

COLUMBIA BANKING SYSTEM INC
Form 10-K
March 04, 2010
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

x **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2009 or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 0-20288

COLUMBIA BANKING SYSTEM, INC.

(Exact name of registrant as specified in its charter)

Washington
(State or other jurisdiction of
incorporation or organization)

1301 A Street

Tacoma, Washington 98402

91-1422237
(I.R.S. Employer
Identification Number)

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

(Address of principal executive offices) (Zip code)

Registrant's Telephone Number, Including Area Code: (253) 305-1900

Securities Registered Pursuant to Section 12(b) of the Act:

Common Stock, No Par Value

(Title of class)

Securities Registered Pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (17 C.F.R. 229.405) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act (check one):

Large Accelerated Filer Accelerated Filer Non-accelerated Filer Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of Common Stock held by non-affiliates of the registrant at June 30, 2009 was \$180,094,720 based on the closing sale price of the Common Stock on that date.

The number of shares of registrant's Common Stock outstanding at January 31, 2010 was 28,164,749.

DOCUMENTS INCORPORATED BY REFERENCE:

Portions of the Registrant's definitive 2010 Annual Meeting Proxy Statement.

Part III

Table of Contents

COLUMBIA BANKING SYSTEM, INC.

FORM 10-K ANNUAL REPORT

DECEMBER 31, 2009

TABLE OF CONTENTS

PART I

| | | |
|----------|----------------------------------|----|
| Item 1. | <u>Business</u> | 4 |
| Item 1A. | <u>Risk Factors</u> | 16 |
| Item 1B. | <u>Unresolved Staff Comments</u> | 24 |
| Item 2. | <u>Properties</u> | 24 |
| Item 3. | <u>Legal Proceedings</u> | 25 |
| Item 4. | <u>Reserved</u> | 25 |

PART II

| | | |
|----------|--|-----|
| Item 5. | <u>Market for the Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities</u> | 26 |
| Item 6. | <u>Selected Financial Data</u> | 28 |
| Item 7. | <u>Management's Discussion and Analysis of Financial Condition and Results of Operation</u> | 31 |
| Item 7A. | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | 58 |
| Item 8. | <u>Financial Statements and Supplementary Data</u> | 61 |
| Item 9. | <u>Changes in and Disagreements With Accountants on Accounting and Financial Disclosure</u> | 98 |
| Item 9A. | <u>Controls and Procedures</u> | 98 |
| Item 9B. | <u>Other Information</u> | 100 |

PART III

| | | |
|----------|---|-----|
| Item 10. | <u>Directors, Executive Officers and Corporate Governance</u> | 101 |
| Item 11. | <u>Executive Compensation</u> | 101 |
| Item 12. | <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> | 101 |
| Item 13. | <u>Certain Relationships and Related Transactions, and Director Independence</u> | 101 |
| Item 14. | <u>Principal Accounting Fees and Services</u> | 101 |

PART IV

| | | |
|----------|--|-----|
| Item 15. | <u>Exhibits, Financial Statement Schedules</u> | 102 |
| | <u>Signatures</u> | 103 |
| | <u>Index to Exhibits</u> | 104 |

Table of Contents

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This annual report on Form 10-K may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about our plans, objectives, expectations and intentions that are not historical facts, and other statements identified by words such as expects, anticipates, intends, plans, believes, should, projects, estimates or words of similar meaning. These forward-looking statements are based on current beliefs and expectations of management and are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond our control. In addition, these forward-looking statements are subject to assumptions with respect to future business strategies and decisions that are subject to change. In addition to the factors set forth in the sections titled Risk Factors, Business and Management's Discussion and Analysis of Financial Condition and Results of Operations in this Form 10-K, the following factors, among others, could cause actual results to differ materially from the anticipated results:

local and national economic conditions could be less favorable than expected or could have a more direct and pronounced effect on us than expected and adversely affect our ability to continue internal growth at historical rates and maintain the quality of our earning assets;

the local housing/real estate market could continue to decline;

the risks presented by a continued economic recession, which could adversely affect credit quality, collateral values, including real estate collateral, investment values, liquidity and loan originations and loan portfolio delinquency rates;

the integration of our two recent FDIC-assisted acquisitions may present unforeseen challenges;

the efficiencies and enhanced financial and operating performance we expect to realize from investments in personnel, acquisitions and infrastructure could not be realized;

interest rate changes could significantly reduce net interest income and negatively affect funding sources;

projected business increases following strategic expansion or opening of new branches could be lower than expected;

changes in the scope and cost of FDIC insurance and other coverages, and changes in the U.S. Treasury's Capital Purchase Program;

changes in accounting principles, policies, and guidelines applicable to bank holding companies and banking;

competition among financial institutions could increase significantly;

the goodwill we have recorded in connection with acquisitions could become impaired, which may have an adverse impact on our earnings and capital;

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

the reputation of the financial services industry could deteriorate, which could adversely affect our ability to access markets for funding and to acquire and retain customers;

the terms and costs of the numerous actions taken by the Federal Reserve, the U.S. Congress, the Treasury, the FDIC, the SEC and others in response to the liquidity and credit crisis, or the failure of these actions to help stabilize the financial markets, asset prices, market liquidity, or worsening of current financial market and economic conditions could materially and adversely affect our business, financial condition, results of operations, and the trading price of our common stock; and

our ability to effectively manage credit risk, interest rate risk, market risk, operational risk, legal risk, liquidity risk and regulatory and compliance risk.

You should take into account that forward-looking statements speak only as of the date of this report. Given the described uncertainties and risks, we cannot guarantee our future performance or results of operations and you should not place undue reliance on these forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required under federal securities laws.

Table of Contents

PART I

ITEM 1. BUSINESS

General

Columbia Banking System, Inc. (referred to in this report as we, our, and the Company) is a registered bank holding company whose wholly owned banking subsidiary, Columbia State Bank (Columbia Bank or the Bank) also does business under the Bank of Astoria name and conducts full-service commercial banking business in the states of Washington and Oregon. Headquartered in Tacoma, Washington, we provide a full range of banking services to small and medium-sized businesses, professionals and individuals.

The Company was originally organized in 1988 under the name First Federal Corporation, which was later named Columbia Savings Bank. In 1990, an investor group acquired a controlling interest in the Company and a second corporation, Columbia National Bankshares, Inc. (CNBI), and CNBI's sole banking subsidiary, Columbia National Bank. In 1993, the Company was reorganized to take advantage of commercial banking business opportunities in our principal market area. The opportunities to capture commercial banking market share were due to increased consolidations of banks, primarily through acquisitions by out-of-state holding companies, which created dislocation of customers. As part of the reorganization, CNBI was merged into the Company and Columbia National Bank was merged into the then newly chartered Columbia Bank. In 1994, Columbia Savings Bank was merged into Columbia Bank. We have grown from four branch offices at January 1, 1993 to 52 branch offices at December 31, 2009 and 84 branch offices at January 31, 2010 as a result of our recent acquisitions described below.

At December 31, 2009 Columbia Bank had 52 branch locations in the Seattle/Tacoma metropolitan area and contiguous parts of the Puget Sound region of Washington State, as well as the Longview, Woodland and Vancouver communities in southwestern Washington State, the Portland, Oregon metropolitan area, and the northern Oregon coast. Included in those 52 branch locations are six Columbia Bank branches doing business under the Bank of Astoria name at the Bank of Astoria's former branches located in Astoria, Warrenton, Seaside and Cannon Beach in Clatsop County and in Manzanita and Tillamook in Tillamook County. Substantially all of Columbia Bank's loans, loan commitments and core deposits are within its service areas. Columbia Bank is a Washington state-chartered commercial bank, the deposits of which are insured in whole or in part by the Federal Deposit Insurance Corporation (FDIC). Columbia Bank is subject to regulation by the FDIC and the Washington State Department of Financial Institutions Division of Banks. Although Columbia Bank is not a member of the Federal Reserve System, the Board of Governors of the Federal Reserve System has certain supervisory authority over the Company, which can also affect Columbia Bank.

Recent Acquisitions

On July 23, 2007, the Company completed its acquisition of Mountain Bank Holding Company (Mt. Rainier), the parent company of Mt. Rainier National Bank, Enumclaw, Washington. Mt. Rainier was merged into the Company and Mt. Rainier National Bank was merged into Columbia Bank doing business as Mt. Rainier Bank. The results of Mt. Rainier Bank's operations are included in those of Columbia Bank starting on July 23, 2007. On October 1, 2009, branches doing business as Mt. Rainier Bank were renamed Columbia Bank.

On July 23, 2007, the Company completed its acquisition of Town Center Bancorp (Town Center), the parent company of Town Center Bank, Portland, Oregon. Town Center was merged into the Company and Town Center Bank was merged into Columbia Bank. The results of Town Center Bank's operations are included in those of Columbia Bank starting on July 23, 2007.

On January 22, 2010, Columbia State Bank acquired all of the deposits and certain assets of Columbia River Bank from the FDIC, which was appointed receiver of Columbia River Bank. Columbia State Bank acquired approximately \$903 million in assets and approximately \$891 million in deposits located in 21 branches in Oregon and Washington. Columbia River Bank's loans and other real estate

Table of Contents

assets acquired of approximately \$696 million are subject to a loss-sharing agreement with the FDIC. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$43.9 million on net assets acquired.

On January 29, 2010 Columbia State Bank acquired substantially all of the deposits and assets of American Marine Bank from the FDIC, which was appointed receiver of American Marine Bank. Columbia State Bank acquired approximately \$308 million in assets and approximately \$253 million in deposits located in 11 branches on the western Puget Sound. American Marine Bank's loans and other real estate assets acquired of approximately \$257 million are subject to a loss-sharing agreement with the FDIC. In addition, Columbia State Bank will continue to operate the Trust and Wealth Management Division of American Marine Bank. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$23.0 million on net assets acquired.

Company Management

| Name | Principal Position |
|--------------------|---|
| Melanie J. Dressel | President & Chief Executive Officer |
| Andrew McDonald | Executive Vice President & Chief Credit Officer |
| Mark W. Nelson | Executive Vice President & Chief Operating Officer |
| Kent L Roberts | Executive Vice President & Human Resources Director |
| Gary R. Schminkey | Executive Vice President & Chief Financial Officer |

Business Overview

Our goal is to be the leading Pacific Northwest regional community banking company while consistently increasing shareholder value. We continue to build on our reputation for excellent customer service in order to be recognized in all markets we serve as the bank of choice for retail deposit customers, small to medium-sized businesses and affluent households.

We have established a network of 52 branches as of December 31, 2009 from which we intend to grow market share. Western Washington locations consist of twenty-three branches in Pierce County, twelve in King County, two in Cowlitz County, two in Thurston County and one each in Kitsap and Whatcom Counties. Oregon locations include three branches in Clackamas County, two branches in Multnomah County, four branches in Clatsop County and two in Tillamook County.

In order to fund our lending activities and to allow for increased contact with customers, we utilize a branch system to better serve both retail and business depositors. We believe this approach will enable us to expand lending activities while attracting a stable core deposit base. In order to support our strategy of market penetration and increased profitability while continuing our personalized banking approach, we have invested in experienced banking and administrative personnel and have incurred related costs in the creation of our branch network.

Business Strategy

Our business strategy is to provide our customers with the financial sophistication and breadth of products of a regional banking company while retaining the appeal and service level of a community bank. We continually evaluate our existing business processes while focusing on maintaining asset quality and balanced loan and deposit portfolios, building our strong core deposit base, expanding total revenue and controlling expenses in an effort to increase our return on average equity and gain operational efficiencies. We believe that, as a result of our strong commitment to highly personalized, relationship-oriented customer service, our varied products, our strategic branch locations and the long-standing community presence of our managers, banking officers and branch personnel, we are well positioned to attract and retain new customers and to increase our market share of

Table of Contents

loans, deposits, and other financial services in the communities we serve. We are committed to increasing market share in the communities we serve by continuing to leverage our existing branch network, adding new branch locations and considering business combinations that are consistent with our expansion strategy throughout the Pacific Northwest.

Products & Services

We place the highest priority on customer service and assist our customers in making informed decisions when selecting from the products and services we offer. We continuously review our product and service offerings to ensure that we provide our customers with the tools to meet their financial needs. A more complete listing of all the services and products available to our customers can be found on our website: www.columbiabank.com. Some of the core products and services we offer include:

| Personal Banking | Business Banking |
|------------------------------|--|
| Checking and Saving Accounts | Checking & Saving Accounts |
| Online Banking | Online Banking |
| Electronic Bill Pay | Electronic Bill Pay |
| Consumer Lending | Remote Deposit Capture |
| Residential Lending | Cash Management |
| Visa Card Services | Commercial & Industrial Lending |
| Investment Services | Real Estate and Real Estate Construction Lending |
| Private Banking | Equipment Finance |
| | Small Business Services |
| | Visa Card Services |
| | Investment Services |
| | International Banking |
| | Merchant Card Services |

Personal Banking: We offer our personal banking customers an assortment of account products including noninterest and interest-bearing checking, savings, money market and certificate of deposit accounts. Overdraft protection is also available with direct links to the customer's checking account. Our online banking service, Columbia Online, provides our personal banking customers with the ability to safely and securely conduct their banking business 24 hours a day, 7 days a week. Personal banking customers are also provided with a variety of borrowing products including fixed and variable rate home equity loans and lines of credit, home mortgages for purchases and refinances, personal loans, and other consumer loans. Eligible personal banking customers with checking accounts are provided a Visa® Debit Card which can be used both to make purchases and as an ATM card. A variety of Visa® Credit Cards are also available to eligible personal banking customers.

Columbia Private Banking offers affluent clientele and their businesses complex financial solutions, such as deposit and cash management services, credit services, and wealth management strategies. Each private banker provides advisory services and coordinates a relationship team of experienced financial professionals to meet the unique needs of each discerning customer.

Through CB Financial Services⁽¹⁾, customers are provided with a full range of investment options including mutual funds, stocks, bonds, retirement accounts, annuities, tax-favored investments, US Government securities as well as long-term care and life insurance policies. Qualified investment professionals are available to provide advisory services⁽²⁾ and assist customers with retirement, education and other financial planning activities.

- (1) Securities and insurance products are offered through PRIMEVEST Financial Services, Inc., an independent, registered broker/dealer. Member FINRA/SIPC. CB Financial Services is a marketing name for PRIMEVEST. Investment products are * Not FDIC insured * No bank guarantee * Not a deposit * Not insured by any federal government agency * May lose value.
- (2) Advisory services may only be offered by Investment Adviser Representatives in connection with an appropriate PRIMEVEST Advisory Services Agreement and disclosure brochure as provided.

Table of Contents

Business Banking: We offer our business banking customers an assortment of checking, savings, interest bearing money market and certificate of deposit accounts to satisfy all their banking needs. Our Cash Management professionals are available to customize banking solutions with products such as automatic investment and line of credit sweeps; dailyDEPOSIT, our remote deposit product to deposit checks without leaving their place of business; positive pay, to identify fraudulent account activity quickly; and two choices of online banking, Columbia OnLine Banking for Business and Streamlined Business Online Banking. Columbia OnLine Banking for Business provides customers with the ability to tailor user access by individual, view balances and transactions, see check images, transfer funds, place stop payments, pay bills electronically, export transaction history in multiple file formats, create wire transfers and originate ACH transactions, such as direct deposit of employees payroll. Streamlined Business Online Banking is our free online solution intended for smaller businesses, or those just starting out. Streamlined Business Online Banking provides customers with the ability to view balances and transactions, see statements and check images, transfer funds, pay bills electronically and export transaction history in multiple file formats.

We offer a variety of loan products tailored to meet the various needs of business banking customers. Commercial loan products include accounts receivable and inventory financing as well as Small Business Administration financing. We also offer commercial real estate loan products for construction and development or permanent financing. Real estate lending activities have been focused on construction and permanent loans for both owner occupants and investor oriented real estate properties. In addition, the Bank has pursued construction and first mortgages on owner occupied, one- to four-family residential properties. Commercial banking has been directed toward meeting the credit and related deposit needs of various sized businesses and professional practice organizations operating in our primary market areas.

We offer our business banking customers a selection of Visa® Cards including the Business Debit Card that works like a check wherever Visa® is accepted including ATM cash withdrawals 24 hours a day, 7 days a week. We partner with First National Bank of Omaha to offer Visa® Credit Cards such as the Corporate Card which can be used all over the world; the Purchasing Card with established purchasing capabilities based on business needs; as well as the Business Edition® and Business Edition with Maximum Rewards® that earns reward points with every purchase. Our International Banking Department provides both large and small businesses with the ability to buy and sell foreign currencies as well as obtain letters of credit and wire funds to their customers and suppliers in foreign countries.

Business clients that utilize Columbia's Merchant Card Services have the ability to accept Visa®, MasterCard® and Discover® sales drafts for deposit directly into their business checking account. Merchants are provided with a comprehensive accounting system tailored to meet each merchant's needs, which includes month-to-date credit card deposit information on a transaction statement. Internet access is available to view merchant reports that allow business customers to review merchant statements, authorized, captured, cleared and settled transactions.

Through CB Financial Services⁽¹⁾, customers are provided with an array of investment options and all the tools and resources necessary to assist them in reaching their investment goals. Some of the investment solutions available to customers include 401(k), Simple IRA, Simple Employee Pensions, Buy-Sell Agreements, Key-Man Insurance, Business Succession Planning and personal investments.

Competition

Our industry remains highly competitive in spite of challenging economic conditions. Several other financial institutions with greater resources compete for banking business in our market areas. Among the advantages of some of these institutions are their ability to make larger loans, finance extensive advertising and

(1) Securities and insurance products are offered through PRIMEVEST Financial Services, Inc., an independent, registered broker/dealer. Member FINRA/SIPC. CB Financial Services is a marketing name for PRIMEVEST. Investment products are * Not FDIC insured * No bank guarantee * Not a deposit * Not insured by any federal government agency * May lose value.

Table of Contents

promotion campaigns, access international financial markets and allocate their investment assets to regions of highest yield and demand. In addition to competition from other banking institutions, we continue to experience competition from non-banking companies such as credit unions, brokerage houses and other financial services companies. We compete for deposits, loans, and other financial services by offering our customers similar breadth of products as our larger competitors while delivering a more personalized service level with faster transaction turnaround time.

Market Areas

Washington: Over half of our total branches within Washington are located in Pierce County, with an estimated population of 805,000 residents. At June 30, 2009 our Pierce County branch locations' share of the county's total deposit market was 16% ranking first among our competition. Also located in Pierce County is our Company headquarters in the city of Tacoma and one nearby operational facility. Some of the most significant contributors to the Pierce County economy are the Port of Tacoma whose activities are related to more than 43,000 jobs in the county, and well over 100,000 in the state of Washington, McChord Air Force Base and Fort Lewis Army Base that account for nearly 20% of the County's total employment and the manufacturing industry which supplies the Boeing Company.

We operate twelve branch locations in King County, including Seattle, Bellevue and Redmond. King County, which is Washington's most highly populated county at approximately 1.9 million residents, is a market that has significant growth potential for our Company and will play a key role in our expansion strategy in the future. At June 30, 2009 our share of the King County deposit market was less than 1%⁽¹⁾; however, we have made inroads within this market through the strategic expansion of our banking team. The north King County economy is primarily made up of the aerospace, construction, computer software and biotechnology industries. South King County with its close proximity to Pierce County is considered a natural extension of our primary market area. The economy of south King County is primarily comprised of residential communities supported by light industrial, retail, aerospace and distributing and warehousing industries.

Some other market areas served by the Company include Cowlitz County where we operate two branch locations that account for 8.5%⁽¹⁾ of the deposit market share, Thurston County where we operate two branches offices, and Kitsap and Whatcom County where we operate one branch in each county.

Oregon: With the acquisition of Town Center Bancorp in July, 2007, we added five branches in Clackamas and Multnomah counties in the Portland, Oregon area. Our six branches located in the western portions of Clatsop and Tillamook Counties, in the northern Oregon coastal area account for 28%⁽¹⁾ and 7%⁽¹⁾ of the deposit market share, respectively. In Clatsop County, we tied for first place among our competition in market share as of June 30, 2009. Oregon market areas provide a significant opportunity for expansion in the future. Both Clatsop and Tillamook Counties are comprised primarily of tourism, forestry and commercial fishing related businesses.

Employees

As of December 31, 2009 the Company and its banking subsidiaries employed approximately 715 full-time equivalent employees down from 735 at December 31, 2008. We value our employees and pride ourselves on providing a professional work environment accompanied by comprehensive benefit programs. We are committed to providing flexible and value-added benefits to our employees through a Total Compensation Philosophy which incorporates all compensation and benefits. Our continued commitment to employees contributed to Columbia Bank being awarded second place in the large employer category by *Seattle Business Magazine*'s 100 Best Companies to Work For 2009 and designated one of the *Puget Sound Business Journal*'s Washington's Best Workplaces 2009.

(1) Source: FDIC Annual Summary of Deposit Report as of June 30, 2009.

Table of Contents

Available Information

We file annual reports on Form 10-K, quarterly reports on Form 10-Q, periodic reports on Form 8-K, proxy statements and other information with the United States Securities and Exchange Commission (SEC). The public may obtain copies of these reports and any amendments at the SEC's Internet site, www.sec.gov. Additionally, reports filed with the SEC can be obtained through our website at www.columbiabank.com. These reports are available through our website as soon as reasonably practicable after they are filed electronically with the SEC. Information contained on our website is not intended to be incorporated by reference into this report.

Supervision and Regulation

General

The following discussion provides an overview of certain elements of the extensive regulatory framework applicable to the Company and Columbia State Bank, which operates under the name Columbia Bank in Washington, and Columbia State Bank and Bank of Astoria in Oregon (collectively, referred to herein as Columbia Bank). This regulatory framework is primarily designed for the protection of depositors, federal deposit insurance funds and the banking system as a whole, rather than specifically for the protection of shareholders. Due to the breadth and growth of this regulatory framework, our costs of compliance continue to increase in order to monitor and satisfy these requirements.

To the extent that this section describes statutory and regulatory provisions, it is qualified by reference to those provisions. These statutes and regulations, as well as related policies, are subject to change by Congress, state legislatures and federal and state regulators. Changes in statutes, regulations or regulatory policies applicable to us, including the interpretation or implementation thereof, could have a material effect on our business or operations. Recently, in light of the recent financial crisis, numerous proposals to modify or expand banking regulation have surfaced. Based on past history, if any are approved, they will add to the complexity and cost of our business.

Federal Bank Holding Company Regulation

General. The Company is a bank holding company as defined in the Bank Holding Company Act of 1956, as amended (BHCA), and is therefore subject to regulation, supervision and examination by the Federal Reserve. In general, the BHCA limits the business of bank holding companies to owning or controlling banks and engaging in other activities closely related to banking. The Company must file reports with and provide the Federal Reserve such additional information as it may require. Under the Financial Services Modernization Act of 1999, a bank holding company may apply to the Federal Reserve to become a financial holding company, and thereby engage (directly or through a subsidiary) in certain expanded activities deemed financial in nature, such as securities brokerage and insurance underwriting.

Holding Company Bank Ownership. The BHCA requires every bank holding company to obtain the prior approval of the Federal Reserve before (i) acquiring, directly or indirectly, ownership or control of any voting shares of another bank or bank holding company if, after such acquisition, it would own or control more than 5% of such shares; (ii) acquiring all or substantially all of the assets of another bank or bank holding company; or (iii) merging or consolidating with another bank holding company.

Holding Company Control of Nonbanks. With some exceptions, the BHCA also prohibits a bank holding company from acquiring or retaining direct or indirect ownership or control of more than 5% of the voting shares of any company which is not a bank or bank holding company, or from engaging directly or indirectly in activities other than those of banking, managing or controlling banks, or providing services for its subsidiaries. The principal exceptions to these prohibitions involve certain non-bank activities that, by statute or by Federal Reserve regulation or order, have been identified as activities closely related to the business of banking or of managing or controlling banks.

Table of Contents

Transactions with Affiliates. Subsidiary banks of a bank holding company are subject to restrictions imposed by the Federal Reserve Act on extensions of credit to the holding company or its subsidiaries, on investments in their securities and on the use of their securities as collateral for loans to any borrower. These regulations and restrictions may limit the Company's ability to obtain funds from Columbia Bank for its cash needs, including funds for payment of dividends, interest and operational expenses.

Tying Arrangements. We are prohibited from engaging in certain tie-in arrangements in connection with any extension of credit, sale or lease of property or furnishing of services. For example, with certain exceptions, neither the Company nor its subsidiaries may condition an extension of credit to a customer on either (i) a requirement that the customer obtain additional services provided by us; or (ii) an agreement by the customer to refrain from obtaining other services from a competitor.

Support of Subsidiary Bank. Under Federal Reserve policy, the Company is expected to act as a source of financial and managerial strength to Columbia Bank. This means that the Company is required to commit, as necessary, resources to support Columbia Bank. Any capital loans a bank holding company makes to its subsidiary banks are subordinate to deposits and to certain other indebtedness of those subsidiary banks.

State Law Restrictions. As a Washington corporation, the Company is subject to certain limitations and restrictions under applicable Washington corporate law. For example, state law restrictions in Washington include limitations and restrictions relating to indemnification of directors, distributions to shareholders, transactions involving directors, officers or interested shareholders, maintenance of books, records, and minutes, and observance of certain corporate formalities.

Federal and State Regulation of Columbia Bank

General. The deposits of Columbia Bank, a Washington chartered commercial bank with branches in Washington and Oregon, are insured by the FDIC. As a result, Columbia Bank is subject to supervision and regulation by the Washington Department of Financial Institutions, Division of Banks and the FDIC. With respect to branches of Columbia Bank in Oregon, the Bank is also subject to supervision and regulation by the Oregon Department of Consumer and Business Services, as well as the FDIC. These agencies have the authority to prohibit banks from engaging in what they believe constitute unsafe or unsound banking practices.

Community Reinvestment. The Community Reinvestment Act of 1977 requires that, in connection with examinations of financial institutions within their jurisdiction, the Federal Reserve or the FDIC evaluate the record of the financial institution in meeting the credit needs of its local communities, including low and moderate-income neighborhoods, consistent with the safe and sound operation of the institution. A bank's community reinvestment record is also considered by the applicable banking agencies in evaluating mergers, acquisitions and applications to open a branch or facility.

Insider Credit Transactions. Banks are also subject to certain restrictions imposed by the Federal Reserve Act on extensions of credit to executive officers, directors, principal shareholders or any related interests of such persons. Extensions of credit (i) must be made on substantially the same terms, including interest rates and collateral, and follow credit underwriting procedures that are at least as stringent as those prevailing at the time for comparable transactions with persons not covered above and who are not employees; and (ii) must not involve more than the normal risk of repayment or present other unfavorable features. Banks are also subject to certain lending limits and restrictions on overdrafts to insiders. A violation of these restrictions may result in the assessment of substantial civil monetary penalties, the imposition of a cease and desist order, and other regulatory sanctions.

Regulation of Management. Federal law (i) sets forth circumstances under which officers or directors of a bank may be removed by the institution's federal supervisory agency; (ii) places restraints on lending by a bank to its executive officers, directors, principal shareholders, and their related interests; and (iii) prohibits

Table of Contents

management personnel of a bank from serving as a director or in other management positions of another financial institution whose assets exceed a specified amount or which has an office within a specified geographic area.

Safety and Soundness Standards. Federal law imposes certain non-capital safety and soundness standards upon banks. These standards cover internal controls, information systems and internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation, fees and benefits, such other operational and managerial standards as the agency determines to be appropriate, and standards for asset quality, earnings and stock valuation. An institution that fails to meet these standards must develop a plan acceptable to its regulators, specifying the steps that the institution will take to meet the standards. Failure to submit or implement such a plan may subject the institution to regulatory sanctions.

Interstate Banking and Branching

The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 (Interstate Act) relaxed prior interstate branching restrictions under federal law by permitting nationwide interstate banking and branching under certain circumstances. Generally, bank holding companies may purchase banks in any state, and states may not prohibit these purchases. Additionally, banks are permitted to merge with banks in other states, as long as the home state of neither merging bank has opted out under the legislation. The Interstate Act requires regulators to consult with community organizations before permitting an interstate institution to close a branch in a low-income area. Federal banking agency regulations prohibit banks from using their interstate branches primarily for deposit production and the federal banking agencies have implemented a loan-to-deposit ratio screen to ensure compliance with this prohibition.

Washington and Oregon have both enacted opting in legislation in accordance with the Interstate Act provisions allowing banks to engage in interstate merger transactions, subject to certain aging requirements. Under Washington law, an out-of-state bank may, subject to Department of Financial Institution approval, open de novo branches in Washington or acquire an in-state branch so long as the home state of the out-of-state bank has reciprocal laws with respect to de novo branching or branch acquisitions. In contrast, Oregon restricts an out-of-state bank from opening de novo branches, and no out-of-state bank may conduct banking business at a branch located in Oregon unless the out-of-state bank has converted from, has assumed all, or substantially all, of Oregon deposit liabilities of or has merged with an insured institution that, by itself or together with any predecessor, has been engaged in banking business in Oregon for at least three years.

Dividends

The principal source of the Company's cash is from dividends received from Columbia Bank, which are subject to government regulation and limitations. Regulatory authorities may prohibit banks and bank holding companies from paying dividends in a manner that would constitute an unsafe or unsound banking practice or would reduce the amount of its capital below that necessary to meet minimum applicable regulatory capital requirements. Washington law also limits a bank's ability to pay dividends that are greater than the bank's retained earnings without approval of the applicable banking agency. In addition to the foregoing regulatory restrictions, we are subject to contractual restrictions that limit us from paying dividends on our common stock, including those contained in the securities purchase agreement between us and the Treasury, as described in more detail below. Additionally, current guidance from the Federal Reserve provides, among other things, that dividends per share on the Company's common stock generally should not exceed earnings per share, measured over the previous four fiscal quarters

Capital Adequacy

Regulatory Capital Guidelines. Federal bank regulatory agencies use capital adequacy guidelines in the examination and regulation of bank holding companies and banks. The guidelines are risk-based, meaning that they are designed to make capital requirements more sensitive to differences in risk profiles among banks and bank holding companies.

Table of Contents

Tier I and Tier II Capital. Under the guidelines, an institution's capital is divided into two broad categories, Tier I capital and Tier II capital. Tier I capital generally consists of common stockholders' equity, surplus and undivided profits. Tier II capital generally consists of the allowance for loan losses, hybrid capital instruments and subordinated debt. The sum of Tier I capital and Tier II capital represents an institution's total capital. The guidelines require that at least 50% of an institution's total capital consist of Tier I capital.

Risk-based Capital Ratios. The adequacy of an institution's capital is gauged primarily with reference to the institution's risk-weighted assets. The guidelines assign risk weightings to an institution's assets in an effort to quantify the relative risk of each asset and to determine the minimum capital required to support that risk. An institution's risk-weighted assets are then compared with its Tier I capital and total capital to arrive at a Tier I risk-based ratio and a total risk-based ratio, respectively. The guidelines provide that an institution must have a minimum Tier I risk-based ratio of 4% and a minimum total risk-based ratio of 8%.

Leverage Ratio. The guidelines also employ a leverage ratio, which is Tier I capital as a percentage of average total assets, less intangibles. The principal objective of the leverage ratio is to constrain the maximum degree to which a bank holding company may leverage its equity capital base. The minimum leverage ratio is 3%; however, for all but the most highly rated bank holding companies and for bank holding companies seeking to expand, regulators expect an additional cushion of at least 1% to 2%.

Prompt Corrective Action. Under the guidelines, an institution is assigned to one of five capital categories depending on its total risk-based capital ratio, Tier I risk-based capital ratio, and leverage ratio, together with certain subjective factors. The categories range from well capitalized to critically undercapitalized. Institutions that are undercapitalized or lower are subject to certain mandatory supervisory corrective actions. During these challenging economic times, the federal banking regulators have actively enforced these provisions.

Regulatory Oversight and Examination

The Federal Reserve conducts periodic inspections of bank holding companies, which are performed both onsite and offsite. The supervisory objectives of the inspection program are to ascertain whether the financial strength of the bank holding company is being maintained on an ongoing basis and to determine the effects or consequences of transactions between a holding company or its non-banking subsidiaries and its subsidiary banks. For holding companies under \$10 billion in assets, the inspection type and frequency varies depending on asset size, complexity of the organization, and the holding company's rating at its last inspection.

Banks are subject to periodic examinations by their primary regulators. Bank examinations have evolved from reliance on transaction testing in assessing a bank's condition to a risk-focused approach. These examinations are extensive and cover the entire breadth of operations of the bank. Generally, safety and soundness examinations occur on an 18-month cycle for banks under \$500 million in total assets that are well capitalized and without regulatory issues, and 12-months otherwise. Examinations alternate between the federal and state bank regulatory agency or may occur on a combined schedule. The frequency of consumer compliance and CRA examinations is linked to the size of the institution and its compliance and CRA ratings at its most recent examinations. However, the examination authority of the Federal Reserve and the FDIC allows them to examine supervised banks as frequently as deemed necessary based on the condition of the bank or as a result of certain triggering events.

Corporate Governance and Accounting Legislation

Sarbanes-Oxley Act of 2002. The Sarbanes-Oxley Act of 2002 (the Act) addresses among other things, corporate governance, auditing and accounting, enhanced and timely disclosure of corporate information, and penalties for non-compliance. Generally, the Act (i) requires chief executive officers and chief financial officers to certify to the accuracy of periodic reports filed with the Securities and Exchange Commission (the SEC); (ii) imposes specific and enhanced corporate disclosure requirements; (iii) accelerates the time frame for reporting of insider transactions and periodic disclosures by public companies; (iv) requires companies to adopt

Table of Contents

and disclose information about corporate governance practices, including whether or not they have adopted a code of ethics for senior financial officers and whether the audit committee includes at least one audit committee financial expert; and (v) requires the SEC, based on certain enumerated factors, to regularly and systematically review corporate filings.

To deter wrongdoing, the Act (i) subjects bonuses issued to top executives to disgorgement if a restatement of a company's financial statements was due to corporate misconduct; (ii) prohibits an officer or director misleading or coercing an auditor; (iii) prohibits insider trades during pension fund blackout periods; (iv) imposes new criminal penalties for fraud and other wrongful acts; and (v) extends the period during which certain securities fraud lawsuits can be brought against a company or its officers.

As a publicly reporting company, we are subject to the requirements of the Act and related rules and regulations issued by the SEC and NASDAQ. After enactment, we updated our policies and procedures to comply with the Act's requirements and have found that such compliance, including compliance with Section 404 of the Act relating to management control over financial reporting, has resulted in significant additional expense for the Company. We anticipate that we will continue to incur such additional expense in our ongoing compliance.

Anti-terrorism Legislation

USA Patriot Act of 2001. The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001, intended to combat terrorism, was renewed with certain amendments in 2006 (the Patriot Act). Certain provisions of the Patriot Act were made permanent and other sections were made subject to extended sunset provisions. The Patriot Act, in relevant part, (i) prohibits banks from providing correspondent accounts directly to foreign shell banks; (ii) imposes due diligence requirements on banks opening or holding accounts for foreign financial institutions or wealthy foreign individuals; (iii) requires financial institutions to establish an anti-money-laundering compliance program; and (iv) eliminates civil liability for persons who file suspicious activity reports. The Act also includes provisions providing the government with power to investigate terrorism, including expanded government access to bank account records. While the Patriot Act has had minimal effect on our record keeping and reporting expenses, we do not believe that the renewal and amendment will have a material adverse effect on our business or operations.

Financial Services Modernization

Gramm-Leach-Bliley Act of 1999. The Gramm-Leach-Bliley Financial Services Modernization Act of 1999 brought about significant changes to the laws affecting banks and bank holding companies. Generally, the Act (i) repeals historical restrictions on preventing banks from affiliating with securities firms; (ii) provides a uniform framework for the activities of banks, savings institutions and their holding companies; (iii) broadens the activities that may be conducted by national banks and banking subsidiaries of bank holding companies; (iv) provides an enhanced framework for protecting the privacy of consumer information and requires notification to consumers of bank privacy policies; and (v) addresses a variety of other legal and regulatory issues affecting both day-to-day operations and long-term activities of financial institutions. Bank holding companies that qualify and elect to become financial holding companies can engage in a wider variety of financial activities than permitted under previous law, particularly with respect to insurance and securities underwriting activities.

Recent Legislation

Emergency Economic Stabilization Act of 2008. In response to the recent financial crisis, the United States government passed the Emergency Economic Stabilization Act of 2008 (the EESA) on October 3, 2008, which provides the United States Department of the Treasury (the Treasury) with broad authority to implement certain actions intended to help restore stability and liquidity to the U.S. financial markets.

Table of Contents

Insurance of Deposit Accounts. The EESA included a provision for a temporary increase from \$100,000 to \$250,000 per depositor in deposit insurance effective October 3, 2008 through December 31, 2013. Deposit accounts are otherwise insured by the FDIC, generally up to a maximum of \$100,000 per separately insured depositor and up to a maximum of \$250,000 for self-directed retirement accounts.

