NEW JERSEY RESOURCES CORP

Form 10-K

November 22, 2016

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10 K

x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2016

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE

SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO

Commission file number 001 08359

NEW JERSEY RESOURCES CORPORATION

(Exact name of registrant as specified in its charter)

New Jersey 22 2376465 (State or other jurisdiction of incorporation or organization) Identification Number)

1415 Wyckoff Road, Wall, New Jersey 07719 732 938 1480

(Address of principal (Registrant's telephone number,

executive offices) including area code)

Securities registered pursuant to Section 12 (b) of the Act:

Common Stock \$2.50 Par Value New York Stock Exchange

(Title of each class) (Name of each exchange on which registered)

Securities registered pursuant to Section 12 (g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes: x No: o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes: o No: x

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes: x No: o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during

the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes: x No: o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. x

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b 2 of the Exchange Act.

Large accelerated

Accelerated filer: oNon-accelerated filer: o

Smaller reporting company:

filer: x

(Do not check if a smaller reporting

company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes: o No: x

The aggregate market value of the Registrant's Common Stock held by non-affiliates was \$3,076,176,850 based on the closing price of \$36.43 per share on March 31, 2016, as reported on the New York Stock Exchange.

The number of shares outstanding of \$2.50 par value Common Stock as of November 18, 2016 was 86,102,514.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's definitive Proxy Statement for the Annual Meeting of Shareowners (Proxy Statement) to be held on January 25, 2017, are incorporated by reference into Part II and Part III of this report.

# New Jersey Resources Corporation

# TABLE OF CONTENTS

| of Terms on Concerning Forward-Looking Statements  | 1<br>3   |
|--|--|
| Pusinass   | 4  |
| Business Organizational Structure Business Segments Natural Gas Distribution Clean Energy Ventures Energy Services Midstream Other Business Operations | 4<br>4<br>5<br>7<br>10<br>11<br>13<br>13   |
| Home Services and Other  | <u>13</u>  |
|  | <u>14</u>  |
|  | <u>14</u>  |
| Risk Factors   | <u>15</u>  |
| <u>Unresolved Staff Comments</u>   | <u>22</u>  |
|  | <u>23</u>  |
|  | 24<br>25   |
| Executive Officers of the Company  | <u>25</u>  |
| Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of   | <u>26</u>  |
|  | <u>20</u>  |
| Management's Discussion and Analysis of Financial Condition and Results of Operations  | <u>27</u><br><u>29</u>   |
| Quantitative and Qualitative Disclosures About Market Risk   | <u>65</u>  |
| Financial Statements and Supplementary Data  | <u>69</u>  |
|  | <u>69</u>  |
|  | <u>70</u><br><u>72</u>   |
| Notes to Consolidated Financial Statements   | <del>77</del>  |
| Note 1. Nature of the Business   | <u>77</u>  |
|  | <u>77</u>  |
|  | 87<br>93   |
| Note 5. Fair Value   | <u>98</u>  |
| Note 6. Investments in Equity Investees  | <u>100</u>   |
| •  | 101  |
|  | 101<br>105   |
| *  | 103<br>108   |
| Note 11. Asset Retirement Obligations  | 113  |
|  | Business Organizational Structure Business Segments Natural Gas Distribution Clean Energy Ventures Energy Services Midstream Other Business Operations Home Services and Other Environment Employee Relations Risk Factors  Unresolved Staff Comments  Properties Legal Proceedings Mine Safety Disclosures Executive Officers of the Company  Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities Selected Financial Data Management's Discussion and Analysis of Financial Condition and Results of Operations Quantitative and Qualitative Disclosures About Market Risk Financial Statements and Supplementary Data Management's Report on Internal Control over Financial Reporting Report of Independent Registered Public Accounting Firm Consolidated Financial Statements Notes to Consolidated Financial Statements Notes to Consolidated Financial Statements Notes 1. Nature of the Business Note 2. Summary of Significant Accounting Policies Note 3. Regulation Note 4. Derivative Instruments Note 5. Fair Value Note 5. Investments in Equity Investees Note 7. Earnings Per Share Note 9. Discok-Based Compensation Note 10. Employee Benefit Plans |

|             | Note 12. Income Taxes  | <u>114</u> |
|-------------|--|------------|
|             | Note 13. Commitments and Contingent Liabilities  | 116        |
|             | Note 14. Business Segment and Other Operations Data  | <u>118</u> |
|             | Note 15. Related Party Transactions  | 120        |
|             | Note 16. Selected Quarterly Financial Data (Unaudited)   | 121        |
| ITEM 9.     | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure             | 122        |
| ITEM<br>9A. | Controls and Procedures  | 122        |
| ITEM<br>9B. | Other Information  | 122        |
| PART III    | k  |            |
| ITEM 10     | . Directors, Executive Officers and Corporate Governance   | <u>123</u> |
| ITEM 11     | . Executive Compensation   | <u>123</u> |
| ITEM 12     | . Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters | <u>123</u> |
| ITEM 13     | . Certain Relationships and Related Transactions and Director Independence                       | <u>123</u> |
| ITEM 14     | . Principal Accountant Fees and Services   | <u>123</u> |
| PART IV     |  |            |
| ITEM 15     | . Exhibits and Financial Statement Schedules   | <u>124</u> |
|             | Index to Financial Statement Schedules   | <u>125</u> |
|             | <u>Signatures</u>  | <u>127</u> |
|             | Exhibit Index  | <u>128</u> |
| * Portions  | of Item 10 and Items 11-14 are Incorporated by Reference from the Proxy Statement.               |            |
|             |  |            |
| i           |  |            |

#### New Jersey Resources Corporation

#### **GLOSSARY OF KEY**

**TERMS** 

AFUDC Allowance for Funds Used During Construction
AOCI Accumulated Other Comprehensive Income

ARO Asset Retirement Obligations
ASC Accounting Standards Codification
ASU Accounting Standards Update

Bcf Billion Cubic Feet

BGSS Basic Gas Supply Service

BPU New Jersey Board of Public Utilities
CAA Consolidated Appropriations Act
CIP Conservation Incentive Program
CME Chicago Mercantile Exchange

CR&R Commercial Realty & Resources Corp.

CWIP Construction Work In Progress

Degree-Day

The measure of the variation in the weather based on the extent to which the average daily

temperature falls below 65 degrees Fahrenheit

DM Dominion Midstream Partners, L.P., a master limited partnership

DM Common

Units

Common units representing limited partnership interests in DM

Dodd-Frank Act Dodd-Frank Wall Street Reform and Consumer Protection Act DRP

NJR Direct Stock Purchase and Dividend Reinvestment Plan

Dths Dekatherms

EDA New Jersey Economic Development Authority

EDA Bonds Collectively, Series 2011A, Series 2011B and Series 2011C Bonds issued to NJNG by the EDA

EDECA Electric Discount and Energy Competition Act

FASB Financial Accounting Standards Board

FCM Futures Commission Merchant

FERC Federal Energy Regulatory Commission

Financial Margin

A non-GAAP financial measure, which represents revenues earned from the sale of natural gas less costs of natural gas sold including any transportation and storage costs, and excludes any accounting

impact from the change in the fair value of certain derivative instruments

FMB First Mortgage Bonds FRM Financial Risk Management

GAAP Generally Accepted Accounting Principles of the United States

HCCTR Health Care Cost Trend Rate

Home Services

and Other

Home Services and Other Operations (formerly Retail and Other Operations)

ICE Intercontinental Exchange
Iroquois Gas Transmission L.P.

IRS Internal Revenue Service

ISDA The International Swaps and Derivatives Association

ITC Investment Tax Credit

LIBOR London Inter-Bank Offered Rate

LNG Liquefied Natural Gas

Loan AgreementLoan Agreement between the EDA and NJNG

MetLife Metropolitan Life Insurance Company

 $\label{eq:metlified} MetLife\ Facility\ NJR's\ unsecured,\ uncommitted\ \$100\ million\ private\ placement\ shelf\ note\ agreement\ with\ MetLife,\ Inc.,\ which\ expired\ in\ September\ 2016$ 

Manufactured Gas Plant **MGP MLP** Master limited partnership Moody's Investors Service, Inc. Moody's

Mortgage The Amended and Restated Indenture of Mortgage, Deed of Trust and Security Agreement between

NJNG and U.S. Bank National Association dated as of September 1, 2014 Indenture

MWMegawatts Megawatt Hour MWh

**NAESB** The North American Energy Standards Board

NFE Net Financial Earnings NGV Natural Gas Vehicles

New Jersey Reinvestment in System Enhancement NJ RISE

#### New Jersey Resources Corporation

## **GLOSSARY OF KEY TERMS**

(cont.)

NJCEP New Jersey's Clean Energy Program

NJDEP New Jersey Department of Environmental Protection

NJNG New Jersey Natural Gas Company

NJNG Credit

Facility

The \$250 million unsecured committed credit facility expiring in May 2019

NJR Credit Facility NJR's \$425 million unsecured committed credit facility expiring in September 2020

NJR or The New Jersey Resources Corporation

Company

NJRCEV NJR Clean Energy Ventures Corporation

NJRES NJR Energy Services Company
NJRHS NJR Home Services Company
NJRPS NJR Plumbing Services, Inc.
NJR Retail Holdings NJR Retail Holdings Corporation

Non-GAAP Not in accordance with Generally Accepted Accounting Principles of the United States

NPNS Normal Purchase/Normal Sale
NYMEX New York Mercantile Exchange
NYSE New York Stock Exchange
O&M Operation and Maintenance
OCI Other Comprehensive Income

Old Mortgage Indenture of Mortgage and Deed of Trust between NJNG and The Bank of New York Mellon

Indenture Trust Company, N.A., dated April 1, 1952, as amended

OPEB Other Postemployment Benefit Plans

PBO Projected Benefit Obligations
PennEast PennEast Pipeline Company, LLC

PEP Pension Equalization Plan
PIM Pipeline Integrity Management
PPA Power Purchase Agreement

Prudential Prudential Investment Management, Inc.

Prudential Facility NJR's unsecured, uncommitted private placement shelf note agreement with Prudential

PTC Production Tax Credit
RA Remediation Adjustment
REC Renewable Energy Certificate

S&P Standard & Poor's Financial Services, LLC SAFE Safety Acceleration and Facility Enhancement

Sarbanes-Oxley Sarbanes-Oxley Act of 2002 SAVEGREEN The SAVEGREEN Project®

Savings Plan Employees' Retirement Savings Plan

SBC Societal Benefits Charge

SEC Securities and Exchange Commission SREC Solar Renewable Energy Certificate

SRL Southern Reliability Link

Steckman Ridge GP, LLC and Steckman Ridge, LP

Superstorm Sandy Post-Tropical Cyclone Sandy

TEFA Transitional Energy Facilities Assessment

Tetco Texas Eastern Transmission

The Exchange Act The Securities Exchange Act of 1934, as amended

Trustee U.S. Bank National Association TSR Total Shareholder Return U.S. The United States of America

Union International Brotherhood of Electrical Workers Local 1820

USF Universal Service Fund

New Jersey Resources Corporation

#### TABLE OF CONTENTS

# INFORMATION CONCERNING FORWARD-LOOKING STATEMENTS

Certain statements contained in this report, including, without limitation, statements as to management expectations, assumptions and beliefs presented in Part I, Item 1. Business and Item 3. Legal Proceedings, and in Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 7A. Quantitative and Qualitative Disclosures About Market Risk, and in the notes to the financial statements are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Forward-looking statements can also be identified by the use of forward-looking terminology such as "anticipate," "estimate," "may," "could," "might," "intend," "expect," "believe," "will" "plan" or "should" or comparable terminology and a based upon management's current expectations, assumptions and beliefs as of this date concerning future developments and their potential effect on us. There can be no assurance that future developments will be in accordance with management's expectations, assumptions or beliefs, or that the effect of future developments on us will be those anticipated by management.

We caution readers that the expectations, assumptions and beliefs that form the basis for forward-looking statements regarding customer growth, customer usage, qualifications for ITCs, PTCs and SRECs, future rate case proceedings, financial condition, results of operations, cash flows, capital requirements, future capital expenditures, market risk, effective tax rate and other matters for fiscal 2017 and thereafter include many factors that are beyond our ability to control or estimate precisely, such as estimates of future market conditions, the behavior of other market participants and changes in the debt and equity capital markets. The factors that could cause actual results to differ materially from our expectations, assumptions and beliefs include, but are not limited to, those discussed in Part I, Item 1A. Risk Factors, as well as the following:

#### weather and economic conditions;

demographic changes in NJR's service territory and their effect on NJR's customer growth;

volatility of natural gas and other commodity prices and their impact on NJNG customer usage, NJNG's BGSS incentive programs, NJRES operations and on our risk management efforts;

changes in rating agency requirements and/or credit ratings and their effect on availability and cost of capital to our Company;

the impact of volatility in the credit markets on our access to capital;

the ability to comply with debt covenants;

the impact to the asset values and resulting higher costs and funding obligations of our pension and postemployment benefit plans as a result of potential downturns in the financial markets, lower discount rates, revised actuarial assumptions or impacts associated with the Patient Protection and Affordable Care Act;

accounting effects and other risks associated with hedging activities and use of derivatives contracts;

commercial and wholesale credit risks, including the availability of creditworthy customers and counterparties, and liquidity in the wholesale energy trading market;

the ability to obtain governmental and regulatory approvals, land-use rights, electric grid connection (in the case of elean energy projects) and/or financing for the construction, development and operation of our unregulated energy investments and NJNG's infrastructure projects in a timely manner;

risks associated with the management of our joint ventures and partnerships, and investment in a master limited partnership;

risks associated with our investments in clean energy projects, including the availability of regulatory and tax incentives, the availability of viable projects, our eligibility for ITCs and PTCs, the future market for SRECs and electricity prices, and operational risks related to projects in service;

timing of qualifying for ITCs and PTCs due to delays or failures to complete planned solar and wind energy projects and the resulting effect on our effective tax rate and earnings;

the level and rate at which NJNG's costs and expenses are incurred and the extent to which they are allowed to be recovered from customers through the regulatory process, including through future base rate case filings; access to adequate supplies of natural gas and dependence on third-party storage and transportation facilities for natural gas supply;

operating risks incidental to handling, storing, transporting and providing customers with natural gas; risks related to our employee workforce;

•he regulatory and pricing policies of federal and state regulatory agencies;

the costs of compliance with present and future environmental laws, including potential climate change-related legislation;

the impact of a disallowance of recovery of environmental-related expenditures and other regulatory changes; environmental-related and other litigation and other uncertainties;

risks related to cyber-attack or failure of information technology systems; and

the impact of natural disasters, terrorist activities and other extreme events on our operations and customers.

While we periodically reassess material trends and uncertainties affecting our results of operations and financial condition in connection with the preparation of management's discussion and analysis of results of operations and financial condition contained in our Quarterly and Annual Reports on Form 10-Q and Form 10-K, respectively, we do not, by including this statement, assume any obligation to review or revise any particular forward-looking statement referenced herein in light of future events.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS

#### ORGANIZATIONAL STRUCTURE

New Jersey Resources Corporation is a New Jersey corporation formed in 1981 pursuant to a corporate reorganization. The Company is an energy services holding company whose principal business is the distribution of natural gas through a regulated utility, which provides other retail and wholesale energy services to customers and invests in clean energy projects and midstream assets. The Company is an exempt holding company under section 1263 of the Energy Policy Act of 2005. NJR's subsidiaries and businesses include:

New Jersey Natural Gas Company, a local natural gas distribution company that provides regulated retail natural gas service to approximately 521,200 residential and commercial customers in central and northern New Jersey and participates in the off-system sales and capacity release markets. NJNG is regulated by the BPU and comprises the Company's Natural Gas Distribution segment.

NJR Clean Energy Ventures Corporation comprises the Company's Clean Energy Ventures segment and includes the results of operations and assets related to the Company's unregulated capital investments in clean energy projects, including commercial and residential solar projects and onshore wind investments.

NJR Energy Services Company maintains and transacts around a portfolio of physical assets consisting of natural gas storage and transportation contracts in the U.S. and Canada. NJRES also provides unregulated wholesale energy management services to other energy companies and natural gas producers. NJRES comprises the Company's Energy Services segment.

