

REGAL BELOIT CORP  
Form 10-Q  
August 07, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934  
for the quarterly period ended June 29, 2013  
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934  
Commission file number 001-07283

REGAL BELOIT CORPORATION  
(Exact name of registrant as specified in its charter)

Wisconsin  
(State of other jurisdiction of  
incorporation) 39-0875718  
(IRS Employer  
Identification No.)  
200 State Street, Beloit, Wisconsin 53511  
(Address of principal executive office)  
(608) 364-8800  
Registrant's telephone number, including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a "smaller reporting company." See the definitions of "large accelerated filer" "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES  NO

As of August 1, 2013 there were 45,058,652 shares of the registrant's common stock, \$.01 par value per share, outstanding.



REGAL BELOIT CORPORATION  
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## CAUTIONARY STATEMENT

Certain statements made in this Quarterly Report on Form 10-Q are “forward-looking statements” intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995.

Forward-looking statements are based on management’s expectations, beliefs, current assumptions, and projections. When used in this Quarterly Report on Form 10-Q, words such as “may,” “will,” “expect,” “intend,” “estimate,” “anticipate,” “believe,” “should,” “project” or “plan” or the negative thereof or similar words are intended to identify forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, assumptions and other factors, some of which are beyond our control, which could cause actual results to differ materially from those expressed or implied by such forward-looking statements. Those factors include, but are not limited to:

- uncertainties regarding our ability to execute our restructuring plans within expected costs and timing;
- actions taken by our competitors and our ability to effectively compete in the increasingly competitive global electric motor, power generation and mechanical motion control industries;
- our ability to develop new products based on technological innovation and the marketplace acceptance of new and existing products;
- unexpected issues in implementation or conversion of ERP systems;
- fluctuations in commodity prices and raw material costs;
- our dependence on significant customers;
- issues and costs arising from the integration of recently acquired companies and businesses, including the timing and impact of purchase accounting adjustments;
- our dependence on key suppliers and the potential effects of supply disruptions;
- infringement of our intellectual property by third parties, challenges to our intellectual property, and claims of infringement by us of third party technologies;
- increases in our overall debt levels as a result of acquisitions or otherwise and our ability to repay principal and interest on our outstanding debt;
- product liability and other litigation, or the failure of our products to perform as anticipated, particularly in high volume applications;
- unanticipated costs or expenses that could be incurred relating to product warranty matters;
- economic changes in global markets where we do business, such as reduced demand for the products we sell, currency exchange rates, inflation rates, interest rates, recession, foreign government policies and other external factors that we cannot control;
- unanticipated liabilities of acquired businesses;
- cyclical downturns affecting the global market for capital goods;
- difficulties associated with managing foreign operations; and
- other risks and uncertainties including but not limited to those described in “Risk Factors” in this Quarterly Report on Form 10-Q and from time to time in our reports filed with Securities and Exchange Commission.

Shareholders, potential investors, and other readers are urged to consider these factors in evaluating the forward-looking statements and cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements included in this Quarterly Report on Form 10-Q are made only as of the date of this report, and we undertake no obligation to update these statements to reflect subsequent events or circumstances. Additional information regarding these and other risks and factors is included in Item 1A - Risk Factors in our Annual Report on Form 10-K/A filed with the Securities and Exchange Commission on March 26, 2013.



## PART I—FINANCIAL INFORMATION

## ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## REGAL BELOIT CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(Amounts in Millions, Except Per Share Data)

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Net Sales   | \$822.0            | \$863.9          | \$1,600.2        | \$1,671.8        |
| Cost of Sales   | 612.8              | 643.8            | 1,191.5          | 1,254.1          |
| Gross Profit  | 209.2              | 220.1            | 408.7            | 417.7            |
| Operating Expenses  | 128.1              | 116.8            | 251.7            | 235.3            |
| Income From Operations  | 81.1               | 103.3            | 157.0            | 182.4            |
| Interest Expense  | 10.7               | 11.2             | 21.3             | 23.0             |
| Interest Income   | 1.1                | 0.4              | 1.8              | 0.8              |
| Income Before Taxes   | 71.5               | 92.5             | 137.5            | 160.2            |
| Provision For Income Taxes  | 17.9               | 28.2             | 33.2             | 46.0             |
| Net Income  | 53.6               | 64.3             | 104.3            | 114.2            |
| Less: Net Income Attributable to Noncontrolling Interests             | 2.5                | 1.6              | 3.7              | 2.8              |
| Net Income Attributable to Regal Beloit Corporation                   | \$51.1             | \$62.7           | \$100.6          | \$111.4          |
| Earnings Per Share Attributable to Regal Beloit Corporation:          |                    |                  |                  |                  |
| Basic   | \$1.14             | \$1.50           | \$2.24           | \$2.68           |
| Assuming Dilution   | \$1.13             | \$1.49           | \$2.22           | \$2.65           |
| Cash Dividends Declared   | \$0.20             | \$0.19           | \$0.39           | \$0.37           |
| Weighted Average Number of Shares Outstanding:                        |                    |                  |                  |                  |
| Basic   | 45.0               | 41.7             | 45.0             | 41.6             |
| Assuming Dilution   | 45.3               | 42.0             | 45.3             | 42.0             |
| See accompanying Notes to Condensed Consolidated Financial Statements |                    |                  |                  |                  |

REGAL BELOIT CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (Unaudited)  
 (Dollars in Millions)

|  | Three Months Ended |                  | Six Months Ended |                  |
|--|--------------------|------------------|------------------|------------------|
|  | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Net Income   | \$53.6             | \$64.3           | \$104.3          | \$114.2          |
| Other Comprehensive Income (Loss):   |                    |                  |                  |                  |
| Foreign Currency Translation Adjustments   | (23.1 )            | (30.4 )          | (28.8 )          | (6.7 )           |
| Hedging Activities   |                    |                  |                  |                  |
| Change in fair value of hedging activities, net of tax effects of \$(8.0) million and \$(15.3) million for the three months ended June 29, 2013 and June 30, 2012, and \$(5.6) million and \$5.6 million for the six months ended June 29, 2013 and June 30, 2012, respectively                      | (13.1 )            | (25.5 )          | (9.2 )           | 9.1              |
| Reclassification adjustment for losses included in net income, net of tax effects of \$0.1 million and \$2.1 million for the three months ended June 29, 2013 and June 30, 2012, and \$0.9 million and \$5.6 million for the six months ended June 29, 2013 and June 30, 2012, respectively          |                    | 3.2              | 1.5              | 9.1              |
| Pension Benefit Adjustments:   |                    |                  |                  |                  |
| Reclassification adjustments for pension benefits included in net income, net of tax effects of \$(0.1) and \$(0.3) million for the three months ended June 29, 2013 and June 30, 2012, and \$0.3 million and \$(0.9) million for the six months ended June 29, 2013 and June 30, 2012, respectively | (0.2 )             | (0.6 )           | 0.6              | (1.5 )           |
| Other Comprehensive Income (Loss)  | (36.1 )            | (53.3 )          | (35.9 )          | 10.0             |
| Comprehensive Income   | 17.5               | 11.0             | 68.4             | 124.2            |
| Less: Comprehensive Income Attributable to Noncontrolling Interests  | 1.9                | 0.7              | 2.7              | 2.4              |
| Comprehensive Income Attributable to Regal Beloit Corporation  | \$15.6             | \$10.3           | \$65.7           | \$121.8          |
| See accompanying Notes to Condensed Consolidated Financial Statements  |                    |                  |                  |                  |

REGAL BELOIT CORPORATION  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (Unaudited)  
 (Dollars in Millions, Except Per Share Data)

|   | June 29,<br>2013 | December 29,<br>2012 |
|---|------------------|----------------------|
| <b>ASSETS</b>   |                  |                      |
| Current Assets:   |                  |                      |
| Cash and Cash Equivalents   | \$414.4          | \$375.3              |
| Trade Receivables, less Allowances of \$11.7 million in 2013 and \$10.2 million in 2012   | 512.3            | 446.0                |
| Inventories   | 581.7            | 557.0                |
| Prepaid Expenses and Other Current Assets   | 113.5            | 112.9                |
| Deferred Income Tax Benefits  | 53.5             | 48.7                 |
| Total Current Assets  | 1,675.4          | 1,539.9              |
| Net Property, Plant, and Equipment  | 568.3            | 573.1                |
| Goodwill  | 1,142.7          | 1,151.0              |
| Intangible Assets, net of Amortization  | 269.3            | 293.2                |
| Other Noncurrent Assets   | 12.4             | 11.9                 |
| Total Assets  | \$3,668.1        | \$3,569.1            |
| <b>LIABILITIES AND EQUITY</b>   |                  |                      |
| Current Liabilities:  |                  |                      |
| Accounts Payable  | \$334.7          | \$251.8              |
| Dividends Payable   | 9.0              | 8.5                  |
| Hedging Obligations   | 22.1             | 6.3                  |
| Accrued Compensation and Employee Benefits  | 75.9             | 80.0                 |
| Other Accrued Expenses  | 128.7            | 123.5                |
| Current Maturities of Debt  | 11.1             | 63.8                 |
| Total Current Liabilities   | 581.5            | 533.9                |
| Long-Term Debt  | 757.5            | 754.7                |
| Deferred Income Taxes   | 131.0            | 132.0                |
| Hedging Obligations   | 29.2             | 35.7                 |
| Pension and Other Post Retirement Benefits  | 69.8             | 69.2                 |
| Other Noncurrent Liabilities  | 45.0             | 47.1                 |
| Commitments and Contingencies (see Note 12)   |                  |                      |
| Equity:   |                  |                      |
| Regal Beloit Corporation Shareholders' Equity:  |                  |                      |
| Common Stock, \$.01 par value, 100.0 million shares authorized, 45.0 million shares and 44.9 million shares issued in 2013 and 2012, respectively | 0.4              | 0.4                  |
| Additional Paid-In Capital  | 910.1            | 903.3                |
| Retained Earnings   | 1,198.0          | 1,115.0              |
| Accumulated Other Comprehensive Loss  | (100.2           | ) (65.3              |
| Total Regal Beloit Corporation Shareholders' Equity   | 2,008.3          | 1,953.4              |
| Noncontrolling Interests  | 45.8             | 43.1                 |
| Total Equity  | 2,054.1          | 1,996.5              |
| Total Liabilities and Equity  | \$3,668.1        | \$3,569.1            |

See accompanying Notes to Condensed Consolidated Financial Statements.





