

KADANT INC  
Form 10-Q  
November 12, 2009

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 3, 2009

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-11406

KADANT INC.

(Exact name of registrant as specified in its charter)

Delaware  
(State or Other Jurisdiction of Incorporation or  
Organization)

52-1762325  
(I.R.S. Employer Identification No.)

One Technology Park Drive  
Westford, Massachusetts  
(Address of Principal Executive Offices)

01886  
(Zip Code)

Registrant's telephone number, including area code: (978) 776-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company)

Accelerated Filer   
Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at November 4, 2009
Common Stock, \$.01 par value	12,274,997

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## PART I – FINANCIAL INFORMATION

## Item 1 – Financial Statements

## KADANT INC.

Condensed Consolidated Balance Sheet  
(Unaudited)

## Assets

(In thousands)	October 3, 2009	January 3, 2009
Current Assets:		
Cash and cash equivalents	\$34,091	\$40,139
Accounts receivable, less allowances of \$2,417 and \$2,985	38,472	54,517
Inventories (Note 4)	39,000	55,762
Other current assets	14,523	26,065
Assets of discontinued operation	503	524
Total Current Assets	126,589	177,007
Property, Plant, and Equipment, at Cost	104,343	103,225
Less: accumulated depreciation and amortization	63,612	61,587
	40,731	41,638
Other Assets	43,068	43,242
Goodwill	97,857	95,030
Total Assets	\$308,245	\$356,917

The accompanying notes are an integral part of these condensed consolidated financial statements.

## KADANT INC.

Condensed Consolidated Balance Sheet (continued)  
(Unaudited)

## Liabilities and Shareholders' Investment

(In thousands, except share amounts)	October 3, 2009	January 3, 2009
<b>Current Liabilities:</b>		
Short-term obligations and current maturities of long-term obligations (Note 6)	\$500	\$3,289
Accounts payable	15,791	24,212
Accrued payroll and employee benefits	10,278	14,475
Customer deposits	9,522	11,747
Other current liabilities	24,296	22,840
Liabilities of discontinued operation	2,427	2,427
<b>Total Current Liabilities</b>	<b>62,814</b>	<b>78,990</b>
Other Long-Term Liabilities	26,966	31,412
Long-Term Obligations (Note 6)	22,875	52,122
<b>Shareholders' Investment:</b>		
Preferred stock, \$.01 par value, 5,000,000 shares authorized; none issued	—	—
Common stock, \$.01 par value, 150,000,000 shares authorized; 14,624,159 shares issued	146	146
Capital in excess of par value	94,554	92,916
Retained earnings	148,345	152,548
Treasury stock at cost, 2,349,162 and 2,074,362 shares	(49,284 )	(46,707 )
Accumulated other comprehensive items (Note 2)	475	(6,188 )
<b>Total Kadant Shareholders' Investment</b>	<b>194,236</b>	<b>192,715</b>
Noncontrolling interest	1,354	1,678
<b>Total Shareholders' Investment</b>	<b>195,590</b>	<b>194,393</b>
<b>Total Liabilities and Shareholders' Investment</b>	<b>\$308,245</b>	<b>\$356,917</b>

The accompanying notes are an integral part of these condensed consolidated financial statements.

## KADANT INC.

Condensed Consolidated Statement of Operations  
(Unaudited)

(In thousands, except per share amounts)	Three Months Ended	
	October 3, 2009	September 27, 2008
Revenues	\$53,716	\$83,734
Costs and Operating Expenses:		
Cost of revenues	31,776	49,467
Selling, general, and administrative expenses	19,557	24,411
Research and development expenses	1,059	1,520
Restructuring costs and other income, net	513	(622 )
	52,905	74,776
Operating Income	811	8,958
Interest Income	49	485
Interest Expense	(473 )	(670 )
Income from Continuing Operations Before Provision for Income Taxes	387	8,773
Provision for Income Taxes	530	1,892
(Loss) Income from Continuing Operations	(143 )	6,881
(Loss) Income from Discontinued Operation (net of income tax benefit of \$2 and \$30)	(5 )	23
Net (Loss) Income	(148 )	6,904
Net Loss (Income) Attributable to Noncontrolling Interest	29	(46 )
Net (Loss) Income Attributable to Kadant	\$(119 )	\$6,858
Amounts Attributable to Kadant:		
(Loss) Income from Continuing Operations	\$(114 )	\$6,835
(Loss) Income from Discontinued Operation	(5 )	23
Net (Loss) Income Attributable to Kadant	\$(119 )	\$6,858
(Loss) Earnings per Share from Continuing Operations Attributable to Kadant (Note 3):		
Basic	\$(.01 )	\$.51
Diluted	\$(.01 )	\$.50
(Loss) Earnings per Share Attributable to Kadant (Note 3):		
Basic	\$(.01 )	\$.51
Diluted	\$(.01 )	\$.50

Weighted Average Shares (Note 3):		
Basic	12,270	13,506
Diluted	12,270	13,614

The accompanying notes are an integral part of these condensed consolidated financial statements.



## KADANT INC.

Condensed Consolidated Statement of Operations  
(Unaudited)

(In thousands, except per share amounts)	Nine Months Ended	
	October 3, 2009	September 27, 2008
Revenues	\$168,805	\$262,004
Costs and Operating Expenses:		
Cost of revenues	101,441	155,114
Selling, general, and administrative expenses	61,010	76,704
Research and development expenses	4,251	4,625
Restructuring costs and other income, net	2,283	(1,095 )
	168,985	235,348
Operating (Loss) Income	(180 )	26,656
Interest Income	348	1,537
Interest Expense	(1,793 )	(1,905 )
(Loss) Income from Continuing Operations Before Provision for Income Taxes	(1,625 )	26,288
Provision for Income Taxes	2,596	7,157
(Loss) Income from Continuing Operations	(4,221 )	19,131
(Loss) Income from Discontinued Operation (net of income tax benefit of \$7 and \$35)	(14 )	14
Net (Loss) Income	(4,235 )	19,145
Net Loss (Income) Attributable to Noncontrolling Interest	32	(286 )
Net (Loss) Income Attributable to Kadant	\$(4,203 )	\$18,859
Amounts Attributable to Kadant:		
(Loss) Income from Continuing Operations	\$(4,189 )	\$18,845
(Loss) Income from Discontinued Operation	(14 )	14
Net (Loss) Income Attributable to Kadant	\$(4,203 )	\$18,859
(Loss) Earnings per Share from Continuing Operations Attributable to Kadant (Note 3):		
Basic	\$(.34 )	\$1.37
Diluted	\$(.34 )	\$1.36
(Loss) Earnings per Share Attributable to Kadant (Note 3):		
Basic	\$(.34 )	\$1.37
Diluted	\$(.34 )	\$1.36

Weighted Average Shares (Note 3):		
Basic	12,347	13,792
Diluted	12,347	13,903

The accompanying notes are an integral part of these condensed consolidated financial statements.

## KADANT INC.

Condensed Consolidated Statement of Cash Flows  
(Unaudited)

(In thousands)	Nine Months Ended	
	October 3, 2009	September 27, 2008
<b>Operating Activities:</b>		
Net (loss) income attributable to Kadant	\$(4,203 )	\$18,859
Net (loss) income attributable to noncontrolling interest	(32 )	286
Loss (income) from discontinued operation	14	(14 )
(Loss) income from continuing operations	(4,221 )	19,131
Adjustments to reconcile (loss) income from continuing operations to net cash provided by operating activities:		
Depreciation and amortization	5,595	5,617
Stock-based compensation expense	1,990	2,260
Provision for losses on accounts receivable	285	415
Gain on the sale of property, plant, and equipment	(5 )	(1,763 )
Other, net	(3,275 )	(602 )
Changes in current accounts, net of effects of acquisition:		
Accounts receivable	16,592	2,179
Unbilled contract costs and fees	3,635	6,449
Inventories	17,255	(8,969 )
Other current assets	8,520	(569 )
Accounts payable	(8,579 )	(4,058 )
Other current liabilities	(6,028 )	(2,975 )
Net cash provided by continuing operations	31,764	17,115
Net cash provided by (used in) discontinued operation	7	(15 )
Net cash provided by operating activities	31,771	17,100
<b>Investing Activities:</b>		
Purchases of property, plant, and equipment	(2,379 )	(4,198 )
Acquisition consideration	(1,135 )	(2,119 )
Proceeds from sale of property, plant, and equipment	92	2,833
Other, net	(219 )	149
Net cash used in continuing operations for investing activities	(3,641 )	(3,335 )
<b>Financing Activities:</b>		
Proceeds from issuance of long-term obligations	22,000	59,204
Repayments of short- and long-term obligations	(54,028 )	(39,224 )
Purchases of Company common stock	(3,722 )	(37,362 )
Proceeds from issuances of Company common stock	-	2,991
Other, net	13	(239 )
Net cash used in continuing operations for financing activities	(35,737 )	(14,630 )
Exchange Rate Effect on Cash and Cash Equivalents	1,559	(877 )

Change in Cash from Discontinued Operation	–	1
Decrease in Cash and Cash Equivalents	(6,048	) (1,741
Cash and Cash Equivalents at Beginning of Period	40,139	61,553
Cash and Cash Equivalents at End of Period	\$34,091	\$59,812
Non-cash Financing Activities:		
Issuance of Company common stock	\$118	\$366

The accompanying notes are an integral part of these condensed consolidated financial statements.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 1. General

The interim condensed consolidated financial statements and related notes presented have been prepared by Kadant Inc. (also referred to in this document as “we,” “Kadant,” “the Company,” or “the Registrant”), are unaudited, and, in the opinion of management, reflect all adjustments of a normal recurring nature necessary for a fair statement of the Company’s financial position at October 3, 2009, and its results of operations for the three- and nine-month periods ended October 3, 2009 and September 27, 2008 and cash flows for the nine-month periods ended October 3, 2009 and September 27, 2008. Interim results are not necessarily indicative of results for a full year.

The condensed consolidated balance sheet presented as of January 3, 2009, has been derived from the consolidated financial statements that have been audited by the Company’s independent registered public accounting firm. The condensed consolidated financial statements and related notes are presented as permitted by Form 10-Q and do not contain certain information included in the annual consolidated financial statements and related notes of the Company. The condensed consolidated financial statements and notes included herein should be read in conjunction with the consolidated financial statements and related notes included in the Company’s Annual Report on Form 10-K for the fiscal year ended January 3, 2009, filed with the Securities and Exchange Commission on March 10, 2009.

Certain prior-period amounts have been reclassified to conform to the 2009 presentation, including the adoption of a new accounting standard.

The Company has evaluated all subsequent events through November 12, 2009, the date these financial statements were issued.

## 2. Comprehensive Income (Loss)

Comprehensive income (loss) attributable to Kadant combines net (loss) income, other comprehensive items, and comprehensive income attributable to noncontrolling interest. Other comprehensive items represent certain amounts that are reported as components of shareholders’ investment in the accompanying condensed consolidated balance sheet, including foreign currency translation adjustments, deferred gains and losses and unrecognized prior service loss associated with pension and other post-retirement plans, and deferred gains and losses on hedging instruments. The components of comprehensive income (loss) attributable to Kadant are as follows:

(In thousands)	Three Months Ended		Nine Months Ended	
	October 3, 2009	September 27, 2008	October 3, 2009	September 27, 2008
Net (Loss) Income	\$ (148 )	\$ 6,904	\$ (4,235 )	\$ 19,145
Other Comprehensive Items:				
Foreign Currency Translation Adjustment	2,527	(8,298 )	6,578	(399 )
Pension and Other Post-Retirement Liability	33	(103 )	(182 )	(316 )
Adjustments, net (net of income tax of \$20 and \$(98) in the three and nine months ended October 3, 2009, respectively,				

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and \$(58) and \$(174) in the three and nine months ended September 27, 2008, respectively)

Deferred Gain (Loss) on Hedging Instruments (net of income tax of \$80 and \$31 in the three and nine months ended October 3, 2009, respectively, and \$(326) and \$32 in the three and nine months ended September 27, 2008, respectively)

	84	(613	)	335	40
	2,644	(9,014	)	6,731	(675
Comprehensive Income (Loss)	2,496	(2,110	)	2,496	18,470
Comprehensive Income Attributable to Noncontrolling Interest	(27	)	(42	)	(36
Comprehensive Income (Loss) Attributable to Kadant	\$2,469	\$(2,152	)	\$2,460	\$18,058

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 3. (Loss) Earnings per Share

Basic and diluted (loss) earnings per share are calculated as follows:

(In thousands, except per share amounts)	Three Months Ended		Nine Months Ended	
	October 3, 2009	September 27, 2008	October 3, 2009	September 27, 2008
Amounts Attributable to Kadant:				
(Loss) Income from Continuing Operations	\$ (114 )	\$ 6,835	\$ (4,189 )	\$ 18,845
(Loss) Income from Discontinued Operation	(5 )	23	(14 )	14
Net (Loss) Income	\$ (119 )	\$ 6,858	\$ (4,203 )	\$ 18,859
Basic Weighted Average Shares	12,270	13,506	12,347	13,792
Effect of Stock Options, Restricted Stock Units and Employee Stock Purchase Plan	–	108	–	111
Diluted Weighted Average Shares	12,270	13,614	12,347	13,903
Basic (Loss) Earnings per Share:				
Continuing Operations	\$ (.01 )	\$ .51	\$ (.34 )	\$ 1.37
Discontinued Operation	–	–	–	–
Net (Loss) Income	\$ (.01 )	\$ .51	\$ (.34 )	\$ 1.37
Diluted (Loss) Earnings per Share:				
Continuing Operations	\$ (.01 )	\$ .50	\$ (.34 )	\$ 1.36
Discontinued Operation	–	–	–	–
Net (Loss) Income	\$ (.01 )	\$ .50	\$ (.34 )	\$ 1.36

Options to purchase approximately 38,100 and 54,800 shares of the Company's common stock for the third quarters of 2009 and 2008, respectively, and 51,700 and 55,000 shares of the Company's common stock for the first nine months of 2009 and 2008, respectively, were not included in the computation of diluted earnings per share because the options' exercise prices were greater than the average market price for the Company's common stock and the effect of their inclusion would have been anti-dilutive. In addition, the dilutive effect of restricted stock units totaling 90,300 and 55,600 shares of common stock was not included in the computation of diluted (loss) earnings per share in the three- and nine-month periods ended October 3, 2009, respectively, as the effect would have been anti-dilutive.

