

AGCO CORP /DE
Form 10-Q
November 08, 2016

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q
For the quarter ended September 30, 2016
of
AGCO CORPORATION
A Delaware Corporation
IRS Employer Identification No. 58-1960019
SEC File Number 1-12930
4205 River Green Parkway
Duluth, GA 30096
(770) 813-9200

AGCO Corporation (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. AGCO Corporation has submitted electronically and posted on its corporate website every Interactive Data File for the periods required to be submitted and posted pursuant to Rule 405 of regulation S-T. As of November 4, 2016, AGCO Corporation had 80,266,681 shares of common stock outstanding. AGCO Corporation is a large accelerated filer. AGCO Corporation is a well-known seasoned issuer and is not a shell company.

AGCO CORPORATION AND SUBSIDIARIES
INDEX

| | Page Numbers |
|---|-----------------|
| <u>PART I. FINANCIAL INFORMATION:</u> | |
| Item 1. <u>Financial Statements (unaudited)</u> | |
| <u>Condensed Consolidated Balance Sheets as of September 30, 2016 and December 31, 2015</u> | <u>3</u> |
| <u>Condensed Consolidated Statements of Operations for the Three Months Ended September 30, 2016 and 2015</u> | <u>4</u> |
| <u>Condensed Consolidated Statements of Operations for the Nine Months Ended September 30, 2016 and 2015</u> | <u>5</u> |
| <u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three and Nine Months Ended September 30, 2016 and 2015</u> | <u>6</u> |
| <u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2016 and 2015</u> | <u>7</u> |
| <u>Notes to Condensed Consolidated Financial Statements</u> | <u>8</u> |
| Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>33</u> |
| Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u> | <u>41</u> |
| Item 4. <u>Controls and Procedures</u> | <u>41</u> |
| <u>PART II. OTHER INFORMATION:</u> | |
| Item 1. <u>Legal Proceedings</u> | <u>42</u> |
| Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>42</u> |
| Item 6. <u>Exhibits</u> | <u>43</u> |
| <u>SIGNATURES</u> | <u>44</u> |

Table of Contents

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

AGCO CORPORATION AND SUBSIDIARIES
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (unaudited and in millions, except share amounts)

| | September 30, 2016 | December 31, 2015 |
|--|-----------------------|----------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash and cash equivalents | \$ 297.8 | \$ 426.7 |
| Accounts and notes receivable, net | 1,055.5 | 836.8 |
| Inventories, net | 1,781.3 | 1,423.4 |
| Other current assets | 294.5 | 211.4 |
| Total current assets | 3,429.1 | 2,898.3 |
| Property, plant and equipment, net | 1,388.2 | 1,347.1 |
| Investment in affiliates | 435.3 | 392.9 |
| Deferred tax assets | 86.7 | 100.7 |
| Other assets | 147.9 | 136.5 |
| Intangible assets, net | 637.1 | 507.7 |
| Goodwill | 1,416.7 | 1,114.5 |
| Total assets | \$ 7,541.0 | \$ 6,497.7 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Current portion of long-term debt | \$ 109.5 | \$ 89.0 |
| Senior term loan | — | 217.2 |
| Accounts payable | 694.8 | 625.6 |
| Accrued expenses | 1,146.8 | 1,106.9 |
| Other current liabilities | 206.9 | 146.7 |
| Total current liabilities | 2,158.0 | 2,185.4 |
| Long-term debt, less current portion and debt issuance costs | 1,875.8 | 925.2 |
| Pensions and postretirement health care benefits | 211.0 | 233.9 |
| Deferred tax liabilities | 130.0 | 86.4 |
| Other noncurrent liabilities | 204.6 | 183.5 |
| Total liabilities | 4,579.4 | 3,614.4 |
| Commitments and contingencies (Note 17) | | |
| Stockholders' Equity: | | |
| AGCO Corporation stockholders' equity: | | |
| Preferred stock; \$0.01 par value, 1,000,000 shares authorized, no shares issued or outstanding in 2016 and 2015 | — | — |
| Common stock; \$0.01 par value, 150,000,000 shares authorized, 80,264,462 and 83,814,809 shares issued and outstanding at September 30, 2016 and December 31, 2015, 0.8 respectively | | 0.8 |
| Additional paid-in capital | 147.2 | 301.7 |
| Retained earnings | 4,062.0 | 3,996.0 |
| Accumulated other comprehensive loss | (1,309.8 |) (1,460.2) |
| Total AGCO Corporation stockholders' equity | 2,900.2 | 2,838.3 |

Edgar Filing: AGCO CORP /DE - Form 10-Q

| | | |
|--|------------|------------|
| Noncontrolling interests | 61.4 | 45.0 |
| Total stockholders' equity | 2,961.6 | 2,883.3 |
| Total liabilities and stockholders' equity | \$ 7,541.0 | \$ 6,497.7 |

See accompanying notes to condensed consolidated financial statements.

3

Table of Contents

AGCO CORPORATION AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
 (unaudited and in millions, except per share data)

| | Three Months Ended September 30, | |
|--|-------------------------------------|-----------|
| | 2016 | 2015 |
| Net sales | \$1,761.6 | \$1,736.4 |
| Cost of goods sold | 1,408.1 | 1,370.7 |
| Gross profit | 353.5 | 365.7 |
| Selling, general and administrative expenses | 214.1 | 205.8 |
| Engineering expenses | 66.0 | 70.0 |
| Restructuring expenses | 1.5 | — |
| Amortization of intangibles | 12.9 | 10.8 |
| Income from operations | 59.0 | 79.1 |
| Interest expense, net | 12.1 | 10.6 |
| Other income, net | (0.2 |) (2.1 |
| Income before income taxes and equity in net earnings of affiliates | 47.1 | 70.6 |
| Income tax provision | 19.5 | 17.6 |
| Income before equity in net earnings of affiliates | 27.6 | 53.0 |
| Equity in net earnings of affiliates | 11.8 | 14.2 |
| Net income | 39.4 | 67.2 |
| Net loss (income) attributable to noncontrolling interests | 0.6 | (0.1 |
| Net income attributable to AGCO Corporation and subsidiaries | \$40.0 | \$67.1 |
| Net income per common share attributable to AGCO Corporation and subsidiaries: | | |
| Basic | \$0.50 | \$0.77 |
| Diluted | \$0.50 | \$0.77 |
| Cash dividends declared and paid per common share | \$0.13 | \$0.12 |
| Weighted average number of common and common equivalent shares outstanding: | | |
| Basic | 80.7 | 86.6 |
| Diluted | 80.8 | 86.7 |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGCO CORPORATION AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
 (unaudited and in millions, except per share data)

| | Nine Months Ended September 30, | |
|--|------------------------------------|-----------|
| | 2016 | 2015 |
| Net sales | \$5,316.5 | \$5,508.3 |
| Cost of goods sold | 4,221.3 | 4,345.1 |
| Gross profit | 1,095.2 | 1,163.2 |
| Selling, general and administrative expenses | 643.1 | 630.1 |
| Engineering expenses | 214.3 | 210.5 |
| Restructuring expenses | 5.5 | 14.6 |
| Amortization of intangibles | 35.3 | 32.2 |
| Income from operations | 197.0 | 275.8 |
| Interest expense, net | 34.5 | 32.1 |
| Other expense, net | 27.1 | 17.2 |
| Income before income taxes and equity in net earnings of affiliates | 135.4 | 226.5 |
| Income tax provision | 73.9 | 66.1 |
| Income before equity in net earnings of affiliates | 61.5 | 160.4 |
| Equity in net earnings of affiliates | 37.5 | 42.3 |
| Net income | 99.0 | 202.7 |
| Net (income) loss attributable to noncontrolling interests | (0.9 |) 1.6 |
| Net income attributable to AGCO Corporation and subsidiaries | \$98.1 | \$204.3 |
| Net income per common share attributable to AGCO Corporation and subsidiaries: | | |
| Basic | \$1.20 | \$2.33 |
| Diluted | \$1.20 | \$2.33 |
| Cash dividends declared and paid per common share | \$0.39 | \$0.36 |
| Weighted average number of common and common equivalent shares outstanding: | | |
| Basic | 81.9 | 87.7 |
| Diluted | 82.0 | 87.8 |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGCO CORPORATION AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
 (unaudited and in millions)

| | Three Months Ended September 30, | |
|---|--|-----------|
| | 2016 | 2015 |
| Net income | \$39.4 | \$67.2 |
| Other comprehensive loss, net of reclassification adjustments: | | |
| Foreign currency translation adjustments | (12.5) | (240.0) |
| Defined benefit pension plans, net of tax | 2.4 | 2.3 |
| Unrealized gain (loss) on derivatives, net of tax | 1.7 | (0.2) |
| Other comprehensive loss, net of reclassification adjustments | (8.4) | (237.9) |
| Comprehensive income (loss) | 31.0 | (170.7) |
| Comprehensive loss attributable to noncontrolling interests | 0.3 | 2.5 |
| Comprehensive income (loss) attributable to AGCO Corporation and subsidiaries | \$31.3 | \$(168.2) |
| | | |
| | Nine Months Ended September 30, | |
| | 2016 | 2015 |
| Net income | \$99.0 | \$202.7 |
| Other comprehensive income (loss), net of reclassification adjustments: | | |
| Foreign currency translation adjustments | 149.1 | (517.5) |
| Defined benefit pension plans, net of tax | 7.5 | 6.7 |
| Unrealized loss on derivatives, net of tax | (5.1) | (1.7) |
| Other comprehensive income (loss), net of reclassification adjustments | 151.5 | (512.5) |
| Comprehensive income (loss) | 250.5 | (309.8) |
| Comprehensive (income) loss attributable to noncontrolling interests | (2.0) | 3.4 |
| Comprehensive income (loss) attributable to AGCO Corporation and subsidiaries | \$248.5 | \$(306.4) |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGCO CORPORATION AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (unaudited and in millions)