REGAL BELOIT CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF EQUITY  
 (Unaudited)  
 (Dollars in Millions, Except Per Share Data)

|   | Common<br>Stock<br>\$.01 Par<br>Value | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Non-<br>controlling<br>Interests | Total<br>Equity |
|---|---------------------------------------|----------------------------------|----------------------|--|----------------------------------|-----------------|
| Balance as of December 31,<br>2011  | \$0.4                                 | \$689.4                          | \$951.3              | \$ (105.2 )  | \$40.5                           | \$1,576.4       |
| Net Income  | —                                     | —                                | 111.4                | —  | 2.8                              | 114.2           |
| Other Comprehensive Income<br>(Loss)  | —                                     | —                                | —                    | 10.4   | (0.4 )                           | 10.0            |
| Dividends Declared (\$0.37 per<br>share)  | —                                     | —                                | (15.5 )              | —  | —                                | (15.5 )         |
| Stock Options Exercised,<br>including income tax benefit<br>and share cancellations | —                                     | 1.2                              | —                    | —  | —                                | 1.2             |
| Share-based Compensation  | —                                     | 4.5                              | —                    | —  | —                                | 4.5             |
| Balance as of June 30, 2012   | \$0.4                                 | \$695.1                          | \$1,047.2            | \$ (94.8 )   | \$42.9                           | \$1,690.8       |
|   | Common<br>Stock<br>\$.01 Par<br>Value | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Non-<br>controlling<br>Interests | Total<br>Equity |
| Balance as of December 29,<br>2012  | \$0.4                                 | \$903.3                          | \$1,115.0            | \$ (65.3 )   | \$43.1                           | \$1,996.5       |
| Net Income  | —                                     | —                                | 100.6                | —  | 3.7                              | 104.3           |
| Other Comprehensive Loss  | —                                     | —                                | —                    | (34.9 )  | (1.0 )                           | (35.9 )         |
| Dividends Declared (\$0.39 per<br>share)  | —                                     | —                                | (17.6 )              | —  | —                                | (17.6 )         |
| Stock Options Exercised,<br>including income tax benefit<br>and share cancellations | —                                     | 1.4                              | —                    | —  | —                                | 1.4             |
| Share-based Compensation  | —                                     | 5.4                              | —                    | —  | —                                | 5.4             |
| Balance as of June 29, 2013   | \$0.4                                 | \$910.1                          | \$1,198.0            | \$ (100.2 )  | \$45.8                           | \$2,054.1       |

See accompanying Notes to Condensed Consolidated Financial Statements.

REGAL BELOIT CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (Unaudited)  
 (Dollars in Millions)

|   | Six Months Ended |                  |
|---|------------------|------------------|
|   | June 29,<br>2013 | June 30,<br>2012 |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                      |                  |                  |
| Net income  | \$104.3          | \$114.2          |
| Adjustments to reconcile net income to net cash provided by operating activities: |                  |                  |
| Depreciation and amortization   | 63.4             | 63.1             |
| Excess tax benefits from share-based compensation                                 | (0.7)            | (0.9)            |
| Loss (gain) on disposition of assets, net   | 0.3              | (1.4)            |
| Share-based compensation expense  | 5.4              | 4.5              |
| Change in assets and liabilities, net of acquisitions                             | (15.4)           | 24.9             |
| Net cash provided by operating activities   | 157.3            | 204.4            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                      |                  |                  |
| Additions to property, plant and equipment  | (47.2)           | (44.8)           |
| Purchases of investment securities  | (16.0)           | —                |
| Sales of investment securities  | 15.8             | —                |
| Business acquisitions, net of cash acquired                                       | (6.0)            | (95.3)           |
| Grants received for capital expenditures  | —                | 2.4              |
| Proceeds from sale of assets  | —                | 2.7              |
| Net cash used in investing activities   | (53.4)           | (135.0)          |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                      |                  |                  |
| Borrowings under revolving credit facility  | 20.0             | 231.0            |
| Repayments under revolving credit facility  | (17.0)           | (240.0)          |
| Proceeds from short-term borrowings   | 22.7             | 9.2              |
| Repayments of short-term borrowings   | (20.4)           | (8.4)            |
| Repayments of long-term debt  | (55.2)           | (0.1)            |
| Dividends paid to shareholders  | (17.0)           | (15.0)           |
| Proceeds from the exercise of stock options                                       | 2.2              | 2.1              |
| Excess tax benefits from share-based compensation                                 | 0.7              | 0.9              |
| Net cash used in financing activities   | (64.0)           | (20.3)           |
| <b>EFFECT OF EXCHANGE RATES ON CASH</b>   | <b>(0.8)</b>     | <b>(0.8)</b>     |
| Net increase in cash and cash equivalents   | 39.1             | 48.3             |
| Cash and cash equivalents at beginning of period                                  | 375.3            | 142.6            |
| Cash and cash equivalents at end of period  | \$414.4          | \$190.9          |
| <b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b>                          |                  |                  |
| Cash paid for:  |                  |                  |
| Interest  | \$20.9           | \$22.2           |
| Income taxes  | \$22.3           | \$19.6           |

See accompanying Notes to Condensed Consolidated Financial Statements.

REGAL BELOIT CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

June 29, 2013

(Unaudited)

1. BASIS OF PRESENTATION

The accompanying (a) condensed consolidated balance sheet of Regal Beloit Corporation (the "Company") as of December 29, 2012, which has been derived from audited financial statements, and (b) unaudited interim condensed consolidated financial statements as of June 29, 2013 and for the three and six months ended June 29, 2013 and June 30, 2012, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading.

It is suggested that these condensed consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's 2012 Annual Report on Form 10-K/A filed on March 26, 2013.

In the opinion of management, all adjustments considered necessary for a fair presentation of financial results have been made. Except as otherwise discussed, such adjustments consist of only those of a normal recurring nature. Operating results for the three and six months ended June 29, 2013 are not necessarily indicative of the results that may be expected for the entire fiscal year ending December 28, 2013.

The condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States, which require the Company to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and revenues and expenses during the periods reported. Actual results could differ from those estimates. The Company uses estimates in accounting for, among other items, allowance for doubtful accounts; excess and obsolete inventory; share-based compensation; acquisitions; product warranty obligations, pension assets and liabilities, derivative fair values, goodwill impairment, health care, retirement benefits, rebates and incentives, litigation claims and contingencies, including environmental matters, and income taxes. The Company accounts for changes to estimates and assumptions when warranted by factually based experience.

The Company operates on a 52/53 week fiscal year ending on the Saturday closest to December 31.

As of the beginning of 2013, the Company adopted new guidance that requires an entity to disclose information about offsetting and related arrangements to enable users of its financial statements to understand the effect of those arrangements on its financial position. This information enables users of an entity's financial statements to evaluate the effect or potential effect of netting arrangements with certain financial instruments and derivative instruments. This new guidance is applicable to the Company's derivative instruments. See Note 13 of Notes to Condensed Consolidated Financial Statements.

As of the beginning of 2013, the Company adopted new guidance that requires footnote disclosures on a prospective basis regarding the changes in accumulated other comprehensive loss by component and the line items affected in the statements of income. See Note 4 of Notes to Condensed Consolidated Financial Statements.

As of the beginning of 2013, the Company changed its inventory valuation method for the finished goods of recently acquired North American businesses to the LIFO method from the FIFO method. The Company believes the change to the LIFO method is preferable because it will improve matching of current costs with revenues when there is volatility in the cost of raw materials, and is consistent with the method used for the majority of the Company's other North American finished goods inventory. Prior period consolidated financial statements have not been retrospectively adjusted because the impact of the change is immaterial. The cumulative effect of this change was immaterial.

2. OTHER FINANCIAL INFORMATION

Inventories

Inventories are valued at last-in, first-out (LIFO) for approximately 51% and 31% of the Company's inventory as of June 29, 2013 and December 29, 2012, respectively.

The approximate percentage distribution between major classes of inventories was as follows:

|                                    | June 29,<br>2013 |   | December 29,<br>2012 |   |
|------------------------------------|------------------|---|----------------------|---|
| Raw Material and Work in Process   | 44               | % | 43                   | % |
| Finished Goods and Purchased Parts | 56               | % | 57                   | % |

Property, Plant and Equipment

Property, plant, and equipment by major classification was as follows (in millions):

|                                   | June 29,<br>2013 |   | December 29,<br>2012 |   |
|-----------------------------------|------------------|---|----------------------|---|
| Land and Improvements             | \$73.6           |   | \$76.2               |   |
| Buildings and Improvements        | 217.5            |   | 212.7                |   |
| Machinery and Equipment           | 769.5            |   | 747.5                |   |
| Property, Plant and Equipment     | 1,060.6          |   | 1,036.4              |   |
| Less: Accumulated Depreciation    | (492.3           | ) | (463.3               | ) |
| Net Property, Plant and Equipment | \$568.3          |   | \$573.1              |   |

### 3. ACQUISITIONS

The results of operations for acquired businesses are included in the Condensed Consolidated Financial Statements from the dates of acquisition. Acquisition related expenses, which were recorded in operating expenses, were \$2.9 million and \$3.2 million for the three and six months ended June 29, 2013, respectively. Acquisition expenses were immaterial for the three and six months ended June 30, 2012.

#### 2013 Acquisitions

On February 8, 2013, the Company acquired the RAM motor business previously owned by Schneider Electric. This business manufactures hermetic motors from 250 hp to 2,500 hp for commercial HVAC applications and is reported in the Electrical segment.

#### 2012 Acquisitions

On April 30, 2012, the Company acquired Tecnojar, a Mexico based electrical products company, for \$1.6 million. Tecnojar is reported as a part of the Company's Electrical segment.

On February 3, 2012, the Company acquired Milwaukee Gear Company ("MGC"), a Wisconsin-based leading manufacturer of highly engineered gearing components for oil and gas applications as well as a wide variety of other commercial and industrial applications. The purchase price of MGC was \$80.3 million paid in cash, net of cash acquired. MGC is reported as a part of the Company's Mechanical segment.

### 4. ACCUMULATED OTHER COMPREHENSIVE LOSS

Foreign currency translation adjustments, hedging activities on derivative instruments and pension benefit adjustments are included in Equity in Accumulated Other Comprehensive Loss.

The changes in accumulated other comprehensive loss by component, net of tax, for the three and six months ended June 29, 2013 were as follows (in millions):

|   | Three Months Ended<br>June 29, 2013 |                                   |   |             |
|---|-------------------------------------|-----------------------------------|---|-------------|
|   | Hedging<br>Activities               | Pension<br>Benefit<br>Adjustments | Foreign<br>Currency<br>Translation<br>Adjustments | Total       |
| Beginning balance   | \$ (12.3 )                          | \$ (41.1 )                        | \$ (11.3 )  | \$ (64.7 )  |
| Other comprehensive income (loss) before reclassifications              | (13.1 )                             | —                                 | (22.5 )   | (35.6 )     |
| Amounts reclassified from accumulated other comprehensive income (loss) | 0.3                                 | (0.2 )                            | —   | 0.1         |
| Net current period other comprehensive income (loss)                    | (12.8 )                             | (0.2 )                            | (22.5 )   | (35.5 )     |
| Ending balance  | \$ (25.1 )                          | \$ (41.3 )                        | \$ (33.8 )  | \$ (100.2 ) |
|   | Six Months Ended<br>June 29, 2013   |                                   |   |             |
|   | Hedging<br>Activities               | Pension<br>Benefit<br>Adjustments | Foreign<br>Currency<br>Translation<br>Adjustments | Total       |
| Beginning balance   | \$ (17.4 )                          | \$ (41.9 )                        | \$ (6.0 )   | \$ (65.3 )  |
| Other comprehensive income (loss) before reclassifications              | (9.2 )                              | —                                 | (27.8 )   | (37.0 )     |
| Amounts reclassified from accumulated other comprehensive income (loss) | 1.5                                 | 0.6                               | —   | 2.1         |
| Net current period other comprehensive income (loss)                    | (7.7 )                              | 0.6                               | (27.8 )   | (34.9 )     |
| Ending balance  | \$ (25.1 )                          | \$ (41.3 )                        | \$ (33.8 )  | \$ (100.2 ) |

The condensed consolidated income statement line item affected by the cash flow hedge amounts reclassified from accumulated other comprehensive loss in the table above are disclosed in Note 13 of Notes to Condensed Consolidated Financial Statements.