## 4. Inventories

The components of inventories are as follows:

(In thousands)	October 3, 2009	January 3, 2009
Raw Materials and Supplies	\$ 16,865	\$ 21,687

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Work in Process	7,889	16,230
Finished Goods	14,246	17,845
	\$39,000	\$55,762

8

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## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 5. Income Taxes

The provision for income taxes was \$2,596,000 and \$7,157,000 in the first nine months of 2009 and 2008, respectively. The provision for income taxes in the first nine months of 2009 included income tax expense of \$1,114,000 associated primarily with earnings from the Company's foreign operations and income tax expense of \$850,000 associated with applying a valuation allowance to certain foreign deferred tax assets. The effective tax rate of (160)% in the first nine months of 2009 is primarily due to the valuation allowance the Company established in the first nine months of 2009 for certain foreign deferred tax assets; and the tax impact of the full valuation allowance the Company established for certain U.S. deferred tax assets as a result of the Company's accumulated loss position in the U.S. and the uncertainty of profitability in future periods. The Company's effective tax rate in future periods will be impacted by the geographic distribution of earnings.

## 6. Short- and Long-Term Obligations

## Short- and Long-Term Obligations

Short- and Long-Term obligations are as follows:

(In thousands)	October 3, 2009	January 3, 2009
Revolving Credit Facility	\$ 15,000	\$ 38,000
Variable Rate Term Loan, due from 2009 to 2016	8,375	8,750
Variable Rate Term Loan, due 2011	–	5,872
Short-Term Obligation	–	2,789
Total Short- and Long-Term Obligations	23,375	55,411
Less: Short-Term Obligations and Current Maturities	(500 )	(3,289 )
Long-Term Obligations, less Current Maturities	\$ 22,875	\$ 52,122

The weighted average interest rate for long-term obligations was 4.83% as of October 3, 2009.

## Revolving Credit Facility

On February 13, 2008, the Company entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to \$75,000,000, which includes an uncommitted unsecured incremental borrowing facility of up to an additional \$75,000,000. The Company can borrow up to \$75,000,000 under the 2008 Credit Agreement with a sublimit of \$60,000,000 within the 2008 Credit Agreement available for the issuances of letters of credit and bank guarantees. The principal on any borrowings made under the 2008 Credit Agreement is due on February 13, 2013. As of October 3, 2009, the outstanding balance on the 2008 Credit Agreement was \$15,000,000 and the Company had \$52,075,000 of borrowing capacity available under the committed portion of the 2008 Credit Agreement. The amount the Company is able to borrow under the 2008 Credit Agreement is the total borrowing capacity less any outstanding borrowings, letters of credit and multi-currency borrowings issued under the 2008 Credit Agreement.

The obligations of the Company under the 2008 Credit Agreement may be accelerated upon the occurrence of an event of default under the 2008 Credit Agreement, which includes customary events of default including without limitation payment defaults, defaults in the performance of affirmative and negative covenants, the inaccuracy of representations or warranties, bankruptcy and insolvency related defaults, defaults relating to such matters as the Employment Retirement Income Security Act (ERISA), uninsured judgments and the failure to pay certain indebtedness, and a change of control default.

KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

6. Short- and Long-Term Obligations (continued)

The 2008 Credit Agreement contains negative covenants applicable to the Company and its subsidiaries, including financial covenants requiring the Company to comply with a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2, and restrictions on liens, indebtedness, fundamental changes, dispositions of property, making certain restricted payments (including dividends and stock repurchases), investments, transactions with affiliates, sale and leaseback transactions, swap agreements, changing its fiscal year, arrangements affecting subsidiary distributions, entering into new lines of business, and certain actions related to the discontinued operation. As of October 3, 2009, the Company was in compliance with these covenants. The Company's earnings before interest, taxes, depreciation and amortization (EBITDA), as defined in the 2008 Credit Agreement, is a factor used in the consolidated leverage and fixed charge ratios.

Commercial Real Estate Loan

On May 4, 2006, the Company borrowed \$10,000,000 under a promissory note (2006 Commercial Real Estate Loan), which is repayable in quarterly installments of \$125,000 over a ten-year period with the remaining principal balance of \$5,000,000 due upon maturity. The 2006 Commercial Real Estate Loan is guaranteed and secured by real estate and related personal property of the Company and certain of its domestic subsidiaries, located in Theodore, Alabama; Auburn, Massachusetts; Three Rivers, Michigan; and Queensbury, New York, pursuant to mortgage and security agreements dated May 4, 2006 (Mortgage and Security Agreements). As of October 3, 2009, the remaining balance on the 2006 Commercial Real Estate Loan was \$8,375,000.

The Company's obligations under the 2006 Commercial Real Estate Loan may be accelerated upon the occurrence of an event of default under the 2006 Commercial Real Estate Loan and the related Mortgage and Security Agreements, which include customary events of default including without limitation payment defaults, defaults in the performance of covenants and obligations, the inaccuracy of representations or warranties, bankruptcy- and insolvency-related defaults, liens on the properties or collateral and uninsured judgments. In addition, the occurrence of an event of default under the 2008 Credit Agreement or any successor credit facility would be an event of default under the 2006 Commercial Real Estate Loan.

Kadant Jining Loan

On January 28, 2008, the Company's Kadant Jining subsidiary (Kadant Jining) borrowed 40 million Chinese renminbi. Kadant Jining repaid this borrowing of \$5,868,000 in the third quarter of 2009.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 7. Warranty Obligations

The Company provides for the estimated cost of product warranties at the time of sale based on the actual historical return rates and repair costs. In the Pulp and Papermaking Systems (Papermaking Systems) segment, the Company typically negotiates the terms regarding warranty coverage and length of warranty depending on the products and applications. While the Company engages in extensive product quality programs and processes, the Company's warranty obligation is affected by product failure rates, repair costs, service delivery costs incurred in correcting a product failure, and supplier warranties on parts delivered to the Company. Should actual product failure rates, repair costs, service delivery costs, or supplier warranties on parts differ from the Company's estimates, revisions to the estimated warranty liability would be required.

The changes in the carrying amount of the Company's product warranties included in other current liabilities in the accompanying condensed consolidated balance sheet are as follows:

(In thousands)	Nine Months Ended October 3, 2009
Balance at Beginning of Period	\$3,671
Provision charged to expense	1,034
Usage	(1,334 )
Currency translation	78
Balance at End of Period	\$3,449

See Note 17 for warranty information related to the discontinued operation.

## 8. Restructuring Costs and Other Income, Net

## 2008 Restructuring Plan

In 2008, the Company initiated its 2008 Restructuring Plan that consisted of severance and associated costs related to the reduction of 329 full-time positions in China, North America, Latin America, and Europe, all in its Papermaking Systems segment. These actions were taken to adjust the Company's cost structure and streamline its operations in response to the weak economic environment, which accelerated in the fourth quarter of 2008, and its negative impact on current and projected order volumes, especially in its stock-preparation equipment product line. The Company recorded additional restructuring costs of \$450,000, which consisted of severance and associated costs of \$263,000 and facility-related costs of \$187,000, in the first nine months of 2009 associated with its 2008 Restructuring Plan.

## 2009 Restructuring Plan

The Company recorded restructuring costs of \$1,833,000 in the first nine months of 2009 associated with its 2009 Restructuring Plan, which consisted of severance and associated costs related to the reduction of 84 full-time positions in China, the U.S., Europe, and Canada, all in its Papermaking Systems segment. These actions were taken to further adjust the Company's cost structure and streamline its operations in response to the continued weak economic environment.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 8. Restructuring Costs and Other Income, Net (continued)

A summary of the changes in accrued restructuring costs, of which \$1,531,000 is included in other current liabilities and \$502,000 is included in other long-term liabilities as of October 3, 2009 in the accompanying condensed consolidated balance sheet, is as follows:

(In thousands)	Severance Costs	Other Costs	Total Costs
<b>2008 Restructuring Plan</b>			
Balance at January 3, 2009	\$2,872	\$-	\$2,872
Provision	34	-	34
Payments	(544 )	-	(544 )
Currency translation	(3 )	-	(3 )
Balance at April 4, 2009	2,359	-	2,359
Provision	91	32	123
Payments	(507 )	(32 )	(539 )
Currency translation	5	-	5
Balance at July 4, 2009	1,948	-	1,948
Provision	138	155	293
Payments	(161 )	(155 )	(316 )
Currency translation	1	-	1
Balance at October 3, 2009	\$1,926	\$-	\$1,926
<b>2009 Restructuring Plan</b>			
Balance at January 3, 2009	\$-	\$-	\$-
Provision	723	-	723
Payments	(380 )	-	(380 )
Currency translation	4	-	4
Balance at April 4, 2009	347	-	347
Provision	890	-	890
Payments	(842 )	-	(842 )
Currency translation	17	-	17
Balance at July 4, 2009	412	-	412
Provision	220	-	220
Payments	(547 )	-	(547 )
Currency translation	22	-	22
Balance at October 3, 2009	\$107	\$-	\$107

The Company expects to pay the remaining accrued restructuring costs as follows: \$1,531,000 from 2009 to 2010 and \$502,000 from 2010 to 2015.

Other Income

In the first quarter of 2008, the Company sold real estate in France for \$746,000, resulting in a pre-tax gain of \$594,000 on the sale. In the third quarter of 2008, the Company sold real estate in the United Kingdom for \$1,903,000, resulting in a pre-tax gain of \$1,093,000.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 9. Business Segment Information

The Company has combined its operating entities into one reportable operating segment, Papermaking Systems, and a separate product line, Fiber-based Products, which is reported in Other Business. In classifying operational entities into a particular segment, the Company aggregated businesses with similar economic characteristics, products and services, production processes, customers, and methods of distribution.

(In thousands)	Three Months Ended		Nine Months Ended	
	October 3, 2009	September 27, 2008	October 3, 2009	September 27, 2008
Revenues:				
Papermaking Systems	\$52,356	\$82,049	\$162,338	\$255,760
Other Business	1,360	1,685	6,467	6,244
	\$53,716	\$83,734	\$168,805	\$262,004
Income (Loss) from Continuing Operations Before Provision for Income Taxes:				
Papermaking Systems	\$3,898	\$12,134	\$7,480	\$37,752
Corporate and Other Business (a)	(3,087 )	(3,176 )	(7,660 )	(11,096 )
Total Operating Income (Loss)	811	8,958	(180 )	26,656
Interest Expense, Net	(424 )	(185 )	(1,445 )	(368 )
	\$387	\$8,773	\$(1,625 )	\$26,288
Capital Expenditures:				
Papermaking Systems	\$306	\$948	\$2,161	\$3,655
Corporate and Other Business	33	101	218	543
	\$339	\$1,049	\$2,379	\$4,198

(a) Corporate primarily includes general and administrative expenses.

## 10. Stock-Based Compensation

## Restricted Stock Units

On March 4, 2009, the Company granted an aggregate of 20,000 restricted stock units (RSUs) to its outside directors with an aggregate fair value of \$157,000, which will vest at a rate of 5,000 shares per quarter on the last day of each quarter in 2009. On March 4, 2009, the Company also granted to its outside directors an aggregate of 40,000 RSUs with an aggregate fair value of \$314,000, which will only vest and compensation expense will only be recognized upon a change in control as defined in the Company's 2006 equity incentive plan. The 40,000 RSUs will be forfeited if a change in control does not occur prior to the end of the first quarter of 2010.

## Performance-Based Restricted Stock Units



On March 3, 2009, the Company granted to certain officers of the Company performance-based RSUs, which represent, in aggregate, the right to receive 92,500 shares (the target RSU amount), subject to adjustment, with a grant date fair value of \$8.47 per share. The RSUs will cliff vest in their entirety on the last day of the Company's 2011 fiscal year, provided that certain performance criteria are met and the officer remains employed by the Company through the vesting date. The target RSU amount is subject to adjustment based on the achievement of a specified EBITDA target generated from continuing operations for the 2009 fiscal year and is forfeited if actual EBITDA is below 50% of the target EBITDA for the 2009 fiscal year. As of October 3, 2009, the Company recognized compensation expense based on the probable number of RSUs deliverable, which was 60% of the target RSU amount.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 10. Stock-Based Compensation (continued)

The performance-based RSU agreements provide for forfeiture in certain events, such as voluntary or involuntary termination of employment, and for acceleration of vesting in certain events, such as death, disability or a change in control of the Company. If the officer dies or is disabled prior to the vesting date, then a ratable portion of the RSUs will vest. If a change in control occurs prior to the end of the performance period, the officer will receive the target RSU amount; otherwise, the officer will receive the number of deliverable RSUs based on the achievement of the performance goal, as stated in the RSU agreements.

Each performance-based RSU represents the right to receive one share of the Company's common stock upon vesting. The Company recognizes compensation expense associated with performance-based RSUs ratably over the vesting period based on the grant date fair value. Compensation expense of \$536,000 and \$426,000 was recognized in the third quarters of 2009 and 2008, respectively, and \$1,467,000 and \$1,412,000 was recognized in the first nine months of 2009 and 2008, respectively, associated with performance-based RSUs. Unrecognized compensation expense related to the unvested performance-based RSUs totaled approximately \$1,195,000 at October 3, 2009, and will be recognized over a weighted average period of 1.2 years.