| | Nine Months Ended September 30, | |
|---|---------------------------------------|----------|
| | 2016 | 2015 |
| Cash flows from operating activities: | | |
| Net income | \$99.0 | \$202.7 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: | | |
| Depreciation | 167.0 | 162.0 |
| Deferred debt issuance cost amortization | 0.8 | 1.6 |
| Amortization of intangibles | 35.3 | 32.2 |
| Stock compensation expense | 19.3 | 10.6 |
| Proceeds from termination of hedging instrument | 7.3 | — |
| Equity in net earnings of affiliates, net of cash received | (13.3) | (28.0) |
| Deferred income tax provision | 13.6 | (11.3) |
| Other | (0.1) | (0.2) |
| Changes in operating assets and liabilities, net of effects from purchase of businesses: | | |
| Accounts and notes receivable, net | (132.2) | (76.0) |
| Inventories, net | (251.3) | (140.2) |
| Other current and noncurrent assets | (57.2) | (79.5) |
| Accounts payable | (11.0) | 58.3 |
| Accrued expenses | (4.8) | (35.0) |
| Other current and noncurrent liabilities | 0.2 | (25.0) |
| Total adjustments | (226.4) | (130.5) |
| Net cash (used in) provided by operating activities | (127.4) | 72.2 |
| Cash flows from investing activities: | | |
| Purchases of property, plant and equipment | (132.8) | (147.1) |
| Proceeds from sale of property, plant and equipment | 1.3 | 1.2 |
| Purchase of businesses, net of cash acquired | (383.6) | (25.4) |
| Investment in consolidated affiliates, net of cash acquired | (11.8) | — |
| Investment in unconsolidated affiliates | (1.7) | (5.2) |
| Restricted cash | 0.4 | (0.4) |
| Net cash used in investing activities | (528.2) | (176.9) |
| Cash flows from financing activities: | | |
| Proceeds from debt obligations, net | 716.3 | 462.3 |
| Purchases and retirement of common stock | (170.0) | (187.5) |
| Payment of dividends to stockholders | (32.1) | (31.7) |
| Payment of minimum tax withholdings on stock compensation | (1.9) | (6.2) |
| Payment of debt issuance costs | (0.5) | (0.7) |
| Net cash provided by financing activities | 511.8 | 236.2 |
| Effects of exchange rate changes on cash and cash equivalents | 14.9 | (69.8) |
| (Decrease) increase in cash and cash equivalents | (128.9) | 61.7 |
| Cash and cash equivalents, beginning of period | 426.7 | 363.7 |
| Cash and cash equivalents, end of period | \$297.8 | \$425.4 |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGCO CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

1. BASIS OF PRESENTATION

The condensed consolidated financial statements of AGCO Corporation and its subsidiaries (the “Company” or “AGCO”) included herein have been prepared in accordance with United States generally accepted accounting principles (“U.S. GAAP”) for interim financial information and the rules and regulations of the Securities and Exchange Commission (“SEC”). In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, which are of a normal recurring nature, necessary to present fairly the Company’s financial position, results of operations, comprehensive income (loss) and cash flows at the dates and for the periods presented. These condensed consolidated financial statements should be read in conjunction with the Company’s audited consolidated financial statements and the notes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2015. Results for interim periods are not necessarily indicative of the results for the year.

Recent Accounting Pronouncements

In October 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2016-16, “Intra-Entity Transfers of Assets Other Than Inventory” (“ASU 2016-16”), which requires recognition of the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. Consequently, the standard eliminates the exception to the recognition of current and deferred income taxes for an intra-entity asset transfer other than for inventory until the asset has been sold to an outside party. ASU 2016-16 is effective for annual periods beginning after December 15, 2017, and interim periods within those annual periods using a modified retrospective approach. Early adoption is permitted in any interim or annual period. The Company is currently evaluating the impact of adopting this standard on the Company’s results of operations, financial condition and cash flows.

In August 2016, the FASB issued ASU 2016-15, “Classification of Certain Cash Receipts and Cash Payments” (“ASU 2016-15”), which addresses eight specific cash flow issues with the objective of reducing the existing diversity in practice. The standard is effective for annual periods beginning after December 15, 2017, and interim periods within those fiscal years. ASU 2016-15 may be applied using a retrospective approach or a prospective approach, if impracticable to apply the amendments retrospectively. Early adoption is permitted in any interim or annual period. The Company expects to adopt ASU 2016-15 on January 1, 2017 and that the adoption will not have a material impact on its cash flows.

In June 2016, the FASB issued ASU 2016-13, “Measurement of Credit Losses on Financial Instruments” (“ASU 2016-13”), which requires measurement and recognition of expected versus incurred credit losses for financial assets held. ASU 2016-13 is effective for annual periods beginning after December 15, 2019, and interim periods within those annual periods. This standard will likely impact the results of operations and financial condition of the Company’s finance joint ventures and as a result, will likely impact the Company’s “Investment in affiliates” and “Equity in net earnings of affiliates” upon adoption. The Company is currently evaluating the standard’s impact.

In March 2016, the FASB issued ASU 2016-09, “Improvements to Employee Share-Based Payment Accounting” (“ASU 2016-09”). ASU 2016-09 simplifies several aspects of the accounting for share-based payment transactions, including the accounting for forfeitures, employer tax withholding on share-based compensation and the financial statement presentation of excess tax benefits or deficiencies. In addition, the standard clarifies the statement of cash flow presentation for certain components of share-based awards. The application methods are specific to each component of the ASU and may be applied using a prospective, retrospective or a modified retrospective approach. ASU 2016-09

is effective for annual periods beginning after December 15, 2016, and interim periods within those annual periods. Early adoption is permitted in any interim or annual period. The Company is currently evaluating the impact of adopting this standard on the Company's results of operations, financial condition and cash flows.

In February 2016, the FASB issued ASU 2016-02, "Leases" ("ASU 2016-02"), which supersedes the existing lease guidance under current U.S. GAAP. ASU 2016-02 is based on the principle that entities should recognize assets and liabilities arising from leases. The standard does not significantly change the lessees' recognition, measurement and presentation of expenses and cash flows from the previous accounting standard. Leases are classified as finance or operating. ASU 2016-02's primary change is the requirement for entities to recognize a lease liability for payments and a right-of-use asset representing the right to use the leased asset during the term of an operating lease arrangement. Lessees are permitted to make an accounting

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

policy election to not recognize the asset and liability for leases with a term of 12 months or less. Lessors' accounting under the standard is largely unchanged from the previous accounting standard. In addition, ASU 2016-02 expands the disclosure requirements of lease arrangements. The standard is effective for reporting periods beginning after December 15, 2018, and interim periods within those annual periods. Early adoption is permitted. Upon adoption, lessees and lessors are required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach. The Company is currently evaluating the impact of adopting this standard on the Company's results of operations, financial condition and cash flows.

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers" ("ASU 2014-09"), which supersedes existing revenue recognition guidance under current U.S. GAAP. ASU 2014-09 outlines a comprehensive, single revenue recognition model that provides a five-step analysis in determining when and how revenue is recognized. The new model will require revenue recognition to depict the transfer of promised goods or services to customers at an amount that reflects the consideration expected to be received in exchange for those goods or services. Additional disclosures also will be required to enable users to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. ASU 2014-09 is effective for reporting periods beginning after December 15, 2016 using either a full retrospective or a modified retrospective approach. Early adoption is not permitted. On July 9, 2015, the FASB delayed the effective date of ASU 2014-09 by one year or to reporting periods beginning after December 15, 2017. Early adoption is permitted, but not any earlier than the original effective date. Subsequent to the issuance of ASU 2014-09, the FASB issued ASU 2016-08, "Principal versus Agent Considerations (Reporting Revenue Gross versus Net)," ASU 2016-10, "Identifying Performance Obligations and Licensing," ASU 2016-11, "Rescission of SEC Guidance Because of Accounting Standards Updates 2014-09 and 2014-16 Pursuant to Staff Announcements at the March 3, 2016 EITF Meeting" and ASU 2016-12, "Revenue from Contracts with Customers: Narrow-Scope Improvements and Practical Expedients." These amendments are intended to improve and clarify the implementation guidance of ASU 2014-09 and each have the same effective date as the original standard. The Company is currently evaluating the impact of adopting these standards on the Company's results of operations and financial condition.

2. ACQUISITIONS

On September 12, 2016, the Company acquired Cimbria Holdings Limited (Cimbria) for DKK 2,234.9 million (or approximately \$337.5 million), net of cash acquired of approximately DKK 83.4 million (or approximately \$12.6 million). Cimbria, headquartered in Thisted, Denmark, is a leading manufacturer of products and solutions for the processing, handling and storage of seed and grain. The acquisition was financed by the Company's credit facility, which was subsequently refinanced in October 2016 through a group of related term loan agreements (Note 6).

The preliminary fair values of the assets acquired and liabilities assumed as of the acquisition date are presented in the following table (in millions):

| | |
|---|--------|
| Current assets | \$73.6 |
| Property, plant and equipment | 21.9 |
| Intangible assets | 128.9 |
| Goodwill | 237.8 |
| Total assets acquired | 462.2 |
| Current liabilities | 63.8 |
| Deferred tax liabilities | 38.5 |
| Long-term debt and other noncurrent liabilities | 9.8 |
| Total liabilities assumed | 112.1 |

| | |
|---------------------|---------|
| Net assets acquired | \$350.1 |
|---------------------|---------|

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The preliminary values of acquired identifiable intangible assets of Cimbria as of the date of the acquisition are summarized in the following table (in millions):

| | Amount | Weighted-Average Useful Life | |
|------------------------|----------|---------------------------------|-------|
| Customer relationships | \$ 50.4 | 9 | years |
| Technology | 22.5 | 10 | years |
| Trademarks | 56.0 | 20 | years |
| | \$ 128.9 | | |

The results of operations of Cimbria have been included in the Company's Condensed Consolidated Financial Statements as of and from the date of acquisition. The results of operations of the Cimbria acquisition and associated goodwill and identifiable intangibles have been preliminarily included in the Company's Europe/Africa/Middle East geographical segment.

On February 2, 2016, the Company acquired Tecno Poultry Equipment S.p.A ("Tecno") for approximately €58.7 million (or approximately \$63.6 million). The Company acquired cash of approximately €17.6 million (or approximately \$19.1 million) associated with the acquisition. Tecno, headquartered in Marsango di Campo San Martino, Italy, manufactures and supplies poultry housing and related products, including egg collection equipment and trolley feeding systems. The acquisition was financed through the Company's credit facility (Note 6). The Company allocated the purchase price to the assets acquired and liabilities assumed based on estimates of their fair values as of the acquisition date. The acquired net assets primarily consisted of accounts receivable, inventories, accounts payable and accrued expenses, deferred revenue, property, plant and equipment, and customer relationship, technology and trademark identifiable intangible assets. The Company recorded approximately \$27.5 million of customer relationship, technology and trademark identifiable intangible assets and approximately \$20.2 million of goodwill associated with the acquisition. The results of operations of Tecno have been included in the Company's Condensed Consolidated Financial Statements as of and from the date of acquisition.