Deposit Insurance Assessments. The FDIC imposes an assessment against institutions for deposit insurance. This assessment is based on the risk category of the institution and ranges from 5 to 43 basis points of the institution's deposits. In December, 2008, the FDIC adopted a rule that raised the current deposit insurance assessment rates uniformly for all institutions by 7 basis points (to a range from 12 to 50 basis points) for the first quarter of 2009. In February 2009, the FDIC adopted a final rule modifying the risk-based assessment system and setting initial base assessment rates April 1, 2009, at 12 to 45 basis points. The rule also gives the FDIC the authority to, as necessary, implement emergency special assessments to maintain the deposit insurance fund.

Capital Purchase Program

Pursuant to the EESA, the Treasury has the ability to purchase or insure up to \$700 billion in troubled assets held by financial institutions under the Troubled Asset Relief Program (TARP). On October 14, 2008, the Treasury announced it would initially purchase equity stakes in financial institutions under a Capital Purchase Program (the CPP) of up to \$350 billion of the \$700 billion authorized under the TARP legislation. The CPP provides direct equity investment of perpetual preferred stock by the Treasury in qualified financial institutions. The program is voluntary and requires an institution to comply with a number of restrictions and provisions, including limits on executive compensation, stock redemptions and declaration of dividends. For publicly traded companies, the CPP also requires the Treasury to receive warrants for common stock equal to 15% of the capital invested by the Treasury. The Company applied for and received approximately \$76 million in the CPP. As a result, the Company is subject to the restrictions described below. The Treasury made an equity investment in the Company through its purchase of the Company's Fixed Rate Cumulative Perpetual Preferred Stock, Series A (the Preferred Stock). The description of the Preferred Stock set forth below is qualified in its entirety by the actual terms of the Preferred Stock, as are stated in the Certificate of Designation for the Preferred Stock, a copy of which was attached as Exhibit 3.1 to our Current Report on Form 8-K filed with the SEC on November 21, 2008 and incorporated by reference.

General. The Preferred Stock constitutes a single series of our preferred stock, consisting of 76,898 shares, no par value per share, having a liquidation preference amount of \$1,000 per share. The Preferred Stock has no maturity date. We issued the shares of Preferred Stock to Treasury on November 21, 2008 in connection with the CPP for a purchase price of \$76,898,000.

Dividend Rate. Dividends on the Preferred Stock are payable quarterly in arrears, when, as and if authorized and declared by our Board of Directors out of legally available funds, on a cumulative basis on the \$1,000 per share liquidation preference amount plus the amount of accrued and unpaid dividends for any prior dividend periods, at a rate of (i) 5% per annum, from the original issuance date to the fifth anniversary of the issuance date, and (ii) 9% per annum, thereafter. Dividends on the Preferred Stock will be cumulative. If for any reason our Board of Directors does not declare a dividend on the Preferred Stock for a particular dividend period, or if our Board of Directors declares less than a full dividend, we will remain obligated to pay the unpaid portion of the dividend for that period and the unpaid dividend will compound on each subsequent dividend date (meaning that dividends for future dividend periods will accrue on any unpaid dividend amounts for prior dividend periods).

Priority of Dividends. Until the earlier of the third anniversary of Treasury's investment or our redemption or the Treasury's transfer of the Preferred Stock to an unaffiliated third party, we may not declare or pay a dividend or other distribution on our common stock that exceeds \$.07 per share (other than dividends payable solely in common stock), and we generally may not directly or indirectly purchase, redeem or otherwise acquire any shares of common stock, including trust preferred securities.

Table of Contents

Liquidation Rights. In the event of any voluntary or involuntary liquidation, dissolution or winding up of the affairs of the Company, holders of the Preferred Stock will be entitled to receive for each share of Preferred Stock, out of the assets of the Company or proceeds available for distribution to our shareholders, subject to any rights of our creditors, before any distribution of assets or proceeds is made to or set aside for the holders of our common stock and any other class or series of our stock ranking junior to the Preferred Stock, payment of an amount equal to the sum of (i) the \$1,000 liquidation preference amount per share and (ii) the amount of any accrued and unpaid dividends on the Preferred Stock (including dividends accrued on any unpaid dividends). To the extent the assets or proceeds available for distribution to shareholders are not sufficient to fully pay the liquidation payments owing to the holders of the Preferred Stock and the holders of any other class or series of our stock ranking equally with the Preferred Stock, the holders of the Preferred Stock and such other stock will share ratably in the distribution. For purposes of the liquidation rights of the Preferred Stock, neither a merger nor consolidation of the Company with another entity nor a sale, lease or exchange of all or substantially all of the Company's assets will constitute a liquidation, dissolution or winding up of the affairs of the Company.

Compensation and Corporate Governance Standards and Restrictions under the CPP. As a participant in the CPP, we are subject to compensation and corporate governance standards and restrictions under applicable legislation and Treasury regulations, which include but are not limited to (1) restrictions on bonus, incentive and retention awards to our five most highly-compensated employees, (2) restrictions on severance and change-in-control payments to our executive officers and next five most highly-compensated employees, (3) ensuring that our compensation programs do not encourage unnecessary and excessive risks, and (4) requiring the recovery or clawback of any incentive compensation paid to our executive officers and next 20 most highly-compensated employees if it is later determined that such payments were based on materially inaccurate financial or other performance criteria. The applicable regulations and their impact on Columbia will be discussed more fully in our proxy statement for the 2010 annual meeting of shareholders, incorporated by reference into Part III of this Form 10-K.

Temporary Liquidity Guarantee Program. In October 2008, the FDIC announced the Temporary Liquidity Guarantee Program, which has two components—the Debt Guarantee Program and the Transaction Account Guarantee Program. Under the Transaction Account Guarantee Program any participating depository institution is able to provide full deposit insurance coverage for non-interest bearing transaction accounts, regardless of the dollar amount. Under the program, effective November 14, 2008, insured depository institutions that have not opted out of the FDIC Temporary Liquidity Guarantee Program will be subject to a 10 basis point surcharge through December 31, 2009, applied to non-interest bearing transaction deposit account balances in excess of \$250,000, which surcharge will be added to the institution's existing risk-based deposit insurance assessments. Beginning January 1, 2010, the surcharge will range from 15 to 25 basis points depending on the institution's risk category. The Transaction Account Guarantee Program will expire on June 30, 2010. Under the Debt Guarantee Program, qualifying unsecured senior debt issued by a participating institution can be guaranteed by the FDIC. The Debt Guarantee Program has been extended for senior unsecured debt issued after April 1, 2009 and before October 31, 2009 and maturing on or before December 31, 2012. The Company and the Bank chose to participate in both components of the FDIC Temporary Liquidity Guaranty Program.

American Recovery and Reinvestment Act of 2009. On February 17, 2009 the American Recovery and Reinvestment Act of 2009 (ARRA) was signed into law. ARRA is intended to help stimulate the economy and is a combination of tax cuts and spending provisions applicable to a broad range of areas with an estimated cost of about \$780 billion. The impact that ARRA may have on the US economy, the Company and the Bank cannot be predicted with certainty.

Proposed Legislation

Proposed legislation is introduced in almost every legislative session. Certain of such legislation could dramatically affect the regulation of the banking industry. In light of the 2008 financial crisis, legislation reshaping the regulatory landscape for financial institutions has been proposed. A current proposal includes measures aimed to prevent another financial crisis like the one in 2008 by forming a federal regulatory body to

Table of Contents

protect the interests of consumers by preventing abusive and risky lending practices, increasing supervision and regulation on financial firms deemed too big to fail, giving shareholders an advisory vote on executive pay, and regulating complex derivatives instruments. We cannot predict if any such legislation will be adopted or if it is adopted how it would affect the business of Columbia Bank or the Company. Past history has demonstrated that new legislation or changes to existing laws or regulations usually results in a greater compliance burden and therefore generally increases the cost of doing business.

Effects of Government Monetary Policy

Our earnings and growth are affected not only by general economic conditions, but also by the fiscal and monetary policies of the federal government, particularly the Federal Reserve. The Federal Reserve implements national monetary policy for such purposes as curbing inflation and combating recession, but its open market operations in U.S. government securities, control of the discount rate applicable to borrowings from the Federal Reserve, and establishment of reserve requirements against certain deposits, influence the growth of bank loans, investments and deposits, and also affect interest rates charged on loans or paid on deposits. The nature and impact of future changes in monetary policies and their impact on us cannot be predicted with certainty.

ITEM 1A. RISK FACTORS

Our business exposes us to certain risks. The following is a discussion of what we currently believe are the most significant risks and uncertainties that may affect our business, financial condition and future results.

The national economic recession could adversely affect our future results of operations or market price of our stock.

The national economy and the financial services sector in particular are currently facing challenges of a scope unprecedented in recent history. We cannot accurately predict the severity or duration of the current economic recession, which has adversely impacted the markets we serve. The U.S. economy has also experienced substantial volatility in the financial markets. Any further deterioration in the economies of the nation as a whole or in our markets would have an adverse effect, which could be material, on our business, financial condition, results of operations and prospects, and could also cause the market price of our stock to decline. While it is impossible to predict how long these conditions may exist, the economic recession could continue to present risks for some time for the industry and our company.

The current economic recession in the market areas we serve may continue to adversely impact our earnings and could increase our credit risk associated with our loan portfolio and the value of our investment portfolio.

Substantially all of our loans are to businesses and individuals in Washington and Oregon, and a continuing decline in the economies of these market areas could have a material adverse effect on our business, financial condition, results of operations and prospects. A series of large Puget Sound-based businesses have implemented substantial employee layoffs and scaled back plans for future growth. Additionally, acquisitions and consolidations have resulted in substantial employee layoffs, along with a significant increase in office space availability in downtown Seattle. Oregon has also seen a similar pattern of large layoffs in major metropolitan areas. There has been a decline in housing prices in both Washington and Oregon. A further deterioration in the market areas we serve could result in the following consequences, any of which could have an adverse impact, which could be material, on our business, financial condition, results of operations and prospects:

Commercial and consumer loan delinquencies may increase further;

problem assets and foreclosures may increase;

collateral for loans made may decline further in value, in turn reducing customers' borrowing power, reducing the value of assets and collateral associated with existing loans;

Table of Contents

certain securities within our investment portfolio could become other than temporarily impaired, requiring a write down through earnings to fair value thereby reducing equity;

low cost or non-interest bearing deposits may decrease; and

demand for our loan and other products and services may decrease.

Our loan portfolio mix, which has a concentration of loans secured by real estate, could result in increased credit risk in an economic recession.

Our loan portfolio is concentrated in commercial real estate and commercial business loans. These types of loans, as well as real estate construction loans and land development loans, acquisition and development loans related to the for sale housing industry, generally are viewed as having more risk of default than residential real estate loans or certain other types of loans or investments. In fact, the FDIC has issued pronouncements alerting banks of its concern about heavy loan concentrations. Because our loan portfolio contains a significant number of construction, commercial business and commercial real estate loans with relatively large balances, the deterioration of one or a few of these loans may cause a significant increase in our nonperforming loans. An increase in nonperforming loans could result in a loss of earnings from these loans, an increase in the provision for loan losses, or an increase in loan charge-offs, which could have an adverse impact on our results of operations and financial condition.

A further downturn in the economies or real estate values in the markets we serve could have a material adverse effect on both borrowers' ability to repay their loans and the value of the real property securing such loans. Our ability to recover on defaulted loans would then be diminished, and we would be more likely to suffer losses on defaulted loans.

Our Allowance for Loan and Lease Losses (ALLL) may not be adequate to cover future loan losses, which could continue to adversely affect earnings.

We maintain an ALLL in an amount that we believe is adequate to provide for losses inherent in our portfolio. While we strive to carefully monitor credit quality and to identify loans that may become nonperforming, at any time there are loans in the portfolio that could result in losses, but that have not been identified as nonperforming or potential problem loans. We cannot be sure that we will be able to identify deteriorating loans before they become nonperforming assets, or that we will be able to limit losses on those loans that have been identified. Additionally, the process for determining the ALLL requires different, subjective and complex judgments about the future impact from current economic conditions that might impair the ability of borrowers to repay their loans. As a result, future significant increases to the ALLL may be necessary. Additionally, future increases to the ALLL may be required based on changes in the composition of the loans comprising the portfolio, deteriorating values in underlying collateral (most of which consists of real estate) and changes in the financial condition of borrowers, such as may result from changes in economic conditions, or as a result of incorrect assumptions by management in determining the ALLL. Additionally, banking regulators, as an integral part of their supervisory function, periodically review our ALLL. These regulatory agencies may require us to increase the ALLL which could have a negative effect on our financial condition and results of operation. Any increase in the ALLL would have an adverse effect, which could be material, on our financial condition and results of operations.

Our acquisitions and the integration of acquired businesses may not result in all of the benefits anticipated, and future acquisitions may be dilutive to current shareholders.

We have in the past and may in the future seek to grow our business by acquiring other businesses. Recently, we acquired assets and deposits of Columbia River Bank and American Marine Bank in FDIC-assisted transactions. There can be no assurance that our acquisitions will have the anticipated positive results, including results relating to: correctly assessing the asset quality of the assets being acquired; the total cost of integration

Table of Contents

including management attention and resources; the time required to complete the integration successfully; the amount of longer-term cost savings; being able to profitably deploy funds acquired in an acquisition; or the overall performance of the combined entity.

We also may encounter difficulties in obtaining required regulatory approvals and unexpected contingent liabilities can arise from the businesses we acquire. Integration of an acquired business can be complex and costly, sometimes including combining relevant accounting and data processing systems and management controls, as well as managing relevant relationships with employees, clients, suppliers and other business partners. Integration efforts could divert management attention and resources, which could adversely affect our operations or results.

Given the continued economic recession, market volatility and uncertainty, notwithstanding our loss-sharing arrangements with the FDIC with respect to the assets we recently acquired of Columbia River Bank and American Marine Bank, we may continue to experience increased credit costs or need to take additional markdowns and allowances for loan losses on the assets and loans acquired that could adversely affect our financial condition and results of operations in the future. There is no assurance that as our integration efforts continue in connection with these transactions, other unanticipated costs, including the diversion of personnel, or losses, will not be incurred.

Acquisitions may also result in business disruptions that cause us to lose customers or cause customers to remove their accounts from us and move their business to competing financial institutions. It is possible that the integration process related to acquisitions could result in the disruption of our ongoing businesses or inconsistencies in standards, controls, procedures and policies that could adversely affect our ability to maintain relationships with clients, customers, depositors and employees. The loss of key employees in connection with an acquisition could adversely affect our ability to successfully conduct our business.

We may engage in future acquisitions involving the issuance of additional common stock and/or cash. Any such acquisitions and related issuances of stock may have a dilutive effect on earnings per share and the percentage ownership of current shareholders. The use of cash as consideration in any such acquisitions could impact our capital position and may require us to raise additional capital.

Furthermore, notwithstanding our recent acquisitions, we cannot provide any assurance as to the extent to which we can continue to grow through acquisitions as this will depend on the availability of prospective target opportunities at valuations we find attractive and the competition for such opportunities from other parties.

If the goodwill we have recorded in connection with acquisitions becomes impaired, it could have an adverse impact on our earnings and capital.

Accounting standards require that we account for acquisitions using the purchase method of accounting. Under purchase accounting, if the purchase price of an acquired company exceeds the fair value of its net assets, the excess is carried on the acquirer's balance sheet as goodwill. In accordance with generally accepted accounting principles, our goodwill is evaluated for impairment on an annual basis or more frequently if events or circumstances indicate that a potential impairment exists. Such evaluation is based on a variety of factors, including the quoted price of our common stock, market prices of common stock of other banking organizations, common stock trading multiples, discounted cash flows, and data from comparable acquisitions. There can be no assurance that future evaluations of goodwill will not result in impairment and ensuing write-down, which could be material, resulting in an adverse impact on our earnings and capital.

We may pursue additional capital, which may not be available on acceptable terms or at all, could dilute the holders of our outstanding common stock and may adversely affect the market price of our common stock.

In the current economic environment, we believe it is prudent to consider alternatives for raising capital when opportunities to raise capital at attractive prices present themselves, in order to further strengthen our capital and better position ourselves to take advantage of opportunities that may arise in the future, including the

Table of Contents

possible redemption of the Series A Preferred Stock we issued and sold to Treasury under the CPP. Such alternatives may include issuance and sale of common or preferred stock, trust preferred securities, or borrowings by the Company, with proceeds contributed to the Bank. Our ability to raise additional capital, if needed, will depend on, among other things, conditions in the capital markets at the time, which are outside of our control, and our financial performance. We cannot assure you that such capital will be available to us on acceptable terms or at all. Any such capital raising alternatives could dilute the holders of our outstanding common stock, and may adversely affect the market price of our common stock and our performance measures such as earnings per share.

Nonperforming assets take significant time to resolve and adversely affect our results of operations and financial condition.

Our nonperforming assets adversely affect our net income in various ways. Until economic and market conditions improve, we expect to continue to incur additional losses relating to an increase in nonperforming loans. We do not record interest income on non-accrual loans, thereby adversely affecting our income, and increasing loan administration costs. When we receive collateral through foreclosures and similar proceedings, we are required to mark the related loan to the then fair market value of the collateral, which may result in a loss. An increase in the level of nonperforming assets also increases our risk profile and may impact the capital levels our regulators believe is appropriate in light of such risks. We utilize various techniques such as loan sales, workouts, and restructurings to manage our problem assets. Decreases in the value of these problem assets, the underlying collateral, or in the borrowers' performance or financial condition, could adversely affect our business, results of operations and financial condition. In addition, the resolution of nonperforming assets requires significant commitments of time from management and staff, which can be detrimental to performance of their other responsibilities. There can be no assurance that we will not experience further increases in nonperforming loans in the future.

Fluctuating interest rates can adversely affect our profitability.

Our profitability is dependent to a large extent upon net interest income, which is the difference (or spread) between the interest earned on loans, securities and other interest-earning assets and the interest paid on deposits, borrowings, and other interest-bearing liabilities. Because of the differences in maturities and repricing characteristics of our interest-earning assets and interest-bearing liabilities, changes in interest rates do not produce equivalent changes in interest income earned on interest-earning assets and interest paid on interest-bearing liabilities. Accordingly, fluctuations in interest rates could adversely affect our interest rate spread, and, in turn, our profitability.

Fluctuations in interest rates on loans could adversely affect our business.

Significant increases in market interest rates on loans, or the perception that an increase may occur, could adversely affect both our ability to originate new loans and our ability to grow. Conversely, decreases in interest rates could result in an acceleration of loan prepayments. An increase in market interest rates could also adversely affect the ability of our floating-rate borrowers to meet their higher payment obligations. If this occurred, it could cause an increase in nonperforming assets and charge offs, which could adversely affect our business.

The FDIC has increased insurance premiums to restore and maintain the federal deposit insurance fund, which has increased our costs and could adversely affect our business.

The FDIC adopted a final rule revising its risk-based assessment system, effective April 1, 2009. The changes to the assessment system involve adjustments to the risk-based calculation of an institution's unsecured debt, secured liabilities and brokered deposits.

The FDIC also recently imposed a special deposit insurance assessment of five basis points on all insured institutions. This emergency assessment was calculated based on the insured institution's assets at June 30, 2009,

Table of Contents

and collected on September 30, 2009. Based on our June 30, 2009 assets subject to the FDIC assessment, the special assessment was approximately \$1.4 million. This special assessment is in addition to the regular quarterly risk-based assessment.

Additional increases in FDIC insurance premiums could have a significant impact on Columbia Bank.

The FDIC also has recently required insured institutions to prepay estimated quarterly risk-based assessments for the fourth quarter of 2009 and for 2010, 2011 and 2012, and increased the regular assessment rate by three basis points effective January 1, 2011, as a means of replenishing the deposit insurance fund. The prepayment was collected on December 30, 2009, and was accounted for as a prepaid expense amortized over the prepayment period.

The FDIC deposit insurance fund may suffer additional losses in the future due to bank failures. There can be no assurance that there will not be additional significant deposit insurance premium increases or special assessments in order to restore the insurance fund's reserve ratio. Any significant premium increases or special assessments could have a material adverse effect on our financial condition and results of operations.

We operate in a highly regulated environment and changes of or increases in, or supervisory enforcement of, banking or other laws and regulations or governmental fiscal or monetary policies could adversely affect us.

As discussed more fully in the section entitled "Supervision and Regulation", we are subject to extensive regulation, supervision and examination by federal and state banking authorities. In addition, as a publicly-traded company, we are subject to regulation by the Securities and Exchange Commission. Any change in applicable regulations or federal, state or local legislation or in policies or interpretations or regulatory approaches to compliance and enforcement, income tax laws and accounting principles could have a substantial impact on us and our operations. Changes in laws and regulations may also increase our expenses by imposing additional fees or taxes or restrictions on our operations. Additional legislation and regulations that could significantly affect our powers, authority and operations may be enacted or adopted in the future, which could have a material adverse effect on our financial condition and results of operations. Failure to appropriately comply with any such laws, regulations or principles could result in sanctions by regulatory agencies or damage to our reputation, all of which could adversely affect our business, financial condition or results of operations. In that regard, proposals for legislation restructuring the regulation of the financial services industry are currently under consideration. Adoption of such proposals could, among other things, increase the overall costs of regulatory compliance. Further, regulators have significant discretion and authority to prevent or remedy unsafe or unsound practices or violations of laws or regulations by financial institutions and holding companies in the performance of their supervisory and enforcement duties. Recently, these powers have been utilized more frequently due to the serious national, regional and local economic conditions we are facing. The exercise of regulatory authority may have a negative impact on our financial condition and results of operations. Additionally, our business is affected significantly by the fiscal and monetary policies of the U.S. federal government and its agencies, including the Federal Reserve Board.

We cannot accurately predict the actual effects of recent legislation or the proposed regulatory reform measures and various governmental, regulatory, monetary and fiscal initiatives which have been and may be enacted on the financial markets, on the Company and on the Bank. The terms and costs of these activities, or the failure of these actions to help stabilize the financial markets, asset prices, market liquidity and a continuation or worsening of current financial market and economic conditions could materially and adversely affect our business, financial condition, results of operations, and the trading price of our common stock.

A continued tightening of the credit markets and credit market volatility may make it difficult to maintain adequate funding for loan growth, which could adversely affect our earnings.

A continued tightening of the credit markets and the inability to maintain adequate liquidity to fund continued loan growth may negatively affect asset growth and, therefore, our earnings capability. In addition to

Table of Contents

deposit growth and payments of principal and interest received on loans and investment securities, we also rely on borrowing lines with the Federal Home Loan Bank of Seattle (FHLB) and the Federal Reserve Bank of San Francisco to fund loans. However, the FHLB has discontinued the repurchase of its stock and discontinued the distribution of dividends. Based on the foregoing, there can be no assurance the FHLB will have sufficient resources to continue to fund our borrowings at their current levels. In the event of a deterioration in our financial condition or a further downturn in the economy, particularly in the housing market, our ability to access these funding resources could be negatively affected, which could limit the funds available to us making it difficult for us to maintain adequate funding for loan growth. In addition, our customers' ability to raise capital and refinance maturing obligations could be adversely affected, resulting in a further unfavorable impact on our business, financial condition and results of operations.

We may be required, in the future, to recognize impairment with respect to investment securities, including the FHLB stock we hold.

Our securities portfolio currently includes securities with unrecognized losses. We may continue to observe declines in the fair market value of these securities. We evaluate the securities portfolio for any other than temporary impairment each reporting period, as required by generally accepted accounting principles in the United States of America, and as of December 31, 2009, we did not recognize any securities as other-than-temporarily impaired. There can be no assurance, however, that future evaluations of the securities portfolio will not require us to recognize an impairment charge with respect to these and other holdings.

In addition, as a condition to membership in the FHLB, we are required to purchase and hold a certain amount of FHLB stock. Our stock purchase requirement is based, in part, upon the outstanding principal balance of advances from the FHLB. At December 31, 2009, we had stock in the FHLB totaling \$11.6 million. The FHLB stock held by us is carried at cost and is subject to recoverability testing under applicable accounting standards. The FHLB has discontinued the repurchase of their stock and discontinued the distribution of dividends. As of December 31, 2009, we did not recognize an impairment charge related to our FHLB stock holdings. There can be no assurance, however, that future negative changes to the financial condition of the FHLB may not require us to recognize an impairment charge with respect to such holdings.

Our ability to access markets for funding and acquire and retain customers could be adversely affected by negative public opinion, the deterioration of other financial institutions or the further deterioration of the financial services industry's reputation.

The financial services industry continues to be featured in negative headlines about the global and national credit crisis and the resulting stabilization legislation enacted by the U.S. federal government. These reports can be damaging to the industry's image and potentially erode consumer confidence in insured financial institutions, such as our banking subsidiary. In addition, our ability to engage in routine funding and other transactions could be adversely affected by the actions and financial condition of other financial institutions or negative public opinion resulting from our actual or alleged conduct in any number of activities, including lending practices, governmental enforcement actions taken by regulators or community organizations in response to those activities. Financial services institutions are interrelated as a result of trading, clearing, correspondent, counterparty or other relationships. As a result, defaults by, or even rumors or questions about, one or more financial services institutions, or the financial services industry in general, could lead to market-wide liquidity problems, losses of depositor, creditor and counterparty confidence and to losses or defaults by us or by other institutions. We could experience material changes in the level of deposits as a direct or indirect result of other banks' difficulties or failure, which could affect the amount of capital we need. In addition, negative perceptions associated with our continued participation in the CPP may adversely affect our ability to retain customers, attract investors and compete for new business opportunities.

Substantial competition in our market areas could adversely affect us.

Commercial banking is a highly competitive business. We compete with other commercial banks, savings and loan associations, credit unions, finance, insurance and other non-depository companies operating in our

Table of Contents

market areas. We also experience competition, especially for deposits, from internet-based banking institutions, which have grown rapidly in recent years. We are subject to substantial competition for loans and deposits from other financial institutions. Some of our competitors are not subject to the same degree of regulation and restriction as we are. Some of our competitors have greater financial resources than we do. Some of our competitors have severe liquidity issues, which could impact the pricing of deposits in our marketplace. If we are unable to effectively compete in our market areas, our business, results of operations and prospects could be adversely affected.

The Series A Preferred Stock diminishes the net income available to our common shareholders and earnings per common share, and the Warrant may be dilutive to holders of our common stock.

The dividends accrued and the accretion on discount on the Series A Preferred Stock reduce the net income available to common shareholders and our earnings per common share. The Series A Preferred Stock is cumulative, which means that any dividends not declared or paid will accumulate and will be payable when the payment of dividends is resumed. The Series A Preferred Stock's dividend rate will increase to 9% per annum five years after its original issuance if not earlier redeemed. If we are unable to redeem the Series A Preferred Stock prior to the date of this increase, the cost of this capital to us will increase substantially on that date, from 5% per annum to 9% per annum. Depending on our financial condition at the time, this increase in the annual dividend rate on the Series A Preferred Stock could have a material negative effect on our earnings and could also adversely affect our ability to declare and pay dividends on our common shares. Shares of Series A Preferred Stock will also receive preferential treatment in the event of the liquidation, dissolution or winding up of Columbia. Additionally, the ownership interest of the existing holders of our common stock will be diluted to the extent the Warrant is exercised. The shares of common stock underlying the Warrant represent approximately 2% of the shares of our common stock outstanding as of December 31, 2009 (including the shares issuable upon exercise of the Warrant in our total outstanding shares). Although the Treasury has agreed not to vote any of the shares of common stock acquired upon exercise of the Warrant, a transferee of any portion of the Warrant or of any shares of common stock acquired upon exercise of the Warrant is not bound by this restriction. For additional information related to the Series A Preferred Stock, see Note 23 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

The terms of the Series A Preferred Stock pose risks to the holders of our common stock in a variety of ways.

The terms of the Series A Preferred Stock pose risks to the holders of our common stock in a variety of ways:

The terms of the Series A Preferred Stock allow the Treasury to impose additional restrictions, including on dividends, and such amendments to the terms of the Series A Preferred Stock as may be required to comply with changes in applicable federal law.

The holders of Series A Preferred Stock, including the Treasury, may have different interests from the holders of our common stock, and could exercise their special voting rights to block certain transactions, including authorizing senior stock, amendments to the Series A Preferred Stock and approval of certain mergers, share exchanges or similar transactions, even where such transactions may be considered desirable by, or in the best interests of, the holders of our common stock.

Common stock dividends may not be declared if we are in arrears on the payment of dividends on the Series A Preferred Stock.

The holder of the Series A Preferred Stock must consent to any repurchase of common stock (other than in connection with the administration of any employee benefit plan in the ordinary course of business and consistent with past practice).

Table of Contents

Changes in accounting standards could materially impact our financial statements.

From time to time the Financial Accounting Standards Board and the SEC change the financial accounting and reporting standards that govern the preparation of our financial statements. These changes can be very difficult to predict and can materially impact how we record and report our financial condition and results of operations. In some cases, we could be required to apply a new or revised standard retroactively, resulting in our restating prior period financial statements.

We may not pay dividends on our common stock.

Holders of our common stock are only entitled to receive such dividends as our Board of Directors may declare out of funds legally available for such payments. Although we have historically declared cash dividends on our common stock, we are not required to do so and there may be circumstances under which we would eliminate our common stock dividend in the future. This could adversely affect the market price of our common stock. Also, our ability to increase our dividend or to make other distributions is restricted due to our participation in the CPP, which limits (without the consent of the U.S. Treasury) our ability to increase our quarterly common stock dividend above the amount of the last quarterly cash dividend per share declared prior to October 14, 2008 or to repurchase our common stock for so long as the Series A Preferred Stock remains outstanding.

Our ability to receive dividends from our banking subsidiary accounts for most of our revenue and could affect our liquidity and ability to pay dividends.

We are a separate and distinct legal entity from our banking subsidiary, Columbia State Bank. We receive substantially all of our revenue from dividends from our banking subsidiary. These dividends are the principal source of funds to pay dividends on our common and preferred stock and principal and interest on our outstanding debt. Various federal and/or state laws and regulations limit the amount of dividends that our bank may pay us. Also, our right to participate in a distribution of assets upon a subsidiary's liquidation or reorganization is subject to the prior claims of the subsidiary's creditors. Limitations on our ability to receive dividends from our subsidiary could have a material adverse effect on our liquidity and on our ability to pay dividends on common or preferred stock. Additionally, if our subsidiary's earnings are not sufficient to make dividend payments to us while maintaining adequate capital levels, we may not be able to make dividend payments to our common and preferred stockholders or principal and interest payments on our outstanding debt.

Significant legal or regulatory actions could subject us to substantial uninsured liabilities and reputational harm and have a material adverse effect on our business and results of operations.

We are from time to time subject to claims and proceedings related to our operations. These claims and legal actions, which could include supervisory or enforcement actions by our regulators, or criminal proceedings by prosecutorial authorities, could involve large monetary claims, including civil money penalties or fines imposed by government authorities, and significant defense costs. To mitigate the cost of some of these claims, we maintain insurance coverage in amounts and with deductibles that we believe are appropriate for our operations. However, our insurance coverage does not cover any civil money penalties or fines imposed by government authorities and may not cover all other claims that might be brought against us or continue to be available to us at a reasonable cost. As a result, we may be exposed to substantial uninsured liabilities, which could adversely affect our business, prospects, results of operations and financial condition. Substantial legal liability or significant regulatory action against us could have material adverse financial effects or cause significant reputational harm to us, which in turn could seriously harm our business prospects.

Table of Contents

We are subject to a variety of operational risks, including reputational risk, legal risk and compliance risk, and the risk of fraud or theft, which may adversely affect our business and results of operations.

We are exposed to many types of operational risks, including reputational risk, legal and compliance risk, the risk of fraud or theft, and unauthorized transactions or operational errors, including clerical or record-keeping errors or those resulting from faulty or disabled computer or telecommunications systems.

If personal, non-public, confidential or proprietary information of customers in our possession were to be mishandled or misused, we could suffer significant regulatory consequences, reputational damage and financial loss. Such mishandling or misuse could include, for example, if such information were erroneously provided to parties who are not permitted to have the information, either by fault of our systems, employees, or counterparties, or where such information is intercepted or otherwise inappropriately taken by third parties.

Because the nature of the financial services business involves a high volume of transactions, certain errors may be repeated or compounded before they are discovered and successfully rectified. Our necessary dependence upon automated systems to record and process transactions and our large transaction volume may further increase the risk that technical flaws or tampering or manipulation of those systems will result in losses that are difficult to detect. We also may be subject to disruptions of our operating systems arising from events that are wholly or partially beyond our control (for example, computer viruses or electrical or telecommunications outages, or natural disasters, disease pandemics or other damage to property or physical assets) which may give rise to disruption of service to customers and to financial loss or liability. We are further exposed to the risk that our external vendors may be unable to fulfill their contractual obligations (or will be subject to the same risk of fraud or operational errors by their respective employees as we are) and to the risk that we (or our vendors) business continuity and data security systems prove to be inadequate. The occurrence of any of these risks could result in a diminished ability of us to operate our business (for example, by requiring us to expend significant resources to correct the defect), as well as potential liability to clients, reputational damage and regulatory intervention, which could adversely affect our business, financial condition and results of operations, perhaps materially.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

ITEM 2. PROPERTIES

Locations

The Company's principal Columbia Bank properties include our corporate headquarters which is located at 13th & A Street, Tacoma, Washington, in Pierce County, where we occupy 62 thousand square feet of office space, 4 thousand square feet of commercial lending space and 750 square feet of branch space under various operating lease agreements, an operations facility in Lakewood, Washington, where we own 57 thousand square feet of office space and an office facility in Tacoma, Washington, that includes a branch where we occupy 26 thousand square feet under various operating lease agreements.

In Pierce County we conduct business in twenty-one additional branch locations, sixteen of which are owned and five of which are leased under various operating lease agreements. In King County we conduct business in twelve branch locations, nine of which are owned and three of which are leased. In Clark, Kitsap, Thurston, Cowlitz and Whatcom counties we conduct business in seven branch locations, five of which are owned and two that are leased under various operating lease agreements. In the Portland metropolitan area, Columbia Bank conducts business in four branch locations in Clackamas and Multnomah counties. Finally, Columbia Bank doing business under the Bank of Astoria name conducts business in six branch locations in Clatsop and Tillamook counties, all of which are owned.

Table of Contents

For additional information concerning our premises and equipment and lease obligations, see Note 8 and 18, respectively, to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

ITEM 3. LEGAL PROCEEDINGS

The Company and its banking subsidiary are parties to routine litigation arising in the ordinary course of business. Management believes that, based on the information currently known to them, any liabilities arising from such litigation will not have a material adverse impact on the Company's financial condition, results of operations or cash flows.

ITEM 4. RESERVED

Table of Contents**PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES****Quarterly Common Stock Prices and Dividends**

Our common stock is traded on the NASDAQ Global Select Market under the symbol COLB. Quarterly high and low sales prices and dividend information for the last two years are presented in the following table. The prices shown do not include retail mark-ups, mark-downs or commissions:

| | High | Low | Cash Dividend Declared |
|----------------|-------------|------------|-------------------------------|
| 2009 | | | |
| First quarter | \$ 11.87 | \$ 4.93 | \$ 0.04 |
| Second quarter | \$ 13.52 | \$ 6.54 | 0.01 |
| Third quarter | \$ 17.22 | \$ 9.78 | 0.01 |
| Fourth quarter | \$ 16.55 | \$ 13.80 | 0.01 |
| For the year | \$ 17.22 | \$ 4.93 | \$ 0.07 |
| 2008 | | | Cash Dividend Declared |
| First quarter | \$ 29.90 | \$ 21.07 | \$ 0.17 |
| Second quarter | \$ 29.57 | \$ 19.31 | 0.17 |
| Third quarter | \$ 29.00 | \$ 8.50 | 0.17 |
| Fourth quarter | \$ 18.49 | \$ 7.64 | 0.07 |
| For the year | \$ 29.90 | \$ 7.64 | \$ 0.58 |

On December 31, 2009, the last sale price for our stock on the NASDAQ Global Select Market was \$16.18. At January 31, 2010, the number of shareholders of record was 2,202. This figure does not represent the actual number of beneficial owners of common stock because shares are frequently held in street name by securities dealers and others for the benefit of individual owners who may vote the shares.

At December 31, 2009, a total of 118,191 stock options were outstanding. Additional information about stock options and other equity compensation plans is included in Note 15 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

The payment of future cash dividends is at the discretion of our Board and subject to a number of factors, including results of operations, general business conditions, growth, financial condition and other factors deemed relevant by the Board of Directors. Our ability to pay future cash dividends is subject to the provisions contained in the agreement that governs our participation in the Treasury Capital Purchase Program. Specifically, the Company may not declare a dividend that exceeds \$0.07 per common share until the earlier of the third anniversary of Treasury's investment or our redemption or the transfer of our Preferred Stock to a third party along with other regulatory requirements and restrictions which are discussed in the Supervision and Regulation section in Item 1. Business of this report. In addition, the payment of cash dividends is subject to Federal regulatory requirements for capital levels and other restrictions. In this regard, current guidance from the Federal Reserve provides, among other things, that dividends per share on the Company's common stock generally should not exceed earnings per share, measured over the previous four fiscal quarters.