## Time-Based Restricted Stock Units

The Company granted time-based RSUs in prior periods to certain employees of the Company. Each time-based RSU represents the right to receive one share of the Company's common stock upon vesting. The Company is recognizing compensation expense associated with these time-based RSUs ratably over the vesting period based on the grant date fair value. Compensation expense of \$92,000 and \$112,000 was recognized in the third quarters of 2009 and 2008, respectively, and \$322,000 and \$352,000 was recognized in the first nine months of 2009 and 2008, respectively, associated with time-based RSUs. Unrecognized compensation expense related to the time-based RSUs totaled approximately \$836,000 as of October 3, 2009, and will be recognized over a weighted average period of 1.9 years.

A summary of the changes in the Company's unvested RSUs for the nine-month period ended October 3, 2009 is as follows:

	Units (In thousands)	Weighted Average Grant-Date Fair Value
Unvested RSUs at January 3, 2009	294	\$27.05
Granted	116	\$8.15
Vested	(15 )	\$7.85
Forfeited / Expired	(44 )	\$24.69
Unvested RSUs at October 3, 2009	351	\$21.69



KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

11. Employee Benefit Plans

Defined Benefit Pension Plans and Post-Retirement Welfare Benefits Plans

The Company's Kadant Web Systems subsidiary has a noncontributory defined benefit retirement plan. Benefits under the plan are based on years of service and employee compensation. Funds are contributed to a trustee as necessary to provide for current service and for any unfunded projected benefit obligation over a reasonable period. Effective December 31, 2005, this plan was closed to new participants. This same subsidiary also has a post-retirement welfare benefits plan (included in the table below in "Other Benefits"). No future retirees are eligible for this post-retirement welfare benefits plan.

The Company's Kadant Lamort subsidiary sponsors a defined benefit pension plan (included in the table below in "Other Benefits"). Benefits under this plan are based on years of service and projected employee compensation.

The Company's Kadant Johnson subsidiary also offers a post-retirement welfare benefits plan (included in the table below in "Other Benefits") to its U.S. employees upon attainment of eligible retirement age. This plan will be closed to employees who will not meet its retirement eligibility requirements on January 1, 2012.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 11. Employee Benefit Plans (continued)

The components of net periodic benefit cost (income) for the pension benefits and other benefits plans in the three-and nine-month periods ended October 3, 2009 and September 27, 2008 are as follows:

(In thousands)	Three Months Ended October 3, 2009		Three Months Ended September 27, 2008	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Components of Net Periodic Benefit Cost (Income):				
Service cost	\$205	\$37	\$202	\$22
Interest cost	330	65	299	63
Expected return on plan assets	(324 )	–	(366 )	–
Recognized net actuarial loss	124	2	14	–
Amortization of prior service cost (income)	14	(91 )	14	(199 )
Net periodic benefit cost (income)	\$ 349	\$13	\$ 163	\$(114 )

The weighted-average assumptions used to determine net periodic benefit cost (income) are as follows:

Discount rate	6.25	%	6.20	%	6.00	%	5.90	%
Expected long-term return on plan assets	8.50	%	–		8.50	%	–	
Rate of compensation increase	4.00	%	2.00	%	4.00	%	2.00	%

(In thousands)	Nine Months Ended October 3, 2009		Nine Months Ended September 27, 2008	
	Pension Benefits	Other Benefits	Pension Benefits	Other Benefits
Components of Net Periodic Benefit Cost (Income):				
Service cost	\$615	\$107	\$605	\$65
Interest cost	990	189	897	190
Expected return on plan assets	(972 )	–	(1,098 )	–
Recognized net actuarial loss	372	4	43	–
Amortization of prior service cost (income)	42	(364 )	42	(596 )
Net periodic benefit cost (income)	\$1,047	\$(64 )	\$489	\$(341 )

The weighted-average assumptions used to determine net periodic benefit cost (income) are as follows:

Discount rate	6.25	%	6.15	%	6.00	%	5.90	%
Expected long-term return on plan assets	8.50	%	–		8.50	%	–	
Rate of compensation increase	4.00	%	2.00	%	4.00	%	2.00	%

The Company recognized a curtailment gain of \$278,000 in the first nine months of 2009 associated with the reduction of 11 full-time positions in the U.S.

The Company made cash contributions of \$3,600,000 to the Kadant Web Systems noncontributory defined benefit retirement plan in the first nine months of 2009 and expects to make a cash contribution of \$1,200,000 in the fourth quarter of 2009. For the remaining pension and post-retirement welfare benefits plans, no cash contributions other than the funding of current benefit payments are expected in 2009.

KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

12. Derivatives

The Company uses derivative instruments primarily to reduce its exposure to currency exchange and interest rate risk. When the Company enters into a derivative contract, it makes a determination as to whether the transaction is deemed to be a hedge for accounting purposes. For a contract deemed to be a hedge, the Company formally documents the relationship between the derivative instrument and the risk being hedged. In this documentation, the Company specifically identifies the asset, liability, forecasted transaction, cash flow, or net investment that has been designated as the hedged item, and evaluates whether the derivative instrument is expected to reduce the risks associated with the hedged item. To the extent these criteria are not met, the Company does not use hedge accounting for the derivative instrument. The changes in the fair value of a derivative not deemed to be a hedge are recorded currently in earnings. The Company does not hold or engage in transactions involving derivative instruments for purposes other than risk management.

Interest Rate Swaps

The Company entered into interest rate swap agreements in 2008 and 2006 to hedge its exposure to variable-rate debt and has designated these agreements as cash flow hedges. On February 13, 2008, the Company entered into a swap agreement (2008 Swap Agreement) to hedge the exposure to movements in the 3-month LIBOR rate on future outstanding debt. The 2008 Swap Agreement has a five-year term and a \$15,000,000 notional value, which decreases to \$10,000,000 on December 31, 2010, and \$5,000,000 on December 30, 2011. Under the 2008 Swap Agreement, on a quarterly basis the Company receives a 3-month LIBOR rate and pays a fixed rate of interest of 3.265% plus the applicable margin. The Company entered into a swap agreement in 2006 (the 2006 Swap Agreement) to convert a portion of the Company's outstanding debt from floating to fixed rates of interest. The swap agreement has the same terms and quarterly payment dates as the corresponding debt, and reduces proportionately in line with the amortization of the debt. Under the 2006 Swap Agreement, the Company will receive a three-month LIBOR rate and pay a fixed rate of interest of 5.63%. The fair values for these instruments as of October 3, 2009 are included in other liabilities, with an offset to accumulated other comprehensive items (net of tax) in the accompanying condensed consolidated balance sheet. The Company has structured these interest rate swap agreements to be 100% effective and as a result, there is no current impact to earnings resulting from hedge ineffectiveness. Management believes that any credit risk associated with the swap agreements is remote based on the creditworthiness of the financial institution issuing the swap agreements.

The counterparty to the swap agreement could demand an early termination of the swap agreement if the Company is in default under the 2008 Credit Agreement, or any agreement that amends or replaces the 2008 Credit Agreement in which the counterparty is a member, and the Company is unable to cure the default. An event of default under the 2008 Credit Agreement includes customary events of default and failure to comply with financial covenants, including a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2. The unrealized gain (loss) represents the estimated amount that the Company would receive (pay) to the counterparty in the event of an early termination.

Forward Currency-Exchange Contracts

The Company uses forward currency-exchange contracts primarily to hedge exposures resulting from fluctuations in currency exchange rates. Such exposures primarily result from portions of the Company's operations and assets and

liabilities that are denominated in currencies other than the functional currencies of the businesses conducting the operations or holding the assets and liabilities. The Company typically manages its level of exposure to the risk of currency-exchange fluctuations by hedging a portion of its currency exposures anticipated over the ensuing 12-month period, using forward currency-exchange contracts that have maturities of 12 months or less.



## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 12. Derivatives (continued)

Forward currency-exchange contracts that hedge forecasted accounts receivable or accounts payable are designated as cash flow hedges. The fair values for these instruments are included in other current assets for unrecognized gains and in other current liabilities for unrecognized losses, with an offset in accumulated other comprehensive items (net of tax). For forward currency-exchange contracts that are designated as fair value hedges, the gain or loss on the derivative, as well as the offsetting loss or gain on the hedged item are recognized currently in earnings. The fair values of forward currency-exchange contracts that are not designated as a hedge are recorded currently in earnings. The Company recognized a loss of \$32,000 and \$582,000 in the three- and nine-month periods ending October 3, 2009, respectively, included in selling, general, and administrative expenses associated with forward currency-exchange contracts that were not designated as a hedge.

The following table summarizes the fair value of the Company's derivative instruments designated and not designated as hedging instruments, the notional values of the associated derivative contracts, and the location of these instruments in the condensed consolidated balance sheet as of October 3, 2009:

(In thousands)	Balance Sheet Location	Asset (Liability)	Notional Amount (a)
Derivatives Designated as Hedging Instruments:			
Derivatives in an Asset Position:			
Forward currency-exchange contracts	Other Current Assets	\$321	\$8,666
Derivatives in a Liability Position:			
Interest rate swap agreements	Other Long-Term Liabilities	\$(1,833)	) \$23,375
Derivatives Not Designated as Hedging Instruments:			
Derivatives in a Liability Position:			
Forward currency-exchange contracts	Other Current Liabilities	\$(49)	) \$1,266

(a) The total notional amount is indicative of the level of the Company's derivative activity during the third quarter of 2009.

The following table summarizes the activity in accumulated other comprehensive items (OCI) associated with the Company's derivative instruments designated as cash flow hedges as of and for the period ended October 3, 2009:

(In thousands)	Interest Rate Swap Agreements	Forward Currency-Exchange Contracts	Total
Unrealized loss (gain), net of tax, at January 3, 2009	\$ 1,800	\$ (151)	) \$1,649
(Loss) Gain Reclassified to Earnings (a)	(454)	) 129	(325)
Loss (Gain) Recognized in OCI	182	(192)	) (10)
Unrealized loss (gain), net of tax, at October 3, 2009	\$ 1,528	\$ (214)	) \$1,314

(a) Included in interest expense for interest rate swap agreements and in revenues for forward currency-exchange contracts in the accompanying condensed consolidated statement of operations.

As of October 3, 2009, \$470,000 of the net unrealized loss included in OCI is expected to be reclassified to earnings over the next twelve months.

## KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

## 13. Fair Value Measurements

Fair value measurement is defined as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy is established, which prioritizes the inputs used in measuring fair value into three broad levels as follows:

- Level 1—Quoted prices in active markets for identical assets or liabilities.
- Level 2—Inputs, other than the quoted prices in active markets, that are observable either directly or indirectly.
- Level 3—Unobservable inputs based on the Company's own assumptions.

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of October 3, 2009:

(In thousands)	Fair Value			Total
	Level 1	Level 2	Level 3	
Assets:				
Forward currency-exchange contracts	\$—	\$321	\$—	\$321
Liabilities:				
Forward currency-exchange contracts	\$—	\$49	\$—	\$49
Interest rate swap agreements	\$—	\$1,833	\$—	\$1,833

The Company uses the market approach technique to value its financial assets and liabilities, and there were no changes in valuation techniques during the first nine months of 2009. The Company's financial assets and liabilities carried at fair value comprise derivative instruments used to hedge the Company's foreign currency and interest rate risks. The fair values of the Company's interest rate swap agreements are based on LIBOR yield curves at the reporting date. The fair values of the Company's forward currency-exchange contracts are based on quoted forward foreign exchange rates at the reporting date. The forward currency-exchange contracts and interest rate swap agreements are hedges of either recorded assets or liabilities or anticipated transactions. Changes in values of the underlying hedged assets and liabilities or anticipated transactions are not reflected in the table above.

## 14. Letters of Credit

Certain of the Company's contracts, particularly for stock-preparation and systems orders, require the Company to provide a standby letter of credit to a customer as beneficiary, limited in amount to a negotiated percentage of the total contract value, in order to guarantee warranty and performance obligations of the Company under the contract. Typically, these standby letters of credit expire without being drawn by the beneficiary. One of the Company's customers indicated its intention to draw upon all outstanding standby letters of credit issued to the customer as beneficiary to secure warranty and performance obligations under multiple contracts. The Company believes the attempted draws by the customer in the first nine months of 2009 are for reasons unrelated to the Company's warranty and performance obligations and the Company has opposed, and intends to continue to vigorously oppose, such actions. As of October 3, 2009, the customer had submitted draws against standby letters of credit totaling \$2,270,000 and the Company has obtained preliminary injunctions against payment to the customer with respect to such draws. The outstanding standby letters of credit to this customer, including those for which the Company has obtained

preliminary injunctions against payment, total \$5,845,000.

KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

15. Pending Litigation

The Company has been named as a co-defendant, together with the Company's Kadant Composites LLC subsidiary (Composites LLC) and another defendant, in a consumer class action lawsuit filed in the United States District Court for the District of Massachusetts (the District Court) on December 27, 2007 on behalf of a putative class of individuals who own GeoDeck™ decking or railing products manufactured by Composites LLC between April 2002 and October 2003. The complaint in this matter purports to assert, among other things, causes of action for unfair and deceptive trade practices, fraud, negligence, breach of warranty and unjust enrichment, and it seeks compensatory damages and punitive damages under various state consumer protection statutes. The District Court dismissed the complaint against all defendants in its entirety on November 19, 2008. On March 3, 2009, the District Court denied the plaintiffs' post-judgment motions to vacate this order of dismissal and amend the complaint. The plaintiffs have appealed the District Court's denial of these motions to the U.S. First Circuit Court of Appeals. A hearing on the plaintiffs' appeal was held on November 3, 2009 and a decision is pending. The Company has also been named as a co-defendant, together with Composites LLC and two other defendants, in several state class action complaints that are substantially similar to the complaint in the purported federal class action. These complaints have been filed on dates ranging from October 1 to October 30, 2009 in state courts in Colorado, Connecticut, Massachusetts, New Mexico and New York. These complaints, which are substantially identical, assert similar causes of action as the federal class action for similarly situated consumers within those states. The attorneys for the plaintiffs in the state class action complaints, who also represent the plaintiffs in the federal class action, have indicated that they may file additional state class action complaints. The Company intends to defend against these actions vigorously, but there is no assurance the Company will prevail in such defense or that additional lawsuits asserting similar claims will not be filed against the Company. The Company could incur significant costs to defend these or similar lawsuits and a judgment or a settlement of such claims could have a material adverse impact on the Company's condensed consolidated financial results. The Company has not made an accrual related to this litigation as it believes that an adverse outcome is not probable and estimable at this time.