The acquired identifiable intangible assets of Tecno as of the date of the acquisition are summarized in the following table (in millions):

| | Amount | Weighted-Average Useful Life | |
|------------------------|---------|---------------------------------|-------|
| Customer relationships | \$ 15.7 | 10 | years |
| Technology | 7.9 | 10 | years |
| Trademarks | 3.9 | 10 | years |
| | \$ 27.5 | | |

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

3. RESTRUCTURING EXPENSES

Since 2014, the Company has initiated several actions to rationalize employee headcount at various manufacturing facilities and administrative offices in order to reduce costs in response to softening global demand and reduced production volumes. During the nine months ended September 30, 2016, the Company recorded severance and related costs associated with various rationalizations in the United States, South America and Europe, connected with the termination of approximately 350 employees. The components of the restructuring expenses are summarized as follows (in millions):

| | Employee Severance | Facility Closure Costs | Total |
|-----------------------------------|-----------------------|------------------------------|---------|
| Balance as of December 31, 2015 | \$ 16.9 | \$ — | \$ 16.9 |
| First quarter 2016 provision | 1.9 | — | 1.9 |
| First quarter 2016 cash activity | (3.4) | — | (3.4) |
| Foreign currency translation | 0.6 | — | 0.6 |
| Balance as of March 31, 2016 | 16.0 | — | 16.0 |
| Second quarter 2016 provision | 1.3 | 0.8 | 2.1 |
| Second quarter 2016 cash activity | (3.2) | — | (3.2) |
| Foreign currency translation | (0.3) | — | (0.3) |
| Balance as of June 30, 2016 | 13.8 | 0.8 | 14.6 |
| Third quarter 2016 provision | 1.5 | — | 1.5 |
| Third quarter 2016 cash activity | (2.8) | (0.1) | (2.9) |
| Foreign currency translation | 0.2 | — | 0.2 |
| Balance as of September 30, 2016 | \$ 12.7 | \$ 0.7 | \$ 13.4 |

4. STOCK COMPENSATION PLANS

The Company recorded stock compensation expense as follows for the three and nine months ended September 30, 2016 and 2015 (in millions):

| | Three Months Ended September 30, 2016 | | Nine Months Ended September 30, 2015 | |
|--|--|-------|---|--------|
| Cost of goods sold | \$0.7 | \$0.3 | \$1.6 | \$0.8 |
| Selling, general and administrative expenses | 7.2 | 3.2 | 18.0 | 10.1 |
| Total stock compensation expense | \$7.9 | \$3.5 | \$19.6 | \$10.9 |

Stock Incentive Plan

Under the Company's 2006 Long Term Incentive Plan (the "2006 Plan"), up to 10,000,000 shares of AGCO common stock may be issued. As of September 30, 2016, of the 10,000,000 shares reserved for issuance under the 2006 Plan, approximately 2,667,694 shares were available for grant, assuming the maximum number of shares are earned related to the performance award grants discussed below. The 2006 Plan allows the Company, under the direction of the Board of Directors' Compensation Committee, to make grants of performance shares, stock appreciation rights, restricted stock units and restricted stock awards to employees, officers and non-employee directors of the Company.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

Long-Term Incentive Plan and Related Performance Awards

The weighted average grant-date fair value of performance awards granted under the 2006 Plan during the nine months ended September 30, 2016 and 2015 was \$47.93 and \$45.54, respectively.

During the nine months ended September 30, 2016, the Company granted 1,351,350 performance awards related to varying performance periods. The awards granted assume the maximum target level of performance is achieved, as applicable. The compensation expense associated with all awards granted under the 2006 Plan is amortized ratably over the vesting or performance period based on the Company's projected assessment of the level of performance that will be achieved and earned. Performance award transactions during the nine months ended September 30, 2016 were as follows and are presented as if the Company were to achieve its maximum levels of performance under the plan awards:

| | |
|---|-----------|
| Shares awarded but not earned at January 1 | 1,449,396 |
| Shares awarded | 1,351,350 |
| Shares forfeited or unearned | (46,336) |
| Shares earned | — |
| Shares awarded but not earned at September 30 | 2,754,410 |

As of September 30, 2016, the total compensation cost related to unearned performance awards not yet recognized, assuming the Company's current projected assessment of the level of performance that will be achieved and earned, was approximately \$51.0 million, and the weighted average period over which it is expected to be recognized is approximately two years.

Restricted Stock Unit Awards

During the nine months ended September 30, 2016, the Company granted 141,202 restricted stock unit ("RSU") awards. These awards entitle the participant to receive one share of the Company's common stock for each RSU granted and vest one-third per year over a three-year requisite service period. The compensation expense associated with these awards is amortized ratably over the requisite service period for the awards that are expected to vest. The weighted average grant-date fair value of the RSUs granted under the 2006 Plan during the nine months ended September 30, 2016 and 2015 was \$45.10 and \$44.03, respectively. RSU transactions during the nine months ended September 30, 2016 were as follows:

| | |
|---|-----------|
| Shares awarded but not vested at January 1 | 137,396 |
| Shares awarded | 141,202 |
| Shares forfeited | (5,372) |
| Shares vested | (46,883) |
| Shares awarded but not vested at September 30 | 226,343 |

As of September 30, 2016, the total compensation cost related to the unvested RSUs not yet recognized was approximately \$7.4 million, and the weighted average period over which it is expected to be recognized is approximately two years.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

Stock-Settled Appreciation Rights

Compensation expense associated with the stock-settled appreciation rights (“SSAR”) awards is amortized ratably over the requisite service period for the awards that are expected to vest. The Company estimated the fair value of the grants using the Black-Scholes option pricing model. SSAR transactions during the nine months ended September 30, 2016 were as follows:

| | |
|-----------------------------------|-----------|
| SSARs outstanding at January 1 | 1,319,911 |
| SSARs granted | 298,700 |
| SSARs exercised | (93,150) |
| SSARs canceled or forfeited | (14,650) |
| SSARs outstanding at September 30 | 1,510,811 |

Director Restricted Stock Grants

The 2006 Plan provides for annual restricted stock grants of the Company’s common stock to all non-employee directors. The 2016 grant was made on April 28, 2016 and equated to 20,232 shares of common stock, of which 15,395 shares of common stock were issued after shares were withheld for taxes. The Company recorded stock compensation expense of approximately \$1.1 million during the nine months ended September 30, 2016 associated with these grants.

5. GOODWILL AND OTHER INTANGIBLE ASSETS

Changes in the carrying amount of acquired intangible assets during the nine months ended September 30, 2016 are summarized as follows (in millions):

| | Trademarks and Tradenames | Customer Relationships | Patents and Technology | Land Use Rights | Total |
|----------------------------------|---------------------------------|---------------------------|---------------------------|-----------------------|---------|
| Gross carrying amounts: | | | | | |
| Balance as of December 31, 2015 | \$ 122.2 | \$ 492.3 | \$ 92.5 | \$ 9.1 | \$716.1 |
| Acquisitions | 61.2 | 69.0 | 32.3 | — | 162.5 |
| Foreign currency translation | 0.5 | 6.1 | 2.0 | (0.2) | 8.4 |
| Balance as of September 30, 2016 | \$ 183.9 | \$ 567.4 | \$ 126.8 | \$ 8.9 | \$887.0 |

| | Trademarks and Tradenames | Customer Relationships | Patents and Technology | Land Use Rights | Total |
|----------------------------------|---------------------------------|---------------------------|---------------------------|-----------------------|---------|
| Accumulated amortization: | | | | | |
| Balance as of December 31, 2015 | \$ 41.9 | \$ 193.8 | \$ 55.1 | \$ 2.9 | \$293.7 |
| Amortization expense | 5.5 | 25.9 | 3.8 | 0.1 | 35.3 |
| Foreign currency translation | 0.3 | 5.7 | 1.5 | (0.2) | 7.3 |
| Balance as of September 30, 2016 | \$ 47.7 | \$ 225.4 | \$ 60.4 | \$ 2.8 | \$336.3 |

Trademarks
and
Tradenames

Indefinite-lived intangible assets:

| | |
|----------------------------------|---------|
| Balance as of December 31, 2015 | \$ 85.3 |
| Foreign currency translation | 1.1 |
| Balance as of September 30, 2016 | \$ 86.4 |

13

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The Company currently amortizes certain acquired intangible assets, primarily on a straight-line basis, over their estimated useful lives, which range from five to 50 years.

Changes in the carrying amount of goodwill during the nine months ended September 30, 2016 are summarized as follows (in millions):

| | North America | South America | Europe/Africa/ Middle East | Asia/ Pacific | Consolidated |
|----------------------------------|------------------|------------------|-------------------------------|------------------|--------------|
| Balance as of December 31, 2015 | \$ 518.7 | \$ 114.4 | \$ 425.2 | \$ 56.2 | \$ 1,114.5 |
| Acquisitions | 25.1 | — | 243.9 | — | 269.0 |
| Foreign currency translation | — | 24.5 | 8.6 | 0.1 | 33.2 |
| Balance as of September 30, 2016 | \$ 543.8 | \$ 138.9 | \$ 677.7 | \$ 56.3 | \$ 1,416.7 |

Goodwill is tested for impairment on an annual basis and more often if indications of impairment exist. The Company conducts its annual impairment analyses as of October 1 each fiscal year.

6. INDEBTEDNESS

Indebtedness consisted of the following at September 30, 2016 and December 31, 2015 (in millions):

| | September 30, December 31, | |
|---|----------------------------|----------|
| | 2016 | 2015 |
| 1.056% Senior term loan due 2020 | \$ 224.8 | \$ 217.2 |
| Credit facility, expiring 2020 | 953.8 | 338.9 |
| Senior term loan due 2021 | 337.2 | — |
| 5 ⁷ / ₈ % Senior notes due 2021 | 306.9 | 297.4 |
| 4 ¹ / ₂ % Senior term loan due 2016 | — | 217.2 |
| Other long-term debt | 166.2 | 164.3 |
| Debt issuance costs | (3.6 |) (3.6 |
| | 1,985.3 | 1,231.4 |
| Less: Current portion of other long-term debt | (109.5 |) (89.0 |
| 4 ¹ / ₂ % Senior term loan due 2016 | — | (217.2 |
| Total indebtedness, less current portion | \$ 1,875.8 | \$ 925.2 |

1.056% Senior Term Loan

In December 2014, the Company entered into a term loan with the European Investment Bank, which provided the Company with the ability to borrow up to €200.0 million. The €200.0 million (or approximately \$224.8 million as of September 30, 2016) of funding was received on January 15, 2015 with a maturity date of January 15, 2020. The Company has the ability to prepay the term loan before its maturity date. Interest is payable on the term loan at 1.056% per annum, payable quarterly in arrears.

