 272,000 |
| U.K. Credit Agreement | 7,397 | - |
| 9.625% Senior Subordinated Notes due 2012 | 300,000 | 300,000 |
| 3.5% Senior Subordinated Convertible Notes due 2026 | 375,000 | - |
| Other | 5,362 | 8,241 |
| Total long-term debt | 719,759 | 580,241 |
| Less: current portion | (3,741) | (3,551) |
| Net long-term debt | \$ 716,018 | \$ 576,690 |

U.S. Credit Agreement

The Company is party to a credit agreement with DaimlerChrysler Services Americas LLC and Toyota Motor Credit Corporation, as amended (the U.S. Credit Agreement), which provides for up to \$600,000 in revolving loans for working capital, acquisitions, capital expenditures, investments and for other general corporate purposes, and for an additional \$50,000 of availability for letters of credit, through September 30, 2008. The revolving loans bear interest between defined LIBOR plus 2.50% and defined LIBOR plus 3.50%.

The U.S. Credit Agreement is fully and unconditionally guaranteed on a joint and several basis by the Company's domestic subsidiaries and contains a number of significant covenants that, among other things, restrict the Company's ability to dispose of assets, incur additional indebtedness, repay other indebtedness, create liens on assets, make investments or acquisitions and engage in mergers or consolidations. The Company is also required to comply with specified financial and other tests and ratios, each as defined in the U.S. Credit Agreement, including: a ratio of current assets to current liabilities, a fixed charge coverage ratio, a ratio of debt to stockholders' equity, a ratio of debt to earnings before interest, taxes, depreciation and amortization (EBITDA), a ratio of domestic debt to domestic EBITDA, and a measurement of stockholders' equity. A breach of these requirements would give rise to certain remedies under the agreement, the most severe of which is the termination of the agreement and acceleration of the amounts owed. As of June 30, 2006, the Company was in compliance with all covenants under the U.S. Credit Agreement, and the Company believes it will remain in compliance with such covenants for the foreseeable future. In making such determination, the Company has considered the current margin of compliance with the covenants and the expected future results of operations, working capital requirements, acquisitions, capital expenditures and investments in the U.S.

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The U.S. Credit Agreement also contains typical events of default, including change of control, non-payment of obligations and cross-defaults to the Company's other material indebtedness. Substantially all of the Company's domestic assets not pledged as security under floor plan arrangements are subject to security interests granted to lenders under the U.S. Credit Agreement. As of June 30, 2006, outstanding borrowings and letters of credit under the U.S. Credit Agreement amounted to \$32,000 and \$12,600, respectively.

U.K. Credit Agreement

The Company's subsidiaries in the U.K. (the U.K. Subsidiaries) are party to a credit agreement with the Royal Bank of Scotland, as amended (the U.K. Credit Agreement), which provides for up to £55,000 in revolving loans to be used for acquisitions, working capital, and general corporate purposes through March 31, 2008. Revolving loans under the U.K. Credit Agreement have an original maturity of 90 days or less and bear interest between defined LIBOR plus 0.85% and defined LIBOR plus 1.25%. The U.K. Credit Agreement also provides for an additional seasonally adjusted overdraft line of credit up to a maximum of £15,000.

The U.K. Credit Agreement is fully and unconditionally guaranteed on a joint and several basis by the U.K. Subsidiaries, and contains a number of significant covenants that, among other things, restrict the ability of the U.K. Subsidiaries to pay dividends, dispose of assets, incur additional indebtedness, repay other indebtedness, create liens on assets, make investments or acquisitions and engage in mergers or consolidations. In addition, the U.K. Subsidiaries are required to comply with specified ratios and tests, each as defined in the U.K. Credit Agreement, including: a measurement of net worth, a debt to capital ratio, an EBITDA to interest expense ratio, a measurement of maximum capital expenditures, a debt to EBITDA ratio, and a fixed charge coverage ratio. A breach of these requirements would give rise to certain remedies under the agreement, the most severe of which is the termination of the agreement and acceleration of the amounts owed. As of June 30, 2006, the Company was in compliance with all covenants under the U.K. Credit Agreement, and the Company believes that it will remain in compliance with such covenants for the foreseeable future. In making such determination, the Company has considered the current margin of compliance with the covenants and the expected future results of operations, working capital requirements, acquisitions, capital expenditures and investments in the U.K.

The U.K. Credit Agreement also contains typical events of default, including change of control and non-payment of obligations. Substantially all of the U.K. Subsidiaries' assets not pledged as security under floor plan arrangements are subject to security interests granted to lenders under the U.K. Credit Agreement. The U.K. Credit Agreement also has cross-default provisions that trigger a default in the event of an uncured default under other material indebtedness of the U.K. Subsidiaries. As of June 30, 2006, outstanding borrowings under the U.K. Credit Agreement

amounted to £4,000 (\$7,397).

Senior Subordinated Notes

The Company has outstanding \$300,000 aggregate principal amount of 9.625% Senior Subordinated Notes due 2012 (the 9.625% Notes). The 9.625% Notes are unsecured senior subordinated notes and are subordinate to all existing and future senior debt, including debt under the Company's credit agreements and floor plan indebtedness. The 9.625% Notes are guaranteed by substantially all domestic subsidiaries on a senior subordinated basis. The Company can redeem all or some of the 9.625% Notes at its option beginning in 2007 at specified redemption prices. Upon a change of control, each holder of 9.625% Notes will be able to require the Company to repurchase all or some of the Notes at a redemption price of 101% of their principal amount. The 9.625% Notes also contain customary negative covenants and events of default. As of June 30, 2006, the Company was in compliance with all negative covenants and there were no events of default.

Senior Subordinated Convertible Notes

On January 31, 2006, the Company issued \$375,000 of 3.50% senior subordinated convertible notes due 2026 (the Convertible Notes) in a private offering (the Offering) to qualified institutional buyers under Rule 144A of the Securities Act of 1933. The Convertible Notes mature on April 1, 2026, unless earlier converted, redeemed or purchased by the Company. The Convertible Notes are unsecured senior subordinated obligations and are guaranteed on an unsecured senior subordinated basis by the Company's wholly owned domestic subsidiaries. The Convertible Notes also contain customary negative covenants and events of default. As of June 30, 2006, the Company was in compliance with all negative covenants and there were no events of default.

Holders may convert based on a conversion rate of 42.2052 shares of common stock per \$1,000 principal amount of the Convertible Notes (which is equal to an initial conversion price of approximately \$23.69 per share), subject to adjustment, only under the following circumstances: (1) if the closing price of the common stock reaches, or the trading price of the Convertible Notes falls below, specific thresholds, (2) if the Convertible Notes are called for redemption, (3) if specified distributions to holders of common stock are made or specified corporate transactions occur, (4) if a fundamental change occurs, or (5) during the ten trading days prior to, but excluding, the maturity date. Upon conversion of the Convertible Notes, for each \$1,000 principal amount of the Convertible Notes, a holder will receive an amount in cash, in lieu of shares of common stock, equal to the lesser of (i) \$1,000 or (ii) the conversion value, determined in the manner set forth in the related indenture (the Indenture), of the number of shares of common stock equal to the conversion rate. If the conversion value exceeds \$1,000, the Company will also deliver, at its election, cash, common stock or a combination of cash and common stock with respect to the remaining value deliverable upon conversion. If a holder elects to convert its Convertible Notes in connection with certain events that constitute a change of control on or before April 6, 2011, the Company will pay, to the extent described in the Indenture, a make-whole premium by increasing the conversion rate applicable to such Convertible Notes.

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In addition, the Company will pay contingent interest in cash, commencing with any six-month period beginning on April 1, 2011, if the average trading price of a Convertible Note for the five trading days ending on the third trading day immediately preceding the first day of that six-month period equals 120% or more of the principal amount of the Convertible Note.

On or after April 6, 2011, the Company may redeem the Convertible Notes, in whole at any time or in part from time to time, for cash at a redemption price of 100% of the principal amount of the Convertible Notes to be redeemed, plus any accrued and unpaid interest to the applicable redemption date. Holders of the Convertible Notes may require the Company to purchase all or a portion of their Convertible Note for cash on each of April 1, 2011, April 1, 2016 and April 1, 2021 at a purchase price equal to 100% of the principal amount of the Convertible Notes to be purchased, plus accrued and unpaid interest, if any, to the applicable purchase date. In addition, if the Company experiences certain fundamental change events specified in the Indenture, holders of the Convertible Notes will have the option to require the Company to purchase

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for cash all or a portion of their Convertible Notes, subject to specified exceptions, at a price equal to 100% of the principal amount of the Convertible Notes, plus accrued and unpaid interest, if any, to the fundamental change purchase date.

7. Stockholders Equity

In connection with the Offering, the Company repurchased 1,000,000 shares of its outstanding common stock on January 26, 2006 for \$18,955, or \$18.955 per share.

8. Interest Rate Swaps

The Company is party to an interest rate swap agreement through January 2008 pursuant to which a notional \$200,000 of its U.S. floating rate debt was exchanged for fixed rate debt. The swap was designated as a cash flow hedge of future interest payments of LIBOR based U.S. floor plan borrowings. As of June 30, 2006, the Company expected approximately \$1,338 associated with the swap to be recognized as a reduction of interest expense over the next twelve months.

9. Commitments and Contingent Liabilities

From time to time, the Company is involved in litigation relating to claims arising in the normal course of business. Such issues may relate to litigation with customers, employment related lawsuits, class action lawsuits, purported class action lawsuits, and actions brought by governmental authorities. As of June 30, 2006, the Company was not party to any legal proceedings, including class action lawsuits to which it is a party, that, individually or in the aggregate, are reasonably expected to have a material adverse effect on the Company's results of operations, financial condition or cash flows. However, the results of these matters cannot be predicted with certainty, and an unfavorable resolution of one or more of these matters could have a material adverse effect on the Company's results of operations, financial condition or cash flows.

The Company has entered into an agreement with a third-party to jointly acquire and manage dealerships in Indiana, Illinois, Ohio, North Carolina and South Carolina. With respect to any joint venture relationship established pursuant to this agreement, the Company is required to repurchase its partner's interest at the end of the five-year period following the date of formation of the joint venture relationship. Pursuant to this arrangement, the Company has entered into a joint venture agreement with respect to the Honda of Mentor dealership. The Company is required to repurchase its partner's interest in this joint venture relationship in July 2008. The Company expects this payment to be approximately \$2,700.

The Company leases the majority of its dealership facilities and corporate offices under long term non-cancelable operating lease agreements. Such leases typically include escalation clauses tied to an inflation index such as the Consumer Price Index and additional option periods that are available to the Company.

10. Consolidating Condensed Financial Information

The terms of the Company's 9.625% Notes and Convertible Notes require guarantees by substantially all of the Company's domestic subsidiaries on a senior subordinated basis. The following tables include consolidating condensed financial information as of June 30, 2006 and December 31, 2005 and for the three and six month periods ended June 30, 2006 and 2005 for United Auto Group, Inc.'s wholly owned subsidiary guarantors, non-wholly owned subsidiaries (which are guarantors of the 9.625% Notes but not the Convertible Notes), and non-guarantor subsidiaries (primarily representing foreign entities). The condensed consolidating financial information includes certain allocations of balance sheet, income statement and cash flow items which are not necessarily indicative of the financial position, results of operations or cash flows of these entities on a stand-alone basis.