16. Recent Accounting Pronouncements

In December 2008, the Financial Accounting Standards Board (FASB) issued FASB Staff Position No. 132(R)-1, "Employers' Disclosures about Postretirement Benefit Plan Assets," which was later superseded by the FASB Codification and included in Accounting Standard Codification (ASC) 715-20, "Defined Benefit Plans - General" (ASC 715-20). ASC 715-20 requires additional disclosures about an employer's plan assets of defined benefit pension or other postretirement plans. This rule expands current disclosures of defined benefit pension and postretirement plan assets to include information regarding the fair value measurements of plan assets similar to the Company's current disclosures. ASC 715-20 is effective for fiscal years ending after December 15, 2009. The Company is currently evaluating the potential impact of the adoption of ASC 715-20 on its financial statement disclosures.

KADANT INC.

Notes to Condensed Consolidated Financial Statements  
(Unaudited)

17. Discontinued Operation

In 2005, Composites LLC sold substantially all of its assets to LDI Composites Co. (Buyer). Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including the warranty obligations associated with products manufactured prior to the sale date. Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business. All activity related to this business is classified in the results of the discontinued operation in the accompanying condensed consolidated financial statements.

Through the sale date of October 21, 2005, Composites LLC offered a standard limited warranty to the owner of its decking and roofing products, limited to repair or replacement of the defective product or a refund of the original purchase price. Composites LLC records the minimum amount of the potential range of loss for products under warranty. As of October 3, 2009, the accrued warranty costs associated with the composites business were \$2,142,000, which represents the low end of the estimated range of warranty reserve required based on the level of claims received. Composites LLC has calculated that the total potential warranty cost ranges from \$2,142,000 to approximately \$13,100,000. The high end of the range represents the estimated maximum level of warranty claims remaining based on the total sales of the products under warranty. Composites LLC will continue to record adjustments to the accrued warranty costs to reflect the minimum amount of the potential range of loss for products under warranty based on judgments entered against it in litigation, if any.

See Note 15 for information related to pending litigation associated with the composites business.

KADANT INC.

Item 2 – Management’s Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q includes forward-looking statements that are not statements of historical fact, and may include statements regarding possible or assumed future results of operations. Forward-looking statements are subject to risks and uncertainties and are based on the beliefs and assumptions of our management, using information currently available to our management. When we use words such as “believes,” “expects,” “anticipates,” “intends,” “plans,” “estimates,” “should,” “likely,” “will,” “would,” or similar expressions, we are making forward-looking statements.

Forward-looking statements are not guarantees of performance. They involve risks, uncertainties, and assumptions. Our future results of operations may differ materially from those expressed in the forward-looking statements. Many of the important factors that will determine these results and values are beyond our ability to control or predict. You should not put undue reliance on any forward-looking statements. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise. For a discussion of important factors that may cause our actual results to differ materially from those suggested by the forward-looking statements, you should read carefully the section captioned “Risk Factors” in Part II, Item 1A, of this Report.

Overview

Company Background

We are a leading supplier of equipment used in the global papermaking and paper recycling industries and are also a manufacturer of granules made from papermaking byproducts. Our continuing operations are comprised of one reportable operating segment: Pulp and Papermaking Systems (Papermaking Systems), and a separate product line, Fiber-based Products, reported in Other Business. Through our Papermaking Systems segment, we develop, manufacture, and market a range of equipment and products for the global papermaking and paper recycling industries. We have a large customer base that includes most of the world’s major paper manufacturers. We believe our large installed base provides us with a spare parts and consumables business that yields higher margins than our capital equipment business, and which has traditionally been less susceptible to the cyclical trends in the paper industry.

Through our Fiber-based Products line, we manufacture and sell granules derived from pulp fiber for use as carriers for agricultural, home lawn and garden, and professional lawn, turf and ornamental applications, as well as for oil and grease absorption.

In addition, prior to its sale in 2005, our Kadant Composites LLC subsidiary (Composites LLC) operated a composite building products business, which is presented as a discontinued operation in the accompanying condensed consolidated financial statements.

We were incorporated in Delaware in November 1991. On July 12, 2001, we changed our name to Kadant Inc. from Thermo Fibertek Inc. Our common stock is listed on the New York Stock Exchange, where it trades under the symbol “KAI.”

Papermaking Systems Segment

Our Papermaking Systems segment designs and manufactures stock-preparation systems and equipment, fluid-handling systems and equipment, paper machine accessory equipment, and water-management systems primarily

for the paper and paper recycling industries. Our principal products include:

- Stock-preparation systems and equipment: custom-engineered systems and equipment, as well as standard individual components, for pulping, de-inking, screening, cleaning, and refining recycled and virgin fibers for preparation for entry into the paper machine during the production of recycled paper;
- Fluid handling systems and equipment: rotary joints, precision unions, steam and condensate systems, components, and controls used primarily in the dryer section of the papermaking process and during the production of corrugated boxboard, metals, plastics, rubber, textiles and food;
- Paper machine accessory equipment: doctoring systems and related consumables that continuously clean papermaking rolls to keep paper machines running efficiently; doctor blades made of a variety of materials to perform functions including cleaning, creping, web removal, and application of coatings; and profiling systems that control moisture, web curl, and gloss during paper production; and



KADANT INC.

Overview (continued)

- Water-management systems: systems and equipment used to continuously clean paper machine fabrics, drain water from pulp mixtures, form the sheet or web, and filter the process water for reuse.

Other Business

Our other business consists of our Fiber-based Products business that produces biodegradable, absorbent granules from papermaking byproducts for use primarily as carriers for agricultural, home lawn and garden, and professional lawn, turf and ornamental applications, as well as for oil and grease absorption.

Discontinued Operation

In 2005, Composites LLC sold substantially all of its assets to LDI Composites Co. Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including the warranty obligations associated with products manufactured prior to the sale date. Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business.

Through the sale date of October 21, 2005, Composites LLC offered a standard limited warranty to the owners of its decking and roofing products, limited to repair or replacement of the defective product or a refund of the original purchase price. As of October 3, 2009, the accrued warranty costs associated with the composites business were \$2.1 million, which represents the low end of the estimated range of warranty reserve required based on the level of claims received. Composites LLC has calculated that the total potential warranty cost ranges from \$2.1 million to approximately \$13.1 million. The high end of the range represents the estimated maximum level of warranty claims remaining based on the total sales of the products under warranty. Composites LLC will continue to record adjustments to accrued warranty costs to reflect the minimum amount of the potential range of loss for products under warranty based on judgments known to be entered against it in litigation, if any.

All activity related to this business is classified in the results of the discontinued operation in the accompanying condensed consolidated financial statements.

Composites LLC's inability to pay or process warranty claims has exposed us to greater risks associated with litigation. For more information regarding our current litigation arising from these claims, see Part II, Item 1, "Legal Proceedings," and Part II, Item 1A, "Risk Factors."

International Sales

During the first nine months of 2009 and 2008, approximately 60% and 61%, respectively, of our sales were to customers outside the United States, principally in Asia and Europe. We generally seek to charge our customers in the same currency in which our operating costs are incurred. However, our financial performance and competitive position can be affected by currency exchange rate fluctuations affecting the relationship between the U.S. dollar and foreign currencies. We seek to reduce our exposure to currency fluctuations through the use of forward currency exchange contracts. We may enter into forward contracts to hedge certain firm purchase and sale commitments denominated in currencies other than our subsidiaries' functional currencies. These contracts hedge transactions

principally denominated in U.S. dollars.

#### Application of Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these condensed consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of our condensed consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates under different assumptions or conditions.

KADANT INC.

Overview (continued)

Critical accounting policies are defined as those that reflect significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. We believe that our most critical accounting policies, upon which our financial condition depends and which involve the most complex or subjective decisions or assessments, are those described in “Management’s Discussion and Analysis of Financial Condition and Results of Operations” under the section captioned “Application of Critical Accounting Policies and Estimates” in Part I, Item 7, of our Annual Report on Form 10-K for the fiscal year ended January 3, 2009, filed with the Securities and Exchange Commission (SEC). There have been no material changes to these critical accounting policies since fiscal year-end 2008 that warrant disclosure.

Industry and Business Outlook

Our products are primarily sold to the global pulp and paper industry. The worldwide economic downturn continues to negatively impact paper producers. In response to the economic slowdown, paper producers have taken numerous steps to control operating costs, including closing paper mills, increasing downtime, deferring maintenance and upgrades, and delaying or canceling projects. While our quarterly revenues increased sequentially in the third quarter of 2009 for the first time since the second quarter of 2008, our third quarter revenues declined compared to the prior year period. Revenues in our papermaking systems segment in the first nine months of 2009 decreased \$93.4 million, or 37%, compared to the first nine months of 2008, which included declines in all of our major product lines. Although all our markets remain relatively weak, we have seen an increase in stock-preparation equipment product line bookings in China where the economy’s growth rate has improved. North America and Europe remain weak as paper demand has dropped due to the worldwide recession. Europe has been particularly weak as the strong Euro has hurt exports in the region.

In response to this difficult environment, we have taken a number of steps to optimize our business structure and maximize internal efficiencies, which include integrating multiple operations in a region, merging our sales teams in certain markets, and reducing the number of employees in certain locations. In addition, we continue to concentrate our efforts on several initiatives intended to improve our operating results, including: increasing aftermarket and consumables sales, focusing on products and technical solutions that provide our customers with a good return on their investment, expanding our market share of stock preparation parts in China, growing our global market share of screen baskets, and further penetrating existing markets with our accessories and water management products. We continue to emphasize the energy-saving opportunities associated with our fluid-handling products. We also continue to focus our efforts on managing our operating costs, capital expenditures, and working capital.

For 2009, we expect revenues and earnings per share from continuing operations, which exclude the results from our discontinued operation, as follows: For the fourth quarter of 2009, we expect to report diluted earnings per share of \$.02 to \$.04 from continuing operations, on revenues of \$55 to \$57 million. For 2009, we expect to report a diluted loss per share of \$.30 to \$.32 from continuing operations, on revenues of \$224 to \$226 million, revised from our previous guidance of diluted loss per share of \$.60 to \$.65, on revenues of \$210 to \$220 million.

## KADANT INC.

## Results of Operations

## Third Quarter 2009 Compared With Third Quarter 2008

The following table sets forth our unaudited condensed consolidated statement of operations expressed as a percentage of total revenues from continuing operations for the third fiscal quarters of 2009 and 2008. The results of operations for the fiscal quarter ended October 3, 2009 are not necessarily indicative of the results to be expected for the full fiscal year.

	Three Months Ended			
	October 3,		September	
	2009		2008	
Revenues	100	%	100	%
Costs and Operating Expenses:				
Cost of revenues	59		59	
Selling, general, and administrative expenses	36		29	
Research and development expenses	2		2	
Restructuring costs and other income, net	1		(1	)
	98		89	
Operating Income	2		11	
Interest Expense	(1	)	(1	)
Income from Continuing Operations Before Provision for Income Taxes	1		10	
Provision for Income Taxes	1		2	
Income from Continuing Operations	–	%	8	%

## Revenues

Revenues decreased to \$53.7 million in the third quarter of 2009 from \$83.7 million in the third quarter of 2008, a decrease of \$30.0 million, or 36%. Revenues in the third quarter of 2009 include a \$2.4 million, or 3%, decrease from the unfavorable effects of currency translation. Excluding the effects of currency translation, revenues decreased \$27.6 million, or 33%, in the third quarter of 2009 due to a decrease in revenues in all of our major product lines as our customers continued to take steps to control operating costs, including closing paper mills, increasing downtime, deferring maintenance and upgrades, and delaying or canceling projects. Excluding the effects of currency translation, the largest revenue declines in the third quarter of 2009 were in our fluid-handling product line, which decreased \$10.7 million, or 39%, and our stock-preparation equipment product line, which decreased \$10.3 million, or 34%. By geographic region, the largest revenue declines in the third quarter of 2009 compared to the prior year period were in Europe and North America.



## KADANT INC.

## Results of Operations (continued)

Revenues for the third quarters of 2009 and 2008 from our Papermaking Systems segment and our other business are as follows:

(In thousands)	Three Months Ended	
	October 3, 2009	September 27, 2008
Revenues:		
Papermaking Systems	\$52,356	\$82,049
Other Business	1,360	1,685
	\$53,716	\$83,734

**Papermaking Systems Segment.** Revenues at the Papermaking Systems segment decreased to \$52.3 million in the third quarter of 2009 from \$82.0 million in the third quarter of 2008, a decrease of \$29.7 million, or 36%. Revenues in the 2009 period include a \$2.4 million, or 3%, decrease from the unfavorable effects of currency translation.

**Other Business.** Revenues from the Fiber-based Products business decreased \$0.3 million, or 19%, to \$1.4 million in the third quarter of 2009 from \$1.7 million in the third quarter of 2008 mainly due to the timing of orders.