Equity Compensation Plan Information

Year Ended December 31, 2009

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | Number of Shares to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (1) | Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights | Number of Shares Remaining Available for Future Issuance Under Equity Compensation Plans (2) |
|--|--|--|---|
| Equity compensation plans approved by security holders | 118,191 | \$ 19.73 | 1,444,604 |
| Equity compensation plans not approved by security holders | | | |

(1) Consists of shares that are subject to outstanding options.

(2) Includes 720,906 shares available for future issuance under the stock option and equity compensation plan and 723,698 shares available for purchase under the Employee Stock Purchase Plan as of December 31, 2009.

Table of Contents**Five-Year Stock Performance Graph**

The following graph shows a five-year comparison of the total return to shareholders of Columbia's common stock, the Nasdaq Composite Index (which is a broad nationally recognized index of stock performance by companies listed on the Nasdaq Stock Market) and the Columbia Peer Group (comprised of banks with assets of \$1 billion to \$5 billion, all of which are located in the western United States). The definition of total return includes appreciation in market value of the stock as well as the actual cash and stock dividends paid to shareholders. The graph assumes that the value of the investment in Columbia's common stock, the Nasdaq and the Columbia Peer Group was \$100 on December 31, 2004, and that all dividends were reinvested.

| Index | Period Ending | | | | | |
|-------------------------------|---------------|----------|----------|----------|----------|----------|
| | 12/31/04 | 12/31/05 | 12/31/06 | 12/31/07 | 12/31/08 | 12/31/09 |
| Columbia Banking System, Inc. | 100.00 | 115.99 | 145.21 | 125.71 | 51.91 | 70.87 |
| NASDAQ Composite | 100.00 | 101.37 | 111.03 | 121.92 | 72.49 | 104.31 |
| Columbia Peer Group | 100.00 | 107.18 | 129.66 | 93.90 | 58.87 | 49.12 |

Source: SNL Financial LC, Charlottesville, VA

Table of Contents**ITEM 6. SELECTED FINANCIAL DATA****Five-Year Summary of Selected Consolidated Financial Data (1)**

| | 2009 | 2008 | 2007 | 2006 | 2005 |
|--|---------------------------------|--------------|--------------|--------------|--------------|
| | (in thousands except per share) | | | | |
| For the Year | | | | | |
| Total revenue | \$ 145,042 | \$ 134,363 | \$ 136,568 | \$ 122,435 | \$ 115,698 |
| Net interest income | \$ 115,352 | \$ 119,513 | \$ 108,820 | \$ 97,763 | \$ 90,912 |
| Provision for loan and lease losses | \$ 63,500 | \$ 41,176 | \$ 3,605 | \$ 2,065 | \$ 1,520 |
| Noninterest income | \$ 29,690 | \$ 14,850 | \$ 27,748 | \$ 24,672 | \$ 24,786 |
| Noninterest expense | \$ 94,488 | \$ 92,125 | \$ 88,829 | \$ 76,134 | \$ 72,855 |
| Net income (loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Net income (loss) applicable to common shareholders | \$ (8,371) | \$ 5,498 | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Per Common Share (1) | | | | | |
| Earnings (loss) (Basic) | \$ (0.38) | \$ 0.30 | \$ 1.91 | \$ 2.00 | \$ 1.89 |
| Earnings (loss) (Diluted) | \$ (0.38) | \$ 0.30 | \$ 1.89 | \$ 1.98 | \$ 1.86 |
| Book Value | \$ 16.13 | \$ 18.82 | \$ 19.03 | \$ 15.71 | \$ 14.29 |
| Averages | | | | | |
| Total assets | \$ 3,084,421 | \$ 3,134,054 | \$ 2,837,162 | \$ 2,473,404 | \$ 2,290,746 |
| Interest-earning assets | \$ 2,783,862 | \$ 2,851,555 | \$ 2,599,379 | \$ 2,265,393 | \$ 2,102,513 |
| Loans | \$ 2,124,574 | \$ 2,264,486 | \$ 1,990,622 | \$ 1,629,616 | \$ 1,494,567 |
| Securities | \$ 584,028 | \$ 565,299 | \$ 581,122 | \$ 623,631 | \$ 605,395 |
| Deposits | \$ 2,378,176 | \$ 2,382,484 | \$ 2,242,134 | \$ 1,976,448 | \$ 1,923,778 |
| Core deposits | \$ 1,945,039 | \$ 1,911,897 | \$ 1,887,391 | \$ 1,664,247 | \$ 1,689,270 |
| Shareholders' equity | \$ 462,127 | \$ 354,387 | \$ 289,297 | \$ 237,843 | \$ 214,612 |
| Financial Ratios | | | | | |
| Net interest margin | 4.33% | 4.38% | 4.35% | 4.49% | 4.44% |
| Return on average assets | (0.13)% | 0.19% | 1.14% | 1.30% | 1.29% |
| Return on average common equity | (2.16)% | 1.59% | 11.19% | 13.50% | 13.81% |
| Efficiency ratio (2) | 61.53% | 59.88% | 61.33% | 58.95% | 61.20% |
| Average equity to average assets | 14.98% | 11.31% | 10.20% | 9.62% | 9.37% |
| At Year End | | | | | |
| Total assets | \$ 3,200,930 | \$ 3,097,079 | \$ 3,178,713 | \$ 2,553,131 | \$ 2,377,322 |
| Loans | \$ 2,008,884 | \$ 2,232,332 | \$ 2,282,728 | \$ 1,708,962 | \$ 1,564,704 |
| Allowance for loan and lease losses | \$ 53,478 | \$ 42,747 | \$ 26,599 | \$ 20,182 | \$ 20,829 |
| Securities | \$ 631,645 | \$ 540,525 | \$ 572,973 | \$ 605,133 | \$ 585,332 |
| Deposits | \$ 2,482,705 | \$ 2,382,151 | \$ 2,498,061 | \$ 2,023,351 | \$ 2,005,489 |
| Core deposits | \$ 2,072,821 | \$ 1,941,047 | \$ 1,996,393 | \$ 1,701,528 | \$ 1,703,030 |
| Shareholders' equity | \$ 528,139 | \$ 415,385 | \$ 341,731 | \$ 252,347 | \$ 226,242 |
| Full-time equivalent employees | 715 | 735 | 775 | 657 | 651 |
| Banking offices | 52 | 53 | 55 | 40 | 40 |
| Nonperforming Assets | | | | | |
| Nonaccrual loans | \$ 110,431 | \$ 106,163 | \$ 14,005 | \$ 2,886 | \$ 4,875 |
| Restructured loans accruing interest | 60 | 587 | 456 | 594 | |
| Other real estate owned | 19,037 | 2,874 | 181 | | 18 |
| Total nonperforming assets | \$ 129,528 | \$ 109,624 | \$ 14,642 | \$ 3,480 | \$ 4,893 |
| Nonperforming loans to year end loans | 5.50% | 4.78% | 0.63% | 0.20% | 0.31% |
| Nonperforming assets to year end assets | 4.05% | 3.54% | 0.46% | 0.14% | 0.21% |
| Allowance for loan and lease losses to year end loans | 2.66% | 1.91% | 1.17% | 1.18% | 1.33% |
| Allowance for loan and lease losses to nonperforming loans | 48.40% | 40.04% | 183.94% | 579.94% | 428.84% |
| Net loan charge-offs | \$ 52,769 | \$ 25,028 | \$ 380 | \$ 2,712 | \$ 572 |
| Risk-Based Capital Ratios | | | | | |
| Total capital | 19.60% | 14.25% | 10.90% | 13.23% | 12.97% |
| Tier 1 capital | 18.34% | 12.99% | 9.87% | 12.21% | 11.82% |
| Leverage ratio | 14.33% | 11.27% | 8.54% | 9.86% | 9.54% |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

- (1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of this report.
- (2) Noninterest expense divided by the sum of net interest income and noninterest income on a tax equivalent basis, excluding gains/losses on investment securities, net cost of operation of OREO, reserve for VISA litigation liability and mark-to-market adjustments of interest rate floor instruments.

Table of Contents**Consolidated Five-Year Financial Data (1)**

| | Years ended December 31, | | | | |
|---|--|-----------------|------------------|------------------|------------------|
| | 2009 | 2008 | 2007 | 2006 | 2005 |
| | (in thousands, except per share amounts) | | | | |
| Interest Income: | | | | | |
| Loans | \$ 117,062 | \$ 147,830 | \$ 156,253 | \$ 123,998 | \$ 99,535 |
| Taxable securities | 17,300 | 18,852 | 18,614 | 20,018 | 18,135 |
| Tax-exempt securities | 8,458 | 7,976 | 7,923 | 7,042 | 4,452 |
| Federal funds sold and deposits with banks | 215 | 402 | 1,427 | 617 | 85 |
| Total interest income | 143,035 | 175,060 | 184,217 | 151,675 | 122,207 |
| Interest Expense: | | | | | |
| Deposits | 23,250 | 45,307 | 59,930 | 40,838 | 25,983 |
| Federal Home Loan Bank advances | 2,759 | 7,482 | 11,065 | 10,944 | 3,515 |
| Long-term obligations | 1,197 | 1,800 | 2,177 | 1,992 | 1,583 |
| Other borrowings | 477 | 958 | 2,225 | 138 | 214 |
| Total interest expense | 27,683 | 55,547 | 75,397 | 53,912 | 31,295 |
| Net Interest Income | 115,352 | 119,513 | 108,820 | 97,763 | 90,912 |
| Provision for loan and lease losses | 63,500 | 41,176 | 3,605 | 2,065 | 1,520 |
| Net interest income after provision for loan and lease losses | 51,852 | 78,337 | 105,215 | 95,698 | 89,392 |
| Noninterest income | 29,690 | 14,850 | 27,748 | 24,672 | 24,786 |
| Noninterest expense | 94,488 | 92,125 | 88,829 | 76,134 | 72,855 |
| Income (loss) before income taxes | (12,946) | 1,062 | 44,134 | 44,236 | 41,323 |
| Provision (benefit) for income taxes | (8,978) | (4,906) | 11,753 | 12,133 | 11,692 |
| Net Income (Loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Less: Dividends on preferred stock | 4,403 | 470 | | | |
| Net Income (Loss) Applicable to Common Shareholders | \$ (8,371) | \$ 5,498 | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Per Common Share | | | | | |
| Earnings (loss) basic | \$ (0.38) | \$ 0.30 | \$ 1.91 | \$ 2.00 | \$ 1.89 |
| Earnings (loss) diluted | \$ (0.38) | \$ 0.30 | \$ 1.89 | \$ 1.98 | \$ 1.86 |
| Average number of common shares outstanding (basic) | 21,854 | 17,914 | 16,802 | 15,946 | 15,708 |
| Average number of common shares outstanding (diluted) | 21,854 | 18,010 | 16,972 | 16,148 | 15,885 |
| Total assets at year end | \$ 3,200,930 | \$ 3,097,079 | \$ 3,178,713 | \$ 2,553,131 | \$ 2,377,322 |
| Long-term obligations | \$ 25,669 | \$ 25,603 | \$ 25,519 | \$ 22,378 | \$ 22,312 |
| Cash dividends declared per common share | \$ 0.07 | \$ 0.58 | \$ 0.66 | \$ 0.57 | \$ 0.39 |

(1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation of this report.

Table of Contents**Selected Quarterly Financial Data (1)**

The following table presents selected unaudited consolidated quarterly financial data for each quarter of 2009 and 2008. The information contained in this table reflects all adjustments, which, in the opinion of management, are necessary for a fair presentation of the results of the interim periods.

| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | Year Ended December 31, |
|---|--|-------------------|------------------|-------------------|----------------------------|
| | (in thousands, except per share amounts) | | | | |
| 2009 | | | | | |
| Total interest income | \$ 36,029 | \$ 35,530 | \$ 35,700 | \$ 35,776 | \$ 143,035 |
| Total interest expense | 8,126 | 6,999 | 6,582 | 5,976 | 27,683 |
| Net interest income | 27,903 | 28,531 | 29,118 | 29,800 | 115,352 |
| Provision for loan and lease losses | 11,000 | 21,000 | 16,500 | 15,000 | 63,500 |
| Noninterest income | 6,974 | 7,000 | 7,190 | 8,526 | 29,690 |
| Noninterest expense | 23,181 | 25,314 | 23,146 | 22,847 | 94,488 |
| Income (loss) before income taxes | 696 | (10,783) | (3,338) | 479 | (12,946) |
| Provision (benefit) for income taxes | (816) | (5,253) | (1,836) | (1,073) | (8,978) |
| Net Income (Loss) | \$ 1,512 | \$ (5,530) | \$ (1,502) | \$ 1,552 | \$ (3,968) |
| Less: Dividends on preferred stock | 1,093 | 1,101 | 1,103 | 1,105 | 4,403 |
| Net Income (Loss) Applicable to Common Shareholders | \$ 419 | \$ (6,631) | \$ (2,605) | \$ 447 | \$ (8,371) |
| Per Common Share (2) | | | | | |
| Earnings (loss) (basic) | \$ 0.02 | \$ (0.37) | \$ (0.11) | \$ 0.02 | \$ (0.38) |
| Earnings (loss) (diluted) | \$ 0.02 | \$ (0.37) | \$ (0.11) | \$ 0.02 | \$ (0.38) |
| 2008 | | | | | |
| Total interest income | \$ 48,433 | \$ 44,323 | \$ 42,337 | \$ 39,967 | \$ 175,060 |
| Total interest expense | 18,106 | 14,049 | 12,744 | 10,648 | 55,547 |
| Net interest income | 30,327 | 30,274 | 29,593 | 29,319 | 119,513 |
| Provision for loan and lease losses | 2,076 | 15,350 | 10,500 | 13,250 | 41,176 |
| Noninterest income | 10,157 | 9,305 | (10,946) | 6,334 | 14,850 |
| Noninterest expense | 23,554 | 23,367 | 23,391 | 21,813 | 92,125 |
| Income (loss) before income taxes | 14,854 | 862 | (15,244) | 590 | 1,062 |
| Provision (benefit) for income taxes | 3,877 | (1,074) | (6,485) | (1,224) | (4,906) |
| Net Income (Loss) | \$ 10,977 | \$ 1,936 | \$ (8,759) | \$ 1,814 | \$ 5,968 |
| Less: Dividends on preferred stock | | | | 470 | 470 |
| Net Income (Loss) Applicable to Common Shareholders | \$ 10,977 | \$ 1,936 | \$ (8,759) | \$ 1,344 | \$ 5,498 |
| Per Common Share (2) | | | | | |
| Earnings (loss) (basic) | \$ 0.61 | \$ 0.11 | \$ (0.49) | \$ 0.07 | \$ 0.30 |
| Earnings (loss) (diluted) | \$ 0.61 | \$ 0.11 | \$ (0.49) | \$ 0.07 | \$ 0.30 |

(1) These unaudited schedules provide selected financial information concerning the Company that should be read in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation of this report.

- (2) Due to averaging of shares, quarterly earnings per share may not add up to the totals reported for the full year.

Table of Contents

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

This discussion should be read in conjunction with our Consolidated Financial Statements and related notes in Item 8. Financial Statements and Supplementary Data of this report. In the following discussion, unless otherwise noted, references to increases or decreases in average balances in items of income and expense for a particular period and balances at a particular date refer to the comparison with corresponding amounts for the period or date for the previous year.

Critical Accounting Policies

We have established certain accounting policies in preparing our Consolidated Financial Statements that are in accordance with accounting principles generally accepted in the United States. Our significant accounting policies are presented in Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report. Certain of these policies require the use of judgments, estimates and economic assumptions which may prove inaccurate or are subject to variation that may significantly affect our reported results of operations and financial position for the periods presented or in future periods. Management believes that the judgments, estimates and economic assumptions used in the preparation of the Consolidated Financial Statements are appropriate given the factual circumstances at the time. We consider the following policies to be most critical in understanding the judgments that are involved in preparing our consolidated financial statements.

Allowance for Loan and Lease Losses

The allowance for loan and lease losses (ALLL) is established to absorb known and inherent losses in our loan and lease portfolio. Our methodology in determining the appropriate level of the ALLL includes components for a general valuation allowance in accordance with the Contingencies topic of the Financial Accounting Standards Board Accounting Standards Codification (FASB ASC), a specific valuation allowance in accordance with the Receivables topic of the FASB ASC and an unallocated component. Both quantitative and qualitative factors are considered in determining the appropriate level of the ALLL. Quantitative factors include historical loss experience, delinquency and charge-off trends, collateral values, past-due and nonperforming loan trends and the evaluation of specific loss estimates for problem loans. Qualitative factors include existing general economic and business conditions in our market areas as well as the duration of the current business cycle. Changes in any of the factors mentioned could have a significant impact on our calculation of the ALLL. Our ALLL policy and the judgments, estimates and economic assumptions involved are described in greater detail in the Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section of this discussion and in Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Valuation and Recoverability of Goodwill

Goodwill represented \$95.5 million of our \$3.20 billion in total assets and \$528.1 million in total shareholders' equity as of December 31, 2009. Goodwill is assigned to reporting units for purposes of impairment testing. We review our goodwill for impairment annually, during the third quarter. The Company had three reporting units during the third quarter of 2009: retail banking, commercial banking, and private banking. All of the Company's goodwill was assigned to the retail banking reporting unit. Goodwill of a reporting unit is also tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. Such indicators may include, among others: a significant adverse change in legal factors or in the general business climate; significant decline in our stock price and market capitalization; unanticipated competition; the testing for recoverability of a significant asset group within a reporting unit; and an adverse action or assessment by a regulator. Any adverse change in these factors could have a significant impact on the recoverability of goodwill and could have a material impact on our consolidated financial statements.

Table of Contents

When required, the goodwill impairment test involves a two-step process. We first test goodwill for impairment by comparing the fair value of the reporting unit with its carrying amount. If the fair value of the reporting unit exceeds the carrying amount of the reporting unit, goodwill is not deemed to be impaired, and no further testing would be necessary. If the carrying amount of the reporting unit were to exceed the fair value of the reporting unit, we would perform a second test to measure the amount of impairment loss, if any. To measure the amount of any impairment loss, we would determine the implied fair value of goodwill in the same manner as if the reporting unit were being acquired in a business combination. Specifically, we would allocate the fair value of the reporting unit to all of the assets and liabilities of the reporting unit in a hypothetical calculation that would determine the implied fair value of goodwill. If the implied fair value of goodwill is less than the recorded goodwill, we would record an impairment charge for the difference.

The accounting estimates related to our goodwill require us to make considerable assumptions about fair values. Our assumptions regarding fair values require significant judgment about economic factors, industry factors and technology considerations, as well as our views regarding the growth and earnings prospects of the retail banking unit. Changes in these judgments, either individually or collectively, may have a significant effect on the estimated fair values.

Based on the results of the annual goodwill impairment test, we determined no goodwill impairment charges were required for the year ended December 31, 2009. Even though we determined that there was no goodwill impairment during 2009, additional adverse changes in the operating environment for the financial services industry may result in a future impairment charge. Finally, in conjunction with the analysis of our operating segments during the fourth quarter (see Note 22 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report), we concluded that as of December 31, 2009 we had one, single reporting unit. As of December 31, 2009 we determined there were no events or circumstances which would more likely than not reduce the fair value of this reporting unit below its carrying amount. We also determined, had the annual goodwill impairment test been performed based upon one reporting unit as of September 30, 2009, the fair value of the single, consolidated reporting unit would have been in excess of its carrying value (including goodwill).

Please refer to Note 9 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report for further discussion.

2009 Overview

Consolidated net loss applicable to common shareholders for 2009 was \$8.4 million, or \$0.38 per diluted common share, compared with net income of \$5.5 million, or \$0.30 per diluted common share, in 2008. Net income(loss) applicable to common shareholders reflects net income(loss) less dividends on preferred stock related to the Company's participation in the Treasury's Capital Purchase Program. The decrease in net income applicable to common shareholders is primarily due to a \$63.5 million provision for loan and lease losses recorded during 2009.

Noninterest income was \$29.7 million for 2009, an increase from \$14.9 million for 2008. Excluding securities impairment charges of \$19.5 million in 2008, net gains on sales of securities of \$1.1 million in 2009 and \$846 thousand in 2008 and proceeds from redemption of Visa and Mastercard stock of \$49 thousand in 2009 and \$3.0 million in 2008, noninterest income in 2009 was relatively flat when compared to 2008. Management believes that it is useful for investors to understand the impact of the impairment charge, net gains on sales of securities and proceeds from redemption of Visa and Mastercard stock on the Company's results of operations. Noninterest income accounted for 20% of the Company's revenue in 2009, up from 11% in 2008 due primarily to the \$19.5 million impairment charge in 2008.

Total assets at December 31, 2009 were \$3.20 billion, up 3% from \$3.10 billion at the end of 2008. Decreases in the loan portfolio were offset by higher investment securities and interest-earning deposits with bank balances.

Table of Contents

The allowance for loan and lease losses increased to \$53.5 million at December 31, 2009 from \$42.7 million at December 31, 2008. The Company's allowance amounts to 2.66% of total loans, compared with 1.91% at the end of 2008.

Nonperforming loans totaled \$110.5 million as of December 31, 2009, compared with \$106.8 million at December 31, 2008. Net loan charge-offs were \$52.8 million in 2009, compared with \$25.0 million in 2008. The increase in nonaccruals occurred primarily in the Company's commercial business portfolio and commercial real estate portfolio. The increase in net loan charge-offs occurred primarily in the commercial business and one-to-four family residential construction portfolios.

Investment securities available for sale totaled \$620.0 million at December 31, 2009 compared to \$528.9 million at December 31, 2008.

Deposits totaled \$2.48 billion at December 31, 2009 compared to \$2.38 billion at December 31, 2008. Core deposits totaled \$2.07 billion at December 31, 2009, comprising 83% of total deposits compared to \$1.94 billion, or 81%, of total deposits at December 31, 2008.

The Company is well capitalized with a total risk-based capital ratio of 19.60% at December 31, 2009 compared to 14.25% at December 31, 2008. These ratios reflect the net proceeds to the Company of \$113.5 million from an underwritten public offering of common shares completed in August, 2009 as well as proceeds of \$76.9 million from the issuance of preferred under the Treasury's Capital Purchase Program.

Recent Developments

On January 22, 2010, Columbia State Bank acquired all of the deposits and certain assets of Columbia River Bank from the FDIC, which was appointed receiver of Columbia River Bank. Columbia State Bank acquired approximately \$903 million in assets and approximately \$891 million in deposits located in 21 branches in Oregon and Washington. Columbia River Bank's loans and other real estate assets acquired of approximately \$696 million are subject to a loss-sharing agreement with the FDIC. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$43.9 million on net assets acquired.

On January 29, 2010 Columbia State Bank acquired substantially all of the deposits and assets of American Marine Bank from the FDIC, which was appointed receiver of American Marine Bank. Columbia State Bank acquired approximately \$308 million in assets and approximately \$253 million in deposits located in 11 branches on the western Puget Sound. American Marine Bank's loans and other real estate assets acquired of approximately \$257 million are subject to a loss-sharing agreement with the FDIC. In addition, Columbia State Bank will continue to operate the Trust and Wealth Management Division of American Marine Bank. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$23.0 million on net assets acquired.

Business Combinations

In July, 2007, the Company acquired all of the outstanding common stock of Mountain Bank Holding Company (Mt. Rainier), the parent company of Mt. Rainier National Bank, headquartered in Enumclaw, Washington and Town Center Bancorp (Town Center), the parent company of Town Center Bank, headquartered in Portland, Oregon. The acquisitions were consistent with our expansion strategy and added seven branches in King and Pierce counties and five Oregon branches in the North Clackamas and Southeast Portland areas.

The operating results of Mt. Rainier and Town Center were included in the Company's operating results beginning July 23, 2007; consequently, 2009 and 2008 operating results are not directly comparable to the 2007 results for the same periods. For comparison purposes to prior periods, as of July 23, 2007 Mt. Rainier and Town Center combined contributed \$360 million in assets, \$287 million in loans and \$305 million in deposits.

Table of Contents**RESULTS OF OPERATIONS****Summary**

A summary of the Company's results of operations on a fully taxable-equivalent basis for each of the last five years ended December 31 follows:

| (in thousands, except per share amounts) | Year Ended | Increase | | Year Ended | Increase | | Years ended December 31, | | |
|---|------------|-------------|-------|------------|-------------|-------|--------------------------|------------|------------|
| | 2009 | Amount | % | 2008 | Amount | % | 2007 | 2006 | 2005 |
| Interest income (1) | \$ 148,163 | \$ (32,199) | (18) | \$ 180,362 | \$ (8,192) | (4) | \$ 188,554 | \$ 155,557 | \$ 124,715 |
| Interest expense | 27,683 | (27,864) | (50) | 55,547 | (19,850) | (26) | 75,397 | 53,912 | 31,295 |
| Net interest income | 120,480 | (4,335) | (3) | 124,815 | 11,658 | 10 | 113,157 | 101,645 | 93,420 |
| Provision for loan and lease losses | 63,500 | 22,324 | 54 | 41,176 | 37,571 | 1,042 | 3,605 | 2,065 | 1,520 |
| Noninterest income | 29,690 | 14,840 | 100 | 14,850 | (12,898) | (46) | 27,748 | 24,672 | 24,786 |
| Noninterest expense: | | | | | | | | | |
| Staff expense | 47,275 | (2,040) | (4) | 49,315 | 2,612 | 6 | 46,703 | 38,769 | 37,285 |
| Other expense | 47,213 | 4,403 | 10 | 42,810 | 684 | 2 | 42,126 | 37,365 | 35,570 |
| Total | 94,488 | 2,363 | 3 | 92,125 | 3,296 | 4 | 88,829 | 76,134 | 72,855 |
| Income (loss) before income taxes | (7,818) | (14,182) | (223) | 6,364 | (42,107) | (87) | 48,471 | 48,118 | 43,831 |
| Provision (benefit) for income taxes | (8,978) | (4,072) | 83 | (4,906) | (16,659) | (142) | 11,753 | 12,133 | 11,692 |
| Less: adjustments (1) | 5,128 | (174) | (3) | 5,302 | 965 | 22 | 4,337 | 3,882 | 2,508 |
| Net income (loss) | \$ (3,968) | \$ (9,936) | (166) | \$ 5,968 | \$ (26,413) | (82) | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Less: Dividends on preferred stock | 4,403 | 3,933 | 837 | 470 | 470 | NM | | | |
| Net income (loss) applicable to common shareholders | \$ (8,371) | \$ (13,869) | (252) | \$ 5,498 | \$ (26,883) | (83) | \$ 32,381 | \$ 32,103 | \$ 29,631 |
| Earnings (loss) per common share, diluted | \$ (0.38) | \$ (0.68) | (227) | \$ 0.30 | \$ (1.59) | (84) | \$ 1.89 | \$ 1.98 | \$ 1.86 |

(1) Includes amounts to convert nontaxable income to a fully taxable-equivalent yield. To compare tax-exempt asset yields to taxable yields, amounts are adjusted to pre-tax equivalents based on the marginal corporate federal tax rate of 35%.

NM Not Meaningful

Net Interest Income

Net interest income is the difference between interest income and interest expense. Net interest income on a fully taxable-equivalent basis expressed as a percentage of average total interest-earning assets is referred to as the net interest margin, which represents the average net effective yield on interest-earning assets.

Table of Contents

The following table sets forth the average balances of all major categories of interest-earning assets and interest-bearing liabilities, the total dollar amounts of interest income on interest-earning assets and interest expense on interest-bearing liabilities, the average yield earned on interest-earning assets and average rate paid on interest-bearing liabilities by category and in total, net interest income, net interest spread, net interest margin and the ratio of average interest-earning assets to interest-bearing liabilities:

Net Interest Income Summary

| | 2009 | | | 2008 | | | 2007 | | |
|---|------------------------|-----------------|---------|--------------|-----------------|---------|--------------|-----------------|---------|
| | Average | Interest | Average | Average | Interest | Average | Average | Interest | Average |
| | Balances (1) | Earned/ Paid | Rate | Balances (1) | Earned/ Paid | Rate | Balances (1) | Earned/ Paid | Rate |
| | (dollars in thousands) | | | | | | | | |
| ASSETS | | | | | | | | | |
| Loans (1)(2) | \$ 2,124,574 | \$ 117,497 | 5.53% | \$ 2,264,486 | \$ 148,240 | 6.55% | \$ 1,990,622 | \$ 156,253 | 7.85% |
| Taxable securities | 386,571 | 17,300 | 4.48% | 379,052 | 18,852 | 4.97% | 395,512 | 18,685 | 4.72% |
| Tax exempt securities (2) | 197,457 | 13,151 | 6.66% | 186,246 | 12,868 | 6.91% | 185,610 | 12,189 | 6.57% |
| Interest-earning deposits with banks and federal funds sold | 75,260 | 215 | 0.29% | 21,771 | 402 | 1.85% | 27,635 | 1,427 | 5.16% |
| Total interest-earning assets | \$ 2,783,862 | \$ 148,163 | 5.32% | \$ 2,851,555 | \$ 180,362 | 6.33% | \$ 2,599,379 | \$ 188,554 | 7.25% |
| Other earning assets | 49,488 | | | 47,753 | | | 42,334 | | |
| Noninterest-earning assets | 251,071 | | | 234,746 | | | 195,449 | | |
| Total assets | \$ 3,084,421 | | | \$ 3,134,054 | | | \$ 2,837,162 | | |
| LIABILITIES AND SHAREHOLDERS EQUITY | | | | | | | | | |
| Certificates of deposit | \$ 706,799 | \$ 15,931 | 2.25% | \$ 780,092 | \$ 28,120 | 3.60% | \$ 698,078 | \$ 31,274 | 4.48% |
| Savings accounts | 133,348 | 352 | 0.26% | 118,073 | 437 | 0.37% | 111,265 | 467 | 0.42% |
| Interest-bearing demand | 458,450 | 2,221 | 0.48% | 445,449 | 6,009 | 1.35% | 435,807 | 11,026 | 2.53% |
| Money market accounts | 568,320 | 4,746 | 0.84% | 578,123 | 10,741 | 1.86% | 558,510 | 17,163 | 3.07% |
| Total interest-bearing deposits | 1,866,917 | 23,250 | 1.25% | 1,921,737 | 45,307 | 2.36% | 1,803,660 | 59,930 | 3.32% |
| Federal Home Loan Bank and Federal Reserve Bank borrowings | 149,416 | 2,759 | 1.85% | 297,193 | 7,573 | 2.55% | 207,521 | 11,065 | 5.33% |
| Long-term subordinated debt | 25,635 | 1,197 | 4.67% | 25,558 | 1,800 | 7.04% | 23,777 | 2,177 | 9.16% |
| Other borrowings and interest-bearing liabilities | 25,046 | 477 | 1.90% | 32,934 | 867 | 2.63% | 40,606 | 2,225 | 5.48% |
| Total interest-bearing liabilities | \$ 2,067,014 | \$ 27,683 | 1.34% | \$ 2,277,422 | \$ 55,547 | 2.44% | \$ 2,075,564 | \$ 75,397 | 3.63% |
| Noninterest-bearing deposits | 511,259 | | | 460,747 | | | 438,474 | | |
| Other noninterest-bearing liabilities | 44,021 | | | 41,498 | | | 33,827 | | |
| Shareholders equity | 462,127 | | | 354,387 | | | 289,297 | | |
| Total liabilities & shareholders equity | \$ 3,084,421 | | | \$ 3,134,054 | | | \$ 2,837,162 | | |
| Net interest income | | \$ 120,480 | | | \$ 124,815 | | | \$ 113,157 | |
| Net interest spread | | | 3.98% | | | 3.89% | | | 3.62% |
| Net interest margin | | | 4.33% | | | 4.38% | | | 4.35% |
| Average interest-earning assets to average interest-bearing liabilities | | | 134.68% | | | 125.21% | | | 125.24% |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

- (1) Nonaccrual loans were included in loans. Amortized net deferred loan fees were included in the interest income calculations. The amortization of net deferred loan fees was \$2.8 million in 2009, \$3.5 million in 2008, \$3.5 million in 2007.
- (2) Yields on fully taxable equivalent basis, based on a marginal tax rate of 35%.

Table of Contents

Net interest income is impacted by the volume (changes in volume multiplied by prior rate), interest rate (changes in rate multiplied by prior volume) and the mix of interest-earning assets and interest-bearing liabilities. The following table shows changes in net interest income on a fully taxable-equivalent basis between 2009 and 2008, as well as between 2008 and 2007 broken down between volume and rate. Changes attributable to the combined effect of volume and interest rates have been allocated proportionately to the changes due to volume and the changes due to interest rates:

Changes in Net Interest Income

| | 2009 Compared to 2008 Increase (Decrease) Due to | | | 2008 compared to 2007 (1) Increase (Decrease) Due to | | |
|---|---|-------------|-------------|---|-------------|-------------|
| | Volume | Rate | Total | Volume | Rate | Total |
| | (in thousands) | | | | | |
| Interest Income | | | | | | |
| Loans | \$ (8,754) | \$ (21,989) | \$ (30,743) | \$ 19,880 | \$ (27,893) | \$ (8,013) |
| Securities | 1,125 | (2,394) | (1,269) | (754) | 1,600 | 846 |
| Interest earning deposits with banks and federal funds sold | 367 | (554) | (187) | (255) | (770) | (1,025) |
| Interest income | \$ (7,262) | \$ (24,937) | \$ (32,199) | \$ 18,871 | \$ (27,063) | \$ (8,192) |
| Interest Expense | | | | | | |
| Deposits: | | | | | | |
| Certificates of deposit | \$ (2,444) | \$ (9,745) | \$ (12,189) | \$ 3,405 | \$ (6,559) | \$ (3,154) |
| Savings accounts | 51 | (136) | (85) | 27 | (57) | (30) |
| Interest-bearing demand | 170 | (3,958) | (3,788) | 239 | (5,256) | (5,017) |
| Money market accounts | (179) | (5,816) | (5,995) | 583 | (7,005) | (6,422) |
| Total interest on deposits | (2,402) | (19,655) | (22,057) | 4,254 | (18,877) | (14,623) |
| FHLB and FRB borrowings | (3,098) | (1,716) | (4,814) | 3,651 | (7,143) | (3,492) |
| Long-term subordinated debt & trust preferred obligations | 5 | (608) | (603) | 154 | (531) | (377) |
| Other borrowings | (181) | (209) | (390) | (362) | (996) | (1,358) |
| Interest expense | \$ (5,676) | \$ (22,188) | \$ (27,864) | \$ 7,697 | \$ (27,547) | \$ (19,850) |

(1) Certain prior period balances have been reclassified to conform to the current period presentation.

Taxable-equivalent net interest income totaled \$120.5 million in 2009, compared with \$124.8 million for 2008. A reduction in interest rates from 2009 to 2008 contributed to the decline in net interest income, lowering the yield on earning assets 101 basis points compared to a 110 basis point decrease in the cost of interest-bearing liabilities. The net effect of these rate changes was a decrease in net interest income of \$2.7 million. Net interest income for 2009 also includes \$2.6 million in income from the settlement of interest rate floor contracts compared with \$1.7 million in 2008.

The net interest margin was up slightly in 2008 compared to 2007, increasing 3 basis points to 4.38% from 4.35%. Average loan yields decreased 92 basis points with average deposit costs decreasing 96 basis points from 2007. In addition, average borrowing costs from the Federal Home Loan Bank and Federal Reserve Bank decreased 278 basis points.

Provision for Loan and Lease Losses

The Company accounts for the credit risk associated with lending activities through its allowance for loan and lease losses and provision for loan and lease losses. The provision is the expense recognized in the consolidated statements of income to adjust the allowance to the levels deemed appropriate by management, as

Table of Contents

determined through its application of the Company's allowance methodology procedures. For discussion over the methodology used by management in determining the adequacy of the ALLL see the following Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit and Critical Accounting Policies sections of this discussion.

The Company recorded expense of \$63.5 million and \$41.2 million through the provision for loan and lease losses in 2009 and 2008, respectively. The provision recorded in 2009 reflects management's ongoing assessment of the credit quality of the Company's loan portfolio, which is impacted by various economic trends, including continued weakness in the Pacific Northwest economy. Additional factors affecting the provision include trends in nonperforming loans, size and composition of the loan portfolio and changes in the economic environment during the period. See Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section of this discussion for further information on factors considered by the Company in assessing the credit quality of the loan portfolio and establishing the allowance for loan and lease losses.

For the years ended December 31, 2009, 2008, and 2007, net loan charge-offs amounted to \$52.8 million, \$25.0 million and \$380 thousand, respectively. Loans in the real estate construction portfolio accounted for 69% of the 2009 net charge-offs while loans in the commercial business portfolio accounted for an additional 23% of the 2009 net charge-offs compared to 82% and 10%, respectively, in 2008.