Table of Contents**Consolidating Condensed Balance Sheet****June 30, 2006**

| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG Me Acquisit LLC |
|--|------------------|----------------|----------------------------|---|------------|--|--|
| Cash and cash equivalents | \$ 25,623 | \$ - | \$ 2,719 | \$ - | \$ - | \$ 2,143 | \$ - |
| Accounts receivable, net | 405,392 | (47,587) | 47,587 | 260,111 | 11,172 | 6,016 | - |
| Inventories, net | 1,418,891 | - | - | 906,571 | 35,027 | 22,151 | - |
| Other current assets | 76,761 | - | 10,101 | 20,768 | 621 | 66 | - |
| Assets held for sale | 170,984 | - | - | 150,691 | - | - | - |
| Total current assets | 2,097,651 | (47,587) | 60,407 | 1,338,141 | 46,820 | 30,376 | - |
| Property and equipment, net | 505,592 | - | 4,350 | 281,377 | 5,635 | 3,575 | - |
| Intangible assets | 1,358,641 | - | - | 948,214 | 68,281 | 20,738 | - |
| Other assets | 101,982 | (1,149,906) | 1,164,298 | 41,296 | 80 | 1 | - |
| Total assets | \$ 4,063,866 | \$ (1,197,493) | \$ 1,229,055 | \$ 2,609,028 | \$ 120,816 | \$ 54,690 | \$ - |
| Floor plan notes payable | \$ 991,692 | \$ - | \$ - | \$ 657,414 | \$ 13,696 | \$ 8,697 | \$ - |
| Floor plan notes payable - non-trade | 319,189 | - | - | 189,829 | 15,387 | 10,853 | - |
| Accounts payable | 270,126 | - | 1,437 | 100,898 | 7,106 | 2,178 | - |
| Accrued expenses | 212,335 | (47,587) | 1,347 | (2,235) | 33,817 | 15,384 | - |
| Current portion of long-term debt | 3,741 | - | - | 3,741 | - | - | - |
| Liabilities held for sale | 107,702 | - | - | 85,962 | - | - | - |
| Total current liabilities | 1,904,785 | (47,587) | 2,784 | 1,035,609 | 70,006 | 37,112 | - |
| Long-term debt | 716,018 | - | - | 462,526 | 63,151 | 21,361 | - |
| Other long-term liabilities | 216,792 | - | - | 200,751 | 10,475 | 561 | - |
| Total liabilities | 2,837,595 | (47,587) | 2,784 | 1,698,886 | 143,632 | 59,034 | - |
| Total stockholders' equity | 1,226,271 | (1,149,906) | 1,226,271 | 910,142 | (22,816) | (4,344) | - |
| Total liabilities and stockholders' equity | \$ 4,063,866 | \$ (1,197,493) | \$ 1,229,055 | \$ 2,609,028 | \$ 120,816 | \$ 54,690 | \$ - |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Table of Contents**Consolidating Condensed Balance Sheet****December 31, 2005**

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| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG M Acquisit LLC |
|--|------------------|----------------|----------------------------|---|------------|--|---------------------------------------|
| Cash and cash equivalents | \$ 9,424 | \$ - | \$ 4,832 | \$ - | \$ - | \$ 1,127 | \$ - |
| Accounts receivable, net | 411,970 | (42,810) | 42,810 | 279,334 | 11,489 | 7,117 | - |
| Inventories, net | 1,213,568 | - | - | 743,242 | 33,029 | 19,941 | - |
| Other current assets | 50,868 | - | 5,118 | 21,785 | 467 | 42 | - |
| Assets held for sale | 193,937 | - | - | 183,690 | - | - | - |
| Total current assets | 1,879,767 | (42,810) | 52,760 | 1,228,051 | 44,985 | 28,227 | - |
| Property and equipment, net | 423,224 | - | 4,297 | 249,436 | 5,929 | 2,932 | - |
| Intangible assets | 1,207,554 | - | - | 855,920 | 68,281 | 20,738 | - |
| Other assets | 83,628 | (1,065,886) | 1,093,055 | 11,685 | 83 | 1 | - |
| Total assets | \$ 3,594,173 | \$ (1,108,696) | \$ 1,150,112 | \$ 2,345,092 | \$ 119,278 | \$ 51,898 | \$ - |
| Floor plan notes payable | \$ 837,045 | \$ - | \$ - | \$ 527,154 | \$ 14,045 | \$ 6,725 | \$ - |
| Floor plan notes payable - non-trade | 330,240 | - | - | 230,312 | 15,154 | 12,000 | - |
| Accounts payable | 206,981 | - | 3,874 | 87,457 | 6,941 | 1,393 | - |
| Accrued expenses | 174,137 | (42,810) | 506 | 1,502 | 29,933 | 13,952 | - |
| Current portion of long-term debt | 3,551 | - | - | 3,551 | - | - | - |
| Liabilities held for sale | 112,796 | - | - | 102,185 | - | - | - |
| Total current liabilities | 1,664,750 | (42,810) | 4,380 | 952,161 | 66,073 | 34,070 | - |
| Long-term debt | 576,690 | - | - | 334,950 | 63,151 | 21,361 | - |
| Other long-term liabilities | 207,001 | - | - | 191,047 | 10,638 | 548 | - |
| Total liabilities | 2,448,441 | (42,810) | 4,380 | 1,478,158 | 139,862 | 55,979 | - |
| Total stockholders' equity | 1,145,732 | (1,065,886) | 1,145,732 | 866,934 | (20,584) | (4,081) | (-) |
| Total liabilities and stockholders' equity | \$ 3,594,173 | \$ (1,108,696) | \$ 1,150,112 | \$ 2,345,092 | \$ 119,278 | \$ 51,898 | \$ - |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Income

Three Months Ended June 30, 2006

| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG Ment Acquisitio LLC |
|--|------------------|--------------|----------------------------|---------------------------|------------|--|--|
|--|------------------|--------------|----------------------------|---------------------------|------------|--|--|

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(In Thousands)

| | | | | | | | |
|---|--------------|-------------|-----------|--------------|-----------|-----------|-----------|
| Total revenues | \$ 2,931,747 | \$ - | \$ - | \$ 1,859,575 | \$ 73,958 | \$ 45,561 | \$ 15,000 |
| Cost of sales | 2,487,610 | - | - | 1,572,394 | 59,832 | 38,191 | 13,000 |
| Gross profit | 444,137 | - | - | 287,181 | 14,126 | 7,370 | 1,000 |
| Selling, general, and administrative expenses | 345,385 | - | 3,450 | 219,685 | 10,683 | 5,755 | 1,000 |
| Depreciation and amortization | 11,204 | - | 357 | 6,482 | 246 | 142 | 0 |
| Operating income (loss) | 87,548 | - | (3,807) | 61,014 | 3,197 | 1,473 | 0 |
| Floor plan interest expense | (17,232) | - | - | (12,360) | (477) | (293) | 0 |
| Other interest expense | (11,495) | - | - | (6,815) | (1,192) | (403) | (2,000) |
| Equity in earnings of subsidiaries | - | (68,072) | 68,072 | - | - | - | - |
| Income (loss) from continuing operations before income taxes and minority interests | 58,821 | (68,072) | 64,265 | 41,839 | 1,528 | 777 | 0 |
| Income taxes | (21,597) | 26,589 | (25,102) | (16,266) | (597) | (303) | 0 |
| Minority interests | (636) | - | - | (381) | (93) | (95) | 0 |
| Income (loss) from continuing operations | 36,588 | (41,483) | 39,163 | 25,192 | 838 | 379 | 0 |
| Income (loss) from discontinued operations, net of tax | 255 | - | - | 436 | - | - | 0 |
| Net income (loss) | \$ 36,843 | \$ (41,483) | \$ 39,163 | \$ 25,628 | \$ 838 | \$ 379 | \$ 0 |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Income

Three Months Ended June 30, 2005

| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG Ment Acquisition LLC |
|---|---------------|--------------|-------------------------|---------------------------------------|-----------|---|------------------------------------|
| Total revenues | \$ 2,621,623 | \$ - | \$ - | \$ 1,635,513 | \$ 72,462 | \$ 42,817 | \$ 14,000 |
| Cost of sales | 2,229,697 | - | - | 1,387,727 | 59,022 | 35,831 | 12,000 |
| Gross profit | 391,926 | - | - | 247,786 | 13,440 | 6,986 | 1,000 |
| Selling, general, and administrative expenses | 305,546 | - | 3,160 | 193,286 | 10,399 | 5,250 | 1,000 |
| Depreciation and amortization | 9,685 | - | 537 | 5,293 | 235 | 113 | 0 |
| Operating income (loss) | 76,695 | - | (3,697) | 49,207 | 2,806 | 1,623 | 0 |
| Floor plan interest expense | (13,142) | - | - | (8,643) | (294) | (330) | 0 |
| Other interest expense | (12,251) | - | - | (8,110) | (887) | (300) | (2,000) |
| Equity in earnings of subsidiaries | - | (67,137) | 67,137 | - | - | - | - |
| | 51,302 | (67,137) | 63,440 | 32,454 | 1,625 | 993 | 0 |

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| | | | | | | | |
|---|-----------|-------------|-----------|-----------|--------|--------|----|
| Income (loss) from continuing operations before income taxes and minority interests | | | | | | | |
| Income taxes | (18,925) | 26,976 | (25,490) | (12,987) | (653) | (399) | (|
| Minority interests | (621) | - | - | (346) | (97) | (119) | - |
| Income (loss) from continuing operations | 31,756 | (40,161) | 37,950 | 19,121 | 875 | 475 | |
| Income (loss) from discontinued operations, net of tax | 1,440 | - | - | 1,519 | - | - | - |
| Net income (loss) | \$ 33,196 | \$ (40,161) | \$ 37,950 | \$ 20,640 | \$ 875 | \$ 475 | \$ |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Income

Six Months Ended June 30, 2006

| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG M Acquis LLC |
|---|---------------|--------------|-------------------------|---------------------------------------|------------|---|----------------------------|
| Total revenues | \$ 5,583,932 | - | \$ - | \$ 3,500,333 | \$ 134,646 | \$ 87,524 | \$ |
| Cost of sales | 4,726,273 | - | - | 2,952,779 | 108,138 | 72,913 | |
| Gross profit | 857,659 | - | - | 547,554 | 26,508 | 14,611 | |
| Selling, general, and administrative expenses | 679,895 | - | 7,149 | 434,082 | 20,651 | 11,576 | |
| Depreciation and amortization | 21,782 | - | 698 | 12,763 | 485 | 279 | |
| Operating income (loss) | 155,982 | - | (7,847) | 100,709 | 5,372 | 2,756 | |
| Floor plan interest expense | (32,123) | - | - | (22,676) | (867) | (533) | |
| Other interest expense | (23,521) | - | - | (14,450) | (2,324) | (786) | |
| Equity in earnings of subsidiaries | - | (115,843) | 115,843 | - | - | - | |
| Income (loss) from continuing operations before income taxes and minority interests | 100,338 | (115,843) | 107,996 | 63,583 | 2,181 | 1,437 | |
| Income taxes | (36,710) | 47,422 | (44,173) | (25,722) | (882) | (591) | |
| Minority interests | (1,058) | - | - | (681) | (130) | (169) | |
| Income (loss) from continuing operations | 62,570 | (68,421) | 63,823 | 37,180 | 1,169 | 677 | |
| Income (loss) from discontinued operations, net of tax | (1,636) | - | - | (1,578) | - | - | |
| Net income (loss) | \$ 60,934 | \$ (68,421) | \$ 63,823 | \$ 35,602 | \$ 1,169 | \$ 677 | \$ |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Income

Six Months Ended June 30, 2005

| | Total Company | Eliminations | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor UAG Mer Acquisiti LLC |
|--|------------------|--------------|----------------------------|---|------------|--|--|
| Total revenues | \$ 5,000,423 | \$ - | \$ - | \$ 3,067,482 | \$ 124,478 | \$ 77,224 | \$ 26,243 |
| Cost of sales | 4,244,734 | - | - | 2,596,702 | 100,239 | 64,272 | 23,241 |
| Gross profit | 755,689 | - | - | 470,780 | 24,239 | 12,952 | 3,002 |
| Selling, general, and administrative expenses | 598,191 | - | 6,356 | 375,775 | 19,763 | 10,312 | 2,000 |
| Depreciation and amortization | 19,206 | - | 792 | 10,797 | 463 | 221 | - |
| Operating income (loss) | 138,292 | - | (7,148) | 84,208 | 4,013 | 2,419 | (1,000) |
| Floor plan interest expense | (25,427) | - | - | (16,404) | (516) | (608) | (1,905) |
| Other interest expense | (23,671) | - | - | (15,227) | (1,798) | (597) | (1,153) |
| Equity in earnings of subsidiaries | - | (122,981) | (122,981) | - | - | - | - |
| Income (loss) from continuing operations before income taxes and minority interests | 89,194 | (122,981) | 115,833 | 52,577 | 1,699 | 1,214 | (1,000) |
| Income taxes | (32,905) | 51,564 | (48,559) | (21,715) | (686) | (496) | (1,000) |
| Minority interests | (764) | - | - | (499) | (101) | (144) | (1,000) |
| Income (loss) from continuing operations | 55,525 | (71,417) | 67,274 | 30,363 | 912 | 574 | (1,000) |
| Income (loss) from discontinued operations, net of tax | 563 | - | - | 782 | - | - | (1,000) |
| Net income (loss) | \$ 56,088 | \$ (71,417) | \$ 67,274 | \$ 31,145 | \$ 912 | \$ 574 | \$ (1,000) |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Cash Flows