The following table presents revenues at the Papermaking Systems segment by product line, the changes in revenues by product line between the third quarters of 2009 and 2008, and the changes in revenues by product line between the third quarters of 2009 and 2008 excluding the effect of currency translation. The presentation of the changes in revenues by product line excluding the effect of currency translation is a non-GAAP measure. We believe this non-GAAP measure helps investors gain a better understanding of our underlying operations, consistent with how our management measures and forecasts our performance, especially when comparing such results to prior periods. This non-GAAP measure should not be considered superior to or a substitute for the corresponding GAAP (generally accepted accounting principles) measure.

(In millions)	Three Months Ended		Decrease	Decrease Excluding Effect of Currency Translation
	October 3, 2009	September 27, 2008		
Product Line:				
Stock-Preparation Equipment	\$19.6	\$30.3	\$(10.7 )	\$(10.3 )
Fluid-Handling	15.8	27.3	(11.5 )	(10.7 )
Accessories	11.9	15.2	(3.3 )	(2.5 )
Water-Management	4.5	8.5	(4.0 )	(3.8 )
Other	0.5	0.7	(0.2 )	–
	\$52.3	\$82.0	\$(29.7 )	\$(27.3 )

Revenues from the segment's stock-preparation equipment product line decreased \$10.7 million, or 35%, in the third quarter of 2009 compared to the third quarter of 2008, including a \$0.4 million, or 1%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's stock preparation equipment product line decreased \$10.3 million, or 34%, primarily due to decreases in stock-preparation equipment sales of \$5.0 million, or 38%, in Europe, \$3.7 million, or 35%, in North America, and \$1.6 million, or 23%, in China. These significant decreases were due to a reduction in orders as major manufacturers cancelled or postponed projects due to the current economic environment.

## KADANT INC.

## Results of Operations (continued)

Revenues from the segment's fluid-handling product line decreased \$11.5 million, or 42%, in the third quarter of 2009 compared to the third quarter of 2008, including a \$0.8 million, or 3%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's fluid-handling product line decreased \$10.7 million, or 39%, primarily due to a decrease in demand in Europe, and to a lesser extent, North America and China, as customers curtailed production and reduced their order volumes.

Revenues from the segment's accessories product line decreased \$3.3 million, or 22%, in the third quarter of 2009 compared to the third quarter of 2008, including a \$0.8 million, or 6%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's accessories product line decreased \$2.5 million, or 16%, primarily due to decreased demand in North America and Europe due to the current economic environment.

Revenues from the segment's water-management product line decreased \$4.0 million, or 47%, in the third quarter of 2009 compared to the third quarter of 2008, including a \$0.2 million, or 3%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's water management product line decreased \$3.8 million, or 44%, primarily due to a decrease in capital sales in North America.

## Gross Profit Margin

Gross profit margins for the third quarters of 2009 and 2008 are as follows:

	Three Months Ended			
	October 3, 2009		September 27, 2008	
Gross Profit Margin:				
Papermaking Systems	41	%	42	%
Other Business	25		13	
	41	%	41	%

Gross profit margin was 41% in both the third quarters of 2009 and 2008.

**Papermaking Systems Segment.** The gross profit margin in the Papermaking Systems segment decreased to 41% in the third quarter of 2009 from 42% in the third quarter of 2008. This decrease was primarily due to lower margins in our water-management product line due to the underabsorption of overhead costs as a result of reduced order volumes and due to costs associated with consolidating our water-management manufacturing facility in New York into our facilities in Massachusetts and Mexico. This decrease was partially offset by an increase in the gross profit margin due to a more favorable product mix and an increase in gross profit margin in our stock-preparation equipment product line.

**Other Business.** The gross profit margin in our Fiber-based Products business increased to 25% in the third quarter of 2009 from 13% in the third quarter of 2008 primarily due to the lower cost of natural gas.

## Operating Expenses



Selling, general, and administrative expenses as a percentage of revenues increased to 36% in the third quarter of 2009 from 29% in the third quarter of 2008. Selling, general, and administrative expenses decreased \$4.8 million, or 20%, to \$19.6 million in the third quarter of 2009 from \$24.4 million in the third quarter of 2008. This decrease includes a \$0.7 million decrease from the favorable effect of currency translation and a \$4.1 million net decrease primarily due to expense reductions throughout the Company, including our recent restructuring efforts that reduced the number of employees and merged our sales forces in certain markets.

KADANT INC.

Results of Operations (continued)

Total stock-based compensation expense was \$0.7 million in both the third quarters of 2009 and 2008, and is included in selling, general, and administrative expenses in the accompanying condensed consolidated statement of operations. As of October 3, 2009, unrecognized compensation cost related to restricted stock units was approximately \$2.1 million, which will be recognized over a weighted average period of 1.5 years.

Research and development expenses decreased \$0.4 million to \$1.1 million in the third quarter of 2009, compared to \$1.5 million in the third quarter of 2008, and represented 2% of revenues in both periods.

Restructuring Costs and Other Income, Net

We recorded restructuring costs of \$0.5 million in the third quarter of 2009, which consisted of severance and associated charges of \$0.2 million related to the reduction of 6 full-time positions in Canada and France and \$0.3 million related to the consolidation of our water-management manufacturing facility in New York into our facilities in Massachusetts and Mexico. All of these items were in the Papermaking Systems segment. We estimate annualized savings of \$0.2 million in cost of revenues and \$0.2 million in selling, general, and administrative expenses from the 2009 restructuring actions.

Interest Income

Interest income decreased to \$49 thousand in the third quarter of 2009 from \$0.5 million in the third quarter of 2008 due to both lower average invested balances and lower average interest rates in the 2009 period.

Interest Expense

Interest expense decreased \$0.2 million, or 29%, to \$0.5 million in the third quarter of 2009 from \$0.7 million in the third quarter of 2008 primarily due to lower average outstanding borrowings during the third quarter of 2009 compared to the third quarter of 2008.

Provision for Income Taxes

Our income tax provision of \$0.5 million in the third quarter of 2009 was primarily due to earnings from our foreign operations. The effective tax rate of 137% in the third quarter of 2009 is primarily due to the tax impact of the full valuation allowance we established for certain U.S. deferred tax assets as a result of our accumulated loss position in the U.S. and the uncertainty of profitability in future periods. Our effective tax rate in future periods will be impacted by the geographic distribution of earnings.

(Loss) Income from Continuing Operations

Loss from continuing operations was \$0.1 million in the third quarter of 2009 compared to income from continuing operations of \$6.9 million in the third quarter of 2008. The decrease in the 2009 period was primarily due to a decrease in operating income of \$8.1 million (see Revenues, Gross Profit Margin, and Operating Expenses discussed above).

(Loss) Income from Discontinued Operation

Loss from the discontinued operation was \$5 thousand in the third quarter of 2009 compared to income of \$23 thousand in the third quarter of 2008.

#### Recent Accounting Pronouncements

In December 2008, the Financial Accounting Standards Board (FASB) issued FASB Staff Position No. 132(R)-1, "Employers' Disclosures about Postretirement Benefit Plan Assets," which was later superseded by the FASB Codification and included in Accounting Standard Codification (ASC) 715-20, "Defined Benefit Plans - General" (ASC 715-20). ASC 715-20 requires additional disclosures about an employer's plan assets of defined benefit pension or other postretirement plans. This rule expands current disclosures of defined benefit pension and postretirement plan assets to include information regarding the fair value measurements of plan assets similar to our current disclosures. ASC 715-20 is effective for fiscal years ending after December 15, 2009. We are currently evaluating the potential impact of the adoption of ASC 715-20 on our financial statement disclosures.

## KADANT INC.

## Results of Operations (continued)

## First Nine Months 2009 Compared With First Nine Months 2008

The following table sets forth our unaudited condensed consolidated statement of operations expressed as a percentage of total revenues from continuing operations for the first nine months of 2009 and 2008. The results of operations for the first nine months of 2009 are not necessarily indicative of the results to be expected for the full fiscal year.

	Nine Months Ended			
	October 3, 2009		September 27, 2008	
Revenues	100	%	100	%
Costs and Operating Expenses:				
Cost of revenues	60		59	
Selling, general, and administrative expenses	36		29	
Research and development expenses	3		2	
Restructuring costs and other income, net	1		–	
	100		90	
Operating Income	–		10	
Interest Income	–		1	
Interest Expense	(1	)	(1	)
(Loss) Income from Continuing Operations Before Provision for Income Taxes	(1	)	10	
Provision for Income Taxes	2		3	
(Loss) Income from Continuing Operations	(3	)%	7	%

## Revenues

Revenues decreased to \$168.8 million in the first nine months of 2009 from \$262.0 million in the first nine months of 2008, a decrease of \$93.2 million, or 36%. Revenues in the first nine months of 2009 include a \$13.5 million, or 6%, decrease from the unfavorable effects of currency translation. Excluding the effects of currency translation, revenues decreased \$79.7 million, or 30%, in the first nine months of 2009 due to a decrease in revenues in all of our major product lines as our customers continued to take steps to control operating costs, including closing paper mills, increasing downtime, deferring maintenance and upgrades, and delaying or canceling projects. Excluding the effects of currency translation, the largest revenue declines in the first nine months of 2009 were in our stock-preparation equipment product line, which decreased \$34.6 million, or 33%, and our fluid-handling product line, which decreased \$27.1 million, or 35%.

Revenues for the first nine months of 2009 and 2008 from our Papermaking Systems segment and our other business are as follows:

(In thousands)	Nine Months Ended	
	October 3, 2009	September 27, 2008
Revenues:		
Papermaking Systems	\$ 162,338	\$ 255,760
Other Business	6,467	6,244
	\$ 168,805	\$ 262,004

## KADANT INC.

## Results of Operations (continued)

Papermaking Systems Segment. Revenues at the Papermaking Systems segment decreased to \$162.3 million in the first nine months of 2009 from \$255.7 million in the first nine months of 2008, a decrease of \$93.4 million, or 37%. Revenues in the first nine months of 2009 include a \$13.5 million, or 6%, decrease from the unfavorable effects of currency translation.

Other Business. Revenues from our Fiber-based Products business increased to \$6.5 million in the first nine months of 2009 from \$6.2 million in the first nine months of 2008, an increase of \$0.3 million, or 4%.

The following table presents revenues at the Papermaking Systems segment by product line, the changes in revenues by product line between the first nine months of 2009 and 2008, and the changes in revenues by product line between the first nine months of 2009 and 2008 excluding the effect of currency translation. The presentation of the changes in revenues by product line excluding the effect of currency translation is a non-GAAP measure. We believe this non-GAAP measure helps investors gain a better understanding of our underlying operations, consistent with how management measures and forecasts the Company's performance, especially when comparing such results to prior periods. This non-GAAP measure should not be considered superior to or a substitute for the corresponding GAAP measure.

(In millions)	Nine Months Ended		Decrease	Decrease Excluding Effect of Currency Translation
	October 3, 2009	September 27, 2008		
Product Line:				
Stock-Preparation Equipment	\$65.3	\$103.9	\$(38.6 )	\$(34.6 )
Fluid-Handling	46.6	77.9	(31.3 )	(27.1 )
Accessories	34.3	47.8	(13.5 )	(9.6 )
Water-Management	14.8	24.2	(9.4 )	(8.4 )
Other	1.3	1.9	(0.6 )	(0.2 )
	\$162.3	\$255.7	\$(93.4 )	\$(79.9 )

Revenues from the segment's stock-preparation equipment product line decreased \$38.6 million, or 37%, in the first nine months of 2009 compared to the first nine months of 2008, including a \$4.0 million, or 4%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's stock-preparation equipment line decreased \$34.6 million, or 33%, due primarily to a \$19.9 million, or 66%, decrease in stock-preparation equipment sales in China, and a \$17.4 million, or 46%, decrease in stock-preparation equipment sales in North America. These significant decreases were due to a reduction in orders as major manufacturers cancelled or postponed projects due to the current economic environment.

Revenues from the segment's fluid-handling product line decreased \$31.3 million, or 40%, in the first nine months of 2009 compared to the first nine months of 2008, including a \$4.2 million, or 5%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's fluid-handling

product line decreased \$27.1 million, or 35%, due to a decrease in demand in Europe and, to a lesser extent, North America and China due to the current economic environment.

Revenues from the segment's accessories product line decreased \$13.5 million, or 28%, in the first nine months of 2009 compared to the first nine months of 2008, including a \$3.9 million, or 8%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's accessories product line decreased \$9.6 million, or 20%, primarily due to decreased demand in North America and, to a lesser extent Europe, as customers curtailed production and reduced their order volumes.

## KADANT INC.

## Results of Operations (continued)

Revenues from the segment's water-management product line decreased \$9.4 million, or 39%, in the first nine months of 2009 compared to the first nine months of 2008, including a \$1.0 million, or 4%, decrease from the unfavorable effect of currency translation. Excluding the effect of currency translation, revenues from the segment's water-management product line decreased \$8.4 million, or 35%, primarily due to a decrease in capital sales in North America and Europe.

## Gross Profit Margin

Gross profit margins for the first nine months of 2009 and 2008 are as follows:

	Nine Months Ended			
	October 3,		September	
	2009		2008	
Gross Profit Margin:				
Papermaking Systems	40	%	41	%
Other Business	36		29	
	40	%	41	%

Gross profit margin decreased to 40% in the first nine months of 2009 from 41% in the first nine months of 2008.

**Papermaking Systems Segment.** The gross profit margin in the Papermaking Systems segment decreased to 40% in the first nine months of 2009 from 41% in the first nine months of 2008. This decrease was primarily due to lower margins in our water-management product line due to the underabsorption of overhead costs as a result of reduced order volumes and due to costs associated with consolidating our water-management manufacturing facility in New York into our facilities in Massachusetts and Mexico.

**Other Business.** The gross profit margin in our Fiber-based Products business increased to 36% in the first nine months of 2009 from 29% in the first nine months of 2008, primarily due to the lower cost of natural gas.