The reclassification amounts for defined benefit pension items in the table above are included as part of net periodic pension costs; see Note 8 of Notes to Condensed Consolidated Financial Statements.

## 5. BUSINESS SEGMENTS

The Company has two reportable segments: Mechanical and Electrical. Segment detail was (in millions):

|                                  | Electrical | Mechanical | Eliminations | Total     |
|----------------------------------|------------|------------|--------------|-----------|
| Three months ended June 29, 2013 |            |            |              |           |
| External sales                   | \$753.3    | \$68.7     | \$—          | \$822.0   |
| Intersegment sales               | 1.1        | 1.7        | (2.8)        | ) —       |
| Total sales                      | 754.4      | 70.4       | (2.8)        | ) 822.0   |
| Segment income from operations   | 72.7       | 8.4        | —            | 81.1      |
| Identifiable assets              | 3,441.3    | 226.8      | —            | 3,668.1   |
| Depreciation and amortization    | 28.7       | 3.1        | —            | 31.8      |
| Three months ended June 30, 2012 |            |            |              |           |
| External Sales                   | \$783.6    | \$80.3     | \$—          | \$863.9   |
| Intersegment sales               | 1.0        | 0.8        | (1.8)        | ) —       |
| Total sales                      | 784.6      | 81.1       | (1.8)        | ) 863.9   |
| Segment income from operations   | 91.5       | 11.8       | —            | 103.3     |
| Identifiable assets              | 3,251.4    | 212.1      | —            | 3,463.5   |
| Depreciation and amortization    | 29.1       | 3.1        | —            | 32.2      |
|                                  |            |            |              |           |
|                                  | Electrical | Mechanical | Eliminations | Total     |
| Six months ended June 29, 2013   |            |            |              |           |
| External sales                   | \$1,464.3  | \$135.9    | \$—          | \$1,600.2 |
| Intersegment sales               | 2.0        | 2.8        | (4.8)        | ) —       |
| Total sales                      | 1,466.3    | 138.7      | (4.8)        | ) 1,600.2 |
| Segment income from operations   | 140.0      | 17.0       | —            | 157.0     |
| Identifiable assets              | 3,441.3    | 226.8      | —            | 3,668.1   |
| Depreciation and amortization    | 57.1       | 6.3        | —            | 63.4      |
| Six months ended June 30, 2012   |            |            |              |           |
| External Sales                   | \$1,515.0  | \$156.8    | \$—          | \$1,671.8 |
| Intersegment sales               | 1.8        | 1.6        | (3.4)        | ) —       |
| Total sales                      | 1,516.8    | 158.4      | (3.4)        | ) 1,671.8 |
| Segment income from operations   | 160.9      | 21.5       | —            | 182.4     |
| Identifiable assets              | 3,251.4    | 212.1      | —            | 3,463.5   |
| Depreciation and amortization    | 57.5       | 5.6        | —            | 63.1      |

## 6. GOODWILL AND INTANGIBLE ASSETS

## Goodwill

As required, the Company performs an annual impairment test of goodwill during the fourth quarter or more frequently if events or circumstances change that would more likely than not reduce the fair value of its reporting units below their carrying value.



The following information presents changes to goodwill during the periods indicated (in millions):

|  | Total     | Electrical<br>Segment | Mechanical<br>Segment |
|--|-----------|-----------------------|-----------------------|
| Balance as of December 31, 2011          | \$1,117.6 | \$1,105.0             | \$12.6                |
| Acquisitions and Valuation Adjustments   | 25.9      | 2.7                   | 23.2                  |
| Foreign Currency Translation Adjustments | 7.5       | 4.0                   | 3.5                   |
| Balance as of December 29, 2012          | 1,151.0   | 1,111.7               | 39.3                  |
| Foreign Currency Translation Adjustments | (8.3      | ) (8.0                | ) (0.3                |
| Balance as of June 29, 2013              | \$1,142.7 | \$1,103.7             | \$39.0                |

Intangible Assets

Intangible assets consisted of the following (in millions):

|                                     | Useful Life<br>(years) | June 29, 2013 |                             | December 29, 2012 |                             |
|-------------------------------------|------------------------|---------------|-----------------------------|-------------------|-----------------------------|
|                                     |                        | Gross Value   | Accumulated<br>Amortization | Gross Value       | Accumulated<br>Amortization |
| Customer Relationships              | 3 - 14                 | \$242.6       | \$(89.3                     | \$244.9           | \$(78.7                     |
| Technology                          | 3 - 9                  | 130.0         | (49.6                       | 130.3             | (41.8                       |
| Trademarks                          | 3 - 20                 | 32.0          | (16.7                       | 32.7              | (15.7                       |
| In-process Research and Development | N/A                    | 17.2          | —                           | 17.2              | —                           |
| Patent and Engineering Drawings     | 10                     | 16.6          | (14.2                       | 16.6              | (13.3                       |
| Non-compete Agreements              | 3 - 5                  | 8.2           | (7.5                        | 8.2               | (7.2                        |
|                                     |                        | \$446.6       | (177.3                      | \$449.9           | (156.7                      |
| Net Values                          |                        |               | \$269.3                     |                   | \$293.2                     |

The estimated expected future annual amortization for intangible assets is as follows (in millions):

| Year | Estimated<br>Amortization |
|------|---------------------------|
| 2013 | \$43.8                    |
| 2014 | 42.4                      |
| 2015 | 34.8                      |
| 2016 | 30.3                      |
| 2017 | 24.0                      |

Amortization expense recorded for the three and six months ended June 29, 2013 was \$11.0 million and \$22.1 million respectively. Amortization expense for the three and six months ended June 30, 2012 was \$10.9 million and \$21.7 million, respectively.

In-process research and development projects are estimated to be completed by the end of 2015 and amortization will begin upon project completion.

## 7. DEBT AND BANK CREDIT FACILITIES

The Company's indebtedness as of June 29, 2013 and December 29, 2012 was as follows (in millions):

|                           | June 29,<br>2013 | December 29,<br>2012 |
|---------------------------|------------------|----------------------|
| Senior notes              | \$750.0          | \$750.0              |
| Term loan                 | —                | 55.0                 |
| Revolving credit facility | 3.0              | —                    |
| Other                     | 15.6             | 13.5                 |
|                           | 768.6            | 818.5                |
| Less: Current maturities  | (11.1            | ) (63.8              |
| Non-current portion       | \$757.5          | \$754.7              |

At June 29, 2013, the Company had \$750.0 million of senior notes (the "Notes") outstanding. Details on the senior notes are (in millions):

|                            | Principal | Interest Rate           | Maturity    |
|----------------------------|-----------|-------------------------|-------------|
| Floating Rate Series 2007A | \$150.0   | Floating <sup>(1)</sup> | August 2014 |
| Floating Rate Series 2007A | 100.0     | Floating <sup>(1)</sup> | August 2017 |
| Fixed Rate Series 2011A    | 100.0     | 4.1%                    | July 2018   |
| Fixed Rate Series 2011A    | 230.0     | 4.8 to 5.0%             | July 2021   |
| Fixed Rate Series 2011A    | 170.0     | 4.9 to 5.1%             | July 2023   |
|                            | \$750.0   |                         |             |

(1) Interest rates vary as LIBOR varies. At June 29, 2013, the interest rate was 0.9%.

In 2008, the Company entered into a Term Loan Agreement ("Term Loan") with certain financial institutions, whereby it borrowed an aggregate principal amount of \$165.0 million. Prior to 2013, the Company repaid \$110.0 million of the Term Loan. The Term Loan matured in June 2013 and the final \$55.0 million payment was made in the quarter ended June 29, 2013.

The Company has a \$500.0 million revolving credit facility (the "Facility") that matures in June 2016. The Facility permits the Company to borrow at interest rates based upon a margin above LIBOR. The margin varies with the ratio of total funded debt to EBITDA, net of specified cash, as defined in the Facility. These interest rates also vary as LIBOR varies. The Company pays a commitment fee on the unused amount of the Facility, which also varies with the ratio of total funded debt to EBITDA. At June 29, 2013, the Company had \$3.0 million outstanding on the Facility with a weighted average interest rate of 1.4%. At June 29, 2013, the Company had \$22.6 million of standby letters of credit issued under the Facility and \$474.4 million of available borrowing capacity under the Facility.

Based on rates for instruments with comparable maturities, credit risks, and terms, which are classified as Level 2 inputs, the approximate fair value of the Company's debt was \$788.8 million and \$859.6 million as of June 29, 2013 and December 29, 2012, respectively.

At June 29, 2013, other notes payable of \$15.6 million were outstanding with a weighted average interest rate of 1.9%.

The Notes and the Facility require the Company to meet specified financial ratios and to satisfy certain financial condition tests. The Company was in compliance with all financial debt covenants as of June 29, 2013.

The Company entered into interest rate swap agreements to manage fluctuations in cash flows resulting from interest rate risk. (See also Note 13 of Notes to Condensed Consolidated Financial Statements.)

## 8. PENSION PLANS

The Company's net periodic defined benefit pension cost is comprised of the following components (in millions):



|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Service cost  | \$0.7              | \$0.6            | \$1.4            | \$1.2            |
| Interest cost   | 1.8                | 1.8              | 3.6              | 3.7              |
| Expected return on plan assets                            | (2.0 )             | (1.9 )           | (4.0 )           | (3.7 )           |
| Amortization of prior service cost and net actuarial loss | 1.0                | 1.0              | 2.1              | 1.9              |
| Net periodic benefit expense                              | \$1.5              | \$1.5            | \$3.1            | \$3.1            |

The estimated net actuarial loss and prior service cost for defined benefit pension plans that will be amortized from Accumulated Other Comprehensive Loss into net periodic benefit cost during the 2013 fiscal year is \$4.0 million and \$0.2 million, respectively.

During the first six months of 2013 and 2012, the Company contributed \$1.1 million and \$3.9 million, respectively, to defined benefit pension plans. The Company expects to make contributions of \$3.1 million in 2013. The Company contributed a total of \$11.7 million in 2012. The assumptions used in the valuation of the Company's pension plans and in the target investment allocation have remained the same as those disclosed in the Company's 2012 Annual Report on Form 10-K/A filed on March 26, 2013.

## 9. SHAREHOLDERS' EQUITY

The Company recognized approximately \$3.1 million and \$2.4 million in share-based compensation expense for the three month period ended June 29, 2013 and June 30, 2012, respectively. Share based compensation expense for the six month period ended June 29, 2013 and June 30, 2012 was \$5.4 million and \$4.5 million, respectively. The total excess income tax benefit recognized relating to share-based compensation for the six months ended June 29, 2013 and June 30, 2012 was approximately \$0.7 million and \$0.9 million, respectively. The Company recognizes compensation expense on grants of share-based compensation awards on a straight-line basis over the vesting period of each award. As of June 29, 2013, total unrecognized compensation cost related to share-based compensation awards was approximately \$28.6 million, net of estimated forfeitures, which the Company expects to recognize over a weighted average period of approximately 2.7 years.

On April 29, 2013, the Company's shareholders approved the 2013 Equity Incentive Plan ("2013 Plan"). The 2013 Plan authorizes the issuance of 3.5 million shares of common stock for equity-based awards, and terminates any further grants under prior equity plans.

Approximately 3.0 million shares were available for future grant or payment under the 2013 Plan at June 29, 2013.  
Share-based Incentive Awards

The Company uses several forms of share-based incentive awards, including non-qualified stock options, incentive stock options, and stock appreciation rights ("SARs"). All grants are made at prices equal to the fair market value of the stock on the grant dates, and expire 10 years from the grant date.

