

Cogent, Inc.  
Form SC TO-T/A  
October 27, 2010

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**SCHEDULE TO**  
**TENDER OFFER STATEMENT UNDER SECTION 14(D)(L) OR 13(E)(L)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**

(Amendment No. 7)

**COGENT, INC.**

*(Name of Subject Company (Issuer))*

**3M COMPANY**

**VENTURA ACQUISITION CORPORATION**

*(Name of Filing Persons (Offerors))*

**Common Stock, \$0.001 Par Value Per Share**  
*(Title of Class of Securities)*

**19239Y 10 8**  
*(CUSIP Number of Class of Securities)*

**Gregg M. Larson**

**Deputy General Counsel and Secretary**

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3M Company

3M Center

St. Paul, Minnesota 55133

(651) 733-2204

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications on Behalf of Filing Persons)

Copies to:

Christopher E. Austin

Cleary Gottlieb Steen & Hamilton LLP

One Liberty Plaza  
New York, New York 10006  
(212) 225-2000

CALCULATION OF FILING FEE

Transaction Valuation*	Amount of Filing Fee**
\$ 950,582,062.50	\$67,776.50

\* Estimated solely for purposes of calculating the filing fee pursuant to Rule 0-11(d) under the Securities Exchange Act of 1934, as amended (the Exchange Act ). The Transaction Valuation was calculated on the basis of (a) 90,531,625 shares of common stock, \$0.001 par value per share, of Cogent, Inc. (the Shares ), the estimated maximum number of Common Shares that may be acquired in this tender offer (representing as of August 27, 2010 (i) 88,389,700 Common Shares issued and outstanding, (ii) 1,144,226 Common Shares issuable upon the exercise of outstanding options and (iii) 997,699 Common Shares issuable upon the exercise of outstanding restricted stock units), multiplied by (b) the offer price of \$10.50 per Common Share.

\*\* The filing fee, calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, and Fee Rate Advisory #4 for fiscal year 2010, issued December 17, 2009, by multiplying the transaction value by 0.00007130.

Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \$67,776.50  
Form or Registration No.: Schedule TO

Filing Party: 3M Company, Ventura Acquisition Corporation  
Date Filed: September 10, 2010

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

third-party tender offer subject to Rule 14d-1.

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- issuer tender offer subject to Rule 13e-4.
- going-private transaction subject to Rule 13e-3.
- amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

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CUSIP No. 19239Y 10 8

1. Names of Reporting Persons  
**3M COMPANY**
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
OO
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o  
N/A
6. Citizenship or Place of Organization  
DELAWARE
- |   |     |  |
|---|-----|--|
| Number of<br>Shares<br>Beneficially<br>Owned by<br>Each<br>Reporting<br>Person With | 7.  | Sole Voting Power<br>0                 |
|   | 8.  | Shared Voting Power<br>64,921,969      |
|   | 9.  | Sole Dispositive Power<br>0            |
|   | 10. | Shared Dispositive Power<br>64,921,969 |
11. Aggregate Amount Beneficially Owned by Each Reporting Person  
64,921,969
12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o
13. Percent of Class Represented by Amount in Row (11)  
73.3%\*
14. Type of Reporting Person (See Instructions)  
CO

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\*The calculation is based on 88,536,001 shares of Issuer Common Stock outstanding as of October 8, 2010, which figure is based on information provided by the Issuer.

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CUSIP No. 19239Y 10 8

1. Names of Reporting Persons  
**VENTURA ACQUISITION CORPORATION**
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
OO
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o  
N/A
6. Citizenship or Place of Organization  
DELAWARE
- |   |     |  |
|---|-----|--|
| Number of<br>Shares<br>Beneficially<br>Owned by<br>Each<br>Reporting<br>Person With | 7.  | Sole Voting Power<br>0                 |
|   | 8.  | Shared Voting Power<br>64,921,969      |
|   | 9.  | Sole Dispositive Power<br>0            |
|   | 10. | Shared Dispositive Power<br>64,921,969 |
11. Aggregate Amount Beneficially Owned by Each Reporting Person  
64,921,969
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13. Percent of Class Represented by Amount in Row (11)  
73.3%\*
14. Type of Reporting Person (See Instructions)  
CO

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\*The calculation is based on 88,536,001 shares of Issuer Common Stock outstanding as of October 8, 2010, which figure is based on information provided by the Issuer.

