

ABLEST INC  
Form 10-Q  
May 01, 2003

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**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**Form 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED MARCH 30, 2003

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

**Commission File Number 1-10893**

**Ablest Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**  
*(State of Incorporation)*

**65-0978462**  
*(I.R.S. Identification No.)*

**1901 Ulmerton Road, Suite 300**  
**Clearwater, Florida 33762**  
**(727) 299-1200**

*(Address, including zip code, and telephone number, including area code, of principal executive offices)*

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

The number of outstanding shares of the registrant's Common Stock at April 2, 2003 was 2,853,188.

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CERTIFICATION

Certification of Chief Executive Officer

Certification of Chief Financial Officer

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FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

ABLEST INC.  
Condensed Balance Sheets  
(amounts in thousands except share and per share data)

ASSETS	March 30, 2003	December 29, 2002
CURRENT ASSETS	<b>(Unaudited)</b>	
Cash and cash equivalents	\$ 2,893	\$ 1,858
Accounts receivable, net	11,435	11,639
Prepaid expenses and other current assets	449	296
Current deferred tax asset	988	988
	<u>          </u>	<u>          </u>
Total current assets	15,765	14,781
Property, plant and equipment, net	783	872
Deferred tax asset, net	2,234	2,234
Goodwill, net	1,283	1,283
Other assets	41	46
	<u>          </u>	<u>          </u>
Total assets	\$20,106	\$19,216
	<u>          </u>	<u>          </u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
CURRENT LIABILITIES		
Accounts payable	\$ 345	\$ 256
Accrued expenses and other current liabilities	2,942	4,008
Short-term borrowings	2,000	
	<u>          </u>	<u>          </u>
Total current liabilities	5,287	4,264
Other liabilities	76	81
	<u>          </u>	<u>          </u>
Total liabilities	5,363	4,345
	<u>          </u>	<u>          </u>
<b>COMMITMENTS AND CONTINGENCIES</b>		
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock of \$.05 par value; 500,000 shares authorized, none issued or outstanding at March 30, 2003 and December 29, 2002		
Common stock of \$.05 par value; 7,500,000 shares authorized, 3,293,395 shares issued and outstanding at March 30, 2003 and December 29, 2002	165	165
Additional paid-in capital	4,936	4,936
Retained earnings	11,656	11,725
Treasury stock at cost; 440,207 and 428,341 shares held at March 30, 2003 and December 29, 2002, respectively	(2,014)	(1,955)
	<u>          </u>	<u>          </u>
Total stockholders' equity	14,743	14,871
	<u>          </u>	<u>          </u>
Total liabilities and stockholders' equity	\$20,106	\$19,216
	<u>          </u>	<u>          </u>

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See accompanying Notes to Condensed Financial Statements

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ABLEST INC.  
Condensed Statements of Operations  
(amounts in thousands except share and per share data)  
(Unaudited)

	<b>For the Thirteen Week Periods Ended</b>	
	<b>March 30, 2003</b>	<b>March 31, 2002</b>
Net service revenues	\$ 23,239	\$ 19,227
Cost of services	19,116	15,617
	4,123	3,610
Gross profit	4,123	3,610
Selling, general and administrative expenses	4,245	4,192
	(122)	(582)
Operating income (loss)	(122)	(582)
Other income:		
Interest income (expense), net	(5)	50
Miscellaneous, net	16	4
	11	54
Total other income, net	11	54
Income (loss) before income taxes	(111)	(528)
Income tax expense (benefit)	(42)	(201)
	\$ (69)	\$ (327)
Net income (loss)	(69)	(327)
Basic net income (loss) per common share	\$ (0.02)	\$ (0.11)
	\$ (0.02)	\$ (0.11)
Diluted net income (loss) per common share	(0.02)	(0.11)
	2,861,310	2,900,882
Weighted average number of common shares in computing net income (loss) per common share	2,861,310	2,900,882
Basic	2,861,310	2,900,882
	2,888,844	2,900,882
Diluted	2,888,844	2,900,882

See accompanying Notes to Condensed Financial Statements

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ABLEST INC.  
Condensed Statements of Cash Flows  
(amounts in thousands)  
(Unaudited)