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Six Months Ended June 30, 2006

| | Total Company | United Auto Group, Inc. | Guarantor Subsidiaries (In Thousands) | HBL LLC | Non-Wholly Owned Guarantor Subsidiaries UAG Connecticut I, LLC | UAG Mentor Acquisition LLC | |
|---|------------------|----------------------------|---|------------|---|----------------------------------|----|
| Net cash from continuing operating activities | \$ 181,130 | \$ (1,362) | \$ 77,761 | \$ 3,367 | \$ 3,747 | \$ 389 | \$ |
| Investing Activities: | | | | | | | |
| Purchase of property and equipment | (109,752) | (751) | (56,687) | (191) | (2,353) | (42) | |
| Proceeds from sale - leaseback transactions | 21,443 | - | 16,846 | - | 1,431 | - | |
| Dealership acquisitions, net | (225,220) | - | (135,150) | - | - | - | |
| Net cash from continuing investing activities | (313,529) | (751) | (174,991) | (191) | (922) | (42) | |
| Financing Activities: | | | | | | | |
| Net borrowings (repayments) of long-term debt | 139,463 | 25,297 | 96,776 | - | - | - | |
| Floor plan notes payable - non-trade | 18,155 | - | (18,196) | 233 | (1,147) | - | |
| Deferred financing costs | (11,771) | (11,771) | - | - | - | - | |
| Proceeds from exercises of options including excess tax benefit | 17,492 | 17,492 | - | - | - | - | |
| Repurchase of common stock | (18,955) | (18,955) | - | - | - | - | |
| Distributions from (to) parent | - | - | 4,666 | (3,409) | (662) | (36) | |
| Dividends | (12,063) | (12,063) | - | - | - | - | |
| Net cash from continuing financing activities | 132,321 | - | 83,246 | (3,176) | (1,809) | (36) | |
| Net cash from discontinued operations | 16,277 | - | 13,984 | - | - | - | |
| Net change in cash and cash equivalents | 16,199 | (2,113) | - | - | 1,016 | 311 | |
| Cash and cash equivalents, beginning of period | 9,424 | 4,832 | - | - | 1,127 | 394 | |
| Cash and cash equivalents, end of period | \$ 25,623 | \$ 2,719 | \$ - | \$ - | \$ 2,143 | \$ 705 | \$ |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Consolidating Condensed Statement of Cash Flows

Six Months Ended June 30, 2005

Edgar Filing: UNITED AUTO GROUP INC - Form 10-Q

| | Total Company | United Auto Group, Inc. | Guarantor Subsidiaries | HBL LLC | Non-Wholly Owned UAG Connecticut I, LLC | Guarantor Subsidiaries* UAG Mentor Acquisition LLC | UAG Central M LLC |
|---|------------------|----------------------------|---------------------------|------------|--|---|-------------------------|
| (In Thousands) | | | | | | | |
| Net cash from continuing operating activities | \$ 120,118 | \$ (5,839) | \$ 94,870 | \$ 3,476 | \$ 3,955 | \$ 747 | \$ (2) |
| Investing Activities: | | | | | | | |
| Purchase of property and equipment | (102,755) | (1,402) | (61,327) | (621) | (4,501) | (83) | (1) |
| Proceeds from sale - leaseback transactions | 53,275 | - | 32,713 | - | 3,251 | - | - |
| Dealership acquisitions, net | (80,340) | - | (67,775) | - | - | - | - |
| Net cash from continuing investing activities | (129,820) | (1,402) | (96,389) | (621) | (1,250) | (83) | (1) |
| Financing Activities: | | | | | | | |
| Net borrowings (repayments) of long-term debt | 29,421 | 7,976 | 22,469 | - | - | - | - |
| Floor plan notes payable - non-trade | (33,837) | - | (28,903) | (956) | (2,905) | - | 1,2 |
| Proceeds from exercises of options including excess tax benefit | 2,181 | 2,181 | - | - | - | - | - |
| Distributions from (to) parent | - | - | (4,278) | (1,899) | (438) | (250) | - |
| Dividends | (10,157) | (10,157) | - | - | - | - | - |
| Net cash from continuing financing activities | (12,392) | - | (10,712) | (2,855) | (3,343) | (250) | 1,3 |
| Net cash from discontinued operations | 12,645 | - | 9,567 | - | - | - | - |
| Net change in cash and cash equivalents | (9,449) | (7,241) | (2,664) | - | (638) | 414 | 9 |
| Cash and cash equivalents, beginning of period | 23,547 | 13,638 | 5,698 | - | 1,424 | 125 | - |
| Cash and cash equivalents, end of period | \$ 14,098 | \$ 6,397 | \$ 3,034 | \$ - | \$ 786 | \$ 539 | \$ 9 |

* Guarantors of the 9.625% notes; non-guarantors of the Convertible Notes

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from those discussed in the forward-looking statements as a result of various factors. See Forward Looking Statements. This Management's Discussion and Analysis of Financial Condition and Results of Operations has been updated to include the effects of the restatement of our 2005 consolidated statement of cash flows to reflect the repayment of floor plan

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obligations in connection with acquisitions and dispositions as cash transactions, and also to include the effects of restating our financial statements for entities which have been treated as discontinued operations through June 30, 2006.

Overview

We are the second largest automotive retailer in the United States as measured by total revenues. As of June 30, 2006, we owned and operated 173 franchises in the United States and 123 franchises outside of the U.S., primarily in the United Kingdom. We offer a full range of vehicle brands. In addition to selling new and used vehicles, we generate higher-margin revenue at each of our dealerships through maintenance and repair services and the sale and placement of higher-margin products, such as third-party finance and insurance products, third-party extended service contracts and replacement and aftermarket automotive products.

On June 1, 2006 we effected a two-for-one split of our voting common stock in the form of a stock dividend. Shareholders of record as of May 11, 2006 received one additional share for each share owned. All share and per share information included in this Management's Discussion and Analysis of Financial Condition and Results of Operations has been restated to reflect the stock split.

New and used vehicle revenues include sales to retail customers and to leasing companies providing consumer automobile leasing. We generate finance and insurance revenues from sales of third-party extended service contracts, sales of other third-party insurance policies, fees for the placement of third-party finance and lease contracts and the sale of certain other products. Service and parts revenues include fees paid for repair, maintenance and collision services, the sale of replacement parts and the sale of aftermarket accessories.

We and Sirius Satellite Radio Inc. (Sirius) have agreed to jointly promote Sirius Satellite Radio service. Pursuant to the terms of our arrangement with Sirius, our dealerships in the U.S. endeavor to order a significant percentage of eligible vehicles with a factory installed Sirius radio. We and Sirius have also agreed to jointly market the Sirius service under a best efforts arrangement through January 4, 2009. Our costs relating to such marketing initiatives are expensed as incurred. As compensation for our efforts, we received warrants to purchase ten million shares of Sirius common stock at \$2.392 per share in 2004 that are being earned ratably on an annual basis through January 2009. Two million of these warrants were earned in each of 2004 and 2005 and vested in the first quarter of 2005 and 2006, respectively. We exercised the warrants and sold the underlying stock we received upon vesting. The earning of these warrants may be accelerated based on us attaining specified subscription targets. We measure the fair value of the warrants earned ratably on the date they are earned as there are no significant disincentives for non-performance. Since we can reasonably estimate the number of warrants that will be earned pursuant to the ratable schedule, the estimated fair value (based on current fair value) of these warrants is being recognized ratably during each annual period.

We also have received twelve million additional warrants to purchase Sirius common stock at \$2.392 per share which may be earned upon our sale of certain units pertaining to specified brands through December 31, 2007. We earned 522,400 of these warrants during the year ended December 31, 2005 and 646,900 of these warrants during the first six months of 2006. We exercised the warrants we earned in 2005 and sold the underlying stock we received upon vesting. Since we cannot reasonably estimate the number of warrants that will be earned subject to the sale of certain units pertaining to specified brands, the fair value of these warrants is being recognized when they are earned.

The value of Sirius stock has been and is expected to be subject to significant fluctuations, which may result in variability in the amount we earn under this arrangement. The warrants may be cancelled upon the termination of our arrangement in January 2009. We may not be able to achieve any of the performance targets outlined in the warrants.

Our gross profit tends to vary with the mix of revenues we derive from the sale of new vehicles, used vehicles, finance and insurance products, and service and parts transactions. Our gross profit generally varies across product lines, with vehicle sales usually resulting in lower gross profit margins and our other revenues resulting in higher gross profit margins. Factors such as seasonality, weather, cyclicalities and manufacturers advertising and incentives may impact the mix of our revenues, and therefore influence our gross profit margin.

Our selling expenses consist of advertising and compensation for sales personnel, including commissions and related bonuses. General and administrative expenses include compensation for administration, finance, legal and general management personnel, rent, insurance, utilities and other outside services. A significant portion of our selling expenses are variable, and we believe a significant portion of our general and administrative expenses are subject to our control, allowing us to adjust them over time to reflect economic trends.

Floor plan interest expense relates to obligations incurred in connection with the acquisition of new and used vehicle inventories. Other interest expense consists of interest charges on all of our interest-bearing debt, other than interest relating to floor plan financing.

We have acquired a number of dealerships each year since our inception. Our financial statements include the results of operations of the acquired dealerships from the date of acquisition. We have also disposed of certain dealerships which have been treated as discontinued operations in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment of Long-Lived Assets.

The future success of our business will likely be dependent on, among other things, our ability to consummate and integrate acquisitions, our ability to increase sales of higher-margin products, especially service and parts transactions, and our ability to realize returns on our significant capital investment in new and upgraded dealerships. See Forward-Looking Statements.

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Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires the application of accounting policies that often involve making estimates and employing judgments. Such judgments influence the assets, liabilities, revenues and expenses recognized in our financial statements. Management, on an ongoing basis, reviews these estimates and assumptions. Management may determine that modifications in assumptions and estimates are required, which may result in a material change in our results of operations or financial position.

The following are the accounting policies applied in the preparation of our financial statements that management believes are most dependent upon the use of estimates and assumptions.

Revenue Recognition

Vehicle, Parts and Service Sales

We record revenue when vehicles are delivered and title has passed to the customer, when vehicle service or repair work is performed and when parts are delivered to our customers. Sales promotions that we offer to customers are accounted for as a reduction of sales at the time of sale. Rebates and other incentives offered directly to us by manufacturers are recognized as earned.

Finance and Insurance Sales

We arrange financing for customers through various financial institutions and receive a commission from the lender equal to either the difference between the interest rates charged to customers and the interest rates set by the financing institution or a flat fee. We also receive commissions for facilitating the sale of various third-party insurance products to customers, including credit and life insurance policies and extended service contracts. These commissions are recorded as revenue at the time the customer enters into the contract. In the case of finance contracts, a customer may prepay or fail to pay their contract, thereby terminating the contract. Customers may also terminate extended service contracts and other insurance products, which are fully paid at purchase, and become eligible for refunds of unused premiums. In these circumstances, a portion of the commissions we receive may be charged back to us based on the terms of the contracts. The revenue we record relating to commissions is net of an estimate of the amount of chargebacks we will be required to pay. This estimate is based upon our historical experience with similar contracts, including the impact of refinance and default rates on retail finance contracts and cancellation rates on extended service contracts and other insurance products.

Intangible Assets

Our principal intangible assets relate to our franchise agreements with vehicle manufacturers, which represent the estimated value of franchises acquired in business combinations, and goodwill, which represents the excess of cost over the fair value of tangible and identified intangible assets acquired in connection with business combinations. Intangible assets other than goodwill are required to be amortized over their estimated useful lives. We believe the franchise values of our dealerships have an indefinite useful life based on the following facts:

Automotive retailing is a mature industry and is based on franchise agreements with the vehicle manufacturers;

There are no known changes or events that would alter the automotive retailing franchise environment;

Certain franchise agreement terms are indefinite;

Franchise agreements that have limited terms have historically been renewed without substantial cost; and

Our history shows that manufacturers have not terminated our franchise agreements.

Impairment Testing

Intangible assets are reviewed for impairment on at least an annual basis. Franchise value impairment is assessed through a comparison of the net book values of our franchises with their estimated fair values. An indicator of impairment exists if the carrying value of a franchise exceeds its estimated fair value and an impairment loss may be recognized. We also evaluate the remaining useful lives of our franchises in connection with the annual impairment testing to determine whether events and circumstances continue to support indefinite useful lives. Goodwill impairment is assessed at the reporting unit level. An indicator of impairment exists if the carrying amount of the goodwill attributable to a reporting unit is determined to exceed its estimated fair value and an impairment loss may be recognized. The fair value of goodwill attributable to a reporting unit is determined using a discounted cash flow approach, which includes assumptions regarding revenue and profitability growth, residual values and our cost of capital. If future events and circumstances cause significant changes in the underlying assumptions and result in a reduction of our estimates of fair value, we may incur an impairment charge.

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Investments

Investments include marketable securities and investments in businesses accounted for under the equity method. Marketable securities include investments in debt and equity securities. Marketable securities held by us are typically classified as available for sale and are stated at fair value on our balance sheet with unrealized gains and losses included in other comprehensive income (loss), a separate component of stockholders' equity. Declines in investment values that are deemed to be other than temporary would be an indicator of impairment and may result in an impairment charge reducing the investments' carrying value to fair value. A majority of our investments are in joint venture relationships that are more fully described in *Joint Venture Relationships* below. Such joint venture relationships are accounted for under the equity method, pursuant to which we record our proportionate share of the joint venture's income each period.

Self-Insurance

We retain risk relating to certain of our general liability insurance, workers' compensation insurance and employee medical benefits in the United States. As a result, we are likely to be responsible for a majority of the claims and losses incurred under these programs. The amount of risk we retain varies by program, and, for certain exposures, we have pre-determined maximum exposure limits for certain individual claims and/or insurance periods. The majority of losses, if any, above the pre-determined exposure limits are paid by third-party insurance carriers. Our estimate of future losses is prepared by management using historical loss experience and industry-based development factors.

