

INSIGHT ENTERPRISES INC  
Form 10-Q  
May 07, 2015  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended: March 31, 2015**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 0-25092**

**INSIGHT ENTERPRISES, INC.**

**(Exact name of registrant as specified in its charter)**

**Delaware**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**86-0766246**  
**(I.R.S. Employer**  
**Identification Number)**

**6820 South Harl Avenue, Tempe, Arizona 85283**  
**(Address of principal executive offices) (Zip Code)**

**(480) 333-3000**  
**(Registrant s telephone number, including area code)**

**(Former name, former address and former fiscal year, if changed since last report)**

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the issuer s common stock as of May 1, 2015 was 38,762,726.

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**INSIGHT ENTERPRISES, INC.**  
**QUARTERLY REPORT ON FORM 10-Q**  
**Three Months Ended March 31, 2015**  
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**INSIGHT ENTERPRISES, INC.**

**FORWARD-LOOKING INFORMATION**

Certain statements in this Quarterly Report on Form 10-Q, including statements in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part I, Item 2 of this report, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may include: projections of matters that affect net sales, gross profit, operating expenses, earnings from operations, non-operating income and expenses, net earnings or cash flows; our working capital needs; the expected effects of partner program changes; the expected effects of seasonality on our business; our intentions concerning the payment of dividends; projections of capital expenditures in 2015; the sufficiency of our capital resources and the availability of financing and our needs or plans relating thereto; the effect of new accounting principles or changes in accounting policies; the effect of indemnification obligations; statements related to accounting estimates; the effects of ongoing and threatened litigation; our intention not to repatriate certain foreign undistributed earnings where management considers those earnings to be reinvested indefinitely and plans for the use of such cash; the sufficiency of our domestic cash flows to fund domestic operations and cash commitments; our plans to use cash flow from operations for working capital, to make capital expenditures, to repurchase shares of our common stock, and to fund acquisitions; our exposure to off-balance sheet arrangements; statements of belief; and statements of assumptions underlying any of the foregoing. Forward-looking statements are identified by such words as believe, anticipate, expect, estimate, intend, plan, project, will, may and variations of such words and similar expressions and are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Future events and actual results could differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. There can be no assurances that results described in forward-looking statements will be achieved, and actual results could differ materially from those suggested by the forward-looking statements. Some of the important factors that could cause our actual results to differ materially from those projected in any forward-looking statements include, but are not limited to, the following, which are discussed in Risk Factors in Part I, Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2014:

our reliance on partners for product availability and competitive products to sell as well as our competition with our partners;

our reliance on partners for marketing funds and purchasing incentives;

changes in the IT industry and/or rapid changes in technology;

actions of our competitors, including manufacturers and publishers of products we sell;

failure to comply with the terms and conditions of our commercial and public sector contracts;

disruptions in our IT systems and voice and data networks;

the security of our electronic and other confidential information;

general economic conditions;

our reliance on commercial delivery services;

our dependence on certain personnel;

the variability of our net sales and gross profit;

the risks associated with our international operations;

exposure to changes in, interpretations of, or enforcement trends related to tax rules and regulations; and

intellectual property infringement claims and challenges to our registered trademarks and trade names.

Additionally, there may be other risks that are otherwise described from time to time in the reports that we file with the Securities and Exchange Commission. Any forward-looking statements in this report should be considered in light of various important factors, including the risks and uncertainties listed above, as well as others. We assume no obligation to update, and, except as may be required by law, do not intend to update, any forward-looking statements. We do not endorse any projections regarding future performance that may be made by third parties.

**Table of Contents****PART I - FINANCIAL INFORMATION****Item 1. Financial Statements.**

**INSIGHT ENTERPRISES, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(in thousands, except per share data)  
(unaudited)

	March 31, 2015	December 31, 2014
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 186,126	\$ 164,524
Accounts receivable, net of allowance for doubtful accounts of \$19,157 and \$19,336, respectively	1,039,313	1,309,209
Inventories	129,776	122,573
Inventories not available for sale	54,246	45,261
Deferred income taxes	13,412	13,385
Other current assets	72,058	62,920
<b>Total current assets</b>	<b>1,494,931</b>	<b>1,717,872</b>
Property and equipment, net of accumulated depreciation and amortization of \$274,111 and \$269,394, respectively	98,947	104,181
Goodwill	26,257	26,257
Intangible assets, net of accumulated amortization of \$86,263 and \$86,053, respectively	20,434	23,567
Deferred income taxes	58,430	58,620
Other assets	18,437	17,626
	<b>\$ 1,717,436</b>	<b>\$ 1,948,123</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable trade	\$ 598,494	\$ 819,916
Accounts payable inventory financing facility	145,286	122,781
Accrued expenses and other current liabilities	116,755	144,561
Current portion of long-term debt	1,398	766
Deferred revenue	57,608	50,904
<b>Total current liabilities</b>	<b>919,541</b>	<b>1,138,928</b>
Long-term debt	95,348	62,535
Deferred income taxes	806	940

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Other liabilities	24,196	24,489
	1,039,891	1,226,892
Commitments and contingencies		
Stockholders' equity:		
Preferred stock, \$0.01 par value, 3,000 shares authorized; no shares issued		
Common stock, \$0.01 par value, 100,000 shares authorized; 38,870 shares at March 31, 2015 and 40,147 shares at December 31, 2014 issued and outstanding		
	389	401
Additional paid-in capital	325,638	337,167
Retained earnings	381,729	396,992
Accumulated other comprehensive loss - foreign currency translation adjustments	(30,211)	(13,329)
Total stockholders' equity	677,545	721,231
	\$ 1,717,436	\$ 1,948,123

See accompanying notes to consolidated financial statements.

**Table of Contents****INSIGHT ENTERPRISES, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS****(in thousands, except per share data)****(unaudited)**

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2015</b>	<b>2014</b>
Net sales	\$ 1,219,679	\$ 1,214,530
Costs of goods sold	1,057,866	1,050,785
Gross profit	161,813	163,745
Operating expenses:		
Selling and administrative expenses	140,796	142,429
Severance and restructuring expenses	723	337
Earnings from operations	20,294	20,979
Non-operating (income) expense:		
Interest income	(154)	(249)
Interest expense	1,738	1,458
Net foreign currency exchange loss	613	496
Other expense, net	331	249
Earnings before income taxes	17,766	19,025
Income tax expense	6,815	7,475
Net earnings	\$ 10,951	\$ 11,550
Net earnings per share:		
Basic	\$ 0.28	\$ 0.28
Diluted	\$ 0.27	\$ 0.28
Shares used in per share calculations:		
Basic	39,673	41,632
Diluted	39,994	41,918

See accompanying notes to consolidated financial statements.



Table of Contents**INSIGHT ENTERPRISES, INC.****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)****(in thousands)****(unaudited)**

	<b>Three Months Ended March 31,</b>	
	<b>2015</b>	<b>2014</b>
Net earnings	\$ 10,951	\$ 11,550
Other comprehensive income (loss), net of tax:		
Foreign currency translation adjustments	(16,882)	(71)
Total comprehensive income (loss)	\$ (5,931)	\$ 11,479

See accompanying notes to consolidated financial statements.