The majority of the Company's annual share-based incentive awards are made in the fiscal second quarter. For the six months ended June 29, 2013, and June 30, 2012, respectively, 173,825 and 255,225 share-based incentive awards were granted. The per share weighted average fair value of share-based incentive awards granted during those respective periods was \$23.01 and \$22.45.

The assumptions used in the Black-Scholes valuation related to grants were as follows:

|                         | June 29,<br>2013 | June 30,<br>2012 |  |   |
|-------------------------|------------------|------------------|--|---|
| Risk-free interest rate | 1.1              | % 1.3            |  | % |
| Expected life (years)   | 7.0              | 7.0              |  |   |
| Expected volatility     | 38.5             | % 37.6           |  | % |
| Expected dividend yield | 1.2              | % 1.2            |  | % |



A summary of share-based awards (options and SARs) as of June 29, 2013 follows below. Forfeitures of share-based awards during the six months ended June 29, 2013 were immaterial.

| Number of Shares | Shares    | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term (years) | Aggregate Intrinsic Value (in millions) |
|------------------|-----------|---------------------------------|---|---|
| Outstanding      | 1,620,215 | \$ 55.89                        | 6.6   | \$ 16.7                                 |
| Exercisable      | 812,520   | 48.13                           | 4.9   | 14.5                                    |

#### Restricted Stock Awards, Restricted Stock Units and Performance Units

The Company also grants equity-based awards including restricted stock ("RSA") awards, restricted stock unit ("RSU") awards and performance unit ("PSU") awards. Such awards are valued using the closing price of the Company's common stock on the date of grant or, for PSUs, based on a Monte Carlo simulation value. Restrictions generally lapse three years after the date of grant (or one year in the case of certain RSA grants to directors).

Changes in restricted stock awards for the six months ended June 29, 2013 were as follows:

|   | Shares   | Weighted Average Value |
|---|----------|------------------------|
| Unvested RSUs, RSAs and PSUs, December 29, 2012 | 199,941  | \$64.92                |
| Granted   | 147,705  | 62.97                  |
| Vested  | (32,535) | ) 61.41                |
| Forfeited                                       | (5,615)  | ) 63.59                |
| Unvested RSUs, RSAs and PSUs, June 29, 2013     | 309,496  | \$64.39                |

#### 10. INCOME TAXES

The effective tax rate for the three months ended June 29, 2013 was 25.0% versus 30.5% for the three months ended June 30, 2012. The effective tax rate for the six months ended June 29, 2013 was 24.1% versus 28.7% for the six months ended June 30, 2012. The change in the second quarter effective rate was primarily driven by completion of the tax integration of the EPC acquisition and a prior year benefit attributable to qualification in China for a tax incentive, compared to second quarter 2012. The change in the six month effective rate was driven by the same factors as for the second quarter as well as the by the 2012 research and development retroactive reinstatement which was recorded in the first quarter of 2013. The lower effective rate as compared to the 35.0% statutory Federal income tax rate is driven by lower foreign tax rates.

As of June 29, 2013 and December 29, 2012, the Company had approximately \$4.6 million and \$5.7 million, respectively, of unrecognized tax benefits, all of which would affect its effective tax rate if recognized. The Company recognizes interest and penalties related to uncertain tax positions in income tax expense.

The Company files income tax returns in the U.S. federal jurisdiction, and various state and foreign jurisdictions. U.S. federal tax returns from 2009 through 2012 and various state tax returns remain subject to income tax examinations by tax authorities.

#### 11. EARNINGS PER SHARE ("EPS")

The numerator for the calculation of basic and diluted earnings per share is Net Income Attributable to Regal Beloit Corporation. The denominator is computed as follows (in millions):

|  | Three Months Ended |                  | Six Months Ended |                  |
|--|--------------------|------------------|------------------|------------------|
|  | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Denominator for basic EPS (weighted average) | 45.0               | 41.7             | 45.0             | 41.6             |
| Effect of dilutive securities                | 0.3                | 0.3              | 0.3              | 0.4              |
| Denominator for diluted EPS                  | 45.3               | 42.0             | 45.3             | 42.0             |

The “Effect of dilutive securities” represents the dilution impact of equity awards. For the three months ended June 29, 2013 and June 30, 2012, respectively, there were 0.7 million and 0.6 million options where the exercise price was above the average market price, and which were excluded from the calculation of the effect of dilutive shares as the effect of such options was anti-dilutive. For the six months ended June 29, 2013 and June 30, 2012, there were 0.6 million and 0.6 million shares, respectively, where the exercise price was above the average market price and which were excluded from the calculation of the effect of dilutive shares as the effect of such options was anti-dilutive.

## 12. CONTINGENCIES

One of the Company’s subsidiaries that it acquired in 2007 is subject to numerous claims filed in various jurisdictions relating to certain sub-fractional motors that were primarily manufactured through 2004 and that were included as components of residential and commercial ventilation units marketed by a third party. These claims generally allege that the ventilation units were the cause of fires. Based on the current facts, the Company does not believe these claims, individually or in the aggregate, will have a material effect on its interim consolidated financial statements as a whole.

The Company is, from time to time, party to litigation that arises in the normal course of its business operations, including product warranty and liability claims, contract disputes and environmental, asbestos, employment and other litigation matters. The Company’s products are used in a variety of industrial, commercial and residential applications that subject the Company to claims that the use of its products is alleged to have resulted in injury or other damage. The Company accrues for exposures in amounts that it believes are adequate, and the Company does not believe that the outcome of any such lawsuit individually or collectively will have a material effect on the Company’s financial position, its results of operations or its cash flows.

The Company recognizes the cost associated with its standard warranty on its products at the time of sale. The amount recognized is based on historical experience.

The following is a reconciliation of the changes in accrued warranty costs for the three and six months ended June 29, 2013 and June 30, 2012 (in millions):

|                         | Three Months Ended |                  | Six Months Ended |                  |
|-------------------------|--------------------|------------------|------------------|------------------|
|                         | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Beginning balance       | \$21.6             | \$25.0           | \$20.9           | \$24.2           |
| Payments                | (4.2 )             | (8.6 )           | (8.5 )           | (13.4 )          |
| Provision               | 4.6                | 9.7              | 8.4              | 15.2             |
| Acquisition             | —                  | —                | 1.2              | 0.1              |
| Translation Adjustments | (0.1 )             | (0.1 )           | (0.1 )           | (0.1 )           |
| Ending balance          | \$21.9             | \$26.0           | \$21.9           | \$26.0           |

## 13. DERIVATIVE INSTRUMENTS

The Company is exposed to certain risks relating to its ongoing business operations. The primary risks managed by using derivative instruments are commodity price, currency exchange and interest rate risk. Forward contracts on certain commodities are entered into to manage the price risk associated with forecasted purchases of materials used in the Company’s manufacturing process. Forward contracts on certain currencies are entered into to manage forecasted cash flows in certain foreign currencies. Interest rate swaps are entered into to manage interest rate risk associated with the Company’s floating rate borrowings.

The Company must recognize all derivative instruments as either assets or liabilities at fair value in the condensed consolidated balance sheets. The Company designates commodity forward contracts as cash flow hedges of forecasted purchases of

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commodities, currency forward contracts as cash flow hedges of forecasted foreign currency cash flows and interest rate swaps as cash flow hedges of forecasted LIBOR-based interest payments. There were no significant collateral deposits on derivative financial instruments as of June 29, 2013.

Cash flow hedges

For derivative instruments that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative is reported as a component of other comprehensive income or loss and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on the derivative representing either hedge ineffectiveness or changes in market value of derivatives not designated as hedges are recognized in current earnings. All derivative instruments used by the Company impact operating cash flows.

At June 29, 2013, the Company had \$(1.9) million, net of tax, of derivative losses on closed hedge instruments in Accumulated Other Comprehensive Income (Loss) ("AOCI") that will be realized in earnings when the hedged items impact earnings. At December 29, 2012, the Company had \$(0.3) million, net of tax, of derivative losses on closed hedge instruments in AOCI that was realized in earnings when the hedged items impacted earnings.

As of June 29, 2013, the Company had outstanding the following commodity forward contracts (with maturities extending through September 2014) to hedge forecasted purchases of commodities (notional amounts expressed in terms of the dollar value of the hedged item in millions):

|          | Notional<br>Amount |
|----------|--------------------|
| Copper   | \$156.4            |
| Aluminum | 8.9                |

As of June 29, 2013, the Company had outstanding the following currency forward contracts (with maturities extending through December 2015) to hedge forecasted foreign currency cash flows (in millions):

|                   | Notional<br>Amount |
|-------------------|--------------------|
| Mexican Peso      | \$174.9            |
| Chinese Renminbi  | 93.3               |
| Indian Rupee      | 42.2               |
| Euro              | 11.4               |
| Thai Baht         | 8.9                |
| Australian Dollar | 3.8                |

As of June 29, 2013, the total notional amount of the Company's receive-variable/pay-fixed interest rate swaps was \$250.0 million (with maturities extending to August 2017).

Fair values of derivative instruments as of June 29, 2013 and December 29, 2012 were (in millions):

|  | June 29, 2013                                      |                               |                                     |                        |
|--|--|-------------------------------|-------------------------------------|------------------------|
|  | Prepaid<br>Expenses and<br>Other Current<br>Assets | Other<br>Noncurrent<br>Assets | Hedging<br>Obligations<br>(current) | Hedging<br>Obligations |
| Designated as hedging instruments:     |  |                               |                                     |                        |
| Interest rate swap contracts           | \$—  | \$—                           | \$—                                 | \$27.3                 |
| Foreign exchange contracts             | 9.3  | 1.3                           | 2.8                                 | 1.7                    |
| Commodity contracts                    | —  | —                             | 16.2                                | 0.1                    |
| Not designated as hedging instruments: |  |                               |                                     |                        |
| Foreign exchange contracts             | 0.4  | —                             | —                                   | —                      |
| Commodity contracts                    | 2.9  | 0.1                           | 3.1                                 | 0.1                    |
| Total Derivatives                      | \$12.6   | \$1.4                         | \$22.1                              | \$29.2                 |
|  |  |                               |                                     |                        |
|  | December 29, 2012                                  |                               |                                     |                        |
|  | Prepaid<br>Expenses and<br>Other Current<br>Assets | Other<br>Noncurrent<br>Assets | Hedging<br>Obligations<br>(current) | Hedging<br>Obligations |
| Designated as hedging instruments:     |  |                               |                                     |                        |
| Interest rate swap contracts           | \$—  | \$—                           | \$—                                 | \$35.4                 |
| Foreign exchange contracts             | 6.8  | 2.3                           | 4.6                                 | 0.3                    |
| Commodity contracts                    | 3.6  | 0.2                           | 1.2                                 | —                      |
| Not designated as hedging instruments: |  |                               |                                     |                        |
| Commodity contracts                    | 0.6  | —                             | 0.5                                 | —                      |
| Total Derivatives                      | \$11.0   | \$2.5                         | \$6.3                               | \$35.7                 |

The effect of derivative instruments on the Condensed Consolidated Statements of Comprehensive Income (pre-tax) for the three and six months ended June 29, 2013 and June 30, 2012, was (in millions):