Credit Facility

The Company's revolving credit and term loan facility consists of an \$800.0 million multi-currency revolving credit facility and a €312.0 million (or approximately \$350.7 million as of September 30, 2016) term loan facility. The maturity date of the credit facility is June 26, 2020. Under the credit facility agreement, interest accrues on amounts outstanding, at the Company's option, depending on the currency borrowed, at either (1) LIBOR or EURIBOR plus a margin ranging from 1.0% to 1.75% based on the Company's leverage ratio, or (2) the base rate, which is equal to the

higher of (i) the administrative agent's base lending rate for the applicable currency, (ii) the federal funds rate plus 0.5%, and (iii) one-month LIBOR for loans denominated in U.S. dollars plus 1.0% plus a margin ranging from 0.0% to 0.25% based on the Company's leverage ratio. As is more fully described in Note 11, the Company entered into an interest rate swap in 2015 to convert the term loan facility's floating interest rate to a fixed interest rate of 0.33% plus the applicable margin over the remaining life of the term loan facility. As of September 30, 2016, the Company had \$953.8 million of outstanding borrowings under the credit facility and availability to borrow approximately \$196.9 million under the facility. Approximately \$603.1 million was outstanding under the multi-

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

currency revolving credit facility and €312.0 million (or approximately \$350.7 million) was outstanding under the term loan facility as of September 30, 2016. As of December 31, 2015, no amounts were outstanding under the Company's multi-currency revolving credit facility, and the Company had the ability to borrow approximately \$800.0 million under the facility. Approximately €312.0 million (or approximately \$338.9 million) was outstanding under the term loan facility as of December 31, 2015.

During 2015, the Company designated its €312.0 million (\$350.7 million as of September 30, 2016) term loan facility as a hedge of its net investment in foreign operations to offset foreign currency translation gains or losses on the net investment. See Note 11 for additional information about the net investment hedge.

Senior Term Loan

On April 26, 2016, the Company entered into two term loan agreements with Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A. ("Rabobank"), in the amount of €100.0 million and €200.0 million, respectively. The €300.0 million (or approximately \$337.2 million as of September 30, 2016) of funding was received on April 26, 2016 and was partially used to repay the Company's 4½% senior term loan with Rabobank which was due May 2, 2016. The Company received net proceeds of approximately €99.6 million (or approximately \$112.2 million) after debt issuance costs. The provisions of the two term loans are identical in nature. The Company has the ability to prepay the term loans before their maturity date on April 26, 2021. Interest is payable on the term loans per annum, equal to the EURIBOR plus a margin ranging from 1.0% to 1.75% based on the Company's net leverage ratio. Interest is paid quarterly in arrears.

5 7/8% Senior Notes

The Company's \$306.9 million of 5 7/8% senior notes due December 1, 2021 constitute senior unsecured and unsubordinated indebtedness. Interest is payable on the notes semi-annually in arrears. At any time prior to September 1, 2021, the Company may redeem the notes, in whole or in part from time to time, at its option, at a redemption price equal to the greater of (i) 100% of the principal amount plus accrued and unpaid interest, including additional interest, if any, to, but excluding, the redemption date, or (ii) the sum of the present values of the remaining scheduled payments of principal and interest (exclusive of interest accrued to the date of redemption) discounted to the redemption date at the treasury rate plus 0.5%, plus accrued and unpaid interest, including additional interest, if any. Beginning September 1, 2021, the Company may redeem the notes, in whole or in part from time to time, at its option, at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest, including additional interest, if any. As is more fully described in Note 11, the Company entered into an interest rate swap in 2015 to convert the senior notes' fixed interest rate to a floating interest rate over the remaining life of the senior notes. During the second quarter of 2016, the Company terminated the interest rate swap. As a result, the Company recorded a deferred gain of approximately \$7.3 million associated with the termination, which will be amortized as a reduction to "Interest expense, net" over the remaining term of the 5 7/8% senior notes through December 1, 2021. As of September 30, 2016, the unamortized portion of the deferred gain was approximately \$6.9 million and the amortization for both the three and nine months ended September 30, 2016 was approximately \$0.4 million.

Former 4 1/2% Senior Term Loan

On April 26, 2016, the Company repaid its €200.0 million (or approximately \$225.4 million) 4½% senior term loan with Rabobank that was due May 2, 2016. The Company had the ability to prepay the term loan before its maturity date. Interest was payable on the term loan at 4½% per annum, payable quarterly in arrears.

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

Term Loans

On October 19, 2016, the Company borrowed an aggregate amount of €375.0 million through a group of seven related term loan agreements. The €375.0 million (or approximately \$411.5 million as of October 19, 2016) was used to repay borrowings made under the Company's revolving credit facility, which funded the acquisition of Cimbria (Note 2).

The Company received net proceeds of approximately €373.2 million (or approximately \$409.5 million as of October 19, 2016) after debt issuance costs. The provisions of the term loan agreements are identical in nature, with the exception of interest rate terms and maturities. The Company has the ability to prepay the term loans before their maturity dates. Interest is payable on the term loans in arrears either semi-annually or annually as provided below (in millions):

| Term Loan Amount | Maturity Date | Floating or Fixed | Interest Rate | Interest Rate | Interest Payment |
|------------------|------------------|-------------------|---------------|-----------------|------------------|
| €1.0 | October 19, 2019 | Floating | | EURIBOR + 0.75% | Semi-Annually |
| 55.0 | October 19, 2019 | Fixed | | 0.75% | Annually |
| 25.5 | October 19, 2021 | Floating | | EURIBOR + 1.00% | Semi-Annually |
| 166.5 | October 19, 2021 | Fixed | | 1.00% | Annually |
| 1.0 | October 19, 2023 | Floating | | EURIBOR + 1.25% | Semi-Annually |
| 73.5 | October 19, 2023 | Fixed | | 1.33% | Annually |
| 52.5 | October 19, 2026 | Fixed | | 1.98% | Annually |
| €75.0 | | | | | |

Standby Letters of Credit and Similar Instruments

The Company has arrangements with various banks to issue standby letters of credit or similar instruments, which guarantee the Company's obligations for the purchase or sale of certain inventories and for potential claims exposure for insurance coverage. At September 30, 2016 and December 31, 2015, outstanding letters of credit totaled \$17.3 million and \$17.5 million, respectively.

7. INVENTORIES

Inventories at September 30, 2016 and December 31, 2015 were as follows (in millions):

| | September 30, December 31, | |
|------------------------------|----------------------------|------------|
| | 2016 | 2015 |
| Finished goods | \$ 741.9 | \$ 523.1 |
| Repair and replacement parts | 548.0 | 515.4 |
| Work in process | 150.6 | 97.5 |
| Raw materials | 340.8 | 287.4 |
| Inventories, net | \$ 1,781.3 | \$ 1,423.4 |

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

8. PRODUCT WARRANTY

The warranty reserve activity for the three and nine months ended September 30, 2016 and 2015 consisted of the following (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|---------|---------------------------------------|----------|
| | 2016 | 2015 | 2016 | 2015 |
| Balance at beginning of period | \$240.6 | \$261.3 | \$230.3 | \$284.6 |
| Acquisitions | 3.1 | — | 3.7 | — |
| Accruals for warranties issued during the period | 43.3 | 33.2 | 138.7 | 110.5 |
| Settlements made (in cash or in kind) during the period | (40.1) | (45.7) | (128.3) | (132.8) |
| Foreign currency translation | 2.0 | (3.7) | 4.5 | (17.2) |
| Balance at September 30 | \$248.9 | \$245.1 | \$248.9 | \$245.1 |

The Company's agricultural equipment products generally are warranted against defects in material and workmanship for a period of one to four years. The Company accrues for future warranty costs at the time of sale based on historical warranty experience. Approximately \$215.1 million and \$195.2 million of warranty reserves are included in "Accrued expenses" in the Company's Condensed Consolidated Balance Sheets as of September 30, 2016 and December 31, 2015, respectively. Approximately \$33.8 million and \$35.1 million of warranty reserves are included in "Other noncurrent liabilities" in the Company's Condensed Consolidated Balance Sheets as of September 30, 2016 and December 31, 2015, respectively.

9. NET INCOME PER COMMON SHARE

Basic net income per common share is computed by dividing net income by the weighted average number of common shares outstanding during each period. Diluted net income per common share assumes the exercise of outstanding SSARs and the vesting of performance share awards and RSUs using the treasury stock method when the effects of such assumptions are dilutive. A reconciliation of net income attributable to AGCO Corporation and its subsidiaries and weighted average common shares outstanding for purposes of calculating basic and diluted net income per share for the three and nine months ended September 30, 2016 and 2015 is as follows (in millions, except per share data):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|--|--------|--|---------|
| | 2016 | 2015 | 2016 | 2015 |
| Basic net income per share: | | | | |
| Net income attributable to AGCO Corporation and subsidiaries | \$40.0 | \$67.1 | \$98.1 | \$204.3 |
| Weighted average number of common shares outstanding | 80.7 | 86.6 | 81.9 | 87.7 |
| Basic net income per share attributable to AGCO Corporation and subsidiaries | \$0.50 | \$0.77 | \$1.20 | \$2.33 |
| Diluted net income per share: | | | | |
| Net income attributable to AGCO Corporation and subsidiaries | \$40.0 | \$67.1 | \$98.1 | \$204.3 |
| Weighted average number of common shares outstanding | 80.7 | 86.6 | 81.9 | 87.7 |
| Dilutive SSARs, performance share awards and RSUs | 0.1 | 0.1 | 0.1 | 0.1 |
| Weighted average number of common shares and common share equivalents outstanding for purposes of computing diluted net income per share | 80.8 | 86.7 | 82.0 | 87.8 |

Diluted net income per share attributable to AGCO Corporation and subsidiaries \$0.50 \$0.77 \$1.20 \$2.33

SSARs to purchase approximately 1.5 million and 1.2 million shares of the Company's common stock for the three and nine months ended September 30, 2016, respectively, and approximately 0.9 million shares of the Company's common stock for the three and nine months ended September 30, 2015 were outstanding but not included in the calculation of weighted average common and common equivalent shares outstanding because they had an antidilutive impact.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

10. INCOME TAXES

At September 30, 2016 and December 31, 2015, the Company had approximately \$147.7 million and \$133.0 million, respectively, of unrecognized tax benefits, all of which would affect the Company's effective tax rate if recognized. At September 30, 2016 and December 31, 2015, the Company had approximately \$54.8 million and \$61.2 million, respectively, of accrued or deferred taxes related to uncertain income tax positions connected with ongoing income tax audits in various jurisdictions that it expects to settle or pay in the next 12 months. The Company accrues interest and penalties related to unrecognized tax benefits in its provision for income taxes. At September 30, 2016 and December 31, 2015, the Company had accrued interest and penalties related to unrecognized tax benefits of \$19.2 million and \$18.3 million, respectively. Generally, tax years 2010 through 2015 remain open to examination by taxing authorities in the United States and certain other foreign tax jurisdictions.