## Operating Expenses

Selling, general, and administrative expenses as a percentage of revenues increased to 36% in the first nine months of 2009 from 29% in the first nine months of 2008. Selling, general, and administrative expenses decreased \$15.7 million, or 20%, to \$61.0 million in the first nine months of 2009 from \$76.7 million in the first nine months of 2008. This decrease includes a \$3.9 million decrease from the favorable effect of currency translation and a \$11.8 million net decrease primarily due to expense reductions throughout the Company, including our recent restructuring efforts that reduced the number of employees and merged our sales forces in certain markets.

Total stock-based compensation expense was \$2.0 million and \$2.3 million in the first nine months of 2009 and 2008, respectively, and is included in selling, general, and administrative expenses in the accompanying condensed consolidated statement of operations. As of October 3, 2009, unrecognized compensation cost related to restricted stock units was approximately \$2.1 million, which will be recognized over a weighted average period of 1.5 years.



Research and development expenses decreased \$0.3 million to \$4.3 million in the first nine months of 2009, compared to \$4.6 million in the first nine months of 2008, and represented 3% and 2% of revenues in the first nine months of 2009 and 2008, respectively.

KADANT INC.

Results of Operations (continued)

Restructuring Costs and Other Income, Net

We recorded restructuring costs of \$2.3 million in the first nine months of 2009, consisting of severance and associated charges primarily related to the reduction of 84 full-time positions in China, the U.S., Europe, and Canada. We recorded net other income and restructuring costs of \$1.1 million in the first nine months of 2008. Other income in 2008 consisted of a pre-tax gain of \$1.1 million resulting from the sale of a building in the United Kingdom for \$1.9 million in cash and a pre-tax gain of \$0.6 million resulting from the sale of real estate in France for \$0.7 million in cash. The restructuring costs in 2008 consisted of severance charges of \$0.7 million related to the reduction of 12 full-time positions in Canada and Sweden partially offset by income of \$0.1 million related to a reserve reduction. All of these items occurred in the Papermaking Systems segment.

Interest Income

Interest income decreased \$1.2 million, or 77%, to \$0.3 million in the first nine months of 2009 from \$1.5 million in the first nine months of 2008 due to both lower average invested balances and lower average interest rates in the 2009 period.

Interest Expense

Interest expense decreased \$0.1 million, or 6%, to \$1.8 million in the first nine months of 2009 from \$1.9 million in the first nine months of 2008 primarily due to lower average outstanding borrowings during the first nine months of 2009 compared to the first nine months of 2008.

Provision for Income Taxes

Our provision for income taxes in the first nine months of 2009 included a \$1.1 million tax provision associated primarily with earnings from our foreign operations and a \$0.9 million tax provision associated with applying a valuation allowance to certain foreign deferred tax assets. The effective tax rate of (160)% in the first nine months of 2009 is primarily due to the valuation allowance we established in the first nine months of 2009 for certain foreign deferred tax assets and the tax impact of the full valuation allowance we established for certain U.S. deferred tax assets as a result of our accumulated loss position in the U.S. and the uncertainty of profitability in future periods. Our effective tax rate in future periods will be impacted by the geographic distribution of earnings.

(Loss) Income from Continuing Operations

Loss from continuing operations was \$4.2 million in the first nine months of 2009 compared to income from continuing operations of \$19.1 million in the first nine months of 2008. The decrease in the 2009 period was primarily due to a decrease in operating income of \$26.8 million (see Revenues, Gross Profit Margin, and Operating Expenses discussed above).

(Loss) Income from Discontinued Operation

Loss from the discontinued operation was \$14 thousand in the first nine months of 2009 compared to income from the discontinued operation of \$14 thousand in the first nine months of 2008.



KADANT INC.

Liquidity and Capital Resources

Consolidated working capital, including the discontinued operation, was \$63.8 million at October 3, 2009, compared with \$98.0 million at January 3, 2009. Included in working capital are cash and cash equivalents of \$34.1 million at October 3, 2009, compared with \$40.1 million at January 3, 2009. At October 3, 2009, \$26.5 million of cash and cash equivalents were held by our foreign subsidiaries.

First Nine Months of 2009

Our operating activities provided cash of \$31.8 million in the first nine months of 2009. The cash provided by our continuing operations in the first nine months of 2009 primarily resulted from decreases in inventories of \$17.3 million, accounts receivable of \$16.6 million, and other current assets of \$8.5 million. These sources of cash in 2009 were offset in part by a use of cash of \$8.6 million from a decrease in accounts payable. The decreases in accounts receivable and accounts payable were primarily associated with our stock-preparation equipment product line in North America. In addition, the shipment of a large order in our stock-preparation equipment product line to Vietnam contributed to the decrease in inventories.

Our investing activities used cash of \$3.6 million in the first nine months of 2009. We used cash of \$2.4 million in the first nine months of 2009 to purchase property, plant, and equipment and \$0.9 million of cash for additional consideration associated with the Kadant Johnson Inc. acquisition.

Our financing activities used cash of \$35.7 million in the first nine months of 2009. We repaid \$54.0 million and received cash proceeds of \$22.0 million under our outstanding short- and long-term obligations. In addition, we used cash of \$3.7 million in the first nine months of 2009 to repurchase our common stock on the open market.

First Nine Months of 2008

Our operating activities provided cash of \$17.1 million in the first nine months of 2008. The cash provided by our continuing operations in the first nine months of 2008 was primarily due to income from continuing operations of \$18.8 million, a decrease in unbilled contract costs and fees of \$6.4 million, and a non-cash charge of \$5.6 million for depreciation and amortization expense. The decrease in unbilled contract costs and fees primarily related to a decrease in revenues in our stock-preparation equipment product line. These sources of cash were offset in part by an increase in inventories of \$9.0 million and a decrease in accounts payable of \$4.1 million.

Our investing activities used cash of \$3.3 million in the first nine months of 2008. We used cash of \$4.2 million to purchase property, plant, and equipment, \$1.2 million of cash for additional consideration associated with the asset acquisition of Jining Huayi Light Industry Machinery Co., Ltd. (Kadant Jining acquisition), and \$0.9 million associated with additional consideration for the Kadant Johnson Inc. acquisition. Offsetting these uses of cash was \$2.8 million received from the sale of property, plant, and equipment.

Our financing activities used cash of \$14.6 million in the first nine months of 2008. We received cash proceeds of \$59.2 million and repaid \$39.2 million under short- and long-term debt obligations. We also received \$3.0 million of proceeds from the issuance of common stock in connection with the exercise of employee stock options. We used cash of \$37.4 million in the first nine months of 2008 to repurchase our common stock on the open market.

Revolving Credit Facility

On February 13, 2008, we entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to \$75 million, which includes an uncommitted unsecured incremental borrowing facility of up to an additional \$75 million. We can borrow up to \$75 million under the 2008 Credit Agreement with a sublimit of \$60 million within the 2008 Credit Agreement available for the issuance of letters of credit and bank guarantees. The principal on any borrowings made under the 2008 Credit Agreement is due on February 13, 2013. As of October 3, 2009, the outstanding balance borrowed under the 2008 Credit Agreement was \$15.0 million. The amount we are able to borrow under the 2008 Credit Agreement is the total borrowing capacity less any outstanding borrowings, letters of credit and multi-currency borrowings issued under the 2008 Credit Agreement. As of October 3, 2009, we had \$52.1 million of borrowing capacity available under the committed portion of the 2008 Credit Agreement subject to limitations associated with the financial covenants in the 2008 Credit Agreement.

KADANT INC.

Liquidity and Capital Resources (continued)

Our obligations under the 2008 Credit Agreement may be accelerated upon the occurrence of an event of default under the 2008 Credit Agreement, which includes customary events of default including, without limitation, payment defaults, defaults in the performance of affirmative and negative covenants, the inaccuracy of representations or warranties, bankruptcy and insolvency related defaults, defaults relating to such matters as the Employment Retirement Income Security Act (ERISA), uninsured judgments and the failure to pay certain indebtedness, and a change of control default.

The 2008 Credit Agreement contains negative covenants applicable to us and our subsidiaries, including financial covenants requiring us to comply with a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2, and restrictions on liens, indebtedness, fundamental changes, dispositions of property, making certain restricted payments (including dividends and stock repurchases), investments, transactions with affiliates, sale and leaseback transactions, swap agreements, changing our fiscal year, arrangements affecting subsidiary distributions, entering into new lines of business, and certain actions related to the discontinued operation. As of October 3, 2009, we were in compliance with these covenants. Our earnings before interest, taxes, depreciation and amortization (EBITDA), as defined in the 2008 Credit Agreement, is a factor used in the consolidated leverage and fixed charge ratios.

Commercial Real Estate Loan

On May 4, 2006, we borrowed \$10 million under a promissory note (2006 Commercial Real Estate Loan). The 2006 Commercial Real Estate Loan is repayable in quarterly installments of \$125 thousand over a ten-year period with the remaining principal balance of \$5 million due upon maturity. As of October 3, 2009, the remaining balance on the 2006 Commercial Real Estate Loan was \$8.4 million.

Our obligations under the 2006 Commercial Real Estate Loan may be accelerated upon the occurrence of an event of default under the 2006 Commercial Real Estate Loan and the Mortgage and Security Agreements, which includes customary events of default including without limitation payment defaults, defaults in the performance of covenants and obligations, the inaccuracy of representations or warranties, bankruptcy- and insolvency-related defaults, liens on the properties or collateral and uninsured judgments. In addition, the occurrence of an event of default under the 2008 Credit Agreement or any successor credit facility would be an event of default under the 2006 Commercial Real Estate Loan.

Kadant Jining Loan

On January 28, 2008, our Kadant Jining subsidiary (Kadant Jining) borrowed 40 million Chinese renminbi. Kadant Jining repaid this borrowing of \$5.9 million in the third quarter of 2009.

Interest Rate Swap Agreements

To hedge the exposure to movements in the 3-month LIBOR rate on outstanding debt, on February 13, 2008, we entered into a swap agreement (2008 Swap Agreement). The 2008 Swap Agreement has a five-year term and a \$15 million notional value, which decreases to \$10 million on December 31, 2010, and \$5 million on December 30, 2011. Under the 2008 Swap Agreement, on a quarterly basis we receive a 3-month LIBOR rate and pay a fixed rate of interest of 3.265%. We also entered into a swap agreement in 2006 (2006 Swap Agreement) to convert the 2006 Commercial Real Estate Loan from a floating to a fixed rate of interest. The 2006 Swap Agreement has the same

terms and quarterly payment dates as the corresponding debt, and reduces proportionately in line with the amortization of the 2006 Commercial Real Estate Loan. Under the 2006 Swap Agreement, we receive a three-month LIBOR rate and pay a fixed rate of interest of 5.63%. As of October 3, 2009, all of our outstanding debt was hedged through interest rate swap agreements, which had an unrealized loss of \$1.8 million. Our management believes that any credit risk associated with the 2006 and 2008 Swap Agreements is remote based on the creditworthiness of the financial institution issuing the swap agreements.

KADANT INC.

Liquidity and Capital Resources (continued)

Additional Liquidity and Capital Resources

On October 22, 2008, our board of directors approved the repurchase by us of up to \$30 million of our equity securities during the period from October 22, 2008 through October 22, 2009. As of October 3, 2009, we had repurchased 494,493 shares of our common stock for \$5.9 million under this authorization. On November 4, 2009, our board of directors approved the repurchase by us of up to \$20 million of our equity securities during the period from November 4, 2009 through November 4, 2010.

In the second quarter of 2009, we implemented a one-time cash repatriation plan to use cash from our foreign subsidiaries to repay a portion of our outstanding debt obligations in the U.S. and China in the second and third quarters of 2009. As a result, we repatriated \$37.9 million of cash to the U.S. by the end of the third quarter of 2009 and expect to repatriate approximately \$3.3 million of cash by the end of the fourth quarter of 2009. It is our intention to reinvest indefinitely the remaining earnings of our international subsidiaries in order to support the current and future capital needs of their operations. Through October 3, 2009, we have not provided for U.S. income taxes on approximately \$65.3 million of unremitted foreign earnings. The U.S. tax cost has not been determined due to the fact that it is not practicable to estimate at this time. The related foreign tax withholding, which would be required if we remitted the foreign earnings to the U.S., would be approximately \$1.0 million.

It is our policy to provide for uncertain tax positions and the related interest and penalties based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. At October 3, 2009, we had a liability for unrecognized tax benefits and an accrual for the payment of interest and penalties totaling \$7.8 million. To the extent we prevail in matters for which a liability for an unrecognized tax benefit is established or are required to pay amounts in excess of the liability, our effective tax rate in a given financial statement period may be affected.

In 2005, Composites LLC sold its composites business, which is presented as a discontinued operation in the accompanying condensed consolidated financial statements. Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including warranty obligations related to products manufactured prior to the sale date. Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business. At October 3, 2009, the accrued warranty costs for Composites LLC were \$2.1 million.

Although we currently have no material commitments for capital expenditures, we plan to make expenditures of approximately \$0.7 million during the remainder of 2009 for property, plant, and equipment.

In the future, our liquidity position will primarily be affected by the level of cash flows from operations, cash paid to satisfy debt repayments, capital projects, stock repurchases, or additional acquisitions, if any. We believe that our existing resources, together with the cash available from our credit facilities and the cash we expect to generate from continuing operations, will be sufficient to meet the capital requirements of our current operations for the foreseeable future.

Item 3 – Quantitative and Qualitative Disclosures About Market Risk



Our exposure to market risk from changes in interest rates and foreign currency exchange rates has not changed materially from our exposure at year-end 2008 as disclosed in Item 7A of our Annual Report on Form 10-K for the fiscal year ended January 3, 2009 filed with the SEC.

KADANT INC.