Table of Contents**INSIGHT ENTERPRISES, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS****(in thousands)****(unaudited)**

	<b>Three Months Ended March 31,</b>	
	<b>2015</b>	<b>2014</b>
<b>Cash flows from operating activities:</b>		
Net earnings	\$ 10,951	\$ 11,550
<b>Adjustments to reconcile net earnings to net cash provided by operating activities:</b>		
Depreciation and amortization	9,542	10,026
Provision for losses on accounts receivable	1,083	1,533
Write-downs of inventories	826	273
Write-off of property and equipment		7
Non-cash stock-based compensation	2,323	1,758
Excess tax benefit from employee gains on stock-based compensation	(345)	(252)
Deferred income taxes	31	359
<b>Changes in assets and liabilities:</b>		
Decrease in accounts receivable	239,253	182,672
Increase in inventories	(18,079)	(29,003)
Increase in other current assets	(10,200)	(6,295)
(Increase) decrease in other assets	(1,256)	6,206
Decrease in accounts payable	(198,530)	(87,709)
Increase in deferred revenue	7,384	855
Decrease in accrued expenses and other liabilities	(22,165)	(25,947)
<b>Net cash provided by operating activities</b>	<b>20,818</b>	<b>66,033</b>
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(3,194)	(2,018)
<b>Net cash used in investing activities</b>	<b>(3,194)</b>	<b>(2,018)</b>
<b>Cash flows from financing activities:</b>		
Borrowings on senior revolving credit facility	158,410	143,492
Repayments on senior revolving credit facility	(138,910)	(138,992)
Borrowings on accounts receivable securitization financing facility	409,100	225,000
Repayments on accounts receivable securitization financing facility	(395,100)	(207,000)
Borrowings under other financing agreements		2,002
Payments on capital lease obligation	(55)	(53)
Net borrowings (repayments) under inventory financing facility	22,505	(7,181)
Excess tax benefit from employee gains on stock-based compensation	345	252
Payment of payroll taxes on stock-based compensation through shares withheld	(1,826)	(1,559)

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Repurchases of common stock	(38,559)	(26,710)
Net cash provided by (used in) financing activities	15,910	(10,749)
Foreign currency exchange effect on cash and cash equivalent balances	(11,932)	781
Increase in cash and cash equivalents	21,602	54,047
Cash and cash equivalents at beginning of period	164,524	126,817
Cash and cash equivalents at end of period	\$ 186,126	\$ 180,864

See accompanying notes to consolidated financial statements.

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**INSIGHT ENTERPRISES, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(unaudited)**

**1. Basis of Presentation and Recently Issued Accounting Standards**

We are a leading technology provider of hardware, software and service solutions to business and government clients in North America, Europe, the Middle East, Africa and Asia-Pacific. The Company is organized in the following three operating segments, which are primarily defined by their related geographies:

<b>Operating Segment</b>	<b>Geography</b>
North America	United States and Canada
EMEA	Europe, Middle East and Africa
APAC	Asia-Pacific

Our offerings in North America and select countries in EMEA include hardware, software and services. Our offerings in the remainder of our EMEA segment and in APAC are largely software and select software-related services.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments necessary to present fairly our financial position as of March 31, 2015 and our results of operations and cash flows for the three months ended March 31, 2015 and 2014. The consolidated balance sheet as of December 31, 2014 was derived from the audited consolidated balance sheet at such date. The accompanying unaudited consolidated financial statements and notes have been prepared in accordance with the rules and regulations promulgated by the Securities and Exchange Commission and consequently do not include all of the disclosures normally required by United States generally accepted accounting principles ( GAAP ).

The results of operations for interim periods are not necessarily indicative of results for the full year, due in part to the seasonal nature of our business. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements, including the related notes thereto, in our Annual Report on Form 10-K for the year ended December 31, 2014.

The consolidated financial statements include the accounts of Insight Enterprises, Inc. and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. References to the Company, Insight, we, us, our and other similar words refer to Insight Enterprises, Inc. and its consolidated subsidiaries, unless the context suggests otherwise.

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Additionally, these estimates and assumptions affect the reported amounts of net sales and expenses during the reporting period. Actual results could differ from those estimates. On an ongoing basis, we evaluate our estimates, including those related to sales recognition, anticipated achievement levels under partner funding programs, assumptions related to stock-based compensation valuation, allowances for doubtful accounts, valuation of inventories, litigation-related obligations, valuation allowances for deferred tax assets and impairment of long-lived assets, including purchased intangibles and goodwill, if indicators of potential impairment exist.

*Recently Issued Accounting Standards*

On April 7, 2015, the Financial Accounting Standards Board issued Accounting Standards Update ( ASU ) 2015-03, Interest Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Cost. ASU 2015-03 is designed to simplify presentation of debt issuance costs. The standard requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The amortization of debt issuance costs also shall be reported as interest expense. ASU 2015-03 is effective for the fiscal year beginning

Table of Contents**INSIGHT ENTERPRISES, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)**

after December 15, 2015, including interim reporting periods within that reporting period. Early adoption is permitted for financial statements that have not been previously issued and retrospective application is required for each balance sheet presented. The new standard is not expected to have a material effect on our financial statements.

There have been no other material changes or additions to the recently issued accounting standards as previously reported in Note 1 to our Consolidated Financial Statements in Part II, Item 8 of our Annual Report on Form 10-K for the year ended December 31, 2014 that affect or may affect our financial statements.

**2. Net Earnings Per Share ( EPS )**

Basic EPS is computed by dividing net earnings available to common stockholders by the weighted average number of common shares outstanding during each period. Diluted EPS is computed on the basis of the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period using the treasury stock method. Dilutive potential common shares include outstanding restricted stock units. A reconciliation of the denominators of the basic and diluted EPS calculations follows (in thousands, except per share data):

	<b>Three Months Ended March 31,</b>	
	<b>2015</b>	<b>2014</b>
<b>Numerator:</b>		
Net earnings	\$ 10,951	\$ 11,550
<b>Denominator:</b>		
Weighted average shares used to compute basic EPS	39,673	41,632
Dilutive potential common shares due to dilutive restricted stock units, net of tax effect	321	286
Weighted average shares used to compute diluted EPS	39,994	41,918
<b>Net earnings per share:</b>		
Basic	\$ 0.28	\$ 0.28
Diluted	\$ 0.27	\$ 0.28

There were no anti-dilutive restricted stock units for the three months ended March 31, 2015. For the three months ended March 31, 2014, 61,000 of our restricted stock units were not included in the diluted EPS calculations because

their inclusion would have been anti-dilutive. These share-based awards could be dilutive in the future.

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## INSIGHT ENTERPRISES, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

**3. Debt, Inventory Financing Facility, Capital Lease and Other Financing Obligations***Debt*

Our long-term debt consists of the following (in thousands):

	March 31, 2015	December 31, 2014
Senior revolving credit facility	\$ 19,500	\$
Accounts receivable securitization financing facility	75,000	61,000
Capital lease and other financing obligations	2,246	2,301
 Total	 96,746	 63,301
Less: current portion of capital lease and other financing obligations	(1,398)	(766)
Less: current portion of revolving credit facilities		
 Long-term debt	 \$ 95,348	 \$ 62,535

Our senior revolving credit facility ( revolving facility ) has an aggregate U.S. dollar equivalent maximum borrowing capacity of \$350,000,000 and matures on April 26, 2017. The balance outstanding at March 31, 2015 was borrowed under the prime rate option at 3.25% per annum. See Debt Covenants below for a discussion our aggregate maximum borrowing capacity.

Our accounts receivable securitization financing facility (the ABS facility ) has a maximum borrowing capacity of \$200,000,000 and matures on June 30, 2017. While the ABS facility has a stated maximum amount, the actual availability under the ABS facility is limited by the quantity and quality of the underlying accounts receivable. Under the ABS facility, the floating interest rate applicable at March 31, 2015 was 1.08% per annum. As of March 31, 2015, qualified receivables were sufficient to permit access to the full \$200,000,000 facility amount, of which \$75,000,000 was outstanding. See Debt Covenants below for a discussion our aggregate maximum borrowing capacity.