NJR Energy Investments Corporation, an unregulated affiliate that consolidates the Company's unregulated energy-related investments, which includes the following subsidiaries:

Steckman Ridge Storage Company, which holds the Company's 50 percent combined interest in Steckman Ridge, a natural gas storage facility, NJR Pipeline Company, which holds the Company's 20 percent ownership interest in PennEast and NJNR Pipeline Company, which holds approximately 1.84 million DM Common Units in Dominion Midstream Partners, L.P. The investments in Steckman Ridge, PennEast and DM comprise the Company's Midstream segment.

NJR Midstream Holdings Corporation invests in energy-related ventures through its subsidiaries, NJR

NJR Investment Company, a company that held certain energy-related investments through equity instruments of public companies. Due to inactivity, all assets were moved to NJR in September 2015, and the company was dissolved on January 5, 2016.

NJR Retail Holdings Corporation, an unregulated affiliate that consolidates the Company's unregulated retail operations. NJR Retail Holdings consists of the following subsidiaries:

NJR Home Services Company, a company that provides heating, ventilation and cooling service, sales and installation of appliances to 114,000 service contract customers, as well as solar installation projects.

Commercial Realty & Resources Corp., a company that holds commercial real estate.

NJR Plumbing Services, Inc., a company that provides plumbing repair and installation services.

NJR Energy Corporation, a company that invested in energy-related ventures. A request for dissolution was filed in March 2016.

NJR Service Corporation, an unregulated company that provides shared administrative services, including corporate communications, finance and accounting, internal audit, legal, human resources and information technology for NJR and all of its subsidiaries.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

#### **BUSINESS SEGMENTS**

The Company operates within four reportable business segments: Natural Gas Distribution, Clean Energy Ventures, Energy Services and Midstream.

The Natural Gas Distribution segment consists of regulated natural gas services, off-system sales, capacity and storage management operations. The Energy Services segment consists of unregulated wholesale energy operations. The Clean Energy Ventures segment consists of capital investments in clean energy projects. The Midstream segment consists of investments in the midstream natural gas market, such as natural gas transportation and storage facilities.

Net income by business segment and other operations for the years ended September 30, are as follows: Assets by business segment and other operations at September 30, are as follows (\$ in Thousands):

New Jersey Resources Corporation Part I

## ITEM 1. BUSINESS

(Continued)

Management of the Company uses NFE, a non-GAAP financial measure, when evaluating the operating results of the Company. NFE is a measure of the earnings based on eliminating timing differences surrounding the recognition of certain gains or losses to effectively match the earnings effects of the economic hedges with the physical sale of gas and, therefore, eliminates the impact of volatility to GAAP earnings associated with the derivative instruments. NJRES economically hedges its natural gas inventory with financial derivative instruments.

Non-GAAP financial measures are not in accordance with, or an alternative to GAAP, and should be considered in addition to, and not as a substitute for, the comparable GAAP measure. The following is a reconciliation of consolidated net income, the most directly comparable GAAP measure, to NFE:

| (Thousands)   | 2016      | 2015      | 2014         |   |
|---|-----------|-----------|--------------|---|
| Net income  | \$131,672 | \$180,960 | \$141,970    | ) |
| Add:  |           |           |              |   |
| Unrealized loss (gain) on derivative instruments and related transactions | 46,883    | (38,681   | )28,534      |   |
| Tax effect  | (17,018   | ) 14,391  | (10,492      | ) |
| Effects of economic hedging related to natural gas inventory              | (36,816   | )(8,225   | )26,639      |   |
| Tax effect  | 13,364    | 3,058     | (9,794       | ) |
| NFE   | \$138,085 | \$151,503 | \$ \$176,857 | 7 |
| Basic earnings per share  | \$1.53    | \$2.12    | \$1.69       |   |
| Add:  |           |           |              |   |
| Unrealized loss (gain) on derivative instruments and related transactions | 0.55      | (0.45)    | )0.34        |   |
| Tax effect  | (0.20)    | )0.17     | (0.13)       | ) |
| Effects of economic hedging related to natural gas inventory              | (0.43)    | )(0.10    | )0.32        |   |
| Tax effect  | 0.16      | 0.04      | (0.12        | ) |
| Basic NFE per share   | \$1.61    | \$1.78    | \$2.10       |   |

NFE by business segment and other operations for the years ended September 30, are as follows: Additional financial information related to these business segments are set forth in Note 14. Business Segment and Other Operations Data in the accompanying Consolidated Financial Statements and Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

Natural Gas Distribution

#### General

NJNG provides natural gas service to approximately 521,200 customers. NJNG's service territory includes New Jersey's Monmouth and Ocean counties and parts of Burlington, Morris and Middlesex counties. It encompasses 1,516 square miles, covering 105 municipalities with an estimated population of 1.5 million people. It is primarily suburban, highlighted by approximately 100 miles of New Jersey coastline. It is in close proximity to New York City, Philadelphia and the metropolitan areas of northern New Jersey and is accessible through a network of major roadways and mass transportation.

NJNG added 8,170 and 7,858 new customers in fiscal 2016 and 2015, respectively, and added natural gas heat and other services to another 644 and 636 existing customers in fiscal 2016 and 2015, respectively. NJNG expects its new customer annual growth rate to continue to be approximately 1.6 percent with projected additions in the range of approximately 24,000 to 27,000 new customers over the next three years. This anticipated customer growth represents approximately \$5 million in new annual utility gross margin, a non-GAAP financial measure, as calculated under NJNG's CIP tariff.

When assessing the potential for future growth in its service area, NJNG uses information derived from county and municipal planning boards that describes housing developments in various stages of approval. Furthermore, NJNG surveys builders in its service area to gain insight into future development plans. NJNG has periodically engaged outside consultants to assist in its customer growth projections. In addition to customer growth through new construction, NJNG's business strategy includes aggressively pursuing conversions from other fuels, such as oil, electricity and propane. NJNG estimates that during fiscal 2017, approximately 48 percent of NJNG's projected customer growth will consist of conversions.

NJNG's business is subject to various risks, such as those associated with adverse economic conditions, which can negatively impact customer growth, operating and financing costs, fluctuations in commodity prices, which can impact customer usage, customer conservation efforts, certain regulatory actions and environmental remediation. It is often difficult to predict the impact of trends associated with these risks. NJNG employs strategies to manage the challenges it faces, including pursuing customer conversions from other fuel sources and monitoring new construction markets through contact with developers, utilizing incentive programs through BPU-approved mechanisms to reduce gas costs, pursuing rate and other regulatory strategies designed to stabilize and decouple gross margin, and working actively with consultants and the NJDEP to manage expectations related to its obligations associated with its former MGP sites.

#### Operating Revenues/Throughput

For the fiscal year ended September 30, operating revenues and throughput by customer class are as follows:

|                      | 2016          | 2015          | 2014                     |  |
|----------------------|---------------|---------------|--------------------------|--|
| (\$ in thousands)    | Operating Bcf | Operating Bcf | Operating<br>Revenue Bcf |  |
| (\$ III tilousalius) | Revenue BCI   | Revenue BC1   |                          |  |
| Residential          | \$345,59736.9 | \$466,46445.9 | \$469,83143.1            |  |
| Commercial and other | 80,994 7.3    | 106,505 9.6   | 110,740 8.2              |  |
| Firm transportation  | 69,696 14.1   | 77,974 16.0   | 86,131 17.7              |  |

```
Total residential and commercial 496,287 58.3 650,943 71.5 666,702 69.0 Interruptible 8,867 61.5 10,049 47.1 9,384 10.5 Total system 505,154 119.8 660,992 118.6 676,086 79.5 BGSS incentive programs (1) 89,192 56.6 120,978 47.8 143,329 27.4 Total $594,346 176.4 $781,970 166.4 $819,415 106.9
```

Does not include 160.1, 174.6 and 153.4 Bcf for the capacity release program and related amounts of \$8.1 million, (1)\$8.9 million and \$5.4 million, which are recorded as a reduction of gas purchases on the Consolidated Statements of Operations for the fiscal years ended September 30, 2016, 2015 and 2014, respectively.

In fiscal 2016, no single customer represented more than 10 percent of total operating revenues.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

#### Seasonality of Gas Revenues

Therm sales are significantly affected by weather conditions with customer demand being greatest during the winter months when natural gas is used for heating purposes. The relative measurement of the impact of weather is in degree-days. Degree-day data is used to estimate amounts of energy required to maintain comfortable indoor temperature levels based on each day's average temperature. A degree-day is the measure of the variation in the weather based on the extent to which the average daily temperature falls below 65 degrees Fahrenheit. Each degree of temperature below 65 degrees Fahrenheit is counted as one heating degree-day. Normal heating degree-days are based on a 20-year average, calculated based on three reference areas representative of NJNG's service territory.

The CIP, a mechanism authorized by the BPU, stabilizes NJNG's utility gross margin, regardless of variations in weather. In addition, the CIP decouples the link between utility gross margin and customer usage, allowing NJNG to promote energy conservation measures. Recovery of utility gross margin is subject to additional conditions, including an earnings test, a revenue test and an evaluation of BGSS-related savings achieved over a 12-month period. In May 2014, the BPU approved the continuation of the CIP program with no expiration date; however, the program will be subject to review in a future CIP rate filing in fiscal 2017.

Concurrent with its annual BGSS filing, NJNG files for an annual review of its CIP, during which time it can request rate changes, as appropriate. For additional information regarding the CIP, including rate actions and impact to margin, see Note 3. Regulation in the accompanying Consolidated Financial Statements and Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Natural Gas Distribution Segment.

Gas Supply

#### Firm Natural Gas Supplies

In fiscal 2016, NJNG purchased natural gas from approximately 80 suppliers under contracts ranging from one day to one year and purchased over 10 percent of its natural gas from one supplier. NJNG believes the loss of this supplier would not have a material adverse impact on its results of operations, financial position or cash flows as an adequate number of alternative suppliers exist. NJNG believes that its supply strategy should adequately meet its expected firm load over the next several years.

#### Firm Transportation and Storage Capacity

NJNG maintains agreements for firm transportation and storage capacity with several interstate pipeline companies to take delivery of firm natural gas supplies, which ensures the ability to reliably service its customers. NJNG receives natural gas at 10 citygate stations located in Middlesex, Morris and Passaic counties in New Jersey.

The pipeline companies that provide firm transportation service to NJNG's citygate stations, the maximum daily deliverability of that capacity for the upcoming winter season and the contract expiration dates are as follows:

Pipeline Dths<sup>(1)</sup> Expiration

Texas Eastern Transmission, L.P. 310,738 Various dates between 2018 and 2023 Columbia Gas Transmission Corp. 50,000 Various dates between 2024 and 2030 Tennessee Gas Pipeline Co. 25,166 Various dates between 2024 and 2030

Transcontinental Gas Pipe Line Corp. 22,531 2017

Algonquin Gas Transmission 20,000 Various dates between 2017 and 2018

Total 428,435

(1) Numbers are shown net of any capacity release contracted amounts.

Iroquois and Dominion Transmission Corporation provide NJNG firm contract transportation service and supply the pipelines included in the table above.

New Jersey Resources Corporation

Part I

#### **ITEM 1. BUSINESS**

(Continued)

In addition, NJNG has storage contracts that provide additional 102,941 Dths of maximum daily deliverability to NJNG's citygate stations from storage fields in its Northeast market area. The storage suppliers, the maximum daily deliverability of that storage capacity and the contract expiration dates are as follows:

**Pipeline** Dths Expiration Texas Eastern Transmission, L.P. 94,557 2018 Transcontinental Gas Pipe Line Corp. 8,384 2018 Total 102,941

NJNG also has upstream storage contracts. The maximum daily deliverability and contract expiration dates are as

follows:

Company Dths Expiration

Dominion Transmission Corporation 128,714 Various dates between 2019 and 2020

Steckman Ridge, L.P. 38,000 2020 Central New York Oil & Gas 25,337 2018 Total 192,051

NJNG utilizes its transportation contracts to transport gas from the Dominion Transmission Corporation, Steckman Ridge and Central New York Oil & Gas storage fields to NJNG's citygates. NJNG has sufficient firm transportation, storage and supply capacity to fully meet its firm sales contract obligations.

#### Citygate Supplies from NJRES

NJNG has several citygate supply agreements with NJRES. NJNG and NJRES have an agreement where NJNG releases 10,000 Dths/day of Texas Eastern Transmission capacity, 2,200 Dths/day of Dominion Transmission capacity, 10,728 Dths/day of Tennessee Gas Pipeline capacity and 1.6 million Dths of Central New York Oil & Gas storage capacity to NJRES for the period of April 1, 2016 to March 31, 2017. NJNG can call upon a supply of up to 20,000 Dths/day delivered to NJNG's Texas Eastern citygate. NJRES manages the storage inventory and NJNG can call on that storage supply as needed at NJNG's Tennessee citygate or storage point.

NJNG also has agreements where it releases 80,000 Dths/day of its Texas Eastern Transmission capacity to NJRES for the period of April 1, 2016 to March 31, 2018. Under these agreements, NJNG can call upon a supply of up to 80,000 Dths/day delivered to its Texas Eastern citygate as needed. See Note 15. Related Party Transactions in the accompanying Consolidated Financial Statements for additional information regarding these transactions.

#### **Peaking Supply**

To manage its winter peak day demand, NJNG maintains two LNG facilities with a combined deliverability of approximately 170,000 Dths/day, which represents approximately 19 percent of its estimated peak day sendout. In June 2016, NJNG's liquefaction facility became operational and allows NJNG to convert natural gas into LNG to fill NJNG's existing LNG storage tanks. See Item 2. Properties-Natural Gas Distribution Segment for additional information regarding the LNG storage facilities.

#### **BGSS**

BGSS is a BPU-approved clause designed to allow for the recovery of natural gas commodity costs on an annual basis. The clause requires all New Jersey natural gas utilities to make an annual filing by each June 1 for review of BGSS rates and to request a potential rate change effective the following October 1. The BGSS is also designed to allow each natural gas utility to provisionally increase residential and small commercial customer BGSS rates on December 1 and February 1 for up to a five percent increase to the average residential heat customer's bill on a self-implementing basis, after proper notice and BPU action on the June filing. Such increases are subject to subsequent BPU review and final approval. Decreases in the BGSS rate and BGSS refunds can be implemented with five days' notice to the BPU.

In addition to making periodic rate adjustments to reflect changes in commodity prices, NJNG is also permitted to refund or credit back a portion of the commodity costs to customers when the natural gas commodity costs decrease in comparison to amounts projected or to amounts previously collected from customers. Rate changes, as well as other regulatory actions related to BGSS, are discussed further in Note 3. Regulation in the accompanying Consolidated Financial Statements.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

Wholesale natural gas prices are, by their nature, volatile. NJNG mitigates the impact of volatile price changes on customers through the use of financial derivative instruments, which were part of its FRM program, its storage incentive program and its BGSS clause. The FRM program was terminated effective November 1, 2015.

Future Natural Gas Supplies

NJNG expects to meet the natural gas requirements for existing and projected firm customers into the foreseeable future. If NJNG's long-term natural gas requirements change, NJNG expects to renegotiate and restructure its contract portfolio to better match the changing needs of its customers and changing natural gas supply landscape.

Regulation and Rates

State

NJNG is subject to the jurisdiction of the BPU with respect to a wide range of matters such as base rates and regulatory rider rates, the issuance of securities, the adequacy of service, the manner of keeping its accounts and records, the sufficiency of natural gas supply, pipeline safety, environmental issues, compliance with affiliate standards and the sale or encumbrance of its properties. On November 13, 2015, NJNG filed a base rate petition with the BPU to increase its base rates in the amount of \$147.6 million. On July 20, 2016, an update was filed to include twelve months of actual financial information, which revised the requested base rates increase to \$112.9 million. On September 23, 2016, the BPU approved an increase to base rates in the amount of \$45 million, effective October 1, 2016.

See Note 3. Regulation in the accompanying Consolidated Financial Statements for additional information regarding NJNG's rate proceedings.