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This Amendment No. 7 ( **Amendment No. 7** ) amends and supplements the Tender Offer Statement on Schedule TO (as amended, the **Schedule TO** ) originally filed on September 10, 2010, as amended and supplemented prior to the date hereof, by Ventura Acquisition Corporation, a Delaware corporation ( **Purchaser** ) and a direct wholly-owned subsidiary of 3M Company, a Delaware corporation ( **3M** ), to purchase all outstanding shares of common stock, par value \$0.001 (the **Shares** ), of Cogent, Inc., a Delaware corporation ( **Cogent** ), at a price of \$10.50 per share, net to the seller in cash, without interest thereon and less any required withholding taxes, upon the terms and subject to the conditions set forth in the Offer to Purchase dated September 10, 2010 (the **Offer to Purchase** ), which is annexed to and filed with the Schedule TO as Exhibit (a)(1)(A), and in the related Letter of Transmittal and Notice of Guaranteed Delivery, which are annexed to and filed with the Schedule TO as Exhibits (a)(1)(B) and (a)(1)(C), respectively, which, together with any amendments or supplements thereto, collectively constitute the **Offer**.

All capitalized terms used in this Amendment No. 7 without definition have the meanings ascribed to them in the Schedule TO.

The information in the Offer to Purchase and related Letter of Transmittal is incorporated into this Amendment No. 7 by reference to all of the applicable items in the Schedule TO, except that such information is hereby amended and supplemented to the extent provided herein.

### Items 1-11.

The Offer to Purchase is hereby amended and supplemented by adding the following text thereto:

The subsequent offering period under the Offer expired at 5:00 p.m., New York City time, on Tuesday, October 26, 2010. The subsequent offering period was not further extended. The Depositary for the Offer has advised 3M and Purchaser that, as of such time, an aggregate of approximately 18.5 million Shares were validly tendered in the subsequent offering period and Purchaser has accepted for payment all validly tendered shares. Purchaser now owns approximately 64.9 million Shares, representing approximately 72.1 % of the outstanding Shares (calculated on a fully diluted basis).

In accordance with the Merger Agreement, all remaining publicly held Shares (other than Shares that are issued and outstanding immediately prior to the Effective Time and held by a Cogent stockholder who is entitled to demand and properly demands and perfects appraisal rights under the DGCL) will be acquired for \$10.50 per Share, net to the seller in cash without interest thereon and subject to reduction for any federal back-up withholding or other taxes, in a subsequent second-step merger of the Purchaser and Cogent. The second-step merger will be completed following approval and adoption of the Merger Agreement at a meeting of Cogent shareholders to be held as soon as practicable. Following the second-step merger, Cogent will become a wholly-owned subsidiary of 3M. As a result of the purchase of 73.3% of the outstanding shares by Purchaser in the Offer, the Purchaser has sufficient voting power to approve and adopt the Merger Agreement at such meeting without the vote of any other holder of Shares. On October 25, 2010, Cogent filed a preliminary proxy statement with the SEC and expects that the Merger will be completed in the fourth quarter.

Cogent stockholders are advised to read the proxy statement and other documents for use at the special meeting of stockholders of Cogent when they are available because they will contain important information. A definitive proxy statement and form of proxy will be mailed to

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shareholders of Cogent and will, along with other relevant documents, be available at no charge at the SEC's website at <http://www.sec.gov> or by contacting Georgeson, Inc. by telephone at 800-509-0976. Information relating to the participants in such proxy solicitation is contained in the Schedule 14A filed on the date hereof and available free of charge at the SEC's website at <http://www.sec.gov>.

Purchaser does not intend, and has irrevocably waived its right, to exercise the top-up option granted to Purchaser under the Merger Agreement.