Derivatives Designated as Cash Flow Hedging Instruments

|  | Three Months Ended<br>June 29, 2013 |                      |                           |           | June 30, 2012         |                      |                           |           |
|--|-------------------------------------|----------------------|---------------------------|-----------|-----------------------|----------------------|---------------------------|-----------|
|  | Commodity<br>Forwards               | Currency<br>Forwards | Interest<br>Rate<br>Swaps | Total     | Commodity<br>Forwards | Currency<br>Forwards | Interest<br>Rate<br>Swaps | Total     |
| Gain (loss) recognized in<br>Other Comprehensive<br>Income (Loss)  | \$(15.2 )                           | \$(7.4 )             | \$1.5                     | \$(21.1 ) | \$(11.5 )             | \$(26.3 )            | \$(3.0 )                  | \$(40.8 ) |
| Amounts reclassified from<br>Other Comprehensive<br>Income (Loss): |                                     |                      |                           |           |                       |                      |                           |           |
| Loss recognized in Net<br>Sales                                    | —                                   | (0.3 )               | —                         | (0.3 )    | —                     | (0.7 )               | —                         | (0.7 )    |
| Gain (loss) recognized in<br>Cost of Sales                         | (0.2 )                              | 3.3                  | —                         | 3.1       | (0.7 )                | (0.5 )               | —                         | (1.2 )    |
| Loss recognized in<br>Interest Expense                             | —                                   | —                    | (3.2 )                    | (3.2 )    | —                     | —                    | (3.4 )                    | (3.4 )    |

|  | Six Months Ended<br>June 29, 2013 |                      |                           |           | June 30, 2012         |                      |                           |        |
|--|-----------------------------------|----------------------|---------------------------|-----------|-----------------------|----------------------|---------------------------|--------|
|  | Commodity<br>Forwards             | Currency<br>Forwards | Interest<br>Rate<br>Swaps | Total     | Commodity<br>Forwards | Currency<br>Forwards | Interest<br>Rate<br>Swaps | Total  |
| Gain (Loss) recognized in<br>Other Comprehensive<br>Income (Loss)  | \$(22.8 )                         | \$6.3                | \$1.7                     | \$(14.8 ) | \$3.8                 | \$15.1               | \$(4.2 )                  | \$14.7 |
| Amounts reclassified from<br>Other Comprehensive<br>Income (Loss): |                                   |                      |                           |           |                       |                      |                           |        |
| Loss recognized in Net<br>Sales                                    | —                                 | (0.5 )               | —                         | (0.5 )    | —                     | (1.0 )               | —                         | (1.0 ) |
| Gain (loss) recognized in<br>Cost of Sales                         | 0.4                               | 4.1                  | —                         | 4.5       | (6.5 )                | (0.4 )               | —                         | (6.9 ) |
| Loss recognized in Interest<br>Expense                             | —                                 | —                    | (6.4 )                    | (6.4 )    | —                     | —                    | (6.8 )                    | (6.8 ) |

The ineffective portion of hedging instruments recognized during the three and six months ended June 29, 2013 and June 30, 2012 was immaterial.

Derivatives Not Designated as Cash Flow Hedging Instruments (in millions):

|   | Three Months Ended    |                      |                       |                      |
|---|-----------------------|----------------------|-----------------------|----------------------|
|   | June 29,<br>2013      |                      | June 30,<br>2012      |                      |
|   | Commodity<br>Forwards | Currency<br>Forwards | Commodity<br>Forwards | Currency<br>Forwards |
| Gain recognized in Net Sales            | \$—                   | \$—                  | \$—                   | \$0.3                |
| Gain (loss) recognized in Cost of Sales | —                     | 0.2                  | (0.3                  | ) 0.5                |
|   | Six Months Ended      |                      |                       |                      |
|   | June 29,<br>2013      |                      | June 30,<br>2012      |                      |
|   | Commodity<br>Forwards | Currency<br>Forwards | Commodity<br>Forwards | Currency<br>Forwards |
| Gain (Loss) recognized in Cost of Sales | \$(0.2                | ) \$0.4              | \$(0.3                | ) \$0.6              |

The net AOCI hedging component balance of \$(25.1) million loss at June 29, 2013 includes \$(13.7) million of net current deferred losses expected to be realized in the next twelve months.

The Company's commodity and currency derivative contracts are subject to master netting agreements with the respective counterparties which allow the Company to net settle transactions with a single net amount payable by one party to another party. The Company has elected to present the derivative assets and derivative liabilities on the Condensed Consolidated Balance Sheets on a gross basis for the periods ended June 29, 2013 and December 29, 2012.

The following table presents the derivative assets and derivative liabilities presented on a net basis under enforceable master netting agreements (in millions):

|  | June 29, 2013  |  |  |
|--|--|--|--|
|  | Gross Amounts as<br>Presented in the<br>Condensed<br>Consolidated Balance<br>Sheet | Derivative Contract<br>Amounts Subject to<br>Right of Offset | Derivative Contracts<br>as Presented on a Net<br>Basis |
| Prepaid Expenses and Other Current Assets: |  |  |  |
| Derivative Currency Contracts              | \$9.7  | \$(0.2   | ) \$9.5  |
| Derivative Commodity Contracts             | 2.9  | (2.9   | ) —  |
| Other Noncurrent Assets:                   |  |  |  |
| Derivative Currency Contracts              | 1.3  | (0.3   | ) 1.0  |
| Derivative Commodity Contracts             | 0.1  | (0.1   | ) —  |
| Hedging Obligations Current:               |  |  |  |
| Derivative Currency Contracts              | 2.8  | (0.2   | ) 2.6  |
| Derivative Commodity Contracts             | 19.3   | (2.9   | ) 16.4   |
| Hedging Obligations:                       |  |  |  |
| Derivative Currency Contracts              | 1.7  | (0.3   | ) 1.4  |
| Derivative Commodity Contracts             | 0.2  | (0.1   | ) 0.1  |
|  | December 29, 2012  |  |  |
|  | Gross Amounts as<br>Presented in the<br>Condensed<br>Consolidated Balance<br>Sheet | Derivative Contract<br>Amounts Subject to<br>Right of Offset | Derivative Contracts<br>as Presented on a Net<br>Basis |
| Prepaid Expenses and Other Current Assets: |  |  |  |
| Derivative Currency Contracts              | \$6.8  | \$(1.5   | ) \$5.3  |
| Derivative Commodity Contracts             | 4.2  | (1.3   | ) 2.9  |
| Other Noncurrent Assets:                   |  |  |  |
| Derivative Currency Contracts              | 2.3  | —  | 2.3  |
| Derivative Commodity Contracts             | 0.2  | —  | 0.2  |
| Hedging Obligations Current:               |  |  |  |
| Derivative Currency Contracts              | 4.6  | (1.6   | ) 3.0  |
| Derivative Commodity Contracts             | 1.7  | (1.2   | ) 0.5  |
| Hedging Obligations:                       |  |  |  |
| Derivative Currency Contracts              | 0.3  | —  | 0.3  |

#### 14. FAIR VALUE

The Company uses a three-tier hierarchy to assess the inputs used to measure the fair value of financial assets and liabilities.

|         |   |
|---------|---|
| Level 1 | Unadjusted quoted prices in active markets for identical assets or liabilities  |
| Level 2 | Unadjusted quoted prices in active markets for similar assets or liabilities, or<br>Unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active,<br>or<br>Inputs other than quoted prices that are observable for the asset or liability |
| Level 3 | Unobservable inputs for the asset or liability  |



The Company uses the best available information in measuring fair value. Financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's cash equivalents, term deposits, accounts receivable and accounts payable approximated book value as of June 29, 2013 and December 29, 2012, respectively, due to their short-term nature. See Note 7 of Notes to Condensed Consolidated Financial Statements for disclosure of the approximate fair value of the Company's debt at June 29, 2013 and December 29, 2012.

The following table sets forth the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis as of June 29, 2013 and December 29, 2012 (in millions):

|  | June 29,<br>2013 | December 29,<br>2012 | Classification |
|--|------------------|----------------------|----------------|
| Assets:                                    |                  |                      |                |
| Prepaid Expenses and Other Current Assets: |                  |                      |                |
| Derivative Currency Contracts              | \$9.7            | \$6.8                | Level 2        |
| Derivative Commodity Contracts             | 2.9              | 4.2                  | Level 2        |
| Investments                                | 8.5              | 8.3                  | Level 2        |
| Other Noncurrent Assets:                   |                  |                      |                |
| Assets Held in Rabbi Trust                 | 5.1              | 2.6                  | Level 1        |
| Derivative Currency Contracts              | 1.3              | 2.3                  | Level 2        |
| Derivative Commodity Contracts             | 0.1              | 0.2                  | Level 2        |
| Liabilities:                               |                  |                      |                |
| Other Accrued Expenses:                    |                  |                      |                |
| Deferred Contingent Purchase Price         | 7.9              | —                    | Level 3        |
| Hedging Obligations Current:               |                  |                      |                |
| Derivative Currency Contracts              | 2.8              | 4.6                  | Level 2        |
| Derivative Commodity Contracts             | 19.3             | 1.7                  | Level 2        |
| Hedging Obligations:                       |                  |                      |                |
| Interest Rate Swap                         | 27.3             | 35.4                 | Level 2        |
| Derivative Currency Contracts              | 1.7              | 0.3                  | Level 2        |
| Derivative Commodity Contracts             | 0.2              | —                    | Level 2        |
| Other Noncurrent Liabilities:              |                  |                      |                |
| Deferred Contingent Purchase Price         | 13.7             | 21.1                 | Level 3        |

The Company's derivative contracts are valued at fair value using the market or income approaches. The Company measures the fair value of foreign currency exchange contracts using Level 2 inputs based on observable spot and forward rates in active markets. The Company measures the fair value of commodity contracts using Level 2 inputs through observable market transactions in active markets provided by financial institutions. The Company measures the fair value of interest rate swaps using Level 2 inputs in an income approach for valuation based on expected interest rate yield curves over the remaining duration of the interest rate swaps. During the six months ended June 29, 2013, there were no transfers between classification Levels 1, 2 or 3.

The table below sets forth a summary of changes in fair market value of the Company's Level 3 liabilities for the three and six months ended June 29, 2013 and June 30, 2012 (in millions):

|                       | Three Months Ended |                  | Six Months Ended |                  |
|-----------------------|--------------------|------------------|------------------|------------------|
|                       | June 29,<br>2013   | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
| Beginning Balance     | \$21.4             | \$23.8           | \$21.1           | \$23.5           |
| Valuation Adjustments | 0.2                | 0.3              | 0.5              | 0.6              |
| Payments              | —                  | (0.9 )           | —                | (0.9 )           |
| Ending Balance        | \$21.6             | \$23.2           | \$21.6           | \$23.2           |

The Level 3 liabilities described above are comprised entirely of the deferred contingent purchase price of the Company's acquisitions and are measured using Level 3 inputs. The contingent consideration, payable in cash, is based upon sales or earnings before interest and income taxes for the acquired businesses for the applicable contingency period. The fair value of the contingent consideration is a Level 3 input; the measurement of which is derived using a probability weighted discounted cash flow analysis. The Company has estimated that the maximum contingent amount will be paid under all agreements so the key assumption is the estimated timing of the payments and the discount rates. The discounted cash flow utilized risk-based discount rates ranging from approximately 5.0% to 8.0%.

#### 15. RELATED PARTY TRANSACTIONS

As part of the consideration paid for the acquisition of certain assets of Elco S.p.A. on November 1, 2010, the Company assumed \$22.3 million payable to an entity that is affiliated with its Elco Group B.V. joint venture partner resulting from a bankruptcy proceeding involving Elco S.p.A. During the first quarter of 2012, \$5.3 million was paid by the Company. The final payment was made in the third quarter of 2012.