Federal

FERC regulates rates charged by interstate pipeline companies for the transportation and storage of natural gas. This affects NJNG's agreements with several interstate pipeline companies for the purchase of such services. Costs associated with these services are currently recoverable through the BGSS.

#### Competition

Although its franchises are nonexclusive, NJNG is not currently subject to competition from other natural gas distribution utilities with regard to the transportation of natural gas in its service territory. Due to significant distances between NJNG's current large industrial customers and the nearest interstate natural gas pipelines, as well as the availability of its transportation tariff, NJNG currently does not believe it has significant exposure to the risk that its distribution system will be bypassed. Competition does exist from suppliers of oil, coal, electricity and propane. At the present time, however, natural gas is used in over 95 percent of new construction due to its efficiency, reliability and price advantage. Natural gas prices are a function of market supply and demand. Although NJNG believes natural gas will remain competitive with alternate fuels, no assurance can be given in this regard.

The BPU, within the framework of the EDECA, fully opened NJNG's residential markets to competition, including third-party suppliers, and restructured rates to segregate its BGSS and delivery (i.e., transportation) prices. New

Jersey's natural gas utilities must provide BGSS in the absence of a third-party supplier. On September 30, 2016, NJNG had 36,292 residential and 10,316 commercial and industrial customers utilizing the transportation service.

#### Clean Energy Ventures

NJRCEV is an unregulated company that invests in, owns and operates clean energy projects, including commercial and residential solar installations located in New Jersey, and wind farms located in Montana, Iowa, Kansas, Wyoming and Pennsylvania.

As of September 30, 2016, NJRCEV has constructed in New Jersey, a total of 149.7 MW of solar capacity that has qualified for ITCs, including a combination of residential and commercial net-metered and grid-connected solar systems. As part of its solar investment program, NJRCEV operates a residential lease program, The Sunlight Advantage®, which provides qualifying homeowners with the opportunity to have a solar system installed at their home with no installation or maintenance expenses. NJRCEV owns, operates and maintains the system over the life of the lease in exchange for monthly lease payments. In addition, certain qualified non-profit institutions are served under PPAs. The program is operated by NJRCEV using qualified contracting

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

partners in addition to strategic suppliers for material standardization and sourcing. The residential solar lease and PPA market is highly competitive with various companies operating in New Jersey. NJRCEV competes on price, quality and brand reputation, leveraging its partner network and customer referrals.

NJRCEV's commercial solar projects are sourced through various channels and include both net-metered and grid-connected systems. Net-metered projects involve the sale of energy to a host and grid-connected systems into the wholesale energy markets. Project construction is competitively sourced through third parties. New Jersey has the fourth largest solar market in the U.S. with a large number of firms competing in all facets of the market including development, financing and construction.

The solar systems are registered and certified with the BPU's Office of Clean Energy and qualified to produce SRECs. One SREC is created for every MWh of electricity produced by a solar generator. NJRCEV sells the SRECs it generates to a variety of counterparties including electric load serving entities that serve electric customers in New Jersey and are required to comply with the solar carve-out of the Renewable Portfolio Standard. Solar projects are also currently eligible for federal ITCs in the year that they are placed into service.

In addition to its solar investments, NJRCEV invests in small to mid-size onshore wind farms that fit its investment profile, including the following as of September 30, 2016:

- a \$20.3 million, 9.7 MW project in Two Dot, Montana that was completed in June 2014;
- a \$42.1 million, 20 MW project in Carroll County, Iowa that was completed in January 2015;
- an \$84.9 million, 50.7 MW project in Rush County, Kansas that was completed in December 2015;
- a \$3.7 million, 6.3 MW project in Carbon County, Wyoming, that was acquired in August 2016; and
- an \$84 million, 39.9 MW project in Somerset County, Pennsylvania that is currently under construction and is expected to be completed in the first quarter of fiscal 2017.

The wind projects are eligible for PTCs for a 10-year period following commencement of operations and have long-term PPAs of various terms in place, which typically govern the sale of energy, capacity and/or renewable energy credits.

NJRCEV is subject to various risks including those associated with adverse federal and state legislation and regulatory policies, construction delays that can impact the timing or eligibility of tax incentives, technological changes, and the future market of SRECs. See Item 1A. Risk Factors for additional information regarding these risks.

#### **Energy Services**

NJRES is an unregulated wholesale provider of natural gas and also provides producer and asset management services to a diverse customer base across North America. NJRES has acquired contractual rights to natural gas storage and transportation assets it utilizes to implement its strategic and opportunistic market strategies. The rights to these assets were acquired in anticipation of delivering natural gas, performing asset management services for customers or in conjunction with identifying strategic opportunities that exist in or between the market areas that it serves. These

opportunities are driven by price differentials between market locations and/or time periods. NJRES' activities are conducted in the market areas in which it has strong expertise, including the U.S. and Canada. NJRES differentiates itself in the marketplace based on price, reliability and quality of service. Its competitors include wholesale marketing and trading companies, utilities, natural gas producers and financial institutions. NJRES' portfolio of customers includes regulated natural gas distribution companies, industrial companies, electric generators, natural gas/liquids processors, retail aggregators, wholesale marketers and natural gas producers.

While focusing on maintaining a low-risk operating and counterparty credit profile, NJRES' activities specifically consist of the following elements:

Providing natural gas portfolio management services to nonaffiliated and affiliated natural gas utilities, electric generation facilities and natural gas producers;

Managing strategies for new and existing natural gas storage and transportation assets to capture value from changes in price due to location or timing differences as a means to generate financial margin (as defined below);

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

Managing transactional logistics to minimize the cost of natural gas delivery to customers while maintaining security of supply. Transactions utilize the most optimal and advantageous natural gas supply transportation routing available within its contractual asset portfolio and various market areas; and

Managing economic hedging programs that are designed to mitigate the impact of changes in market prices on financial margin generated on its natural gas storage and transportation commitments.

In fiscal 2016, NJRES purchased over 10 percent of its natural gas from one supplier. NJRES believes the loss of this supplier would not have a material adverse impact on its results of operations, financial position or cash flows as an adequate number of alternative suppliers exist.

#### Transportation and Storage Transactions

NJRES focuses on creating value from the use of its physical assets, which are typically amassed through contractual rights to natural gas storage and transportation capacity. These assets become more valuable when favorable price changes occur that impact the value between or within market areas and across time periods. On a forward basis, NJRES may hedge these price differentials through the use of financial instruments. In addition, NJRES may seek to optimize these assets on a daily basis, as market conditions warrant, by evaluating natural gas supply and transportation availability within its portfolio. This enables NJRES to capture geographic pricing differences across various regions as delivered natural gas prices may change favorably as a result of market conditions. NJRES may, for example, initiate positions when intrinsic financial margin is present, and then enhance that financial margin as prices change across regions or time periods.

NJRES also engages in park-and-loan transactions with storage and pipeline operators, where NJRES will either borrow (receive a loan of) natural gas with an obligation to repay the storage or pipeline operator at a later date or "park" natural gas with an obligation to withdraw at a later date. In these cases, NJRES evaluates the economics of the transaction to determine if it can capture pricing differentials in the marketplace and generate financial margin. NJRES evaluates deal attributes such as fixed fees, calendar spread value from deal inception until volumes are scheduled to be returned and/or repaid, as well as the time value of money. If this evaluation demonstrates that financial margin exists, NJRES may enter into the transaction and hedge with natural gas futures contracts, thereby locking in financial margin.

NJRES maintains inventory balances to satisfy existing or anticipated sales of natural gas to its counterparties and/or to create additional value, as described above. During fiscal 2016 and 2015, NJRES managed and sold 551.1 Bcf and 626.9 Bcf of natural gas, respectively. In addition, as of September 30, 2016 and 2015, NJRES had 62 Bcf or \$130.5 million of gas in storage and 44.6 Bcf or \$93.7 million of gas in storage, respectively.

#### Weather/Seasonality

NJRES' activities are typically seasonal in nature as a result of changes in the supply and demand for natural gas. Demand for natural gas is generally higher during the winter months when there may also be supply constraints; however, during periods of milder temperatures, demand can decrease. In addition, demand for natural gas can also be high during periods of extreme heat in the summer months, resulting from the need for additional natural gas supply for gas-fired electric generation facilities. Accordingly, NJRES can be subject to variations in earnings and working capital throughout the year as a result of changes in weather.

## Volatility

NJRES' activities are also subject to changes in price volatility or supply/demand dynamics within its wholesale markets, including in the Northeastern, Appalachian, West Coast and Mid-Continent regions. Changes in natural gas supply can affect capacity values and NJRES' financial margin, described below, that is generated from the optimization of transportation and storage assets. With its focus on risk management, NJRES continues to diversify its revenue stream by identifying new growth opportunities in producer and asset management services. NJRES has added new counterparties and strategic storage and transportation assets to its portfolio, which currently includes an average of approximately 43.7 Bcf of firm storage and 1.7 Bcf/day of firm transportation capacity. NJRES continues to expand its geographic footprint.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

#### Financial Margin

To economically hedge the commodity price risk associated with its existing and anticipated commitments for the purchase and sale of natural gas, NJRES enters into a variety of derivative instruments including, but not limited to, futures contracts, physical forward contracts, financial swaps and options. These derivative instruments are accounted for at fair value with changes in fair value recognized in earnings as they occur. NJRES views "financial margin" as a key internal financial metric. NJRES' financial margin, which is a non-GAAP financial measure, represents revenues earned from the sale of natural gas less costs of natural gas sold including any storage and transportation costs, and excludes any accounting impact from changes in the fair value of certain derivative instruments. For additional information regarding financial margin, see Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Energy Services Segment.

#### Risk Management

In conducting its business, NJRES mitigates risk by following formal risk management guidelines, including transaction limits, segregation of duties and formal contract and credit review approval processes. NJRES continuously monitors and seeks to reduce the risk associated with its counterparty credit exposures. Accordingly, NJRES' counterparties are primarily investment grade rated companies. The Risk Management Committee of NJR oversees compliance with these established guidelines.

#### Midstream

Our Midstream segment includes investments in FERC-regulated interstate natural gas transportation and storage assets and is comprised of the following subsidiaries:

NJR Steckman Ridge Storage Company, which holds the Company's 50 percent equity investment in Steckman Ridge. Steckman Ridge is a Delaware limited partnership, jointly owned and controlled by subsidiaries of the Company and subsidiaries of Spectra Energy Corporation, that built, owns and operates a natural gas storage facility with up to 12 Bcf of working gas capacity in Bedford County, Pennsylvania. The facility has direct access to the Texas Eastern and Dominion Transmission pipelines and has access to the Northeast and Mid-Atlantic markets;

NJR Pipeline Company, which consists of its 20 percent equity investment in PennEast, through which NJR and five other investors expect to construct a 118-mile FERC-regulated interstate natural gas pipeline system that will extend from northern Pennsylvania to western New Jersey, which we estimate will be completed and operational by the first quarter of fiscal 2019; and

NJR Midstream Holdings Corporation, through its subsidiary, NJNR Pipeline Company, also held the Company's 5.53 percent ownership interest in Iroquois Gas Transmission L.P. until September 29, 2015, when NJNR Pipeline Company exchanged its ownership interest in Iroquois to Dominion Midstream Partners, L.P. for approximately 1.84 million DM Common Units.

#### OTHER BUSINESS OPERATIONS

Home Services and Other

Home Services and Other operations consist primarily of the following unregulated affiliates:

NJRHS, which provides heating, ventilation and cooling service, sales and installation of appliances to approximately 114,000 service contract customers, as well as installation of solar equipment;

NJRPS, which provides plumbing repair and installation services;

CR&R, which holds commercial real estate. As of September 30, 2016, CR&R's real estate portfolio consisted of 35 acres of undeveloped land in Atlantic County with a net book value of \$1.4 million. CR&R has committed to sell a 56,400-square-foot office building on five acres of land in Monmouth County with a net book value of \$7.7 million. Since it is probable that the sale will be completed within the next 12 months, as of September 30, 2016, the Company has classified the property as held for sale in the Consolidated Balance Sheets. In December 2015, CR&R sold approximately 18.61 acres of additional undeveloped land located in Atlantic County with a net book value of \$736,000;

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

NJR Investment, which held certain energy-related investments, primarily through equity instruments of public companies. Due to inactivity, all assets were moved to NJR in September 2015, and the company was dissolved on January 5, 2016;

NJR Energy, which invests in energy-related ventures; and

NJR Service Corporation, which provides shared administrative and financial services to the Company and all its subsidiaries.

#### **ENVIRONMENT**

The Company and its subsidiaries are subject to legislation and regulation by federal, state and local authorities with respect to environmental matters. The Company believes that it is in compliance in all material respects with all applicable environmental laws and regulations.

NJNG is responsible for the environmental remediation of five MGP sites, which contain contaminated residues from former gas manufacturing operations that ceased at these sites by the mid-1950s and, in some cases, had been discontinued many years earlier. NJNG periodically, and at least annually, performs an environmental review of the MGP sites, including a review of potential estimated liabilities related to the investigation and remedial action on these sites. Based on this review, NJNG estimated that the total future expenditures to remediate and monitor the five MGP sites for which it is responsible will range from approximately \$143.9 million to \$231.6 million.

NJNG's estimate of these liabilities is based upon known and measurable facts, existing technology and enacted laws and regulations in place when the review was completed in fiscal 2016. Where it is probable that costs will be incurred, and the information is sufficient to establish a range of possible liability, NJNG accrues the most likely amount in the range. If no point within the range is more likely than the other, it is NJNG's policy to accrue the lower end of the range. As of September 30, 2016, NJNG recorded an MGP remediation liability and a corresponding regulatory asset of \$172 million on the Consolidated Balance Sheets, which represents its most likely possible liability and recoverable regulatory asset; however, actual costs may differ from these estimates. On June 29, 2016, the BPU approved NJNG's December 2015 filing, which requested approval of its MGP expenditures incurred through June 30, 2015, with recovery of \$9.4 million annually related to the SBC RA factor with rates effective July 9, 2016. NJNG will continue to seek recovery of these costs through its remediation rider.

#### **EMPLOYEE RELATIONS**

As of September 30, 2016, the Company and its subsidiaries employed 1,034 employees compared with 991 employees as of September 30, 2015. Of the total number of employees, NJNG had 441 and 424 and NJRHS had 106 and 104 Union or "Represented" employees as of September 30, 2016 and 2015, respectively. NJNG and NJRHS have collective bargaining agreements with the Union, which is affiliated with the American Federation of Labor and Congress of Industrial Organizations, that expire in December 2018 and April 2019, respectively. The labor agreements cover wage increases and other benefits, including the defined benefit pension (which was closed to all employees hired on or after January 1, 2012, with the exception of certain rehires who are eligible to resume active participation), the postemployment benefit plan (which was closed to all employees hired on or after January 1, 2012) and the enhanced 401(k) retirement savings plan. The Company considers its relationship with employees, including those covered by collective bargaining agreements, to be in good standing.

# AVAILABLE INFORMATION AND CORPORATE GOVERNANCE DOCUMENTS

The following reports and any amendments to those reports are available free of charge on our website at http://njr360.client.shareholder.com/sec.cfm as soon as reasonably possible after filing or furnishing them with the SEC:

Annual reports on Form 10-K;

Quarterly reports on Form 10-Q; and

€urrent reports on Form 8-K.

New Jersey Resources Corporation Part I

ITEM 1. BUSINESS (Continued)

The following documents are available free of charge on our website (http://njr360.client.shareholder.com/governance.cfm):

Corporate Governance Guidelines;

Wholesale Trading Code of Conduct;

NJR Code of Conduct; and

Charters of the following Board of Directors Committees: Audit, Leadership Development and Compensation and Nominating/Corporate Governance.

In Part III of this Form 10-K, we incorporate certain information by reference from our Proxy Statement for our 2017 Annual Meeting of Shareowners. We expect to file that Proxy Statement with the SEC on or about December 15, 2016. We will make it available on our website as soon as reasonably possible following that filing date. Please refer to the Proxy Statement when it is available.

A printed copy of each document is available free of charge to any shareowner who requests it by contacting the Corporate Secretary at New Jersey Resources Corporation, 1415 Wyckoff Road, Wall, New Jersey 07719.