The full text of the press release with regard to the expiration of the Offer is filed as Exhibit (a)(5)(K) hereto and is incorporated herein by reference.

### **Item 12. Exhibits.**

Item 12 of the Schedule TO is hereby amended and supplemented by adding the following text thereto:

(a)(5)(K) Press Release issued by 3M Company on October 27, 2010

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this Schedule TO is true, complete and correct.

Dated: October 27, 2010

**3M COMPANY**

By: /s/ Gregg M. Larson  
Name: Gregg M. Larson  
Title: Deputy General Counsel and  
Secretary

**VENTURA ACQUISITION CORPORATION**

By: /s/ Michael P. Delkoski  
Name: Michael P. Delkoski  
Title: President and Director



**EXHIBIT INDEX**

- (a)(1)(A) Offer to Purchase, dated September 10, 2010 \*
  - (a)(1)(B) Form of Letter of Transmittal (including Guidelines for Certification of Taxpayer Identification Number (TIN) on Substitute Form W-9) \*
  - (a)(1)(C) Form of Notice of Guaranteed Delivery \*
  - (a)(1)(D) Form of Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees \*
  - (a)(1)(E) Form of Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees \*
  - (a)(5)(A) Press Release issued by 3M Company on August 30, 2010 (1)
  - (a)(5)(B) 3M Company Presentation to Cogent, Inc. Employees, dated August 30, 2010 (2)
  - (a)(5)(C) 3M Company Presentation to Cogent, Inc. Employees, dated August 30, 2010 (3)
  - (a)(5)(D) 3M Company Presentation for Morgan Stanley Global Industrials Conference, dated August 31, 2010 (4)
  - (a)(5)(E) 3M Company Presentation Transcript for Morgan Stanley Global Industrials Conference, dated August 31, 2010 (5)
  - (a)(5)(F) Form of summary advertisement, published September 10, 2010 in *The Wall Street Journal* \*
  - (a)(5)(G) Form of Press Release issued by 3M Company on September 10, 2010
  - (a)(5)(H) Opinion of the Court of Chancery of the State of Delaware issued on October 5, 2010
  - (a)(5)(I) Form of Press Release issued by 3M Company on October 8, 2010
  - (a)(5)(J) Form of Press Release issued by 3M Company on October 25, 2010
  - (a)(5)(K) Form of Press Release issued by 3M Company on October 27, 2010
  - (b) Not applicable
  - (c) Not applicable
  - (d)(1) Agreement and Plan of Merger, dated as of August 29, 2010, by and among Ventura Acquisition Corporation, 3M Company and Cogent, Inc. (6)
  - (d)(2) Tender and Voting Agreement, dated as of August 29, 2010, by and among Ventura Acquisition Corporation, 3M Company and certain stockholders of Cogent, Inc. (7)
  - (d)(3) Confidentiality Agreement, dated as of July 31, 2008, by and between 3M Company and Cogent, Inc., as amended as of May 31, 2010
  - (e) Not applicable
  - (f) Not applicable
  - (g) Not applicable
  - (h) Not applicable
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\* Included in mailing to stockholders

Previously filed

- (1) Incorporated by reference to Exhibit 99.1 to the Form 8-K filed by 3M Company on August 30, 2010
- (2) Incorporated by reference to Exhibit 99.1 to the Schedule TO-C filed by 3M Company on August 30, 2010
- (3) Incorporated by reference to Exhibit 99.2 to the Schedule TO-C filed by 3M Company on August 30, 2010
- (4) Incorporated by reference to Exhibit 99.1 to the Schedule TO-C filed by 3M Company on August 31, 2010
- (5) Incorporated by reference to Exhibit 99.2 to the Schedule TO-C filed by 3M Company on August 31, 2010
- (6) Incorporated by reference to Exhibit 2.1 to the Form 8-K filed by Cogent, Inc. on August 31, 2010
- (7) Incorporated by reference to Exhibit 10.1 to the Form 8-K/A filed by Cogent, Inc. on September 3, 2010