Noninterest Income

Noninterest income for the year totaled \$29.7 million, an increase of \$14.8 million, from 2008. Noninterest income represented 20% of total revenues in 2009, compared with 11% and 20% in 2008 and 2007, respectively. 2008 noninterest income was lower than 2009 and 2007 primarily due to the \$19.5 million impairment charge on investment securities described below, partially offset by the \$3.0 million gain from the redemption of Visa and Mastercard shares described below. Excluding securities impairment charges of \$19.5 million in 2008, net gains on sales of securities of \$1.1 million in 2009 and \$846 thousand in 2008 and proceeds from redemption of Visa and Mastercard stock of \$49 thousand in 2009 and \$3.0 million in 2008, noninterest income in 2009 was relatively flat when compared to 2008. Management believes that it is useful for investors to understand the impact of the impairment charge, net gains on sales of securities and proceeds from redemption of Visa and Mastercard stock on the Company's results of operations.

Table of Contents

The following table presents the significant components of noninterest income and the related dollar and percentage change from period to period:

| | Years ended December 31, | | | | | | 2007 |
|--|--------------------------|------------------|-------------|------------------|--------------------|-------------|------------------|
| | 2009 | \$ Change | % Change | 2008 | \$ Change | % Change | |
| | (dollars in thousands) | | | | | | |
| Fees and Other Income | | | | | | | |
| Service charges, loan fees and other fees | \$ 15,181 | \$ 368 | 2% | \$ 14,813 | \$ 1,315 | 10% | \$ 13,498 |
| Merchant services fees | 7,321 | (719) | -9% | 8,040 | (333) | -4% | 8,373 |
| Redemption of Visa and Mastercard shares | 49 | (2,979) | -98% | 3,028 | 3,028 | 100% | |
| Gain on sale of investment securities, net | 1,077 | 231 | 27% | 846 | 846 | 100% | |
| Impairment charge on investment securities | | 19,541 | -100% | (19,541) | (19,541) | -100% | |
| Bank owned life insurance (BOLI) | 2,023 | (52) | -3% | 2,075 | 189 | 10% | 1,886 |
| Other Income | 4,039 | (1,550) | -28% | 5,589 | 1,598 | 40% | 3,991 |
| Total noninterest income | \$ 29,690 | \$ 14,840 | 100% | \$ 14,850 | \$ (12,898) | -46% | \$ 27,748 |

Service charges, loan fees and other fees had a slight increase of \$368 thousand in 2009 over 2008, or 2%. Service charges, loan fees and other fees increased \$1.3 million in 2008 over 2007, or 10%, due to higher transaction volumes.

Merchant services fees declined \$719 thousand in 2009 over 2008, or 9%. Merchant services fees declined \$333 thousand in 2008 over 2007. These reductions reflect lower volumes of merchant activity.

Proceeds from the redemption of Visa and Mastercard shares totaled \$49 thousand and \$3.0 million in 2009 and 2008, respectively. There was no redemption of these shares in 2007.

The impairment charge on investment securities was \$19.5 million in 2008 due to the impairment charge on Federal Home Loan Mortgage Corporation (Freddie Mac) and Federal National Mortgage Association (Fannie Mae) preferred stock resulting from these government-sponsored enterprises being placed into conservatorship in a plan announced by the U.S. Treasury Department (Treasury) and the Federal Housing Finance Agency (FHFA). There was no impairment charge on investment securities in 2009 or 2007. During the fourth quarter of 2009, all of the Company's Freddie Mac and Fannie Mae preferred stock was sold resulting in a net gain on sale of \$166 thousand.

Table of Contents

Other Noninterest Income: The following table presents selected items of other noninterest income and the related dollar and percentage change from period to period:

| | Years ended December 31, | | | | | | 2007 |
|---------------------------------|--------------------------|-------------------|-------------|-----------------|-----------------|-------------|-----------------|
| | 2009 | \$ Change | % Change | 2008 | \$ Change | % Change | |
| | (dollars in thousands) | | | | | | |
| Gain on disposal of assets | \$ 114 | \$ (378) | -77% | \$ 492 | \$ 227 | 86% | \$ 265 |
| Mortgage banking | 382 | (246) | -39% | 628 | 91 | 17% | 537 |
| Cash management 12b-1 fees | 245 | (221) | -47% | 466 | 67 | 17% | 399 |
| Letter of credit fees | 528 | 101 | 24% | 427 | 28 | 7% | 399 |
| Late charges | 307 | (31) | -9% | 338 | 88 | 35% | 250 |
| Currency exchange income | 293 | (63) | -18% | 356 | 40 | 13% | 316 |
| New Markets Tax Credit dividend | 66 | (8) | -11% | 74 | (19) | -20% | 93 |
| Miscellaneous fees on loans | 842 | (73) | -8% | 915 | 45 | 5% | 870 |
| Interest rate swap income | 265 | (382) | -59% | 647 | 422 | 188% | 225 |
| Credit card fees | 127 | (15) | -11% | 142 | 61 | 75% | 81 |
| Life insurance death benefit | | (612) | 100% | 612 | 612 | 0% | 0 |
| Miscellaneous | 870 | 378 | 77% | 492 | (64) | -12% | 556 |
| Total noninterest income | \$ 4,039 | \$ (1,550) | -28% | \$ 5,589 | \$ 1,598 | 40% | \$ 3,991 |

Included in gain on disposal of assets are amounts related to the sale and lease-back of two buildings which occurred in September 2004. The resulting \$1.3 million gain on the sale was deferred and recognized over the life of the leases, the unamortized gain balance at December 31, 2009 and 2008 was \$400 thousand and \$483 thousand, respectively, and is included in other liabilities on our consolidated balance sheets. During 2009, 2008 and 2007 the Company recognized amortized gains associated with the sale and lease-back transaction of \$83 thousand, \$83 thousand and \$219 thousand, respectively.

The decrease in other noninterest income was primarily due to the reductions in interest rate swap, mortgage banking and cash management fee income as well as the receipt in 2008 of life insurance death benefit proceeds. Interest rate swap and mortgage banking income decreased due to reduced transaction volumes.

Noninterest Expense

Noninterest expense was \$94.5 million in 2009, an increase of \$2.4 million, or 3%, over 2008. Noninterest expense increased \$3.3 million, or 4%, in 2008 over 2007.

The following table presents the significant components of noninterest expense and the related dollar and percentage change from period to period:

| | Years ended December 31, | | | | | | 2007 |
|------------------------------------|--------------------------|--------------|-------------|-----------|--------------|-------------|-----------|
| | 2009 | \$ Change | % Change | 2008 | \$ Change | % Change | |
| | (dollars in thousands) | | | | | | |
| Compensation and employee benefits | \$ 47,275 | \$ (2,040) | -4% | \$ 49,315 | \$ 2,612 | 6% | \$ 46,703 |
| All other noninterest expense: | | | | | | | |
| Occupancy | 12,128 | (710) | -6% | 12,838 | 516 | 4% | 12,322 |
| Merchant processing | 3,449 | (109) | -3% | 3,558 | 88 | 3% | 3,470 |
| Advertising and promotion | 1,943 | (381) | -16% | 2,324 | (67) | -3% | 2,391 |
| Data processing | 4,047 | 561 | 16% | 3,486 | 922 | 36% | 2,564 |
| Legal and professional services | 3,871 | 1,902 | 97% | 1,969 | (2,943) | -60% | 4,912 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | | | | | | |
|---|-----------|----------|--------|-----------|----------|--------|-----------|
| Taxes, license and fees | 2,478 | (439) | -15% | 2,917 | 35 | 1% | 2,882 |
| Regulatory premiums | 5,777 | 3,636 | 170% | 2,141 | 1,634 | 322% | 507 |
| Net cost operation of other real estate owned | 861 | 910 | -1857% | (49) | (54) | -1080% | 5 |
| Other | 12,659 | (967) | -7% | 13,626 | 553 | 4% | 13,073 |
| Total all other noninterest expense | 47,213 | 4,403 | 10% | 42,810 | 684 | 2% | 42,126 |
| Total noninterest expense | \$ 94,488 | \$ 2,363 | 3% | \$ 92,125 | \$ 3,296 | 4% | \$ 88,829 |

Table of Contents

Compensation and employee benefits expense decreased to \$47.2 million, or 4% in 2009 from \$49.3 million in 2008 reflecting staffing decreases and reductions in employee benefits from the prior year. Compensation and employee benefits expense increased 6% in 2008 from 2007 largely due to a full year of employee expenses related to our two acquisitions. Full-time equivalent staff decreased to 715 at December 31, 2009 from 735 at December 31, 2008 and 775 at December 31, 2007.

The remaining noninterest expense categories increased \$4.4 million or 10%, between 2008 and 2009. Regulatory premiums expense increased \$3.6 million. This increase is due primarily to significantly higher FDIC premium assessment rates as well as a special assessment imposed by the FDIC on all insured depository institutions. The increased assessment rate as well as the special assessment is the result of losses incurred by the Deposit Insurance Fund and not directly related to the Company's performance. Finally, legal and professional services expense increased \$1.9 million and the net cost of operation of other real estate increased \$910 thousand.

The remaining noninterest expense categories increased \$684 thousand or 2%, between 2007 and 2008 million largely due to our 2007 acquisitions. The decrease in legal and professional fees between 2007 and 2008 was attributed to the reversal of previously expensed legal costs in the amount of \$1.3 million related to our Visa litigation reserve. In the fourth quarter of 2007 we established a litigation reserve through legal expense in the amount of \$1.8 million. During 2008 we were able to reduce our litigation reserve by \$1.3 million due to the economic benefit resulting from our pro-rata share of the funds Visa placed into an escrow account established to pay for the settlement of the litigation liabilities. At December 31, 2009 and 2008 our remaining accrual for the Visa litigation liability was \$317 thousand and \$485 thousand, respectively.

Other Noninterest Expense: The following table presents selected items of other noninterest expense and the related dollar and percentage change from period to period:

| | Years ended December 31, | | | | | | |
|---|--------------------------|--------------|-------------|-----------|--------------|-------------|-----------|
| | 2009 | \$ Change | % Change | 2008 | \$ Change | % Change | 2007 |
| | (dollars in thousands) | | | | | | |
| CRA partnership investment expense (1) | \$ 501 | \$ (167) | -25% | \$ 668 | \$ (64) | -9% | \$ 732 |
| Core deposit intangible amortization | 1,046 | (96) | -8% | 1,142 | 423 | 59% | 719 |
| Software support & maintenance | 639 | (74) | -10% | 713 | (133) | -16% | 846 |
| Federal Reserve Bank processing fees | 326 | (96) | -23% | 422 | (18) | -4% | 440 |
| Telephone & network communications | 1,435 | (92) | -6% | 1,527 | 293 | 24% | 1,234 |
| Supplies | 889 | (175) | -16% | 1,064 | (300) | -22% | 1,364 |
| Postage | 1,245 | (175) | -12% | 1,420 | 53 | 4% | 1,367 |
| Sponsorships & charitable contributions | 598 | (44) | -7% | 642 | 19 | 3% | 623 |
| Travel | 402 | (69) | -15% | 471 | 18 | 4% | 453 |
| Investor relations | 204 | 22 | 12% | 182 | (46) | -20% | 228 |
| Insurance | 500 | (5) | -1% | 505 | 57 | 13% | 448 |
| Director expenses | 440 | (13) | -3% | 453 | 30 | 7% | 423 |
| Employee expenses | 350 | (249) | -42% | 599 | (64) | -10% | 663 |
| ATM Network | 595 | (64) | -10% | 659 | 3 | 0% | 656 |
| Miscellaneous | 3,489 | 330 | 10% | 3,159 | 282 | 10% | 2,877 |
| Total other noninterest expense | \$ 12,659 | \$ (967) | -7% | \$ 13,626 | \$ 553 | 4% | \$ 13,073 |

- (1) The amounts shown represent pass-through losses from our interests in certain low-income housing related limited partnerships. As a result of these interests we receive federal low-income housing tax credits available under the Internal Revenue Code. For the twelve months ended December 31, 2009, \$511 thousand of such credits was taken as a reduction in our current period income tax expense. In addition, our taxable income was decreased by \$178 thousand during the twelve months ended December 31, 2009 as a result of the tax benefit associated with this investment expense.

Table of Contents

Income Tax

For the years ended December 31, 2009, 2008, and 2007, we recorded income tax benefits of \$9.0 million and \$4.9 million, and an income tax provision of \$11.8 million, respectively. The effective tax benefit was 69.3% in 2009 and 463% in 2008 and the effective tax rate was 26.6% in 2007. Our effective tax rate is less than our statutory rate of 35.52% and has exhibited a declining trend over the past three years. This decline is primarily due to a significant increase in the amount of tax-exempt municipal securities held in the investment portfolio, tax exempt earnings on bank owned life insurance, and tax credits received on investments in affordable housing partnerships. For additional information, see Note 14 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Financial Condition

Our total assets increased 3% to \$3.20 billion at December 31, 2009 from \$3.10 billion at December 31, 2008. Interest-earning deposits with bank balances increased \$245.3 million. The inability to prepay advances from the Federal Home Loan Bank contributed to this increase. Our investment portfolio increased 17% or \$91.1 million. This increase was primarily a result of investment security purchases in the third quarter of 2009. The loan portfolio decreased 10% or \$223.4 million to \$2.01 billion. The decline in the loan portfolio can be attributed to a combination of loan payoffs, pay downs, a reduced emphasis on lending in certain sectors of the loan portfolio, and loan charge-offs. Deposit balances increased \$100.6 million or 4% to \$2.48 billion and borrowings decreased 44% to \$125.0 million.

Investment Portfolio

We invest in securities to generate revenues for the Company, to manage liquidity while minimizing interest rate risk, and to provide collateral for certain public deposits and short-term borrowings. The amortized cost amounts represent the Company's original cost for the investments, adjusted for accumulated amortization or accretion of any yield adjustments related to the security. The estimated fair values are the amounts that we believe the securities could be sold for as of the dates indicated. As of December 31, 2009 we had 34 available for sale securities in an unrealized loss position. Based on past experience with these types of securities and our own financial performance, we do not intend to sell any impaired securities nor does available evidence suggest it is more likely than not that management will be required to sell any impaired securities before the recovery of the amortized cost basis. We review these investments for other-than-temporary impairment on an ongoing basis.

Purchases during 2009 totaled \$162.4 million while maturities and repayments and sales totaled \$67.7 million compared to purchases of \$89.1 million and maturities and repayments of \$49.7 million during 2008. At December 31, 2009 U.S. Government agency and government-sponsored enterprise mortgage-backed securities (MBS) and collateralized mortgage obligations (CMO) comprised 65% of our investment portfolio and state and municipal securities were 35%. Our entire investment portfolio is categorized as available for sale and carried on our balance sheet at their fair values. The average duration of our investment portfolio was approximately 3 years and 10 months at December 31, 2009. For further information on our investment portfolio see Note 4 of the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Table of Contents

The following table presents the contractual maturities and weighted average yield of our investment portfolio:

Securities Available for Sale

| | December 31, 2009 | | |
|--|------------------------|-------------------|--------------|
| | Amortized Cost | Fair Value | Yield |
| | (dollars in thousands) | | |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations (1) | | | |
| Over 1 through 5 years | \$ 41,884 | \$ 43,254 | 4.63% |
| Over 5 through 10 years | 62,869 | 64,687 | 4.57% |
| Over 10 years | 285,935 | 292,215 | 4.28% |
| Total | \$ 390,688 | \$ 400,156 | 4.37% |
| State and municipal securities (2) | | | |
| Due through 1 year | \$ 1,385 | \$ 1,402 | 5.58% |
| Over 1 through 5 years | 18,875 | 20,328 | 6.70% |
| Over 5 through 10 years | 42,499 | 45,020 | 6.03% |
| Over 10 years | 148,228 | 152,161 | 6.66% |
| Total | \$ 210,987 | \$ 218,911 | 6.52% |

(1) The maturities reported for mortgage-backed securities collateralized mortgage obligations are based on contractual maturities and principal amortization.

(2) Yields on fully taxable equivalent basis, based on a marginal tax rate of 35%.

FHLB Stock

As a condition of membership in the Federal Home Loan Bank of Seattle (FHLB), the Company is required to purchase and hold a certain amount of FHLB stock. Our stock purchase requirement is based, in part, upon the outstanding principal balance of advances from the FHLB and is calculated in accordance with the Capital Plan of the FHLB. Our FHLB stock has a par value of \$100 and is redeemable at par for cash.

FHLB stock is carried at cost and is subject to recoverability testing per the Financial Services Depository and Lending topic of the FASB ASC. The FHLB is currently classified as undercapitalized by the Federal Housing Finance Agency (Finance Agency). Under Finance Agency regulations, a Federal Home Loan Bank that fails to meet any regulatory capital requirement may not declare a dividend or redeem or repurchase capital stock. However, management believes, despite the undercapitalized classification, the FHLB has adequate capital to cover the risks reflected on their balance sheet. Accordingly, as of December 31, 2009 we did not recognize an impairment charge related to our FHLB stock holdings. We will continue to monitor the financial condition of the FHLB as it relates to, among other things, the recoverability of our investment.

Table of Contents**Loan Portfolio**

We are a full service commercial bank, which originates a wide variety of loans, and concentrates its lending efforts on originating commercial business and commercial real estate loans. The following table sets forth our loan portfolio by type of loan for the dates indicated:

| | 2009 | | 2008 | | December 31, 2007 | | 2006 | | 2005 | |
|---|------------------------|---------------|---------------------|---------------|----------------------|---------------|---------------------|---------------|---------------------|---------------|
| | | % of Total | | % of Total | | % of Total | | % of Total | | % of Total |
| | (dollars in thousands) | | | | | | | | | |
| Commercial business | \$ 744,440 | 37.1% | \$ 810,922 | 36.3% | \$ 762,365 | 33.4% | \$ 617,899 | 36.1% | \$ 570,974 | 36.5% |
| Real estate: | | | | | | | | | | |
| One-to-four family residential | 63,364 | 3.1% | 57,237 | 2.6% | 60,991 | 2.7% | 51,277 | 3.0% | 74,930 | 4.8% |
| Commercial and five or more family residential properties | 856,260 | 42.6% | 862,595 | 38.6% | 852,139 | 37.3% | 687,635 | 40.3% | 651,393 | 41.6% |
| Total real estate | 919,624 | 45.7% | 919,832 | 41.2% | 913,130 | 40.0% | 738,912 | 43.3% | 726,323 | 46.4% |
| Real estate construction: | | | | | | | | | | |
| One-to-four family residential | 107,620 | 5.4% | 209,682 | 9.4% | 269,115 | 11.8% | 92,124 | 5.4% | 41,033 | 2.6% |
| Commercial and five or more family residential properties | 41,829 | 2.1% | 81,176 | 3.6% | 165,490 | 7.2% | 115,185 | 6.8% | 89,134 | 5.7% |
| Total real estate construction | 149,449 | 7.5% | 290,858 | 13.0% | 434,605 | 19.0% | 207,309 | 12.2% | 130,167 | 8.3% |
| Consumer | 199,987 | 10.0% | 214,753 | 9.7% | 176,559 | 7.8% | 147,782 | 8.6% | 140,110 | 9.0% |
| Subtotal | 2,013,500 | 100.2% | 2,236,365 | 100.2% | 2,286,659 | 100.2% | 1,711,902 | 100.2% | 1,567,574 | 100.2% |
| Less deferred loan fees and other | (4,616) | -0.2% | (4,033) | -0.2% | (3,931) | -0.2% | (2,940) | -0.2% | (2,870) | -0.2% |
| Total loans | \$ 2,008,884 | 100.0% | \$ 2,232,332 | 100.0% | \$ 2,282,728 | 100.0% | \$ 1,708,962 | 100.0% | \$ 1,564,704 | 100.0% |
| Loans held for sale | \$ | | \$ 1,964 | | \$ 4,482 | | \$ 933 | | \$ 1,850 | |

At December 31, 2009, total loans were \$2.01 billion compared with \$2.23 billion in the prior year, a decrease of \$223.4 million or 10%. Generally, loan volumes were down across all categories with significant declines in real estate construction and commercial business loans. Total loans represented 63% and 72% of total assets at December 31, 2009 and 2008, respectively. Although balances declined during 2009, the compound annual growth rate of our loan portfolio over the last five years is 8%.

Commercial Business Loans: Commercial loans decreased \$66.5 million, or 8%, to \$744.4 million from year-end 2008, representing 37% of total loans at year end. We are committed to providing competitive commercial banking in our primary market areas. We expect our commercial lending focus to center around expanding our existing banking relationships with businesses and business owners while continuing to build new customer relationships.

Real Estate Loans: Residential real estate loans in our portfolio are secured by properties located within our primary market area, and typically have loan-to-value ratios of 80% or lower at origination. These loans are used to collateralize outstanding advances from the FHLB and borrowings from the FRB. Previously, we originated residential loans for sale to third parties. Currently, we generally do not originate purchase money residential loans but rather refer customers seeking such loans to third parties.

Generally, commercial and five-or-more family residential real estate loans are made to borrowers who have existing banking relationships with us. Our underwriting standards generally require that the loan-to-value ratio for these loans not exceed 75% of appraised value, cost, or discounted cash flow value, as appropriate, and that commercial properties maintain debt coverage ratios (net operating income divided by annual debt servicing) of 1.2 or better. However, underwriting standards can be influenced by competition and other factors. We endeavor to maintain the highest practical underwriting standards while balancing the need to remain competitive in our lending practices.

Table of Contents

Real Estate Construction Loans: Our underwriting guidelines for commercial and five-or-more family residential real estate construction loans generally require that the loan-to-value ratio not exceed 75% and stabilized debt coverage ratios (net operating income divided by annual debt servicing) of 1.2 or better. The recent economic environment has resulted in the Company having a substantially reduced desire to originate these types of loans. However, when we do originate such loans we endeavor to maintain the highest practical underwriting standards.

Currently, on a selected basis, we originate a variety of real estate construction loans. One-to-four family residential construction loans are originated for the construction of custom homes (where the home buyer is the borrower) and to provide financing to builders for the construction of pre-sold homes and speculative residential construction. Underwriting guidelines for these loans vary by loan type but include loan-to-value limits, term limits and loan advance limits, as applicable.

Consumer Loans: Consumer loans made by us include automobile loans, boat and recreational vehicle financing, home equity and home improvement loans, and miscellaneous personal loans.

Foreign Outstanding: We are not involved with loans to foreign companies and foreign countries.

For additional information on our loan portfolio, including amounts pledged as collateral on borrowings, see Note 6 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Maturities and Sensitivities of Loans to Changes in Interest Rates

The following table presents the maturity distribution of our commercial and real estate construction loan portfolios and the sensitivity of these loans due after one year to changes in interest rates as of December 31, 2009:

| | Due Through 1 Year | Maturing Over 1 Through 5 Years | Over 5 Years | Total |
|--------------------------------------|-----------------------------------|--|-------------------------|-------------------|
| | (in thousands) | | | |
| Commercial business | \$ 346,818 | \$ 228,791 | \$ 168,831 | \$ 744,440 |
| Real estate construction | 116,223 | 23,736 | 9,490 | 149,449 |
| Total | \$ 463,041 | \$ 252,527 | \$ 178,321 | \$ 893,889 |
| Fixed rate loans due after 1 year | | \$ 114,992 | \$ 37,899 | \$ 152,891 |
| Variable rate loans due after 1 year | | 137,535 | 140,422 | 277,957 |
| Total | | \$ 252,527 | \$ 178,321 | \$ 430,848 |

Risk Elements

The extension of credit in the form of loans or other credit substitutes to individuals and businesses is one of our principal commerce activities. Our policies and applicable laws and regulations require risk analysis as well as ongoing portfolio and credit management. We manage our credit risk through lending limit constraints, credit review, approval policies, and extensive, ongoing internal monitoring. We also manage credit risk through diversification of the loan portfolio by type of loan, type of industry, type of borrower, and by limiting the aggregation of debt to a single borrower.

In analyzing our existing portfolio, we review our consumer and residential loan portfolios by their performance as a pool of loans, since no single loan is individually significant or judged by its risk rating, size or potential risk of loss. In contrast, the monitoring process for the commercial business, private banking, real estate construction, and commercial real estate portfolios includes periodic reviews of individual loans with risk ratings assigned to each loan and performance judged on a loan by loan basis.

Table of Contents

We review these loans to assess the ability of our borrowers to service all interest and principal obligations and, as a result, the risk rating may be adjusted accordingly. In the event that full collection of principal and interest is not reasonably assured, the loan is appropriately downgraded and, if warranted, placed on non-accrual status even though the loan may be current as to principal and interest payments. Additionally, we assess whether an impairment of a loan warrants specific reserves or a write-down of the loan. For additional discussion on our methodology in managing credit risk within our loan portfolio see the following Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit section and Note 1 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Loan policies, credit quality criteria, portfolio guidelines and other controls are established under the guidance of our Chief Credit Officer and approved, as appropriate, by the Board. Credit Administration, together with the loan committee, has the responsibility for administering the credit approval process. As another part of its control process, we use an independent internal credit review and examination function to provide assurance that loans and commitments are made and maintained as prescribed by our credit policies. This includes a review of documentation when the loan is initially extended and subsequent on-site examination to ensure continued performance and proper risk assessment.

Nonperforming Loans: The Consolidated Financial Statements are prepared according to the accrual basis of accounting. This includes the recognition of interest income on the loan portfolio, unless a loan is placed on nonaccrual status, which occurs when there are serious doubts about the collectibility of principal or interest. Our policy is generally to discontinue the accrual of interest on all loans past due 90 days or more and place them on nonaccrual status.

Nonperforming Assets: Nonperforming assets consist of: (i) nonaccrual loans, which generally are loans placed on a nonaccrual basis when the loan becomes past due 90 days or when there are otherwise serious doubts about the collectibility of principal or interest within the existing terms of the loan; (ii) in most cases restructured loans, for which concessions, including the reduction of interest rates below a rate otherwise available to that borrower or the deferral of interest or principal, have been granted due to the borrower's weakened financial condition (interest on restructured loans is accrued at the restructured rates when it is anticipated that no loss of original principal will occur); (iii) other real estate owned; and (iv) other personal property owned, if applicable. Nonperforming assets totaled \$129.5 million, or 4.05% of year-end assets at December 31, 2009, compared to \$109.6 million or 3.54% of year end assets at December 31, 2008.

Table of Contents

The following table sets forth information with respect to our nonaccrual loans, restructured loans, total nonperforming loans (nonaccrual loans plus restructured loans), other real estate owned, other personal property owned, total nonperforming assets, accruing loans past-due 90 days or more, and potential problem loans:

Nonperforming Loans and OREO

| | 2009 | 2008 | December 31, 2007 (dollars in thousands) | 2006 | 2005 |
|--|-------------------|-------------------|--|-----------------|-----------------|
| Nonaccrual: | | | | | |
| Commercial business | \$ 18,979 | \$ 2,976 | \$ 2,170 | \$ 2,249 | \$ 4,440 |
| Real Estate: | | | | | |
| One-to-four family residential | 1,860 | 905 | 204 | 366 | 376 |
| Commercial and five or more family residential real estate | 24,354 | 5,710 | 3,476 | 217 | |
| Real Estate Construction: | | | | | |
| One-to-four family residential | 47,653 | 69,668 | 7,317 | | |
| Commercial and five or more family residential real estate | 16,230 | 25,752 | | | |
| Consumer | 1,355 | 1,152 | 838 | 54 | 41 |
| Total nonaccrual loans: | 110,431 | 106,163 | 14,005 | 2,886 | 4,857 |
| Restructured loans accruing interest: | | | | | |
| Commercial business | 60 | 587 | 456 | 594 | |
| Total nonperforming loans | 110,491 | 106,750 | 14,461 | 3,480 | 4,857 |
| Other real estate owned | 19,037 | 2,874 | 181 | | 18 |
| Total nonperforming assets | \$ 129,528 | \$ 109,624 | \$ 14,642 | \$ 3,480 | \$ 4,875 |
| Accruing loans past-due 90 days or more | \$ | \$ | \$ | \$ | \$ |
| Forgone interest on nonperforming loans | \$ 7,637 | \$ 4,072 | \$ 814 | \$ 497 | \$ 106 |
| Interest recognized on nonperforming loans | \$ 2,437 | \$ 4,550 | \$ 244 | \$ 202 | \$ 45 |
| Potential problem loans | \$ 11,423 | \$ 17,736 | \$ 2,343 | \$ 2,288 | \$ 2,269 |
| Allowance for loan and lease losses | \$ 53,478 | \$ 42,747 | \$ 26,599 | \$ 20,182 | \$ 20,829 |
| Allowance for loan and lease losses to nonperforming loans | 48.40% | 40.04% | 183.94% | 579.94% | 428.84% |
| Nonperforming loans to year end loans | 5.50% | 4.78% | 0.63% | 0.20% | 0.31% |
| Nonperforming assets to year end assets | 4.05% | 3.54% | 0.46% | 0.14% | 0.21% |

At December 31, 2009 nonperforming loans increased to 5.50% of year end loans up from 4.78% of year end loans at December 31, 2008.

Residential construction loans continue to be the primary driver of nonperforming loans, representing \$47.7 million, or 43% of nonperforming loans; however it was also the area where we saw the largest reduction in nonperforming loans. Commercial real estate loans account for another \$40.6 million, or 37% of nonperforming loans.

We remain aggressive in managing our construction loan portfolio and continue to be successful at reducing our overall exposure in the 1-4 family residential construction segment as well as in the commercial real estate construction segment. For the year, total construction loans declined 33.1% due to payoffs and conversions to permanent loan status. Our 1-4 family residential construction loans now represent less than 6% of our entire loan portfolio. While we believe both of these segments will remain challenged during 2010, we believe we have appropriate risk management strategies in place to manage through the current economic cycle.

Other Real Estate Owned: As of December 31, 2009 there was \$19.0 million in other real estate owned which is comprised of property from foreclosed real estate loans, an increase of \$16.2 million from \$2.9 million at December 31, 2008. Properties acquired by foreclosure or deed in lieu of foreclosure are transferred to OREO

Table of Contents

and are recorded at fair value less estimated costs to sell, at the date of transfer of the property. If the carrying value exceeds the fair value at the time of the transfer, the difference is charged to the allowance for loan and lease losses. The fair value of the OREO property is based upon current appraisal. Losses that result from the ongoing periodic valuation of these properties are charged to the net cost of operation of OREO expense in the period in which they are identified. Improvements to the OREO are capitalized and holding costs are charged to the net cost of operation of OREO as incurred.

Potential Problem Loans: Potential problem loans are loans which are currently performing and are not on nonaccrual status, restructured or impaired, but about which there are significant doubts as to the borrower's future ability to comply with repayment terms and which may later be included in nonaccrual, past due, restructured or impaired loans. Potential problem loans totaled \$11.4 million at year end 2009, compared to \$17.7 million at year end 2008. For additional information on our nonperforming loans see Note 6 to our Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

The following table summarizes activity in nonperforming loans for the period indicated:

Changes in Nonperforming Loans

| | Twelve months ended December 31, 2009 2008 (in thousands) | |
|--|---|------------|
| Balance, beginning of period | \$ 106,750 | \$ 14,461 |
| Loans placed on nonaccrual or restructured | 111,678 | 134,376 |
| Advances | 2,248 | 1,254 |
| Charge-offs | (47,567) | (23,540) |
| Loans returned to accrual status | (2,482) | (5,788) |
| Repayments (including interest applied to principal) | (36,738) | (10,456) |
| Transfers to OREO | (23,398) | (3,557) |
| Balance, end of period | \$ 110,491 | \$ 106,750 |

Loans are considered impaired when based on current information and events, it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement, including scheduled interest payments. The assessment for impairment occurs when and while such loans are designated as criticized/classified per the Company's internal risk rating system or when and while such loans are on nonaccrual. All criticized/classified loans with an outstanding balance greater than \$100 thousand and all non-accrual loans with an outstanding balance greater than \$250 thousand are considered impaired and are analyzed individually, on a quarterly basis, under the guidance of the Receivables topic of the Financial Accounting Standards Board Accounting Standards Codification (FASB ASC). The Company's policy is to record cash receipts on impaired loans first as reductions in principal and then as interest income.

The following table summarizes impaired loan financial data at December 31, 2009 and 2008:

| in millions | December 31, 2009 2008 | |
|--|--------------------------------|----------|
| Impaired loans | \$ 116.4 | \$ 106.8 |
| Impaired loans with specific allocations | \$ 18.1 | \$ 8.3 |
| Amount of the specific allocations | \$ 3.8 | \$ 1.2 |

Impaired loans with a carrying amount of \$51.2 million at December 31, 2009 were subject to specific allocations of \$3.8 million and partial charge-offs of \$28.5 million during the year. Collateral dependent impaired loans without specific allocations at December 31, 2009 and 2008 either had collateral which exceeded the carrying value of the loans or reflected a partial charge-off to the market value of collateral (less costs to sell), as of the most recent appraisal date.

Table of Contents

When a loan with unique risk characteristics has been identified as being impaired, the amount of impairment will be measured by the Company using discounted cash flows, except when it is determined that the primary (remaining) source of repayment for the loan is the operation or liquidation of the underlying collateral. In these cases, the current fair value of the collateral, reduced by costs to sell, will be used in place of discounted cash flows. As a final alternative, the observable market price of the debt may be used to assess impairment. Predominately, the Company uses the fair value of collateral approach based upon a reliable valuation.

When a loan secured by real estate migrates to nonperforming and impaired status and it does not have a market valuation less than one year old, the Company secures an updated market valuation by a third party appraiser that is reviewed by the Company's on staff appraiser. Subsequently, the asset will be appraised annually by a third party appraiser or the Company's on staff appraiser. The evaluation may occur more frequently if management determines that there has been increased market deterioration within a specific geographical location. Upon receipt and verification of the market valuation, the Company will record the loan at the lower of cost or market (less costs to sell) by recording a charge-off to the allowance for loan and lease losses or by designating a specific reserve in accordance with accounting principles generally accepted in the United States.

Allowance for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit

We maintain an allowance for loan and lease losses (ALLL) to absorb losses inherent in the loan portfolio. The size of the ALLL is determined through quarterly assessments of the probable estimated losses in the loan portfolio. Our methodology for making such assessments and determining the adequacy of the ALLL includes the following key elements:

1. General valuation allowance consistent with the Contingencies topic of the FASB ASC.
2. Criticized/classified loss reserves on specific relationships. Specific allowances for identified problem loans are determined in accordance with the Receivables topic of the FASB ASC.
3. The unallocated allowance provides for other credit losses inherent in our loan portfolio that may not have been contemplated in the general and specific components of the allowance. This unallocated amount generally comprises less than 5% of the allowance. The unallocated amount is reviewed periodically based on trends in credit losses, the results of credit reviews and overall economic trends.

On a quarterly basis our Chief Credit Officer reviews with Executive Management and the Board of Directors the various additional factors that management considers when determining the adequacy of the ALLL, including economic and business condition reviews. Factors which influenced management's judgment in determining the amount of the additions to the ALLL charged to operating expense include the following as of the applicable balance sheet dates:

1. Existing general economic and business conditions affecting our market place
2. Credit quality trends, including trends in nonperforming loans
3. Collateral values
4. Seasoning of the loan portfolio
5. Bank regulatory examination results

6. Findings of internal credit examiners

7. Duration of current business cycle

Table of Contents

The ALLL is increased by provisions for loan and lease losses (provision) charged to expense, and is reduced by loans charged off, net of recoveries. While we believe the best information available is used by us to determine the ALLL, changes in market conditions could result in adjustments to the ALLL, affecting net income, if circumstances differ from the assumptions used in determining the ALLL.

In addition to the ALLL, we maintain an allowance for unfunded loan commitments and letters of credit. We report this allowance as a liability on our Consolidated Balance Sheet. We determine this amount using estimates of the probability of the ultimate funding and losses related to those credit exposures. This methodology is similar to the methodology we use for determining the adequacy of our ALLL. For additional information on our allowance for unfunded loan commitments and letters of credit, see Note 7 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Table of Contents**Analysis of the ALLL**

The following table provides an analysis of our loss experience by loan type for the last five years:

**Changes in Allowance for Loan and Lease Losses and
Unfunded Loan Commitments and Letters of Credit**

| | 2009 | 2008 | December 31, 2007 (dollars in thousands) | 2006 | 2005 |
|---|--------------|--------------|--|--------------|--------------|
| Beginning balance | \$ 42,747 | \$ 26,599 | \$ 20,182 | \$ 20,829 | \$ 19,881 |
| Balance established through acquisition | | | 3,192 | | |
| Charge-offs: (1) | | | | | |
| Commercial business | (12,930) | (2,819) | (781) | (2,077) | (386) |
| Real Estate: | | | | | |
| One-to-four family residential | (395) | (46) | | | |
| Commercial and five or more family residential properties | (1,309) | (966) | | (9) | |
| Real Estate Construction: | | | | | |
| One-to-four family residential | (27,711) | (18,340) | | | |
| Commercial and five or more family residential properties | (9,297) | (2,169) | | | (665) |
| Consumer | (2,879) | (1,647) | (432) | (1,109) | (221) |
| Total charge-offs | (54,521) | (25,987) | (1,213) | (3,195) | (1,272) |
| Recoveries: (1) | | | | | |
| Commercial business | 750 | 272 | 530 | 233 | 218 |
| Real Estate: | | | | | |
| One-to-four family residential | 68 | | | 20 | |
| Commercial and five or more family residential properties | 25 | 304 | 12 | 83 | |
| Real Estate Construction: | | | | | |
| One-to-four family residential | 833 | 16 | | 7 | |
| Commercial and five or more family residential properties | | | | | 326 |
| Consumer | 76 | 367 | 291 | 140 | 156 |
| Total recoveries | 1,752 | 959 | 833 | 483 | 700 |
| Net charge-offs | (52,769) | (25,028) | (380) | (2,712) | (572) |
| Provision for loan and lease losses | 63,500 | 41,176 | 3,605 | 2,065 | 1,520 |
| Ending balance | \$ 53,478 | \$ 42,747 | \$ 26,599 | \$ 20,182 | \$ 20,829 |
| Loans outstanding at end of period (2) | \$ 2,008,884 | \$ 2,232,332 | \$ 2,282,728 | \$ 1,708,962 | \$ 1,564,704 |
| Average amount of loans outstanding | \$ 2,124,574 | \$ 2,264,486 | \$ 1,990,622 | \$ 1,629,616 | \$ 1,494,567 |
| Allowance for loan and lease losses to period-end loans | 2.66% | 1.91% | 1.17% | 1.18% | 1.33% |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | | | | |
|---|--------|--------|--------|--------|--------|
| Net charge-offs to average loans outstanding | 2.48% | 1.11% | 0.02% | 0.17% | 0.04% |
| Allowance for unfunded commitments and letters of credit | | | | | |
| Beginning balance | \$ 500 | \$ 349 | \$ 339 | \$ 339 | \$ 289 |
| Net changes in the allowance for unfunded commitments and letters of credit | 275 | 151 | 10 | | 50 |
| Ending balance | \$ 775 | \$ 500 | \$ 349 | \$ 339 | \$ 339 |

- (1) Certain prior period balances have been reclassified to conform to the current period presentation.
(2) Excludes loans held for sale.