ITEM 1A. RISK FACTORS

When considering any investment in our securities, investors should consider the following risk factors, as well as the information contained under the caption "Information Concerning Forward-Looking Statements," in analyzing our present and future business performance. While this list is not exhaustive, management also places no priority or likelihood based on their descriptions or order of presentation. Unless indicated otherwise or the content requires otherwise, references below to "we," "us," and "our" should be read to refer to NJR and its subsidiaries.

We may be unable to obtain governmental approvals, property rights and/or financing for the construction, development and operation of our proposed energy investments and projects in a timely manner or at all.

Construction, development and operation of energy investments, such as natural gas storage facilities, NJNG infrastructure improvements such as SRL and NJ RISE, pipeline transportation systems such as PennEast, solar energy projects and onshore wind projects, are subject to federal and state regulatory oversight and require certain property rights, such as easements and rights-of-way from public and private property owners, as well as regulatory approvals, including environmental and other permits and licenses for such facilities and systems. We or our joint venture partnerships may be unable to obtain, in a cost-efficient or timely manner, all such needed property rights, permits and licenses to successfully construct and develop our energy facilities and systems. Successful financing of our energy investments requires participation by willing financial institutions and lenders, as well as acquisition of capital at favorable interest rates. If we do not obtain the necessary regulatory approvals, property rights and financing, our equity investments could be impaired. Such impairment could have a materially adverse effect on our financial condition, results of operations or cash flows.

We are exposed to market risk and may incur losses in wholesale services.

Our storage and transportation portfolios consist of contracts to transport and store natural gas. The value of our storage and transportation portfolio could be negatively impacted if the value of these contracts change in a direction or manner that we do not anticipate. In addition, upon expiration of these storage and transportation contracts, to the extent that they are renewed or replaced at less favorable terms, our results of operations and cash flows could be negatively impacted.

Our investments in clean energy projects are subject to substantial risks.

Commercial and residential solar energy projects and onshore wind projects, such as those in which we invest, are dependent upon current regulatory and tax incentives and there is uncertainty about the extent to which such incentives will be available in the future. The potential return on investment of these solar projects is based substantially on our eligibility for ITCs and the future market for SRECs that are traded in a competitive marketplace in the State of New Jersey. As a result, these projects face the risk that the current regulatory regimes and tax laws may expire or be adversely modified during the life of the projects. Furthermore,

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

a sustained decrease in the value of SRECs would negatively impact the return on investment of solar projects. Legislative changes or declines in the price of SRECs could also lead to an impairment of solar project assets.

In addition, there are risks associated with our ability to develop and manage such projects profitably, including logistical risks and potential delays related to construction, permitting, regulatory approvals (including any approvals by the BPU required pursuant to recently enacted solar energy legislation in the State of New Jersey) and electric grid interconnection, as well as the operational risk that the projects in service will not perform according to expectations due to equipment failure, suboptimal weather conditions or other economic factors beyond our control. All of the aforementioned risks could reduce the availability of viable solar energy projects for development. Furthermore, at the development or acquisition stage, our ability to predict actual performance results may be hindered and the projects may not perform as predicted.

If we are unable to access the financial markets or there are adverse conditions in the credit markets, it could affect management's ability to execute our business plans.

We rely on access to both short-term and long-term credit markets as significant sources of liquidity for capital requirements not satisfied by our cash flow from operations. Any deterioration in our financial condition could hamper our ability to access the credit markets or otherwise obtain debt financing on terms favorable to us or at all. In addition, because certain state regulatory approvals may be necessary for NJNG to incur debt, NJNG may be unable to access credit markets on a timely basis.

External events could also increase the cost of borrowing or adversely affect our ability to access the financial markets. Such external events could include the following:

economic weakness and/or political instability in the United States or in the regions where we operate;

political conditions, such as a shutdown of the U.S. federal government;

financial difficulties of unrelated energy companies;

capital market conditions generally;

market prices for natural gas;

the overall health of the natural gas utility industry; and

fluctuations in interest rates, particularly with respect to NJNG's variable rate debt instruments.

Our ability to secure short-term financing is subject to conditions in the credit markets. A prolonged constriction of credit availability could affect management's ability to execute our business plan. An inability to access capital may limit our ability to pursue improvements or acquisitions that we may otherwise rely on for both current operations and future growth.

NJRES and NJNG execute derivative transactions with financial institutions as a part of their economic hedging strategy and could incur losses associated with the inability of a financial counterparty to meet or perform under its

obligations as a result of adverse conditions in the credit markets or their ability to access capital or post collateral.

NJR is a holding company and depends on its operating subsidiaries to meet its financial obligations.

NJR is a holding company with no significant assets other than possible cash investments and the stock of its operating subsidiaries. We rely exclusively on dividends from our subsidiaries, on intercompany loans from our unregulated subsidiaries, and on the repayments of principal and interest from intercompany loans and reimbursement of expenses from our subsidiaries for our cash flows. Our ability to pay dividends on our common stock and to pay principal and interest on our outstanding debt depends on the payment of dividends to us by our subsidiaries or the repayment of loans to us by our subsidiaries. The extent to which our subsidiaries do not pay dividends or repay funds to us may adversely affect our ability to pay dividends to holders of our common stock and principal and interest to holders of our debt.

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

Cyber attack or failure of information technology systems could adversely affect our business operation, financial condition and results of operations.

We continue to place greater reliance on technological tools that support our business operations and corporate functions, including tools that help us manage our natural gas distribution operations and infrastructure. The failure of, or security breaches related to, these technologies could materially adversely affect our business operations, our financial position, results of operations and cash flows.

We rely on information technology to manage our natural gas distribution and other corporate operations, maintain customer, employee, Company and vendor data, prepare our financial statements and perform other critical business processes. This technology may fail due to cyber-attack, physical disruption, design and implementation defects or human error. Disruption or failure of business operations and information technology systems could harm our facilities or otherwise adversely impact our ability to safely deliver natural gas to our customers, serve our customers effectively or manage our assets. Additionally, an attack on, or failure of information technology systems, could result in the unauthorized release of customer, employee or other confidential or sensitive data. Any of the foregoing events could adversely affect our business reputation, diminish customer confidence, disrupt operations, subject us to financial liability or increased regulation, increase our costs and expose us to material legal claims and liability.

There is no guarantee that redundancies built into our networks and technology, or the procedures we implemented to protect against cyber-attack and other unauthorized access to secured data, are adequate to safeguard against all failures of technology or security breaches.

We are subject to governmental regulation. Compliance with current and future regulatory requirements and procurement of necessary approvals, permits and certificates may result in substantial costs to us.

We are subject to substantial regulation from federal, state and local regulatory authorities. We are required to comply with numerous laws and regulations and to obtain numerous authorizations, permits, approvals and certificates from governmental agencies. These agencies regulate various aspects of our business, including customer rates, services, construction and natural gas pipeline operations.

The FERC has regulatory authority over some of our operations, including sales of natural gas in the wholesale market and the purchase and sale of interstate pipeline and storage capacity. Any Congressional legislation or agency regulation that would alter these or other similar statutory and regulatory structures in a way to significantly raise costs that could not be recovered in rates from customers, that would reduce the availability of supply or capacity or that would reduce our competitiveness could negatively impact our earnings. In addition, changes in and compliance with laws such as the Pipeline Safety, Regulatory Certainty and Job Creation Act of 2011 could increase federal regulatory oversight and administrative costs that may not be recovered in rates from customers, which could have an adverse impact on our earnings.

We cannot predict the impact of any future revisions or changes in interpretations of existing regulations or the adoption of new laws and applicable regulations. Changes in regulations or the imposition of additional regulations could influence our operating environment and may result in substantial costs to us.

The cost of providing pension and postemployment health care benefits to eligible former employees is subject to changes in pension fund values, interest rates and changing demographics and may have a material adverse effect on

our financial results.

We have two defined benefit pension plans and two OPEB plans for the benefit of eligible full-time employees and qualified retirees, which were closed to all employees hired on or after January 1, 2012. The cost of providing these benefits to eligible current and former employees is subject to changes in the market value of the pension and OPEB fund assets, changing discount rates and changing actuarial assumptions based upon demographics, including longer life expectancy of beneficiaries, an expected increase in the number of eligible former employees over the next five years, impacts from healthcare legislation and increases in health care costs.

Significant declines in equity markets and/or reductions in bond yields can have a material adverse effect on the funded status of our pension and OPEB plans. In these circumstances, we may be required to recognize increased pension and OPEB expenses and/or be required to make additional cash contributions into the plans.

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

The funded status of these plans, and the related cost reflected in our financial statements, are affected by various factors that are subject to an inherent degree of uncertainty. Under the Pension Protection Act of 2006, losses of asset values may necessitate increased funding of the plans in the future to meet minimum federal government requirements. A significant decrease in the asset values of these plans can result in funding obligations earlier than we had originally planned, which would have a negative impact on cash flows from operations, decrease our borrowing capacity and increase our interest expense.

Our economic hedging activities that are designed to protect against commodity and financial market risks, including the use of derivative contracts in the normal course of NJRES' business, may cause fluctuations in reported financial results and financial losses that negatively impact results of operations and our stock price.

We use derivatives, including futures, forwards, options, swaps and foreign exchange contracts to manage commodity, financial market and foreign currency risks. The timing of the recognition of gains or losses associated with our economic hedges in accordance with GAAP does not always coincide with the gains or losses on the items being hedged. The difference in accounting can result in volatility in reported results, even though the expected profit margin is essentially unchanged from the dates the transactions were consummated.

In addition, NJRES could recognize financial losses on these contracts as a result of volatility in the market values of the underlying commodities or if a counterparty fails to perform under a contract. In the absence of actively quoted market prices and pricing information from external sources, the valuation of these financial instruments can involve management's judgment or use of estimates. As a result, changes in the underlying assumptions or use of alternative valuation methods could adversely affect the value of the reported fair value of these contracts.

NJRES' earnings and cash flows are dependent upon optimization of its physical assets using financial transactions.

NJRES' earnings and cash flows are based, in part, on its ability to optimize its portfolio of contractual-based natural gas storage and pipeline assets. The optimization strategy involves utilizing its physical assets to take advantage of differences in natural gas prices between geographic locations and/or time periods. Any change among various pricing points could affect these differentials. In addition, significant increases in the supply of natural gas in NJRES' market areas, including as a result of increased production along the Marcellus Shale, can reduce NJRES' ability to take advantage of pricing fluctuations in the future. Changes in pricing dynamics and supply could have an adverse impact on NJRES' optimization activities, earnings and cash flows. NJRES incurs fixed demand fees to acquire its contractual rights to storage and transportation assets. Should commodity prices at various locations or time periods change in such a way that NJRES is not able to recoup these costs from its customers, the cash flows and earnings at NJRES, and ultimately NJR, could be adversely impacted.

NJNG and NJRES rely on storage, transportation assets and suppliers that they do not own or control to deliver natural gas.

NJNG and NJRES depend on natural gas pipelines and other storage and transportation facilities owned and operated by third parties to deliver natural gas to wholesale markets and to provide retail energy services to customers. Their ability to provide natural gas for their present and projected sales will depend upon their suppliers' ability to obtain and deliver additional supplies of natural gas, as well as NJNG's ability to acquire supplies directly from new sources. Factors beyond the control of NJNG, its suppliers and the independent suppliers who have obligations to provide natural gas to certain NJNG customers, may affect NJNG's ability to deliver such supplies. These factors include other

parties' control over the drilling of new wells and the facilities to transport natural gas to NJNG's citygate stations, competition for the acquisition of natural gas, priority allocations, impact of severe weather disruptions to natural gas supplies, the regulatory and pricing policies of federal and state regulatory agencies, as well as the availability of Canadian reserves for export to the United States. Energy deregulation legislation may increase competition among natural gas utilities and impact the quantities of natural gas requirements needed for sales service. NJRES also relies on a firm supply source to meet its energy management obligations to its customers. If supply, transportation or storage is disrupted, including for reasons of force majeure, the ability of NJNG and NJRES to sell and deliver their products and services may be hindered. As a result, they may be responsible for damages incurred by their customers, such as the additional cost of acquiring alternative supply at then-current market rates. Particularly for NJRES, these conditions could have a material impact on its cash flows and statement of operations.

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

A change in our effective tax rate as a result of a failure to qualify for ITCs and PTCs or being delayed in qualifying for ITCs due to delays or failures to complete planned solar energy projects and wind projects within the safe harbor period may have a material impact on our earnings.

GAAP requires NJR to apply an effective tax rate to interim periods that is consistent with our estimated annual effective tax rate. As a result, NJR projects quarterly the annual effective tax rate and then adjusts the tax expense recorded in that quarter to reflect the projected annual effective tax rate. The amount of the quarterly adjustment is based on information and assumptions, which are subject to change and may have a material impact on quarterly and annual NFE. Factors we consider in estimating the probability of projects being completed during the fiscal year include, but are not limited to, Board of Directors approval, construction logistics, permitting, interconnection completion and execution of various contracts, including PPAs. If NJR fails to qualify for ITCs or is delayed in qualifying for some ITCs during the fiscal year due to delays or failures to complete planned solar energy projects as scheduled, our quarterly and annual net income and NFE may be materially impacted.

For a wind facility to be considered a qualified facility for purposes of the PTCs, the construction of the facility must have begun prior to January 1, 2020 and placed in service before January 1, 2024. A taxpayer may establish that construction has begun by starting "physical work of a significant nature." Only physical work of a significant nature on tangible personal property used as an integral part of the activity performed by the facility is considered for purposes of determining when construction begins. Alternatively, a taxpayer may establish that construction has begun by paying or incurring five percent of eligible project costs (the "5 percent safe harbor").

We may be adversely impacted by natural disasters, pandemic illness, terrorist activities and other extreme events to which we may be unable to promptly respond.

Local or national natural disasters, pandemic illness, terrorist activities and other extreme events are a threat to our assets and operations. Companies in our industry that are located in our service territory may face a heightened risk due to exposure to acts of terrorism that could target or impact our natural gas distribution, transmission and storage facilities and disrupt our operations and ability to meet customer requirements. In addition, the threat of terrorist activities could lead to increased economic instability and volatility in the price of natural gas that could affect our operations. Natural disasters or actual or threatened terrorist activities may also disrupt capital markets and our ability to raise capital, or may impact our suppliers or our customers directly. A local disaster or pandemic illness could result in part of our workforce being unable to operate or maintain our infrastructure or perform other tasks necessary to conduct our business. In addition, these risks could result in loss of human life, significant damage to property, environmental damage, impairment of our operations and substantial loss to the Company. Our regulators may not allow us to recover from our customers part or all of the increased cost related to the foregoing events, which could negatively affect our earnings.

We maintain emergency planning and training programs to readily respond to events that could cause business interruption. However, a slow or inadequate response to events may have an adverse impact on operations and earnings. We may unable to obtain sufficient insurance to cover all risks associated with local and national disasters, pandemic illness, terrorist activities and other events, which could increase the risk that an event adversely affects our operations or financial results.

Risks related to the regulation of NJNG could affect the rates it is able to charge, its costs and its profitability.

NJNG is subject to regulation by federal, state and local authorities. These authorities regulate many aspects of NJNG's distribution operations, including construction and maintenance of facilities, operations, safety, tariff rates that NJNG can charge customers, rates of return, the authorized cost of capital, recovery of pipeline replacement, environmental remediation costs and relationships with its affiliates. NJNG's ability to obtain rate increases, including base rate increases, extend its BGSS incentive and CIP programs and maintain its currently authorized rates of return may be impacted by events, including regulatory or legislative actions. There can be no assurance that NJNG will be able to obtain rate increases and continue its BGSS incentive, CIP and SAVEGREEN programs or continue the opportunity to earn its currently authorized rates of return.

Significant regulatory assets recorded by NJNG could be disallowed for recovery from customers in the future.

NJNG records regulatory assets on its financial statements to reflect the ratemaking and regulatory decision-making authority of the BPU as allowed by GAAP. The creation of a regulatory asset allows for the deferral of costs, which, absent a mechanism to recover such costs from customers in rates approved by the BPU, would be charged to expense on its income statement in the period incurred. Primary regulatory assets that are subject to BPU approval include the recovery of BGSS and USF costs,

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

remediation costs associated with its MGP sites, CIP, NJCEP, economic stimulus plans, deferred storm costs, certain deferred income tax and pension and other postemployment benefit plans. If there were to be a change in regulatory positions surrounding the collection of these deferred costs there could be a material impact on NJNG's financial position, results of operations and cash flows.