Income Taxes

Tax regulations may require items to be included in our tax return at different times than the items are reflected in our financial statements. Some of these differences are permanent, such as expenses that are not deductible on our tax return, and some are timing differences, such as the timing of depreciation expense. Timing differences create deferred tax assets and liabilities. Deferred tax assets generally represent items that can be used as a tax deduction or credit in our tax return in future years which we have already recorded in our financial statements. Deferred tax liabilities generally represent deductions taken on our tax return that have not yet been recognized as expense in our financial statements. We establish valuation allowances for our deferred tax assets if the amount of expected future taxable income is not likely to allow for the use of the deduction or credit.

New Accounting Pronouncements

SFAS No. 151, *Inventory Costs*, requires abnormal amounts of inventory costs related to idle facility, freight, handling and wasted materials to be recognized as current period expenses. SFAS No. 151 was effective for us on January 1, 2006. This pronouncement did not have a material effect on consolidated operating results, financial position or cash flows.

SFAS No. 154, *Accounting Changes and Error Corrections - A Replacement of Accounting Principles Board (APB) Opinion No. 20 and SFAS No. 3*, requires all direct financial statement effects caused by a voluntary change in accounting principle to be applied retrospectively to prior period financial statements as if the new principle had always been applied, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change in principle. APB Opinion No. 20 and SFAS No. 3 previously required that a voluntary change in accounting principle be recognized as a cumulative effect in the period of change. SFAS No. 154 was effective for us on January 1, 2006.

Financial Accounting Standards Board (FASB) Staff Position FAS 13-1, *Accounting for Rental Costs Incurred During a Construction Period (FSP FAS 13-1)*, requires companies to expense real estate rental costs under operating leases during periods of construction and was effective for us on January 1, 2006. FSP FAS 13-1 does not require retroactive application. This pronouncement did not have a material effect on consolidated operating results, financial position or cash flows.

FASB Interpretation (FIN) No. 48, *Accounting for Uncertainty in Income Taxes*, requires companies to recognize and measure tax benefits using a more likely than not threshold and requires companies to make explicit disclosures about uncertainties in their income tax positions. FIN No. 48 will be effective for us on January 1, 2007. We are currently evaluating the impact of this pronouncement.

Results of Operations

The following tables present comparative financial data relating to our operating performance in the aggregate and on a same store basis. Dealership results are included in same store comparisons when we have consolidated the acquired entity during the entirety of both periods being compared. As an example, if a dealership was acquired on January 15, 2004, the results of the acquired entity would be included in annual same store comparisons beginning with the year ended December 31, 2006 and in quarterly same store comparisons beginning with the quarter ended June 30, 2005.

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Three Months Ended June 30, 2006 Compared to Three Months Ended June 30, 2005 (dollars in millions, except per unit amounts)

| Total Retail Data | | | 2006 vs. 2005 | |
|---------------------------------------|-------------|-------------|---------------|-----------------|
| | <u>2006</u> | <u>2005</u> | <u>Change</u> | <u>% Change</u> |
| Total retail unit sales | 73,049 | 67,461 | 5,588 | 8.3% |
| Total same store retail unit sales | 67,341 | 66,865 | 476 | 0.7% |
| Total retail sales revenue | \$ 2,685.5 | \$ 2,416.4 | \$ 269.1 | 11.1% |
| Total same store retail sales revenue | \$ 2,471.0 | \$ 2,401.1 | \$ 69.9 | 2.9% |
| Total retail gross profit | \$ 443.7 | \$ 391.5 | \$ 52.2 | 13.3% |
| Total same store retail gross profit | \$ 407.6 | \$ 389.2 | \$ 18.4 | 4.7% |
| Total retail gross margin | 16.5% | 16.2% | 0.3% | 1.9% |
| Total same store retail gross margin | 16.5% | 16.2% | 0.3% | 1.9% |

Units

Retail data includes retail new vehicle, retail used vehicle, finance and insurance and service and parts transactions. Retail unit sales of vehicles increased by 5,588 units, or 8.3%, from 2005 to 2006. The increase is due to a 5,112 unit increase from net dealership acquisitions during the period, coupled with a 476 unit, or 0.7%, increase in same store retail unit sales. The increase in same store retail unit sales in 2006 is due primarily to an increase in retail unit sales of our premium and volume foreign brands, offset by a decrease in retail unit sales of our domestic brands.

Revenues

Retail sales revenue increased \$269.1 million, or 11.1%, from 2005 to 2006. The increase is due to a \$199.2 million increase from net dealership acquisitions during the period, coupled with a \$69.9 million, or 2.9%, increase in same store revenues. The same store revenue increase is due to (1) the 0.7% increase in retail unit sales which increased revenue by \$11.4 million, (2) a \$273, or 0.8%, increase in average new vehicle revenue per unit, which increased revenue by \$12.5 million, (3) a \$1,021, or 3.8%, increase in average used vehicle revenue per unit, which increased revenue by \$21.0 million, (4) a \$63, or 7.2%, increase in average finance and insurance revenue per unit, which increased revenue by \$4.2 million, and (5) a \$20.8 million, or 7.6%, increase in service and parts revenues.

Gross Profit

Retail gross profit increased \$52.2 million, or 13.3%, from 2005 to 2006. The increase is due to a \$33.8 million increase from net dealership acquisitions during the period, coupled with an \$18.4 million, or 4.7%, increase in same store retail gross profit. The same store retail gross profit increase is due to (1) the 0.7% increase in retail unit sales which increased retail gross profit by \$1.4 million, (2) a \$15, or 0.5%, increase in average gross profit per new vehicle retailed, which increased retail gross profit by \$0.7 million, (3) a \$63, or 7.2%, increase in average finance and insurance revenue per unit which increased retail gross profit by \$4.2 million, and (4) a \$12.3 million, or 8.3%, increase in service and parts gross profit, offset by a \$12, or 0.5%, decrease in average gross profit per used vehicle retailed, which decreased retail gross profit by \$0.2 million.

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| New Vehicle Data | | | 2006 vs. 2005 | |
|----------------------------------|-------------|-------------|---------------|-----------------|
| | <u>2006</u> | <u>2005</u> | <u>Change</u> | <u>% Change</u> |
| New retail unit sales | 49,472 | 46,589 | 2,883 | 6.2% |
| Same store new retail unit sales | 45,823 | 46,266 | (443) | (1.0%) |

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| | | | | |
|--|------------|------------|----------|--------|
| New retail sales revenue | \$ 1,640.5 | \$ 1,528.9 | \$ 111.6 | 7.3% |
| Same store new retail sales revenue | \$ 1,518.8 | \$ 1,520.9 | \$ (2.1) | (0.1%) |
| New retail sales revenue per unit | \$ 33,160 | \$ 32,816 | \$ 344 | 1.0% |
| Same store new retail sales revenue per unit | \$ 33,145 | \$ 32,872 | \$ 273 | 0.8% |
| Gross profit - new | \$ 143.1 | \$ 133.0 | \$ 10.1 | 7.6% |
| Same store gross profit - new | \$ 131.9 | \$ 132.4 | \$ (0.5) | (0.4%) |
| Average gross profit per new vehicle retailed | \$ 2,893 | \$ 2,856 | \$ 37 | 1.3% |
| Same store average gross profit per new vehicle retailed | \$ 2,877 | \$ 2,862 | \$ 15 | 0.5% |
| Gross margin % - new | 8.7% | 8.7% | 0.0% | 0.0% |
| Same store gross margin % - new | 8.7% | 8.7% | 0.0% | 0.0% |

Units

Retail unit sales of new vehicles increased 2,883 units, or 6.2%, from 2005 to 2006. The increase is due to a 3,326 unit increase from net dealership acquisitions during the period, offset by a 443 unit, or 1.0%, decrease in same store retail unit sales. The decrease in same store retail unit sales in 2006 is due primarily to a decrease in retail unit sales of our domestic brands, offset by an increase in retail unit sales of our volume foreign brands.

Revenues

New vehicle retail sales revenue increased \$111.6 million, or 7.3%, from 2005 to 2006. The increase is due to a \$113.7 million increase from net dealership acquisitions during the period offset by a \$2.1 million, or 0.1%, decrease in same store revenues. The same store revenue decrease is due to the 1.0% decrease in retail unit sales, which decreased revenue by \$14.6 million, offset by a \$273, or 0.8%, increase in comparative average selling prices per unit, which increased revenue by \$12.5 million.

Gross Profit

Retail gross profit from new vehicle sales increased \$10.1 million, or 7.6%, from 2005 to 2006. The increase is due to a \$10.6 million increase from net dealership acquisitions during the period, offset by a \$0.5 million, or 0.4%, decrease in same store gross profit. The same store decrease is due to the 1.0% decrease in new retail unit sales, which decreased gross profit by \$1.2 million, offset by a \$15, or 0.5%, increase in average gross profit per new vehicle retailed, which increased gross profit by \$0.7 million.

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| Used Vehicle Data | | | 2006 vs. 2005 | |
|---|-----------|-----------|---------------|----------|
| | 2006 | 2005 | Change | % Change |
| Used retail unit sales | 23,577 | 20,872 | 2,705 | 13.0% |
| Same store used retail unit sales | 21,518 | 20,599 | 919 | 4.5% |
| Used retail sales revenue | \$ 657.7 | \$ 556.1 | \$ 101.6 | 18.3% |
| Same store used retail sales revenue | \$ 597.0 | \$ 550.5 | \$ 46.5 | 8.5% |
| Used retail sales revenue per unit | \$ 27,898 | \$ 26,645 | \$ 1,253 | 4.7% |
| Same store used retail sales revenue per unit | \$ 27,746 | \$ 26,725 | \$ 1,021 | 3.8% |

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| | | | | |
|---|----------|----------|---------|--------|
| Gross profit - used | \$ 57.1 | \$ 50.7 | \$ 6.4 | 12.6% |
| Same store gross profit - used | \$ 52.2 | \$ 50.2 | \$ 2.0 | 4.0% |
| Average gross profit per used vehicle retailed | \$ 2,421 | \$ 2,429 | \$ (8) | (0.3%) |
| Same store average gross profit per used vehicle retailed | \$ 2,426 | \$ 2,438 | \$ (12) | (0.5%) |
| Gross margin % - used | 8.7% | 9.1% | (0.4%) | (4.4%) |
| Same store gross margin % - used | 8.7% | 9.1% | (0.4%) | (4.4%) |

Units

Retail unit sales of used vehicles increased 2,705 units, or 13.0%, from 2005 to 2006. The increase is due to a 1,786 unit increase from net dealership acquisitions during the period, coupled with a 919 unit, or 4.5%, increase in same store retail unit sales. The increase in same store retail unit sales in 2006 is due primarily to an increase in retail unit sales of our premium and volume foreign brands, offset by a decrease in retail unit sales of our domestic brands.

Revenues

Used vehicle retail sales revenue increased \$101.6 million, or 18.3%, from 2005 to 2006. The increase is due to a \$55.1 million increase from net dealership acquisitions during the period, coupled with a \$46.5 million, or 8.5%, increase in same store revenues. The same store revenue increase is due primarily to the 4.5% increase in retail unit sales, which increased revenue by \$25.5 million, coupled with a \$1,021, or 3.8%, increase in comparative average selling prices per vehicle, which increased revenue by \$21.0 million.

Gross Profit

Retail gross profit from used vehicle sales increased \$6.4 million, or 12.6%, from 2005 to 2006. The increase is due to a \$4.4 million increase from net dealership acquisitions during the period, coupled with a \$2.0 million, or 4.0%, increase in same store gross profit. The increase in same store gross profit is due primarily to the 4.5% increase in used retail unit sales, which increased gross profit by \$2.2 million, offset by a \$12, or 0.5%, decrease in average gross profit per used vehicle retailed, which decreased retail gross profit by \$0.2 million.

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Finance and Insurance Data

| | | | 2006 vs. 2005 | |
|---|---------|---------|---------------|----------|
| | 2006 | 2005 | Change | % Change |
| Finance and insurance revenue | \$ 67.5 | \$ 58.7 | \$ 8.8 | 15.0% |
| Same store finance and insurance revenue | \$ 62.9 | \$ 58.2 | \$ 4.7 | 8.1% |
| Finance and insurance revenue per unit | \$ 923 | \$ 870 | \$ 53 | 6.1% |
| Same store finance and insurance revenue per unit | \$ 933 | \$ 870 | \$ 63 | 7.2% |

Finance and insurance revenue increased \$8.8 million, or 15.0%, from 2005 to 2006. The increase is due to a \$4.1 million increase from net dealership acquisitions during the period, coupled with a \$4.7 million, or 8.1%, increase in same store revenues. The same store revenue increase is due to the 0.7% increase in retail unit sales, which increased revenue by \$0.5 million, coupled with a \$63, or 7.2%, increase in comparative average finance and insurance revenue per unit, which increased revenue by \$4.2 million.