During the second quarter of 2016, the Company recorded a non-cash deferred income tax charge of approximately \$31.6 million to increase the valuation allowance on its deferred income tax assets in the United States for previous periods. A valuation allowance is established when it is more likely than not that some portion or all of the deferred tax assets will not be realized. The Company assessed the likelihood that its deferred tax assets would be recovered from estimated future taxable income and available tax planning strategies and determined that the adjustment to the valuation allowance at September 30, 2016 was appropriate. In making this assessment, all available evidence was considered including the current economic climate, as well as reasonable tax planning strategies. The Company believes it is more likely than not that the Company will realize its remaining deferred tax assets, net of the valuation allowance, in future years.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

11. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

All derivatives are recognized on the Company's Condensed Consolidated Balance Sheets at fair value. On the date the derivative contract is entered into, the Company designates the derivative as either (1) a fair value hedge of a recognized liability, (2) a cash flow hedge of a forecasted transaction, (3) a hedge of a net investment in a foreign operation, or (4) a non-designated derivative instrument.

The Company formally documents all relationships between hedging instruments and hedged items, as well as the risk management objectives and strategy for undertaking various hedge transactions. The Company formally assesses, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flow of hedged items or the net investment hedges in foreign operations. When it is determined that a derivative is no longer highly effective as a hedge, hedge accounting is discontinued on a prospective basis.

The Company categorizes its derivative assets and liabilities into one of three levels based on the assumptions used in valuing the asset or liability. See Note 15 for a discussion of the fair value hierarchy as per the guidance in Accounting Standards Codification 820, "Fair Value Measurements." The Company's valuation techniques are designed to maximize the use of observable inputs and minimize the use of unobservable inputs.

Foreign Currency and Interest Rate Risk

The Company has significant manufacturing operations in the United States, France, Germany, Finland and Brazil, and it purchases a portion of its tractors, combines and components from third-party foreign suppliers, primarily in various European countries and in Japan. The Company also sells products in over 140 countries throughout the world. The Company's most significant transactional foreign currency exposures are the Euro, the Brazilian real and the Canadian dollar in relation to the United States dollar and the Euro in relation to the British pound.

The Company attempts to manage its transactional foreign exchange exposure by hedging foreign currency cash flow forecasts and commitments arising from the anticipated settlement of receivables and payables and from future purchases and sales. Where naturally offsetting currency positions do not occur, the Company hedges certain, but not all, of its exposures through the use of foreign currency contracts. The Company's translation exposure resulting from translating the financial statements of foreign subsidiaries into United States dollars may be partially hedged from time to time. The Company's most significant translation exposures are the Euro, the British pound and the Brazilian real in relation to the United States dollar and the Swiss franc in relation to the Euro. When practical, the translation impact is reduced by financing local operations with local borrowings.

The Company uses floating rate and fixed rate debt to finance its operations. The floating rate debt obligations expose the Company to variability in interest payments due to changes in the EURIBOR and LIBOR benchmark interest rates. The Company believes it is prudent to limit the variability of a portion of its interest payments, and to meet that objective, the Company periodically enters into interest rate swaps to manage the interest rate risk associated with the Company's borrowings. The Company designates interest rate contracts used to convert the interest rate exposure on a portion of the Company's debt portfolio from a floating rate to a fixed rate as cash flow hedges, while those contracts converting the Company's interest rate exposure from a fixed rate to a floating rate are designated as fair value hedges.

The Company's senior management establishes the Company's foreign currency and interest rate risk management policies. These policies are reviewed periodically by the Finance Committee of the Company's Board of Directors. The policies allow for the use of derivative instruments to hedge exposures to movements in foreign currency and interest

rates. The Company's policies prohibit the use of derivative instruments for speculative purposes.

Counterparty Risk

The Company regularly monitors the counterparty risk and credit ratings of all the counterparties to the derivative instruments. The Company believes that its exposures are appropriately diversified across counterparties and that these counterparties are creditworthy financial institutions. If the Company perceives any risk with a counterparty, then the Company would cease to do business with that counterparty. There have been no negative impacts to the Company from any non-performance of any counterparties.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

Derivative Transactions Designated as Hedging Instruments

Foreign Currency Contracts

During 2016 and 2015, the Company designated certain foreign currency contracts as cash flow hedges of expected future sales and purchases. The effective portion of the fair value gains or losses on these cash flow hedges were recorded in other comprehensive loss and were subsequently reclassified into cost of goods sold during the period the sales and purchases were recognized. These amounts offset the effect of the changes in foreign currency rates on the related sale and purchase transactions. The amount of the net (gain) loss recorded in other comprehensive income (loss) that was reclassified into cost of goods sold during the nine months ended September 30, 2016 and 2015 was approximately \$(0.3) million and \$1.6 million, respectively, on an after-tax basis. The Company had outstanding foreign currency contracts with a notional amount of approximately \$56.2 million as of September 30, 2016 that were entered into to hedge forecasted sale and purchase transactions. As of December 31, 2015, there were no outstanding foreign currency contracts. The outstanding contracts as of September 30, 2016 range in maturity through December 2016.

Interest Rate Swap Contracts

Cash Flow Hedge

During the third quarter of 2015, the Company entered into an interest rate swap instrument with a notional amount of €312.0 million (or approximately \$350.7 million as of September 30, 2016) and an expiration date of June 26, 2020. The swap was designated and accounted for as a cash flow hedge. Under the swap agreement, the Company pays a fixed interest rate of 0.33% plus the applicable margin, and the counterparty to the agreement pays a floating interest rate based on the three-month EURIBOR.

Changes in the fair value of the interest rate swap are recorded in other comprehensive income (loss). These amounts are subsequently reclassified into "Interest expense, net" as a rate adjustment in the same period in which the related interest on the Company's floating rate term loan facility affects earnings. For the three and nine months ended September 30, 2016, the effective portion of the unrealized change in fair value, net of tax, was a loss of approximately \$0.1 million and \$7.5 million, respectively, which was recorded in other comprehensive (loss) income. For both the three and nine months ended September 30, 2015, the effective portion of the unrealized change in fair value, net of tax, was a loss of approximately \$1.5 million, which was recorded in other comprehensive loss. The amount of the net loss recorded in other comprehensive (loss) income that was reclassified into "Interest expense, net" during the three and nine months ended September 30, 2016 was approximately \$0.5 million and \$1.4 million, respectively, on an after-tax basis. The amount of the net loss recorded in other comprehensive loss that was reclassified into "Interest expense, net" during both the three and nine months ended September 30, 2015 was approximately \$0.1 million on an after-tax basis. There was no ineffectiveness during the nine months ended September 30, 2016.

Fair Value Hedge

During the third quarter of 2015, the Company entered into an interest rate swap instrument with a notional amount of \$300.0 million and an expiration date of December 1, 2021 designated as a fair value hedge of the Company's 5⁷/₈% senior notes (Note 6). Under the interest rate swap, the Company paid a floating interest rate based on the three-month LIBOR plus a spread of 4.14% and the counterparty to the agreement paid a fixed interest rate of 5⁷/₈%. The gains and losses related to changes in the fair value of the interest rate swap were recorded to "Interest expense, net" and offset

changes in the fair value of the underlying hedged 5⁷/₈% senior notes.

During the second quarter of 2016, the Company terminated the existing interest rate swap transaction and received cash proceeds of approximately \$7.3 million. The resulting gain was deferred and is being amortized as a reduction to “Interest expense, net” over the remaining term of the Company’s 5⁷/₈% senior notes through December 1, 2021. Refer to Note 6 for further information.

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The following table summarizes the activity in accumulated other comprehensive loss related to the derivatives held by the Company during the nine months ended September 30, 2016 (in millions):

| | Before-Tax Amount | Income Tax | After-Tax Amount |
|---|----------------------|---------------|---------------------|
| Accumulated derivative net losses as of December 31, 2015 | \$ (3.3) | \$ (1.3) | \$ (2.0) |
| Net changes in fair value of derivatives | (6.2) | 0.1 | (6.3) |
| Net losses reclassified from accumulated other comprehensive loss into income | 1.1 | (0.1) | 1.2 |
| Accumulated derivative net losses as of September 30, 2016 | \$ (8.4) | \$ (1.3) | \$ (7.1) |

Net Investment Hedges

The Company uses non-derivative and, from time to time, derivative instruments, to hedge a portion of its net investment in foreign operations against adverse movements in exchange rates. The Company measures ineffectiveness on these derivatives based on changes in forward rates.

For instruments that are designated as hedges of net investments in foreign operations, changes in the fair value of the derivative instruments are recorded in foreign currency translation adjustments, a component of accumulated other comprehensive loss, to offset changes in the value of the net investments being hedged. When the net investment in foreign operations is sold or substantially liquidates, the amounts recorded in accumulated other comprehensive loss are reclassified to earnings. To the extent foreign currency denominated debt is dedesignated from a net investment hedge relationship, changes in the value of the foreign currency denominated debt are recorded in earnings through the maturity date.

During 2015, the Company designated its €312.0 million (or approximately \$350.7 million as of September 30, 2016) term loan facility with a maturity date of June 26, 2020 as a hedge of its net investment in foreign operations to offset foreign currency translation gains or losses on the net investment. As of September 30, 2016, approximately \$4.3 million of foreign currency losses were included in the cumulative translation adjustment component of accumulated other comprehensive loss.

There was no ineffectiveness with respect to the net investment hedge discussed above during the nine months ended September 30, 2016.

Derivative Transactions Not Designated as Hedging Instruments

During 2016 and 2015, the Company entered into foreign currency contracts to economically hedge receivables and payables on the Company and its subsidiaries' balance sheets that are denominated in foreign currencies other than the functional currency. These contracts were classified as non-designated derivative instruments.

As of September 30, 2016 and December 31, 2015, the Company had outstanding foreign currency contracts with a notional amount of approximately \$1,724.9 million and \$1,533.9 million, respectively, that were entered into to economically hedge receivables and payables that were denominated in foreign currencies other than the functional currency. Changes in the fair value of these contracts are reported in "Other expense, net." For the three and nine months ended September 30, 2016, the Company recorded a net gain of less than \$0.1 million and approximately \$14.3 million, respectively, within "Other expense, net" within the Company's Condensed Consolidated Statements of Operations related to these contracts. For the three and nine months ended September 30, 2015, the Company recorded a net loss of approximately \$6.5 million and \$46.8 million, respectively, within "Other expense, net" within the Company's Condensed Consolidated Statements of Operations related to these contracts. Gains and losses on such

contracts are substantially offset by losses and gains on the remeasurement of the underlying asset or liability being hedged.