Credit rating downgrades could increase financing costs, limit access to the financial markets and negatively affect NJR and its subsidiaries.

Rating agencies Moody's and S&P currently rate NJNG's debt as investment grade. If such ratings are downgraded below investment grade, borrowing costs could increase, as will the costs of maintaining certain contractual relationships and obtaining future financing. Even if ratings are downgraded without falling below investment grade, NJR and NJNG could face increased borrowing costs under their current credit facilities. Our ability to borrow and costs of borrowing have a direct impact on our subsidiaries' ability to execute their operating strategies, particularly in the case of NJNG, which relies heavily upon capital expenditures financed by its credit facility.

If we suffer a reduction in our credit and borrowing capacity or in our ability to issue parental guarantees, the business prospects of NJRES, NJRCEV and Midstream, which rely on our creditworthiness, would be adversely affected. NJRES could possibly be required to comply with various margin or other credit enhancement obligations under its trading and marketing contracts, and it may be unable to continue to trade or be able to do so only on less favorable terms with certain counterparties. NJRCEV could be required to seek alternative financing for its projects, and may be unable to obtain such financing or able to do so only on less favorable terms. In addition, NJNR Pipeline may not be able to finance its capital obligations to PennEast.

Additionally, lower credit ratings could adversely affect relationships with NJNG's state regulators, who may be unwilling to allow NJNG to pass along increased costs to its natural gas customers.

NJNG's operations are subject to certain operating risks incidental to handling, storing, transporting and providing customers with natural gas.

NJNG's operations are subject to all operating hazards and risks incidental to handling, storing, transporting and providing customers with natural gas, including its NGV refueling stations and LNG facilities. These risks include explosions, pollution, release of toxic substances, fires, storms and other adverse weather conditions and hazards, each of which could result in damage to or destruction of facilities or damage to persons and property. NJNG could suffer substantial losses should any of these events occur. Moreover, as a result, NJNG has been, and likely will be, a defendant in legal proceedings and litigation arising in the ordinary course of business. Although NJNG maintains insurance coverage, insurance may not be sufficient to cover all material expenses related to these risks.

Major changes in the supply and price of natural gas may affect financial results.

While NJNG expects to meet the demand for natural gas from its customers for the foreseeable future, factors impacting suppliers and other third parties, including increased competition, further deregulation, transportation costs, possible climate change legislation, transportation availability and drilling for new natural gas resources, may impact the supply and price of natural gas. NJNG actively hedges against the fluctuation in the price of natural gas by entering into forward and financial contracts with third parties. Should these third parties fail to perform and regulators not allow the pass-through of expended funds to customers, it may result in a loss that could have a material

impact on our financial position, cash flows and statement of operations.

Changes in weather conditions may affect earnings and cash flows.

Weather conditions and other natural phenomena can have an adverse impact on our earnings and cash flows. Severe weather conditions can impact suppliers and the pipelines that deliver gas to NJNG's distribution system. Extended mild weather, during either the winter period or summer period, can have a significant impact on demand for and the cost of natural gas. While we believe the CIP mitigates the impact of weather variations on NJNG's gross margin, severe weather conditions may have an impact on the ability of suppliers and pipelines to deliver the natural gas to NJNG, which can negatively affect our earnings. The CIP does not mitigate the impact of severe weather conditions on our cash flows.

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

Future results at NJRES are subject to volatility in the natural gas market due to weather. Variations in weather may affect earnings and working capital needs throughout the year. During periods of milder temperatures, demand and volatility in the natural gas market may decrease, which can negatively impact NJRES' earnings and cash flows.

We are involved in legal or administrative proceedings before various courts and governmental bodies that could adversely affect our results of operations, cash flows and financial condition.

We are involved in legal or administrative proceedings before various courts and governmental bodies with respect to general claims, rates, taxes, environmental issues, gas cost prudence reviews and other matters. Adverse decisions regarding these matters, to the extent they require us to make payments in excess of amounts provided for in our financial statements or covered by insurance, could adversely affect our results of operations, cash flows and financial condition.

Adverse economic conditions, including inflation, increased natural gas costs, foreclosures and business failures, could adversely impact NJNG's customer collections and increase our level of indebtedness.

Inflation may cause increases in certain operating and capital costs. We continually review the adequacy of NJNG's base tariff rates in relation to the increasing cost of providing service and the inherent regulatory lag in adjusting those rates. The ability to control operating expenses is an important factor that will influence future results.

Rapid increases in the price of purchased gas may cause NJNG to experience a significant increase in short-term debt because it must pay suppliers for gas when it is purchased, which can be significantly in advance of when these costs may be recovered through the collection of monthly customer bills for gas delivered. Increases in purchased gas costs also slow collection efforts as customers are more likely to delay the payment of their gas bills, leading to higher-than-normal accounts receivable.

Failure by NJR and/or NJNG to comply with debt covenants may impact our financial condition.

Our long-term debt obligations contain financial covenants related to debt-to-capital ratios and, in the case of NJNG, an interest coverage ratio. These debt obligations also contain provisions that put limitations on our ability to finance future operations or capital needs or to expand or pursue certain business activities. For example, certain of these agreements contain provisions that, among other things, put limitations on our ability to make loans or investments, make material changes to the nature of our businesses, merge, consolidate or engage in asset sales, grant liens or make negative pledges. Furthermore, the debt obligations contain covenants and other provisions requiring us to provide timely delivery of accurate financial statements prepared in accordance with GAAP. The failure to comply with any of these covenants could result in an event of default, which, if not cured or waived, could result in the acceleration of outstanding debt obligations and/or the inability to borrow under existing revolving credit facilities. We have relied, and continue to rely, upon short-term bank borrowings or commercial paper supported by our revolving credit facilities to finance the execution of a portion of our operating strategies. NJNG is dependent on these capital sources to purchase its natural gas supply and maintain its properties. The acceleration of our outstanding debt obligations and our inability to borrow under the existing revolving credit facilities would cause a material adverse change in NJR's and NJNG's financial condition.

Our costs of compliance with present and future environmental laws are significant and could adversely affect our cash flows and profitability.

Our operations are subject to extensive federal, state and local environmental statutes, rules and regulations relating to air quality, waste management, natural resources and site remediation. Compliance with these laws and regulations may require us to expend significant financial resources to, among other things, conduct site remediation and perform environmental monitoring. If we fail to comply with applicable environmental laws and regulations, even if we are unable to do so due to factors beyond our control, we may be subject to civil liabilities or criminal penalties and may be required to incur significant expenditures to come into compliance. Additionally, any alleged violations of environmental laws and regulations may require us to expend significant resources in our defense against alleged violations.

Furthermore, the U.S. Congress has for some time been considering various forms of climate change legislation. There is a possibility that, when and if enacted, the final form of such legislation could impact our costs and put upward pressure on wholesale natural gas prices. Higher cost levels could impact the competitive position of natural gas and negatively affect our growth opportunities, cash flows and earnings.

New Jersey Resources Corporation Part I

ITEM 1A. RISK FACTORS (Continued)

Failure to attract and retain an appropriately qualified employee workforce could adversely affect operations.

Our ability to implement our business strategy and serve our customers is dependent upon our continuing ability to attract and retain talented professionals and a technically skilled workforce, and being able to transfer the knowledge and expertise of our workforce to new employees as our aging employees retire. Failure to hire and adequately train replacement employees, including the transfer of significant internal historical knowledge and expertise to the new employees, or the future availability and cost of contract labor could adversely affect the ability to manage and operate our business. Furthermore, the majority of our natural gas distribution segment workforce is represented by the Union and is covered by a collective bargaining agreement that will expire in December 2018. Disputes with the Union over terms and conditions of the agreement could result in instability in our labor relationship and work stoppages that could impact the timely delivery of gas and other services from our utility, which could strain relationships with customers and state regulators and cause a loss of revenues that could adversely affect our results of operations. Our collective bargaining agreement may also increase the cost of employing our natural gas distribution segment workforce, affect our ability to continue offering market-based salaries and employee benefits, limit our flexibility in dealing with our workforce, and limit our ability to change work rules and practices and implement other efficiency-related improvements to successfully compete in today's challenging marketplace.

Changes in customer growth may affect earnings and cash flows.

NJNG's ability to increase its utility firm gross margin is dependent upon the new construction housing market, as well as the conversion of customers to natural gas from other fuel sources. During periods of extended economic downturns, prolonged weakness in housing markets or slowdowns in the conversion market, there could be an adverse impact on NJNG's utility firm gross margin, earnings and cash flows. Furthermore, while our estimate regarding customer growth is based in part upon information from third parties, the estimate has not been verified by any independent source and is subject to the aforementioned risks and uncertainties, which could cause actual results to materially deviate from the estimate.

Investing through partnerships, joint ventures or in an MLP decreases our ability to manage risk.

We have utilized joint ventures through partnerships for certain midstream investments, including Steckman Ridge and PennEast, and we own a minority interest in DM, a MLP, through our investment in DM Common Units. Although we currently have no specific plans to do so, we may acquire interests in other joint ventures or partnerships in the future. In these joint ventures or partnerships, we may not have the right or power to direct the management and policies of the joint ventures or partnerships, and other participants or investors may take action contrary to our instructions or requests and against our policies and objectives. In addition, the other participants may become bankrupt or have economic or other business interests or goals that are inconsistent with those of NJR and our subsidiaries. Our financial condition, results of operations or cash flows could be harmed if a joint venture participant acts contrary to our interests.

Additionally, our investment in DM has risks that are unique to investments in MLPs. Holders of MLP common units have limited control and voting rights on matters affecting the MLP, and investments in MLPs may have limited liquidity. Additionally, if DM is treated as a corporation for federal income tax purposes as a result of a change in current law or a change in DM's business, such treatment would result in a reduction in the after-tax return to us and may cause a reduction in the value of our investment in DM Common Units.

Our certificate of incorporation and bylaws may delay or prevent a transaction that stockholders would view as favorable.

Our certificate of incorporation and bylaws, as well as New Jersey law, contain provisions that could delay, defer or prevent an unsolicited change in control of NJR, which may negatively affect the market price of our common stock or the ability of stockholders to participate in a transaction in which they might otherwise receive a premium for their shares over the then current market price. These provisions may also prevent changes in management. In addition, our Board of Directors is authorized to issue preferred stock without stockholder approval on such terms as our Board of Directors may determine. Our common stockholders will be subject to, and may be negatively affected by, the rights of any preferred stock that may be issued in the future. In addition, we are subject to the New Jersey Shareholders' Protection Act, which could delay or prevent a change of control of NJR.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None

New Jersey Resources Corporation Part I

ITEM 2. PROPERTIES

Natural Gas Distribution Segment (All properties are located in New Jersey)

NJNG owns approximately 7,132 miles of distribution main, 7,328 miles of service main, 226 miles of transmission main and approximately 541,000 meters. Mains are primarily located under public roads. Where mains are located under private property, NJNG has obtained easements from the owners of record.

Additionally, NJNG owns and operates two LNG storage plants in Stafford Township, Ocean County; and Howell Township, Monmouth County. The two LNG plants have an aggregate estimated maximum capacity of approximately 170,000 Dths per day and 1 Bcf of total capacity. These facilities are used for peaking natural gas supply and for emergencies. NJNG's Liquefaction facility is also located on the Howell Township property and allows NJNG to convert natural gas into LNG to fill NJNG's existing LNG storage tanks.

NJNG owns four service centers located in Rockaway Township, Morris County; Atlantic Highlands and Wall Township, Monmouth County; and Lakewood, Ocean County. These service centers house storerooms, garages, gas distribution and administrative offices. NJNG leases its headquarters and customer service facilities in Wall Township, Monmouth County, a customer service office in Asbury Park, Monmouth County and a service center in Manahawkin, Ocean County. These customer service offices support customer contact, marketing, economic development and other functions.

Substantially all of NJNG's properties, not expressly excepted or duly released, are subject to the lien of the Mortgage Indenture as security for NJNG's mortgage bonds, which totaled \$707.8 million as of September 30, 2016. In addition, under the terms of the Mortgage Indenture, NJNG could have issued up to \$849 million of additional first mortgage bonds as of September 30, 2016.

Clean Energy Ventures Segment

NJRCEV has various solar contracts, including lease agreements and easements, allowing the installation, operation and maintenance of solar equipment and access to the various properties, including commercial and residential rooftops. In addition to the lease agreements and easements, NJRCEV owns 79.5 acres of land in Vineland, New Jersey for its Vineland solar project. NJRCEV owns solar panels with a total of 149.7 MW of capacity.

NJRCEV is also party to various land lease agreements and easements, which allow for the installation, operation and maintenance of wind turbines, associated electric collection facilities, substations, operation and maintenance buildings and access to the various properties. As of September 30, 2016, NJRCEV owns the following wind projects:

- a \$20.3 million, 9.7 MW project in Two Dot, Montana;
- a \$42.1 million, 20 MW project in Carroll County, Iowa;
- an \$84.9 million, 50.7 MW project in Rush County, Kansas;
- a \$3.7 million, 6.3 MW project in Carbon County, Wyoming; and

an \$84 million, 39.9 MW project in Somerset County, Pennsylvania that is currently under construction and is expected to be completed in the first quarter of fiscal 2017.

In addition to the lease agreements and easements, NJRCEV owns 1.8 acres, 7.14 acres and 9 acres of land for its Carroll County, Rush County and Somerset County wind projects, respectively. NJRCEV also owns a building on .16 acres in Rush County, Kansas that is used for operation and maintenance purposes.

NJRCEV leases office space in Wall Township, New Jersey.

**Energy Services Segment** 

As of September 30, 2016, NJRES leases office space in Wall Township, New Jersey, as well as Houston, Texas and Charlotte, North Carolina for its business activities.

New Jersey Resources Corporation Part I

ITEM 2. PROPERTIES (Continued)

Midstream Segment

As of September 30, 2016, Steckman Ridge owned and/or leased storage rights on approximately 6,300 acres of land in Bedford County, Pennsylvania, with a FERC-regulated natural gas storage facility with up to 12 Bcf of working gas capacity. Equipment on the property includes a compressor station, gathering pipelines and pipeline interconnections. As of September 30, 2016, PennEast owned 74 acres of land in Carbon County, Pennsylvania and 58.7 acres of land in Mercer County, New Jersey.

#### All Other Business Operations

As of September 30, 2016, CR&R's real estate portfolio consisted of 35 acres of undeveloped land in Atlantic County with a net book value of \$1.4 million. CR&R also owns a 56,400-square-foot office building on five acres of land in Monmouth County with a net book value of \$7.7 million, which the Company has committed to sell and has reclassified as held for sale as of September 30, 2016. In December 2015, CR&R sold approximately 18.61 acres of additional undeveloped land located in Atlantic County with a net book value of \$736,000.

NJRHS leases service centers in Dover, Morris County and Wall, Monmouth County, New Jersey.

#### Capital Expenditure Program

See Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations for a discussion of anticipated fiscal 2017 and 2018 capital expenditures as applicable to NJR's business segments and business operations.

ITEM 3. LEGAL PROCEEDINGS

#### Manufactured Gas Plant Remediation

NJNG is responsible for the remedial cleanup of five MGP sites, dating back to gas operations in the late 1800s and early 1900s, which contain contaminated residues from former gas manufacturing operations. NJNG is currently involved in administrative proceedings with the NJDEP, and is participating in various studies and investigations by outside consultants to determine the nature and extent of any such contaminated residues and to develop appropriate programs of remedial action, where warranted, under Administrative Consent Orders or Memoranda of Agreement with the NJDEP.