*Debt Covenants*

Our revolving facility and our ABS facility contain various covenants customary for transactions of this type, including limitations on the payment of dividends and the requirement that we comply with maximum leverage, minimum fixed charge and minimum asset coverage ratio requirements and meet monthly, quarterly and annual reporting requirements. If we fail to comply with these covenants, the lenders would be able to demand payment within a specified period of time. At March 31, 2015, we were in compliance with all such covenants. Further, the



terms of the ABS facility identify various circumstances that would result in an amortization event under the facility. At March 31, 2015, no such amortization event had occurred.

Our consolidated debt balance that can be outstanding at the end of any fiscal quarter under our revolving facility and our ABS facility is limited by certain financial covenants, particularly a maximum leverage ratio. The maximum leverage ratio is calculated as aggregate debt outstanding divided by the sum of our trailing twelve month net earnings (loss) plus (i) interest expense, excluding non-cash imputed interest on our inventory financing facility, (ii) income tax expense (benefit), (iii) depreciation and amortization and (iv) non-cash stock-based compensation (adjusted earnings). The maximum leverage ratio permitted under the agreements is 2.75 times trailing twelve-month adjusted earnings. A significant drop in our adjusted earnings would limit the amount of indebtedness that could be outstanding at the end of any fiscal quarter to a level that would be below our consolidated maximum facility amount. Based on our maximum leverage ratio as of March 31, 2015, our aggregate debt balance that could have been outstanding under our revolving facility and our ABS facility was reduced from the maximum borrowing capacity of \$550,000,000 to \$494,202,000, of which \$94,500,000 was outstanding at March 31, 2015.

Table of Contents**INSIGHT ENTERPRISES, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)***Inventory Financing Facility*

Our inventory financing facility matures on April 26, 2017 and has a maximum borrowing capacity of \$200,000,000, of which \$145,286,000 was outstanding at March 31, 2015.

*Capital Lease and Other Financing Obligations*

The present value of minimum lease payments under our capital lease, which expires on December 31, 2016, is included in our current and long-term debt balances as summarized in the table above.

From time to time, we also enter into other financing agreements with financial intermediaries to facilitate the purchase of products from certain vendors. At March 31, 2015 and December 31, 2014, amounts owed under other financing agreements of \$1,852,000, which are payable in installments through August 2016, are included in our current and long-term debt balances as summarized in the table above.

**4. Severance and Restructuring Activities**

During the three months ending March 31, 2015, we recorded severance expense associated with the re-alignment of certain roles and responsibilities.

The following table details the activity related to resource actions for the three months ended March 31, 2015 and the outstanding obligations as of March 31, 2015 (in thousands):

	<b>North America</b>	<b>EMEA</b>	<b>Consolidated</b>
Balances at December 31, 2014	\$ 857	\$ 2,971	\$ 3,828
Severance costs, net of adjustments	405	318	723
Cash payments	(443)	(850)	(1,293)
Foreign currency translation adjustments	2	(285)	(283)
Balances at March 31, 2015	\$ 821	\$ 2,154	\$ 2,975

Adjustments were recorded as a reduction to severance and restructuring expense in EMEA of \$102,000 in the three months ending March 31, 2015, due to changes in estimates.

The remaining outstanding obligations are expected to be paid during the next 12 months and are therefore included in accrued expenses and other current liabilities.

**5. Stock-Based Compensation**

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By operating segment, we recorded the following pre-tax amounts for stock-based compensation, net of estimated forfeitures, related to restricted stock units ( RSUs ) in selling and administrative expenses in our consolidated financial statements (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2015</b>	<b>2014</b>
North America	\$ 1,731	\$ 1,361
EMEA	502	335
APAC	90	62
Total Consolidated	\$ 2,323	\$ 1,758

Table of Contents**INSIGHT ENTERPRISES, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)**

As of March 31, 2015, total compensation cost not yet recognized related to nonvested RSUs is \$20,771,000, which is expected to be recognized over the next 1.49 years on a weighted-average basis.

The following table summarizes our RSU activity during the three months ended March 31, 2015:

	<b>Number</b>	<b>Weighted Average Grant Date Fair Value</b>	<b>Fair Value</b>
Nonvested at January 1, 2015	888,967	\$ 22.06	
Granted <sup>(a)</sup>	394,725	26.09	
Vested, including shares withheld to cover taxes	(260,534)	21.85	\$ 6,789,644 <sup>(b)</sup>
Forfeited	(11,839)	20.18	
Nonvested at March 31, 2015 <sup>(a)</sup>	1,011,319	23.71	\$ 28,842,818 <sup>(c)</sup>
Expected to vest	889,790		\$ 25,376,811 <sup>(c)</sup>

(a) Includes 131,389 RSUs subject to remaining performance conditions. The number of RSUs ultimately awarded under the performance-based RSUs varies based on whether we achieve certain financial results for 2015.

(b) The fair value of vested RSUs represents the total pre-tax fair value, based on the closing stock price on the day of vesting, which would have been received by holders of RSUs had all such holders sold their underlying shares on that date.

(c) The aggregate fair value represents the total pre-tax fair value, based on our closing stock price of \$28.52 as of March 31, 2015, which would have been received by holders of RSUs had all such holders sold their underlying shares on that date.

**6. Income Taxes**

Our effective tax rate for the three months ended March 31, 2015 and 2014 was 38.4% and 39.3%, respectively. For the three months ended March 31, 2015 and 2014, our effective tax rate was higher than the United States federal statutory rate of 35.0% due primarily to state income taxes, net of federal benefit. Additionally, the effect of lower taxes on earnings in foreign jurisdictions was offset partially by higher losses in certain foreign jurisdictions in the first quarter of 2015, resulting in an increase in the valuation allowance for deferred tax assets related to these foreign operating losses.

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As of March 31, 2015 and December 31, 2014, we had approximately \$4,323,000 and \$4,306,000, respectively, of unrecognized tax benefits. Of these amounts, approximately \$367,000 and \$336,000, respectively, related to accrued interest.

Several of our subsidiaries are currently under audit for tax years 2006 through 2013. Although the timing of the resolutions and/or closures of audits is highly uncertain, it is reasonably possible that the examination phase of these audits may be concluded within the next 12 months which could significantly increase or decrease the balance of our gross unrecognized tax benefits. However, based on the status of the various examinations in multiple jurisdictions, an estimate of the range of reasonably possible outcomes cannot be made at this time, but the estimated effect on our income tax expense and net earnings is not expected to be significant.

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**INSIGHT ENTERPRISES, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**(unaudited)**

**7. Derivative Financial Instruments**

We use derivatives to partially offset our exposure to fluctuations in certain foreign currencies. We do not enter into derivatives for speculative or trading purposes. Derivatives are recorded at fair value on the balance sheet based on observable market based inputs or unobservable inputs that are corroborated by market data (Level 2). Gains or losses resulting from changes in fair value of the derivative are recorded currently in income. We do not designate our hedges for hedge accounting, and our foreign currency derivative instruments are not subject to any master netting arrangements with our counterparties.

Our derivative financial instruments as of March 31, 2015 were not material. The effect of our derivative financial instruments on our results of operations during the three months ended March 31, 2015 and 2014 were losses of \$947,000 and \$225,000, respectively, which are reported within the net foreign currency exchange loss line item in our consolidated statements of operations.

**8. Fair Value Measurements**

As of March 31, 2015, we have no non-financial assets or liabilities that are measured and recorded at fair value on a recurring basis, and our other financial assets or liabilities generally consist of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses and other current liabilities. The estimated fair values of our cash and cash equivalents approximate their carrying values and are determined based on quoted prices in active markets for identical assets (Level 1). The fair values of the other financial assets and liabilities are based on the values that would be received or paid in an orderly transaction between market participants and approximate their carrying values due to their nature and short duration.