21

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The table below sets forth the fair value of derivative instruments as of September 30, 2016 (in millions):

| | Asset Derivatives as of September 30, 2016 | | Liability Derivatives as of September 30, 2016 | |
|--|---|---------------|---|---------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Derivative instruments designated as hedging instruments: | | | | |
| Foreign currency contracts | Other current assets | \$ 1.0 | Other current liabilities | \$0.1 |
| Interest rate swap contracts | Other noncurrent assets | — | Other noncurrent liabilities | 9.3 |
| Derivative instruments not designated as hedging instruments: | | | | |
| Foreign currency contracts | Other current assets | 6.0 | Other current liabilities | 3.1 |
| Total derivative instruments | | \$ 7.0 | | \$ 12.5 |

The table below sets forth the fair value of derivative instruments as of December 31, 2015 (in millions):

| | Asset Derivatives as of December 31, 2015 | | Liability Derivatives as of December 31, 2015 | |
|--|--|---------------|--|---------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Derivative instruments designated as hedging instruments: | | | | |
| Interest rate swap contracts | Other noncurrent assets | \$ — | Other noncurrent liabilities | \$5.9 |
| Derivative instruments not designated as hedging instruments: | | | | |
| Foreign currency contracts | Other current assets | 4.8 | Other current liabilities | 7.9 |
| Total derivative instruments | | \$ 4.8 | | \$ 13.8 |

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

12. CHANGES IN STOCKHOLDERS' EQUITY

The following table sets forth changes in stockholders' equity attributed to AGCO Corporation and its subsidiaries and to noncontrolling interests for the nine months ended September 30, 2016 (in millions):

| | Common Stock | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Noncontrolling Interests | Total Stockholders' Equity |
|---|-----------------|----------------------------------|----------------------|---|-----------------------------|----------------------------------|
| Balance, December 31, 2015 | \$ 0.8 | \$ 301.7 | \$3,996.0 | \$ (1,460.2) | \$ 45.0 | \$ 2,883.3 |
| Stock compensation | — | 19.3 | — | — | — | 19.3 |
| Issuance of RSUs | — | (0.9) | — | — | — | (0.9) |
| SSARs exercised | — | (0.7) | — | — | — | (0.7) |
| Comprehensive income: | | | | | | |
| Net income | — | — | 98.1 | — | 0.9 | 99.0 |
| Other comprehensive income, net of reclassification adjustments: | | | | | | |
| Foreign currency translation adjustments | — | — | — | 148.0 | 1.1 | 149.1 |
| Defined benefit pension plans, net of tax | — | — | — | 7.5 | — | 7.5 |
| Unrealized loss on derivatives, net of tax | — | — | — | (5.1) | — | (5.1) |
| Payment of dividends to stockholders | — | — | (32.1) | — | — | (32.1) |
| Purchases and retirement of common stock | — | (170.0) | — | — | — | (170.0) |
| Investment by noncontrolling interests | — | — | — | — | 12.2 | 12.2 |
| Change in noncontrolling interest | — | (2.2) | — | — | 2.2 | — |
| Balance, September 30, 2016 | \$ 0.8 | \$ 147.2 | \$4,062.0 | \$ (1,309.8) | \$ 61.4 | \$ 2,961.6 |

Total comprehensive (loss) income attributable to noncontrolling interests for the three and nine months ended September 30, 2016 and 2015 was as follows (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|---|---------|---|---------|
| | 2016 | 2015 | 2016 | 2015 |
| Net (loss) income | \$(0.6) | \$0.1 | \$0.9 | \$(1.6) |
| Other comprehensive (loss) income: | | | | |
| Foreign currency translation adjustments | 0.3 | (2.6) | 1.1 | (1.8) |
| Total comprehensive (loss) income | \$(0.3) | \$(2.5) | \$2.0 | \$(3.4) |

The following table sets forth changes in accumulated other comprehensive loss by component, net of tax, attributed to AGCO Corporation and its subsidiaries for the nine months ended September 30, 2016 (in millions):

| | Defined Benefit Pension Plans | Deferred Net (Losses) Gains on Derivatives | Cumulative Translation Adjustment | Total |
|--|--|--|---|-------------|
| Accumulated other comprehensive loss, December 31, 2015 | \$(249.0) | \$ (2.0) | \$(1,209.2) | \$(1,460.2) |
| Other comprehensive (loss) income before reclassifications | — | (6.3) | 148.0 | 141.7 |

Edgar Filing: AGCO CORP /DE - Form 10-Q

| | | | | |
|--|-----------|---------|----------------|-------------|
| Net losses reclassified from accumulated other comprehensive loss | 7.5 | 1.2 | — | 8.7 |
| Other comprehensive income (loss), net of reclassification adjustments | 7.5 | (5.1 |) 148.0 | 150.4 |
| Accumulated other comprehensive loss, September 30, 2016 | \$(241.5) | \$ (7.1 |) \$(1,061.2) | \$(1,309.8) |

23

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The following table sets forth reclassification adjustments out of accumulated other comprehensive loss by component attributed to AGCO Corporation and its subsidiaries for the three months ended September 30, 2016 and 2015 (in millions):

| Details about Accumulated Other Comprehensive Loss Components | Amount Reclassified from Accumulated Other Comprehensive Loss | | Affected Line Item within the Condensed Consolidated Statements of Operations |
|---|---|--|--|
| | Three months ended September 30, 2016 ⁽¹⁾ | Three months ended September 30, 2015 ⁽¹⁾ | |
| Derivatives: | | | |
| Net (gains) losses on foreign currency contracts | \$ (0.3) | \$ 0.6 | Cost of goods sold |
| Net losses on interest rate swap contracts | 0.5 | 0.1 | Interest expense, net |
| Reclassification before tax | 0.2 | 0.7 | |
| | 0.1 | (0.1) |) Income tax benefit (provision) |
| Reclassification net of tax | \$ 0.3 | \$ 0.6 | |
| Defined benefit pension plans: | | | |
| Amortization of net actuarial loss | \$ 2.5 | \$ 2.9 | (2) |
| Amortization of prior service cost | 0.3 | 0.1 | (2) |
| Reclassification before tax | 2.8 | 3.0 | |
| | (0.4) | (0.7) |) Income tax provision |
| Reclassification net of tax | \$ 2.4 | \$ 2.3 | |
| Net losses reclassified from accumulated other comprehensive loss | \$ 2.7 | \$ 2.9 | |

(1) (Gains) losses included within the Condensed Consolidated Statements of Operations for the three months ended September 30, 2016 and 2015.

(2) These accumulated other comprehensive loss components are included in the computation of net periodic pension and postretirement benefit cost. See Note 14 to the Company's Condensed Consolidated Financial Statements.

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The following table sets forth reclassification adjustments out of accumulated other comprehensive loss by component attributed to AGCO Corporation and its subsidiaries for the nine months ended September 30, 2016 and 2015 (in millions):

| Details about Accumulated Other Comprehensive Loss Components | Amount Reclassified from Accumulated Other Comprehensive Loss | | Affected Line Item within the Condensed Consolidated Statements of Operations |
|--|---|---|--|
| | Nine months ended September 30, 2016 ⁽¹⁾ | Nine months ended September 30, 2015 ⁽¹⁾ | |
| Derivatives: | | | |
| Net (gains) losses on foreign currency contracts | \$ (0.3) | \$ 1.8 | Cost of goods sold |
| Net losses on interest rate swap contracts | 1.4 | 0.1 | Interest expense, net |
| Reclassification before tax | 1.1 | 1.9 | |
| | 0.1 | (0.2) | Income tax benefit (provision) |
| Reclassification net of tax | \$ 1.2 | \$ 1.7 | |
| Defined benefit pension plans: | | | |
| Amortization of net actuarial loss | \$ 7.8 | \$ 8.5 | (2) |
| Amortization of prior service cost | 0.9 | 0.4 | (2) |
| Reclassification before tax | 8.7 | 8.9 | |
| | (1.2) | (2.2) | Income tax provision |
| Reclassification net of tax | \$ 7.5 | \$ 6.7 | |
| Net losses reclassified from accumulated other comprehensive loss | \$ 8.7 | \$ 8.4 | |

(1) (Gains) losses included within the Condensed Consolidated Statements of Operations for the nine months ended September 30, 2016 and 2015.

(2) These accumulated other comprehensive loss components are included in the computation of net periodic pension and postretirement benefit cost. See Note 14 to the Company's Condensed Consolidated Financial Statements.

Share Repurchase Program

During the nine months ended September 30, 2016, the Company entered into accelerated share repurchase ("ASR") agreements with a financial institution to repurchase an aggregate of \$170.0 million of shares of the Company's common stock. The Company received approximately 3,201,161 shares during the nine months ended September 30, 2016 related to the ASR agreements. All shares received under the ASR agreements were retired upon receipt, and the excess of the purchase price over par value per share was recorded to "Additional paid-in capital" within the Company's Condensed Consolidated Balance Sheets.

The remaining amount of shares authorized to be repurchased under approved share repurchase programs is approximately \$73.9 million.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

13. ACCOUNTS RECEIVABLE SALES AGREEMENTS

As of September 30, 2016 and December 31, 2015, the Company had accounts receivable sales agreements that permit the sale, on an ongoing basis, of a majority of its wholesale receivables in North America, Europe and Brazil to its U.S., Canadian, European and Brazilian finance joint ventures. As of both September 30, 2016 and December 31, 2015, the cash received from receivables sold under the U.S., Canadian, European and Brazilian accounts receivable sales agreements was approximately \$1.1 billion.

Under the terms of the accounts receivable agreements in North America, Europe and Brazil, the Company pays an annual servicing fee related to the servicing of the receivables sold. The Company also pays the respective AGCO Finance entities a subsidized interest payment with respect to the sales agreements, calculated based upon LIBOR plus a margin on any non-interest bearing accounts receivable outstanding and sold under the sales agreements. These fees were reflected within losses on the sales of receivables included within "Other expense, net" in the Company's Condensed Consolidated Statements of Operations. The Company does not service the receivables after the sale occurs and does not maintain any direct retained interest in the receivables. The Company reviewed its accounting for the accounts receivable sales agreements and determined that these facilities should be accounted for as off-balance sheet transactions.