NJNG may recover its remediation expenditures, including carrying costs, over rolling seven-year periods pursuant to a RA approved by the BPU. In May 2015, the BPU approved NJNG's September 2014 filing, which requested approval of its MGP expenditures incurred through June 2014 with recovery of \$8.5 million annually related to the SBC RA factor with rates effective June 2015. On June 29, 2016, the BPU approved NJNG's December 2015 filing, which requested approval of its MGP expenditures incurred through June 30, 2015 with recovery of \$9.4 million annually related to the SBC RA factor with rates effective July 9, 2016. As of September 30, 2016, \$19.6 million of previously incurred remediation costs, net of recoveries from customers and insurance proceeds, are included in regulatory assets on the Consolidated Balance Sheets.

NJNG periodically, and at least annually, performs an environmental review of the MGP sites, including a review of potential liability for investigation and remedial action. NJNG estimated at the time of the most recent review that total future expenditures to remediate and monitor the five MGP sites for which it is responsible, including potential liabilities for Natural Resource Damages that might be brought by the NJDEP for alleged injury to groundwater or other natural resources concerning these sites, will range from approximately \$143.9 million to \$231.6 million. NJNG's estimate of these liabilities is based upon known facts, existing technology and enacted laws and regulations in place when the review was completed. Where it is probable that costs will be incurred, and the information is sufficient to establish a range of possible liability, NJNG accrues the most likely amount in the range. If no point within the range is more likely than the other, it is NJNG's policy to accrue the lower end of the range. Accordingly, as of September 30, 2016, NJNG recorded an MGP remediation liability and a corresponding regulatory asset of \$172 million on the Consolidated Balance Sheets, based on the most likely amount. The actual costs to be incurred by NJNG are dependent upon several factors, including final determination of remedial action, changing technologies and governmental regulations, the ultimate ability of other responsible parties to pay and any insurance recoveries.

NJNG will continue to seek recovery of MGP-related costs through the RA. If any future regulatory position indicates that the recovery of such costs is not probable, the related non-recoverable costs would be charged to income in the period of such determination.

New Jersey Resources Corporation Part I

## ITEM 3. LEGAL PROCEEDINGS

(Continued)

#### General

The Company is party to various other claims, legal actions and complaints arising in the ordinary course of business. In the Company's opinion, other than as disclosed in this Item 3, the ultimate disposition of these matters will not have a material effect on its financial condition, results of operations or cash flows.

# ITEM 4. MINE SAFETY DISCLOSURES

Not applicable

# ITEM 4A. EXECUTIVE OFFICERS OF THE COMPANY

The Company's Executive Officers and their age, position and business experience during the past five years are set forth below.

| Name                      | Λα      | Office | Office held during last five years  |
|---------------------------|---------|--------|---|
| Name                      | Age     | since  | Office field during fast five years   |
| Laurence M. Downes        | 59      | 1986   | Chairman of the Board (September 1996 - present)  |
| Edutence W. Bownes        |         | 1700   | President and Chief Executive Officer (July 1995 - present)   |
|                           |         |        | Executive Vice President, Policy and Strategic Development, NJR (October 2016 -                                       |
| ** ** ** ** ***           |         | 2004   | present)  |
| Kathleen T. Ellis         | 63      | 2004   | Executive Vice President and Chief Operating Officer, NJNG (February 2008 - September 2016)                           |
|                           |         |        | Senior Vice President, Corporate Affairs (December 2004 - present)  |
| C1 C. I                   | <i></i> | 1000   | Executive Vice President (January 2011 - present)   |
| Glenn C. Lockwood         | 33      | 1990   | Chief Financial Officer (September 1995 - December 2015)  |
|                           |         |        | Senior Vice President (January 2016 - present)  |
|                           |         |        | Chief Financial Officer (January 2016 - present)  |
| Patrick J. Migliaccio     | 42      | 2013   | Vice President, Finance and Accounting (November 2014 - December 2015)  |
| i differ 3. Wilginaccio   | 12      | 2013   | Treasurer (August 2013 - May 2015)  |
|                           |         |        | Corporate Controller (January 2012 - August 2013)   |
|                           |         |        | Controller of Unregulated Operations (April 2009 - January 2012)  |
| Mariellen Dugan           | 50      | 2005   | Senior Vice President and Chief Operating Officer, NJNG (October 2016 - present)                                      |
| C                         |         |        | Senior Vice President and General Counsel (February 2008 - September 2016)  |
| C4 1 W 41                 | 40      | 2004   | Senior Vice President and Chief Operating Officer, NJRES and NJRCEV (October  |
| Stephen Westhoven         | 48      | 2004   | 2016 - present) Series Vice President NIPES (May 2010 - Sentember 2016)   |
| Stanlay M                 |         |        | Senior Vice President, NJRES (May 2010 - September 2016)  |
| Stanley M.<br>Kosierowski | 64      | 2008   | President, NJRHS (May 2010 - present)  President, NJRCEV (May 2010 - September 2016)                                  |
| Amanda Mullan             | 50      | 2015   | President, NJRCEV (May 2010 - September 2016) Vice President and Chief Human Resources Officer (April 2015 - present) |
| Amanua Munan              | 50      | 2013   | Senior Vice President of HR, N. America, Willis Group Holdings, a risk  |
|                           |         |        | management and  |
|                           |         |        | management and  |

insurance intermediary (April 2012 - April 2015)

Senior Vice President of HR, Dun & Bradstreet, a business services company (July

2009 - April

2012)

52 2016

Vice President and Chief Information Officer (June 2016 - present)

Chief Information Officer, Godiva Chocolatier, a manufacturer of premium fine

chocolates and

related products (March 2011 - May 2016)

Page 25

Jacqueline Shea

New Jersey Resources Corporation Part II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS **AND** 

ISSUER PURCHASES OF EQUITY

**SECURITIES** 

NJR's Common Stock is traded on the New York Stock Exchange under the ticker symbol NJR. As of September 30, 2016, NJR had 45,679 holders of record of its common stock.

NJR's common stock high and low sales prices and dividends paid per share were as follows:

Dividends 2016 2015 Paid 2016 2015 High Low High Low Fiscal Ouarter

8/01/16 -

8/31/16

First \$34.07 \$28.02 \$32.15 \$24.65 \$0.240 \$0.225 Second \$36.85\$32.32\$33.73\$28.73\$0.240\$0.225 Third \$38.56\$33.91\$32.05\$26.77\$0.240\$0.225 Fourth \$38.92\$32.27\$30.07\$26.89\$0.255\$0.225

On January 20, 2015, NJR's Board of Directors approved a 2-for-1 stock split of the Company's common stock for the Company's holders of record on February 6, 2015. The additional shares were issued on March 3, 2015. All share-related information for prior periods has been retroactively adjusted throughout this report to reflect the effects of the stock split. Common stock and premium on common stock amounts have also been adjusted as of the earliest period presented on the Consolidated Balance Sheets.

In 1996, the Board of Directors authorized the Company to implement a share repurchase program, which has been expanded seven times since the inception of the program. The Share Repurchase Plan allows the Company to purchase its outstanding shares on the open market or in negotiated transactions, based on market and other conditions. The Company is not required to purchase any specific number of shares and may discontinue or suspend the program at any time. The Share Repurchase Plan will expire when we have repurchased all shares authorized for repurchase thereunder, unless it is earlier terminated by action of our Board of Directors or additional shares are authorized for repurchase.

The following table sets forth NJR's repurchase activity for the quarter ended September 30, 2016:

Total Number of AverageShares (or Total Number of Price Units) Shares Paid perPurchased Maximum Number (or Approximate Dollar Value) of Shares (or Period as Part of Units) That May Yet Be Purchased Under the Plans or Programs (or Units) Purchased **Publicly** (or Announced Unit) Plans or **Programs** 7/01/16 -2,627,953 7/31/16

2,627,953

| 9/01/16 -<br>9/30/16 | 91,900 | \$32.82 91,900 | 2,536,053 |
|----------------------|--------|----------------|-----------|
| Total                | 91,900 | \$32.82 91,900 | 2,536,053 |

New Jersey Resources Corporation Part II

# ITEM 6. SELECTED FINANCIAL DATA

| (Thousands, except per share data) Fiscal Years Ended September 30, SELECTED FINANCIAL DATA Operating revenues S1,880,905 \$2,733,987 \$3,738,145 \$3,198,068 \$2,248,923 Gas purchases S1,352,686 \$2,085,645 \$3,139,525 \$2,712,223 \$1,841,408 Net income \$131,672 \$180,960 \$141,970 \$114,809 \$92,879 Total assets S3,727,082 \$3,284,357 \$3,125,388 \$3,001,414 \$2,766,827 Common stock equity \$1,166,591 \$1,106,956 \$966,166 \$887,384 \$813,865 Long-term debt (1) \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169  COMMON STOCK DATA Earnings per share-basic \$1.53 \$2.12 \$1.69 \$1.38 \$1.12 Earnings per share-diluted \$1.52 \$2.10 \$1.67 \$1.37 \$1.12 Dividends declared per share \$0.975 \$0.915 \$0.855 \$0.810 \$0.770  NON-GAAP RECONCILIATION Net income \$131,672 \$180,960 \$141,970 \$114,809 \$92,879 Add: Unrealized loss (gain) on derivative instruments and related transactions Tax effect \$(17,018 )14,391 \$(10,492 )3,462 \$(13,159 )\$ Effects of economic hedging related to natural gas inventory Tax effect \$13,364 \$3,058 \$9,794 \$(2,807 )1,798 Net financial earnings (2) \$138,085 \$151,503 \$176,857 \$113,681 \$112,417  Basic earnings per share Add: Unrealized loss (gain) on derivative instruments and charalized earnings per share Add: Unrealized loss (gain) on derivative instruments and charalized earnings per share Add: Unrealized loss (gain) on derivative instruments and charalized earnings (2) \$138,085 \$151,503 \$176,857 \$113,681 \$112,417   |
|---|
| SELECTED FINANCIAL DATA   |
| Operating revenues  |
| Gas purchases       \$1,352,686       \$2,085,645       \$3,139,525       \$2,712,223       \$1,841,408         Net income       \$131,672       \$180,960       \$141,970       \$114,809       \$92,879         Total assets       \$3,727,082       \$3,284,357       \$3,125,388       \$3,001,414       \$2,766,827         Common stock equity       \$1,166,591       \$1,106,956       \$966,166       \$887,384       \$813,865         Long-term debt (1)       \$1,063,550       \$843,595       \$598,209       \$512,886       \$525,169         COMMON STOCK DATA         Earnings per share-basic       \$1.53       \$2.12       \$1.69       \$1.38       \$1.12         Earnings per share-diluted       \$1.52       \$2.10       \$1.67       \$1.37       \$1.12         Dividends declared per share       \$0.975       \$0.915       \$0.855       \$0.810       \$0.770         NON-GAAP RECONCILIATION         Net income       \$131,672       \$180,960       \$141,970       \$114,809       \$92,879         Add:       Unrealized loss (gain) on derivative instruments and related transactions       \$1,683       \$(3,681)       \$2,8534       \$(9,418)       \$)35,790         Effects of economic hedging related to natural gas inventory       \$1,364 <td< td=""></td<>   |
| Net income \$131,672 \$180,960 \$141,970 \$114,809 \$92,879 \$70tal assets \$3,727,082 \$3,284,357 \$3,125,388 \$3,001,414 \$2,766,827 \$2,000 \$1,106,950 \$966,166 \$887,384 \$813,865 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$82,000 \$1,063,550 \$82,000 \$1,063,550 \$82,000 \$1,063,550 \$1  |
| Total assets \$3,727,082 \$3,284,357 \$3,125,388 \$3,001,414 \$2,766,827 Common stock equity \$1,166,591 \$1,106,956 \$966,166 \$887,384 \$813,865 Long-term debt (1) \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 COMMON STOCK DATA  Earnings per share-basic \$1.53 \$2.12 \$1.69 \$1.38 \$1.12 Earnings per share-diluted \$1.52 \$2.10 \$1.67 \$1.37 \$1.12 Dividends declared per share \$0.975 \$0.915 \$0.855 \$0.810 \$0.770 COMMON STOCK DATA  NON-GAAP RECONCILIATION String and related transactions Tax effect \$131,672 \$180,960 \$141,970 \$114,809 \$92,879 Common stock (17,018 \$14,391 \$14,391 \$10,492 \$13,462 \$13,159 \$14,970 \$14,970 \$14,970 \$14,970 \$14,970 \$14,970 \$1  |
| Common stock equity Long-term debt (1) \$1,166,591 \$1,106,956 \$966,166 \$887,384 \$813,865 \$1,063,550 \$843,595 \$598,209 \$512,886 \$525,169 \$   |
| COMMON STOCK DATA   |
| COMMON STOCK DATA  Earnings per share-basic \$1.53 \$2.12 \$1.69 \$1.38 \$1.12  Earnings per share-diluted \$1.52 \$2.10 \$1.67 \$1.37 \$1.12  Dividends declared per share \$0.975 \$0.915 \$0.855 \$0.810 \$0.770   NON-GAAP RECONCILIATION  Net income \$131,672 \$180,960 \$141,970 \$114,809 \$92,879  Add:  Unrealized loss (gain) on derivative instruments and related transactions  Tax effect \$(17,018 )14,391 \$(10,492 )3,462 \$(13,159 )\$  Effects of economic hedging related to natural gas inventory  Tax effect \$(3,861 )(8,225 )26,639 7,635 \$(4,891 )\$  Net financial earnings (2) \$138,085 \$151,503 \$176,857 \$113,681 \$112,417  Basic earnings per share \$1.53 2.12 1.69 1.38 1.12   |
| Earnings per share-basic \$1.53 \$2.12 \$1.69 \$1.38 \$1.12 Earnings per share-diluted \$1.52 \$2.10 \$1.67 \$1.37 \$1.12 Dividends declared per share \$0.975 \$0.915 \$0.855 \$0.810 \$0.770 \$1.0 |
| Earnings per share-basic \$1.53 \$2.12 \$1.69 \$1.38 \$1.12 Earnings per share-diluted \$1.52 \$2.10 \$1.67 \$1.37 \$1.12 Dividends declared per share \$0.975 \$0.915 \$0.855 \$0.810 \$0.770 \$1.0 |
| Earnings per share-diluted  |
| Dividends declared per share       \$0.975       \$0.915       \$0.855       \$0.810       \$0.770         NON-GAAP RECONCILIATION       Net income       \$131,672       \$180,960       \$141,970       \$114,809       \$92,879         Add:       Unrealized loss (gain) on derivative instruments and related transactions       46,883       (38,681       )28,534       (9,418       )35,790         Effects of economic hedging related to natural gas inventory       (17,018       )14,391       (10,492       )3,462       (13,159       )         Tax effect       (36,816       )(8,225       )26,639       7,635       (4,891       )         Net financial earnings (2)       \$138,085       \$151,503       \$176,857       \$113,681       \$112,417         Basic earnings per share       1.53       2.12       1.69       1.38       1.12         Hargelized loss (gain) on derivative instruments and related transactions       1.53       2.12       1.69       1.38       1.12   |
| NON-GAAP RECONCILIATION Net income Add: Unrealized loss (gain) on derivative instruments and related transactions  Tax effect  Effects of economic hedging related to natural gas inventory  Tax effect  13,364 Net financial earnings (2)  Basic earnings per share Add: Unrealized loss (gain) on derivative instruments and related transactions  46,883  (38,681 )28,534 (9,418 )35,790 (17,018 )14,391 (10,492 )3,462 (13,159 ) (36,816 )(8,225 )26,639 7,635 (4,891 ) 1,798 Net financial earnings (2)  133,085 \$113,681 \$112,417  Basic earnings per share Add: Unrealized loss (gain) on derivative instruments and   |
| Net income Add:       \$131,672       \$180,960       \$141,970       \$114,809       \$92,879         Unrealized loss (gain) on derivative instruments and related transactions       46,883       (38,681       )28,534       (9,418       )35,790         Tax effect       (17,018       )14,391       (10,492       )3,462       (13,159       )         Effects of economic hedging related to natural gas inventory       (36,816       )(8,225       )26,639       7,635       (4,891       )         Tax effect       13,364       3,058       (9,794       )(2,807       )1,798         Net financial earnings (2)       \$138,085       \$151,503       \$176,857       \$113,681       \$112,417         Basic earnings per share       1.53       2.12       1.69       1.38       1.12         Add:       Unrealized loss (gain) on derivative instruments and related transactions       1.53       2.12       1.69       1.38       1.12   |
| Add: Unrealized loss (gain) on derivative instruments and related transactions  Tax effect  Effects of economic hedging related to natural gas inventory  Tax effect  Tax effe  |
| Unrealized loss (gain) on derivative instruments and related transactions  Tax effect  (17,018 )14,391 (10,492 )3,462 (13,159 )  Effects of economic hedging related to natural gas inventory  Tax effect  13,364 3,058 (9,794 )(2,807 )1,798  Net financial earnings (2) \$138,085 \$151,503 \$176,857 \$113,681 \$112,417  Basic earnings per share  Add:  Unrealized loss (gain) on derivative instruments and related transactions  (38,681 )28,534 (9,418 )35,790 (13,159 )  (36,816 )(8,225 )26,639 7,635 (4,891 )  (4,891 )  (5,883 )(17,018 )14,391 (10,492 )3,462 (13,159 )  (5,884 )(8,885 )26,639 7,635 (4,891 )  (5,885 )(8,885 )(8,885 )26,639 7,635 (4,891 )  (5,886 )(8,885  |
| related transactions  Tax effect  (17,018 )14,391 (10,492 )3,462 (13,159 )  Effects of economic hedging related to natural gas inventory  Tax effect  (36,816 )(8,225 )26,639 7,635 (4,891 )  Tax effect  (17,018 )14,391 (10,492 )3,462 (13,159 )  (36,816 )(8,225 )26,639 7,635 (4,891 )  Tax effect  (17,018 )14,391 (10,492 )3,462 (13,159 )  (36,816 )(8,225 )26,639 7,635 (4,891 )  (36,816 )(8,225 )26,639 7,635 (4,891 )  Tax effect  (17,018 )14,391 (10,492 )3,462 (13,159 )  (36,816 )(8,225 )26,639 7,635 (4,891 )  (36,816 )(8,225 )(8,225 )26,639 7,635 (4,891 )  (36,816 )(8,225 )(8,225 )(8,225 )  (36,816 )(8,225 )(8,225 )(8,225 )  (36,816 )(8,225 )(8,225 )  (36,816 )(8,225 )(8,225 )  (3  |
| Tax effect (17,018 )14,391 (10,492 )3,462 (13,159 )  Effects of economic hedging related to natural gas inventory  Tax effect (36,816 )(8,225 )26,639 7,635 (4,891 )  Tax effect (13,364 3,058 (9,794 )(2,807 )1,798 (13,364 )3,058 (13,159 )  Net financial earnings (2) (13,159 )  Basic earnings per share (13,364 3,058 (9,794 )(2,807 )1,798 (13,417 )  Basic earnings per share (1.53 2.12 1.69 1.38 1.12 )  Add:   |
| Effects of economic hedging related to natural gas inventory  Tax effect  Net financial earnings (2)  Basic earnings per share  Add:  Light Effects of economic hedging related to natural gas (36,816 )(8,225 )26,639 7,635 (4,891 )  13,364 3,058 (9,794 )(2,807 )1,798 (138,085 \$151,503 \$176,857 \$113,681 \$112,417  |
| inventory  Tax effect  Net financial earnings (2)  Basic earnings per share  Add:  Lipscalized loss (gain) on derivative instruments and  |
| Tax effect       13,364       3,058       (9,794       )(2,807       )1,798         Net financial earnings (2)       \$138,085       \$151,503       \$176,857       \$113,681       \$112,417         Basic earnings per share       1.53       2.12       1.69       1.38       1.12         Add:         Unrealized loss (gain) on derivative instruments and  |
| Net financial earnings (2) \$138,085 \$151,503 \$176,857 \$113,681 \$112,417  Basic earnings per share 1.53 2.12 1.69 1.38 1.12  Add:  Unrealized loss (gain) on derivative instruments and   |
| Basic earnings per share 1.53 2.12 1.69 1.38 1.12 Add: Unrealized loss (gain) on derivative instruments and   |
| Add: Unraelized loss (gain) on derivative instruments and   |
| Add: Unraelized loss (gain) on derivative instruments and   |
| Unraplized loss (gain) on derivative instruments and  |
| Unleanzed loss (gain) on derivative instruments and 0.55 (0.45 ) 0.24 (0.11 ) 0.42  |
| related transactions (gain) on derivative institutions and 0.55 (0.45 )0.34 (0.11 )0.43   |
| Tax effect (0.20 )0.17 (0.13 )0.04 (0.16 )  |
| Effects of economic hedging related to natural gas (0.43) (0.10) 0.32 (0.06)  |
| inventory   |
| Tax effect $0.16 	 0.04 	 (0.12 	 )(0.04 	 )0.02$   |
| Net financial earnings per share-basic (2) \$1.61 \$1.78 \$2.10 \$1.36 \$1.35   |
| Dil . 1   |
| Diluted earnings per share \$1.52 \$2.10 \$1.67 \$1.37 \$1.12   |
| Add: Unrealized loss (gain) on derivative instruments and   |
| related transactions (gain) on derivative histrathents and 0.54 (0.45) 0.34 (0.11) 0.42   |
| Tax effect $(0.20 	 )0.17 	 (0.12 	 )0.04 	 (0.15 	 )$  |
| Effects of economic hedging related to natural gas  |
| inventory $(0.42)$ $(0.10)$ $(0.31)$ $(0.09)$ $(0.06)$  |
| Tax effect $0.15$ $0.04$ $(0.12)$ $(0.03)$ $(0.02)$   |