**9. Share Repurchase Programs**

In October 2013, October 2014 and February 2015 our Board of Directors authorized share repurchase programs of \$50,000,000, \$25,000,000 and \$75,000,000, respectively. During the three months ended March 31, 2015, we purchased 1,468,218 shares of our common stock on the open market at a total cost of approximately \$38,559,000 (an average price of \$26.26 per share). All shares repurchased were retired. As of March 31, 2015, approximately \$53,284,000 remains available for repurchases of our common stock. Any share repurchases may be made on the open market, through block trades, through 10b5-1 plans or otherwise. The amount of shares purchased and the timing of the purchases will be based on working capital requirements, general business conditions and other factors. We intend to retire the repurchased shares.

During the comparative three months ended March 31, 2014, we purchased 1,153,496 shares of our common stock on the open market at a total cost of approximately \$26,710,000 (an average price of \$23.16 per share). All shares repurchased were retired.

**10. Commitments and Contingencies**

*Contractual*

In the ordinary course of business, we issue performance bonds to secure our performance under certain contracts or state tax requirements. As of March 31, 2015, we had an immaterial amount of performance bonds outstanding. These bonds are issued on our behalf by a surety company on an unsecured basis; however, if the surety company is ever required to pay out under the bonds, we have contractually agreed to reimburse the surety company.

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**INSIGHT ENTERPRISES, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**(unaudited)**

*Employment Contracts and Severance Plans*

We have employment contracts with, and plans covering, certain officers and management teammates under which severance payments would become payable in the event of specified terminations without cause or terminations under certain circumstances after a change in control. In addition, vesting of outstanding nonvested RSUs would accelerate following a change in control. If severance payments under the current employment agreements or plan payments were to become payable, the severance payments would generally range from three to twenty-four months of salary.

*Indemnifications*

From time to time, in the ordinary course of business, we enter into contractual arrangements under which we agree to indemnify either our clients or third-party service providers from certain losses incurred relating to services performed on our behalf or for losses arising from defined events, which may include litigation or claims relating to past performance. These arrangements include, but are not limited to, the indemnification of our clients for certain claims arising out of our performance under our sales contracts, the indemnification of our landlords for certain claims arising from our use of leased facilities and the indemnification of the lenders that provide our credit facilities for certain claims arising from their extension of credit to us. Such indemnification obligations may not be subject to maximum loss clauses.

Management believes that payments, if any, related to these indemnifications are not probable at March 31, 2015. Accordingly, we have not accrued any liabilities related to such indemnifications in our consolidated financial statements.

We have entered into separate indemnification agreements with certain of our executive officers and with each of our directors. These agreements require us, among other requirements, to indemnify such officers and directors against expenses (including attorneys' fees), judgments and settlements incurred by such individual in connection with any action arising out of such individual's status or service as our executive officer or director (subject to exceptions such as where the individual failed to act in good faith or in a manner the individual reasonably believed to be in, or not opposed to, the best interests of the Company) and to advance expenses incurred by such individual with respect to which such individual may be entitled to indemnification by us. There are no pending legal proceedings that involve the indemnification of any of the Company's directors or officers.

*Contingencies Related to Third-Party Review*

From time to time, we are subject to potential claims and assessments from third parties. We are also subject to various governmental, client and vendor audits. We continually assess whether or not such claims have merit and warrant accrual. Where appropriate, we accrue estimates of anticipated liabilities in the consolidated financial statements. Such estimates are subject to change and may affect our results of operations and our cash flows.

*Legal Proceedings*



From time to time, we are party to various legal proceedings arising in the ordinary course of business, including preference payment claims asserted in client bankruptcy proceedings, indemnification claims, claims of alleged infringement of patents, trademarks, copyrights and other intellectual property rights, claims of alleged non-compliance with contract provisions and claims related to alleged violations of laws and regulations. Many of these proceeding are at preliminary stages, and many of these proceedings seek an indeterminate amount of damages. We regularly evaluate the status of the legal proceedings in which we are involved to assess whether a loss is probable or there is a reasonable possibility that a loss, or an additional loss, may have been incurred and determine if accruals are appropriate. If accruals are not appropriate, we further evaluate each legal proceeding to assess whether an estimate of possible loss or range of possible loss can be made for disclosure. Although

**Table of Contents****INSIGHT ENTERPRISES, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)**

litigation is inherently unpredictable, we believe that we have adequate provisions for any probable and estimable losses. It is possible, nevertheless, that our consolidated financial position, results of operations or liquidity could be materially and adversely affected in any particular period by the resolution of a legal proceeding. Legal expenses related to defense, negotiations, settlements, rulings and advice of outside legal counsel are expensed as incurred.

The Company is not involved in any pending or threatened legal proceedings that it believes could reasonably be expected to have a material adverse effect on its business, financial condition or results of operations.

**11. Segment Information**

We operate in three reportable geographic operating segments: North America; EMEA; and APAC. Our offerings in North America and select countries in EMEA include IT hardware, software and services. Our offerings in the remainder of our EMEA segment and in APAC are largely software and select software-related services. Net sales by product or service type for North America, EMEA and APAC were as follows for the three months ended March 31, 2015 and 2014 (in thousands):

	North America		EMEA		APAC	
	Three Months Ended March 31,		Three Months Ended March 31,		Three Months Ended March 31,	
Sales Mix	2015	2014	2015	2014	2015	2014
Hardware	\$ 505,252	\$ 488,410	\$ 145,984	\$ 151,854	\$ 1,926	\$ 1,591
Software	258,492	246,171	198,460	228,415	38,822	42,819
Services	58,965	46,101	10,398	7,674	1,380	1,495
	\$ 822,709	\$ 780,682	\$ 354,842	\$ 387,943	\$ 42,128	\$ 45,905

All significant intercompany transactions are eliminated upon consolidation, and there are no differences between the accounting policies used to measure profit and loss for our segments and on a consolidated basis. Net sales are defined as net sales to external clients. None of our clients exceeded ten percent of consolidated net sales for the three months ended March 31, 2015 or 2014.

A portion of our operating segments' selling and administrative expenses arise from shared services and infrastructure that we have historically provided to them in order to realize economies of scale and to use resources efficiently. These expenses, collectively identified as corporate charges, include senior management expenses, internal audit, legal, tax, insurance services, treasury and other corporate infrastructure expenses. Charges are allocated to our operating segments, and the allocations have been determined on a basis that we considered to be a reasonable reflection of the utilization of services provided to or benefits received by the operating segments.



**Table of Contents****INSIGHT ENTERPRISES, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)**

The tables below present information about our reportable operating segments as of and for the three months ended March 31, 2015 and 2014 (in thousands):

	<b>Three Months Ended March 31, 2015</b>			
	<b>North America</b>	<b>EMEA</b>	<b>APAC</b>	<b>Consolidated</b>
Net sales	\$ 822,709	\$ 354,842	\$ 42,128	\$ 1,219,679
Costs of goods sold	711,193	310,031	36,642	1,057,866
Gross profit	111,516	44,811	5,486	161,813
Operating expenses:				
Selling and administrative expenses	92,402	42,757	5,637	140,796
Severance and restructuring expenses	405	318		723
Earnings (loss) from operations	\$ 18,709	\$ 1,736	\$ (151)	\$ 20,294
Total assets at period end	\$ 1,709,820	\$ 470,821	\$ 113,459	\$ 2,294,100*

\* Consolidated total assets do not reflect the net effect of corporate assets and intercompany eliminations of \$576,664,000.