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| Service and Parts Data | 2006 vs. 2005 | | | |
|--------------------------------------|---------------|----------|---------|----------|
| | 2006 | 2005 | Change | % Change |
| Service and parts revenue | \$ 319.8 | \$ 272.6 | \$ 47.2 | 17.3% |
| Same store service and parts revenue | \$ 292.3 | \$ 271.5 | \$ 20.8 | 7.6% |
| Gross profit | \$ 176.0 | \$ 149.0 | \$ 27.0 | 18.1% |
| Same store gross profit | \$ 160.7 | \$ 148.4 | \$ 12.3 | 8.3% |
| Gross margin | 55.0% | 54.7% | 0.3% | 0.5% |
| Same store gross margin | 55.0% | 54.7% | 0.3% | 0.5% |

Revenues

Service and parts revenue increased \$47.2 million, or 17.3%, from 2005 to 2006. The increase is due to a \$26.4 million increase from net dealership acquisitions during the period, coupled with a \$20.8 million, or 7.6%, increase in same store revenues. We believe that our service and parts business is being positively impacted by the growth in total retail unit sales at our dealerships in recent years and capacity increases in our service and parts operations resulting from our facility improvement and expansion programs.

Gross Profit

Service and parts gross profit increased \$27.0 million, or 18.1%, from 2005 to 2006. The increase is due to a \$14.7 million increase from net dealership acquisitions during the period, coupled with a \$12.3 million, or 8.3%, increase in same store gross profit. The same store gross profit increase is due to the \$20.8 million, or 7.6%, increase in same store revenues, which increased gross profit by \$11.4 million, and a 30 basis point increase in gross margin, which increased gross profit by \$0.9 million.

Selling, General and Administrative

Selling, general and administrative expenses (SG&A) increased \$39.9 million, or 13.0%, from \$305.5 million to \$345.4 million. The aggregate increase is primarily due to a \$28.1 million increase from net dealership acquisitions during the period, coupled with an \$11.8 million, or 3.9%, increase in same store SG&A. The increase in same store SG&A is due in large part to a net increase in variable selling expenses, including increases in variable compensation as a result of the 4.7% increase in same store retail gross profit over the prior year, coupled with increased rent and other costs relating to our facility improvement and expansion programs. SG&A expenses in 2005 included a \$1.9 million charge for severance. SG&A expenses increased as a percentage of total revenue from 11.7% to 11.8% and decreased as a percentage of gross profit from 78.0% to 77.8%.

Depreciation and Amortization

Depreciation and amortization increased \$1.5 million, or 15.7%, from \$9.7 million to \$11.2 million. The increase is due to a \$0.5 million increase from net dealership acquisitions during the period, coupled with a \$1.0 million, or 10.7%, increase in same store depreciation and amortization. The same store increase is due in large part to our facility improvement and expansion program.

Floor Plan Interest Expense

Floor plan interest expense increased \$4.1 million, or 31.1%, from \$13.1 million to \$17.2 million. The increase is due to a \$1.2 million increase from net dealership acquisitions during the period, coupled with a \$2.9 million, or 22.2%, increase in same store floor plan interest expense. The same store increase is due primarily to a net increase in our weighted average borrowing rate during 2006 compared to 2005.

Other Interest Expense

Other interest expense decreased \$0.8 million, or 6.2%, from \$12.3 million to \$11.5 million. The decrease is due primarily to a decrease in our weighted average borrowing rate during 2006 versus 2005 that resulted from the issuance of \$375.0 million of 3.5% Convertible Senior Subordinated Notes on January 31, 2006 and which was used to repay higher-rate debt under our credit agreements, offset by an increase in our average total outstanding indebtedness in 2006 versus 2005.

Income Taxes

Income taxes increased \$2.7 million, or 14.1%, from \$18.9 million to \$21.6 million. The increase from 2005 to 2006 is due primarily to our increase in pre-tax income versus the prior year, offset in part by a reduction in our overall effective income tax rate.

Six Months Ended June 30, 2006 Compared to Six Months Ended June 30, 2005 (dollars in millions, except per unit amounts)

| Total Retail Data | | | 2006 vs. 2005 | |
|---------------------------------------|------------|------------|---------------|----------|
| | 2006 | 2005 | Change | % Change |
| Total retail unit sales | 138,306 | 128,456 | 9,850 | 7.7% |
| Total same store retail unit sales | 125,996 | 125,575 | 421 | 0.3% |
| Total retail sales revenue | \$ 5,118.1 | \$ 4,605.5 | \$ 512.6 | 11.1% |
| Total same store retail sales revenue | \$ 4,684.7 | \$ 4,532.8 | \$ 151.9 | 3.4% |
| Total retail gross profit | \$ 854.7 | \$ 754.7 | \$ 100.0 | 13.3% |
| Total same store retail gross profit | \$ 782.0 | \$ 742.9 | \$ 39.1 | 5.3% |
| Total retail gross margin | 16.7% | 16.4% | 0.3% | 1.8% |
| Total same store retail gross margin | 16.7% | 16.4% | 0.3% | 1.8% |

Units

Retail data includes retail new vehicle, retail used vehicle, finance and insurance and service and parts transactions. Retail unit sales of vehicles increased by 9,850 units, or 7.7%, from 2005 to 2006. The increase is due to a 9,429 unit increase from net dealership acquisitions during the period, coupled with a 421 unit, or 0.3%, increase in same store retail unit sales. The increase in same store retail unit sales in 2006 is due primarily to an increase in retail unit sales of our premium and foreign volume brands, offset by a decrease in retail unit sales of our domestic brands.

Revenues

Retail sales revenue increased \$512.6 million, or 11.1%, from 2005 to 2006. The increase is due to a \$360.7 million increase from net dealership acquisitions during the period, coupled with a \$151.9 million, or 3.4%, increase in same store revenues. The same store revenue increase is due to (1) the 0.3% increase in retail unit sales, which increased revenue by \$9.5 million, (2) a \$504, or 1.5%, increase in average new vehicle revenue per unit, which increased revenue by \$43.0 million, (3) a \$1,276, or 4.8%, increase in average used vehicle revenue per unit, which increased revenue by \$50.6 million, (4) a \$57, or 6.5%, increase in average finance and insurance revenue per unit, which increased revenue by \$7.2 million, and (5) a \$41.6 million, or 7.9%, increase in service and parts revenues.

Gross Profit

Retail gross profit increased \$100.0 million, or 13.3%, from 2005 to 2006. The increase is due to a \$60.9 million increase from net dealership acquisitions during the period, coupled with a \$39.1 million, or 5.3%, increase in same store retail gross profit. The same store retail gross profit increase is due to (1) the 0.3% increase in retail unit sales, which increased retail gross profit by \$1.2 million, (2) a \$31, or 1.1%, increase in average gross profit per new vehicle retailed, which increased retail gross profit by \$2.6 million, (3) a \$43, or 1.8%, increase in average gross profit per used vehicle retailed, which increased retail gross profit by \$1.7 million, (4) a \$57, or 6.5%, increase in average finance and insurance revenue per unit, which increased retail gross profit by \$7.2 million, and (5) a \$26.4 million, or 9.2%, increase in service and parts gross profit.

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| New Vehicle Data | | | 2006 vs. 2005 | |
|--|------------|------------|---------------|----------|
| | 2006 | 2005 | Change | % Change |
| New retail unit sales | 93,602 | 87,605 | 5,997 | 6.8% |
| Same store new retail unit sales | 85,400 | 85,892 | (492) | (0.6%) |
| New retail sales revenue | \$ 3,126.3 | \$ 2,881.2 | \$ 245.1 | 8.5% |
| Same store new retail sales revenue | \$ 2,866.9 | \$ 2,840.2 | \$ 26.7 | 0.9% |
| New retail sales revenue per unit | \$ 33,400 | \$ 32,889 | \$ 511 | 1.6% |
| Same store new retail sales revenue per unit | \$ 33,571 | \$ 33,067 | \$ 504 | 1.5% |
| Gross profit - new | \$ 273.2 | \$ 252.0 | \$ 21.2 | 8.4% |
| Same store gross profit - new | \$ 249.9 | \$ 248.6 | \$ 1.3 | 0.5% |
| Average gross profit per new vehicle retailed | \$ 2,919 | \$ 2,876 | \$ 43 | 1.5% |
| Same store average gross profit per new vehicle retailed | \$ 2,926 | \$ 2,895 | \$ 31 | 1.1% |
| Gross margin % - new | 8.7% | 8.7% | 0.0% | 0.0% |
| Same store gross margin % - new | 8.7% | 8.8% | (0.1%) | (1.1%) |

Units

Retail unit sales of new vehicles increased 5,997 units, or 6.8%, from 2005 to 2006. The increase is due to a 6,489 unit increase from net dealership acquisitions during the period, offset by a 492 unit, or 0.6%, decrease in same store retail unit sales. The decrease in same store retail unit sales in 2006 is due primarily to a decrease in retail unit sales of our domestic brands, offset by an increase in retail unit sales of our premium and volume foreign brands.

Revenues

New vehicle retail sales revenue increased \$245.1 million, or 8.5%, from 2005 to 2006. The increase is due to a \$218.4 million increase from net dealership acquisitions during the period, coupled with a \$26.7 million, or 0.9%, increase in same store revenues. The same store revenue increase is due to a \$504, or 1.5%, increase in comparative average selling prices per unit, which increased revenue by \$43.0 million, offset by the 0.6% decrease in retail unit sales, which decreased revenue by \$16.3 million.

Gross Profit

Retail gross profit from new vehicle sales increased \$21.2 million, or 8.4%, from 2005 to 2006. The increase is due to a \$19.9 million increase from net dealership acquisitions during the period, coupled with a \$1.3 million, or 0.5%, increase in same store gross profit. The same store increase is due to a \$31, or 1.1%, increase in average gross profit per new vehicle retailed, which increased gross profit by \$2.6 million, offset by the 0.6% decrease in new retail unit sales, which decreased gross profit by \$1.3 million.

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| Used Vehicle Data | 2006 vs. 2005 | | | |
|---|---------------|------------|----------|----------|
| | 2006 | 2005 | Change | % Change |
| Used retail unit sales | 44,704 | 40,851 | 3,853 | 9.4% |
| Same store used retail unit sales | 40,596 | 39,683 | 913 | 2.3% |
| Used retail sales revenue | \$ 1,237.7 | \$ 1,075.1 | \$ 162.6 | 15.1% |
| Same store used retail sales revenue | \$ 1,128.4 | \$ 1,052.4 | \$ 76.0 | 7.2% |
| Used retail sales revenue per unit | \$ 27,688 | \$ 26,317 | \$ 1,371 | 5.2% |
| Same store used retail sales revenue per unit | \$ 27,795 | \$ 26,519 | \$ 1,276 | 4.8% |
| Gross profit - used | \$ 109.8 | \$ 98.3 | \$ 11.5 | 11.7% |
| Same store gross profit - used | \$ 100.0 | \$ 96.1 | \$ 3.9 | 4.1% |
| Average gross profit per used vehicle retailed | \$ 2,456 | \$ 2,406 | \$ 50 | 2.1% |
| Same store average gross profit per used vehicle retailed | \$ 2,464 | \$ 2,421 | \$ 43 | 1.8% |
| Gross margin % - used | 8.9% | 9.2% | (0.3%) | (3.3%) |
| Same store gross margin % - used | 8.9% | 9.1% | (0.2%) | (2.2%) |

Units

Retail unit sales of used vehicles increased 3,853 units, or 9.4%, from 2005 to 2006. The increase is due primarily to a 2,940 unit increase from net dealership acquisitions during the period, coupled with a 913 unit, or 2.3%, increase in same store retail unit sales. The increase in same store retail unit sales in 2006 is due primarily to an increase in retail unit sales of our premium brands, offset by a decrease in retail unit sales of our volume foreign and domestic brands.

Revenues

Used vehicle retail sales revenue increased \$162.6 million, or 15.1%, from 2005 to 2006. The increase is due to an \$86.6 million increase from net dealership acquisitions during the period, coupled with a \$76.0 million, or 7.2%, increase in same store revenues. The same store revenue increase is due primarily to a \$1,276, or 4.8%, increase in comparative average selling prices per vehicle, which increased revenue by \$50.6 million, coupled with the 2.3% increase in retail unit sales, which increased revenue by \$25.4 million.

Gross Profit

Retail gross profit from used vehicle sales increased \$11.5 million, or 11.7%, from 2005 to 2006. The increase is due to a \$7.6 million increase from net dealership acquisitions during the period, coupled with a \$3.9 million, or 4.1%, increase in same store gross profit. The increase in same store gross profit is due to the 2.3% increase in retail unit sales, which increased gross profit by \$2.2 million, coupled with a \$43, or 1.8%, increase in average gross profit per used vehicle retailed, which increased gross profit by \$1.7 million.