Table of Contents

We have used the same methodology for ALLL calculations during 2009, 2008 and 2007. Adjustments to the percentages of the ALLL allocated to loan categories are made based on trends with respect to delinquencies and problem loans within each pool of loans. We continually review the ALLL quantitative and qualitative methodology and make adjustments appropriate to the loan portfolio. We maintain a conservative approach to credit quality and will continue to prudently add to our ALLL as necessary in order to maintain adequate reserves. We carefully monitor the loan portfolio and continue to emphasize the importance of credit quality while continuously strengthening our loan monitoring systems and controls.

Allocation of the ALLL

The table below sets forth the allocation of the ALLL by loan category:

| Balance at End of Period Applicable to: (1) | 2009 | | 2008 | | December 31, 2007 | | 2006 | | 2005 | |
|--|------------------------|-------------------------|------------------|-------------------------|----------------------|-------------------------|------------------|-------------------------|------------------|-------------------------|
| | Amount | % of Total Loans* | Amount | % of Total Loans* | Amount | % of Total Loans* | Amount | % of Total Loans* | Amount | % of Total Loans* |
| | (dollars in thousands) | | | | | | | | | |
| Commercial business | \$ 21,969 | 37.1% | \$ 12,759 | 36.3% | \$ 7,068 | 33.4% | \$ 9,628 | 36.1% | \$ 12,060 | 36.5% |
| Real estate and construction: | | | | | | | | | | |
| One-to-four family residential | 9,087 | 8.5% | 16,781 | 12.0% | 7,648 | 14.5% | 1,134 | 8.4% | 809 | 7.4% |
| Commercial and five or more family residential properties | 19,703 | 44.4% | 11,983 | 42.1% | 11,170 | 44.3% | 8,841 | 46.9% | 6,663 | 47.1% |
| Consumer | 1,282 | 10.0% | 935 | 9.6% | 713 | 7.8% | 281 | 8.6% | 677 | 9.0% |
| Unallocated | 1,437 | 0.0% | 289 | 0.0% | | 0.0% | 298 | 0.0% | 620 | 0.0% |
| Total | \$ 53,478 | 100.0% | \$ 42,747 | 100.0% | \$ 26,599 | 100.0% | \$ 20,182 | 100.0% | \$ 20,829 | 100.0% |

* Represents the total of all outstanding loans in each category as a percent of total loans outstanding.

(1) Certain prior period balances have been reclassified to conform to the current period presentation.

Goodwill

During the third quarter of 2009, the Company performed its annual assessment for potential impairment of goodwill. Goodwill is assigned to reporting units for purposes of impairment testing. The Company had three reporting units during the third quarter of 2009: retail banking, commercial banking, and private banking. The products and services of companies previously acquired were comparable to the Company's retail banking operations. Accordingly, all of the Company's goodwill was assigned to the retail banking reporting unit. As part of this assessment, we considered three generally accepted approaches to measuring fair value: income, cost and market.

Income: In the income approach, an economic benefit stream of the Company is selected, usually based on historical or projected cash flow. The focus is to determine a benefit stream that is reasonably reflective of the Company's most likely future operations. This selected benefit stream is then discounted to present value with an appropriate risk-adjusted discount rate or capitalization rate. Accurately projecting a benefit stream reflective of the most likely future operations is challenging since the Company is currently not profitable and a number of uncertainties exist associated with the current economic environment. In addition, there was no forecast readily available at the retail banking reporting unit level. Accordingly, the income approach was not utilized to determine fair value.

Table of Contents

Cost: The cost approach adjusts the Company's assets to market value. Since the intangible assets of the Retail Banking reporting unit are not captured in the cost approach this approach was not utilized to determine fair value.

Market: In the market approach, publicly-traded companies with financial and operating characteristics similar to the Company are identified and selected. Once such companies are selected, valuation multiples are synthesized and applied to the Company. Reasonable market-pricing data was available during the quarter and accordingly, the market approach was used to estimate the value of the Company's three reporting units.

Screening criteria utilized to identify comparable companies included publicly-traded companies within the banking industry with total assets ranging between \$1.0 billion and \$4.0 billion as of June 30, 2009 and located in the Western region of the United States excluding California. California was excluded due to the severe market conditions there as well as our lack of presence in that market. Based upon these criteria, 14 guideline companies were selected for our analysis. The data obtained for the guideline companies was then converted to various valuation multiples. We focused on the price to tangible book value of equity multiple as this multiple generally reflects returns on the capital employed within the industry and produces a net-of-debt, marketable minority value. In addition, the price to tangible book value multiple is generally correlated with the profitability of each individual company.

Based upon the net interest margin, return on average assets and return on average equity of the Company's reporting units compared to the guideline companies, appropriate price to tangible book value multiples were selected. The following table shows the selected price to tangible book value multiple as well as the indicated minority fair value for each reporting unit, calculated as of August 31, 2009:

| Reporting Unit | Price to Tangible | Indicated Minority |
|--------------------|------------------------|--------------------|
| | Book Value Multiple | Fair Value |
| | (dollars in thousands) | |
| Retail Banking | 1.4 | \$ 277,480 |
| Commercial Banking | 1.1 | 115,140 |
| Private Banking | 1.5 | 47,540 |
| Corporate & Other | 1.0 | 93,070 |
| Total | | \$ 533,230 |

After calculating the indicated minority value a control premium is applied to the minority value. A control premium was utilized as the value of a company from the perspective of a controlling interest is generally higher than the widely quoted market price per share. The Company's control premium assumption was calculated utilizing data recorded for control acquisitions within the banking industry from December 31, 2007 through September 30, 2009. The average control premium from this data was approximately 68% and stems from a combination of both pure control as well as strategic synergies arising from acquisition. Accordingly, the Company discounted the average control premium to 20% to obtain an approximate, pure control premium.

The following table details the goodwill, carrying value of equity and fair value of equity after applying the 20% control premium to the indicated minority fair values above.

| (in thousands) | REPORTING UNITS | | | | Total |
|---------------------------------|-------------------|-----------------------|--------------------|------------------|-------------------|
| | Retail Banking | Commercial Banking | Private Banking | Corp | |
| Tangible book value | \$ 198,204 | \$ 104,670 | \$ 31,690 | \$ 93,070 | \$ 427,634 |
| Core deposit intangible | 5,197 | | | | 5,197 |
| Goodwill | 95,519 | | | | 95,519 |
| Carrying value of equity | \$ 298,920 | \$ 104,670 | \$ 31,690 | \$ 93,070 | \$ 528,350 |
| Fair value of equity | \$ 332,980 | \$ 138,170 | \$ 57,050 | \$ 96,860 | \$ 625,060 |

Table of Contents

Based upon the analysis performed, the fair value of the retail reporting unit exceeded its carrying value (including goodwill) as of September 30, 2009. In conjunction with the analysis of its operating segments during the fourth quarter (see Note 22 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report), management concluded that as of December 31, 2009 it had one, single reporting unit. As of December 31, 2009 management determined there were no events or circumstances which would more likely than not reduce the fair value of its reporting unit below its carrying amount. Management also determined, had the goodwill impairment test been performed based upon one reporting unit as of September 30, 2009, the fair value of the single consolidated reporting unit would have been in excess of its carrying value (including goodwill).

Deposits

The following table sets forth the composition of the Company's deposits by significant category:

| | 2009 | December 31, 2008 (in thousands) | 2007 |
|--|---------------------|--|---------------------|
| Core deposits: | | | |
| Demand and other noninterest-bearing | \$ 574,687 | \$ 466,078 | \$ 468,237 |
| Interest-bearing demand | 499,922 | 519,124 | 478,596 |
| Money market | 604,229 | 530,065 | 609,502 |
| Savings | 139,406 | 122,076 | 115,324 |
| Certificates of deposit less than \$100,000 | 254,577 | 303,704 | 324,734 |
| Total core deposits | 2,072,821 | 1,941,047 | 1,996,393 |
| Certificates of deposit greater than \$100,000 | 259,794 | 338,971 | 428,885 |
| Wholesale certificates of deposit (CDARS®) | 96,314 | 39,903 | 762 |
| Wholesale certificates of deposit | 53,776 | 62,230 | 72,021 |
| Total deposits | \$ 2,482,705 | \$ 2,382,151 | \$ 2,498,061 |

Deposits totaled \$2.48 billion at December 31, 2009 compared to \$2.38 billion at December 31, 2008. Core deposits, which include noninterest-bearing deposits and interest-bearing deposits excluding time deposits of \$100,000 and over, provide a stable source of low cost funding. Core deposits increased to \$2.07 billion at December 31, 2009 compared with \$1.94 billion at December 31, 2008. We anticipate continued growth in our core deposits through both the addition of new customers and our current client base.

At December 31, 2009 brokered and other wholesale deposits (excluding public deposits) totaled \$150.1 million or 6% of total deposits compared to \$102.1 million or 4% of total deposits, at year-end 2008. The increase in brokered deposits is attributed to the Company's participation in the Certificate of Deposit Account Registry Service (CDARS®). CDARS® is a network that allows participating banks to offer extended FDIC deposit insurance coverage on certificates of deposit. Unlike traditional brokered deposits, the Company generally makes CDARS® available only to existing customers who desire additional deposit insurance coverage rather than as a means of generating additional liquidity.

At December 31, 2009 public deposits held by the Company totaled \$117.9 million compared to \$118.4 million at December 31, 2008. In 2009, the Company's subsidiary bank was notified by the Washington Public Deposit Protection Commission (WPDPC) that the failure of a bank in Washington state had resulted in loss exposure to banks with deposits of Washington state public entities. To prevent losses to public entities, Washington state requires that all financial institutions that accept public deposits must pledge collateral to the WPDPC and participate in a collateral pool established to protect public deposits that are not covered by FDIC insurance or the assets of the failed bank. As a result, the Company was assessed \$154 thousand out of a total statewide assessment of just over \$11.6 million. Subsequent to the assessment, the WPDPC issued a resolution that all public depositories shall by June 30, 2009 take all measures necessary to fully collateralize its uninsured public deposits at 100%. Uninsured public deposit balances declined from \$114.9 million at December 31, 2008 to \$33.9 million at December 31, 2009. This reduction was the result of the run-off of uninsured public deposit balances and the migration of uninsured deposit accounts to insured deposit accounts.

Table of Contents

The following table sets forth the amount outstanding of time certificates of deposit and other time deposits in amounts of \$100,000 or more by time remaining until maturity and percentage of total deposits:

| Amounts maturing in: | December 31, 2009 | | | |
|--------------------------|--|--|---|---------------------------------|
| | Time Certificates of Deposit of \$100,000 or More | Percent of Total Deposits (dollars in thousands) | Other Time Deposits of \$100,000 or More | Percent of Total Deposits |
| Three months or less | \$ 100,026 | 4% | \$ 47,434 | 2% |
| Over 3 through 6 months | 60,223 | 2% | 7,756 | 0% |
| Over 6 through 12 months | 65,805 | 3% | 36,071 | 2% |
| Over 12 months | 33,740 | 1% | | 0% |
| Total | \$ 259,794 | 10% | \$ 91,261 | 4% |

Other time deposits of \$100,000 or more set forth in the table above represent brokered and wholesale deposits. We use brokered and other wholesale deposits as part of our strategy for funding growth. In the future, we anticipate continuing the use of such deposits to fund loan demand or treasury functions.

Borrowings

Borrowed funds provide an additional source of funding for loan growth. Our borrowed funds consist primarily of borrowings from the Federal Home Loan (FHLB) and Federal Reserve Bank (FRB) as well as securities repurchase agreements. FHLB advances are secured by one-to-four family real estate mortgages and investment securities. Federal Reserve Bank advances and securities repurchase agreements are secured by investment securities and commercial loans.

The following tables set forth the details of FHLB advances and FRB borrowings:

| FHLB Advances | Years ended December 31, | | |
|---|--------------------------|------------|------------|
| | 2009 | 2008 | 2007 |
| | (dollars in thousands) | | |
| Balance at end of year | \$ 100,000 | \$ 150,000 | \$ 257,670 |
| Average balance during the year | \$ 111,211 | \$ 282,624 | \$ 207,521 |
| Maximum month-end balance during the year | \$ 178,000 | \$ 384,000 | \$ 264,250 |
| Weighted average rate during the year | 2.38% | 2.53% | 5.27% |
| Weighted average rate at December 31 | 2.49% | 1.89% | 4.59% |

| Federal Reserve Bank Borrowings | Years ended December 31, | | |
|---|--------------------------|------------|-------|
| | 2009 | 2008 | 2007 |
| | (dollars in thousands) | | |
| Balance at end of year | \$ | \$ 50,000 | \$ |
| Average balance during the year | \$ 38,205 | \$ 14,569 | \$ 54 |
| Maximum month-end balance during the year | \$ 100,000 | \$ 120,000 | \$ |
| Weighted average rate during the year | 0.30% | 0.62% | 5.36% |
| Weighted average rate at December 31 | 0.00% | 0.60% | 0.00% |

Additionally, we had a \$20.0 million line of credit with a large commercial bank with an interest rate indexed to LIBOR. The outstanding balance on the line was \$100,000 at December 31, 2008. The line matured on June 30, 2009 and the Company chose not to renew it.

Table of Contents

For additional information on our borrowings, including amounts pledged as collateral, see Notes 11 and 12 to the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Long-term Subordinated Debt

During 2001, we participated in a pooled trust preferred offering through our subsidiary trust (the Trust), whereby the trust issued \$22.0 million of 30 year floating rate capital securities. The capital securities constitute guaranteed preferred beneficial interests in debentures issued by the trust. The debentures had an initial rate of 7.29% and a rate of 3.86% at December 31, 2009. The floating rate is based on the 3-month LIBOR plus 3.58% and is adjusted quarterly. Through the Trust we may call the debt at ten years at par, allowing us to retire the debt early if conditions are favorable. Through the 2007 Town Center Bancorp acquisition, the Company assumed an additional \$3.0 million in floating rate trust preferred obligations; these debentures had a rate of 4.03% at December 31, 2009. The floating rate is based on the 3-month LIBOR plus 3.75% and is adjusted quarterly.

Contractual Obligations & Commitments

We are party to many contractual financial obligations, including repayment of borrowings, operating and equipment lease payments, and commitments to extend credit. The table below presents certain future financial obligations of the Company:

| | Payments due within time period at December 31, 2009 | | | | Total |
|---------------------------------|--|--------------|--------------|----------------------------|--------------|
| | 0-12 Months | 1-3 Years | 4-5 Years | Due after Five Years | |
| | (in thousands) | | | | |
| Operating & equipment leases | \$ 3,336 | \$ 6,133 | \$ 5,524 | \$ 6,981 | \$ 21,974 |
| Total deposits | 2,374,158 | 90,980 | 17,567 | | 2,482,705 |
| Federal Home Loan Bank advances | | | 100,000 | | 100,000 |
| Other borrowings | 86 | | | 25,000 | 25,086 |
| Long-term subordinated debt | | | | 25,669 | 25,669 |
| Total | \$ 2,377,580 | \$ 97,113 | \$ 123,091 | \$ 57,650 | \$ 2,655,434 |

At December 31, 2009, we had commitments to extend credit of \$587.5 million compared to \$703.3 million at December 31, 2008. For additional information regarding future financial commitments, see Note 18 to our Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report.

Liquidity and Sources of Funds

In general, our primary sources of funds are net income, loan repayments, maturities and principal payments on investment securities, customer deposits, advances from the FHLB and FRB, securities repurchase agreements and other borrowings. These funds are used to make loans, purchase investments, meet deposit withdrawals and maturing liabilities and cover operational expenses. Scheduled loan repayments and core deposits have proved to be a relatively stable source of funds while other deposit inflows and unscheduled loan prepayments are influenced by interest rate levels, competition and general economic conditions. We manage liquidity through monitoring sources and uses of funds on a daily basis and had unused credit lines with the FHLB and the Federal Reserve Bank of \$535.0 million and \$335.0 million, respectively, at December 31, 2009, that are available to us as a supplemental funding source. The holding company's sources of funds are dividends from its banking subsidiary which are used to fund dividends to common and preferred shareholders and cover operating expenses.

Capital Expenditures

Capital expenditures, primarily consisting of one additional branch location as well as various information technology-related expenditures, are anticipated to be approximately \$1.9 million during 2010.

Table of Contents

See the Statement of Cash Flows of the Consolidated Financial Statements in Item 8. Financial Statements and Supplementary Data of this report for additional information regarding our sources and uses of funds during 2009, 2008 and 2007.

Capital

Our shareholders' equity increased to \$528.1 million at December 31, 2009, from \$415.4 million at December 31, 2008. Shareholders' equity was 16.50% and 13.41% of total assets at December 31, 2009 and 2008. The increase is due primarily to the net proceeds of \$113.5 million from a public offering of common stock completed in August, 2009. On August 11, 2009, the Company issued 9.8 million shares of its common stock at a price to the public, before underwriting discounts and commissions, of \$12.25 per share.

Banking regulations require bank holding companies to maintain a minimum leverage ratio of core capital to adjusted quarterly average total assets of at least 3%. In addition, banking regulators have adopted risk-based capital guidelines, under which risk percentages are assigned to various categories of assets and off-balance sheet items to calculate a risk-adjusted capital ratio. Tier I capital generally consists of preferred stock, common shareholders' equity and trust preferred obligations, less goodwill and certain identifiable intangible assets, while Tier II capital includes the allowance for loan losses and subordinated debt, both subject to certain limitations. Regulatory minimum risk-based capital guidelines require Tier I capital of 4% of risk-adjusted assets and total capital (combined Tier I and Tier II) of 8% to be considered adequately capitalized.

Federal Deposit Insurance Corporation regulations set forth the qualifications necessary for a bank to be classified as well capitalized, primarily for assignment of FDIC insurance premium rates. To qualify as well capitalized, banks must have a Tier I risk-adjusted capital ratio of at least 6%, a total risk-adjusted capital ratio of at least 10%, and a leverage ratio of at least 5%. Failure to qualify as well capitalized can negatively impact a bank's ability to expand and to engage in certain activities. The Company and its banking subsidiary qualify as well-capitalized at December 31, 2009 and 2008.

The following table sets forth the Company's and its banking subsidiary's capital ratios at December 31, 2009 and 2008:

| | Company | | Columbia Bank | | Requirements | |
|---------------------------------|---------|--------|---------------|--------|------------------------|------------------|
| | 2009 | 2008 | 2009 | 2008 | Adequately capitalized | Well-Capitalized |
| Total risk-based capital ratio | 19.60% | 14.25% | 16.17% | 11.21% | 8% | 10% |
| Tier 1 risk-based capital ratio | 18.34% | 12.99% | 14.91% | 9.96% | 4% | 6% |
| Leverage ratio | 14.33% | 11.27% | 11.73% | 8.64% | 4% | 5% |

Dividends

The following table sets forth the dividends paid per common share and the dividend payout ratio (dividends paid per common share divided by basic earnings per share):

| | Years ended December 31, | | |
|---------------------------------|--------------------------|---------|---------|
| | 2009 | 2008 | 2007 |
| Dividends paid per common share | \$ 0.07 | \$ 0.58 | \$ 0.66 |
| Dividend payout ratio (1) | NM | 193% | 35% |

(1) Dividends paid per common share as a percentage of net income paid per diluted share
 NM Not Meaningful

For quarterly detail of dividends declared during 2009 and 2008 see Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities of this report.

Table of Contents

Applicable federal, Washington state and Oregon regulations restrict capital distributions, including dividends, by the Company's banking subsidiary. Such restrictions are tied to the institution's capital levels after giving effect to distributions. Our ability to pay cash dividends is substantially dependent upon receipt of dividends from our banking subsidiary. Additionally, due to our participation in the Treasury's CPP our quarterly dividend rate is limited to a range to no more than \$0.07 per common share. For the duration of our participation in the CPP, we would first have to obtain the approval of the Treasury prior to paying a quarterly dividend greater than \$0.07 per common share. In addition, the payment of cash dividends is subject to Federal regulatory requirements for capital levels and other restrictions. In this regard, current guidance from the Federal Reserve provides, among other things, that dividends per share on the Company's common stock generally should not exceed earnings per share, measured over the previous four fiscal quarters.

Reference Item 6. Selected Financial Data of this report for our return on average assets, return on average equity and average equity to average assets ratios for all reported periods.

Non-GAAP Financial Measures

In addition to capital ratios defined by banking regulators, the Company considers various measures when evaluating capital utilization and adequacy, including:

Tangible common equity to tangible assets, and

Tangible common equity to risk-weighted assets.

The Company believes these measures are important because they reflect the level of capital available to withstand unexpected market conditions. Additionally, presentation of these measures allows readers to compare certain aspects of the Company's capitalization to other organizations. These ratios differ from capital measures defined by banking regulators principally in that the numerator excludes shareholders equity associated with preferred securities, the nature and extent of which varies across organizations. Additionally, these measures present capital adequacy inclusive and exclusive of accumulated other comprehensive income. These calculations are intended to complement the capital ratios defined by banking regulators for both absolute and comparative purposes.

Because generally accepted accounting principles (GAAP) do not include capital ratio measures, the Company believes there are no comparable GAAP financial measures to these tangible common equity ratios. The following table reconciles the Company's calculation of these measures to amounts reported under GAAP.

Despite the importance of these measures to the Company, there are no standardized definitions for them and, as a result, the Company's calculations may not be comparable with other organizations. Also, there may be limits in the usefulness of these measures to investors. As a result, the Company encourages readers to consider its consolidated financial statements in their entirety and not to rely on any single financial measure.

| in thousands | Dec 31 2009 | Dec 31 2008 |
|--|------------------------|------------------------|
| Shareholders' equity | 528,139 | 415,385 |
| Preferred stock | (74,301) | (73,743) |
| Goodwill | (95,519) | (95,519) |
| Core deposit intangible | (4,863) | (5,908) |
| Tangible common equity (a) | 353,456 | 240,215 |
| Total assets | 3,200,930 | 3,097,079 |
| Goodwill | (95,519) | (95,519) |
| Core deposit intangible | (4,863) | (5,908) |
| Tangible assets (b) | 3,100,548 | 2,995,652 |
| Risk-weighted assets, determined in accordance with prescribed regulatory requirements (c) | 2,404,185 | 2,567,346 |

Ratios

| | | |
|--|--------|-------|
| Tangible common equity to tangible assets (a)/(b) | 11.40% | 8.02% |
| Tangible common equity to risk-weighted assets (a)/(c) | 14.70% | 9.36% |

Table of Contents

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Interest Rate Sensitivity

We are exposed to interest rate risk, which is the risk that changes in prevailing interest rates will adversely affect assets, liabilities, capital, income and expenses at different times or in different amounts. Generally, there are four sources of interest rate risk as described below:

Repricing risk Repricing risk is the risk of adverse consequences from a change in interest rates that arises because of differences in the timing of when those interest rate changes affect an institution's assets and liabilities.

Basis risk Basis risk is the risk of adverse consequence resulting from unequal changes in the spread between two or more rates for different instruments with the same maturity.

Yield curve risk Yield curve risk is the risk of adverse consequence resulting from unequal changes in the spread between two or more rates for different maturities for the same instrument.

Option risk In banking, option risks are known as borrower options to prepay loans and depositor options to make deposits, withdrawals, and early redemptions. Option risk arises whenever bank products give customers the right, but not the obligation, to alter the quantity or the timing of cash flows.

We maintain an asset/liability management policy that provides guidelines for controlling exposure to interest rate risk. The guidelines direct management to assess the impact of changes in interest rates upon both earnings and capital. The guidelines further provide that in the event of an increase in interest rate risk beyond pre-established limits, management will consider steps to reduce interest rate risk to acceptable levels.

The analysis of an institution's interest rate gap (the difference between the repricing of interest-earning assets and interest-bearing liabilities during a given period of time) is one standard tool for the measurement of the exposure to interest rate risk. We believe that because interest rate gap analysis does not address all factors that can affect earnings performance, it should be used in conjunction with other methods of evaluating interest rate risk.

The table on the following page sets forth the estimated maturity or repricing, and the resulting interest rate gap of our interest-earning assets and interest-bearing liabilities at December 31, 2009. The amounts in the table are derived from our internal data and are based upon regulatory reporting formats. Therefore, they may not be consistent with financial information appearing elsewhere herein that has been prepared in accordance with accounting principles generally accepted in the United States. The amounts could be significantly affected by external factors such as changes in prepayment assumptions, early withdrawal of deposits and competition. For example, although certain assets and liabilities may have similar maturities or periods to repricing, they may react in different degrees to changes in market interest rates. Also, the interest rates on certain types of assets and liabilities may fluctuate in advance of changes in market interest rates, while other types may lag changes in market interest rates.

Table of Contents

Additionally, certain assets, such as adjustable-rate mortgages, have features that restrict changes in the interest rates of such assets both on a short-term basis and over the lives of such assets. Further, in the event of a change in market interest rates, prepayment and early withdrawal levels could deviate significantly from those assumed in calculating the tables. Finally, the ability of many borrowers to service their adjustable-rate debt may decrease in the event of a substantial increase in market interest rates.

| December 31, 2009 | Estimated Maturity or Repricing Over 1 year | | | | Total |
|---|--|-------------------|---------------------|----------------------|---------------------|
| | 0-3 months | 4-12 months | through 5 years | Due after 5 years | |
| Interest-Earning Assets | | | | | |
| Interest-earning deposits | \$ 249,272 | \$ | \$ | \$ | \$ 249,272 |
| Loans, net of deferred fees | 936,921 | 180,096 | 702,988 | 188,879 | 2,008,884 |
| Investments | 31,345 | 47,884 | 306,883 | 245,533 | 631,645 |
| Total interest-earning assets | \$ 1,217,538 | \$ 227,980 | \$ 1,009,871 | \$ 434,412 | \$ 2,889,801 |
| Allowance for loan and lease losses | | | | | (53,478) |
| Cash and due from banks | | | | | 55,802 |
| Premises | | | | | 62,670 |
| Other assets | | | | | 246,135 |
| Total assets | | | | | \$ 3,200,930 |
| Interest-Bearing Liabilities | | | | | |
| Interest bearing non-maturity deposits | \$ 609,629 | \$ | \$ | \$ 633,928 | \$ 1,243,557 |
| Time deposits | 260,673 | 295,238 | 108,550 | | 664,461 |
| Borrowings | 86 | | 100,000 | 25,000 | 125,086 |
| Long-term subordinated debt | 25,669 | | | | 25,669 |
| Total interest-bearing liabilities | \$ 896,057 | \$ 295,238 | \$ 208,550 | \$ 658,928 | 2,058,773 |
| Other liabilities | | | | | 614,018 |
| Total liabilities | | | | | 2,672,791 |
| Shareholders' equity | | | | | 528,139 |
| Total liabilities and shareholders' equity | | | | | \$ 3,200,930 |
| Interest-bearing liabilities as a percent of total interest-earning assets | | | | | |
| Rate sensitivity gap | 31.01% | 10.22% | 7.22% | 22.80% | |
| Cumulative rate sensitivity gap | \$ 321,481 | \$ (67,258) | \$ 801,321 | \$ (224,516) | |
| Rate sensitivity gap as a percentage of interest-earning assets | 11.12% | -2.33% | 27.73% | -7.77% | |
| Cumulative rate sensitivity gap as a percentage of interest-earning assets | 11.12% | 8.80% | 36.53% | 28.76% | |
| Interest Rate Sensitivity on Net Interest Income | | | | | |

A number of measures are used to monitor and manage interest rate risk, including income simulations and interest sensitivity (gap) analyses. An income simulation model is the primary tool used to assess the direction and magnitude of changes in net interest income resulting from changes in interest rates. Key assumptions in the model include prepayment speeds on mortgage-related assets, cash flows and maturities of other investment securities, loan and deposit volumes and pricing. These assumptions are inherently uncertain and, as a result, the model cannot precisely estimate net interest income or precisely predict the impact of higher or lower interest rates on net interest income. Actual results will differ from simulated results due to timing, magnitude and frequency of interest rate changes and changes in market conditions and management.

strategies, among other factors.

Table of Contents

Based on the results of the simulation model as of December 31, 2009, we would expect a decrease in net interest income of \$1.2 million if interest rates gradually decrease from current rates by 100 basis points and an increase in net interest income of \$198 thousand if interest rates gradually increase from current rates by 200 basis points over a twelve-month period.

Impact of Inflation and Changing Prices

The impact of inflation on our operations is increased operating costs. Unlike most industrial companies, virtually all the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates generally have a more significant impact on a financial institution's performance than the effect of general levels of inflation. Although interest rates do not necessarily move in the same direction or to the same extent as the prices of goods and services, increases in inflation generally have resulted in increased interest rates.

Table of Contents

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA
REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of Columbia Banking System, Inc.

Tacoma, Washington

We have audited the accompanying consolidated balance sheets of Columbia Banking System, Inc. and its subsidiaries (the Company) as of December 31, 2009 and 2008, and the related consolidated statements of income, changes in shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2009. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of Columbia Banking Systems, Inc. and its subsidiaries as of December 31, 2009 and 2008, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2009, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2009, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 4, 2010 expressed an unqualified opinion on the Company's internal control over financial reporting.

Seattle, Washington

March 4, 2010

Table of Contents

COLUMBIA BANKING SYSTEM, INC.
CONSOLIDATED STATEMENTS OF INCOME

| | Years ended December 31, | | |
|---|---------------------------------|-----------------|------------------|
| | 2009 | 2008 | 2007 |
| | (in thousands except per share) | | |
| Interest Income | | | |
| Loans | \$ 117,062 | \$ 147,830 | \$ 156,253 |
| Taxable securities | 17,300 | 18,852 | 18,614 |
| Tax-exempt securities | 8,458 | 7,976 | 7,923 |
| Federal funds sold and deposits in banks | 215 | 402 | 1,427 |
| Total interest income | 143,035 | 175,060 | 184,217 |
| Interest Expense | | | |
| Deposits | 23,250 | 45,307 | 59,930 |
| Federal Home Loan Bank and Federal Reserve Bank borrowings | 2,759 | 7,573 | 11,065 |
| Long-term obligations | 1,197 | 1,800 | 2,177 |
| Other borrowings | 477 | 867 | 2,225 |
| Total interest expense | 27,683 | 55,547 | 75,397 |
| Net Interest Income | 115,352 | 119,513 | 108,820 |
| Provision for loan and lease losses | 63,500 | 41,176 | 3,605 |
| Net interest income after provision for loan and lease losses | 51,852 | 78,337 | 105,215 |
| Noninterest Income | | | |
| Service charges and other fees | 15,181 | 14,813 | 13,498 |
| Merchant services fees | 7,321 | 8,040 | 8,373 |
| Redemption of Visa and Mastercard shares | 49 | 3,028 | |
| Gain on sale of investment securities, net | 1,077 | 846 | |
| Impairment charge on investment securities | | (19,541) | |
| Bank owned life insurance (BOLI) | 2,023 | 2,075 | 1,886 |
| Other | 4,039 | 5,589 | 3,991 |
| Total noninterest income | 29,690 | 14,850 | 27,748 |
| Noninterest Expense | | | |
| Compensation and employee benefits | 47,275 | 49,315 | 46,703 |
| Occupancy | 12,128 | 12,838 | 12,322 |
| Merchant processing | 3,449 | 3,558 | 3,470 |
| Advertising and promotion | 1,943 | 2,324 | 2,391 |
| Data processing | 4,047 | 3,486 | 2,564 |
| Legal and professional fees | 3,871 | 1,969 | 4,912 |
| Taxes, licenses and fees | 2,478 | 2,917 | 2,882 |
| Regulatory premiums | 5,777 | 2,141 | 507 |
| Net cost operation of other real estate owned | 861 | (49) | 5 |
| Other | 12,659 | 13,626 | 13,073 |
| Total noninterest expense | 94,488 | 92,125 | 88,829 |
| Income (loss) before income taxes | (12,946) | 1,062 | 44,134 |
| Provision (benefit) for income taxes | (8,978) | (4,906) | 11,753 |
| Net Income (Loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | | |
|--|------------|----------|-----------|
| Net Income (Loss) Applicable to Common Shareholders | \$ (8,371) | \$ 5,498 | \$ 32,381 |
| Per Common Share | | | |
| Earnings (loss) basic | \$ (0.38) | \$ 0.30 | \$ 1.91 |
| Earnings (loss) diluted | \$ (0.38) | \$ 0.30 | \$ 1.89 |
| Dividends paid per common share | \$ 0.07 | \$ 0.58 | \$ 0.66 |
| Weighted average number of common shares outstanding | 21,854 | 17,914 | 16,802 |
| Weighted average number of diluted common shares outstanding | 21,854 | 18,010 | 16,972 |

See accompanying notes to the Consolidated Financial Statements.

Table of Contents**COLUMBIA BANKING SYSTEM, INC.****CONSOLIDATED BALANCE SHEETS**

| | December 31, | |
|---|-----------------------|--------------|
| | 2009 | 2008 |
| | (in thousands) | |
| ASSETS | | |
| Cash and due from banks | \$ 55,802 | \$ 84,787 |
| Interest-earning deposits with banks | 249,272 | 3,943 |
| Total cash and cash equivalents | 305,074 | 88,730 |
| Securities available for sale at fair value (amortized cost of \$602,675 and \$525,110, respectively) | 620,038 | 528,918 |
| Federal Home Loan Bank stock at cost | 11,607 | 11,607 |
| Loans held for sale | | 1,964 |
| Loans, net of deferred loan fees of (\$4,616) and (\$4,033), respectively | 2,008,884 | 2,232,332 |
| Less: allowance for loan and lease losses | 53,478 | 42,747 |
| Loans, net | 1,955,406 | 2,189,585 |
| Interest receivable | 10,335 | 11,646 |
| Premises and equipment, net | 62,670 | 61,139 |
| Other real estate owned | 19,037 | 2,874 |
| Goodwill | 95,519 | 95,519 |
| Core deposit intangible, net | 4,863 | 5,908 |
| Other assets | 116,381 | 99,189 |
| Total Assets | \$ 3,200,930 | \$ 3,097,079 |
| LIABILITIES AND SHAREHOLDERS EQUITY | | |
| Deposits: | | |
| Non-interest bearing | \$ 574,687 | \$ 466,078 |
| Interest-bearing | 1,908,018 | 1,916,073 |
| Total deposits | 2,482,705 | 2,382,151 |
| Federal Home Loan Bank and Federal Reserve Bank borrowings | 100,000 | 200,000 |
| Securities sold under agreements to repurchase | 25,000 | 25,000 |
| Other borrowings | 86 | 201 |
| Long-term subordinated debt | 25,669 | 25,603 |
| Other liabilities | 39,331 | 48,739 |
| Total liabilities | 2,672,791 | 2,681,694 |
| Commitments and contingent liabilities (note 18) | | |
| Shareholders' equity: | | |
| | December 31, | |
| | 2009 | 2008 |
| Preferred stock (76,898 aggregate liquidation preference) | | |
| Authorized shares | 2,000 | 2,000 |
| Issued and outstanding | 77 | 77 |
| Common Stock (no par value) | | |
| Authorized shares | 63,033 | 63,033 |
| Issued and outstanding | 28,129 | 18,151 |
| Retained earnings | 93,316 | 103,061 |
| Accumulated other comprehensive income | 11,816 | 5,389 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | |
|--|--------------|--------------|
| Total shareholders' equity | 528,139 | 415,385 |
| Total Liabilities and Shareholders' Equity | \$ 3,200,930 | \$ 3,097,079 |

See accompanying notes to Consolidated Financial Statements.