	<b>Three Months Ended March 31, 2014</b>			
	<b>North America</b>	<b>EMEA</b>	<b>APAC</b>	<b>Consolidated</b>
Net sales	\$ 780,682	\$ 387,943	\$ 45,905	\$ 1,214,530
Costs of goods sold	673,269	338,622	38,894	1,050,785
Gross profit	107,413	49,321	7,011	163,745
Operating expenses:				
Selling and administrative expenses	89,181	47,105	6,143	142,429
Severance and restructuring expenses	77	260		337
Earnings from operations	\$ 18,155	\$ 1,956	\$ 868	\$ 20,979
Total assets at period end	\$ 1,599,078	\$ 552,231	\$ 110,153	\$ 2,261,462**

\*\* Consolidated total assets do not reflect the net effect of corporate assets and intercompany eliminations of \$502,741,000.

We recorded the following pre-tax amounts, by operating segment, for depreciation and amortization in the accompanying consolidated financial statements (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2015</b>	<b>2014</b>
North America	\$ 7,641	\$ 7,672
EMEA	1,685	2,177
APAC	216	177
Total	\$ 9,542	\$ 10,026

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**INSIGHT ENTERPRISES, INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION**

**AND RESULTS OF OPERATIONS**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

*The following discussion should be read in conjunction with the consolidated financial statements and the related notes that appear elsewhere in this Quarterly Report on Form 10-Q.*

**Quarterly Overview**

We are a leading worldwide technology provider of integrated solutions to business and government clients in North America; Europe, the Middle East, Africa ( EMEA ); and Asia-Pacific ( APAC ). Our offerings in North America and select countries in EMEA include hardware, software and services. Our offerings in the remainder of our EMEA segment and in APAC are largely software and select software-related services.

Consolidated net sales increased less than 1% to \$1.22 billion in the three months ended March 31, 2015 compared to the three months ended March 31, 2014. The strengthening of the U.S. dollar compared to the Euro, British Pound Sterling, Australian dollar and Canadian dollar in recent months has notably affected our U.S. dollar reported results when compared to the same period last year. Excluding the effects of changes in currency exchange rates, consolidated net sales increased 6% year over year in the first quarter of 2015 compared to the first quarter of 2014, with growth reported in each of our operating segments. Consolidated gross profit decreased 1% year to year to \$161.8 million in U.S. dollar terms, but increased 4% excluding the effects of foreign currency movements. Gross margin decreased approximately 20 basis points year to year to 13.3%, driven primarily by lower product margin due to business and client mix transacted during the quarter, primarily in North America and EMEA, partly offset by increased sales of higher margin services during the first quarter of 2015. Our consolidated results of operations for the first quarter of 2015 also include severance expense, net of adjustments, totaling \$723,000, \$556,000 net of tax, compared to \$337,000, \$224,000 net of tax, recorded during the first quarter of 2014. All of this resulted in a 3% year to year decrease in earnings from operations. On a consolidated basis, we reported earnings from operations of \$20.3 million, net earnings of \$11.0 million and diluted earnings per share of \$0.27 for the first quarter of 2015. This compares to earnings from operations of \$21.0 million, net earnings of \$11.6 million and diluted earnings per share of \$0.28 for the first quarter of 2014.

Throughout the Quarterly Overview and Results of Operations sections of Management's Discussion and Analysis of Financial Condition and Results of Operations, we refer to changes in net sales, gross profit and selling and administrative expenses on a consolidated basis and in EMEA and APAC excluding the effects of foreign currency movements. In computing these change amounts and percentages, we compare the current period amount as translated into U.S. dollars under the applicable accounting standards to the prior period amount in local currency translated into U.S. dollars utilizing the weighted average translation rate for the current period.

Net of tax amounts referenced above were computed using the statutory tax rate for the taxing jurisdictions in the operating segment in which the related expenses were recorded, adjusted for the effects of valuation allowances on net operating losses in certain jurisdictions.

Details about segment results of operations can be found in Note 11 to the Consolidated Financial Statements in Part I, Item 1 of this report.

As previously disclosed, our largest software partner made changes to its channel incentive program beginning in October 2013. The remaining changes are effective as client contracts are scheduled to renew in 2015. We expect the adverse effect of these program changes on gross profit in the software category to be between \$5 and \$10 million in 2015.

Table of Contents**INSIGHT ENTERPRISES, INC.****MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION****AND RESULTS OF OPERATIONS (continued)**

Our discussion and analysis of financial condition and results of operations is intended to assist in the understanding of our consolidated financial statements, the changes in certain key items in those consolidated financial statements from period to period and the primary factors that contributed to those changes, as well as how certain critical accounting estimates affect our consolidated financial statements.

**Critical Accounting Estimates**

Our consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles ( GAAP ). For a summary of significant accounting policies, see Note 1 to the Consolidated Financial Statements in Part II, Item 8 of our Annual Report on Form 10-K for the year ended December 31, 2014. The preparation of these consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, net sales and expenses. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results, however, may differ from estimates we have made. Members of our senior management have discussed the critical accounting estimates and related disclosures with the Audit Committee of our Board of Directors.

There have been no changes to the items disclosed as critical accounting estimates in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2014.

**Results of Operations**

The following table sets forth for the periods presented certain financial data as a percentage of net sales for the three months ended March 31, 2015 and 2014:

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2015</b>	<b>2014</b>
Net sales	100.0%	100.0%
Costs of goods sold	86.7	86.5
Gross profit	13.3	13.5
Selling and administrative expenses	11.5	11.7
Severance and restructuring expenses	0.1	<0.1
Earnings from operations	1.7	1.7



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Non-operating expense, net	0.2	0.1
Earnings before income taxes	1.5	1.6
Income tax expense	0.6	0.6
Net earnings	0.9%	1.0%

We experience certain seasonal trends in our sales of information technology hardware, software and services. Software sales are typically higher in our second and fourth quarters, particularly the second quarter; business clients, particularly larger enterprise businesses in the U.S., tend to spend more in our fourth quarter, as they utilize their remaining capital budget authorizations, and less in the first quarter; sales to the federal government in the U.S. are often stronger in our third quarter, while sales in the state and local government and education markets are stronger in our second quarter; and sales to public sector clients in the United Kingdom are often stronger in our first quarter. These trends create overall seasonality in our consolidated results such that sales and profitability are expected to be higher in the second and fourth quarters of the year.

Table of Contents**INSIGHT ENTERPRISES, INC.****MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION****AND RESULTS OF OPERATIONS (continued)**

**Net Sales.** Net sales for the three months ended March 31, 2015 increased less than 1% compared to the three months ended March 31, 2014 to \$1.22 billion. Our net sales by operating segment were as follows (dollars in thousands):

	<b>Three Months Ended</b>		<b>% Change</b>
	<b>March 31,</b>		
	<b>2015</b>	<b>2014</b>	
North America	\$ 822,709	\$ 780,682	5%
EMEA	354,842	387,943	(9%)
APAC	42,128	45,905	(8%)
Consolidated	\$ 1,219,679	\$ 1,214,530	

Net sales in North America increased 5%, or \$42.0 million, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014. Net sales of hardware, software and services increased 3%, 5% and 28%, respectively, year over year. Net sales in the hardware category were up due to higher sales of data center solutions, primarily in the networking and server categories, which more than offset softening demand for client devices, in the first quarter of 2015. Net software sales comparisons reflect higher sales of business productivity and security solutions, with higher spending by enterprise and public sector clients, particularly federal government and state and local government clients, year over year. The increase in services sales was driven by more consulting services engagements and multi-site deployments in the first quarter of 2015 compared to the first quarter last year.