	<b>For the Thirteen Week Periods Ended</b>	
	<b>March 30, 2003</b>	<b>March 31, 2002</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income (loss) from continuing operations	\$ (69)	\$ (327)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation	135	181
Stock compensation	22	21
Changes in assets and liabilities (see below)	(948)	(62)
	(860)	(187)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Additions to property, plant and equipment	(46)	(16)
	(46)	(16)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from short-term borrowings	2,000	
Purchase of treasury shares	(59)	(32)
	1,941	(32)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	1,035	(235)
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	1,858	607
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	\$ 2,893	\$ 372
Changes in assets and liabilities providing (using) cash:		
Accounts receivable, net	\$ 204	\$ 66
Prepaid expenses and other current assets	(153)	(227)
Other assets	5	
Accounts payable	89	(84)
Accrued expenses and other current liabilities	(1,088)	183
Other liabilities	(5)	
	\$ (948)	\$ (62)
	(948)	(62)

See accompanying Notes to Condensed Financial Statements



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ABLEST INC.  
Notes to Condensed Financial Statements  
(Unaudited)

1. COMPANY BACKGROUND

Ablest Inc. ( Company ) offers staffing services in the United States. Staffing services are principally provided through 47 service locations in the Eastern United States and selected Southwestern markets with the capability to supply staffing services for the clerical, industrial and information technology needs of their customers. Positions often filled include, but are not limited to, data entry, office administration, telemarketing, light industrial assembly, order picking, shipping, network administration, database administration, program analyst, web development, project management and technical writing. Ablest does not service any specific industry or field; instead, its services are provided to a broad-based customer list.

2. BASIS OF PRESENTATION

These interim financial statements have been prepared in accordance with accounting principles generally accepted (GAAP) in the United States for interim financial information, the instructions to Quarterly Report on Form 10-Q, and Rule 10-01 of Regulation S-X and should be read in conjunction with our Annual Report on Form 10-K for the year ended December 29, 2002. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements.

All adjustments, consisting of only normal recurring adjustments, considered necessary for fair presentation have been reflected in these condensed financial statements. The operating results for the thirteen-week period ended March 30, 2003 are not necessarily indicative of the results that may be expected for the fiscal year ending December 28, 2003.

In order to maintain consistency and comparability between periods presented, certain amounts have been reclassified from the previously reported consolidated financial statements to conform with the financial statement presentation of the current period.

3. NEW ACCOUNTING PRONOUNCEMENTS

In December 2002, the Financial Accounting Standards Board issued Financial Accounting Standards No. 148, (SFAS No. 148), Accounting for Stock-Based Compensation-Transition and Disclosure-an amendment of FASB Statement No. 123. SFAS No. 148 amends SFAS No. 123, Accounting for Stock-Based Compensation, to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. SFAS No. 148 is effective for fiscal years ending after December 15, 2002 and did not have a material financial impact upon the Company.

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On July 22, 2001, the Company signed a \$5,000,000 Standard LIBOR Grid Note agreement ( LIBOR Agreement ) with Manufacturers and Traders Trust Company ( M&T ). The interest rate on borrowings under the unsecured credit facility is elected by the Company at the time of borrowing and is either (i) the bank's prime rate or (ii) the 30, 60, or 90 day London Interbank Offered Rate ( LIBOR ) plus 250 basis points ( Modified LIBOR Rate ).

The LIBOR Agreement is a one-year demand note that originally expired on July 21, 2002 and is renewable annually with the consent of both parties. It does not contain working capital or other restrictive covenants. On June 14, 2002, the Company renewed the LIBOR Agreement for another year extending the expiration date to July 22, 2003. All other terms and conditions of the LIBOR Agreement remain unchanged.

**5. STOCKHOLDERS' EQUITY**

The changes in stockholders' equity for the thirteen week period ended March 30, 2003 are summarized as follows:

(amounts in thousands, except share data)	Common Stock	Additional Paid-in Capital	Retained Earnings	Treasury Shares	Stock Amount	Total Stockholders' Equity
Balance at December 29, 2002	\$ 165	\$ 4,936	\$ 11,725	428,341	\$(1,955)	\$ 14,871
Net loss			(69)			(69)
Stock repurchase program				11,866	(59)	(59)
Balance at March 30, 2003	\$ 165	\$ 4,936	\$ 11,656	440,207	\$(2,014)	\$ 14,743

**6. STOCK OPTIONS**

The Company grants stock options for a fixed number of shares to executive officers, certain other key employees, and independent directors. The Company has elected to continue to use the intrinsic value method of accounting for stock options under Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees .

The following table represents the effect on net income and earnings per share if the Company had applied the fair value based method and recognition provisions of Financial Accounting Standards No. 123, (SFAS No. 123), Accounting for Stock-Based Compensation .

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ABLEST INC.  
Notes to Condensed Financial Statements  
(Unaudited)

(amounts in thousands except share and per share data)	<b>For the Thirteen Week Periods Ended</b>	
	<b>March 30, 2003</b>	<b>March 31, 2002</b>
Net income (loss), as reported	\$ (69)	\$ (327)
Deduct: Total stock-based employee compensation expense determined under fair value methods for all awards, net-of related tax effects	10	
Net income (loss), pro forma	\$ (79)	\$ (327)
Net income (loss) per share:		
Basic, as reported	\$ (0.02)	\$ (0.11)
Diluted, as reported	\$ (0.02)	\$ (0.11)
Basic, pro forma	\$ (0.03)	\$ (0.11)
Diluted, pro forma	\$ (0.03)	\$ (0.11)
Weighted average number of common shares in computing net income (loss) per common share		
Basic	2,861,310	2,900,882
Diluted	2,888,844	2,900,882

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

Statements made in this discussion, other than those concerning historical information, should be considered forward-looking and subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated. This notice is intended to take advantage of the safe harbor provided by the Private Securities Litigation Reform Act of 1995 with respect to such forward-looking statements. Risks and uncertainties include, but are not limited to, hiring and maintaining qualified employees, legislative and judicial reforms which could increase the cost of our services to our customers and make the use of staffing service providers less beneficial, the proper functioning of our management information systems and the continuing economic recession.

Results of Operations:

The following discussion compares the quarter ended March 30, 2003 to the quarter ended March 31, 2002 and should be read in conjunction with the Condensed Financial Statements, including the related notes thereto, appearing elsewhere in this Report.

Revenues for the quarter and year to date period ended March 30, 2003 were \$23.2 million compared to \$19.2 million for the quarter and year ended March 31, 2002, an increase of \$4.0 million or 20.9%. Revenue from the Company's clerical and industrial services increased \$5.3 million for the current period compared to one year earlier. This increase is due to several large industrial customers and the gradual improvement of industrial services. The increase in revenues was partially offset by a \$1.3 million decrease from the Company's information technology services for the current period compared to one year earlier. Information technology services continue to be especially hard hit by remaining economic uncertainty and by reduced corporate spending for these services in particular.

Gross profit was \$4.1 million for the first quarter of 2003 compared to \$3.6 million in 2002, an increase of \$500,000 or 14.2%. Gross profit for the Company's clerical and industrial services increased by \$800,000 over the same period, year to year. Driving this change was an increase in the percentage of revenue generated from large, high-volume industrial accounts. Gross profit for the Company's information technology services declined by \$300,000 in the current period compared to one year earlier.

Selling, general and administrative expenses increased by \$53,000 or 1.3% to \$4.2 million from one year earlier. This 1.3% increase, compared to the 20.9% increase in revenues, reflects containment of costs and management of staff levels. Reductions include a decrease of \$170,000 related to information technology services as the Company continues to align those services with its business volume.

Other income, net decreased by \$43,000 to \$11,000 compared to \$54,000 in the same period last year. The decrease was primarily the result of a \$32,000 interest payment in 2002 that related to the Company's amended 1998 Federal Income Tax return.

Income tax benefit decreased \$159,000 to \$42,000 from \$201,000 for the first quarter of 2003 as compared to the first quarter of 2002. This is due to a \$201,000 refund received in first quarter 2002 for resolution of an IRS audit of the Company's fiscal 1998 tax return.