Table of Contents**COLUMBIA BANKING SYSTEM, INC.****CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY**

| | Preferred Stock | | Common Stock | | Retained Earnings | Accumulated Other Comprehensive Income (Loss) | Total Shareholders Equity |
|---|---------------------|--------|---------------------|--------------------------|-------------------|---|---------------------------------|
| | Number of Shares | Amount | Number of Shares | Amount (in thousands) | | | |
| Balance at January 1, 2007 | | \$ | 16,060 | \$ 166,763 | \$ 89,037 | \$ (3,453) | \$ 252,347 |
| Comprehensive income: | | | | | | | |
| Net income | | | | | 32,381 | | 32,381 |
| Other comprehensive income, net of tax: | | | | | | | |
| Net unrealized gain from securities, net of reclassification adjustments | | | | | | 5,540 | 5,540 |
| Net change in cash flow hedging instruments | | | | | | 2,925 | 2,925 |
| Other comprehensive income | | | | | | | 8,465 |
| Comprehensive income | | | | | | | 40,846 |
| Acquisitions: | | | | | | | |
| Shares issued to the shareholders of Mountain Bank Holding Company | | | 993 | 31,652 | | | 31,652 |
| Shares issued to the shareholders of Town Center Bancorp | | | 705 | 25,467 | | | 25,467 |
| Issuance of common stock stock option and other plans | | | 193 | 2,836 | | | 2,836 |
| Issuance of common stock restricted stock awards, net of cancelled awards | | | 67 | | | | |
| Purchase and retirement of common stock | | | (65) | (2,121) | | | (2,121) |
| Share-based payment | | | | 974 | | | 974 |
| Tax benefit associated with share-based payment | | | | 979 | | | 979 |
| Cash dividends paid on common stock | | | | | (11,249) | | (11,249) |
| Balance at December 31, 2007 | | | 17,953 | 226,550 | 110,169 | 5,012 | 341,731 |
| Cumulative effect of change in accounting principle | | | | | (2,137) | | (2,137) |
| Adjusted balance | | | 17,953 | 226,550 | 108,032 | 5,012 | 339,594 |
| Comprehensive income: | | | | | | | |
| Net income | | | | | 5,968 | | 5,968 |
| Other comprehensive income, net of tax: | | | | | | | |
| Net unrealized gain from securities, net of reclassification adjustments | | | | | | 729 | 729 |
| Net change in cash flow hedging instruments | | | | | | (352) | (352) |
| Other comprehensive income | | | | | | | 377 |
| Comprehensive income | | | | | | | 6,345 |
| Issuance of preferred stock and common stock warrant, net | 77 | 73,743 | | 3,168 | (43) | | 76,868 |
| Issuance of common stock stock option and other plans | | | 137 | 1,906 | | | 1,906 |
| Issuance of common stock restricted stock awards, net of cancelled awards | | | 61 | | | | |
| Share-based payment | | | | 1,327 | 22 | | 1,349 |
| Tax benefit associated with share-based payment | | | | 241 | | | 241 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | | | | | |
|---|----|-----------|--------|------------|------------|----------------------|
| Preferred dividends | | | | (427) | | (427) |
| Cash dividends paid on common stock | | | | (10,491) | | (10,491) |
| Balance at December 31, 2008 | 77 | \$ 73,743 | 18,151 | \$ 233,192 | \$ 103,061 | \$ 5,389 \$ 415,385 |
| Comprehensive income: | | | | | | |
| Net loss | | | | (3,968) | | (3,968) |
| Other comprehensive income, net of tax: | | | | | | |
| Net unrealized gain from securities, net of reclassification adjustments | | | | 8,740 | | 8,740 |
| Net change in cash flow hedging instruments | | | | (1,657) | | (1,657) |
| Pension plan liability adjustment, net | | | | (656) | | (656) |
| Other comprehensive income | | | | | | 6,427 |
| Comprehensive income | | | | | | 2,459 |
| Accretion of preferred stock discount | | 558 | | (558) | | |
| Issuance of common stock, net of offering costs | | | 9,775 | 113,537 | | 113,537 |
| Issuance of common stock stock option and other plans | | | 100 | 1,085 | | 1,085 |
| Issuance of common stock restricted stock awards, net of cancelled awards | | | 103 | | | |
| Share-based payment | | | | 1,038 | | 1,038 |
| Tax benefit deficiency associated with share-based compensation | | | | (146) | | (146) |
| Preferred dividends | | | | (3,845) | | (3,845) |
| Cash dividends paid on common stock | | | | (1,374) | | (1,374) |
| Balance at December 31, 2009 | 77 | \$ 74,301 | 28,129 | \$ 348,706 | \$ 93,316 | \$ 11,816 \$ 528,139 |

See accompanying notes to Consolidated Financial Statements.

Table of Contents**COLUMBIA BANKING SYSTEM, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

| | 2009 | Years ended December 31, 2008 (in thousands) | 2007 |
|--|------------|--|-------------|
| Cash Flows From Operating Activities | | | |
| Net Income (Loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 |
| Adjustments to reconcile net income to net cash provided by operating activities | | | |
| Provision for loan and lease losses | 63,500 | 41,176 | 3,605 |
| Stock-based compensation expense | 1,038 | 1,349 | 974 |
| Depreciation, amortization and accretion | 7,540 | 7,046 | 6,685 |
| Net realized gain on sale of securities | (1,077) | (846) | |
| Net realized loss (gain) on sale of other real estate and fixed assets | 89 | (589) | (216) |
| Gain on terminated cash flow hedging instruments | (2,570) | (1,693) | |
| Write-down of other real estate owned | 119 | | |
| Impairment charge on investment securities | | 19,541 | |
| Net change in: | | | |
| Loans held for sale | 1,964 | 2,518 | (3,084) |
| Deferred income tax benefit | (85) | (14,409) | (2,607) |
| Interest receivable | 1,311 | 2,969 | (404) |
| Interest payable | (2,327) | (4,536) | 6,014 |
| Other assets | (21,560) | (12,698) | 2,945 |
| Other liabilities | (6,717) | (1,431) | 4,306 |
| Net cash provided by operating activities | 37,257 | 44,365 | 50,599 |
| Cash Flows From Investing Activities | | | |
| Purchases of securities available for sale | (162,412) | (89,055) | (3,742) |
| Sales of securities available for sale | 16,665 | 53,512 | 29,867 |
| Maturities and paydowns of securities | 67,682 | 49,652 | 49,224 |
| Loan originations, net of principal collections | 146,698 | 21,702 | (288,099) |
| Purchases of premises and equipment | (6,281) | (10,479) | (5,591) |
| Disposal of premises and equipment | 42 | 925 | 216 |
| Acquisition of Mt. Rainier and Town Center, net of cash acquired | | | (32,356) |
| Sales of Federal Reserve Bank stock | | | 310 |
| Termination of cash flow hedging instruments | | 8,100 | |
| Improvements to other real estate owned | (1,165) | | |
| Sales of other real estate and other personal property owned | 8,098 | 949 | |
| Net cash provided by (used in) investing activities | 69,327 | 35,306 | (250,171) |
| Cash Flows From Financing Activities | | | |
| Net increase (decrease) in deposits | 100,554 | (115,910) | 170,025 |
| Proceeds from Federal Home Loan Bank and Federal Reserve Bank borrowings | 739,000 | 3,287,268 | 2,992,548 |
| Repayments of Federal Home Loan Bank and Federal Reserve Bank borrowings | (839,000) | (3,344,938) | (2,948,678) |
| Proceeds from repurchase agreement borrowings | | 25,000 | |
| Repayment of repurchase agreement borrowings | | | (20,000) |
| Net (decrease) increase in other borrowings | (115) | (4,860) | 4,863 |
| Proceeds from issuance of preferred stock, net | | 76,868 | |
| Cash dividends paid | (5,155) | (10,491) | (11,249) |
| Proceeds from exercise of stock options | 939 | 1,906 | 2,836 |
| Repurchase of common stock | | | (2,121) |
| Issuance of common stock, net of offering costs | 113,537 | | |
| Excess tax benefit from stock-based compensation | | 241 | 979 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | | |
|---|------------|-----------|-----------|
| Net cash provided by (used in) financing activities | 109,760 | (84,916) | 189,203 |
| Increase (decrease) in cash and cash equivalents | 216,344 | (5,245) | (10,369) |
| Cash and cash equivalents at beginning of year | 88,730 | 93,975 | 104,344 |
| Cash and cash equivalents at end of year | \$ 305,074 | \$ 88,730 | \$ 93,975 |

Supplemental Information:

| | | | |
|--|-----------|-----------|-----------|
| Cash paid for interest | \$ 30,010 | \$ 60,083 | \$ 69,383 |
| Cash paid for income tax | \$ 500 | \$ 9,937 | \$ 13,930 |
| Loans foreclosed and transferred to other real estate owned | \$ 23,398 | \$ 3,557 | \$ |
| Transfer of securities from held to maturity to available for sale | \$ | \$ | \$ 1,258 |
| Share-based consideration issued for acquisitions | \$ | \$ | \$ 57,119 |

See accompanying notes to Consolidated Financial Statements.

Table of Contents

COLUMBIA BANKING SYSTEM, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Years Ended December 31, 2009, 2008 and 2007

1. Summary of Significant Accounting Policies

Organization

Columbia Banking System, Inc. (the Corporation) is the holding company for Columbia State Bank (the Bank). Columbia State Bank provides a full range of banking services through 52 offices in western Washington state and the northern coastal and Portland metropolitan areas of Oregon. The Corporation also has two unconsolidated subsidiaries, Columbia (WA) Statutory Trust and Town Center Bancorp Statutory Trust. Because the Bank comprises substantially all of the business of the Corporation, references to the Company mean the Corporation and the Bank together. The Corporation is approved as a financial holding company pursuant to the Gramm-Leach-Bliley Act of 1999.

The Company's accounting and reporting policies conform to accounting principles generally accepted in the United States of America (GAAP) and practices in the financial services industry. To prepare the financial statements in conformity with GAAP, management must make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and income and expenses during the reporting period. Circumstances and events that differ significantly from those underlying our estimates and assumptions could cause actual financial results to differ from our estimates. The most significant estimates included in the financial statements relate to the allowance for loan and lease losses and goodwill impairment.

The Company has applied its accounting policies and estimation methods consistently in all periods presented in these financial statements (to the periods in which they applied). The results of operations reflect any adjustments, all of which are of a normal recurring nature, and which, in the opinion of management, are necessary for a fair presentation of the results of the periods presented.

Consolidation

The consolidated financial statements of the Company include the accounts of the Corporation and the Bank. Intercompany balances and transactions have been eliminated in consolidation.

Cash and cash equivalents

Cash and cash equivalents include cash and due from banks, and interest bearing balances due from correspondent banks and the Federal Reserve Bank. Cash and cash equivalents have a maturity of 90 days or less at the time of purchase.

Securities

Securities are classified based on management's intention on the date of purchase. All securities are classified as available for sale and are presented at fair value. Unrealized gains or losses on securities available for sale are excluded from net income but are included as separate components of other comprehensive income, net of taxes. Purchase premiums or discounts on securities available for sale are amortized or accreted into income using the interest method over the terms of the individual securities. Realized gains or losses on sales of securities available for sale are recorded using the specific identification method.

On a quarterly basis, the Company makes an assessment to determine whether a security on which there is an unrealized loss is other-than-temporarily impaired. In performing this assessment for debt securities, management considers whether or not the Company expects to recover the entire amortized cost basis of the security. In addition, management must determine its position with respect to its intent to sell the security and whether it is more likely than not that it will not have to sell the security before recovery of its cost basis. The total amount recognized in earnings when there are credit losses associated with an impaired debt security and management asserts that it does not have the intent to sell the security and it is more likely than not that it will not have to sell the security before recovery of its cost basis is separated into (a) the amount representing a credit

Table of Contents

loss and (b) the amount related to non-credit factors. The amount of impairment related to credit losses is recognized in earnings. The credit loss component of an other-than-temporary impairment, representing an increase in credit risk, is determined by the Company using its best estimate of the present value of cash flows expected to be collected from the debt security. The amount of impairment related to non-credit factors is recognized in other comprehensive income. The previous cost basis less impairment recognized in earnings becomes the new cost basis of the security and is not adjusted for subsequent recoveries in fair value. However, the difference between the new amortized cost basis and the cash flows expected to be collected is accreted as interest income. The total other-than-temporary impairment is presented in the consolidated statements of income with a reduction for the amount of other-than-temporary impairment that is recognized in other comprehensive income, if any.

Federal Home Loan Bank Stock

The Company's investment in Federal Home Loan Bank (FHLB) stock is carried at par value because the shares can only be redeemed with the FHLB at par. The Company is required to maintain a minimum level of investment in FHLB stock based on specific percentages of its outstanding mortgages and FHLB advances. Stock redemptions are at the discretion of the FHLB or of the Company, upon five years' prior notice for FHLB Class B stock or six months notice for FHLB Class A stock to the FHLB. FHLB stock is carried at cost and is subject to recoverability testing per the Financial Services Depository and Lending topic of the FASB ASC.

Loans

Loans are generally carried at principal amounts less net deferred loan fees. Net deferred loan fees include deferred unamortized origination fees less direct incremental origination costs. Net deferred loan fees are amortized into interest income over the contractual life of the related loans. Interest income is accrued as earned. Fees related to lending activities other than the origination or purchase of loans are recognized as noninterest income during the period the related services are performed.

Loans are placed on nonaccrual status when a loan becomes contractually past due 90 days with respect to interest or principal unless the loan is both well secured and in the process of collection, or if full collection of interest or principal becomes uncertain. When a loan is placed on nonaccrual status, the accrued and unpaid interest receivable is reversed and the accretion of net deferred loan fees ceases. Thereafter, interest collected on the loan is accounted for on the cash collection or cost recovery method until qualifying for return to accrual status. Generally, a loan may be returned to accrual status when the delinquent principal and interest are brought current in accordance with the terms of the loan agreement and future payments are reasonably assured.

Loans are considered impaired when based on current information and events, it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement. The assessment for impairment occurs when and while such loans are designated as criticized/classified per the Company's internal risk rating system or when and while such loans are on nonaccrual. All criticized/classified loans with an outstanding balance greater than \$100,000 and all non-accrual loans with an outstanding balance greater than \$250,000 are considered impaired and are analyzed individually, on a quarterly basis.

When a loan with unique risk characteristics has been identified as being impaired, the amount of impairment will be measured by the Company using discounted cash flows, except when it is determined that the primary (remaining) source of repayment for the loan is the operation or liquidation of the underlying collateral. In these cases, the current fair value of the collateral, reduced by costs to sell, will be used in place of discounted cash flows. As a final alternative, the observable market price of the debt may be used to assess impairment. Predominately, the Company uses the fair value of collateral approach based upon a reliable valuation.

When the measurement of the impaired loan is less than the recorded amount of the loan, an impairment is recognized by recording a charge-off to the allowance for loan and lease losses or by designating a specific reserve in accordance with accounting principles generally accepted in the United States. The Company's policy is to record cash receipts received on impaired loans first as reductions to principal and then to interest income.

Table of Contents

Unfunded loan commitments are generally related to providing credit facilities to clients of the Bank, and are not actively traded financial instruments. These unfunded commitments are disclosed as off-balance sheet financial instruments in Note 18 in the Notes to Consolidated Financial Statements.

Allowance for Loan and Lease Losses

The Company accounts for the credit risk associated with lending activities through its allowance for loan and lease losses and provision for loan and lease losses. The provision is the expense recognized in the consolidated statements of income to adjust the allowance to the levels deemed appropriate by management, as determined through application of the Company's allowance methodology procedures. The provision for loan and lease losses reflects management's judgment of the adequacy of the allowance for loan and lease losses. Loan and lease losses are charged against the allowance when management believes the collectibility of a loan balance is unlikely. Subsequent recoveries, if any, are credited to the allowance.

The allowance for loan and lease losses is evaluated on a regular basis by management and is based upon management's periodic review of the collectibility of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of any underlying collateral and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

The allowance consists of general, specific, and unallocated components. The general component covers non-classified loans and is based on historical loss experience adjusted for qualitative factors. The specific component relates to loans that are impaired. For impaired loans an allowance is established when the discounted cash flows (or collateral value or observable market price) of the impaired loan is lower than the carrying value of that loan. The unallocated allowance provides for other credit losses inherent in the Company's loan portfolio that may not have been contemplated in the general and specific components of the allowance. This unallocated amount generally comprises less than 5% of the allowance. The unallocated amount is reviewed periodically based on trends in credit losses, the results of credit reviews and overall economic trends.

Allowance for Unfunded Loan Commitments and Letters of Credit

The allowance for unfunded loan commitments is maintained at a level believed by management to be sufficient to absorb estimated probable losses related to these unfunded credit facilities. The determination of the adequacy of the allowance is based on periodic evaluations of the unfunded credit facilities including an assessment of the probability of commitment usage, credit risk factors for loans outstanding to these same customers, and the terms and expiration dates of the unfunded credit facilities. The allowance for unfunded loan commitments is included in other liabilities on the consolidated balance sheets, with changes to the balance charged against noninterest expense.

Premises and Equipment

Land, buildings, leasehold improvements and equipment are stated at cost less accumulated depreciation and amortization. Buildings and equipment are depreciated over their estimated useful lives using the straight-line method. Leasehold improvements are amortized over the shorter of their useful lives or lease terms. Gains or losses on dispositions are reflected in current operations. Expenditures for improvements and major renewals are capitalized, and ordinary maintenance, repairs and small purchases are charged to operating expenses.

Software

Capitalized software is stated at cost, less accumulated amortization. Amortization is computed on a straight-line basis and charged to expense over the estimated useful life of the software which is generally three years. Capitalized software is included in Premises and equipment, net in the consolidated balance sheets.

Table of Contents

Other Real Estate Owned

Other real estate owned is composed of real estate acquired in satisfaction of loans. Properties acquired by foreclosure or deed in lieu of foreclosure are transferred to OREO and are recorded at fair value less estimated costs to sell, at the date of transfer of the property. If the carrying value exceeds the fair value at the time of the transfer, the difference is charged to the allowance for loan and lease losses. The fair value of the OREO property is based upon current appraisal. Losses that result from the ongoing periodic valuation of these properties are charged to the net cost of operation of OREO expense in the period in which they are identified. Improvements to the OREO are capitalized and holding costs are charged to the net cost of operation of OREO as incurred.

Goodwill and Intangibles

Net assets of companies acquired in purchase transactions are recorded at fair value at the date of acquisition. Identified intangibles are amortized on an accelerated basis over the period benefited. Goodwill is not amortized but is reviewed for potential impairment during the third quarter on an annual basis or, more frequently, if events or circumstances indicate a potential impairment, at the reporting unit level. A reporting unit is an operating segment or one level below an operating segment for which discrete financial information is available and regularly reviewed by management. If the fair value of the reporting unit, including goodwill, is determined to be less than the carrying amount of the reporting unit, a further test is required to measure the amount of impairment. If an impairment loss exists, the carrying amount of goodwill is adjusted to a new cost basis. Subsequent reversal of a previously recognized goodwill impairment loss is prohibited.

Intangible assets are evaluated for impairment if events and circumstances indicate a possible impairment. Such evaluation of other intangible assets is based on undiscounted cash flow projections. At December 31, 2009, intangible assets included on the consolidated balance sheets consist of a core deposit intangible that is amortized using an accelerated method with an original estimated life of approximately 10 years.

Income Taxes

The provision for income taxes includes current and deferred income tax expense on net income adjusted for permanent and temporary differences such as interest income on state and municipal securities and affordable housing credits. Deferred tax assets and liabilities are recognized for the expected future tax consequences of existing temporary differences between the financial reporting and tax reporting basis of assets and liabilities using enacted tax laws and rates. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. On a quarterly basis, management evaluates deferred tax assets to determine if these tax benefits are expected to be realized in future periods. This determination is based on facts and circumstances, including the Company's current and future tax outlook. To the extent a deferred tax asset is no longer considered more likely than not to be realized, a valuation allowance is established.

Earnings per Common Share

The Company calculates earnings per common share (EPS) using the two-class method in accordance with the Earnings per Share topic of the FASB Accounting Standards Codification (ASC), effective January 1, 2009 with retrospective application to all prior-period earnings per share data presented. Refer to *Accounting Pronouncements* below. The two-class method requires the Company to present EPS as if all of the earnings for the period are distributed to common shareholders and any participating securities, regardless of whether any actual dividends or distributions are made. Under authoritative guidance, all outstanding unvested share-based payment awards that contain rights to nonforfeitable dividends are considered participating securities. The Company grants restricted shares under a share-based compensation plan that qualifies as participating securities. Restricted shares issued under the Company's share-based compensation plan are entitled to dividends at the same rate as common stock.

Table of Contents

Basic EPS are computed by dividing distributed and undistributed earnings available to common shareholders by the weighted average number of common shares outstanding for the period. Distributed and undistributed earnings available to common shareholders represent net income reduced by preferred stock dividends and distributed and undistributed earnings available to participating securities. Common shares outstanding include common stock and vested restricted stock awards. Diluted EPS reflect the assumed conversion of all potential dilutive securities. Prior-period EPS data presented has been restated retrospectively for comparability.

Share-Based Payment

The Company accounts for stock options and stock awards in accordance with the Compensation Stock Compensation topic of the FASB ASC. Authoritative guidance requires the Company to measure the cost of employee services received in exchange for an award of equity instruments, such as stock options or stock awards, based on the fair value of the award on the grant date. This cost must be recognized in the consolidated statements of income over the expected life of the award.

The Company issues restricted stock awards which generally vest over a four- or five-year period during which time the holder receives dividends and has full voting rights. Restricted stock is valued at the closing price of the Company's stock on the date of an award.

Derivatives and Hedging Activities

In accordance with the Derivatives and Hedging topic of the FASB ASC, the Company recognizes derivatives as assets or liabilities on the consolidated balance sheets at their fair value. The treatment of changes in the fair value of derivatives depends on the character of the transaction.

The Company enters into derivative contracts to add stability to interest income and to manage its exposure to changes in interest rates. On the date the Company enters into a derivative contract, the derivative instrument is designated as: (1) a hedge of the fair value of a recognized asset or liability or of an unrecognized firm commitment (a fair value hedge); (2) a hedge of the variability in expected future cash flows associated with an existing recognized asset or liability or a probable forecasted transaction (a cash flow hedge); or (3) held for other economic purposes (an economic hedge) and not formally designated as part of qualifying hedging relationships under authoritative guidance.

In a fair value hedge, changes in the fair value of the hedging derivative are recognized in earnings and offset by recognizing changes in the fair value of the hedged item attributable to the risk being hedged. To the extent that the hedge is ineffective, the changes in fair value will not offset and the difference is reflected in earnings.

In a cash flow hedge, the effective portion of the change in the fair value of the hedging derivative is recorded in accumulated other comprehensive income and is subsequently reclassified into earnings during the same period in which the hedged item affects earnings. The change in fair value of any ineffective portion of the hedging derivative is recognized immediately in earnings. When a cash flow hedge is discontinued, the net derivative gain or loss continues to be reported in accumulated other comprehensive income unless it is probable that the forecasted transactions will not occur by the end of the originally specified time period. The net derivative gain or loss from a discontinued cash flow hedge is reclassified into earnings during the originally specified time period in which the forecasted transactions were to occur.

The Company formally documents the relationship between the hedging instruments and hedged items, as well as its risk management objective and strategy before initiating a hedge. To qualify for hedge accounting, the derivatives and related hedged items must be designated as a hedge. For hedging relationships in which effectiveness is measured, the correlations between the hedging instruments and hedged items are assessed at inception of the hedge and on an ongoing basis, which includes determining whether the hedge relationship is expected to be highly effective in offsetting changes in fair value or cash flows of hedged items.

Table of Contents

Derivatives used for other economic purposes are used as economic hedges in which the Company has not attempted to achieve the highly effective hedge accounting standard under authoritative guidance. The changes in fair value of these instruments are recognized immediately in earnings.

Accounting Pronouncements

During the year ended December 31, 2009, the following accounting pronouncements were issued or became effective:

On January 1, 2009, the Company adopted the revised guidance in the Business Combinations topic of the FASB ASC. The revised guidance requires the acquiring entity in a business combination to recognize 100% of the assets acquired and liabilities assumed in the transaction; establishes acquisition date fair value as the measurement objective for the assets acquired and liabilities assumed; requires recognition of contingent consideration arrangements at their acquisition date fair values; and expands required disclosures regarding the nature and financial effect of the business combination. It also requires that acquisition-related costs be expensed when incurred. The revised guidance is to be applied for business combinations consummated after January 1, 2009.

Effective January 1, 2009, the Company adopted the authoritative guidance included in the Earning per Share topic of the FASB ASC which requires that all outstanding unvested share-based payment awards that contain rights to nonforfeitable dividends are considered to be participating securities, and the issuing entity is required to apply the two-class method of computing basic and diluted EPS. The Company grants restricted shares under a share-based compensation plan that qualify as participating securities. Accordingly, the Company calculates EPS using the two-class method. Prior period EPS and share data presented have been restated for comparability. The adoption of the authoritative guidance resulted in a \$0.01 per share reduction in basic and diluted EPS for the year ended December 31, 2008 and a \$0.02 per share reduction in basic and diluted EPS for the year ended December 31, 2007.

Effective January 1, 2009, the Company adopted the expanded disclosure requirements for derivative instruments and hedging activities under the Derivatives and Hedging topic of the FASB ASC. The expanded disclosures address how derivative instruments are used, how derivatives and the related hedged items are accounted for, and how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. In addition, companies are required to disclose the fair values of derivative instruments and their gains and losses in a tabular format. The disclosure requirements have been applied for the current period and retrospectively for prior periods presented.

In April 2009, the FASB revised the guidance in the Investments - Debt and Equity Securities topic of the FASB ASC to amend the other-than-temporary impairment guidance for debt securities. The intent and ability indicator for recognizing other-than-temporary impairment was modified, and the trigger used to assess the collectability of cash flows changed from probable that the investor will be unable to collect all amounts due to the entity does not expect to recover the entire amortized cost basis of the security. The new guidance changes the total amount recognized in earnings when there are credit losses associated with an impaired debt security and management asserts that it does not have the intent to sell the security and it is more likely than not that it will not have to sell the security before recovery of its cost basis. In those situations, impairment shall be separated into (a) the amount representing a credit loss and (b) the amount related to non-credit factors. The amount of impairment related to credit losses shall be recognized in earnings. The credit loss component of an other-than-temporary impairment, representing an increase in credit risk, shall be determined by the reporting entity using its best estimate of the present value of cash flows expected to be collected from the debt security. The amount of impairment related to non-credit factors shall be recognized in other comprehensive income. The previous cost basis less impairment recognized in earnings becomes the new cost basis of the security and shall not be adjusted for subsequent recoveries in fair value. However, the difference between the new amortized cost basis and the cash flows expected to be collected should be accreted as interest income. The total other-than-temporary impairment is presented in the consolidated statements of income with a reduction for the amount of the other-than-temporary impairment that is recognized in other comprehensive income, if any.

Table of Contents

The cumulative effect of initial adoption is recorded as an adjustment to the opening balance of retained earnings with a corresponding adjustment to accumulated other comprehensive income. The amortized cost basis of a security for which an other-than-temporary impairment was previously recognized shall be adjusted by the amount of the cumulative effect adjustment before taxes. The difference between the new amortized cost basis and the cash flows expected to be collected shall be accreted as interest income. The new guidance became effective for the Company on April 1, 2009. The Company did not hold any available for sale debt securities on April 1, 2009 with previously recognized other-than-temporary impairment. Therefore, the Company was not required to record a cumulative effect adjustment upon adoption.

In April 2009, the FASB revised the guidance in the Financial Instruments topic of the FASB ASC to require disclosures about fair value of financial instruments in interim financial statements of publicly traded companies as well as in annual financial statements. Authoritative guidance requires entities to disclose the methods and significant assumptions used to estimate the fair value of financial instruments in interim financial statements and any changes in these methods and assumptions from prior periods. The requirement to provide interim disclosures became effective for the Company for June 30, 2009 reporting. In periods after initial adoption, the Company is required to provide comparative disclosures only for periods ending after initial adoption. The disclosure requirements have been applied for the current period.

In April 2009, the FASB revised the guidance in the Fair Value Measurements and Disclosures topic of the FASB ASC to provide additional guidance for estimating fair value when the volume and level of activity for an asset or liability have significantly decreased, and identifying transactions that are not orderly. Several factors are identified that a reporting entity should evaluate to determine whether there has been a significant decrease in the volume and level of activity for an asset or liability. If the reporting entity concludes there has been a significant decrease in the volume and level of activity for the asset or liability in relation to normal market activity, transactions or quoted prices may not be determinative of fair value, further analysis of the transactions or quoted prices is needed, and a significant adjustment to the transactions or quoted prices may be necessary to estimate fair value. The expanded guidance reiterates that even in circumstances where there has been a significant decrease in the volume and level of activity for the asset or liability and regardless of the valuation technique(s) used, the objective of a fair value measurement remains the same. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions. The new guidance became effective for the Company for the June 30, 2009 reporting period. Adoption of the new guidance did not have a significant impact on the consolidated financial statements.

In April 2009, the FASB revised the guidance in the Business Combinations topic of the FASB ASC to amend the requirements associated with the initial recognition and measurement, subsequent measurement and accounting, and disclosure of assets and liabilities arising from contingencies in a business combination. Under the revised guidance, an asset or liability assumed in a business combination that arises from a contingency is to be initially measured at fair value if fair value can be determined. If fair value cannot be determined, an asset or liability is to be recognized if it is probable that an asset existed or a liability had been incurred at the acquisition date and the amount can be reasonably estimated. An acquiring entity should develop a systematic and rational basis for subsequently measuring and accounting for assets and liabilities arising from contingencies. An acquirer is required to disclose information that enables users of its financial statements to evaluate the nature and financial effects of a business combination. The revised guidance is to be applied for business combinations consummated after January 1, 2009.

In May 2009, the FASB issued the Subsequent Events topic of the FASB ASC. This topic provides authoritative accounting literature for a topic that was previously addressed only in the auditing literature. This topic is similar to the current guidance with some modifications that are not intended to result in significant changes in practice. Under this topic, subsequent events are categorized as recognized (currently type I) or nonrecognized (currently type II). The definition of subsequent events is modified to refer to events or transaction that occur after the balance sheet date, but before the financial statements are issued (for public

Table of Contents

entities) or available to be issued (for nonpublic entities). Entities are required to disclose the date through which an entity has evaluated subsequent events and the basis for that date. This topic is effective on a prospective basis for interim or annual financial periods ending after June 15, 2009 and became effective for the Company for the June 30, 2009 reporting period. Adoption of this topic did not have a significant impact on the Company's consolidated financial statements. Subsequent events are disclosed in Note 24 in the Notes to Consolidated Financial Statements.

In August 2009, the FASB issued Accounting Standards Update (ASU) 2009-05 to provide guidance on measuring the fair value of liabilities under the Fair Value Measurements and Disclosures topic of the FASB ASC. ASU 2009-05 reaffirms that fair value measurement of a liability assumes the transfer of a liability to a market participant as of the measurement date; that is, the liability is presumed to continue and is not settled with the counterparty. In addition, ASU 2009-05 reemphasizes that a fair value measurement of a liability includes nonperformance risk and that such risk does not change after the transfer of the liability. The guidance clarifies that in circumstances in which a quoted price in an active market for the identical liability is not available, a reporting entity is required to measure fair value using either (1) a valuation technique that uses the quoted price of the identical liability when traded as an asset, or quoted prices for similar liabilities or similar liabilities when traded as assets, or (2) another valuation technique that is consistent with the Fair Value Measurement and Disclosures topic of the FASB ASC such as an income or market approach. ASU 2009-05 also states that a separate adjustment for the impact of a restriction on the transfer of a liability should not be made in the fair value measurement of a liability. The effect of a restriction on the transfer of a liability is presumed to be already factored into the transaction price of the liability at inception. ASU 2009-05 was effective for the Company on October 1, 2009. Adoption of the new guidance did not have a significant impact on the Company's consolidated financial statements.

The following accounting pronouncements were issued during 2009, but are not effective for the Company until after December 31, 2009:

In June 2009, the FASB revised the Transfers and Servicing topic of the FASB ASC to expand required disclosures about transfer of financial assets and a transferor's continuing involvement with transferred assets. It also removes the concept of "qualifying special-purpose entity" from U.S. GAAP. The new guidance is effective for financial asset transfers occurring after the beginning of an entity's first fiscal year that begins after November 15, 2009. Adoption of the new guidance is not expected to have a material effect on the Company's consolidated financial statements.

In June 2009, the FASB revised the Consolidation topic of the FASB ASC. The revised guidance requires, among other things: that an entity perform a qualitative analysis to determine if it is the primary beneficiary of a variable interest entity (VIE), consideration of related party relationships in the determination of the primary beneficiary of a VIE, and enhance disclosures about an enterprise's involvement with a VIE. The new guidance is effective as of the beginning of the first annual reporting period that begins after November 15, 2009, for interim reporting periods within that first annual reporting period and for interim and annual periods thereafter. The Company is evaluating the impact of adoption on its consolidated financial statements.

2. Earnings per Common Share

The Company applies the two-class method of computing basic and diluted EPS. Under the two-class method, EPS is determined for each class of common stock and participating security according to dividends declared and participation rights in undistributed earnings. The Company grants restricted shares under a share-based compensation plan that qualify as participating securities under the Earnings per Share topic of the FASB Accounting Standards Codification.

Table of Contents

The following table sets forth the computation of basic and diluted earnings per share for the periods indicated:

| | Year Ended December 31, | | |
|---|---------------------------------|----------|-----------|
| | 2009 | 2008 (1) | 2007 (1) |
| | (in thousands except per share) | | |
| Basic EPS: | | | |
| Net income (loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 |
| Less: Preferred dividends and accretion of issuance discount for preferred stock | (4,403) | (470) | |
| Net income applicable to common shareholders | \$ (8,371) | \$ 5,498 | \$ 32,381 |
| Less: Earnings allocated to participating securities | (16) | (104) | (311) |
| Earnings (loss) allocated to common shareholders | \$ (8,387) | \$ 5,394 | \$ 32,070 |
| Weighted average common shares outstanding | 21,854 | 17,914 | 16,802 |
| Basic earnings (loss) per common share | \$ (0.38) | \$ 0.30 | \$ 1.91 |
| Diluted EPS: | | | |
| Earnings (loss) allocated to common shareholders (2) | \$ (8,410) | \$ 5,394 | \$ 32,072 |
| Weighted average common shares outstanding | 21,854 | 17,914 | 16,802 |
| Dilutive effect of equity awards | | 96 | 170 |
| Weighted average diluted common shares outstanding (3) | 21,854 | 18,010 | 16,972 |
| Diluted earnings (loss) per common share | \$ (0.38) | \$ 0.30 | \$ 1.89 |
| Potentially dilutive securities that were not included in the computation of diluted EPS because to do so would be anti-dilutive. | 754 | 54 | |

- (1) The Company adopted authoritative guidance in the Earnings per Share topic of the FASB ASC on January 1, 2009. All prior periods have been restated to the current period's presentation.
- (2) Earnings allocated to common shareholders for basic and diluted EPS may differ under the two-class method as a result of adding common stock equivalents for options and warrants to dilutive shares outstanding, which alters the ratio used to allocate earnings to common shareholders and participating securities for the purposes of calculating diluted EPS.
- (3) Due to the net loss applicable to common shareholders for the year ended December 31, 2009, basic shares were used to calculate diluted earnings per share. Adding dilutive securities to the denominator would result in anti-dilution.

3. Cash and Cash Equivalents

The Company is required to maintain an average reserve balance with the Federal Reserve Bank or maintain such reserve balance in the form of cash. The average required reserve balance for the years ended December 31, 2009 and 2008 was approximately \$200 thousand and \$225 thousand, respectively, and was met by holding cash and maintaining an average balance with the Federal Reserve Bank.

4. Securities

At December 31, 2009, the Company's securities portfolio primarily consisted of securities issued by U.S. government agencies, U.S. government-sponsored enterprises and state and municipalities. All of the Company's mortgage-backed securities and collateralized mortgage obligations are issued by U.S. government agencies and U.S. government-sponsored enterprises and are implicitly guaranteed by the U.S. government. The Company did not have any other issuances in its portfolio which exceeded ten percent of shareholders' equity.