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| Finance and Insurance Data | 2006 vs. 2005 | | | |
|--|---------------|----------|---------|----------|
| | 2006 | 2005 | Change | % Change |
| Finance and insurance revenue | \$ 127.0 | \$ 112.6 | \$ 14.4 | 12.8% |
| Same store finance and insurance revenue | \$ 117.9 | \$ 110.4 | \$ 7.5 | 6.8% |

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| | | | | |
|---|--------|--------|-------|------|
| Finance and insurance revenue per unit | \$ 918 | \$ 876 | \$ 42 | 4.8% |
| Same store finance and insurance revenue per unit | \$ 936 | \$ 879 | \$ 57 | 6.5% |

Finance and insurance revenue increased \$14.4 million, or 12.8%, from 2005 to 2006. The increase is due to a \$6.9 million increase from net dealership acquisitions during the period, coupled with a \$7.5 million, or 6.8%, increase in same store revenues. The same store revenue increase is due to the 0.3% increase in retail unit sales, which increased revenue by \$0.3 million, coupled with a \$57, or 6.5%, increase in comparative average finance and insurance revenue per unit, which increased revenue by \$7.2 million.

Service and Parts Data

| | 2006 vs. 2005 | | | |
|--------------------------------------|---------------|----------|---------|----------|
| | 2006 | 2005 | Change | % Change |
| Service and parts revenue | \$ 627.0 | \$ 536.7 | \$ 90.3 | 16.8% |
| Same store service and parts revenue | \$ 571.5 | \$ 529.9 | \$ 41.6 | 7.9% |
| Gross profit | \$ 344.8 | \$ 291.9 | \$ 52.9 | 18.1% |
| Same store gross profit | \$ 314.2 | \$ 287.8 | \$ 26.4 | 9.2% |
| Gross margin | 55.0% | 54.4% | 0.6% | 1.1% |
| Same store gross margin | 55.0% | 54.3% | 0.7% | 1.3% |

Revenues

Service and parts revenue increased \$90.3 million, or 16.8%, from 2005 to 2006. The increase is due to a \$48.7 million increase from net dealership acquisitions during the period, coupled with a \$41.6 million, or 7.9%, increase in same store revenues. We believe that our service and parts business is being positively impacted by the growth in total retail unit sales at our dealerships in recent years and capacity increases in our service and parts operations resulting from our facility improvement and expansion programs.

Gross Profit

Service and parts gross profit increased \$52.9 million, or 18.1%, from 2005 to 2006. The increase is due to a \$26.5 million increase from net dealership acquisitions during the period coupled with a \$26.4 million, or 9.2%, increase in same store gross profit. The same store gross profit increase is due to the \$41.6 million, or 7.9%, increase in same store revenues, which increased gross profit by \$22.8 million, and a 70 basis point increase in gross margin, which increased gross profit by \$3.6 million.

Selling, General and Administrative

SG&A increased \$81.7 million, or 13.7%, from \$598.2 million to \$679.9 million. The aggregate increase is primarily due to a \$49.4 million increase from net dealership acquisitions during the period, coupled with a \$32.3 million, or 5.5%, increase in same store SG&A. The increase in same store SG&A is due in large part to a net increase in variable selling expenses, including increases in variable compensation as a result of the 5.3% increase in same store retail gross profit over the prior year, coupled with increased rent and other costs relating to our facility improvement and expansion programs. SG&A expenses in 2005 included a \$1.9 million charge for severance. SG&A expenses increased as a percentage of total revenue from 12.0% to 12.2% and increased as a percentage of gross profit from 79.2% to 79.3%.

Depreciation and Amortization

Depreciation and amortization increased \$2.6 million, or 13.4%, from \$19.2 million to \$21.8 million. The increase is due to a \$0.9 million increase from net dealership acquisitions during the period, coupled with a \$1.7 million, or 9.1% increase in same store depreciation and amortization. The same store increase is due in large part to our facility improvement and expansion program.

Floor Plan Interest Expense

Floor plan interest expense increased \$6.7 million, or 26.3%, from \$25.4 million to \$32.1 million. The increase is due to a \$1.9 million increase from net dealership acquisitions during the period, coupled with a \$4.8 million, or 18.9%, increase in same store floor plan interest expense. The same store increase is due primarily to a net increase in our weighted average borrowing rate during 2006 compared to 2005.

Other Interest Expense

Other interest expense decreased \$0.2 million, or 0.6%, from \$23.7 million to \$23.5 million. The decrease is due primarily to a decrease in our weighted average borrowing rate during 2006 versus 2005 that resulted from the issuance of \$375.0 million of 3.5% Convertible Senior Subordinated Notes on January 31, 2006 and which was used to repay higher-rate debt under our credit agreements, offset in part by an increase

in our total outstanding indebtedness in 2006 versus 2005.

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Income Taxes

Income taxes increased \$3.8 million, or 11.6%, from \$32.9 million to \$36.7 million. The increase from 2005 to 2006 is due primarily to our increase in pre-tax income versus the prior year, offset in part by a reduction in our overall effective income tax rate.

Liquidity and Capital Resources

Our cash requirements are primarily for working capital, inventory financing, the acquisition of new dealerships, the improvement and expansion of existing facilities, the construction of new facilities and dividends. Historically, these cash requirements have been met through cash flow from operations, borrowings under our credit agreements and floor plan arrangements, the issuance of debt securities, sale-leaseback transactions or the issuance of equity securities. As of June 30, 2006, we had working capital of \$192.9 million, including \$25.6 million of cash, available to fund our operations and capital commitments. In addition, we had \$555.4 million and £51.0 million (\$94.3 million) available for borrowing under our U.S. credit agreement and our U.K. credit agreement, respectively, each of which is discussed below.

We paid dividends of five and one half cents per share on March 1, 2005, June 1, 2005 and August 1, 2005, six cents per share on December 1, 2005 and March 1, 2006 and seven cents per share on June 1, 2006. We have declared a cash dividend on our common stock of seven cents per share payable on September 1, 2006 to shareholders of record on August 10, 2006. Future quarterly or other cash dividends will depend upon our earnings, capital requirements, financial condition, restrictions on any then existing indebtedness and other factors considered relevant by our Board of Directors.

We have grown primarily through the acquisition of automotive dealerships. We believe that cash flow from operations and our existing capital resources, including the liquidity provided by our credit agreements and floor plan financing arrangements, will be sufficient to fund our operations and commitments for at least the next twelve months. To the extent we pursue additional significant acquisitions, we may need to raise additional capital either through the public or private issuance of equity or debt securities or through additional bank borrowings. We may not have sufficient availability under our credit agreements to finance significant additional acquisitions. In certain circumstances, a public equity offering could require the prior approval of certain automobile manufacturers. In connection with any potential significant acquisitions, we may be unable to access the capital markets or increase our borrowing capabilities on terms acceptable to us, if at all.

Inventory Financing

We finance substantially all of our new and a portion of our used vehicle inventories under revolving floor plan arrangements with various lenders. In the U.S., the floor plan arrangements are due on demand; however, we are generally not required to make loan principal repayments prior to the sale of the vehicles that have been financed. We typically make monthly interest payments on the amount financed. In the U.K., substantially all of our floor plan arrangements are payable on demand or have an original maturity of 90 days or less, and we are generally required to repay floor plan advances at the earlier of the sale of the vehicles that have been financed or the stated maturity. The floor plan agreements grant a security interest in substantially all of the assets of our dealership subsidiaries. Interest rates under the floor plan arrangements are variable and increase or decrease based on changes in the prime rate or defined LIBOR. We receive non-refundable credits from certain of our vehicle manufacturers, which are treated as a reduction of cost of sales as vehicles are sold.

U.S. Credit Agreement

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Our credit agreement with DaimlerChrysler Services Americas LLC and Toyota Motor Credit Corporation, as amended, provides for up to \$600.0 million in revolving loans for working capital, acquisitions, capital expenditures, investments and for other general corporate purposes, and for an additional \$50.0 million of availability for letters of credit, through September 30, 2008. The revolving loans bear interest between defined LIBOR plus 2.50% and defined LIBOR plus 3.50%.

The U.S. credit agreement is fully and unconditionally guaranteed on a joint and several basis by our domestic subsidiaries and contains a number of significant covenants that, among other things, restrict our ability to dispose of assets, incur additional indebtedness, repay other indebtedness, create liens on assets, make investments or acquisitions and engage in mergers or consolidations. We are also required to comply with specified financial and other tests and ratios, each as defined in the U.S. credit agreement, including: a ratio of current assets to current liabilities, a fixed charge coverage ratio, a ratio of debt to stockholders' equity, a ratio of debt to earnings before income taxes, depreciation and amortization, (EBITDA), a ratio of domestic debt to domestic EBITDA, and a measurement of stockholders' equity. A breach of these requirements would give rise to certain remedies under the agreement, the most severe of which is the termination of the agreement and acceleration of the amounts owed. As of June 30, 2006 we were in compliance with all covenants under the U.S. credit agreement, and we believe we will remain in compliance with such covenants for the foreseeable future. In making such determination, we have considered our current margin of compliance with the covenants and expected future results of operations, working capital requirements, acquisitions, capital expenditures and investments in the U.S. See Forward Looking Statements.

The U.S. credit agreement also contains typical events of default, including change of control, non-payment of obligations and cross-defaults to our other material indebtedness. Substantially all of our domestic assets not pledged as security under floor plan arrangements are subject to security interests granted to lenders under the U.S. credit agreement. As of June 30, 2006, outstanding borrowings and letters of credit under the U.S. credit agreement amounted to \$32.0 million and \$12.6 million, respectively.

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U.K. Credit Agreement

Our subsidiaries in the U.K. (the U.K. Subsidiaries), are party to a credit agreement with the Royal Bank of Scotland, as amended, which provides for up to £55.0 million in revolving loans to be used for acquisitions, working capital, and general corporate purposes through March 31, 2008. Revolving loans under the U.K. credit agreement have an original maturity of 90 days or less and bear interest between defined LIBOR plus 0.85% and defined LIBOR plus 1.25%. The U.K. credit agreement also provides for an additional seasonally adjusted overdraft line of credit up to a maximum of £15.0 million.

The U.K. credit agreement is fully and unconditionally guaranteed on a joint and several basis by our U.K. Subsidiaries, and contains a number of significant covenants that, among other things, restrict the ability of our U.K. Subsidiaries to pay dividends, dispose of assets, incur additional indebtedness, repay other indebtedness, create liens on assets, make investments or acquisitions and engage in mergers or consolidations. In addition, our U.K. Subsidiaries are required to comply with specified ratios and tests, each as defined in the U.K. credit agreement, including: a measurement of net worth, a debt to capital ratio, an EBITDA to interest expense ratio, a measurement of maximum capital expenditures, a debt to EBITDA ratio, and a fixed charge coverage ratio. A breach of these requirements would give rise to certain remedies under the agreement, the most severe of which is the termination of the agreement and acceleration of the amounts owed. As of June 30, 2006, we were in compliance with all covenants under the U.K. credit agreement, and we believe that we will remain in compliance with such covenants for the foreseeable future. In making such determination, we have considered the current margin of compliance with the covenants and the expected future results of operations, working capital requirements, acquisitions, capital expenditures and investments in the U.K.

The U.K. credit agreement also contains typical events of default, including change of control and non-payment of obligations. Substantially all of our U.K. Subsidiaries' assets not pledged as security under floor plan arrangements are subject to security interests granted to lenders under the U.K. credit agreement. The U.K. credit agreement also has cross-default provisions that trigger a default in the event of an uncured default under

other material indebtedness of our U.K. Subsidiaries. As of June 30, 2006, outstanding borrowings under the U.K. credit agreement amounted to £4.0 million (\$7.4 million).

Senior Subordinated Notes

We have outstanding \$300.0 million aggregate principal amount of 9.625% senior subordinated notes due 2012, referred to as the 9.625% Notes. The 9.625% Notes are unsecured senior subordinated notes and are subordinate to all existing and future senior debt, including debt under our credit agreements and obligations under our floor plan arrangements. The 9.625% Notes are guaranteed by substantially all domestic subsidiaries on a senior subordinated basis. We can redeem all or some of the 9.625% Notes at our option beginning in 2007 at specified redemption prices. Upon a change of control, each holder of 9.625% Notes will be able to require us to repurchase all or some of the 9.625% Notes at a redemption price of 101% of their principal amount. The 9.625% Notes also contain customary negative covenants and events of default. As of June 30, 2006, we were in compliance with all negative covenants and there were no events of default.

Senior Subordinated Convertible Notes

On January 31, 2006, we issued \$375.0 million of 3.50% senior subordinated convertible notes due 2026 (the Convertible Notes) in a private offering (the Offering), to qualified institutional buyers under Rule 144A of the Securities Act of 1933. The Convertible Notes mature on April 1, 2026, unless earlier converted, redeemed or purchased by us. The Convertible Notes are our unsecured senior subordinated obligations and are guaranteed on an unsecured senior subordinated basis by our wholly owned domestic subsidiaries. The Convertible Notes also contain customary negative covenants and events of default. As of June 30, 2006 we were in compliance with all negative covenants and there were no events of default.