Losses on sales of receivables associated with the accounts receivable financing facilities discussed above, reflected within "Other expense, net" in the Company's Condensed Consolidated Statements of Operations, were approximately \$4.3 million and \$13.8 million during the three and nine months ended September 30, 2016, respectively. Losses on sales of receivables associated with the accounts receivable financing facilities discussed above, reflected within "Other expense, net" in the Company's Condensed Consolidated Statements of Operations, were approximately \$4.0 million and \$13.4 million during the three and nine months ended September 30, 2015, respectively.

The Company's finance joint ventures in Brazil and Australia also provide wholesale financing directly to the Company's dealers. The receivables associated with these arrangements are without recourse to the Company. The Company does not service the receivables after the sale occurs and does not maintain any direct retained interest in the receivables. As of September 30, 2016 and December 31, 2015, these finance joint ventures had approximately \$27.8 million and \$17.7 million, respectively, of outstanding accounts receivable associated with these arrangements. The Company reviewed its accounting for these arrangements and determined that these arrangements should be accounted for as off-balance sheet transactions.

In addition, the Company sells certain trade receivables under factoring arrangements to other financial institutions around the world. The Company reviewed the sale of such receivables and determined that these arrangements should be accounted for as off-balance sheet transactions.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

14. EMPLOYEE BENEFIT PLANS

Net periodic pension and postretirement benefit cost for the Company's defined pension and postretirement benefit plans for the three months ended September 30, 2016 and 2015 are set forth below (in millions):

| | Three Months Ended September 30, | |
|------------------------------------|--|--------|
| | 2016 | 2015 |
| Pension benefits | | |
| Service cost | \$4.1 | \$4.6 |
| Interest cost | 6.2 | 7.8 |
| Expected return on plan assets | (9.8) | (11.2) |
| Amortization of net actuarial loss | 2.5 | 2.8 |
| Amortization of prior service cost | 0.3 | 0.1 |
| Net periodic pension cost | \$3.3 | \$4.1 |

| | Three Months Ended September 30, | |
|--|--|-------|
| | 2016 | 2015 |
| Postretirement benefits | | |
| Interest cost | \$0.3 | \$0.3 |
| Amortization of net actuarial loss | — | 0.1 |
| Net periodic postretirement benefit cost | \$0.3 | \$0.4 |

Net periodic pension and postretirement benefit cost for the Company's defined pension and postretirement benefit plans for the nine months ended September 30, 2016 and 2015 are set forth below (in millions):

| | Nine Months Ended September 30, | |
|------------------------------------|---------------------------------------|---------|
| | 2016 | 2015 |
| Pension benefits | | |
| Service cost | \$12.3 | \$13.9 |
| Interest cost | 19.0 | 23.4 |
| Expected return on plan assets | (30.2) | (33.4) |
| Amortization of net actuarial loss | 7.8 | 8.4 |
| Amortization of prior service cost | 0.8 | 0.3 |
| Net periodic pension cost | \$9.7 | \$12.6 |

Nine
Months
Ended
September
30,

| Postretirement benefits | 2016 | 2015 |
|--|--------|--------|
| Interest cost | \$ 1.1 | \$ 1.0 |
| Amortization of net actuarial loss | — | 0.1 |
| Amortization of prior service cost | 0.1 | 0.1 |
| Net periodic postretirement benefit cost | \$ 1.2 | \$ 1.2 |

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

The following table summarizes the activity in accumulated other comprehensive loss related to the Company's defined pension and postretirement benefit plans during the nine months ended September 30, 2016 (in millions):

| | Before-Tax Amount | Income Tax | After-Tax Amount |
|---|----------------------|------------|---------------------|
| Accumulated other comprehensive loss as of December 31, 2015 | \$ (336.6) | \$(87.6) | \$ (249.0) |
| Amortization of net actuarial loss | 7.8 | 1.2 | 6.6 |
| Amortization of prior service cost | 0.9 | — | 0.9 |
| Accumulated other comprehensive loss as of September 30, 2016 | \$ (327.9) | \$(86.4) | \$ (241.5) |

During the nine months ended September 30, 2016, approximately \$24.1 million of contributions had been made to the Company's defined pension benefit plans. The Company currently estimates its minimum contributions for 2016 to its defined pension benefit plans will aggregate approximately \$31.6 million.

During the nine months ended September 30, 2016, the Company made approximately \$1.3 million of contributions to its postretirement health care and life insurance benefit plans. The Company currently estimates that it will make approximately \$1.5 million of contributions to its postretirement health care and life insurance benefit plans during 2016.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

15. FAIR VALUE OF FINANCIAL INSTRUMENTS

The Company categorizes its assets and liabilities into one of three levels based on the assumptions used in valuing the asset or liability. Estimates of fair value for financial assets and liabilities are based on a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Observable inputs (highest level) reflect market data obtained from independent sources, while unobservable inputs (lowest level) reflect internally developed market assumptions. In accordance with this guidance, fair value measurements are classified under the following hierarchy:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations in which all significant inputs are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Model-derived valuations in which one or more significant inputs are unobservable.

The Company categorizes its pension plan assets into one of the three levels of the fair value hierarchy.

The Company enters into foreign currency and interest rate swap contracts. The fair values of the Company's derivative instruments are determined using discounted cash flow valuation models. The significant inputs used in these models are readily available in public markets, or can be derived from observable market transactions, and therefore have been classified as Level 2. Inputs used in these discounted cash flow valuation models for derivative instruments include the applicable exchange rates, forward rates or interest rates. Such models used for option contracts also use implied volatility. See Note 11 for a discussion of the Company's derivative instruments and hedging activities.

The Company's trading securities as of December 31, 2015 consisted of foreign-based government bonds. The fair value of the Company's investments in trading securities classified as Level 2 were priced using nonbinding market prices that were corroborated by observable market data.

Assets and liabilities measured at fair value on a recurring basis as of September 30, 2016 and December 31, 2015 are summarized below (in millions):

| | As of September 30, 2016 | | | |
|------------------------|-----------------------------|------------|------------|---------|
| | Level 1 | Level 2 | Level 3 | Total |
| Derivative assets | \$7.0 | \$ | \$ | \$7.0 |
| Derivative liabilities | \$12.5 | \$ | \$ | \$12.5 |
| | As of December 31, 2015 | | | |
| | Level 1 | Level 2 | Level 3 | Total |
| Derivative assets | \$4.8 | \$ | \$ | \$4.8 |
| Derivative liabilities | \$13.8 | \$ | \$ | \$13.8 |
| Long-term debt | \$297.4 | \$ | \$ | \$297.4 |

Trading securities \$6.6 \$ -6.6

The carrying amounts of long-term debt under the Company's 1.056% senior term loan, credit facility, senior term loan due 2021 and 5⁷/₈% senior notes (Note 6) approximate fair value based on the borrowing rates currently available to the Company for loans with similar terms and average maturities.

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

16. SEGMENT REPORTING

The Company's four reportable segments distribute a full range of agricultural equipment and related replacement parts. The Company evaluates segment performance primarily based on income (loss) from operations. Sales for each segment are based on the location of the third-party customer. The Company's selling, general and administrative expenses and engineering expenses are charged to each segment based on the region and division where the expenses are incurred. As a result, the components of income (loss) from operations for one segment may not be comparable to another segment. Segment results for the three and nine months ended September 30, 2016 and 2015 and assets as of September 30, 2016 and December 31, 2015 based on the Company's reportable segments are as follows (in millions):

| Three Months Ended September 30, | North America | South America | Europe/Africa/ Middle East | Asia/ Pacific | Consolidated |
|----------------------------------|------------------|------------------|-------------------------------|------------------|--------------|
| 2016 | | | | | |
| Net sales | \$ 453.0 | \$ 261.8 | \$ 909.5 | \$ 137.3 | \$ 1,761.6 |
| Income from operations | 21.1 | 5.9 | 78.3 | 4.6 | 109.9 |
| Depreciation | 14.4 | 6.2 | 30.4 | 4.1 | 55.1 |
| Capital expenditures | 11.3 | 26.7 | 22.8 | — | 60.8 |
| 2015 | | | | | |
| Net sales | \$ 494.9 | \$ 231.4 | \$ 894.3 | \$ 115.8 | \$ 1,736.4 |
| Income (loss) from operations | 40.9 | 10.5 | 68.9 | (2.5) | 117.8 |
| Depreciation | 16.0 | 4.9 | 29.5 | 3.4 | 53.8 |
| Capital expenditures | 10.3 | 7.4 | 18.4 | 9.7 | 45.8 |
| Nine Months Ended September 30, | North America | South America | Europe/Africa/ Middle East | Asia/ Pacific | Consolidated |
| 2016 | | | | | |
| Net sales | \$ 1,360.3 | \$ 609.4 | \$ 3,018.9 | \$ 327.9 | \$ 5,316.5 |
| Income from operations | 44.0 | 6.3 | 291.9 | 3.9 | 346.1 |
| Depreciation | 46.5 | 16.1 | 93.1 | 11.3 | 167.0 |
| Capital expenditures | 31.1 | 41.1 | 57.1 | 3.5 | 132.8 |
| 2015 | | | | | |
| Net sales | \$ 1,530.5 | \$ 760.7 | \$ 2,939.4 | \$ 277.7 | \$ 5,508.3 |
| Income (loss) from operations | 116.4 | 38.8 | 284.0 | (25.4) | 413.8 |
| Depreciation | 46.5 | 16.4 | 89.9 | 9.2 | 162.0 |
| Capital expenditures | 36.3 | 17.4 | 65.7 | 27.7 | 147.1 |
| Assets | | | | | |
| As of September 30, 2016 | \$ 1,006.1 | \$ 707.9 | \$ 2,039.7 | \$ 410.0 | \$ 4,163.7 |
| As of December 31, 2015 | \$ 943.7 | \$ 490.0 | \$ 1,757.2 | \$ 346.3 | \$ 3,537.2 |

Table of ContentsNotes to Condensed Consolidated Financial Statements - Continued
(unaudited)

A reconciliation from the segment information to the consolidated balances for income from operations and total assets is set forth below (in millions):

| | Three Months Ended September 30, 2016 | | Nine Months Ended September 30, 2015 | |
|-------------------------------------|--|----------|---|----------|
| Segment income from operations | \$ 109.9 | \$ 117.8 | \$ 346.1 | \$ 413.8 |
| Corporate expenses | (29.3) | (24.7) | (90.3) | (81.1) |
| Stock compensation expense | (7.2) | (3.2) | (18.0) | (10.1) |
| Restructuring expenses | (1.5) | — | (5.5) | (14.6) |
| Amortization of intangibles | (12.9) | (10.8) | (35.3) | (32.2) |
| Consolidated income from operations | \$ 59.0 | \$ 79.1 | \$ 197.0 | \$ 275.8 |

| | September 30, 2016 | December 31, 2015 |
|--|-----------------------|----------------------|
| Segment assets | \$ 4,163.7 | \$ 3,537.2 |
| Cash and cash equivalents | 297.8 | 426.7 |
| Receivables from affiliates | 61.3 | 70.1 |
| Investments in affiliates | 435.3 | 392.9 |
| Deferred tax assets, other current and noncurrent assets | 529.1 | 448.6 |
| Intangible assets, net | 637.1 | 507.7 |
| Goodwill | 1,416.7 | 1,114.5 |
| Consolidated total assets | \$ 7,541.0 | \$ 6,497.7 |

17. COMMITMENTS AND CONTINGENCIES

Off-Balance Sheet Arrangements

Guarantees

The Company maintains a remarketing agreement with its U.S. finance joint venture, whereby the Company is obligated to repurchase repossessed inventory at market values. The Company has an agreement with its U.S. finance joint venture, AGCO Finance LLC, which limits the Company's purchase obligations under this arrangement to \$6.0 million in the aggregate per calendar year. The Company believes that any losses that might be incurred on the resale of this equipment will not materially impact the Company's financial position or results of operations due to the fair value of the underlying equipment.