Table of Contents

The following table summarizes the amortized cost, gross unrealized gains and losses, and the resulting fair value of securities available for sale:

| | Amortized Cost | Gross Unrealized Gains (in thousands) | Gross Unrealized Losses (in thousands) | Fair Value |
|---|-------------------|--|---|-------------------|
| December 31, 2009: | | | | |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations | \$ 390,688 | \$ 10,034 | \$ (566) | \$ 400,156 |
| State and municipal securities | 210,987 | 8,545 | (621) | 218,911 |
| Other securities | 1,000 | | (29) | 971 |
| Total | \$ 602,675 | \$ 18,579 | \$ (1,216) | \$ 620,038 |

| | Amortized Cost | Gross Unrealized Gains (in thousands) | Gross Unrealized Losses (in thousands) | Fair Value |
|---|-------------------|--|---|-------------------|
| December 31, 2008: | | | | |
| U.S. Government sponsored enterprise preferred stock | \$ 488 | \$ | \$ | \$ 488 |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations | 335,207 | 6,889 | (258) | 341,838 |
| State and municipal securities | 188,415 | 2,547 | (5,309) | 185,653 |
| Other securities | 1,000 | | (61) | 939 |
| Total | \$ 525,110 | \$ 9,436 | \$ (5,628) | \$ 528,918 |

Gross realized losses amounted to \$10 thousand, \$36 thousand and \$0 for the years ended December 31, 2009, 2008 and 2007, respectively. Gross realized gains amounted to \$1.1 million, \$882 thousand and \$0 for the years ended December 31, 2009, 2008 and 2007, respectively.

The following table summarizes the amortized cost and fair value of securities available for sale by contractual maturity groups:

| | December 31, 2009 | |
|--|-------------------------------------|-------------------|
| | Amortized Cost (in thousands) | Fair Value |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations (1) | | |
| Over 1 through 5 years | \$ 41,884 | \$ 43,254 |
| Over 5 through 10 years | 62,869 | 64,687 |
| Over 10 years | 285,935 | 292,215 |
| Total | \$ 390,688 | \$ 400,156 |
| State and municipal securities | | |
| Due through 1 year | \$ 1,385 | \$ 1,402 |
| Over 1 through 5 years | 18,875 | 20,328 |
| Over 5 through 10 years | 42,499 | 45,020 |
| Over 10 years | 148,228 | 152,161 |
| Total | \$ 210,987 | \$ 218,911 |

- (1) The maturities reported for mortgage-backed securities and collateralized mortgage obligations are based on contractual maturities and principal amortization.
- At December 31, 2009 and 2008 available for sale securities with a fair value of \$370.0 million were pledged to secure public deposits, Federal Home Loan Bank borrowings, and for other purposes as required or permitted by law.

Table of Contents

The following tables summarize information pertaining to securities with gross unrealized losses at December 31, 2009 and 2008 aggregated by investment category and length of time that individual securities have been in a continuous loss position:

| | Less than 12 months | | 12 Months or More | | Total | |
|---|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| | (in thousands) | | | | | |
| December 31, 2009 | | | | | | |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations | \$ 87,879 | \$ (566) | \$ 17 | \$ | \$ 87,896 | \$ (566) |
| State and municipal securities | 14,846 | (42) | 16,272 | (579) | 31,118 | (621) |
| Other securities | | | 971 | (29) | 971 | (29) |
| Total | \$ 102,725 | \$ (608) | \$ 17,260 | \$ (608) | \$ 119,985 | \$ (1,216) |

| | Less than 12 months | | 12 Months or More | | Total | |
|---|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| | (in thousands) | | | | | |
| December 31, 2008 | | | | | | |
| U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations | \$ 562 | \$ (3) | \$ 17,414 | \$ (255) | \$ 17,976 | \$ (258) |
| State and municipal securities | 95,560 | (4,744) | 6,863 | (565) | 102,423 | (5,309) |
| Other securities | | | 939 | (61) | 939 | (61) |
| Total | \$ 96,122 | \$ (4,747) | \$ 25,216 | \$ (881) | \$ 121,338 | \$ (5,628) |

At December 31, 2009, there were 21 state and municipal government securities in an unrealized loss position, of which 13 were in a continuous loss position for 12 months or more. The unrealized losses on state and municipal securities were caused by interest rate changes or widening of market spreads subsequent to the purchase of the individual securities. Management monitors published credit ratings of these securities for adverse changes. As of December 31, 2009 none of the rated obligations of state and local government entities held by the Company had an adverse credit rating. Because the credit quality of these securities remains above investment grade and the Company does not intend to sell these securities nor does the Company consider it more likely than not that it will be required to sell these securities before the recovery of amortized cost basis, which may be maturity, the Company does not consider these investments to be other-than-temporarily impaired at December 31, 2009.

At December 31, 2009, there were 12 U.S. Government agency and government-sponsored enterprise mortgage-backed securities & collateralized mortgage obligations securities in an unrealized loss position, of which 1 was in a continuous loss position for 12 months or more. The decline in fair value is attributable to changes in interest rates relative to where these investments fall within the yield curve and their individual characteristics. Because the Company does not intend to sell these securities nor does the Company consider it more likely than not that it will be required to sell these securities before the recovery of amortized cost basis, which may be maturity, the Company does not consider these investments to be other-than-temporarily impaired at December 31, 2009.

At December 31, 2009, there was one other security, a mortgage-backed securities fund, which was in a continuous loss position for 12 months or more. The decline in fair value is attributable to changes in interest rates and the additional risk premium investors are demanding for investment securities with these characteristics.

Table of Contents

The Company does not consider this investment to be other-than-temporarily impaired at December 31, 2009 as it has the intent and ability to hold the investment for sufficient time to allow for recovery in the market value.

5. Comprehensive Income

The components of comprehensive income are as follows:

| | Years Ended December 31, | | |
|--|--------------------------|----------|-----------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Net income (loss) as reported | \$ (3,968) | \$ 5,968 | \$ 32,381 |
| Unrealized gain(loss) from securities: | | | |
| Net unrealized holding gain(loss) from available for sale securities arising during the year, net of tax of \$(5,197), \$(699) and \$(2,985) | 9,435 | 1,275 | 5,540 |
| Reclassification adjustment of net gain from sale of available for sale securities included in income, net of tax of \$383, \$300 and \$0 | (695) | (546) | |
| Net unrealized gain(loss) from securities, net of reclassification adjustment | 8,740 | 729 | 5,540 |
| Cash flow hedging instruments: | | | |
| Net unrealized gain from cash flow hedging instruments arising during the year, net of tax of \$0, \$410 and \$1,552 | | 754 | 2,847 |
| Reclassification adjustment of net (gain)loss included in income, net of tax of \$913, \$587 and \$43 | (1,657) | (1,106) | 78 |
| Net change in cash flow hedging instruments | (1,657) | (352) | 2,925 |
| Pension plan liability adjustment: | | | |
| Unrecognized net actuarial loss during period, net of tax of \$379, \$0 and \$0 | (689) | | |
| Less: amortization of unrecognized net actuarial loss included in net periodic pension cost, net of tax of (\$18), \$0 and \$0 | 33 | | |
| Pension plan liability adjustment, net | (656) | | |
| Total comprehensive income | \$ 2,459 | \$ 6,345 | \$ 40,846 |

6. Loans

The following is an analysis of the loan portfolio by major types of loans (net of deferred loan fees):

| | December 31, | |
|---|----------------|------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Commercial business | \$ 744,440 | \$ 810,922 |
| Real estate: | | |
| One-to-four family residential | 63,364 | 57,237 |
| Commercial and five or more family residential properties | 856,260 | 862,595 |
| Total real estate | 919,624 | 919,832 |
| Real estate construction: | | |
| One-to-four family residential | 107,620 | 209,682 |
| Commercial and five or more family residential properties | 41,829 | 81,176 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | |
|--|--------------|--------------|
| Total real estate construction | 149,449 | 290,858 |
| Consumer | 199,987 | 214,753 |
| Subtotal | 2,013,500 | 2,236,365 |
| Less deferred loan fees and other | (4,616) | (4,033) |
| Total loans, net of deferred loan fees | \$ 2,008,884 | \$ 2,232,332 |
| Loans held for sale | \$ | \$ 1,964 |

Table of Contents

Non-accrual loans totaled \$110.4 million and \$106.2 million at December 31, 2009 and 2008, respectively. The amount of interest income foregone as a result of these loans being placed on non-accrual status totaled \$7.6 million for 2009, \$4.1 million for 2008 and \$814 thousand for 2007. At December 31, 2009 and 2008, there were \$4.6 million and \$0, respectively, of commitments of additional funds for loans accounted for on a non-accrual basis.

At December 31, 2009 and 2008, the total recorded investment in impaired loans was \$116.4 million and \$106.2 million, respectively. At December 31, 2009, \$18.1 million of impaired loans had a specific valuation allowance of \$3.8 million. At December 31, 2008, \$8.3 million of impaired loans had a specific valuation allowance of \$1.2 million. The average recorded investment in impaired loans for the years ended December 31, 2009, 2008, and 2007, was \$94.6 million, \$134.1 million, and \$11.4 million, respectively. Interest income recognized on impaired loans was \$42 thousand in 2009, \$40 thousand in 2008, and \$13 thousand in 2007.

At December 31, 2009 and 2008, the Company had no loans to foreign domiciled businesses or foreign countries, or loans related to highly leveraged transactions. Substantially all of the Company's loans and loan commitments are geographically concentrated in its service areas within Washington and Oregon.

The Company and its banking subsidiary have granted loans to officers and directors of the Company and related interests. These loans are made on the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with unrelated persons and do not involve more than the normal risk of collectability. The aggregate dollar amount of these loans was \$6.8 million and \$8.8 million at December 31, 2009 and 2008, respectively. During 2009, \$1.7 million of related party loans were made and repayments totaled \$3.7 million. During 2008, \$4.2 million related party loans were made and repayments totaled \$9.0 million.

At December 31, 2009 and 2008, \$505.0 million and \$467.7 million of commercial and residential real estate loans were pledged as collateral on FHLB borrowings.

7. Allowances for Loan and Lease Losses and Unfunded Loan Commitments and Letters of Credit

Changes in the allowance for loan and lease losses are summarized as follows:

| | Years Ended December 31, | | |
|------------------------------------|--------------------------|-----------|-----------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Balance at beginning of year | \$ 42,747 | \$ 26,599 | \$ 20,182 |
| Loans charged off | (54,521) | (25,987) | (1,213) |
| Recoveries | 1,752 | 959 | 833 |
| Net chargeoffs | (52,769) | (25,028) | (380) |
| Balance established in acquisition | | | 3,192 |
| Provision charged to expense | 63,500 | 41,176 | 3,605 |
| Balance at end of year | \$ 53,478 | \$ 42,747 | \$ 26,599 |

Changes in the allowance for unfunded loan commitments and letters of credit are summarized as follows:

| | Years Ended December 31, | | |
|--|--------------------------|--------|--------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Balance at beginning of year | \$ 500 | \$ 349 | \$ 339 |
| Net changes in the allowance for unfunded loan commitments and letters of credit | 275 | 151 | 10 |
| Balance at end of year | \$ 775 | \$ 500 | \$ 349 |

Table of Contents**8. Premises and Equipment**

Land, buildings, and furniture and equipment, less accumulated depreciation and amortization, were as follows:

| | December 31, | |
|--|----------------|-----------|
| | 2009 | 2008 |
| | (in thousands) | |
| Land | \$ 19,712 | \$ 17,507 |
| Buildings | 46,485 | 44,374 |
| Leasehold improvements | 3,216 | 2,833 |
| Equipment under capital lease | | 510 |
| Furniture and equipment | 19,389 | 22,671 |
| Vehicles | 313 | 339 |
| Computer software | 8,310 | 8,716 |
| | | |
| Total Cost | 97,425 | 96,950 |
| Less accumulated depreciation and amortization | (34,755) | (35,811) |
| | | |
| Total | \$ 62,670 | \$ 61,139 |

Total depreciation and amortization expense was \$4.7 million, \$5.0 million, and \$4.5 million, for the years ended December 31, 2009, 2008, and 2007, respectively.

9. Goodwill and Other Intangibles

The following table summarizes the changes in the Company's goodwill and core deposit intangible asset for the years ended December 31, 2009 and 2008:

| | Goodwill | CDI |
|------------------------------|----------------|----------|
| | (in thousands) | |
| Balance at December 31, 2007 | \$ 96,011 | \$ 7,050 |
| Additions | | |
| Amortization | | (1,142) |
| Other | (492) | |
| | | |
| Balance at December 31, 2008 | 95,519 | 5,908 |
| Additions | | |
| Amortization | | (1,045) |
| | | |
| Balance at December 31, 2009 | \$ 95,519 | \$ 4,863 |

Amortization expense on the CDI was \$1.0 million in 2009, \$1.1 million in 2008 and \$719 thousand in 2007. The Company estimates that aggregate amortization expense on the CDI will be \$963 thousand for 2010, \$893 thousand for 2011, \$832 thousand for 2012, \$780 thousand for 2013 and \$640 thousand for 2014.

Impairment Assessment

Management completed its annual assessment of goodwill for impairment during the third quarter of 2009. The goodwill assessment was completed at a reporting unit level, and all goodwill was assigned to the retail banking unit. Fair value was determined using methods consistent with current industry practices for valuing similar types of companies, and included a market multiple of tangible book. Based upon the analysis performed, the fair value of the retail reporting unit exceeded its carrying value (including goodwill) as of September 30, 2009. In conjunction

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

with the analysis of its operating segments (see Note 22) during the fourth quarter, management concluded that as of December 31, 2009 it had one, single reporting unit. As of December 31, 2009 management determined there were no events or circumstances which would more likely than not reduce the fair

Table of Contents

value of its reporting unit below its carrying amount. Management also determined, had the annual goodwill impairment test been performed based upon one reporting unit as of September 30, 2009, the fair value of the single, consolidated reporting unit would have been in excess of its carrying value (including goodwill).

10. Deposits

Year-end deposits are summarized in the following table:

| | December 31, | |
|--|---------------------|---------------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Deposit Composition | | |
| Core deposits: | | |
| Demand and other noninterest-bearing | \$ 574,687 | \$ 466,078 |
| Interest-bearing demand | 499,922 | 519,124 |
| Money market | 604,229 | 530,065 |
| Savings | 139,406 | 122,076 |
| Certificates of deposit less than \$100,000 | 254,577 | 303,704 |
| Total core deposits | 2,072,821 | 1,941,047 |
| Certificates of deposit greater than \$100,000 | 259,794 | 338,971 |
| Wholesale certificates of deposit (CDARS®) | 96,314 | 39,903 |
| Wholesale certificates of deposit | 53,776 | 62,230 |
| Total deposits | \$ 2,482,705 | \$ 2,382,151 |

The following table shows the amount and maturity of time deposits that had balances of \$100,000 or greater:

| Years Ending December 31, | (in thousands) |
|---------------------------|-------------------|
| 2010 | \$ 317,315 |
| 2011 | 21,069 |
| 2012 | 6,092 |
| 2013 | 1,936 |
| 2014 | 4,643 |
| Thereafter | |
| Total | \$ 351,055 |

11. Federal Home Loan Bank and Federal Reserve Bank Borrowings

The Company has entered into borrowing arrangements with the Federal Home Loan Bank of Seattle (FHLB) to borrow funds under a short-term floating rate cash management advance program and fixed-term loan agreements. All borrowings are secured by stock of the FHLB, certain pledged available for sale investment securities and a blanket pledge of qualifying loans receivable. At December 31, 2009 FHLB advances were scheduled to mature as follows:

| Federal Home Loan Bank Advances | Total advances |
|---------------------------------|----------------|
|---------------------------------|----------------|

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | Adjustable rate advances | | Fixed rate advances | | Wtd Avg | |
|------------------------|--------------------------|--------|---------------------|------------|---------|------------|
| | Wtd Avg Rate | Amount | Wtd Avg Rate | Amount | Rate | Amount |
| Over 1 through 5 years | | | 2.49% | \$ 100,000 | 2.49% | \$ 100,000 |

Table of Contents

The maximum, average outstanding and year-end balances and average interest rates on advances from the FHLB were as follows for the years ended December 31, 2009, 2008 and 2007:

| | Years ended December 31, | | |
|---|--------------------------|------------|------------|
| | 2009 | 2008 | 2007 |
| | (dollars in thousands) | | |
| Balance at end of year | \$ 100,000 | \$ 150,000 | \$ 257,670 |
| Average balance during the year | \$ 111,211 | \$ 282,624 | \$ 207,521 |
| Maximum month-end balance during the year | \$ 178,000 | \$ 349,000 | \$ 264,250 |
| Weighted average rate during the year | 2.38% | 2.53% | 5.27% |
| Weighted average rate at December 31 | 2.49% | 1.89% | 4.59% |

FHLB advances are collateralized by the following:

| | December 31, | |
|--|-------------------|-------------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Fair value of investment securities | \$ 130,039 | \$ 168,537 |
| Recorded value of blanket pledge on loans receivable | 504,978 | 467,682 |
| Total | \$ 635,017 | \$ 636,219 |
| FHLB Borrowing Capacity | \$ 535,017 | \$ 486,219 |

The Company is also eligible to borrow under the Federal Reserve Bank's primary credit program, including the Term Auction Facility (TAF) auctions. All borrowings are secured by certain pledged available for sale investment securities.

The maximum, average outstanding and year-end balances and average interest rates on advances from the Federal Reserve Bank were as follows for the years ended December 31, 2009, 2008 and 2007:

| | Years ended December 31, | | |
|---|--------------------------|------------|-------|
| | 2009 | 2008 | 2007 |
| | (dollars in thousands) | | |
| Balance at end of year | \$ 50,000 | \$ 50,000 | \$ 54 |
| Average balance during the year | \$ 38,205 | \$ 14,569 | \$ 54 |
| Maximum month-end balance during the year | \$ 100,000 | \$ 120,000 | \$ |
| Weighted average rate during the year | 0.30% | 0.62% | 5.36% |
| Weighted average rate at December 31 | N/A | 0.60% | N/A |

N/A Not applicable

Federal Reserve Bank advances are collateralized by the following:

| | December 31, | |
|--|-------------------|-------------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Fair value of investment securities | \$ 144,253 | \$ 144,754 |
| Recorded value of pledged commercial loans | 210,775 | |
| Total | \$ 355,028 | \$ 144,754 |

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

| | | |
|---|------------|-----------|
| Federal Reserve Bank borrowing capacity | \$ 335,028 | \$ 94,754 |
|---|------------|-----------|

Table of Contents**12. Other Borrowings***Securities Sold Under Agreements to Repurchase*

The Company has entered into wholesale repurchase agreements with certain brokers. At December 31, 2009, the Company held \$25.0 million in wholesale repurchase agreements with an interest rate of 1.88%. Securities available for sale with a carrying amount of \$29.9 million were pledged as collateral for the repurchase agreement borrowings. The broker holds the securities while the Company continues to receive the principal and interest payments from the securities. Upon maturity of the agreement, the pledged securities will be returned to the Company.

13. Long-term Subordinated Debt

During 2001, the Company, through its subsidiary trust (the Trust) participated in a pooled trust preferred offering, whereby the trust issued \$22.0 million of 30 year floating rate capital securities. The capital securities constitute guaranteed preferred beneficial interests in debentures issued by the trust. The debentures had an initial rate of 7.29% and a rate of 3.86% at December 31, 2009. The floating rate is based on the 3-month LIBOR plus 3.58% and is adjusted quarterly. The Company through the Trust may call the debt after ten years at par, allowing the Company to retire the debt early if conditions are favorable. In accordance with the Consolidation topic of the FASB ASC, the Trust is deconsolidated with the result being that the trust preferred obligations are classified as long-term subordinated debt on the Company's Consolidated Balance Sheet and the Company's related investment in the Trust of \$681,000 is recorded in other assets. At December 31, 2009 and 2008, the balance of the Company's investment in the Trust remained at \$681,000. The subordinated debt payable to the Trust is on the same interest and payment terms as the trust preferred obligations issued by the Trust. Through a 2007 acquisition, the Company assumed an additional \$3.0 million in floating rate trust preferred obligations from the Town Center Bancorp Statutory Trust; these debentures had a rate of 4.03% at December 31, 2009. The floating rate is based on the 3-month LIBOR plus 3.75% and is adjusted quarterly. At December 31, 2009 and 2008, the balance of the Company's investment in this Town Center Bancorp Statutory Trust was \$93,000 which is recorded in other assets on the Consolidated Balance Sheets.

14. Income Tax

The components of income tax expense (benefit) are as follows:

| | Years Ended December 31, | | |
|-------------------------------|--------------------------|-------------------|------------------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Current tax (benefit) expense | \$ (8,893) | \$ 9,503 | \$ 14,360 |
| Deferred benefit | (85) | (14,409) | (2,607) |
| Total | \$ (8,978) | \$ (4,906) | \$ 11,753 |

Table of Contents

Significant components of the Company's deferred tax assets and liabilities are as follows:

| | December 31, 2009 2008 (in thousands) | |
|---|--|------------------|
| Deferred tax assets: | | |
| Allowance for loan and lease losses | \$ 18,939 | \$ 15,139 |
| Supplemental executive retirement plan | 5,251 | 4,684 |
| Unrealized loss on supplemental executive retirement plan | 361 | |
| Stock option and restricted stock | 1,048 | 873 |
| Self-funded medical | 214 | |
| Litigation reserve | 85 | 199 |
| Preferred stock | | 6,920 |
| Nonaccrual interest | 2,829 | 1,455 |
| Other | 840 | 392 |
| Total deferred tax assets | 29,567 | 29,662 |
| Deferred tax liabilities: | | |
| FHLB stock dividends | (1,985) | (1,985) |
| Purchase accounting | (1,722) | (2,093) |
| Section 481 adjustment-deferred fees | (53) | (105) |
| Deferred loan fees | (707) | (885) |
| Unrealized gain on investment securities | (6,167) | (1,353) |
| Depreciation | (813) | (753) |
| Total deferred tax liabilities | (11,447) | (7,174) |
| Net deferred tax assets | \$ 18,120 | \$ 22,488 |

A reconciliation of the Company's effective income tax rate with the federal statutory tax rate is as follows:

| | 2009 | | Years Ended December 31, 2008 | | 2007 | |
|---------------------------------------|-------------------|------------|----------------------------------|--------------|------------------|------------|
| | Amount | Percent | Amount | Percent | Amount | Percent |
| | (in thousands) | | | | | |
| Income tax based on statutory rate | \$ (4,531) | 35% | \$ 372 | 35% | \$ 15,447 | 35% |
| Reduction resulting from: | | | | | | |
| Tax credits | (687) | 5% | (725) | -68% | (711) | -1% |
| Tax exempt instruments | (3,072) | 24% | (2,810) | -265% | (2,631) | -6% |
| Life insurance proceeds | (708) | 5% | (940) | -89% | | 0% |
| Other, net | 20 | 0% | (803) | -76% | (352) | -1% |
| Income tax provision (benefit) | \$ (8,978) | 69% | \$ (4,906) | -463% | \$ 11,753 | 27% |

The Company adopted authoritative guidance in the Income Taxes topic of the FASB ASC on January 1, 2007 related to uncertain tax positions. As of December 31, 2009, we had no unrecognized tax benefits. Our policy is to recognize interest and penalties on unrecognized tax benefits in Provision for income taxes in the Consolidated Statements of Income. There were no amounts related to interest and penalties recognized for the years ended December 31, 2009 and 2008. The tax years subject to examination by federal and state taxing authorities are the years ending December 31, 2008, 2007, and 2006.

Table of Contents**15. Share-Based Payments**

At December 31, 2009, the Company had one equity compensation plan (the Plan), which is shareholder approved, that provides for the granting of share options and shares to eligible employees and directors up to 2,191,482 shares.

Share Awards: Restricted share awards provide for the immediate issuance of shares of Company common stock to the recipient, with such shares held in escrow until certain service conditions are met, generally four years of continual service. Recipients of restricted shares do not pay any cash consideration to the Company for the shares, have the right to vote all shares subject to such grant, and receive all dividends with respect to such shares, whether or not the shares have vested. The fair value of share awards is equal to the fair market value of the Company's common stock on the date of grant.

A summary of the status of the Company's nonvested shares as of December 31, 2009, 2008 and 2007 is presented below:

| Nonvested Shares | Shares | Weighted Average Grant-Date Fair Value |
|--------------------------------|----------|---|
| Nonvested at January 1, 2007 | 83,175 | \$ 32.58 |
| Granted | 76,250 | 31.63 |
| Vested | (6,500) | 28.27 |
| Forfeited | (9,600) | 31.32 |
| Nonvested at December 31, 2007 | 143,325 | 32.36 |
| Granted | 69,360 | 23.65 |
| Vested | (13,065) | 30.89 |
| Forfeited | (8,300) | 29.72 |
| Nonvested at December 31, 2008 | 191,320 | 29.41 |
| Granted | 122,097 | 9.92 |
| Vested | (15,763) | 27.67 |
| Forfeited | (19,150) | 24.03 |
| Nonvested at December 31, 2009 | 278,504 | \$ 21.34 |

As of December 31, 2009, there was \$3.3 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the Plan. That cost is expected to be recognized over a weighted average period of 2.4 years. The total fair value of shares vested, and the expense recognized, during the years ended December 31, 2009, 2008, and 2007 was \$404 thousand, \$404 thousand, and \$184 thousand, respectively.

Share Options: Option awards are generally granted with an exercise price equal to the market price of the Company's stock at the date of grant; those option awards generally vest based on three years of continual service and are exercisable for a five-year period after vesting. Option awards granted have a 10-year maximum term.

The fair value of each option award is estimated on the date of grant using the Black-Scholes option valuation model. The fair value of all options is amortized on a straight-line basis over the requisite service periods, which are generally the vesting periods. The expected life of options granted represents the period of time that they are expected to be outstanding. The expected life is determined based on historical experience with similar awards, giving consideration to the contractual terms and vesting schedules. Expected volatilities of our common stock are estimated at the date of grant based on the historical volatility of the stock. The volatility

Table of Contents

factor is based on historical stock prices over the most recent period commensurate with the estimated expected life of the award. The risk-free interest rate is based on the U.S. Treasury curve in effect at the time of the award. The expected dividend yield is based on dividend trends and the market value of the Company's stock price at the time of the award.

Assumptions utilized in the Black-Scholes option valuation model and the resulting fair value for options granted during the years ended December 31, 2009, 2008 and 2007 are summarized as follows:

| | For The Twelve Months Ended | | |
|--|-----------------------------|----------------------|----------|
| | 2009 | December 31, 2008 | 2007 |
| Expected Life (in years) | | | 4.14 |
| Expected Volatility | | | 29.47% |
| Weighted Average Risk-free Interest Rate | | | 4.53% |
| Expected Annual Dividend Yield | | | 2.01% |
| Weighted Average Fair Value | \$ | \$ | \$ 15.61 |

A summary of option activity under the Plan as of December 31, 2009, and changes during the year then ended is presented below:

| Options | Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value (\$000) |
|--|----------|---------------------------------|---|-----------------------------------|
| Balance at December 31, 2008 | 201,981 | \$ 16.49 | | |
| Granted | | | | |
| Forfeited | (8,122) | 15.39 | | |
| Expired | (25,495) | 13.01 | | |
| Exercised | (50,173) | 10.80 | | |
| Balance at December 31, 2009 | 118,191 | \$ 19.73 | 2.8 | \$ 123 |
| Total Exercisable at December 31, 2009 | 118,191 | \$ 19.73 | 2.8 | \$ 123 |

The weighted average grant-date fair value of options granted during the year 2007 was \$15.61. No options were granted in 2009 and 2008. The total intrinsic value of options exercised during the years ended December 31, 2009, 2008, and 2007 was \$123 thousand, \$1.2 million, and \$3.3 million, respectively.

As of December 31, 2009, outstanding stock options consist of the following:

| Ranges of Exercise Prices | | Number of Option Shares | Weighted Average Remaining Contractual Life | Weighted Average Exercise Price of Option Shares | Number of Exercisable Option Shares | Weighted Average Exercise Price of Exercisable Option Shares |
|---------------------------|-------|-------------------------|---|--|-------------------------------------|--|
| 6.18 | 9.25 | 2,326 | 2.9 | 6.31 | 2,326 | 6.31 |
| 9.26 | 12.34 | 12,018 | 0.6 | 11.86 | 12,018 | 11.86 |
| 12.35 | 15.43 | 21,784 | 3.0 | 13.98 | 21,784 | 13.98 |
| 15.44 | 18.51 | 13,749 | 2.5 | 17.29 | 13,749 | 17.29 |
| 18.52 | 21.60 | 16,833 | 2.8 | 19.04 | 16,833 | 19.04 |
| 21.61 | 24.68 | 15,500 | 2.9 | 22.95 | 15,500 | 22.95 |
| 24.69 | 27.77 | 30,310 | 2.9 | 25.77 | 30,310 | 25.77 |
| 27.78 | 30.86 | 5,671 | 7.1 | 30.86 | 5,671 | 30.86 |

| | | | | | | |
|---------|-----|----|-------|---------|----|-------|
| 118,191 | 2.8 | \$ | 19.73 | 118,191 | \$ | 19.73 |
|---------|-----|----|-------|---------|----|-------|

Table of Contents

It is the Company's policy to issue new shares for share option exercises and share awards. The Company expenses awards of share options and shares on a straight-line basis over the related vesting term of the award. For the 12 months ended December 31, 2009 and 2008, the Company recognized pre-tax share-based compensation expense for nonvested share awards of \$1.0 million and \$1.3 million, respectively.

16. Regulatory Capital Requirements

The Company (on a consolidated basis) and its banking subsidiary are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company and its subsidiary's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and its banking subsidiaries must meet specific capital guidelines that involve quantitative measures of assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

Quantitative measures established by regulation to ensure capital adequacy require the Company and its banking subsidiaries to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital to risk-weighted assets (as defined in the regulations) and of Tier 1 capital to average assets (as defined in the regulations). Management believes, as of December 31, 2009 and 2008, that the Company and Columbia Bank met all capital adequacy requirements to which they are subject.

As of December 31, 2009, the most recent notification from the Federal Deposit Insurance Corporation categorized Columbia Bank as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized, an institution must maintain minimum total risk-based, Tier 1 risk-based, and Tier 1 leverage ratios as set forth in the following tables. There are no conditions or events since the notification that management believes have changed Columbia Bank's category. The Company and its banking subsidiary's actual capital amounts and ratios as of December 31, 2009 and 2008, are also presented in the following table.

| | Actual | | For Capital Adequacy Purposes | | To Be Well Capitalized Under Prompt Corrective Action Provision | |
|---|------------|--------|-------------------------------|-------|---|-------|
| | Amount | Ratio | Amount | Ratio | Amount | Ratio |
| As of December 31, 2009 | | | | | | |
| Total Capital (to risk-weighted assets): | | | | | | |
| The Company | \$ 471,292 | 19.60% | \$ 192,335 | 8.0% | N/A | N/A |
| Columbia Bank | \$ 388,794 | 16.17% | \$ 192,335 | 8.0% | \$ 240,419 | 10.0% |
| Tier 1 Capital (to risk-weighted assets): | | | | | | |
| The Company | \$ 440,941 | 18.34% | \$ 96,167 | 4.0% | N/A | N/A |
| Columbia Bank | \$ 358,443 | 14.91% | \$ 96,167 | 4.0% | \$ 144,251 | 6.0% |
| Tier 1 Capital (to average assets): | | | | | | |
| The Company | \$ 440,941 | 14.33% | \$ 123,069 | 4.0% | N/A | N/A |
| Columbia Bank | \$ 358,443 | 11.73% | \$ 122,260 | 4.0% | \$ 152,825 | 5.0% |
| As of December 31, 2008 | | | | | | |
| Total Capital (to risk-weighted assets): | | | | | | |
| The Company | \$ 365,797 | 14.25% | \$ 205,388 | 8.0% | N/A | N/A |
| Columbia Bank | \$ 287,665 | 11.21% | \$ 205,202 | 8.0% | \$ 256,503 | 10.0% |
| Tier 1 Capital (to risk-weighted assets): | | | | | | |
| The Company | \$ 333,568 | 12.99% | \$ 102,694 | 4.0% | N/A | N/A |
| Columbia Bank | \$ 255,464 | 9.96% | \$ 102,601 | 4.0% | \$ 153,902 | 6.0% |
| Tier 1 Capital (to average assets): | | | | | | |
| The Company | \$ 333,568 | 11.27% | \$ 118,418 | 4.0% | N/A | N/A |
| Columbia Bank | \$ 255,464 | 8.64% | \$ 118,288 | 4.0% | \$ 147,860 | 5.0% |

Table of Contents**17. Employee Benefit Plans***401(k) Plan*

The Company maintains defined contribution and profit sharing plans in conformity with the provisions of section 401(k) of the Internal Revenue Code at Columbia Bank. The Columbia Bank 401(k) and Profit Sharing Plan (the 401(k) Plan), permits eligible Columbia Bank employees, those who are at least 18 years of age and have completed six months of service, to contribute up to 75% of their eligible compensation to the 401(k) Plan. On a per pay period basis the Company is required to match 50% of employee contributions up to 3% of each employee's eligible compensation. Additionally, as determined annually by the Board of Directors of the Company, the 401(k) Plan provides for a non-matching discretionary profit sharing contribution. The Company contributed \$748 thousand during 2009, \$818 thousand during 2008, and \$811 thousand during 2007, in matching funds to the 401(k) Plan. The Company's discretionary profit sharing contributions were \$0 during 2009, \$1.0 million during 2008 and \$1.6 million during 2007.

Employee Stock Purchase Plan

The Company maintains an Employee Stock Purchase Plan (the ESP Plan) in which substantially all employees of the Company are eligible to participate. The ESP Plan provides participants the opportunity to purchase common stock of the Company at a discounted price. Under the ESP Plan, participants can purchase common stock of the Company for 90% of the lowest price on either the first or last day in each of two six month look-back periods. The look-back periods are January 1st through June 30th and July 1st through December 31st of each calendar year. The 10% discount is recognized by the Company as compensation expense and does not have a material impact on net income or earnings per common share. Participants of the ESP Plan purchased 55,443 shares for \$578 thousand in 2009, 37,179 shares for \$568 thousand in 2008 and 21,633 shares for \$634 thousand in 2007. At December 31, 2009 there were 723,698 shares available for purchase under the ESP plan.

Supplemental Compensation Plan

The Company maintains supplemental compensation arrangements (Unit Plans) to provide benefits for certain employees. The Unit Plans generally vest over a 4-10 year period and provide a fixed annual benefit over a 5-10 year period. At December 31, 2009 and 2008 the liability associated with these plans was \$3.5 million and \$2.4 million, respectively. Expense associated with these plans for the years ended December 31, 2009, 2008 and 2007 was \$530 thousand, \$634 thousand and \$466 thousand, respectively.

Supplemental Executive Retirement Plan

The Company maintains a supplemental executive retirement plan (the SERP), a nonqualified deferred compensation plan that provides retirement benefits to certain highly compensated executives. The SERP is unsecured and unfunded and there are no program assets. The SERP projected benefit obligation, which represents the vested net present value of future payments to individuals under the plan is accrued over the estimated remaining term of employment of the participants and has been determined by actuarial valuation using Income Tax Regulation 1.72-9, Table 1 Ordinary Life Annuities, for the mortality assumptions and a discount rate of 5.75% in 2009 and 2008. Additional assumptions and features of the plan are a normal retirement age of 65 and a 2% annual cost of living benefit adjustment. The projected benefit obligation is included in other liabilities on the Consolidated Balance Sheets.

Table of Contents

The following table reconciles the accumulated liability for the projected benefit obligation:

| | December 31, | |
|--|-----------------------|-------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Balance at beginning of year | \$ 8,541 | \$ 7,912 |
| Change in actuarial loss | 1,068 | |
| Transfer to supplemental compensation plan | (614) | |
| Benefit expense | 1,299 | 917 |
| Benefit payments | (347) | (288) |
| Balance at end of year | \$ 9,947 | \$ 8,541 |

The benefits expected to be paid in conjunction with the SERP are presented in the following table:

| Years Ending December 31, | (in thousands) |
|----------------------------------|-----------------------|
| 2010 | \$ 300 |
| 2011 | 306 |
| 2012 | 312 |
| 2013 | 318 |
| 2014 | 324 |
| 2015 through 2019 | 3,024 |
| Total | \$ 4,584 |

18. Commitments and Contingent Liabilities

Lease Commitments: The Company leases locations as well as equipment under various non-cancellable operating leases that expire between 2010 and 2045. The majority of the leases contain renewal options and provisions for increases in rental rates based on an agreed upon index or predetermined escalation schedule. As of December 31, 2009, minimum future rental payments, exclusive of taxes and other charges, of these leases were:

| Years Ending December 31, | (in thousands) |
|----------------------------------|-----------------------|
| 2010 | \$ 3,336 |
| 2011 | 3,160 |
| 2012 | 2,973 |
| 2013 | 2,886 |
| 2014 | 2,638 |
| Thereafter | 6,981 |
| Total minimum payments | \$ 21,974 |

Total rental expense on buildings and equipment, net of rental income of \$602 thousand, \$674 thousand, and \$669 thousand, was \$3.5 million, \$3.7 million, and \$3.6 million, for the years ended December 31, 2009, 2008, and 2007, respectively.

On September 30, 2004, the Company sold its Broadway and Longview locations. The Company maintains a substantial continuing involvement in the locations through various non-cancellable operating leases that do not contain renewal options. The resulting gain on sale of \$1.3 million was deferred using the financing method in accordance with the Leases topic of the FASB Accounting Standards Codification and is being

Edgar Filing: COLUMBIA BANKING SYSTEM INC - Form 10-K

amortized over the life of the respective leases. At December 31, 2009 and 2008, the deferred gain was \$400 thousand and \$483 thousand, respectively, and is included in other liabilities on the Consolidated Balance Sheets.