#### 16. SUBSEQUENT EVENT

On July 9, 2013, the Company announced its decision to cease operations in its Springfield, Missouri manufacturing facility which employs approximately 330 employees. This plant restructuring will transfer the manufacturing of motors and components to other Company facilities in the U.S. and Mexico over the next 18 months.

The Company expects to incur approximately \$12.9 million in restructuring expenses associated with the transition.



ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Unless the context requires otherwise, references in this Item 2 to "we," "us," "our" or the "Company" refer collectively to Regal Beloit Corporation and its subsidiaries.

Overview

Over the past several years, as part of our strategic growth plans, we have typically acquired multiple businesses in any given fiscal year. When we refer to the financial impact of the "recently acquired businesses," we are referring to the results of operations of acquired businesses prior to the first anniversary of their acquisition.

On an ongoing basis, we focus on a variety of key indicators to monitor business performance. These indicators include organic and total sales growth (including volume and price components), gross profit margin, income from operations, net income and earnings per share, and measures to optimize the management of working capital, capital expenditures, cash flow and Return on Invested Capital ("ROIC"). We monitor these indicators, as well as our corporate governance practices (including our Code of Business Conduct and Ethics), to ensure that we maintain business health and strong internal controls.

To achieve our financial objectives, we are focused on initiatives to drive and fund growth. We seek to capture significant opportunities for growth by identifying and meeting customer product needs within our core product categories, developing new products, and identifying category expansion opportunities. We meet these customer product needs through focused product research and development efforts as well as through a disciplined acquisition strategy. Our acquisition strategy emphasizes acquiring companies that offer market growth potential as a result of geographic base, technology or synergy opportunities. The cash flow needed to fund our growth is developed through continuous, corporate-wide initiatives to lower costs and increase effective asset utilization.

We also prioritize investments that generate higher return on capital. Our management team is compensated based on a modified Economic Value Added ("EVA") program which reinforces capital allocation disciplines that drive increases in shareholder value. The key metrics in our program include total sales growth, organic sales growth, operating margin percentage, operating cash flow as a percent of net income, and ROIC.

We believe much of the U.S. economy remains in a period of uncertainty which we expect will continue to make the near-term operating environment challenging. In recent periods we have seen declines in sales of our products used in commercial, industrial and power generation. We expect slow economic growth and continued uncertainty about future economic conditions will continue to pressure our organic sales growth in these markets.

As the U.S. housing market recovers, we are experiencing stronger demand in our residential HVAC businesses. However, we continue to see increasing competition primarily on the basis of price and technology and we continue to see residential consumer preferences for standard products as opposed to energy-efficient products. In addition, customers periodically change suppliers to achieve cost savings, technology advantages, supplier diversity or for other reasons and the market shares of our customers may change due to product differentiation, pricing, service, quality or consumer preferences. All of these factors impact our sales of residential and commercial HVAC products. We anticipate these factors will combine to limit or reduce our organic revenue growth in the HVAC business by approximately \$25 million over the next four quarters. However, revenue gains from other customers, new product sales or mix changes may offset some or all of the anticipated declines.

## Results of Operations

## Net Sales

|                       | Three Months Ended    |                  | Six Months Ended |                  |   |
|-----------------------|-----------------------|------------------|------------------|------------------|---|
|                       | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |   |
|                       | (Dollars in Millions) |                  |                  |                  |   |
| Net Sales             | \$822.0               | \$863.9          | \$1,600.2        | \$1,671.8        |   |
| Sales growth rate     | (4.9                  | )% 26.7          | % (4.3           | )% 24.4          | % |
| Net Sales by Segment: |                       |                  |                  |                  |   |
| Electrical segment    | \$753.3               | \$783.6          | \$1,464.3        | \$1,515.0        |   |
| Sales growth rate     | (3.9                  | )% 28.2          | % (3.4           | )% 25.7          | % |
| Mechanical segment    | \$68.7                | \$80.3           | \$135.9          | \$156.8          |   |
| Sales growth rate     | (14.4                 | )% 13.9          | % (13.3          | )% 13.0          | % |

## Three Months Ended June 29, 2013

Net sales for the second quarter 2013 included \$7.7 million of incremental net sales from the recently acquired businesses. Excluding the acquired businesses, net sales for the second quarter 2013 decreased 5.7% and reflected (i) price decreases of approximately 0.7%, (ii) a decrease from volume and mix changes of approximately 4.3% and (iii) a decrease from foreign currency translation of approximately 0.7%.

Electrical segment net sales included \$7.7 million from businesses acquired in the last year. North American residential HVAC net sales decreased 6.8% for the second quarter 2013 compared to the second quarter of 2012, due primarily to the decision by a large customer to cease production of certain compressor platforms and to source compressors from a third party as well as other customer dynamics. North American commercial and industrial motor net sales decreased 5.9% for the same period due primarily to continued weak end market demand.

Mechanical segment net sales decreased \$11.6 million or 14.4% for the second quarter 2013 compared to the second quarter 2012 due primarily to weakness in the oil and gas markets.

In the second quarter of 2013, net sales of high efficiency products decreased 6.7% from the second quarter of 2012, due in part to decreased sales to oil and gas customers, and represented 19.6% of net sales.

Net sales to regions outside of the United States decreased 3.6% compared to the second quarter 2012 and represented 32.6% of total net sales in the second quarter 2013 compared to 31.7% in the second quarter 2012. The impact of foreign currency exchange rates decreased net sales to regions outside the United States by 2.3% for the second quarter 2013 compared to the second quarter 2012.

## Six Months Ended June 29, 2013

Net sales for the six months ended June 29, 2013 included \$15.7 million of incremental net sales from the recently acquired businesses. Excluding the recently acquired businesses, net sales for the six months ended June 29, 2013 decreased 5.2% and reflected (i) price decreases of approximately 0.5%, (ii) a decrease of approximately 3.9% related to volume and mix changes and (iii) a decrease from foreign currency translation of approximately 0.8%.

Electrical segment net sales included \$12.3 million of incremental net sales from businesses acquired in the last year. North American residential HVAC motor net sales decreased 2.3% in the six months ended June 29, 2013 from the six months ended June 30, 2012 due primarily to the customer dynamics described above. North American commercial and industrial net sales decreased 6.3% in the six months ended June 29, 2013 from the six months ended June 30, 2012 due primarily to continued weak end market demand.

Mechanical segment net sales included incremental sales from the recently acquired business of \$3.4 million for the six months ended June 29, 2013. Excluding the recently acquired business, Mechanical segment sales in North America for the six months ended June 29, 2013 decreased 10.6% compared to the six months ended June 30, 2012 due primarily to weakness in the oil and gas markets.

Net sales to regions outside of the United States decreased 5.2% in the six months ended June 29, 2013 compared to the six months ended June 30, 2012 and represented 33.1% of total net sales in the six months ended June 29, 2013

compared to 32.9% in the six months ended June 29, 2012. The impact of foreign currency exchange rates decreased total net sales by

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approximately 2.3% for the six months ended June 29, 2013. The impact of foreign currency exchange rates decreased net sales to regions outside the United States by 0.8% for the six months ended June 29, 2013 compared to the six months ended June 30, 2012.

In the six months ended June 29, 2013, net sales of high efficiency products decreased 2.2% from the six months ended June 30, 2012, due in part to decreased sales to oil and gas customers, and represented 19.6% of net sales.

#### Gross Profit

|                          | Three Months Ended    |                  | Six Months Ended |                  |   |
|--------------------------|-----------------------|------------------|------------------|------------------|---|
|                          | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |   |
|                          | (Dollars in Millions) |                  |                  |                  |   |
| Gross Profit             | \$209.2               | \$220.1          | \$408.7          | \$417.7          |   |
| Gross profit percentage  | 25.5                  | % 25.5           | % 25.5           | % 25.0           | % |
| Gross Profit by Segment: |                       |                  |                  |                  |   |
| Electrical segment       | \$191.5               | \$197.3          | \$372.8          | \$376.1          |   |
| Gross profit percentage  | 25.4                  | % 25.2           | % 25.5           | % 24.8           | % |
| Mechanical segment       | \$17.7                | \$22.8           | \$35.9           | \$41.6           |   |
| Gross profit percentage  | 25.8                  | % 28.4           | % 26.4           | % 26.5           | % |

#### Three Months Ended June 29, 2013

Gross profit margin for the second quarter 2013 was 25.5% compared to 25.5% for the second quarter 2012. Second quarter gross profit included \$1.0 million and \$0.5 million of restructuring costs in 2013 and 2012, respectively.

Electrical segment gross profit margin was 25.4% for the second quarter 2013, compared to 25.2% for the second quarter 2012. Electrical segment gross profit for the second quarter 2013 was negatively impacted by \$3.6 million of higher inventory costs due to Venezuelan currency devaluation. Electrical segment gross profit for the second quarter included \$1.0 million and \$0.5 million of restructuring costs in 2013 and 2012, respectively.

Mechanical segment gross profit margin was 25.8% for the second quarter 2013, compared to 28.4% for the second quarter 2012.

#### Six Months Ended June 29, 2013

Gross profit margin for the six months ended June 29, 2013 was 25.5% compared to 25.0% for the six months ended June 30, 2012. For the six months ended June 29, 2013 gross profit included \$1.5 million of restructuring costs compared to \$0.5 million for the six months ended June 30, 2012. The gross profit margin for the six months ended June 30, 2012 included \$0.7 million of inventory purchase accounting adjustments related to the acquisition of Milwaukee Gear Company.

Electrical segment gross profit margin was 25.5% for the six months ended June 29, 2013, compared to 24.8% for the six months ended June 30, 2012. Electrical segment gross profit for the six months ended June 29, 2013 was negatively impacted by \$3.6 million of higher inventory costs due to Venezuelan currency devaluation. Electrical segment gross profit for the six months ended June 29, 2013 and June 30, 2012, included \$1.5 million and \$0.5 million of restructuring costs, respectively.

Gross profit margin for the Mechanical segment was 26.4% for the six months ended June 29, 2013, compared to 26.5% for the six months ended June 30, 2012. The gross profit margin for the six months ended June 30, 2012 included \$0.7 million of inventory purchase accounting adjustments related to the acquisition of Milwaukee Gear Company.

## Operating Expenses

|                                | Three Months Ended    |                  | Six Months Ended |                  |   |
|--------------------------------|-----------------------|------------------|------------------|------------------|---|
|                                | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |   |
|                                | (Dollars in Millions) |                  |                  |                  |   |
| Operating Expenses             | \$128.1               | \$116.8          | \$251.7          | \$235.3          |   |
| As a percentage of net sales   | 15.6                  | % 13.5           | % 15.7           | % 14.1           | % |
| Operating Expenses by Segment: |                       |                  |                  |                  |   |
| Electrical segment             | \$118.8               | \$105.8          | \$232.8          | \$215.3          |   |
| As a percentage of net sales   | 15.8                  | % 13.5           | % 15.9           | % 14.2           | % |
| Mechanical segment             | \$9.3                 | \$11.0           | \$18.9           | \$20.0           |   |
| As a percentage of net sales   | 13.5                  | % 13.7           | % 13.9           | % 12.8           | % |

## Three Months Ended June 29, 2013

Operating expenses for the second quarter 2013 included \$0.2 million of incremental expenses related to the recently acquired businesses. Operating expenses for the second quarter of 2013 also included \$2.9 million of due diligence costs and \$0.4 million of restructuring charges.