Liquidity and Capital Resources:

The quick ratio was 2.8 to 1 and 3.2 to 1 at March 30, 2003 and December 29, 2002, respectively, and the current ratio was 3.0 to 1 and 3.5 to 1, for the same respective periods. Net working capital decreased by \$39,000 or 2.6% to \$10.5 million for the current quarter and year to date period. The decrease was primarily due to an increase of \$1.0 million in cash, an increase in short term debt of \$2.0

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ABLEST INC.

million and a decrease in accrued expenses of \$1.1 million. Reference should be made to the Statement of Cash Flows, which details the sources and uses of cash. Capital expenditures were \$46,000 during the current quarter.

The Company maintains a Standard LIBOR Grid Note Agreement ( LIBOR Agreement ). The LIBOR Agreement allows borrowing for general corporate needs of up to \$5.0 million with interest calculated at the bank's then prime lending rate or at the Company's option, using a formula which adds 250 basis points or 2.5% to the 30, 60 or 90 day London Interbank Offered Rate. The LIBOR Agreement is a one-year demand note that expires on July 22, 2003, and is renewable annually with the consent of both parties. The LIBOR Agreement does not contain working capital or other financial covenants. The Company believes that this line will be renewed or replaced prior to its expiration. Since, however, the Company must repay any borrowings under the LIBOR Agreement on demand, there is no guarantee that the Company will be able to maintain or obtain the desired funding if, for any reason, the financial institution does not wish to continue to extend credit to the Company. At the current time, given the Company's financial condition, the nature of its business, which does not require attainment or maintenance of high levels of working capital, its historical relationship with the financial institution and the fact that working capital requirements tend to decline if revenues decline, the Company believes that it will be able to borrow required funds under the LIBOR Agreement. If, however, the financial institution were to demand repayment of the borrowings (or decline to provide funding) under the LIBOR Agreement for any reason, the Company would be in the position of having to secure, from other sources, funding to finance its working capital requirements. Such new sources could require commitment fees, financial covenants and other conditions, taking into consideration such factors as the health of the national economy, staffing industry performance and trends, and the Company's financial condition, performance and prospects. In such event, there is no guarantee that the Company would be able to secure such funding on favorable terms.

It is anticipated that existing funds, cash flows from operations and available borrowings will be sufficient to cover working capital requirements and capital expenditures for the remainder of fiscal 2003.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company does not believe that its exposure to fluctuations in interest rates is material.

ITEM 4. CONTROLS AND PROCEDURES

Based on their evaluation, as of a date within 90 days prior to the date of the filing of this report, of the effectiveness of our disclosure controls and procedures, the Chief Executive Officer and Chief Financial Officer have each concluded that our disclosure controls and procedures are effective and sufficient to ensure that we record, process, summarize, and report information required to be disclosed by us in our periodic reports filed under the Securities Exchange Act within the time periods specified by the Securities and Exchange Commission's rules and forms.

Subsequent to the date of their evaluation, there have not been any significant changes in the Company's internal controls or in other factors to the Company's knowledge that could significantly affect these controls, including any corrective action with regard to significant deficiencies and material weaknesses. The design of any system of controls and procedures is based in part upon certain assumptions about the likelihood of future events. There can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions, regardless of how remote.

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PART II  
OTHER INFORMATION

ITEM 1.	LEGAL PROCEEDINGS Not applicable
ITEM 2.	CHANGES IN SECURITIES AND USE OF PROCEEDS Not applicable
ITEM 3.	DEFAULTS UPON SENIOR SECURITIES Not applicable
ITEM 4.	SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS Not applicable
ITEM 5.	OTHER INFORMATION Not applicable
ITEM 6.	EXHIBITS AND REPORTS ON FORM 8-K
(a)	Exhibits  99.1 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. 99.2 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
(b)	Reports on Form 8-K  Not applicable

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ABLEST INC.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ABLEST INC.

By: /s/ Vincent J. Lombardo

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Vincent J. Lombardo  
Vice President, Chief Financial Officer,  
Treasurer, and Secretary

Date: April 30, 2003

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**CERTIFICATION**

I, W. David Foster, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Ablest Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

*/s/ W. David Foster*

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W. David Foster  
Chief Executive Officer

Date: April 30, 2003



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**CERTIFICATION**

I, Vincent J. Lombardo, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Ablest Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

*/s/ Vincent J. Lombardo*

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Vincent J. Lombardo  
Vice President, Chief Financial Officer,  
Secretary and Treasurer

Date: April 30, 2003