Item 4 – Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

Our management, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of October 3, 2009. The term “disclosure controls and procedures,” as defined in Securities Exchange Act Rules 13a-15(e) and 15d-15(e), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by the company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based upon the evaluation of our disclosure controls and procedures as of October 3, 2009, our Chief Executive Officer and Chief Financial Officer concluded that as of October 3, 2009, our disclosure controls and procedures were effective at the reasonable assurance level.

(b) Changes in Internal Control Over Financial Reporting

There have not been any changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the fiscal quarter ended October 3, 2009 that have materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

We have been named as a co-defendant, together with Composites LLC and another defendant, in a consumer class action lawsuit filed in the United States District Court for the District of Massachusetts (the District Court) on December 27, 2007 on behalf of a putative class of individuals who own GeoDeck™ decking or railing products manufactured by Composites LLC between April 2002 and October 2003. The complaint in this matter purports to assert, among other things, causes of action for unfair and deceptive trade practices, fraud, negligence, breach of warranty and unjust enrichment, and it seeks compensatory damages and punitive damages under various state consumer protection statutes. The District Court dismissed the complaint against all defendants in its entirety on November 19, 2008. On March 3, 2009, the District Court denied the plaintiffs’ post-judgment motions to vacate this order of dismissal and amend the complaint. The plaintiffs appealed the District Court’s denial of these motions to the U.S. First Circuit Court of Appeals. A hearing on the plaintiffs’ appeal was held on November 3, 2009 and a decision is pending. We have been named as a co-defendant, together with Composites LLC and two other defendants, in several state class action complaints that are substantially similar to the complaint in the purported federal class action. To our knowledge, these complaints have been filed to date as follows: on October 1, 2009 in the First Judicial District Court, County of Santa Fe, State of New Mexico; on October 7, 2009 in the Supreme Court of the State of New York, County of Westchester; on October 8, 2009 in the Superior Court, Middlesex County, Commonwealth of Massachusetts; on October 15, 2009 in the Superior Court, Judicial District of Middlesex, State of Connecticut; and

on October 30, 2009 in the District Court, Boulder County, State of Colorado. These complaints, which are substantially identical, purport to assert, among other things, causes of action for unfair and deceptive trade practices, breach of the duty to warn, breach of warranty and unjust enrichment, seek compensatory damages for similarly situated consumers within those states, in estimated amounts of less than \$5 million each. The attorneys for the plaintiffs in the state class action complaints, who also represent the plaintiffs in the federal class action, have indicated that they may file additional state class action complaints. We intend to defend against all of these and related actions vigorously, but there is no assurance we will prevail in such defense or that additional lawsuits asserting similar claims will not be filed against us. We could incur significant costs to defend these or similar lawsuits and a judgment or a settlement of such claims could have a material adverse impact on our condensed consolidated financial results. We have not made an accrual related to this litigation as we believe that an adverse outcome is not probable and estimable at this time.

KADANT INC.

Item 1A – Risk Factors

In connection with the “safe harbor” provisions of the Private Securities Litigation Reform Act of 1995, we wish to caution readers that the following important factors, among others, in some cases have affected, and in the future could affect, our actual results and could cause our actual results in 2009 and beyond to differ materially from those expressed in any forward-looking statements made by us, or on our behalf.

Our business is dependent on worldwide and local economic conditions as well as the condition of the pulp and paper industry.

We sell products primarily to the pulp and paper industry, which is a cyclical industry. Generally, the financial condition of the global pulp and paper industry corresponds to the condition of the worldwide economy, as well as to a number of other factors, including pulp and paper production capacity relative to demand. Since the third quarter of 2008, worldwide equity and credit markets have been experiencing extreme volatility and disruption and the markets in which we sell our products, both globally and locally, are experiencing severe economic downturns, the lengths of which are difficult to predict. This global uncertainty and turmoil and the recession in many economies have adversely affected demand for our customers’ products, as well as for our products, especially our capital equipment products. Our stock-preparation equipment product line has been particularly affected since it contains a higher proportion of capital products than our other product lines. The slowing of demand as consumer and economic activity declines results in reduced demand for paper and board products. This reduced demand has resulted in an overcapacity situation in many grades of paper, particularly linerboard, in most regions of the world, which adversely affects our capital business. In addition, paper producers are lowering their production rates, which adversely impacts the sales of our products, including parts and consumables. Also, the crisis affecting financial institutions has caused, and is likely to continue to cause, liquidity and credit issues for many businesses, including our customers in the pulp and paper industry as well as other industries, and results in their inability to fund projects, capacity expansion plans and, to some extent, routine operations. We expect these factors to particularly affect planned or proposed projects in developing economies, which have recently been a source of significant capital expansion projects for both our stock-preparation and fluid-handling systems and equipment product lines. These conditions have resulted in a number of structural changes in the pulp and paper industry, including decreased spending, mill closures, consolidations, and bankruptcies, all of which adversely affect our business, revenue, and profitability. Furthermore, the inability of our customers to obtain credit may affect our ability to recognize revenue and income, particularly on large capital equipment orders from new customers for which we may require letters of credit. We may also be unable to issue letters of credit to our customers, required in some cases to guarantee performance, if the economic crisis continues and we exhaust our existing sources of credit. In addition, paper producers have been and continue to be negatively affected by higher operating costs, especially higher energy and chemical costs. Paper companies have curtailed their capital and operating spending in the current economic environment and will likely be cautious about resuming spending, if and when market conditions improve. As paper companies consolidate operations in response to market weakness, they frequently reduce capacity and postpone or even cancel capacity addition or expansion projects. In Europe and North America, the worsening economic conditions earlier in the year resulted in an oversupply of linerboard as demand fell. For example, International Paper Company and West Fraser Timber Co. Ltd. recently announced permanent capacity closures in North America, which will adversely affect our North American business. Europe has been particularly affected as the strong Euro has hurt exports in the region. In addition, our financial performance for the remainder of 2009 and potentially longer will be negatively impacted if there are delays in customers securing financing or our customers become unable to secure such financing. It is extremely difficult to accurately forecast our revenues and earnings per share in the current economic environment.

Certain of our contracts, particularly for stock-preparation and systems orders, require us to provide a standby letter of credit to a customer as beneficiary to guarantee our warranty and performance obligations under the contract. One of our customers has indicated its intention to draw upon all of their outstanding standby letters of credit, which total \$5.8 million. These letters of credit were issued to secure our warranty and performance obligations under multiple contracts with that customer and we believe that the reasons for the draws are principally unrelated to our warranty and performance obligations. We have opposed, and intend to continue to vigorously oppose, these draws and any other potential claims and may incur significant legal expenses in the process, and if we are unsuccessful we could incur a significant expense that would adversely affect our financial results. In addition, due to this dispute we currently have poor relations with this customer, and unless they improve, the loss of business from this customer could negatively affect our future revenues.

KADANT INC.

Our debt may adversely affect our cash flow and may restrict our investment opportunities.

In 2008, we entered into a five-year unsecured revolving credit facility (2008 Credit Agreement) in the aggregate principal amount of up to \$75 million, which includes an uncommitted unsecured incremental borrowing facility of up to an additional \$75 million. We had \$15 million outstanding under the 2008 Credit Agreement as of October 3, 2009 and we have also borrowed additional amounts under other agreements to fund our operations. We may also obtain additional long-term debt and working capital lines of credit to meet future financing needs, which would have the effect of increasing our total leverage.

Our indebtedness could have negative consequences, including:

- increasing our vulnerability to adverse economic and industry conditions,
- limiting our ability to obtain additional financing,
- limiting our ability to pay dividends on or to repurchase our capital stock,
- limiting our ability to complete a merger or an acquisition,
- limiting our ability to acquire new products and technologies through acquisitions or licensing agreements, and
- limiting our flexibility in planning for, or reacting to, changes in our business and the industries in which we compete.

Our existing indebtedness bears interest at floating rates and as a result, our interest payment obligations on our indebtedness will increase if interest rates increase. To reduce the exposure to floating rates, we hedged \$23.4 million, or 100%, of our outstanding floating rate debt as of October 3, 2009 through interest rate swap agreements. The unrealized loss associated with these swap agreements was \$1.8 million as of October 3, 2009. This unrealized loss represents the estimated amount that the swap agreements could be settled for. The counterparty to the swap agreements could demand an early termination of the swap agreements if we are in default under the 2008 Credit Agreement, or any agreement that amends or replaces the 2008 Credit Agreement in which the counterparty is a member, and we are unable to cure the default. If these swap agreements were terminated prior to the scheduled maturity date and if we were required to pay cash for the value of the swap, we would incur a loss, which would adversely affect our financial results.

Our ability to satisfy our obligations and to reduce our total debt depends on our future operating performance and on economic, financial, competitive, and other factors beyond our control. Our business may not generate sufficient cash flows to meet these obligations or to successfully execute our business strategy. The 2008 Credit Agreement includes certain financial covenants requiring us to comply with a maximum consolidated leverage ratio of 3.5 and a minimum consolidated fixed charge coverage ratio of 1.2. Our earnings before interest, taxes, depreciation and amortization (EBITDA), as defined in the 2008 Credit Agreement, is a factor used in these ratios. Our failure to comply with these covenants may result in an event of default under the 2008 Credit Agreement, the swap agreements, and our other credit facilities, and would have significant negative consequences for our current operations and our future ability to fund our operations and grow our business. If we are unable to service our debt and fund our business, we may be forced to reduce or delay capital expenditures or research and development expenditures, seek additional financing or equity capital, restructure or refinance our debt, or sell assets. We may seek to renegotiate certain terms of our 2008 Credit Agreement or seek waivers from compliance with these financial covenants, both of which could result in additional borrowing costs. Furthermore, there can be no assurance that our lenders would amend such terms or grant such waivers or that we would be able to obtain additional financing, or refinance other existing debt on terms acceptable to us or at all.

Restrictions in our 2008 Credit Agreement may limit our activities.

Our 2008 Credit Agreement contains, and future debt instruments to which we may become subject may contain, restrictive covenants that limit our ability to engage in activities that could otherwise benefit us, including restrictions on our ability and the ability of our subsidiaries to:

- incur additional indebtedness,
- pay dividends on, redeem, or repurchase our capital stock,
- make investments,
- create liens,
- sell assets,
- enter into transactions with affiliates, and
- consolidate, merge, or transfer all or substantially all of our assets and the assets of our subsidiaries.

KADANT INC.

We are also required to meet specified financial covenants under the terms of our 2008 Credit Agreement. Our ability to comply with these financial restrictions and covenants is dependent on our future performance, which is subject to prevailing economic conditions and other factors, including factors that are beyond our control such as currency exchange rates, interest rates, changes in technology, and changes in the level of competition.

Our failure to comply with any of these restrictions or covenants may result in an event of default under our 2008 Credit Agreement and other loan obligations, which could permit acceleration of the debt under those instruments and require us to repay the debt before its scheduled due date.

If an event of default were to occur, we might not have sufficient funds available to make the payments required under our indebtedness. If we are unable to repay amounts owed under our debt agreements, those lenders may be entitled to foreclose on and sell the collateral that secures our borrowings under the agreements.

We may be required to reorganize our operations in response to changing conditions in the worldwide economy and the pulp and paper industry, and such actions may require significant expenditures and may not be successful.

We have undertaken various restructuring measures in response to changing market conditions in the countries in which we operate and in the pulp and paper industry in general, which have affected our business. We may engage in additional cost reduction programs in the future. We may not recoup the costs of programs we have already initiated, or other programs in which we may decide to engage in the future, the costs of which may be significant. In connection with any future plant closures, delays or failures in the transition of production from existing facilities to our other facilities in other geographic regions could also adversely affect our results of operations. In addition, it is extremely difficult to accurately forecast our financial performance in the current economic environment, and the efforts we make to align our cost structure may not be sufficient or able to keep pace with rapidly changing business conditions. Our profitability may decline if our restructuring efforts do not sufficiently reduce our future costs and position us to maintain or increase our sales.

A significant portion of our international sales has, and may in the future, come from China and we operate several manufacturing facilities in China, which exposes us to political, economic, operational and other risks.

We have historically had significant revenues from China, operate significant facilities in China, and expect to manufacture and source more of our equipment and components from China in the future. Our manufacturing facilities in China, as well as the significant level of revenues from China, expose us to increased risk in the event of economic slowdowns, changes in the policies of the Chinese government, political unrest, unstable economic conditions, or other developments in China or in U.S.-China relations that are adverse to trade, including enactment of protectionist legislation or trade or currency restrictions. In addition, orders from customers in China, particularly for large stock-preparation systems that have been tailored to a customer's specific requirements, have credit risks higher than we generally incur elsewhere, and some orders are subject to the receipt of financing approvals from the Chinese government. For this reason, we do not record signed contracts from customers in China for large stock-preparation systems as orders until we receive the down payments for such contracts. The timing of the receipt of these orders and the down payments are uncertain and there is no assurance that we will be able to recognize revenue on these contracts. We may experience a loss if the contract is cancelled prior to the receipt of a down payment in the event we commence engineering or other work associated with the contract. In addition, we may experience a loss if the contract is cancelled, or the customers do not fulfill their obligations under the contract, prior to the receipt of a letter of credit covering the remaining balance of the contract. Typically, the letter of credit represents 80% or more of the total order.





KADANT INC.

Our business is subject to economic, currency, political, and other risks associated with international sales and operations.

During the first nine months of 2009 and 2008, approximately 60% and 61%, respectively, of our sales were to customers outside the United States, principally in Europe and China. In addition, we operate several manufacturing operations worldwide, including those in Asia, Europe, Mexico, and Brazil. International revenues and operations are subject to a number of risks, including the following:

- agreements may be difficult to enforce and receivables difficult to collect through a foreign country's legal system,
- foreign customers may have longer payment cycles,
- foreign countries may impose additional withholding taxes or otherwise tax our foreign income, impose tariffs, adopt other restrictions on foreign trade, impose currency restrictions or enact other protectionist or anti-trade measures,
- worsening economic conditions may result in worker unrest, labor actions, and potential work stoppages,
- it may be difficult to repatriate funds, due to unfavorable tax consequences or other restrictions or limitations imposed by foreign governments, and
- the protection of intellectual property in foreign countries may be more difficult to enforce.