Table of Contents

Financial Instruments with Off-Balance Sheet Risk: In the normal course of business, the Company makes loan commitments (unfunded loans and unused lines of credit) and issues standby letters of credit to accommodate the financial needs of its customers.

Standby letters of credit commit the Company to make payments on behalf of customers under specified conditions. Historically, no significant losses have been incurred by the Company under standby letters of credit. Both arrangements have credit risk essentially the same as that involved in extending loans to customers and are subject to the Company's normal credit policies, including collateral requirements, where appropriate. At December 31, 2009 and 2008, the Company's loan commitments amounted to \$587.5 million and \$703.3 million, respectively. Standby letters of credit were \$31.3 million and \$41.9 million at December 31, 2009 and 2008, respectively. In addition, commitments under commercial letters of credit used to facilitate customers' trade transactions amounted to \$1.5 million and \$362 thousand at December 31, 2009 and 2008, respectively.

Legal Proceedings: The Company and its subsidiaries are from time to time defendants in and are threatened with various legal proceedings arising from their regular business activities. Management, after consulting with legal counsel, is of the opinion that the ultimate liability, if any, resulting from these pending or threatened actions and proceedings will not have a material effect on the financial statements of the Company.

19. Fair Value Accounting and Measurement

The Fair Value Measurements and Disclosures topic of the FASB ASC defines fair value, establishes a consistent framework for measuring fair value and expands disclosure requirements about fair value. We hold fixed and variable rate interest-bearing securities, investments in marketable equity securities and certain other financial instruments, which are carried at fair value. Fair value is determined based upon quoted prices when available or through the use of alternative approaches, such as matrix or model pricing, when market quotes are not readily accessible or available.

The valuation techniques are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our own market assumptions. These two types of inputs create the following fair value hierarchy:

Level 1 Quoted prices for identical instruments in active markets that are accessible at the measurement date.

Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable.

Fair values are determined as follows:

Securities at fair value are priced using matrix pricing based on the securities' relationship to other benchmark quoted prices, and under the provisions of the Fair Value Measurements and Disclosures topic of the FASB ASC are considered a Level 2 input method.

Interest rate swap positions are valued in models, which use as their basis, readily observable market parameters and are classified within level 2 of the valuation hierarchy.

Table of Contents

The following table sets forth the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis at December 31, 2009 by level within the fair value hierarchy. As required by the Fair Value Measurements and Disclosures topic of the FASB ASC, financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement:

| | Fair value at December 31, 2009 | Fair Value Measurements at Reporting Date Using | | |
|---|--|--|------------|---------|
| | | Level 1 | Level 2 | Level 3 |
| (in thousands) | | | | |
| Assets | | | | |
| Securities available for sale | | | | |
| U.S. Government agency and government sponsored enterprise mortgage-backed securities and collateralized mortgage obligations | \$ 400,156 | \$ | \$ 400,156 | \$ |
| State and municipal debt securities | 218,911 | | 218,911 | |
| Other securities | 971 | | 971 | |
| Total securities available for sale | \$ 620,038 | \$ | \$ 620,038 | \$ |
| Other assets (Interest rate contracts) | \$ 9,054 | \$ | \$ 9,054 | \$ |
| Liabilities | | | | |
| Other liabilities (Interest rate contracts) | \$ 9,054 | \$ | \$ 9,054 | \$ |

Certain assets and liabilities are measured at fair value on a nonrecurring basis after initial recognition such as loans measured for impairment and OREO. The following methods were used to estimate the fair value of each such class of financial instrument:

Impaired loans A loan is considered to be impaired when, based on current information and events, it is probable that the Company will be unable to collect all amounts due (both interest and principal) according to the contractual terms of the loan agreement. Impaired loans are measured by the fair market value of the collateral less estimated costs to sell.

Other real estate owned OREO is real property that the Bank has taken ownership of in partial or full satisfaction of a loan or loans. OREO is recorded at the lower of the carrying amount of the loan or fair value less estimated costs to sell. This amount becomes the property's new basis. Any write-downs based on the property fair value less estimated cost to sell at the date of acquisition are charged to the allowance for loan and lease losses. Management periodically reviews OREO in an effort to ensure the property is carried at the lower of its new basis or fair value, net of estimated costs to sell.

The following table sets forth the Company's financial assets that were accounted for at fair value on a nonrecurring basis at December 31, 2009:

| | Fair value at December 31, 2009 | Fair Value Measurements at Reporting Date Using | | | Losses During the Year Ended December 31, 2009 |
|-------------------------|--|--|---------|-----------|--|
| | | Level 1 | Level 2 | Level 3 | |
| (in thousands) | | | | | |
| Impaired loans | \$ 56,337 | \$ | \$ | \$ 56,337 | \$ (32,247) |
| Other real estate owned | 12,962 | | | 12,962 | (3,069) |
| | \$ 69,299 | \$ | \$ | \$ 69,299 | \$ (35,316) |

The losses on impaired loans disclosed above represent the amount of the specific reserve and/or charge-offs during the period applicable to loans held at period end. The amount of the specific reserve is included in the allowance for loan and lease losses. The losses on other real estate owned disclosed above represent the writedowns taken at foreclosure that were charged to the allowance for loan and lease losses, as well as subsequent writedowns from updated appraisals that were charged to earnings.

Table of Contents**20. Fair Value of Financial Instruments**

Because broadly traded markets do not exist for most of the Company's financial instruments, the fair value calculations attempt to incorporate the effect of current market conditions at a specific time. These determinations are subjective in nature, involve uncertainties and matters of significant judgment and do not include tax ramifications; therefore, the results cannot be determined with precision, substantiated by comparison to independent markets and may not be realized in an actual sale or immediate settlement of the instruments. There may be inherent weaknesses in any calculation technique, and changes in the underlying assumptions used, including discount rates and estimates of future cash flows, could significantly affect the results. For all of these reasons, the aggregation of the fair value calculations presented herein do not represent, and should not be construed to represent, the underlying value of the Company.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

Cash and due from banks and interest earning deposits with banks The fair value of financial instruments that are short-term or repriced frequently and that have little or no risk are considered to have a fair value that approximates carrying value.

Securities available for sale The fair value of all investment securities are based upon the assumptions market participants would use in pricing the security. Such assumptions include observable and unobservable inputs such as quoted market prices, dealer quotes and discounted cash flows.

Loans Loans are not recorded at fair value on a recurring basis. Nonrecurring fair value adjustments are periodically recorded on impaired loans that are measured for impairment based on the fair value of collateral. See Note 19, *Fair Value Accounting and Measurement*. For most performing loans, fair value is estimated using expected duration and lending rates that would have been offered on December 31, 2009 for loans which mirror the attributes of the loans with similar rate structures and average maturities. Commercial loans and construction loans, which are variable rate and short-term are reflected with fair values equal to carrying value. The fair values resulting from these calculations are reduced by an amount representing the change in estimated fair value attributable to changes in borrowers' credit quality since the loans were originated. For nonperforming loans, fair value is estimated by applying a valuation discount based upon loan sales data from the Federal Deposit Insurance Corporation.

Interest rate contracts Interest rate swap positions are valued in models, which use as their basis, readily observable market parameters.

Deposits For deposits with no contractual maturity, the fair value is equal to the carrying value. The fair value of fixed maturity deposits is based on discounted cash flows using the difference between the deposit rate and current market rates for deposits of similar remaining maturities.

FHLB and FRB borrowings The fair value of FHLB advances and FRB borrowings are estimated based on discounting the future cash flows using the market rate currently offered.

Repurchase Agreements The fair value of securities sold under agreement to repurchase are estimated based on discounting the future cash flows using the market rate currently offered.

Long-term subordinated debt The fair value of securities sold under agreement to repurchase are estimated based on discounting the future cash flows using an estimated market rate.

Other Financial Instruments The majority of our commitments to extend credit and standby letters of credit carry current market interest rates if converted to loans, as such, carrying value is assumed to equal fair value.

Table of Contents

The following table summarizes carrying amounts and estimated fair values of selected financial instruments as well as assumptions used by the Company in estimating fair value:

| | 2009 | | December 31, 2008 | |
|--------------------------------------|-----------------|--------------|-------------------|--------------|
| | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| (in thousands) | | | | |
| Assets | | | | |
| Cash and due from banks | \$ 55,802 | \$ 55,802 | \$ 84,787 | \$ 84,787 |
| Interest-earning deposits with banks | 249,272 | 249,272 | 3,943 | 3,943 |
| Securities available for sale | 620,038 | 620,038 | 528,918 | 528,918 |
| Loans held for sale | | | 1,964 | 1,964 |
| Loans | 1,955,406 | 1,808,256 | 2,189,585 | 2,023,405 |
| Interest rate contracts | 9,054 | 9,054 | 14,933 | 14,933 |
| Liabilities | | | | |
| Deposits | \$ 2,482,705 | \$ 2,486,578 | \$ 2,382,151 | \$ 2,390,024 |
| FHLB and FRB borrowings | 100,000 | 100,037 | 200,000 | 203,898 |
| Repurchase agreements | 25,000 | 29,884 | 25,000 | 25,055 |
| Other borrowings | 86 | 86 | 201 | 201 |
| Long-term obligations | 25,669 | 20,296 | 25,603 | 14,813 |
| Interest rate contracts | 9,054 | 9,054 | 14,933 | 14,933 |

21. Derivatives and Hedging Activities

The Company periodically enters into certain commercial loan interest rate swap agreements in order to provide commercial loan customers the ability to convert from variable to fixed interest rates. Under these agreements, the Company enters into a variable-rate loan agreement with a customer in addition to a swap agreement. This swap agreement effectively converts the customer's variable rate loan into a fixed rate. The Company then enters into a corresponding swap agreement with a third party in order to offset its exposure on the variable and fixed components of the customer agreement. As the interest rate swap agreements with the customers and third parties are not designated as hedges under the Derivatives and Hedging topic of the FASB ASC, the instruments are marked to market in earnings.

The following table presents the fair value of derivative instruments at December 31, 2009 and 2008:

| As of December 31, (in thousands) | Asset Derivatives | | | | Liability Derivatives | | | |
|--|------------------------|------------|------------------------|------------|------------------------|------------|------------------------|------------|
| | 2009 | | 2008 | | 2009 | | 2008 | |
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Derivatives not designated as hedging instruments under Statement 133 | | | | | | | | |
| Interest rate contracts | Other assets | \$ 9,054 | Other assets | \$ 14,933 | Other liabilities | \$ 9,054 | Other liabilities | \$ 14,933 |

Termination of Hedging Activities: On January 7, 2008, the Company discontinued its three prime rate floor derivative instruments that were previously utilized to hedge the variable cash flows associated with existing variable-rate loan assets based on the prime rate. The Company received \$8.1 million as a result of the termination transaction resulting in a net derivative gain of \$6.2 million. The interest rate floors had an original maturity date of April 4, 2011. In accordance with the Derivatives and Hedging topic of the FASB ASC, the net

Table of Contents

derivative gain related to a discontinued cash flow hedge continues to be reported in accumulated other comprehensive income and is reclassified into earnings in the same periods during which the originally hedged forecasted transactions affect earnings. For the year ended December 31, 2009, \$2.6 million of the net derivative gain was reclassified into earnings. For the year ended December 31, 2010, the Company estimates that \$1.7 million of the net derivative gain will be reclassified from accumulated other comprehensive income into interest income.

22. Business Segment Information

The Company is managed by legal entity and not by lines of business. The Company's banking subsidiary is a community-oriented commercial bank chartered in the State of Washington. The Company's primary business is that of a traditional banking institution, gathering deposits and originating loans for portfolio in its respective primary market areas. The Company offers a wide variety of deposit products to its consumer and commercial customers. Lending activities include the origination of real estate, commercial business and consumer loans. In addition to interest income on loans and investment securities, the Company receives other income from deposit service charges, merchant services and from the sale of investments. The performance of the Company is reviewed by executive management and Board of Directors on a monthly basis.

Pursuant to the Segment Reporting topic of the FASB ASC, the Company has historically reported two operating segments: commercial banking and retail banking. During the fourth quarter, based upon restructuring of its management processes, the Company concluded that its segments met the aggregation criteria under the Segment Reporting topic. In arriving at this conclusion, management considered several factors, including the segments' economic characteristics, nature of their products and services, type of customers, the methods used to distribute products and services, and the nature of their regulatory environment.

Generally accepted accounting principles establish standards to report information about operating segments in annual financial statements and require reporting of selected information about operating segments in interim reports to stockholders. As a result of this the Company's conclusion regarding the aggregation criteria, only consolidated financial information for current and prior periods is presented.

23. Preferred Stock and Warrant

On November 21, 2008, the Company entered into a Securities Purchase Agreement-Standard Terms with the U.S. Department of Treasury (the Treasury) pursuant to which the Company sold to the Treasury for an aggregate purchase price of \$76.9 million, 76,898 shares of Fixed Rate Cumulative Perpetual Preferred Stock Series A (the Preferred Stock) and a warrant to purchase 796,046 shares of common stock (the Warrant) as part of the Treasury's previously announced Troubled Asset Relief Program Capital Purchase Program.

The Preferred Stock is non-voting, has an aggregate liquidation preference of \$76.9 million and an annual dividend rate of 5% for the first five years, and 9% thereafter. Dividends are cumulative and payable quarterly. The Preferred Stock may not be redeemed for a period of three years from the date of issue, except with the proceeds from the issuance of Tier 1-qualifying perpetual preferred or common stock from which the aggregate gross proceeds to the Company are not less than 25% of the issue price of the Preferred Stock. The Preferred Stock ranks senior to common shares both as to dividend and liquidation preferences. In addition, the Company is subject to the following restrictions:

Restrictions on Dividends

For as long as the Preferred Stock is outstanding, the Company may not declare or pay dividends on, or redeem, repurchase, or otherwise acquire shares of its common stock unless all accrued and unpaid dividends on the Preferred Stock are fully paid.

Table of Contents

Increase in Common Dividends

The Treasury's consent is required for any increase in common dividends per share until the third anniversary of the issue date unless the Preferred Stock is redeemed in whole prior to the third anniversary or the Treasury has transferred all of the Preferred Stock to third parties.

Repurchases

The Treasury's consent is required for any share repurchases, with certain limited exceptions, until the third anniversary of the date of issue unless the Preferred Stock is redeemed in whole prior to the third anniversary or the Treasury has transferred all of the Preferred Stock to third parties.

The Warrant has a term of 10 years and is exercisable at any time, in whole or in part, at an exercise price of \$14.49 per share. The number of shares to be delivered upon settlement of the Warrant has been reduced by 50% to 398,023 as a result of the Company's underwritten public offering of common stock in August 2009.

The \$76.9 million in proceeds was allocated to the Preferred Stock and the Warrant based on their relative fair values at issuance (approximately \$73.7 million was allocated to the Preferred Stock and approximately \$3.2 million to the Warrant). The difference between the initial value allocated to the Preferred Stock of approximately \$73.7 million and the liquidation value of \$76.9 million will be charged to retained earnings over the first five years of the contract as an adjustment to the dividend yield using the effective yield method. The amount charged to retained earnings will be deducted from the numerator in calculating basic and diluted earnings per share during the related reporting period (see Note 2).

24. Subsequent Events

Subsequent events are events or transactions that occur after the balance sheet date but before financial statements are issued. Recognized subsequent events are events or transactions that provide additional evidence about conditions that existed at the date of the balance sheet, including the estimates inherent in the process of preparing financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the date of the balance sheet but arose after that date.

On January 22, 2010, Columbia State Bank acquired all of the deposits and certain assets of Columbia River Bank from the Federal Deposit Insurance Corporation (FDIC), which was appointed receiver of Columbia River Bank. Columbia State Bank acquired approximately \$903 million in assets and approximately \$891 million in deposits located in 21 branches in Oregon and Washington. Columbia River Bank's loan and other real estate assets acquired of approximately \$696 million are subject to a loss-sharing agreement with the FDIC. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$43.9 million on net assets acquired.

On January 29, 2010 Columbia State Bank acquired substantially all of the deposits and assets of American Marine Bank from the FDIC, which was appointed receiver of American Marine Bank. Columbia State Bank acquired approximately \$308 million in assets and approximately \$253 million in deposits located in 11 branches on the western Puget Sound. American Marine Bank's loan and other real estate assets of approximately \$257 million are subject to a loss-sharing agreement with the FDIC. In addition, Columbia State Bank will continue to operate the Trust and Wealth Management Division of American Marine Bank. The Company participated in a competitive bid process in which the accepted bid included a 1% deposit premium on non-brokered deposits and a negative bid of \$23 million on net assets acquired.

Table of Contents**25. Parent Company Financial Information****Condensed Statements of Income Parent Company Only**

| | Years Ended December 31, | | |
|---|--------------------------|-----------------|------------------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Income | | | |
| Dividend from banking subsidiaries | \$ 200 | \$ 3,380 | \$ 4,475 |
| Interest-earning deposits | 1,095 | 369 | 590 |
| Other income | 36 | 54 | 64 |
| Total Income | 1,331 | 3,803 | 5,129 |
| Expense | | | |
| Compensation and employee benefits | 512 | 754 | 451 |
| Long-term obligations | 1,196 | 1,800 | 2,177 |
| Other expense | 1,104 | 1,435 | 948 |
| Total Expenses | 2,812 | 3,989 | 3,576 |
| Income before income tax benefit and equity in undistributed net income of subsidiaries | (1,481) | (186) | 1,553 |
| Income tax benefit | (580) | (1,205) | (1,031) |
| Income before equity in undistributed net income (loss) of subsidiaries | (901) | 1,019 | 2,584 |
| Equity in undistributed net income (loss) of subsidiaries | (3,067) | 4,949 | 29,797 |
| Net Income (Loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 |

Condensed Balance Sheets Parent Company Only

| | December 31, | |
|--|-------------------|-------------------|
| | 2009 | 2008 |
| | (in thousands) | |
| Assets | | |
| Cash and due from banking subsidiaries | \$ 304 | \$ 797 |
| Interest-earning deposits | 82,702 | 76,068 |
| Total cash and cash equivalents | 83,006 | 76,865 |
| Investment in banking subsidiaries | 470,634 | 362,274 |
| Investment in other subsidiaries | 774 | 774 |
| Other assets | 2,181 | 2,273 |
| Total Assets | \$ 556,595 | \$ 442,186 |
| Liabilities and Shareholders Equity | | |
| Long-term subordinated debt | \$ 25,669 | \$ 25,603 |
| Other borrowings | | 100 |
| Other liabilities | 2,787 | 1,098 |
| Total liabilities | 28,456 | 26,801 |
| Shareholders equity | 528,139 | 415,385 |

| | | | |
|------------------------------------|--------|------------|------------|
| Total Liabilities and Shareholders | Equity | \$ 556,595 | \$ 442,186 |
|------------------------------------|--------|------------|------------|

Table of Contents**Condensed Statements of Cash Flows Parent Company Only**

| | Years Ended December 31, | | |
|---|--------------------------|-----------|-----------|
| | 2009 | 2008 | 2007 |
| | (in thousands) | | |
| Operating Activities | | | |
| Net Income (Loss) | \$ (3,968) | \$ 5,968 | \$ 32,381 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Equity in undistributed earnings of subsidiaries | 3,067 | (4,949) | (29,797) |
| Stock-based compensation expense | 1,038 | 399 | 94 |
| Net changes in other assets and liabilities | 1,783 | 874 | (27) |
| Net cash provided by operating activities | 1,920 | 2,292 | 2,651 |
| Investing Activities | | | |
| Acquisition of subsidiaries | | | (2,497) |
| Net cash used in investing activities | | | (2,497) |
| Financing Activities | | | |
| Net increase (decrease) in short-term borrowings | (100) | (4,900) | 5,000 |
| Cash dividends paid | (5,155) | (10,491) | (11,249) |
| Issuance of common stock, net of offering costs | 113,537 | 76,868 | |
| Proceeds from exercise of stock options | 939 | 1,906 | 2,836 |
| Downstream stock offering proceeds to the Bank | (105,000) | | |
| Excess tax benefit from stock-based compensation | | 241 | 979 |
| Purchase and retirement of common stock | | | (2,121) |
| Net cash provided by (used in) financing activities | 4,221 | 63,624 | (4,555) |
| Increase (decrease) in cash and cash equivalents | 6,141 | 65,916 | (4,401) |
| Cash and cash equivalents at beginning of year | 76,865 | 10,949 | 15,350 |
| Cash and cash equivalents at end of year | \$ 83,006 | \$ 76,865 | \$ 10,949 |
| Supplemental Non-Cash Investing and Financing Activities | | | |
| Issuance of stock in acquisitions | \$ | \$ | \$ 57,119 |

Table of Contents**26. Summary Of Quarterly Financial Information (Unaudited)**

Quarterly financial information for the years ended December 31, 2009 and 2008 is summarized as follows:

| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | Year Ended December 31, |
|---|--|-------------------|------------------|-------------------|----------------------------|
| | (in thousands, except per share amounts) | | | | |
| 2009 | | | | | |
| Total interest income | \$ 36,029 | \$ 35,530 | \$ 35,700 | \$ 35,776 | \$ 143,035 |
| Total interest expense | 8,126 | 6,999 | 6,582 | 5,976 | 27,683 |
| Net interest income | 27,903 | 28,531 | 29,118 | 29,800 | 115,352 |
| Provision for loan and lease losses | 11,000 | 21,000 | 16,500 | 15,000 | 63,500 |
| Noninterest income | 6,974 | 7,000 | 7,190 | 8,526 | 29,690 |
| Noninterest expense | 23,181 | 25,314 | 23,146 | 22,847 | 94,488 |
| Income (loss) before income taxes | 696 | (10,783) | (3,338) | 479 | (12,946) |
| Provision (benefit) for income taxes | (816) | (5,253) | (1,836) | (1,073) | (8,978) |
| Net Income (Loss) | \$ 1,512 | \$ (5,530) | \$ (1,502) | \$ 1,552 | \$ (3,968) |
| Less: Dividends on preferred stock | 1,093 | 1,101 | 1,103 | 1,105 | 4,403 |
| Net Income (Loss) Applicable to Common Shareholders | \$ 419 | \$ (6,631) | \$ (2,605) | \$ 447 | \$ (8,371) |
| Per Common Share (2) | | | | | |
| Earnings (loss) (basic) | \$ 0.02 | \$ (0.37) | \$ (0.11) | \$ 0.02 | \$ (0.38) |
| Earnings (loss) (diluted) | \$ 0.02 | \$ (0.37) | \$ (0.11) | \$ 0.02 | \$ (0.38) |
| 2008 | | | | | |
| Total interest income | \$ 48,433 | \$ 44,323 | \$ 42,337 | \$ 39,967 | \$ 175,060 |
| Total interest expense | 18,106 | 14,049 | 12,744 | 10,648 | 55,547 |
| Net interest income | 30,327 | 30,274 | 29,593 | 29,319 | 119,513 |
| Provision for loan and lease losses | 2,076 | 15,350 | 10,500 | 13,250 | 41,176 |
| Noninterest income | 10,157 | 9,305 | (10,946) | 6,334 | 14,850 |
| Noninterest expense | 23,554 | 23,367 | 23,391 | 21,813 | 92,125 |
| Income (loss) before income taxes | 14,854 | 862 | (15,244) | 590 | 1,062 |
| Provision (benefit) for income taxes | 3,877 | (1,074) | (6,485) | (1,224) | (4,906) |
| Net Income (Loss) | \$ 10,977 | \$ 1,936 | \$ (8,759) | \$ 1,814 | \$ 5,968 |
| Less: Dividends on preferred stock | | | | 470 | 470 |
| Net Income (Loss) Applicable to Common Shareholders | \$ 10,977 | \$ 1,936 | \$ (8,759) | \$ 1,344 | \$ 5,498 |
| Per Common Share (2) | | | | | |
| Earnings (loss) (basic) | \$ 0.61 | \$ 0.11 | \$ (0.49) | \$ 0.07 | \$ 0.30 |
| Earnings (loss) (diluted) | \$ 0.61 | \$ 0.11 | \$ (0.49) | \$ 0.07 | \$ 0.30 |

Table of Contents

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None

ITEM 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

An evaluation was carried out under the supervision and with the participation of the Company's management, including the Chief Executive Officer (CEO) and Chief Financial Officer (CFO), of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Based on that evaluation, the CEO and CFO have concluded that as of the end of the period covered by this report, our disclosure controls and procedures are effective in ensuring that the information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934 is (i) accumulated and communicated to our management (including the CEO and CFO) to allow timely decisions regarding required disclosure, and (ii) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

Internal Control Over Financial Reporting

Management's Annual Report On Internal Control Over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting. The internal control system has been designed to provide reasonable assurance to the Company's management and Board of Directors regarding the preparation and fair presentation of the Company's published financial statements. Internal control over financial reporting includes maintaining records that in reasonable detail accurately and fairly reflect the Company's transactions; providing reasonable assurance that transactions are recorded as necessary for preparation of the Company's financial statements; providing reasonable assurance that receipts and expenditures are made in accordance with management authorization; and providing reasonable assurance that unauthorized acquisition, use or disposition of company assets that could have a material effect on the Company's financial statements would be prevented or detected on a timely basis. Because of its inherent limitations, internal control over financial reporting is not intended to provide absolute assurance that a misstatement of the Company's financial statements would be prevented or detected.

Management has evaluated the effectiveness of its internal control over financial reporting as of December 31, 2009 based on the control criteria established in a report entitled *Internal Control-Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on such evaluation, management has concluded that the Company's internal control over financial reporting is effective as of December 31, 2009.

Our independent registered public accounting firm has issued an attestation report our internal control over financial reporting, which appears in this annual report on Form 10K.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Columbia Banking System, Inc.

Tacoma, Washington

We have audited the internal control over financial reporting of Columbia Banking System, Inc. and its subsidiaries (the Company) as of December 31, 2009, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Because management's assessment and our audit were conducted to meet the reporting requirements of Section 112 of the Federal Deposit Insurance Corporation Improvement Act (FDICIA), management's assessment and our audit of the Company's internal control over financial reporting included controls over the preparation of the schedules equivalent to the basic financial statements in accordance with the instructions for the Consolidated Reports of Condition and Income for Schedules RC, RI, and RI-A. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report On Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America (generally accepted accounting principles). A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have not examined and, accordingly, we do not express an opinion or any other form of assurance on management's statement referring to compliance with laws and regulations.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2009 of the Company and our report dated March 4, 2010 expressed an unqualified opinion on those financial statements.

Seattle, Washington

March 4, 2010

Table of Contents

ITEM 9B. OTHER INFORMATION

None.

100

Table of Contents

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information regarding Directors, Executive Officers and Corporate Governance is set forth under the headings Proposal No.1: Election of Directors, Management Executive Officers Who are Not Directors and Corporate Governance in the Company's 2010 Annual Proxy Statement (Proxy Statement) and is incorporated herein by reference.

Information regarding Compliance with Section 16(a) of the Exchange Act is set forth under the section Section 16(a) Beneficial Ownership Reporting Compliance of the Company's Proxy Statement and is incorporated herein by reference. Information regarding the Company's audit committee financial expert is set forth under the heading Board Structure and Compensation What Committees has the Board Established in our Proxy Statement and is incorporated by reference.

On February 25, 2004, consistent with the requirements of the Sarbanes-Oxley Act of 2002, the Company adopted a Code of Ethics applicable to senior financial officers including the principal executive officer. The Code of Ethics was filed as Exhibit 14 to our 2003 Form 10-K Annual Report and can be accessed electronically by visiting the Company's website at www.columbiabank.com.

ITEM 11. EXECUTIVE COMPENSATION

Information regarding Executive Compensation is set forth under the headings Board Structure and Compensation and Executive Compensation of the Company's Proxy Statement and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information regarding Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters is set forth under the heading Stock Ownership of the Company's Proxy Statement and is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information regarding Certain Relationships and Related Transactions, and Director Independence is set forth under the headings Interest of Management in Certain Transactions and Corporate Governance Director Independence of the Company's Proxy Statement and is incorporated herein by reference.

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Information regarding Principal Accounting Fees and Services is set forth under the heading Independent Public Accountants of the Company's Proxy Statement and is incorporated herein by reference.

Table of Contents

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

(a)(1) Financial Statements:

The Consolidated Financial Statements and related documents set forth in Item 8. Financial Statements and Supplementary Data of this report are filed as part of this report.

(2) Financial Statements Schedules:

All other schedules to the Consolidated Financial Statements required by Regulation S-X are omitted because they are not applicable, not material or because the information is included in the Consolidated Financial Statements and related notes in Item 8. Financial Statements and Supplementary Data of this report.

(3) Exhibits:

The response to this portion of Item 15 is submitted as a separate section of this report appearing immediately following the signature page and entitled Index to Exhibits.

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 4th day of March 2010.

COLUMBIA BANKING SYSTEM, INC.
(Registrant)

By: /s/ MELANIE J. DRESSEL
Melanie J. Dressel
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated, on the 4th day of March 2010.

Principal Executive Officer:

By: /s/ MELANIE J. DRESSEL
Melanie J. Dressel
President and Chief Executive Officer

Principal Financial Officer:

By: /s/ GARY R. SCHMINKEY
Gary R. Schminkey
Executive Vice President and Chief Financial Officer

Principal Accounting Officer:

By: /s/ CLINT E. STEIN
Clint E. Stein
Senior Vice President and Chief Accounting Officer

Melanie J. Dressel, pursuant to a power of attorney that is being filed with the Annual Report on Form 10-K, has signed this report on March 4, 2010 as attorney in fact for the following directors who constitute a majority of the Board.

[John P. Folsom]
[Frederick M. Goldberg]
[Thomas M. Hulbert]
[Thomas L. Matson]
[Daniel C. Regis]

[Donald Rodman]
[William T. Weyerhaeuser]
[James M. Will]

/s/ MELANIE J. DRESSEL
Melanie J. Dressel
Attorney-in-fact

March 4, 2010

Table of Contents

INDEX TO EXHIBITS

| Exhibit No. | |
|--------------------|---|
| 2.1 | Purchase and Assumption Agreement - Whole Bank - All Deposits, Among Federal Deposit Insurance Corporation, Receiver of Columbia River Bank, The Dalles, Oregon, Federal Deposit Insurance Corporation and Columbia State Bank, Tacoma, Washington dated as of January 22, 2010 (1) |
| 3.1 | Amended and Restated Articles of Incorporation (2) |
| 3.2 | Amended and Restated Bylaws (3) |
| 4.1 | Specimen of common stock certificate (4) |
| 4.2 | Form of Series A Preferred Stock Certificate, together with Certificate of Designations (4) |
| 4.3 | Pursuant to Item 601(b) (4) (iii) (A) of Regulation S-K, copies of instruments defining the rights of holders of long-term debt and preferred securities are not filed. The Company agrees to furnish a copy thereof to the Securities and Exchange Commission upon request |
| 4.4 | Warrant to Purchase Common Stock of Columbia (5) |
| 10.1 | Amended and Restated Stock Option and Equity Compensation Plan (6) |
| 10.2 | Form of Stock Option Agreement (7) |
| 10.3 | Form of Restricted Stock Agreement (8) |
| 10.4 | Form of Stock Appreciation Right Agreement (7) |
| 10.5 | Form of Restricted Stock Unit Agreement (7) |
| 10.6 | Amended and Restated Employee Stock Purchase Plan (9) |
| 10.7 | Office Lease, dated as of December 15, 1999, between the Company and Haub Brothers Enterprises Trust (10) |
| 10.8 | Employment Agreement between the Bank, the Company and Melanie J. Dressel effective August 1, 2004 (11) |
| 10.9 | Severance Agreement between the Company and Mr. Gary R. Schminkey effective November 15, 2005 (12) |
| 10.10 | Form of Change in Control Agreement between the Bank, and Mr. Mark W. Nelson and Mr. Andrew McDonald (7) |
| 10.11 | Form of Long-Term Care Agreement between the Bank, the Company, and each of the following directors: Mr. Folsom, Mr. Hulbert, Mr. Matson, Mr. Rodman, Mr. Weyerhaeuser and Mr. Will (13) |
| 10.12 | Amended and Restated Executive Supplemental Compensation Agreements dated as of May 27, 2009 among the Company, Columbia State Bank and Melanie J. Dressel, Gary R. Schminkey and Mark W. Nelson, respectively (14) |
| 10.13 | Deferred Compensation Plan (401 Plus Plan) dated December 17, 2003, as amended effective April 24, 2009, for directors and key employees (15) |
| 10.14 | Change in Control Agreement between the Bank and Mr. Kent L. Roberts dated December 4, 2006 (16) |
| 10.15 | Form of Supplemental Compensation Agreement between the Bank and Mr. Andrew McDonald (7) |

Table of Contents

Exhibit No.

| | |
|-------|--|
| 10.16 | Town Center Bancorp 2004 Stock Incentive Plan (17) |
| 10.17 | Town Center Bancorp Form of Restricted Stock Award Agreement (17) |
| 10.18 | Mountain Bank Holding Company Director Stock Option Plan (18) |
| 10.19 | Mountain Bank Holding Company Form of Non-employee Director Stock Option Agreement (18) |
| 10.20 | Mountain Bank Holding Company 1999 Employee Stock Option Plan (18) |
| 10.21 | Mountain Bank Holding Company Form of Employee Stock Option Agreement (18) |
| 10.22 | Mt. Rainier National Bank 1990 Stock Option Plan (18) |
| 10.23 | Letter Agreement with Treasury, including Securities Purchase Agreement (5) |
| 10.24 | Amendment to Employment Agreement between the Bank, the Company and Melanie J. Dressel effective February 1, 2009 (19) |
| 10.25 | Amendment to Employment Agreement effective December 31, 2008 among the Bank, the Company and Melanie J. Dressel (15) |
| 10.26 | Form of Amendment to Change in Control Agreement effective December 31, 2008 between the Bank and each of Mark W. Nelson, Andrew L. McDonald, Gary R. Schminkey and Kent L. Roberts (15) |
| 10.27 | Form of Amendment to Supplemental Compensation Agreement effective December 31, 2008 between the Bank and Andrew L. McDonald (15) |
| 10.28 | Form of Indemnification Agreement between the Company and its directors (15) |
| 12 | Computations of Consolidated Ratios of Earnings to Combined Fixed Charges and Preferred Stock Dividend Requirements |
| 14 | Code of Ethics (20) |
| 21 | Subsidiaries of the Company |
| 23 | Consent of Deloitte & Touche LLP |
| 24 | Power of Attorney |
| 31.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 31.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32 | Certification Filed Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| 99.1 | Certification of Chief Executive Officer Pursuant to the Treasury Capital Purchase Program |
| 99.2 | Certification of Chief Financial Officer Pursuant to the Treasury Capital Purchase Program |

- (1) Incorporated by reference to Exhibit 2.1 of the Company's Current Report on Form 8-K filed the SEC on January 28, 2010
- (2) Incorporated by reference to Exhibit 3.1 of the Company's Annual Report on Form 10-K for the year ended December 31, 2008
- (3) Incorporated by reference to Exhibit 3.2 of the Company's Current Report on Form 8-K filed on February 2, 2010
- (4) Incorporated by reference to Exhibit 4.3 and 4.4 of the Company's S-3 Registration Statement (File No. 333-156350) filed December 19, 2008
- (5) Incorporated by reference to Exhibits 4.1 and 10.2 of the Company's Current Report on Form 8-K filed November 21, 2008

Table of Contents

- (6) Incorporated by reference to Exhibit 99.1 of the Company's S-8 Registration Statement (File No. 333-160370) filed July 1, 2009
- (7) Incorporated by reference to Exhibits 10.2, 10.5, 10.10 and 10.16 of the Company's Annual Report on Form 10-K for the year ended December 31, 2007
- (8) Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed January 5, 2010
- (9) Incorporated by reference to Exhibit 99.1 of the Company's S-8 Registration Statement (File No. 333-160371) filed July 1, 2009
- (10) Incorporated by reference to Exhibit 10.5 of the Company's Annual Report on Form 10-K for the year ended December 31, 2000
- (11) Incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004
- (12) Incorporated by reference to Exhibit 10.11 of the Company's Annual Report on Form 10-K for the year ended December 31, 2005
- (13) Incorporated by reference to Exhibit 10.3 of the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2001
- (14) Incorporated by reference to Exhibits 10.1, 10.2 and 10.3 of the Company's Current Report on Form 8-K filed on June 2, 2009
- (15) Incorporated by reference to Exhibits 10.1, 10.5 of the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2009
- (16) Incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2007
- (17) Incorporated by reference to Exhibits 10.1 and 10.2 of the Company's S-8 Registration Statement (File No. 333-145207) filed August 7, 2007
- (18) Incorporated by reference to Exhibits 99.1, 99.5 of the Company's S-8 Registration Statement (File No. 333-144811) filed July 24, 2007
- (19) Incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed February 16, 2009
- (20) Incorporated by reference to Exhibit 14 of the Company's Annual Report on Form 10-K for the year ended December 31, 2003