Holder may convert based on a conversion rate of 42.2052 shares of our common stock per \$1,000 principal amount of the Convertible Notes (which is equal to an initial conversion price of approximately \$23.69 per share), subject to adjustment, only under the following circumstances: (1) if the closing price of our common stock reaches, or the trading price of the Convertible Notes falls below, specific thresholds, (2) if the Convertible Notes are called for redemption, (3) if specified distributions to holders of our common stock are made or specified corporate transactions occur, (4) if a fundamental change occurs, or (5) during the ten trading days prior to, but excluding, the maturity date. Upon conversion of the Convertible Notes, for each \$1,000 principal amount of the Convertible Notes, a holder will receive an amount in cash, in lieu of shares of our common stock, equal to the lesser of (i) \$1,000 or (ii) the conversion value, determined in the manner set forth in the related indenture, of the number of shares of our common stock equal to the conversion rate. If the conversion value exceeds \$1,000, we will also deliver, at our election, cash, common stock or a combination of cash and common stock with respect to the remaining value deliverable upon conversion. If a holder elects to convert its Convertible Notes in connection with certain events that constitute a change of control on or before April 6, 2011, we will pay, to the extent described in the related indenture, a make-whole premium by increasing the conversion rate applicable to such Convertible Notes.

In addition, we will pay contingent interest in cash, commencing with any six-month period beginning on April 1, 2011, if the average trading price of a Convertible Note for the five trading days ending on the third trading day immediately preceding the first day of that six-month period equals 120% or more of the principal amount of the Convertible Note.

On or after April 6, 2011, we may redeem the Convertible Notes, in whole at any time or in part from time to time, for cash at a redemption price of 100% of the principal amount of the Convertible Notes to be redeemed, plus any accrued and unpaid interest to the applicable redemption date. Holders of the Convertible Notes may require us to purchase all or a portion of their Convertible Notes for cash on each of April 1, 2011, April 1, 2016 and April 1, 2021 at a purchase price equal to 100% of the principal amount of the Convertible Notes to be purchased, plus accrued and unpaid interest, if any, to the applicable purchase date. In addition, if we experience certain fundamental change events specified in the related indenture, holders of the Convertible Notes will have the option to require us to purchase for cash all or a portion of their Convertible Notes, subject to specified exceptions, at a price equal to 100% of the principal amount of the Convertible Notes, plus accrued and unpaid interest, if any, to the fundamental change purchase date.

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Share Repurchase

In connection with the Offering, we repurchased 1,000,000 shares of our outstanding common stock on January 26, 2006 for \$18.96 million, or \$18.955 per share.

Interest Rate Swaps

We are party to an interest rate swap agreement through January 2008 pursuant to which a notional \$200.0 million of our U.S. floating rate debt was exchanged for fixed rate debt. The swap was designated as a cash flow hedge of future interest payments of LIBOR-based U.S. floor plan borrowings. As of June 30, 2006, we expected approximately \$1.3 million associated with the swap to be recognized as a reduction of interest expense over the next twelve months.

Other Financing Arrangements

We expect to enter into significant sale-leaseback transactions to finance certain property acquisitions and capital expenditures, pursuant to which we sell property and/or leasehold improvements to a third-party and agree to lease those assets back for a certain period of time. Such sales generate proceeds which vary from period to period.

Off-Balance Sheet Arrangements

We are not party to any off-balance sheet arrangements.

Cash Flows

We have restated our 2005 consolidated statement of cash flows to reflect the repayment of floor plan obligations in connection with acquisitions and dispositions as cash transactions to comply with guidance under SFAS No. 95, Statement of Cash Flows. More specifically, with respect to acquisitions, we restated our consolidated statement of cash flows to reflect the repayment of seller floor plan notes payable obligations by our floor plan lender as additional cost of dealership acquisitions with corresponding borrowings of floor plan notes payable-non-trade. Similarly, with respect to dispositions, we restated our consolidated statement of cash flows to reflect the repayment of our floor plan notes payable by the purchaser's floor plan lender as additional transaction proceeds with corresponding repayments of floor plan notes payable trade or non-trade, as appropriate. Previously, all such activity was treated as a non-cash acquisition or disposition of inventory and floor plan notes payable. As a result, the consolidated condensed statement of cash flows for the six months ended June 30, 2005 has been restated. A summary of the significant effects of the restatement follows:

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| | Six Months Ended June 30, 2005 | |
|--|--------------------------------------|-----------|
| Net cash from continuing operating activities as previously reported | \$ | 103,123 |
| Discontinued operations | | (13,449) |
| Recognition of floorplan balances as cash transactions | | 30,444 |
| Net cash from continuing operating activities, as restated | \$ | 120,118 |
| Net cash from continuing investing activities as previously reported | \$ | (96,306) |
| Discontinued operations | | (1,422) |
| Recognition of floorplan balances as cash transactions | | (32,092) |
| Net cash from continuing investing activities, as restated | \$ | (129,820) |
| Net cash from continuing financing activities as previously reported | \$ | (26,889) |
| Discontinued operations | | 12,849 |
| Recognition of floorplan balances as cash transactions | | 1,648 |
| Net cash from continuing financing activities, as restated | \$ | (12,392) |

Cash and cash equivalents increased by \$16.2 million and decreased by \$9.5 million during the six months ended June 30, 2006 and 2005, respectively. The major components of these changes are discussed below.

Cash Flows from Continuing Operating Activities

Cash provided by continuing operating activities was \$181.1 million and \$120.1 million during the six months ended June 30, 2006 and 2005, respectively. Cash flows from operating activities include net income adjusted for non-cash items and the effects of changes in working capital.

We finance substantially all of our new and a portion of our used vehicle inventories under revolving floor plan arrangements with various lenders. We report all cash flows arising in connection with floor plan arrangements with the manufacturer of a particular new vehicle as an operating activity and all cash flows arising in connection with floor plan arrangements with a party other than the manufacturer of a particular new vehicle and all floor plan notes payable relating to pre-owned vehicles as a financing activity.

We believe that changes in aggregate floor plan liabilities are linked to changes in vehicle inventory and, therefore, are an integral part of understanding changes in our working capital and operating cash flow. Consequently, we have provided below a reconciliation of cash flow from operating activities as reported in our condensed consolidated statement of cash flows to cash flows from operating activities on the basis that all changes in vehicle floor plan were classified as an operating activity:

| | Six Months Ended June 30, | |
|---|---------------------------|------------|
| | 2006 | 2005 |
| Net cash from operating activities as reported | \$ 181,130 | \$ 120,118 |
| Floor plan notes payable - non-trade as reported | 18,155 | (33,837) |
| Net cash from operating activities including all floor plan notes payable | \$ 199,285 | \$ 86,281 |

Cash Flows from Continuing Investing Activities

Cash used in continuing investing activities was \$313.5 million and \$129.8 million during the six months ended June 30, 2006 and 2005, respectively. Cash flows from investing activities consist primarily of cash used for capital expenditures, proceeds from sale-leaseback transactions and net expenditures for dealership acquisitions. Capital expenditures were \$109.8 million and \$102.8 million during the six months ended June 30, 2006 and 2005, respectively. Capital expenditures relate primarily to improvements to our existing dealership facilities and the construction of new facilities. Proceeds from sale-leaseback transactions were \$21.4 million and \$53.3 million during the six months ended June 30, 2006 and 2005, respectively. Cash used in business acquisitions, net of cash acquired, was \$225.2 million and \$80.3 million during the six months ended June 30, 2006 and 2005, respectively, and included cash used to repay sellers' floorplan liabilities in such business acquisitions of \$86.9 million and \$32.1 million during the six months ended June 30, 2006 and 2005, respectively.

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Cash Flows from Continuing Financing Activities

Cash provided by continuing financing activities was \$132.3 million during the six months ended June 30, 2006. Cash used in continuing financing activities was \$12.4 million during the six months ended June 30, 2005. Cash flows from financing activities include net borrowings or repayments of long-term debt, net borrowings or repayments of floor plan notes payable non-trade, payments of deferred financing costs, proceeds from the issuance of common stock, including proceeds from the exercise of stock options, repurchases of common stock and dividends. We had net borrowings of long-term debt of \$139.5 million and \$29.4 million during the six months ended June 30, 2006 and 2005, respectively. We had net borrowings of floor plan notes payable non-trade of \$18.2 million during the six months ended June 30, 2006 and net repayments of floor plan notes payable non-trade of \$33.8 million during the six months ended June 30, 2005. During the six months ended June 30, 2006, we paid \$11.8 million of deferred financing costs related to our issuance of the Convertible Notes. During the six months ended June 30, 2006 and 2005, we received proceeds of \$17.5 million and \$2.2 million, respectively, from the issuance of common stock including excess tax benefits. In connection with the issuance of the Convertible Notes, we repurchased 1,000,000 shares of our outstanding common stock on January 26, 2006 for \$19.0 million. During the six months ended June 30, 2006 and 2005, we paid \$12.1 million and \$10.2 million, respectively, of cash dividends to our stockholders.

Commitments

We have entered into an agreement with a third-party to jointly acquire and manage dealerships in Indiana, Illinois, Ohio, North Carolina and South Carolina. With respect to any joint venture relationship established pursuant to this agreement, we are required to repurchase our partner's interest at the end of the five-year period following the date of formation of the joint venture relationship. Pursuant to this arrangement, we entered into a joint venture agreement with respect to our Honda of Mentor dealership in Ohio. We are required to repurchase our partner's interest in this joint venture in July 2008. We expect this payment to be approximately \$2.7 million.

Related Party Transactions

Stockholders Agreement

Roger S. Penske, our Chairman of the Board and Chief Executive Officer, is also Chairman of the Board and Chief Executive Officer of Penske Corporation, and through entities affiliated with Penske Corporation, our largest stockholder owning approximately 41% of our outstanding common stock. Mitsui & Co., Ltd. and Mitsui & Co. (USA), Inc. (collectively, Mitsui) own approximately 15% of our outstanding common stock. Mitsui, Penske Corporation and certain other affiliates of Penske Corporation are parties to a stockholders agreement pursuant to which the Penske affiliated companies agreed to vote their shares for one director who is a representative of Mitsui. In turn, Mitsui agreed to vote their shares for up to fourteen directors voted for by the Penske affiliated companies. This agreement terminates in March 2014, upon the mutual consent of the parties, or when either party no longer owns any of our common stock.

Other Related Party Interests

Roger S. Penske is also a managing member of Penske Capital Partners and Transportation Resource Partners, organizations that undertake investments in transportation-related industries. Richard J. Peters, one of our directors, is a director of Penske Corporation and a managing director of Transportation Resource Partners. Eustace W. Mita and Lucio A. Noto (two of our directors) are investors in Transportation Resource Partners. One of our directors, Hiroshi Ishikawa, serves as our Executive Vice President International Business Development and serves in a similar capacity for Penske Corporation. Robert H. Kurnick, Jr., our Vice Chairman, is also the President and a director of Penske Corporation and Paul F. Walters, our Executive Vice President Human Resources serves in a similar human resources capacity for Penske Corporation.

Other Transactions

We are currently a tenant under a number of non-cancelable lease agreements with Automotive Group Realty, LLC and its subsidiaries (together AGR), which are subsidiaries of Penske Corporation. From time to time, we may sell AGR real property and improvements that are subsequently leased by AGR to us. In addition, we may purchase real property or improvements from AGR which, in some instances, occur via the purchase of the equity interest of a corporate entity. Each of these transactions is valued at a price that is independently confirmed by a third party appraiser. During the three months ended June 30, 2006, we purchased \$20.0 million of real property and improvements from AGR.

We sometimes pay to and/or receive fees from Penske Corporation and its affiliates for services rendered in the normal course of business, or to reimburse payments made to third parties on each others behalf. These transactions and those relating to AGR mentioned above, are reviewed periodically by our Audit Committee and reflect the provider s cost or an amount mutually agreed upon by both parties, which we believe represent terms at least as favorable as those that could be obtained from an unaffiliated third party negotiated on an arm s length basis.

We and Penske Corporation have entered into a joint insurance agreement which provides that with respect to our joint insurance policies (which includes our property policy), available coverage with respect to a loss shall be paid to each party as stipulated in the policies. In the event of losses by us and Penske Corporation in excess of the limit of any policy during a policy period, the total policy proceeds shall be allocated (and re-allocated) based on the ratio of premiums paid.

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We have entered into joint ventures with certain related parties as more fully discussed below.

Joint Venture Relationships

From time to time, we enter into joint venture relationships in the ordinary course of business, through which we acquire dealerships together with other investors. We may provide these dealerships with working capital and other debt financing at costs that are based on our incremental borrowing rate. As of June 30, 2006, our joint venture relationships were as follows:

| Location | Dealerships | Ownership Interest |
|-----------------|--------------------|---------------------------|
|-----------------|--------------------|---------------------------|

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| | | |
|-------------------------|--|--------------|
| Fairfield, Connecticut | Audi, Mercedes-Benz, Porsche | 91.70%(A)(B) |
| Edison, New Jersey | Ferrari | 70.00%(B) |
| Tysons Corner, Virginia | Mercedes-Benz, Maybach, Aston Martin, Audi, Porsche | 90.00%(B)(C) |
| Las Vegas, Nevada | Ferrari, Maserati | 50.00%(D) |
| Mentor, Ohio | Honda | 75.00%(B) |
| Munich, Germany | BMW, MINI | 50.00%(D) |
| Frankfurt, Germany | Lexus, Toyota | 50.00%(D) |
| Achen, Germany | Audi, Volkswagen, Lexus, Toyota | 50.00%(D) |
| Mexico | Toyota | 48.70%(D) |
| Mexico | Toyota | 45.00%(D) |

- (A) An entity controlled by one of our directors, Lucio A. Noto (the Investor), owns an 8.3% interest in this joint venture, which entitles the Investor to 20% of the operating profits of the dealerships owned by the joint venture. In addition, the Investor has an option to purchase up to a 20% interest in the joint venture for specified amounts.
- (B) Entity is consolidated in our financial statements.
- (C) Roger S. Penske, Jr. owns a 10% interest in this joint venture.
- (D) Entity is accounted for using the equity method of accounting.