Net sales in EMEA decreased 9%, or \$33.1 million, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014. Excluding the effects of foreign currency movements, net sales increased 6% compared to the first quarter of last year. Net sales of hardware and software decreased 4% and 13%, respectively, while net sales of services increased 35% compared to the first quarter of 2014, all in U.S. dollars. Excluding the effects of foreign currency movements, hardware, software and services net sales increased 7%, 3% and 58%, respectively, compared to the first quarter of last year. The increase in hardware net sales was due primarily to higher volume in sales with our corporate and public sector clients, with year over year growth most notably in the server and storage hardware category. The increase in software net sales (excluding the effects of foreign currency movements) was driven by higher volume with our public sector and service provider clients, primarily for business productivity solutions. The increase in services net sales was due primarily to increased sales of cloud solutions and partner delivered third-party services to new and existing clients across the region.

Net sales in APAC decreased 8%, or \$3.8 million, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014. Excluding the effects of foreign currency movements, net sales increased 3% compared to the first quarter of last year. The increase primarily resulted from increased volume to new and existing clients during the three months ended March 31, 2015 compared to the three months ended March 31, 2014.



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## INSIGHT ENTERPRISES, INC.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

## AND RESULTS OF OPERATIONS (continued)

The percentage of net sales by category for North America, EMEA and APAC were as follows for the three months ended March 31, 2015 and 2014:

Sales Mix	North America		EMEA		APAC	
	Three Months Ended		Three Months Ended		Three Months Ended	
	March 31,		March 31,		March 31,	
	2015	2014	2015	2014	2015	2014
Hardware	61%	63%	41%	39%	5%	4%
Software	32%	31%	56%	59%	92%	93%
Services	7%	6%	3%	2%	3%	3%
	100%	100%	100%	100%	100%	100%

**Gross Profit.** Gross profit for the three months ended March 31, 2015 decreased 1% compared to the three months ended March 31, 2014, with gross margin decreasing approximately 20 basis points to 13.3% for the three months ended March 31, 2015 compared to 13.5% for the three months ended March 31, 2014. Our gross profit and gross profit as a percentage of net sales by operating segment were as follows (dollars in thousands):

	Three Months Ended March 31,			
	2015	% of Net Sales	2014	% of Net Sales
North America	\$ 111,516	13.6%	\$ 107,413	13.8%
EMEA	44,811	12.6%	49,321	12.7%
APAC	5,486	13.0%	7,011	15.3%
Consolidated	\$ 161,813	13.3%	\$ 163,745	13.5%

North America's gross profit for the three months ended March 31, 2015 increased 4% compared to the three months ended March 31, 2014. As a percentage of net sales, gross margin decreased approximately 20 basis points to 13.6% for the first quarter of 2015 from 13.8% in the first quarter of 2014. The decrease was primarily attributable to a 21 basis point decrease in fees earned on sales of enterprise software agreements compared to last year. We did see a 15 basis point improvement in gross margin in North America resulting from an increase in higher margin services sales, but this increase was partially offset by an 11 basis point decrease in hardware product margin year to year due to business mix transacted in the quarter.

EMEA's gross profit decreased 9% in U.S. dollars for the three months ended March 31, 2015 compared to the three months ended March 31, 2014, due primarily to the unfavorable effects of changes in foreign currency exchange rates year over year. Excluding the effects of foreign currency movements, gross profit increased 5% compared to the first quarter of last year. Gross margin declined approximately 10 basis points to 12.6% for the first quarter of 2015 from 12.7% in the first quarter of 2014. A net decrease in product margin, which includes vendor funding and freight, of 94 basis points was driven by decreases in software product margins and decreases in partner funding resulting from partner program changes year to year. The net decrease in product margin was offset partially by an increase in gross margin from a higher volume of sales of services of 70 basis points and an increase in margin resulting from higher fees from enterprise software agreements of 10 basis points due to increased volume.

APAC's gross profit decreased 22% for the three months ended March 31, 2015 compared to the three months ended March 31, 2014, with gross margin decreasing to 13.0% for the three months ended March 31, 2015, compared to 15.3% for the three months ended March 31, 2014. Excluding the effects of foreign currency movements, gross profit decreased 13% compared to the first quarter of last year. The decline in gross margin in the first quarter of 2015 compared to the first quarter of 2014 was due primarily to lower fees from enterprise software agreements and lower margins on software sales transactions during the three months ended March 31, 2015 compared to the three months ended March 31, 2014.

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## INSIGHT ENTERPRISES, INC.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

## AND RESULTS OF OPERATIONS (continued)

*Operating Expenses.*

**Selling and Administrative Expenses.** Selling and administrative expenses decreased \$1.6 million, or 1%, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014. Our selling and administrative expenses as a percent of net sales by operating segment were as follows (dollars in thousands):

	Three Months Ended March 31,			
	2015	% of Net Sales	2014	% of Net Sales
North America	\$ 92,402	11.2%	\$ 89,181	11.4%
EMEA	42,757	12.0%	47,105	12.1%
APAC	5,637	13.4%	6,143	13.4%
Consolidated	\$ 140,796	11.5%	\$ 142,429	11.7%

North America's selling and administrative expenses increased 4%, or \$3.2 million, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014 but decreased approximately 20 basis points year to year as a percentage of net sales to 11.2%. Salaries and wages and contract labor increased \$3.9 million year over year due to investments in sales and services personnel, and variable compensation increased \$1.8 million as a result of improved net sales and gross profit performance year over year. These increases were offset partially by a reduction in teammate-related expenses, which decreased \$2.0 million year to year due primarily to a reduction in healthcare benefit costs during the three months ended March 31, 2015 compared to the three months ended March 31, 2014. The reduction in healthcare benefits largely resulted from a change in the Company's discretionary contributions to our teammates' health savings accounts. The reduction in costs is not expected to recur in future periods.

EMEA's selling and administrative expenses decreased 9%, or \$4.3 million, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014 and decreased approximately 10 basis points year to year as a percentage of net sales to 12.0%. Excluding the effects of foreign currency movements, selling and administrative expenses increased 5% compared to the first quarter of last year. The increase was primarily driven by higher salaries and wages from investments in sales headcount.

APAC's selling and administrative expenses decreased 8%, or \$506,000, for the three months ended March 31, 2015 compared to the three months ended March 31, 2014, remaining consistent as a percentage of net sales year over year at 13.4%. Excluding the effects of foreign currency movements, selling and administrative expenses increased 3% compared to the first quarter of last year. The increase was primarily driven by higher salaries and wages from investments in headcount.

**Severance and Restructuring Expenses.** During the three months ended March 31, 2015, North America and EMEA recorded severance expense, net of adjustments, of approximately \$405,000 and \$318,000, respectively.

Comparatively, during the three months ended March 31, 2014, North America and EMEA recorded severance expense, net of adjustments, of approximately \$77,000 and \$260,000, respectively.

**Non-Operating (Income) Expense.**

**Interest Income.** Interest income for the three months ended March 31, 2015 and 2014 was generated from interest earned on cash and cash equivalent bank balances. The decrease in interest income year to year was primarily due to lower average interest-bearing cash and cash equivalent balances and lower interest rates earned on such balances during the three months ended March 31, 2015.

**Interest Expense.** Interest expense for the three months ended March 31, 2015 and 2014 primarily relates to borrowings under our financing facilities and imputed interest under our inventory financing facility. Interest expense for the three months ended March 31, 2015 increased 19%, or \$280,000, compared to the three months

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ended March 31, 2014. This increase was due primarily to higher average daily balances on our debt facilities in the 2015 periods. Imputed interest under our inventory financing facility was \$826,000 for the three months ended March 31, 2015, compared to \$552,000 for the three months ended March 31, 2014. For a description of our various financing facilities, see Note 3 to our Consolidated Financial Statements in Part I, Item 1 of this report.