Electrical segment operating expenses for the second quarter 2013 included \$0.2 million related to the recently acquired business and \$0.4 million of restructuring charges.

Mechanical segment operating expenses for the second quarter 2013 decreased \$1.7 million related to lower sales volume.

## Six Months Ended June 29, 2013

Operating expenses for the six months ended June 29, 2013 included an incremental \$1.1 million related to the recently acquired businesses. Operating expenses for the six months ended June 29, 2013 also included \$3.2 million of due diligence costs and \$0.8 million of restructuring charges.

Electrical segment operating expenses for the six months ended June 29, 2013 included \$0.8 million related to the recently acquired business and \$0.8 million of restructuring charges.

Mechanical segment operating expenses in 2013 included an incremental \$0.3 million related to the recently acquired business. Mechanical segment operating expenses for the six months ended June 30, 2012 were net of a gain on sale of assets of \$1.3 million.

## Income from Operations

|                                   | Three Months Ended    |                  | Six Months Ended |                  |   |
|-----------------------------------|-----------------------|------------------|------------------|------------------|---|
|                                   | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |   |
|                                   | (Dollars in Millions) |                  |                  |                  |   |
| Income from Operations            | \$81.1                | \$103.3          | \$157.0          | \$182.4          |   |
| As a percentage of net sales      | 9.9                   | % 12.0           | % 9.8            | % 10.9           | % |
| Income from Operations by Segment |                       |                  |                  |                  |   |
| Electrical segment                | \$72.7                | \$91.5           | \$140.0          | \$160.9          |   |
| As a percentage of net sales      | 9.7                   | % 11.7           | % 9.6            | % 10.6           | % |
| Mechanical segment                | \$8.4                 | \$11.8           | \$17.0           | \$21.5           |   |
| As a percentage of net sales      | 12.2                  | % 14.7           | % 12.5           | % 13.7           | % |

Three Months Ended June 29, 2013

Income from operations was \$81.1 million for the second quarter 2013 compared to \$103.3 million for the second quarter 2012. As a percentage of sales, income from operations was 9.9% for the second quarter 2013 compared to 12.0% for the second quarter 2012.

Electrical segment income from operations was 9.7% of net sales for the second quarter 2013 compared to 11.7% of net sales for the second quarter 2012.

Mechanical segment income from operations was 12.2% of net sales for the second quarter 2013 compared to 14.7% of net sales for the second quarter 2012.

Six Months Ended June 29, 2013

Income from operations was \$157.0 million for the six months ended June 29, 2013 compared to \$182.4 million for the six months ended June 30, 2012. As a percentage of sales, income from operations was 9.8% for the six months ended June 29, 2013 compared to 10.9% for the six months ended June 30, 2012.

Electrical segment income from operations was 9.6% of net sales for the six months ended June 29, 2013 compared to 10.6% of net sales for the six months ended June 30, 2012.

Mechanical segment income from operations was 12.5% of net sales for the six months ended June 29, 2013 compared to 13.7% of net sales for the six months ended June 30, 2012.

Interest Expense, Net

|                       | Three Months Ended    |                  | Six Months Ended |                  |
|-----------------------|-----------------------|------------------|------------------|------------------|
|                       | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
|                       | (Dollars in Millions) |                  |                  |                  |
| Interest Expense, Net | \$9.6                 | \$10.8           | \$19.5           | \$22.2           |

Three Months Ended June 29, 2013

Net interest expense for the second quarter 2013 decreased due to a decline in average outstanding debt compared to the second quarter 2012.

Six Months Ended June 29, 2013

Net interest expense for the six months ended June 29, 2013 decreased due to a decline in average outstanding debt compared to the six months ended June 30, 2012.

Provision for Income Taxes

|                    | Three Months Ended    |                  | Six Months Ended |                  |   |
|--------------------|-----------------------|------------------|------------------|------------------|---|
|                    | June 29,<br>2013      | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |   |
|                    | (Dollars in Millions) |                  |                  |                  |   |
| Income Taxes       | \$17.9                | \$28.2           | \$33.2           | \$46.0           |   |
| Effective Tax Rate | 25.0                  | % 30.5           | % 24.1           | % 28.7           | % |

Three Months Ended June 29, 2013

The effective tax rate for the second quarter 2013 was 25.0% compared to 30.5% for the second quarter 2012 primarily driven by a high technology tax incentive realized in 2013. The lower effective rate as compared to the 35.0% statutory Federal income tax rate is driven by lower foreign tax rates.

## Six Months Ended June 29, 2013

The effective tax rate for the six months ended June 29, 2013 was 24.1% compared to 28.7% for the second quarter 2012 primarily driven by completion of the tax integration of the EPC acquisition and a high technology tax incentive realized in 2013. The lower effective rate as compared to the 35.0% statutory Federal income tax rate is driven by lower foreign tax rates.

## Net Income Attributable to Regal Beloit Corporation and Earnings Per Share

|   | Three Months Ended                           |                  | Six Months Ended |                  |
|---|--|------------------|------------------|------------------|
|   | June 29,<br>2013                             | June 30,<br>2012 | June 29,<br>2013 | June 30,<br>2012 |
|   | (Amounts in Millions, Except Per Share Data) |                  |                  |                  |
| Net Income Attributable to Regal Beloit Corporation | \$51.1                                       | \$62.7           | \$100.6          | \$111.4          |
| Fully Diluted Earnings Per Share                    | \$1.13                                       | \$1.49           | \$2.22           | \$2.65           |
| Average Number of Diluted Shares                    | 45.3   | 42.0             | 45.3             | 42.0             |

## Three Months Ended June 29, 2013

Net Income Attributable to Regal Beloit Corporation for the second quarter 2013 was \$51.1 million, a decrease of 18.5% compared to \$62.7 million for the second quarter 2012. Fully diluted earnings per share was \$1.13 for the second quarter 2013 compared to \$1.49 for the second quarter 2012 driven by lower net income and higher shares outstanding in 2013. The average number of diluted shares was 45.3 million during the second quarter 2013 compared to 42.0 million during the second quarter 2012.

## Six Months Ended June 29, 2013

Net Income Attributable to Regal Beloit Corporation for the six months ended June 29, 2013 was \$100.6 million, a decrease of 9.7% compared to \$111.4 million for the six months ended June 30, 2012. Fully diluted earnings per share was \$2.22 for the six months ended June 29, 2013 compared to \$2.65 for the six months ended June 30, 2012 driven by lower net income and higher shares outstanding in 2013. The average number of diluted shares was 45.3 million during the six months ended June 29, 2013 compared to 42.0 million during the six months ended June 30, 2012.

## Liquidity and Capital Resources

Our principal sources of liquidity are operating cash flow, committed credit lines and existing cash balances. In addition to operating income, other significant factors affect our liquidity including working capital levels, capital expenditures, dividends, acquisitions, availability of debt financing, and the ability to attract long-term capital on acceptable terms.

Cash flow provided by operating activities ("operating cash flow") was \$157.3 million for the six months ended June 29, 2013, a \$47.1 million decrease from the six months ended June 30, 2012, primarily due to increased working capital.

Cash flow used in investing activities was \$53.4 million for the six months ended June 29, 2013, an \$81.6 million decrease from the six months ended June 30, 2012 primarily due to lower acquisitions in 2013. Capital expenditures were \$47.2 million in the six months ended June 29, 2013 compared to \$44.8 million in the six months ended June 30, 2012. Business acquisitions were \$6.0 million for the six months ended June 29, 2013, compared to \$95.3 million for the six months ended June 30, 2012, driven by the 2012 acquisition of MGC.

Cash flow used in financing activities for the six months ended June 29, 2013 was \$64.0 million compared to \$20.3 million in the six months ended June 30, 2012, primarily driven by the final \$55.0 million repayment of our Term Loan.

Working capital was \$1.1 billion at June 29, 2013 and \$1.0 billion at December 29, 2012.

The following table presents selected financial information and ratios as of June 29, 2013 and December 29, 2012 (in millions):





|                           | June 29,<br>2013 | December 29,<br>2012 |
|---------------------------|------------------|----------------------|
| Cash and Cash Equivalents | \$414.4          | \$375.3              |
| Trade Receivables, Net    | 512.3            | 446.0                |
| Inventories, Net          | 581.7            | 557.0                |
| Working Capital           | 1,093.9          | 1,006.0              |
| Current Ratio             | 2.9:1            | 2.9:1                |

A significant amount of operating income is earned in jurisdictions where it is deemed to be permanently reinvested. Our most prominent jurisdiction of operation is the U.S. We currently do not intend nor foresee a need to repatriate funds to the U.S., and no provision for U.S. income taxes has been made with respect to such earnings. It is expected that existing cash and cash equivalents available to the U.S., the cash generated by U.S. operations, committed credit lines as well as the expected ability to access the capital markets will be sufficient to fund U.S. operating and capital needs for at least the next twelve months and thereafter for the foreseeable future. There are no current trends, demands or uncertainties that are believed reasonably likely to require repatriation or to have a material impact on our ability to fund our U.S. operations.

At June 29, 2013, we had \$750.0 million of senior notes (the "Notes") outstanding. Details on the senior notes at June 29, 2013 were (in millions):

|                            | Principal | Interest Rate | Maturity    |
|----------------------------|-----------|---------------|-------------|
| Floating Rate Series 2007A | \$150.0   | Floating (1)  | August 2014 |
| Floating Rate Series 2007A | 100.0     | Floating (1)  | August 2017 |
| Fixed Rate Series 2011A    | 100.0     | 4.1%          | July 2018   |
| Fixed Rate Series 2011A    | 230.0     | 4.8 to 5.0%   | July 2021   |
| Fixed Rate Series 2011A    | 170.0     | 4.9 to 5.1%   | July 2023   |
|                            | \$750.0   |               |             |

(1) Interest rates vary as LIBOR varies. At June 29, 2013, the interest rate was 0.9%.

In 2008, we entered into a Term Loan Agreement ("Term Loan") with certain financial institutions, whereby we borrowed an aggregate principal amount of \$165.0 million. Prior to 2013, we repaid \$110.0 million of the Term Loan. The Term Loan matured in June 2013 and the final \$55.0 million payment was made in the quarter ended June 29, 2013.

We also have a \$500.0 million revolving credit facility (the "Facility") that matures in June 2016. The Facility permits the Company to borrow at interest rates based upon a margin above LIBOR. The margin varies with the ratio of total funded debt to EBITDA as defined in the Facility. These interest rates also vary as LIBOR varies. We pay a commitment fee on the unused amount of the Facility, which also varies with the ratio of total funded debt to EBITDA. At June 29, 2013, we had \$3.0 million outstanding on the Facility. At June 29, 2013, we had \$22.6 million of standby letters of credit issued under the Facility and \$474.4 million of available borrowing capacity under the Facility.

Based on rates for instruments with comparable maturities, credit risks, and terms, which are classified as Level 2 inputs, the approximate fair value of our debt was \$788.8 million and \$859.6 million as of June 29, 2013 and December 29, 2012, respectively.

At June 29, 2013, other notes payable of approximately \$15.6 million were outstanding with a weighted average interest rate of 1.9%.

The Notes and the Facility require us to meet specified financial ratios and to satisfy certain financial condition tests. We were in compliance with all financial debt covenants as of June 29, 2013.