Although we seek to charge our customers in the same currency in which our operating costs are incurred, fluctuations in currency exchange rates may affect product demand and adversely affect the profitability in U.S. dollars of products we provide in international markets where payment for our products and services is made in their local currencies. In addition, our inability to repatriate funds could adversely affect our ability to service our debt obligations. Any of these factors could have a material adverse impact on our business and results of operations. Furthermore, while some risks can be hedged using derivatives or other financial instruments, or may be insurable, such attempts to mitigate these risks may be costly and not always successful.

We are subject to intense competition in all our markets.

We believe that the principal competitive factors affecting the markets for our products include quality, price, service, technical expertise, and product performance and innovation. Our competitors include a number of large multinational corporations that may have substantially greater financial, marketing, and other resources than we do. As a result, they may be able to adapt more quickly to new or emerging technologies and changes in customer requirements, or to devote greater resources to the promotion and sale of their services and products. Competitors' technologies may prove to be superior to ours. Our current products, those under development, and our ability to develop new technologies may not be sufficient to enable us to compete effectively. Competition, especially in China, has increased as new companies enter the market and existing competitors expand their product lines and manufacturing operations.

Adverse changes to the soundness of our suppliers and customers could affect our business and results of operations.

All of our businesses are exposed to risk associated with the creditworthiness of our key suppliers and customers, including pulp and paper manufacturers and other industrial customers, many of which may be adversely affected by the volatile conditions in the financial markets, worldwide economic downturns, and worsening economic conditions. These conditions could result in financial instability, bankruptcy, or other adverse effects at any of our suppliers or customers. The consequences of such adverse effects could include the interruption of production at the facilities of our suppliers, the reduction, delay or cancellation of customer orders, delays in or the inability of customers to obtain financing to purchase our products, and bankruptcy of customers or other creditors. For example, two of our customers in North America, Smurfit-Stone Container Corporation and Abitibi Bowater Inc., filed for bankruptcy protection in the first quarter of 2009, which adversely affected our revenues and ability to collect certain

receivables, among other things. Any adverse changes to the soundness of our suppliers or customers may adversely affect our cash flow, profitability and financial condition.

Adverse changes to the soundness of financial institutions could affect us.

We have relationships with many financial institutions, including lenders under our credit facilities and insurance underwriters, and from time to time, we execute transactions with counterparties in the financial industry, such as our interest swap arrangements and other hedging transactions. As a consequence of the recent and continuing volatility in the financial markets, these financial institutions or counterparties could be adversely affected and we may not be able to access credit facilities, complete transactions as intended, or otherwise obtain the benefit of the arrangements we have entered into with such financial parties, which could adversely affect our business and results of operations.

KADANT INC.

The inability of Kadant Composites LLC to pay claims against it has exposed us to litigation, which if we are unable to successfully defend, could have a material adverse effect on our condensed consolidated financial results.

On October 21, 2005, our Kadant Composites LLC subsidiary (Composites LLC) sold substantially all of its assets to LDI Composites Co. (Buyer). Under the terms of the asset purchase agreement, Composites LLC retained certain liabilities associated with the operation of the business prior to the sale, including warranty obligations related to products manufactured prior to the sale date (Retained Liabilities), and, jointly and severally with its parent company Kadant Inc., agreed to indemnify the Buyer against losses caused to the Buyer arising from claims associated with the Retained Liabilities. Pursuant to the asset purchase agreement, the indemnification obligation was contractually limited to approximately \$8.9 million. On May 1, 2009, the Buyer sold the business to a third party and pursuant to the second amendment to the asset purchase agreement, among other matters, the new buyer was included as an indemnified party and the indemnification obligation was lowered to \$8.4 million. All activity related to this business is classified in the results of the discontinued operation in our condensed consolidated financial statements.

Composites LLC retained all of the cash proceeds received from the asset sale and continued to administer and pay warranty claims from the sale proceeds into the third quarter of 2007. On September 30, 2007, Composites LLC announced that it no longer had sufficient funds to honor warranty claims, was unable to pay or process warranty claims, and ceased doing business. We are now co-defendants in a purported federal consumer class action and several state consumer class actions. See Part II, Item 1, "Legal Proceedings" for further information. We could incur substantial costs to defend ourselves and other indemnified parties under our indemnification obligations in these lawsuits and a judgment or a settlement of the claims against the defendants could have a material adverse impact on our condensed consolidated financial results. Creditors or other claimants against Composites LLC may seek other parties, including us, against whom to assert claims. While we believe any such asserted or possible claims against us or other indemnified parties would be without merit, the cost of litigation and the outcome, if we were unable to successfully defend such claims, could adversely affect our condensed consolidated financial results.

An increase in the accrual for warranty costs of the discontinued operation adversely affects our condensed consolidated financial results.

The discontinued operation has experienced significant liabilities associated with warranty claims related to its composite decking products manufactured prior to the sale date. The accrued warranty costs of the discontinued operation as of October 3, 2009 represents the low end of the estimated range of warranty costs based on the level of claims received. Composites LLC has calculated that the total potential warranty cost ranges from \$2.1 million to approximately \$13.1 million. The high end of the range represents the estimated maximum level of warranty claims remaining based on the total sales of the products under warranty. On September 30, 2007, the discontinued operation ceased doing business and has no employees or other service providers to collect or process warranty claims. Composites LLC will continue to record adjustments to accrued warranty costs to reflect the minimum amount of the potential range of loss for products under warranty based on judgments entered against it in litigation, which will adversely affect our consolidated results.

Our inability to successfully identify and complete acquisitions or successfully integrate any new or previous acquisitions could have a material adverse effect on our business.

Our strategy includes the acquisition of technologies and businesses that complement or augment our existing products and services. Our most recent acquisition was the Kadant Jining acquisition in June 2006. Any such acquisition involves numerous risks that may adversely affect our future financial performance and cash flows. These risks include:

- competition with other prospective buyers resulting in our inability to complete an acquisition or in us paying substantial premiums over the fair value of the net assets of the acquired business,

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- inability to obtain regulatory approval, including antitrust approvals,
- difficulty in assimilating operations, technologies, products and the key employees of the acquired business,
- inability to maintain existing customers or to sell the products and services of the acquired business to our existing customers,
- diversion of management's attention away from other business concerns,
- inability to improve the revenues and profitability or realize the cost savings and synergies expected in the acquisition,
- assumption of significant liabilities, some of which may be unknown at the time,
- potential future impairment of the value of goodwill and intangible assets acquired, and
- identification of internal control deficiencies of the acquired business.

KADANT INC.

In the fourth quarter of 2008, we recorded a \$40.3 million impairment charge to write down the goodwill associated with the stock-preparation reporting unit within our Papermaking Systems segment. We may incur additional impairment charges to write down the value of our goodwill and acquired intangible assets in the future if the assets are not deemed recoverable, which could have a material adverse effect on our operating results.

Our fiber-based products business is subject to a number of factors that may adversely influence its profitability, including dependence on a few suppliers of raw materials and fluctuations in the costs of natural gas.

We are dependent on three paper mills for the fiber used in the manufacture of our fiber-based granular products. Due to process changes at the mills, we have experienced some difficulty obtaining sufficient raw material to operate at optimal production levels. We continue to work with the mills to ensure a stable supply of raw material. To date, we have been able to meet all of our customer delivery requirements, but there can be no assurance that we will be able to meet future delivery requirements. Although we believe our relationships with the mills are good, the mills could decide not to continue to supply sufficient papermaking byproducts, or may not agree to continue to supply such products on commercially reasonable terms. If the mills were unable or unwilling to supply us sufficient fiber, we would be forced to find an alternative supply for this raw material. We may be unable to find an alternative supply on commercially reasonable terms or could incur excessive transportation costs if an alternative supplier were found, which would increase our manufacturing costs, and might prevent prices for our products from being competitive or require closure of the business.

We use natural gas, the price of which is subject to fluctuation, in the production of our fiber-based granular products. We seek to manage our exposure to natural gas price fluctuations by entering into short-term forward contracts to purchase specified quantities of natural gas from a supplier. We may not be able to effectively manage our exposure to natural gas price fluctuations. Higher costs of natural gas would adversely affect our consolidated results if we were unable to effectively manage our exposure or pass these costs on to customers in the form of surcharges.

Our inability to protect our intellectual property could have a material adverse effect on our business. In addition, third parties may claim that we infringe their intellectual property, and we could suffer significant litigation or licensing expense as a result.

We seek patent and trade secret protection for significant new technologies, products, and processes because of the length of time and expense associated with bringing new products through the development process and into the marketplace. We own numerous U.S. and foreign patents, and we intend to file additional applications, as appropriate, for patents covering our products. Patents may not be issued for any pending or future patent applications owned by or licensed to us, and the claims allowed under any issued patents may not be sufficiently broad to protect our technology. Any issued patents owned by or licensed to us may be challenged, invalidated, or circumvented, and the rights under these patents may not provide us with competitive advantages. In addition, competitors may design around our technology or develop competing technologies. Intellectual property rights may also be unavailable or limited in some foreign countries, which could make it easier for competitors to capture increased market share. We could incur substantial costs to defend ourselves in suits brought against us, including for alleged infringement of third party rights, or in suits in which we may assert our intellectual property rights against others. An unfavorable outcome of any such litigation could have a material adverse effect on our business and results of operations. In addition, as our patents expire, we rely on trade secrets and proprietary know-how to protect our products. We cannot be sure the steps we have taken or will take in the future will be adequate to deter misappropriation of our proprietary information and intellectual property. Of particular concern are developing countries, such as China, where the laws, courts, and administrative agencies may not protect our intellectual property rights as fully as in the United States or Europe.

We seek to protect trade secrets and proprietary know-how, in part, through confidentiality agreements with our collaborators, employees, and consultants. These agreements may be breached, we may not have adequate remedies for any breach, and our trade secrets may otherwise become known or be independently developed by our competitors, or our competitors may otherwise gain access to our intellectual property.

KADANT INC.

Our share price will fluctuate.

Stock markets in general and our common stock in particular have experienced significant price and volume volatility over the past year. The market price and trading volume of our common stock may continue to be subject to significant fluctuations due not only to general stock market conditions but also to a change in sentiment in the market regarding our operations, business prospects, or future funding. Given the nature of the markets in which we participate and the impact of accounting standards related to revenue recognition, we may not be able to reliably predict future revenues and profitability, and unexpected changes may cause us to adjust our operations. A large proportion of our costs are fixed, due in part to our significant selling, research and development, and manufacturing costs. Thus, small declines in revenues could disproportionately affect our operating results. Other factors that could affect our share price and quarterly operating results include:

- failure of our products to pass contractually agreed upon acceptance tests, which would delay or prohibit recognition of revenues under applicable accounting guidelines,
- changes in the assumptions used for revenue recognized under the percentage-of-completion method of accounting,
- failure of a customer, particularly in Asia, to comply with an order's contractual obligations or inability of a customer to provide financial assurances of performance,
  - adverse changes in demand for and market acceptance of our products,
  - competitive pressures resulting in lower sales prices for our products,
  - adverse changes in the pulp and paper industry,
  - delays or problems in our introduction of new products,
  - delays or problems in the manufacture of our products,
- our competitors' announcements of new products, services, or technological innovations,
- contractual liabilities incurred by us related to guarantees of our product performance,
- increased costs of raw materials or supplies, including the cost of energy,
  - changes in the timing of product orders,
  - fluctuations in our effective tax rate,
- the operating and share price performance of companies that investors consider to be comparable to us, and
  - changes in global financial markets and global economies and general market conditions.

Anti-takeover provisions in our charter documents, under Delaware law, and in our shareholder rights plan could prevent or delay transactions that our shareholders may favor.

Provisions of our charter and bylaws may discourage, delay, or prevent a merger or acquisition that our shareholders may consider favorable, including transactions in which shareholders might otherwise receive a premium for their shares. For example, these provisions:

- authorize the issuance of "blank check" preferred stock without any need for action by shareholders,
  - provide for a classified board of directors with staggered three-year terms,
- require supermajority shareholder voting to effect various amendments to our charter and bylaws,
  - eliminate the ability of our shareholders to call special meetings of shareholders,
  - prohibit shareholder action by written consent, and
- establish advance notice requirements for nominations for election to our board of directors or for proposing matters that can be acted on by shareholders at shareholder meetings.

In addition, our board of directors has adopted a shareholder rights plan intended to protect shareholders in the event of an unfair or coercive offer to acquire our company and to provide our board of directors with adequate time to evaluate unsolicited offers. Preferred stock purchase rights have been distributed to our common shareholders



pursuant to the rights plan. This rights plan may have anti-takeover effects. The rights plan will cause substantial dilution to a person or group that attempts to acquire us on terms that our board of directors does not believe are in our best interests and those of our shareholders and may discourage, delay, or prevent a merger or acquisition that shareholders may consider favorable, including transactions in which shareholders might otherwise receive a premium for their shares.

Item 6 – Exhibits

See Exhibit Index on the page immediately preceding exhibits.

KADANT INC.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized as of the 12th day of November, 2009.

KADANT INC.

/s/ Thomas M. O'Brien  
Thomas M. O'Brien  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

KADANT INC.

EXHIBIT INDEX

Exhibit Number	Description of Exhibit
31.1	Certification of the Principal Executive Officer of the Registrant Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
31.2	Certification of the Principal Financial Officer of the Registrant Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
32	Certification of the Chief Executive Officer and the Chief Financial Officer of the Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