**Net Foreign Currency Exchange Gains/Losses.** These gains/losses result from foreign currency transactions, including foreign currency derivative contracts and intercompany balances that are not considered long-term in nature. The change in net foreign currency exchange gains/losses is due primarily to the underlying changes in the applicable exchange rates, mitigated by our use of foreign exchange forward contracts to partially offset the effects of fluctuations in foreign currencies on certain of our non-functional currency assets and liabilities.

**Other Expense, Net.** Other expense, net, consists primarily of bank fees associated with our cash management activities.

**Income Tax Expense.** Our effective tax rate for the three months ended March 31, 2015 was 38.4% compared to 39.3% for the three months ended March 31, 2014. The decrease in our effective tax rate for the three months ended March 31, 2015 compared to the three months ended March 31, 2014 was due primarily to lower taxes on earnings in foreign jurisdictions.

**Liquidity and Capital Resources**

The following table sets forth certain consolidated cash flow information for the three months ended March 31, 2015 and 2014 (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2015</b>	<b>2014</b>
Net cash provided by operating activities	\$ 20,818	\$ 66,033
Net cash used in investing activities	(3,194)	(2,018)
Net cash provided by (used in) financing activities	15,910	(10,749)
Foreign currency exchange effect on cash and cash equivalent balances	(11,932)	781
<b>Increase in cash and cash equivalents</b>	<b>21,602</b>	<b>54,047</b>
Cash and cash equivalents at beginning of period	164,524	126,817
<b>Cash and cash equivalents at end of period</b>	<b>\$ 186,126</b>	<b>\$ 180,864</b>



## **Cash and Cash Flow**

Our primary uses of cash during the three months ended March 31, 2015 were to fund working capital requirements, to repurchase shares of our common stock and for capital expenditures. Operating activities provided \$20.8 million in cash for the three months ended March 31, 2015, a 68% decrease from the three months ended March 31, 2014. We repurchased \$38.6 million of our common stock in open market transactions. We had combined net borrowings on our long-term debt facilities of \$33.5 million and net borrowings under our inventory financing facility of \$22.5 million during the three months ended March 31, 2015. Capital expenditures were \$3.2 million in the three months ended March 31, 2015, a 58% increase over the prior year period, reflecting higher IT and facility-related investments year over year. Cash and cash equivalent balances in the three months ended March 31, 2015 were negatively affected by \$11.9 million as a result of foreign currency exchange rates, compared to a positive effect of \$781,000 in the prior year period.

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## INSIGHT ENTERPRISES, INC.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

## AND RESULTS OF OPERATIONS (continued)

**Net cash provided by operating activities.** Cash flows from operations for the three months ended March 31, 2015 and 2014 reflect our net earnings, adjusted for non-cash items such as depreciation, amortization, stock-based compensation expense and write-offs and write-downs of assets, as well as changes in asset and liability balances. In both periods, the decreases in accounts receivable and accounts payable can be primarily attributed to the seasonal decrease in net sales from the fourth quarter to the first quarter, which results in lower accounts receivable and accounts payable balances as of March 31, compared to December 31. For both periods, the increase in inventories is primarily attributable to an increase in inventory levels at March 31, to support specific client engagements. The decrease in accrued expenses and other liabilities in both periods is primarily attributable to decreases in accrued VAT and sales taxes as of March 31, compared to December 31, due to the relative timing of related payments and to the reclassification of certain long-term liabilities to accounts payable as of March 31, compared to December 31, as amounts became payable to partners under their contractual terms.

Our consolidated cash flow operating metrics for the quarters ended March 31, 2015 and 2014 were as follows:

	2015	2014
Days sales outstanding in ending accounts receivable ( DSOs <sup>(a)</sup> )	77	80
Days inventory outstanding ( DIOs <sup>(b)</sup> )	11	9
Days purchases outstanding in ending accounts payable ( DPOs <sup>(c)</sup> )	(63)	(65)
Cash conversion cycle (days) <sup>(d)</sup>	25	24

- (a) Calculated as the balance of accounts receivable, net at the end of the quarter divided by daily net sales. Daily net sales is calculated as net sales for the quarter divided by 90 days.
- (b) Calculated as average inventories (excluding inventories not available for sale) divided by daily costs of goods sold. Average inventories is calculated as the sum of the balances of inventories at the beginning of the quarter plus inventories at the end of the quarter divided by two. Daily costs of goods sold is calculated as costs of goods sold for the quarter divided by 90 days.
- (c) Calculated as the balances of accounts payable – trade and accounts payable – inventory financing facility at the end of the quarter divided by daily costs of goods sold. Daily costs of goods sold is calculated as costs of goods sold for the quarter divided by 90 days.
- (d) Calculated as DSOs plus DIOs, less DPOs.

Our cash conversion cycle was 25 days in the first quarter ended March 31, 2015, up one day from the first quarter of 2014. The increase resulted from a two day increase in DIOs period over period due to an increase in current inventory levels to support multi-site deployment engagements to be completed in future periods, partially offset by the net effect of a three day decrease in DSOs and a two day decrease in DPOs period to period due to the relative timing of client receipts and supplier payments during the respective quarters.

We expect that cash flow from operations will be used, at least partially, to fund working capital as we typically pay our partners on average terms that are shorter than the average terms we grant to our clients in order to take advantage of supplier discounts. We intend to use cash generated in the remainder of 2015 in excess of working capital needs to repurchase shares of our common stock and support our capital expenditures for the year. We also may use cash to fund potential small acquisitions to add select capabilities.

***Net cash used in investing activities.*** Capital expenditures were \$3.2 million and \$2.0 million for the three months ended March 31, 2015 and 2014, respectively. We expect capital expenditures for the full year 2015 to be between \$10.0 million and \$15.0 million, primarily for technology and facility related upgrade projects.

***Net cash used in financing activities.*** During the three months ended March 31, 2015 and 2014, we repurchased \$38.6 million and \$26.7 million, respectively, of our common stock in open market transactions. These repurchases were part of programs previously approved by our Board of Directors in October 2013, October 2014 and February 2015. All shares repurchased were immediately retired. During the three months ended March 31, 2015, we had net combined borrowings on our long-term debt under our revolving facility and our ABS facility that increased our outstanding debt balance by \$33.5 million, and we had net borrowings of

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**INSIGHT ENTERPRISES, INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION**

**AND RESULTS OF OPERATIONS (continued)**

\$22.5 million under our inventory financing facility during the period. During the three months ended March 31, 2014, we had net combined borrowings on our long-term debt under our revolving facility and our ABS facility that increased our outstanding debt balance by \$22.5 million, and we had net repayments of \$7.2 million under our inventory financing facility during the period.

Our consolidated debt balance that can be outstanding at the end of any fiscal quarter under our revolving facility and our ABS facility is limited by certain financial covenants, particularly a maximum leverage ratio. The maximum leverage ratio is calculated as aggregate debt outstanding divided by the sum of the Company's trailing twelve month net earnings (loss) plus (i) interest expense, excluding non-cash imputed interest on our inventory financing facility, (ii) income tax expense (benefit), (iii) depreciation and amortization and (iv) non-cash stock-based compensation (adjusted earnings). The maximum leverage ratio permitted under the agreements is 2.75 times trailing twelve-month adjusted earnings. We anticipate that we will be in compliance with our maximum leverage ratio requirements over the next four quarters. However, a significant drop in the Company's adjusted earnings would limit the amount of indebtedness that could be outstanding at the end of any fiscal quarter to a level that would be below the Company's consolidated facility maximum amount. Based on the maximum leverage ratio as of March 31, 2015, the Company's aggregate debt balance that could have been outstanding under our revolving facility and our ABS facility was reduced from the maximum borrowing capacity of \$550.0 million to \$494.2 million, of which \$94.5 million was outstanding at March 31, 2015. Our debt balance as of March 31, 2015 was \$96.7 million, including our capital lease obligation for certain IT equipment and other financing agreements with financial intermediaries to facilitate the purchase of products from certain vendors. As of March 31, 2015, the current portion of our long-term debt relates solely to our capital lease and other financing obligations.