Net financial earnings per share-diluted (2) \$1.59 \$1.76 \$2.08 \$1.36 \$1.35

(1) Includes long-term capital leases of \$30.7 million, \$35.7 million, \$40.4 million, \$43 million and \$46.1 million, respectively.

NFE is a financial measure not calculated in accordance with GAAP. NFE eliminates the timing differences surrounding the recognition of certain gains or losses, to effectively match the earnings effects of economic hedges associated with the physical sale or purchase of gas and, therefore, eliminates the impact of volatility to GAAP

(2) associated with the physical sale or purchase of gas and, therefore, eliminates the impact of volatility to GAAP earnings associated with the related derivative instruments. For further discussion of this financial measure, see the Energy Services segment in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

New Jersey Resources Corporation Part II

ITEM 6. SELECTED FINANCIAL DATA (Continued)

| NJNG OPERATING STATISTICS            |           |           |           |           |                |
|--------------------------------------|-----------|-----------|-----------|-----------|----------------|
| Fiscal Years Ended September 30,     | 2016      | 2015      | 2014      | 2013      | 2012           |
| Operating revenues (\$ in thousands) |           |           |           |           |                |
| Residential                          | \$345,597 | \$466,464 | \$469,831 | \$467,269 | \$363,780      |
| Commercial, industrial and other     | 80,994    | 106,505   | 110,740   | 99,736    | 85,870         |
| Firm transportation                  | 69,696    | 77,974    | 86,131    | 73,745    | 60,599         |
| Total residential and commercial     | 496,287   | 650,943   | 666,702   | 640,750   | 510,249        |
| Interruptible                        | 8,867     | 10,049    | 9,384     | 9,066     | 9,124          |
| Total system                         | 505,154   | 660,992   | 676,086   | 649,816   | 519,373        |
| BGSS incentive programs              | 89,192    | 120,978   | 143,329   | 138,171   | 108,340        |
| Total operating revenues             | \$594,346 | \$781,970 | \$819,415 | \$787,987 | \$627,713      |
| Throughput (Bcf)                     |           |           |           |           |                |
| Residential                          | 36.9      | 45.9      | 43.1      | 38.3      | 32.9           |
| Commercial, industrial and other     | 7.3       | 9.6       | 8.2       | 7.5       | 6.5            |
| Firm transportation                  | 14.1      | 16.0      | 17.7      | 15.2      | 11.2           |
| Total residential and commercial     | 58.3      | 71.5      | 69.0      | 61.0      | 50.6           |
| Interruptible                        | 61.5      | 47.1      | 10.5      | 10.9      | 10.3           |
| Total system                         | 119.8     | 118.6     | 79.5      | 71.9      | 60.9           |
| BGSS incentive programs              | 216.7     | 222.4     | 180.8     | 141.5     | 99.6           |
| Total throughput                     | 336.5     | 341.0     | 260.3     | 213.4     | 160.5          |
| Customers at year-end                |           |           |           |           |                |
| Residential                          | 448,273   | 437,979   | 422,742   | 408,399   | 423,871        |
| Commercial, industrial and other     | 26,218    | 25,541    | 24,684    | 24,302    | 24,985         |
| Firm transportation                  | 46,608    | 48,673    | 56,777    | 64,651    | 51,213         |
| Total residential and commercial     | 521,099   | 512,193   | 504,203   | 497,352   | 500,069        |
| Interruptible                        | 34        | 35        | 37        | 41        | 42             |
| BGSS incentive programs              | 30        | 24        | 34        | 38        | 32             |
| Total customers at year-end          | 521,163   | 512,252   | 504,274   | 497,431   | 500,143        |
| Interest coverage ratio (1)          | 8.97      | 9.57      | 10.24     | 10.82     | 10.85          |
| Average therm use per customer       |           |           |           |           |                |
| Residential                          | 824       | 1,049     | 1,020     | 937       | 775            |
| Commercial, industrial and other     | 11,378    | 9,799     | 4,466     | 3,773     | 3,675          |
| Degree days                          | 3,867     | 5,015     | 5,080     | 4,664     | 3,698          |
| Weather as a percent of normal (2)   | 82.5      | % 108.3   | % 109.6   | %99.9 °   | %77.9        % |
| Number of employees                  | 670       | 649       | 626       | 611       | 611            |

<sup>(1)</sup> NJNG's income from operations divided by interest expense.

Normal heating degree days are based on a 20-year average, calculated based upon three reference areas representative of NJNG's service territory.

New Jersey Resources Corporation Part II

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Forward-looking and Cautionary Statements

From time to time, we may make statements that may constitute "forward-looking statements" within the meaning of the "safe-harbor" provisions of Section 27A of the Securities and Exchange Act of 1933, as amended, Section 21E of the Securities and Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These statements are based on our then-current expectations and are subject to a number of risks and uncertainties that could cause actual results to differ materially from those addressed in the forward-looking statements. Information concerning forward-looking statements is set forth on page 3 of this annual report and is incorporated herein. A detailed discussion of risk and uncertainties that could cause actual results to differ materially from such forward-looking statements is included in Item 1A. Risk Factors and are incorporated herein. We undertake no obligation to update or revise publicly any forward-looking statement, whether as a result of new information, future events or otherwise.

#### **Critical Accounting Policies**

We prepare our financial statements in accordance with GAAP. Application of these accounting principles requires the use of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingencies during the reporting period. We regularly evaluate our estimates, including those related to the calculation of the fair value of derivative instruments, regulatory assets, income taxes, pension and postemployment benefits other than pensions, asset retirement obligations and contingencies related to environmental matters and litigation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. In the normal course of business, estimated amounts are subsequently adjusted to actual results that may differ from estimates.

#### Regulatory Accounting

NJNG maintains its accounts in accordance with the FERC Uniform System of Accounts as prescribed by the BPU and recognizes the impact of regulatory decisions on its financial statements. As a result of the ratemaking process, NJNG is required to apply the accounting principles in ASC 980, Regulated Operations, which differ in certain respects from those applied by unregulated businesses. Specifically, NJNG records assets when it is probable that certain operating costs will be recoverable from customers in future periods and records liabilities associated with probable future obligations to customers.

NJNG's BGSS requires it to project its annual natural gas costs and provides the ability, subject to BPU approval, to recover or refund the difference, if any, of such actual costs compared with the projected costs included in prices through a BGSS charge to customers. Any underrecovery or overrecovery is recorded as a regulatory asset or liability on the Consolidated Balance Sheets and reflected in the BGSS charge to customers in subsequent years.

As recovery of regulatory assets is subject to BPU approval, if there are any changes in future regulatory positions that indicate recovery of all or a portion of a regulatory asset is not probable, the related cost would be charged to income in the period of such determination. On November 13, 2015, NJNG filed a base rate petition with the BPU to increase its base tariff rates in the amount of \$147.6 million, which was revised on July 20, 2016, to \$112.9 million. On September 23, 2016, the BPU approved the increase in base tariff rates in the amount of \$45 million, effective October 1, 2016. There were no changes to the amounts NJNG has recognized in regulatory assets as a result of the

settlement of its base rate petition.

#### **Derivative Instruments**

We record our derivative instruments held as assets and liabilities at fair value on the Consolidated Balance Sheets. In addition, since we choose not to designate any of our physical and financial natural gas commodity derivatives as accounting hedges, changes in the fair value of NJRES' commodity derivatives are recognized in earnings, as they occur, as a component of operating revenues or gas purchases on the Consolidated Statements of Operations. Changes in the fair value of foreign exchange contracts that NJRES utilizes as cash flow hedges are recorded to AOCI, a component of stockholders' equity, and reclassified to gas purchases on the Consolidated Statements of Operations when they settle.

The fair value of derivative instruments is determined by reference to quoted market prices of listed exchange-traded contracts, published price quotations, pipeline tariff information and/or a combination of those items. NJRES' portfolio is valued using the most current and reasonable market information. If the price underlying a physical commodity transaction does not represent a visible and liquid market, NJRES may utilize additional published pipeline tariff information and/or other services to determine

New Jersey Resources Corporation Part II

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

an equivalent market price. As of September 30, 2016, fair value of its derivative assets and liabilities reported on the Consolidated Balance Sheets that is based on such pricing is immaterial.

Should there be a significant change in the underlying market prices or pricing assumptions, NJRES may experience a significant impact on its financial position, results of operations and cash flows. Refer to Item 7A. Quantitative and Qualitative Disclosures About Market Risks for sensitivity analysis related to the impact to derivative fair values resulting from changes in commodity prices. The valuation methods NJR uses to determine fair values remained consistent for fiscal 2016, 2015 and 2014. NJR applies a discount to its derivative assets to factor in an adjustment associated with the credit risk of its physical natural gas counterparties and to its derivative liabilities to factor in an adjustment associated with its own credit risk. NJR determines this amount by using historical default probabilities corresponding to the appropriate S&P issuer ratings. Since the majority of NJR's counterparties are rated investment grade, this results in an immaterial credit risk adjustment.

Gains and losses associated with derivatives utilized by NJNG to manage the price risk inherent in its natural gas purchasing activities are recoverable through its BGSS, subject to BPU approval. Accordingly, the offset to the change in fair value of these derivatives is recorded as either a regulatory asset or liability on the Consolidated Balance Sheets.

NJRCEV hedges certain of its expected production of SRECs through forward and futures contracts. NJRCEV intends to physically deliver all SRECs it sells and recognizes SREC revenue as operating revenue on the Consolidated Statements of Operations upon delivery of the underlying SREC.

We have not designated any derivatives as fair value hedges as of September 30, 2016 and 2015.

#### **Income Taxes and Credits**

The determination of our provision for income taxes requires significant judgment, the use of estimates and the interpretation and application of complex tax laws. Significant judgment is required in assessing the timing and amounts of deductible and taxable items. We use the asset and liability method to determine and record deferred tax assets, representing future tax benefits, and deferred tax liabilities, representing future taxes payable, resulting from the differences between the financial reporting amount and the corresponding tax basis of the assets and liabilities using the enacted rates expected to be in effect at the time the differences are settled. An offsetting valuation allowance is recorded when it is more likely than not some or all of the deferred income tax assets won't be realized. NJR had net deferred tax liabilities of \$464.6 million and \$436.5 million, and a valuation allowance of \$262,000 and \$176,000 related to certain deferred state tax assets, as of September 30, 2016 and 2015, respectively. Any significant changes to the estimates and judgments with respect to the interpretations, timing or deductibility could result in a material change on earnings and cash flows.

For state income tax and other taxes, estimates and judgments are required with respect to the apportionment among the various jurisdictions. In addition, we operate within multiple tax jurisdictions and are subject to audits in these jurisdictions. These audits can involve complex issues, which may require an extended period of time to resolve. We maintain a liability for the estimate of potential income tax exposure and, in our opinion, adequate provisions for income taxes have been made for all years reported. Any significant changes to the estimates and judgments with

respect to the apportionment factor could result in a material change on earnings and cash flows.