We have interest rate swap agreements to manage fluctuations in cash flows resulting from interest rate risk. (See also Note 13 of Notes to Condensed Consolidated Financial Statements.)

Critical Accounting Policies

Our disclosures of critical accounting policies, which are contained in our Annual Report on Form 10-K/A for the year ended December 29, 2012, have not materially changed since that report was filed.

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### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk relating to our operations due to changes in interest rates, foreign currency exchange rates and commodity prices of purchased raw materials. We manage the exposure to these risks through a combination of normal operating and financing activities and derivative financial instruments such as interest rate swaps, commodity cash flow hedges and foreign currency forward exchange contracts. All hedging transactions are authorized and executed pursuant to clearly defined policies and procedures, which strictly prohibit the use of financial instruments for speculative purposes.

All qualified hedges are recorded on the balance sheet at fair value and are accounted for as cash flow hedges, with changes in fair value recorded in Accumulated Other Comprehensive Income (Loss) ("AOCI") in each accounting period. The ineffective portion of the change in fair value, if any, is recorded in earnings in the period of change.

#### Interest Rate Risk

We are exposed to interest rate risk on certain of our short-term and long-term debt obligations used to finance our operations and acquisitions. At June 29, 2013, net of interest rate swaps, we had \$501.9 million of fixed rate debt and \$266.7 million of variable rate debt. As a result, interest rate changes in variable rate debt impact future earnings and cash flow assuming other factors are constant. We utilize interest rate swaps to manage fluctuations in cash flows resulting from exposure to interest rate risk on forecasted variable rate interest payments. We have LIBOR-based floating rate borrowings, which expose us to variability in interest payments due to changes in interest rates. A hypothetical 10% change in the weighted average borrowing rate on outstanding variable rate debt at June 29, 2013 would result in an immaterial change in after-tax annualized earnings.

We entered into pay fixed/receive LIBOR-based floating interest rate swaps to manage fluctuations in cash flows resulting from interest rate risk. These interest rate swaps have been designated as cash flow hedges against forecasted LIBOR-based interest payments. Details regarding these instruments, as of June 29, 2013, are as follows (in millions):

| Instrument | Notional Amount | Maturity        | Rate Paid | Rate Received     | Fair Value (Loss) |
|------------|-----------------|-----------------|-----------|-------------------|-------------------|
| Swap       | \$150.0         | August 23, 2014 | 5.3       | % LIBOR (3 month) | \$(9.4)           |
| Swap       | 100.0           | August 23, 2017 | 5.4       | % LIBOR (3 month) | (17.9)            |

As of June 29, 2013 and December 29, 2012, the interest rate swap liability of \$(27.3) million and \$(35.4) million, respectively, was included in Hedging Obligations. The unrealized loss on the effective portion of the contracts net of tax of \$(16.9) million and \$(21.9) million as of June 29, 2013 and December 29, 2012, respectively, was recorded in AOCI.

#### Foreign Currency Risk

We are also exposed to foreign currency risks that arise from normal business operations. These risks include the translation of local currency balances of foreign subsidiaries, intercompany loans with foreign subsidiaries and transactions denominated in foreign currencies. Our objective is to minimize our exposure to these risks through a combination of normal operating activities and the utilization of foreign currency exchange contracts. We do not hedge our exposure to the translation of reported results of foreign subsidiaries from local currency to United States dollars.

As of June 29, 2013, derivative currency assets (liabilities) of \$9.7 million, \$1.3 million, \$(2.8) million and \$(1.7) million, are recorded in Prepaid Expenses and Other Current Assets, Other Noncurrent Assets, Hedging Obligations (current), and Hedging Obligations (noncurrent), respectively. As of December 29, 2012, derivative currency assets (liabilities) of \$6.8 million, \$2.3 million, \$(4.6) million, and \$(0.3) million are recorded in Prepaid Expenses, Other Noncurrent Assets, Hedging Obligations (current), and Hedging Obligations, respectively. The unrealized gains on the effective portion of the contracts of \$3.8 million net of tax, and \$2.7 million net of tax, as of June 29, 2013 and December 29, 2012, was recorded in AOCI. At June 29, 2013, we had \$0.7 million, net of tax, of currency gains on closed hedge instruments in AOCI that will be realized in earnings when the hedged items impact earnings. At December 29, 2012, we had \$0.1 million of derivative currency gains on closed hedge instruments in AOCI that were

realized in 2012 earnings when the hedged items impacted earnings.

The following table quantifies the outstanding foreign exchange contracts intended to hedge non-U.S. dollar denominated receivables and payables and the corresponding impact on the value of these instruments assuming a hypothetical 10% appreciation/depreciation of their counter currency on June 29, 2013 (in millions):

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| Currency          | Notional<br>Amount | Fair<br>Value | Gain (Loss) From                        |  |
|-------------------|--------------------|---------------|---|--|
|                   |                    |               | 10% Appreciation of<br>Counter Currency | 0% Depreciation of<br>Counter Currency |
| Mexican Peso      | \$174.9            | \$7.0         | \$17.5                                  | \$ (17.5 )                             |
| Chinese Renminbi  | 93.3               | 1.5           | 9.3                                     | (9.3 )                                 |
| Indian Rupee      | 42.2               | (3.4 )        | 4.2                                     | (4.2 )                                 |
| Euro              | 11.4               | 0.4           | 1.1                                     | (1.1 )                                 |
| Thai Baht         | 8.9                | 0.6           | 0.9                                     | (0.9 )                                 |
| Australian Dollar | 3.8                | 0.4           | 0.4                                     | (0.4 )                                 |

Gains and losses indicated in the sensitivity analysis would be offset by gains and losses on the underlying forecasted non-U.S. dollar denominated cash flows.

#### Commodity Price Risk

We periodically enter into commodity hedging transactions to reduce the impact of changing prices for certain commodities such as copper and aluminum based upon forecasted purchases of such commodities. The majority of these transactions are designated as cash flow hedges and the contract terms of commodity hedge instruments generally mirror those of the hedged item, providing a high degree of risk reduction and correlation.

Derivative commodity assets (liabilities) of \$2.9 million, \$0.1 million, \$(19.3) million and \$(0.2) million were recorded in Prepaid Expenses and Other Current Assets, Other Noncurrent Assets, Hedging Obligations (current) and Hedging Obligations (noncurrent), respectively, at June 29, 2013. Derivative commodity assets (liabilities) of \$4.2 million, \$0.2 million and \$(1.7) were recorded in Prepaid Expenses and Other Current Assets and Hedging Obligations (current), respectively, at December 29, 2012. The unrealized gain (loss) on the effective portion of the contracts of \$(10.1) million net of tax and \$1.5 million net of tax, as of June 29, 2013 and December 29, 2012, respectively, was recorded in AOCI. At June 29, 2013, we had \$(2.6) million, net of tax, of derivative commodity losses on closed hedge instruments in AOCI that will be realized in earnings when the hedged items impact earnings. At December 29, 2012, there was \$(0.2) million, net of tax, of derivative commodity losses on closed hedge instruments in AOCI that were realized in 2012 earnings when the hedged items impacted earnings.

The following table quantifies the outstanding commodity contracts intended to hedge raw material commodity prices and the corresponding impact on the value of these instruments assuming a hypothetical 10% appreciation/depreciation of their prices on June 29, 2013 (in millions):

| Commodity | Notional<br>Amount | Fair<br>Value | Gain (Loss) From                           |   |
|-----------|--------------------|---------------|--|---|
|           |                    |               | 10% Appreciation of<br>Commodity<br>Prices | 10% Depreciation of<br>Commodity Prices |
| Copper    | \$156.4            | \$(15.7 )     | \$15.6                                     | \$ (15.6 )                              |
| Aluminum  | 8.9                | (0.8 )        | 0.9  | (0.9 )                                  |

Gains and losses indicated in the sensitivity analysis would be offset by the actual prices of the commodities.

The net AOCI balance of \$(25.1) million loss at June 29, 2013 includes \$(13.7) million of net current deferred losses expected to be realized in the next twelve months.

#### Counterparty Risk

We are exposed to credit losses in the event of non-performance by the counterparties to various financial agreements, including our interest rate swap agreements, foreign currency exchange contracts and commodity hedging transactions. We manage exposure to counterparty credit risk by limiting our counterparties to major international banks and financial institutions meeting established credit guidelines and continually monitoring their compliance with the credit guidelines. We do not obtain collateral or other security to support financial instruments subject to credit risk. We do not anticipate non-performance by our counterparties, but cannot provide assurances.



**ITEM 4. CONTROLS AND PROCEDURES****Disclosure Controls and Procedures**

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act") as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures were effective to ensure that (a) information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and (b) information required to be disclosed by us in the reports the Company files or submits under the Exchange Act is accumulated and communicated to our management, including its Chief Executive Officer and its Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

**Internal Control Over Financial Reporting**

There were no changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II—OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

There have been no material changes in the legal matters described in Part I, Item 3 of the Company's Annual Report on Form 10-K/A for the year ended December 29, 2012, which is incorporated here by reference.

**ITEM 1A. RISK FACTORS**

Our business and financial results are subject to numerous risks and uncertainties. The risks and uncertainties have not changed materially from those reported in Item 1A in our 2012 Annual Report on Form 10-K/A for the year ended December 29, 2012, which is incorporated here by reference.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table contains detail related to the repurchase of our common stock based on the date of trade during the quarter ended June 29, 2013.

| 2013 Fiscal Month | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as a Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May be Purchased Under the Plans or Programs |
|-------------------|----------------------------------|------------------------------|--|--|
| March 30 to May 4 | —                                | \$—                          | —  | 2,115,900  |
| May 5 to June 1   | 7,071                            | \$66.79                      | —  | 2,115,900  |
| June 2 to June 29 | —                                | \$—                          | —  | 2,115,900  |
|                   | 7,071                            |                              | —  |  |

Under our equity incentive plans, participants may pay the exercise price or satisfy all or a portion of the federal, state and local withholding tax obligations arising in connection with plan awards by electing to (a) have the Company withhold shares of common stock otherwise issuable under the award, (b) tender back shares received in connection with such award or (c) deliver other previously owned shares of common stock, in each case having a value equal to

the exercise price or the amount to be withheld. During the quarter ended June 29, 2013, there were 7,071 shares acquired in connection with equity incentive plans.



The Board of Directors has approved repurchase programs for up to three million shares of the Company's common stock. Management is authorized to effect purchases from time to time in the open market or through privately negotiated transactions.

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ITEM 6. EXHIBITS

| Exhibit Number | Exhibit Description   |
|----------------|---|
| 12             | Computation of Ratio of Earnings to Fixed Charges.  |
| 31.1           | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2           | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1           | Certifications of the Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350.   |
| 101            | The following materials from Regal Beloit Corporation's Quarterly Report on Form 10-Q for the quarter ended June 29, 2013, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statements of Income, (ii) the Condensed Consolidated Statements of Comprehensive Income (Loss), (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Equity, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) Notes to Condensed Consolidated Financial Statements, furnished herewith. |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

REGAL BELOIT CORPORATION  
(Registrant)

/s/ Charles A. Hinrichs  
Charles A. Hinrichs  
Vice President  
Chief Financial Officer  
(Principal Financial Officer)

Date: August 7, 2013

REGAL BELOIT CORPORATION  
(Registrant)

/s/ Peter J. Rowley  
Peter J. Rowley  
Vice President  
Corporate Controller  
(Principal Accounting Officer)

Date: August 7, 2013