Cash and cash equivalents held by foreign subsidiaries are generally subject to U.S. income taxation upon repatriation to the U.S. We do not provide for U.S. income taxes on the undistributed earnings of those of our foreign subsidiaries where earnings are reinvested and, in the opinion of management, will continue to be reinvested indefinitely outside of the U.S. As of March 31, 2015, we had approximately \$161.0 million in cash and cash equivalents in certain of our foreign subsidiaries where we consider undistributed earnings of these foreign subsidiaries to be indefinitely reinvested. As of March 31, 2015, the majority of our foreign cash resides in the Netherlands, Canada, and Australia. Certain of these cash balances will be remitted to the U.S. by paying down intercompany payables generated in the ordinary course of business. This repayment would not change our policy to indefinitely reinvest earnings of our foreign subsidiaries. We intend to use undistributed earnings for general business purposes in the foreign jurisdictions as well as to fund our capital expenditures and potential acquisitions.

We anticipate that cash flows from operations, together with the funds available under our financing facilities, will be adequate to support our presently anticipated cash and working capital requirements for operations as well as other strategic investments over the next 12 months. We currently do not intend, nor foresee a need, to repatriate any foreign undistributed earnings. We expect existing domestic cash and cash flows from operations to continue to be sufficient to fund our domestic operating cash activities and cash commitments for investing and financing activities, such as capital expenditures and debt repayments, for at least the next 12 months.

**Off-Balance Sheet Arrangements**

We have entered into off-balance sheet arrangements, which include indemnifications. The indemnifications are discussed in Note 10 to the Consolidated Financial Statements in Part I, Item 1 of this report and that discussion is incorporated by reference herein. We believe that none of our off-balance sheet arrangements have, or are reasonably likely to have, a material current or future effect on our business, financial condition or results of operations.

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**INSIGHT ENTERPRISES, INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION**

**AND RESULTS OF OPERATIONS (continued)**

**Recently Issued Accounting Standards**

The information contained in Note 1 to the Consolidated Financial Statements in Part I, Item 1 of this report concerning a description of recently issued accounting standards which affect or may affect our financial statements, including our expected dates of adoption and the estimated effects on our results of operations and financial condition, is incorporated by reference herein.

**Contractual Obligations**

There have been no material changes in our reported contractual obligations, as described under Contractual Obligations in Management's Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources in Part II, Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2014.

**Table of Contents****INSIGHT ENTERPRISES, INC.****Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

Other than the change in our open foreign currency forward contracts reflected below, there have been no material changes in our reported market risks, as described in *Quantitative and Qualitative Disclosures About Market Risk* in Part II, Item 7A of our Annual Report on Form 10-K for the year ended December 31, 2014.

The following table summarizes our open foreign currency forward contracts held at March 31, 2015. All U.S. dollar and foreign currency amounts (Euros and British Pounds Sterling) are presented in thousands.

	<b>Buy</b>	<b>Buy</b>
Foreign Currency	EUR	GBP
Foreign Amount	4,550	13,432
USD Equivalent	\$5,000	\$20,000
Weighted Average Maturity	Less than 1 month	Less than 1 month

**Item 4. Controls and Procedures.*****Evaluation of Disclosure Controls and Procedures***

Our Chief Executive Officer and Chief Financial Officer, as of the end of the period covered by this report, evaluated the effectiveness of our disclosure controls and procedures (as such term is defined under Rules 13a-15(e) and 15d-15(e) of the Exchange Act) and determined that as of March 31, 2015 our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

***Change in Internal Control over Financial Reporting***

There was no change in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended March 31, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

***Inherent Limitations of Internal Control Over Financial Reporting***

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Part II OTHER INFORMATION****Item 1. Legal Proceedings.**

For a discussion of legal proceedings, see **Legal Proceedings** in Note 10 to the Consolidated Financial Statements in Part I, Item 1 of this report, which section is incorporated by reference herein.

**Item 1A. Risk Factors.**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A, **Risk Factors**, in our Annual Report on Form 10-K for the year ended December 31, 2014, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing our company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially adversely affect our business, financial condition or operating results.



**Table of Contents****INSIGHT ENTERPRISES, INC.****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

There were no unregistered sales of equity securities during the three months ended March 31, 2015.

We have never paid a cash dividend on our common stock, and we currently do not intend to pay any cash dividends in the foreseeable future. Our senior revolving credit facility contains restrictions on the payment of cash dividends.

***Issuer Purchases of Equity Securities***

Period	(a) Total Number of Shares Purchased	(b) Average Price Paid per Share	(c)	(d)
			Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
January 1, 2015 through January 31, 2015	262,446	\$ 24.66	262,446	\$ 10,371,000
February 1, 2015 through February 28, 2015	376,511	25.32	376,511	75,837,000
March 1, 2015 through March 31, 2015	829,261	27.20	829,261	53,284,000
Total	1,468,218	\$ 26.26	1,468,218	

On October 29, 2014, we announced that our Board of Directors had authorized the repurchase of up to \$25 million of our common stock, of which approximately \$16,843,000 remained available at December 31, 2014. On February 11, 2015, we announced that our Board of Directors had authorized the repurchase of an additional \$75 million of our common stock. Repurchases during the quarter ended March 31, 2015 are reflected in the table above. There is no stated expiration date for our current share repurchase plan. Any share repurchases may be made on the open market, through block trades, through 10b5-1 plans or otherwise. The amount of shares purchased and the timing of the purchases will be based on working capital requirements, general business conditions and other factors. We intend to retire the repurchased shares. All shares repurchased during the three months ended March 31, 2015 have been retired.

**Item 3. Defaults Upon Senior Securities.**

Not applicable.

**Item 4. Mine Safety Disclosures.**

Not applicable.

**Item 5. Other Information.**

Not applicable.

**Table of Contents****INSIGHT ENTERPRISES, INC.****Item 6. Exhibits.**

<b>Exhibit Number</b>	<b>Exhibit Description</b>	<b>Incorporated by Reference</b>				<b>Filed Herewith</b>
		<b>Form</b>	<b>File No.</b>	<b>Exhibit Number</b>	<b>Filing/Effective Date</b>	
3.1	Composite Certificate of Incorporation of Insight Enterprises, Inc.	10-K	000-25092	3.1	February 17, 2006	
3.2	Amended and Restated Bylaws of Insight Enterprises, Inc.	8-K	000-25092	3.2	May 19, 2014	
4.1	Specimen Common Stock Certificate	S-1	33-86142	4.1	January 24, 1995	
31.1	Certification of Chief Executive Officer Pursuant to Securities Exchange Act Rule 13a-14					X
31.2	Certification of Chief Financial Officer Pursuant to Securities Exchange Act Rule 13a-14					X
32.1	Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002					X
101	Interactive data files pursuant to Rule 405 of Regulation S-T					X

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**INSIGHT ENTERPRISES, INC.**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**Date: May 6, 2015**

**INSIGHT ENTERPRISES, INC.**

**By: /s/ Kenneth T. Lamneck  
Kenneth T. Lamneck  
President and Chief Executive Officer  
(Duly Authorized Officer)**

**By: /s/ Glynis A. Bryan  
Glynis A. Bryan  
Chief Financial Officer  
(Principal Financial Officer)**

**By: /s/ Dana A. Leighty  
Dana A. Leighty  
Vice President, Finance  
(Principal Accounting Officer)**