Accounting guidance requires that we establish reserves for uncertain tax positions when it is more likely than not that the positions will not be sustained when challenged by taxing authorities. We have no reason to believe that we have any future obligations associated with unrecognized tax benefits, therefore, as of September 30, 2016 and 2015, we have not recorded any liabilities related to uncertain tax positions. Any significant changes to the estimates and judgments with respect to the interpretations, timing or deductibility could result in a material change on earnings and cash flows.

To the extent that NJNG invests in property that qualifies for ITCs, the ITC is deferred and amortized to income over the life of the equipment in accordance with regulatory treatment. For our unregulated subsidiaries, we recognize ITCs as a reduction to income tax expense when the property is placed in service.

To the extent that the Company invests in property that qualifies for PTCs, the PTC is recognized as a reduction to current federal income tax expense as the PTCs are generated through the production activities of the assets.

Changes to the federal statutes related to ITCs and PTCs, which have the effect of reducing or eliminating the credits, could have a negative impact on earnings and cash flows.

New Jersey Resources Corporation Part II

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

#### **Environmental Costs**

At the end of each fiscal year, NJNG, with the assistance of an independent consulting firm, updates the environmental review of its MGP sites, including its potential liability for investigation and remedial action. From this review, NJNG estimates expenditures necessary to remediate and monitor these MGP sites. As of September 30, 2016, NJNG estimated these expenditures will range from approximately \$143.9 million to \$231.6 million. NJNG's estimate of these liabilities is developed from then currently available facts, existing technology and current laws and regulations.

In accordance with accounting standards for contingencies, NJNG's policy is to record a liability when it is probable that the cost will be incurred and can be reasonably estimated. NJNG will determine a range of liabilities and will record the most likely amount. If no point within the range is more likely than any other, NJNG will accrue the lower end of the range. Since we believe that recovery of these expenditures, as well as related litigation costs, is possible through the regulatory process, we have recorded a regulatory asset corresponding to the related accrued liability. Accordingly, NJNG recorded an MGP remediation liability and a corresponding regulatory asset of \$172 million on the Consolidated Balance Sheets, which is based on the most likely amount.

The actual costs to be incurred by NJNG are dependent upon several factors, including final determination of remedial action, changing technologies and governmental regulations, the ultimate ability of other responsible parties to pay, as well as the potential impact of any litigation and any insurance recoveries. As of September 30, 2016 and 2015, \$19.6 million and \$18.9 million of previously incurred remediation costs, net of recoveries from customers and insurance proceeds received, are included in regulatory assets on the Consolidated Balance Sheets, respectively.

If there are changes in the regulatory position surrounding these costs, or should actual expenditures vary significantly from estimates in that these costs are disallowed for recovery by the BPU, such costs would be charged to income in the period of such determination.

#### Postemployment Employee Benefits

NJR's costs of providing postemployment employee benefits are dependent upon numerous factors, including actual plan experience and assumptions of future experience. Postemployment employee benefit costs are impacted by actual employee demographics including age, compensation levels and employment periods, the level of contributions made to the plans, changes in long-term interest rates and the return on plan assets. Changes made to the provisions of the plans or healthcare legislation may also impact current and future postemployment employee benefit costs. Postemployment employee benefit costs may also be significantly affected by changes in key actuarial assumptions, including anticipated rates of return on plan assets, changes in mortality tables, health care cost trends and discount rates used in determining the PBO. In determining the PBO and cost amounts, assumptions can change from period to period and could result in material changes to net postemployment employee benefit periodic costs and the related liability recognized by NJR.

NJR's postemployment employee benefit plan assets consist primarily of U.S. equity securities, international equity securities and fixed-income investments, with a targeted allocation of 40 percent, 20 percent and 40 percent, respectively. Fluctuations in actual market returns, as well as changes in interest rates, may result in increased or

decreased postemployment employee benefit costs in future periods. Postemployment employee benefit expenses are included in O&M expense on the Consolidated Statements of Operations.

The following is a summary of a sensitivity analysis for each actuarial assumption:

#### Pension Plans

|                               |                              |             | Estimated  |       | Estimated              |   |  |
|-------------------------------|------------------------------|-------------|------------|-------|------------------------|---|--|
| Actuarial Assumptions         | Increase/ Increase/(Decrease |             |            | rease | se)Increase/(Decrease) |   |  |
| Actuarial Assumptions         | (Decrease) on PBO            |             | to Expense |       |                        |   |  |
|                               |                              | (Thousands) |            |       | (Thousands)            |   |  |
| Discount rate                 | 1.00                         | %           | \$ (40,826 | )     | \$ (3,638              | ) |  |
| Discount rate                 | (1.00)                       | )%          | \$ 52,041  |       | \$ 4,430               |   |  |
| Rate of return on plan assets | 1.00                         | %           | n/a        |       | \$ (2,224              | ) |  |
| Rate of return on plan assets | (1.00)                       | )%          | n/a        |       | \$ 2,224               |   |  |

New Jersey Resources Corporation Part II

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

#### Other Postemployment Benefits

|                               |            | Estimated       | Estimated                    |   |  |  |
|-------------------------------|------------|-----------------|------------------------------|---|--|--|
| Actuarial Assumptions         | Increase/  | Increase/(Decre | Decrease)Increase/(Decrease) |   |  |  |
| Actuarial Assumptions         | (Decrease  | on PBO          | to Expense                   |   |  |  |
|                               |            | (Thousands)     | (Thousands)                  |   |  |  |
| Discount rate                 | 1.00 %     | \$ (25,428      | ) \$ (2,277                  | ) |  |  |
| Discount rate                 | (1.00)%    | \$ 33,283       | \$ 2,856                     |   |  |  |
| Rate of return on plan assets | 1.00 %     | n/a             | \$ (569                      | ) |  |  |
| Rate of return on plan assets | (1.00)%    | n/a             | \$ 569                       |   |  |  |
|                               |            | Estimated       | Estimated                    |   |  |  |
| Actuarial Assumptions         | Increase/  | Increase/(Decre | se)Increase/(Decrease)       |   |  |  |
| Actuarial Assumptions         | (Decrease) | on PBO          | to Expense                   |   |  |  |
|                               |            | (Thousands)     | (Thousands)                  |   |  |  |
| Health care cost trend rate   | 1.00 %     | \$ 28,803       | \$ 4,083                     |   |  |  |
| Health care cost trend rate   | (1.00)%    | \$ (22,862      | ) \$ (3,607                  | ) |  |  |
|                               |            |                 |                              |   |  |  |

Effective October 1, 2016, the Company changed its approach used to measure the service and interest cost components of its net periodic benefit costs. Previously, the Company estimated service cost and interest cost based on a single weighted-average discount rate from the yield curve used to measure its projected benefit obligation. Effective October 1, 2016, the Company will determine its service and interest cost based upon duration specific spot rates that are aligned to each year's future benefit payments. Under the new approach, net periodic benefit costs will be lower during periods of low interest rates and upward-sloping yield curves. Conversely, in a downward sloping-yield curve environment, costs could increase. Based on the yield curve NJR used to measure its projected benefit obligation as of September 30, 2016, NJR estimates that its net periodic benefit costs will decrease approximately \$3.2 million during fiscal 2017 under the new approach. Refer to Note 10. Employee Benefit Plans in the accompanying Consolidated Financial Statements, for a further discussion of NJR's change in method.

#### **Asset Retirement Obligations**

We recognize AROs related to the costs associated with cutting and capping NJNG's main and service gas distribution mains, which is required by New Jersey law when taking such gas distribution mains out of service. We also recognize AROs associated with NJRCEV's solar and wind assets when there are decommissioning provisions in lease agreements that require removal of the asset at the end of the lease term.

AROs are initially recognized when the legal obligation to retire an asset has been incurred and a reasonable estimate of fair value can be made. The discounted fair value is recognized as an ARO liability with a corresponding amount capitalized as part of the carrying cost of the underlying asset. The obligation is subsequently accreted to the future value of the expected retirement cost and the corresponding asset retirement cost is depreciated over the life of the related asset. Accretion expense associated with NJRCEV's ARO is recognized as a component of operations and maintenance expense on NJR's Consolidated Statements of Operations. Prior to October 1, 2016, accretion amounts associated with NJNG's ARO were not reflected as an expense, but rather were deferred as a regulatory asset and netted against NJNG's regulatory liabilities, for presentation purposes. Through NJNG's new base rates settlement,

effective October 1, 2016, accretion is recognized as part of its depreciation expense and the corresponding regulatory asset and liability will be shown gross on the Consolidated Balance Sheets.

Estimating future removal costs requires management to make significant judgments because most of the removal obligations span long time frames and removal may be conditioned upon future events. Asset removal technologies are also constantly changing, which makes it difficult to estimate removal costs. Accordingly, inherent in the estimate of our AROs are various assumptions including the ultimate settlement date, expected cash outflows, inflation rates, credit-adjusted risk-free rates and consideration of potential outcomes where settlement of the ARO can be conditioned upon events. In the latter case, we develop possible retirement scenarios and assign probabilities based on management's reasonable judgment and knowledge of industry practice. Accordingly, AROs are subject to change.

#### Recently Issued Accounting Standards

Refer to Note 2. Summary of Significant Accounting Policies in the accompanying Consolidated Financial Statements for discussion of recently issued accounting standards.

New Jersey Resources Corporation Part II

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Management's Overview

#### Consolidated

NJR is an energy services holding company providing retail natural gas service in New Jersey and wholesale natural gas and related energy services to customers in the United States and Canada, through its subsidiaries NJNG and NJRES. In addition, we invest in clean energy projects, midstream assets and provide various repair, sales and installations services. A more detailed description of our organizational structure can be found in Item 1. Business.

#### **Business Segments**

We have four primary business segments as presented in the chart below:

In addition to the four business segments noted above, we have non-utility operations that either provide corporate support services or do not meet management's criteria to be treated as a separate business segment. These operations, which comprise Home Services and Other, include: appliance repair services, sales and installations at NJRHS; energy-related ventures at NJR Energy and commercial real estate holdings at CR&R.

New Jersey Resources Corporation Part II

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

A summary of our consolidated results in net income and assets by business segment and operations for the fiscal years ended September 30, is as follows:

| (\$ in thousands)        | 2016      |              | 2015      |             | 2014      |              |
|--------------------------|-----------|--------------|-----------|-------------|-----------|--------------|
|                          | Net       | Aggata       | Net       | Assets      | Net       | Acceta       |
|                          | Income    | Assets       | Income    | Assets      | Income    | Assets       |
| Natural Gas Distribution | \$76,104  | \$2,525,060  | \$76,287  | \$2,305,293 | \$74,204  | \$2,142,407  |
| Clean Energy Ventures    | 28,393    | 665,696      | 20,101    | 504,885     | 12,654    | 380,275      |
| Energy Services          | 14,265    | 327,626      | 72,044    | 260,021     | 44,394    | 437,708      |
| Midstream                | 9,406     | 186,259      | 9,780     | 182,007     | 7,498     | 153,891      |
| Home Services and Other  | 2,882     | 110,340      | 3,420     | 88,880      | 2,798     | 77,578       |
| Intercompany (1)         | 622       | (87,899      | )(672     | )(56,729    | )422      | (66,471 )    |
| Total                    | \$131,672 | 2\$3,727,082 | \$180,960 | \$3,284,357 | \$141,970 | 0\$3,125,388 |

(1) Consists of transactions between subsidiaries that are eliminated in consolidation.

#### Net Income

The primary drivers of the changes noted above, which are described in more detail in the individual segment discussions, are discussed below.

The decrease in net income of \$49.3 million during fiscal 2016, compared with fiscal 2015, was primarily driven by a decrease at NJRES of \$57.8 million related to lower gross margin due primarily to a decrease of \$59.7 million related to changes in the value of financial hedges. The decrease was partially offset by an increase of \$8.3 million at NJRCEV due primarily to operating revenue related to higher SREC and energy and capacity sales, partially offset by increased costs related to depreciation, O&M and interest expense.

The increase in net income during fiscal 2015, compared with fiscal 2014, was primarily driven by higher gross margin at NJRES due to an increase in volumes purchased and sold, an increase related to changes in the value of financial hedges, increased SREC market prices, sales volumes and sales of energy and capacity, as well as an increase in ITCs and PTCs at NJRCEV, increased utility firm gross margin at NJNG resulting primarily from customer growth and increased storage service revenue and demand for hub services at Steckman Ridge.

#### Assets

The increase in assets during fiscal 2016 compared with fiscal 2015, was due primarily to additional utility plant expenditures at NJNG and additional solar expenditures at NJRCEV, as well as increased broker margin and gas in storage at NJRES. The increase in assets during fiscal 2015 compared with fiscal 2014, was due primarily to additional solar and wind expenditures at Clean Energy Ventures and utility plant expenditures at our Natural Gas Distribution segment, offset by decreases in gas in storage and accounts receivable at Energy Services due primarily to lower commodity prices.

#### Non-GAAP Financial Measures

Management of the Company uses NFE, a non-GAAP financial measure, when evaluating the operating results of the Company. NJRES economically hedges its natural gas inventory with financial derivative instruments. NFE is a measure of the earnings based on eliminating timing differences surrounding the recognition of certain gains or losses, to effectively match the earnings effects of the economic hedges with the physical sale of gas and, therefore, eliminates the impact of volatility to GAAP earnings associated with the derivative instruments. To the extent the Company utilizes forwards, futures, or other derivatives to hedge forecasted SREC production, unrealized gains and losses are also eliminated for NFE purposes.

New Jersey Resources Corporation Part II

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(Continued)

Non-GAAP financial measures are not in accordance with, or an alternative to, GAAP and should be considered in addition to, and not as a substitute for or a replacement of, the comparable GAAP measure and should be read in conjunction with those GAAP results. The following is a reconciliation of consolidated net income, the most directly comparable GAAP measure, to NFE:

| (Thousands)   | 2016           | 2015            | 2014            |   |
|---|----------------|-----------------|-----------------|---|
| Net income  | \$131,672      | \$180,960       | \$141,97        | 0 |
| Add:  |                |                 |                 |   |
| Unrealized loss (gain) on derivative instruments and related transactions                       | 46,883         | (38,681         | )28,534         |   |
| Tax effect  | (17,018        | )14,391         | (10,492         | ) |
| Effects of economic hedging related to natural gas inventory (1)                                | (36,816        | )(8,225         | )26,639         |   |
| Tax effect  | 13,364         | 3,058           | (9,794          | ) |
| Net financial earnings  | \$138,085      | \$151,503       | \$ 176,85       | 7 |
|   |                |                 |                 |   |
|   |                |                 |                 |   |
| Basic earnings per share  | \$1.53         | \$2.12          | \$1.69          |   |
| Basic earnings per share<br>Add:  | \$1.53         | \$2.12          | \$1.69          |   |
|   | \$1.53<br>0.55 | \$2.12<br>(0.45 | \$1.69<br>)0.34 |   |
| Add:  | 0.55           |                 |                 | ) |
| Add:<br>Unrealized loss (gain) on derivative instruments and related transactions               | 0.55<br>(0.20  | (0.45           | )0.34           | ) |
| Add:<br>Unrealized loss (gain) on derivative instruments and related transactions<br>Tax effect | 0.55<br>(0.20  | (0.45<br>)0.17  | )0.34<br>(0.13  | ) |

<sup>(1)</sup> Effects of hedging natural gas inventory transactions where the economic impact is realized in a future period.

NFE by business segment and other operations for the fiscal years ended September 30, discussed in more detail within the operating results sections of each segment, is summarized as follows:

| (Thousands)              | 2016     |      | 2015     |      | 2014     |      |
|--------------------------|----------|------|----------|------|----------|------|
| Natural Gas Distribution | \$76,104 | 155% | \$76,287 | 751% | \$74,204 | 142% |
| Clean Energy Ventures    | 28,393   | 20   | 20,101   | 13   | 12,654   | 7    |
| Energy Services          | 21,934   | 16   | 42,122   | 28   | 79,735   | 45   |
| Midstream                | 9,406    | 7    | 9,780    | 6    | 7,498    |      |