Cyclicality

Unit sales of motor vehicles, particularly new vehicles, historically have been cyclical, fluctuating with general economic cycles. During economic downturns, the automotive retailing industry tends to experience periods of decline and recession similar to those experienced by the general economy. We believe that the industry is influenced by general economic conditions and particularly by consumer confidence, the level of personal discretionary spending, fuel prices, interest rates and credit availability.

Seasonality

Our business is modestly seasonal overall. Our U.S. operations generally experience higher volumes of vehicle sales in the second and third quarters of each year due in part to consumer buying trends and the introduction of new vehicle models. Also, demand for cars and light trucks is generally lower during the winter months than in other seasons, particularly in regions of the United States where dealerships may be subject to severe winters. The greatest U.S. seasonality exists at the dealerships we operate in northeastern and upper mid-western states, for which the second and third quarters are the strongest with respect to vehicle-related sales. Our U.K. operations generally experience higher volumes of vehicle sales in the first and third quarters of each year, due primarily to vehicle registration practices in the U.K. The service and parts business at all dealerships experiences relatively modest seasonal fluctuations.

Effects of Inflation

We believe that inflation rates over the last few years have not had a significant impact on revenues or profitability. We do not expect inflation to have any near-term material effects on the sale of our products and services, however, we cannot be sure there will be no such effect in the future.

We finance substantially all of our inventory through various revolving floor plan arrangements with interest rates that vary based on the prime rate or LIBOR. Such rates have historically increased during periods of increasing inflation.

Forward-Looking Statements

This quarterly report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally can be identified by the use of terms such as may, will, should, expect, anticipate, believe, intend, plan, estimate, predict, potential, forecast, such terms, or the use of these terms in the negative. Forward-looking statements include statements regarding our current plans, forecasts, estimates, beliefs or expectations, including, without limitation, statements with respect to:

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our future financial performance;

future acquisitions;

future capital expenditures;

our ability to obtain cost savings and synergies;

our ability to respond to economic cycles;

trends in the automotive retail industry and in the general economy in the various countries in which we operate dealerships;

our ability to access the remaining availability under our credit agreements;

our liquidity;

interest rates;

trends affecting our future financial condition or results of operations; and

our business strategy.

Forward-looking statements involve known and unknown risks and uncertainties and are not assurances of future performance. Actual results may differ materially from anticipated results due to a variety of factors, including the factors identified in our filings with the SEC. Important factors that could cause actual results to differ materially from our expectations include the following:

the ability of automobile manufacturers to exercise significant control over our operations, since we depend on them in order to operate our business;

because we depend on the success and popularity of the brands we sell, adverse conditions affecting one or more automobile manufacturers may negatively impact our revenues and profitability;

we may not be able to satisfy our capital requirements for making acquisitions, dealership renovation projects or financing the purchase of our inventory;

our failure to meet a manufacturer's consumer satisfaction requirements may adversely affect our ability to acquire new dealerships, our ability to obtain incentive payments from manufacturers and our profitability;

automobile manufacturers may impose limits on our ability to issue additional equity and on the ownership of our common stock by third parties, which may hamper our ability to meet our financing needs;

our business and the automotive retail industry in general are susceptible to adverse economic conditions, including changes in interest rates, consumer confidence, fuel prices and credit availability;

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substantial competition in automotive sales and services may adversely affect our profitability;

if we lose key personnel, especially our Chief Executive Officer, or are unable to attract additional qualified personnel, our business could be adversely affected;

our quarterly operating results may fluctuate due to seasonality in the automotive retail business and other factors;

because most customers finance the cost of purchasing a vehicle, increased interest rates may adversely affect our vehicle sales;

our business may be adversely affected by import product restrictions and foreign trade risks that may impair our ability to sell foreign vehicles profitably;

our automobile dealerships are subject to substantial regulations which may adversely affect our profitability;

if state dealer laws in the United States are repealed or weakened, our automotive dealerships may be subject to increased competition and may be more susceptible to termination, non-renewal or renegotiation of their franchise agreements;

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our U.K. dealerships are not afforded the same legal franchise protections as those in the U.S. so we could be subject to additional competition from other local dealerships in the U.K.;

our automotive dealerships are subject to environmental regulations that may result in claims and liabilities;

our dealership operations may be affected by severe weather or other periodic business interruptions;

our principal stockholders have substantial influence over us and may make decisions with which other stockholders may disagree;

some of our directors and officers may have conflicts of interest with respect to certain related party transactions and other business interests;

our level of indebtedness may limit our ability to obtain financing for acquisitions and may require that a significant portion of our cash flow be used for debt service;

due to the nature of the automotive retailing business, we may be involved in legal proceedings that could have a material adverse effect on our business;

our operations outside of the United States subject our profitability to fluctuations relating to changes in foreign currency valuations;

we are a holding company and, as a result, rely on the receipt of payments from our subsidiaries in order to meet our cash needs and service our indebtedness;

the price of our common stock is subject to substantial fluctuation, which may be unrelated to our performance; and

shares eligible for future sale may cause the market price of our common stock to drop significantly, even if our business is doing well.

We urge you to carefully consider these risk factors in evaluating all forward-looking statements regarding our business. Readers of this report are cautioned not to place undue reliance on the forward-looking statements contained in this report. All forward-looking statements attributable to us are qualified in their entirety by this cautionary statement. Except to the extent required by the federal securities laws and SEC rules and regulations, we have no intention or obligation to update publicly any forward-looking statements whether as a result of new information, future events or otherwise.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Interest Rates. We are exposed to market risk from changes in the interest rates on a significant portion of our outstanding indebtedness. Outstanding balances under our U.S. and U.K. credit agreements bear interest at variable rates based on a margin over defined LIBOR. Based on the amount outstanding as of June 30, 2006, a 100 basis point change in interest rates would result in an approximate \$0.4 million change to our annual interest expense. Similarly, amounts outstanding under floor plan financing arrangements bear interest at a variable rate based on a margin over defined LIBOR or prime rates. We continually evaluate our exposure to interest rate fluctuations and follow established policies and procedures to implement strategies designed to manage the amount of variable rate indebtedness outstanding at any point in time in an effort to mitigate the effect of interest rate fluctuations on our earnings and cash flows. We are currently party to a swap agreement pursuant to which a notional \$200.0 million of our floating rate floor plan debt was exchanged for fixed rate debt through January 2008. Based on an average of the aggregate amounts outstanding under our floor plan financing arrangements subject to variable interest payments during the six months ended June 30, 2006, a 100 basis point change in interest rates would result in an approximate \$10.6 million change to our annual interest expense.

Interest rate fluctuations affect the fair market value of our swaps and fixed rate debt, including the 9.625% Notes, the Convertible Notes and certain seller financed promissory notes, but, with respect to such fixed rate debt instruments, do not impact our earnings or cash flows.

Foreign Currency Exchange Rates. As of June 30, 2006, we had dealership operations in the U.K. and Germany. In each of these markets, the local currency is the functional currency. Due to our intent to remain permanently invested in these foreign markets, we do not hedge against foreign currency fluctuations. Other than the U.K., our foreign operations are not significant. In the event we change our intent with respect to the investment in any of our international operations, we would expect to implement strategies designed to manage those risks in an effort to mitigate the effect of foreign currency fluctuations on our earnings and cash flows. A ten percent change in average exchange rates versus the U.S. Dollar would have resulted in an approximate \$169.3 million change to our revenues for the three months ended June 30, 2006.

In common with other automotive retailers, we purchase certain of our new vehicle and parts inventories from foreign manufacturers. Although we purchase the majority of our inventories in the local functional currency, our business is subject to certain risks, including, but not limited to, differing economic conditions, changes in political climate, differing tax structures, other regulations and restrictions and foreign exchange rate volatility which may influence such manufacturers' ability to provide their products at competitive prices in the local jurisdictions. Our future results could be materially and adversely impacted by changes in these or other factors.

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Item 4. Controls and Procedures

Under the supervision and with the participation of our management, including the principal executive and financial officers, we conducted an evaluation of the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), as of June 30, 2006. Our disclosure controls and procedures are designed to ensure that information required to be disclosed by us in the reports we file under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our principal executive and financial officers, to allow timely discussions regarding required disclosure.

Based upon this evaluation, the Company's principal executive and financial officers concluded that our disclosure controls and procedures were effective as of June 30, 2006. In addition, we maintain internal controls designed to provide us with the information required for accounting and financial reporting purposes. There were no changes in our internal control over financial reporting that occurred during our second quarter of 2006 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II OTHER INFORMATION**Item 4. Submission of Matters to a Vote of Security Holders**

Our Annual Meeting of Stockholders (the Annual Meeting) was held on May 3, 2006. Proxies for the Annual Meeting were solicited pursuant to regulation 14A under the Securities Exchange Act of 1934, as amended. There were no solicitations in opposition to the nominees or proposals listed in the proxy statement. Each of the twelve nominees listed in the proxy statement was elected. The results of the voting at the Annual Meeting is as follows, adjusted to give effect to our recent stock split.

1. Election of Directors

| Nominee | For | Withheld |
|------------------------|------------|------------|
| John Barr | 88,842,832 | 2,005,878 |
| Michael R. Eisenson | 88,933,876 | 1,914,834 |
| Hiroshi Ishikawa | 76,839,468 | 14,009,242 |
| Robert H. Kurnick, Jr. | 77,267,482 | 13,581,228 |
| William Lovejoy | 90,313,926 | 531,184 |
| Kimberly J. McWaters | 90,302,404 | 546,306 |
| Eustace W. Mita | 75,892,372 | 14,956,338 |
| Lucio A. Noto | 77,079,236 | 13,769,474 |
| Roger S. Penske | 77,125,080 | 13,723,630 |
| Richard J. Peters | 77,083,502 | 13,765,208 |
| Ronald G. Steinhart | 89,142,396 | 1,706,314 |
| H. Brian Thompson | 81,447,112 | 9,401,598 |

2. Amendment to our certificate of incorporation to increase the number of authorized shares of voting common stock to 240,000,000 :

| For | Against | Abstain | Non-Vote |
|------------|------------|---------|----------|
| 72,635,034 | 18,187,898 | 25,778 | -0- |

Item 5. Other Items

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On August 7, 2006, we and Penske Corporation entered into a joint insurance agreement, filed as exhibit 10.1 to this quarterly report on Form 10-Q, and incorporated into this Item 5. This agreement provides that with respect to our joint insurance policies (which includes our property policy), available benefits with respect to a loss shall be paid to each party as stipulated in the policies, however, in the event of losses by us and Penske Corporation in excess of the limit of any policy during a policy period, the total policy proceeds shall be allocated (and re-allocated) based on the ratio of premiums paid.

Item 6. Exhibits

| | |
|------|---|
| 4.1 | Third Amendment dated August 8, 2006 to the Second Amended and Restated Credit Agreement dated September 8, 2004 by and among, United Auto Group, Inc., DaimlerChrysler Financial Services Americas LLC and Toyota Motor Credit Corporation |
| | Joint Insurance Agreement dated August 7, 2006 between us and Penske Corporation. |
| 10.1 | |
| | Computation of Ratio of Earnings to Fixed Charges |
| 12 | |
| | Rule 13a-14(a)/15(d)-14(a) Certifications |
| 31 | |
| | Section 1350 Certifications |
| 32 | |

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNITED AUTO GROUP, INC.

By: /s/ Roger S. Penske

Roger S. Penske
Chief Executive Officer

Date: August 9, 2006

By: /s/ James R. Davidson

James R. Davidson
Executive Vice President Finance
(Principal Financial Officer)

Date: August 9, 2006

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EXHIBIT INDEX

**Exhibits
Number:**

Description

| | |
|------|---|
| 4.1 | Third Amendment dated August 8, 2006 to the Second Amended and Restated Credit Agreement dated September 8, 2004 by and among, United Auto Group, Inc., DaimlerChrysler Financial Services Americas LLC and Toyota Motor Credit Corporation |
| 10.1 | Joint Insurance Agreement dated August 7, 2006 between us and Penske Corporation. |
| 12 | Computation of Ratio of Earnings to Fixed Charges |
| 31 | Rule 13a-14(a)/15(d)-14(a) Certifications |
| 32 | Section 1350 Certifications |

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