At September 30, 2016, the Company has outstanding guarantees of indebtedness owed to third parties of approximately \$13.7 million, primarily related to dealer and end-user financing of equipment. Such guarantees generally obligate the Company to repay outstanding finance obligations owed to financial institutions if dealers or end users default on such loans through 2020. The Company believes the credit risk associated with these guarantees is not material to its financial position or results of operations. Losses under such guarantees have historically been insignificant. In addition, the Company generally would expect to be able to recover a significant portion of the amounts paid under such guarantees from the sale of the underlying financed farm equipment, as the fair value of such equipment is expected to be sufficient to offset a substantial portion of the amounts paid.

Other

The Company sells a majority of its wholesale receivables in North America, Europe and Brazil to its U.S., Canadian, European and Brazilian finance joint ventures. The Company also sells certain accounts receivable under factoring arrangements to financial institutions around the world. The Company reviewed the sale of such receivables and determined that these facilities should be accounted for as off-balance sheet transactions.

31

Table of Contents

Notes to Condensed Consolidated Financial Statements - Continued
(unaudited)

Legal Claims and Other Matters

In August 2008, as part of routine audits, the Brazilian taxing authorities disallowed deductions relating to the amortization of certain goodwill recognized in connection with a reorganization of the Company's Brazilian operations and the related transfer of certain assets to the Company's Brazilian subsidiaries. The amount of the tax disallowance through September 30, 2016, not including interest and penalties, was approximately 131.5 million Brazilian reais (or approximately \$40.4 million). The amount ultimately in dispute will be greater because of interest and penalties. The Company has been advised by its legal and tax advisors that its position with respect to the deductions is allowable under the tax laws of Brazil. The Company is contesting the disallowance and believes that it is not likely that the assessment, interest or penalties will be required to be paid. However, the ultimate outcome will not be determined until the Brazilian tax appeal process is complete, which could take several years.

The Company is a party to various other legal claims and actions incidental to its business. The Company believes that none of these claims or actions, either individually or in the aggregate, is material to its business or financial statements as a whole, including its results of operations and financial condition.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL

Our operations are subject to the cyclical nature of the agricultural industry. Sales of our equipment are affected by changes in net cash farm income, farm land values, weather conditions, the demand for agricultural commodities, commodity prices and general economic conditions. We record sales when we sell equipment and replacement parts to our independent dealers, distributors and other customers. To the extent possible, we attempt to sell products to our dealers and distributors on a level basis throughout the year to reduce the effect of seasonal demands on manufacturing operations and to minimize our investment in inventories. However, retail sales by dealers to farmers are highly seasonal and are a function of the timing of the planting and harvesting seasons. As a result, our net sales have historically been the lowest in the first quarter and have increased in subsequent quarters.

RESULTS OF OPERATIONS

For the three months ended September 30, 2016, we generated net income of \$40.0 million, or \$0.50 per share, compared to net income of \$67.1 million, or \$0.77 per share, for the same period in 2015. For the first nine months of 2016, we generated net income of \$98.1 million, or \$1.20 per share, compared to net income of \$204.3 million, or \$2.33 per share, for the same period in 2015.

Net sales during the three months ended September 30, 2016 were \$1,761.6 million which were approximately 1.5% higher than the same period in 2015 primarily due to the benefit of net sales from new acquisitions, largely offset by the negative impact of foreign currency translation. Net sales during the nine months ended September 30, 2016 were \$5,316.5 million which were approximately 3.5% lower than the same period in the prior year primarily due to weaker global market conditions and the negative impact of foreign currency translation.

Income from operations for the three months ended September 30, 2016 was \$59.0 million compared to \$79.1 million for the same period in 2015. Income from operations was \$197.0 million for the nine months ended September 30, 2016 compared to \$275.8 million for the same period in 2015. The decrease in income from operations for the three months ended September 30, 2016 was primarily due to lower production levels and a weaker sales mix compared to the same period in the prior year. The decrease in income from operations for the nine months ended September 30, 2016 was primarily due to lower net sales and production levels, a weaker product mix and the negative impact of currency translation compared to the same prior year period.

Regionally, income from operations in our Europe/Africa/Middle East ("EAME") region increased in the three and nine months ended September 30, 2016 compared to the same periods in 2015. Higher net sales helped to bolster operating income in the region, which was partially offset by the negative impact of currency translation. In the North American region, a decline in net sales and production volumes coupled with a weaker sales mix negatively impacted income from operations during the three and nine months ended September 30, 2016 compared to the same periods in 2015. Income from operations in our South American region also decreased in both the three and nine months ended September 30, 2016 compared to the same periods in 2015 due to lower sales and production volumes, material cost inflation and the negative impact of currency translation. The operating results in our Asia/Pacific region improved in the nine months ended September 30, 2016 compared to the same periods in 2015 due to higher net sales and production levels in China.

Industry Market Conditions

Growing global grain stocks have resulted in lower prices for all major agricultural commodities, which negatively impacts farm income. As a result of more challenging farm economics, industry demand continued to soften in all major agricultural equipment markets during the first nine months of 2016 compared to the first nine months of 2015.

In North America, industry unit retail sales of utility and high horsepower tractors for the first nine months of 2016 decreased by approximately 11% compared to the first nine months of 2015. Industry unit retail sales of combines for the first nine months of 2016 decreased by approximately 20% compared to the first nine months of 2015. Retail sales were significantly lower for high horsepower tractors, sprayers and combines, partially offset by stable retail sales for smaller and mid-sized tractors.

In Western Europe, industry unit retail sales of tractors for the first nine months of 2016 increased slightly by approximately 1% compared to the first nine months of 2015. Industry unit retail sales of combines for the first nine months of 2016 decreased by approximately 11% compared to the first nine months of 2015. Difficult economic conditions for dairy

Table of ContentsManagement's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

producers and lower commodity prices in the arable farming sector negatively impacted market demand across Western Europe, with declines most pronounced in Germany and the United Kingdom.

South American industry unit retail sales of tractors in the first nine months of 2016 decreased approximately 16% compared to the same period in 2015. Industry unit retail sales of combines for the first nine months of 2016 decreased by approximately 5% compared to the first nine months of 2015. The decline in the first nine months of 2016 was most pronounced in Brazil, where political uncertainty and the depressed general economy negatively impacted industry retail sales. However, the improving political landscape during the third quarter of 2016 in Brazil resulted in industry growth from third quarter 2015 depressed levels.

STATEMENTS OF OPERATIONS

Net sales for the three months ended September 30, 2016 were \$1,761.6 million compared to \$1,736.4 million for the same period in 2015. Net sales for the nine months ended September 30, 2016 were \$5,316.5 million compared to \$5,508.3 million for the same period in 2015. Foreign currency translation negatively impacted net sales by approximately \$20.2 million, or 1.2%, in the three months ended September 30, 2016 and by approximately \$160.1 million, or 2.9% during the nine months ended September 30, 2016.

The following tables sets forth, for the three and nine months ended September 30, 2016, the impact to net sales of currency translation by geographical segment (in millions, except percentages):

| | Three Months | | | | Change Due to | |
|---------------------------|-----------------|-----------|----------|--------|---------------|--------|
| | Ended September | | Change | | Currency | |
| | 2016 | 2015 | \$ | % | \$ | % |
| North America | \$453.0 | \$494.9 | \$(41.9) | (8.5)% | \$(3.7) | (0.7)% |
| South America | 261.8 | 231.4 | 30.4 | 13.1% | (1.7) | (0.7)% |
| Europe/Africa/Middle East | 909.5 | 894.3 | 15.2 | 1.7% | (16.5) | (1.8)% |
| Asia/Pacific | 137.3 | 115.8 | 21.5 | 18.6% | 1.7 | 1.5% |
| | \$1,761.6 | \$1,736.4 | \$25.2 | 1.5% | \$(20.2) | (1.2)% |

| | Nine Months | | | | Change Due to | |
|---------------------------|-----------------|-----------|-----------|---------|---------------|---------|
| | Ended September | | Change | | Currency | |
| | 2016 | 2015 | \$ | % | \$ | % |
| North America | \$1,360.3 | \$1,530.5 | \$(170.2) | (11.1)% | \$(19.8) | (1.3)% |
| South America | 609.4 | 760.7 | (151.3) | (19.9)% | (90.5) | (11.9)% |
| Europe/Africa/Middle East | 3,018.9 | 2,939.4 | 79.5 | 2.7% | (43.0) | (1.5)% |
| Asia/Pacific | 327.9 | 277.7 | 50.2 | 18.1% | (6.8) | (2.4)% |
| | \$5,316.5 | \$5,508.3 | \$(191.8) | (3.5)% | \$(160.1) | (2.9)% |

Regionally, net sales in North America decreased during the three and nine months ended September 30, 2016 compared to the same periods in 2015. Decreases in net sales of high horsepower tractors, grain storage and handling equipment, as well as hay tools, were partially offset by net sales growth in low and mid-size horsepower tractors. In the EAME region, net sales increased during the three and nine months ended September 30, 2016 compared to the same periods in 2015. Higher net sales during the nine months ended September 30, 2016 in France and Scandinavia were partially offset by net sales declines in Germany and Africa. Net sales in South America increased during the three months ended September 30, 2016 compared to the same period in 2015 primarily due to increased sales in

Brazil as a result of improved market demand. Net sales in South America decreased during the nine months ended September 30, 2016 compared to the same period in 2015 primarily due to significant sales declines in the first half of 2016 in Brazil, which were partially offset by growth in Argentina. In the Asia/Pacific region, net sales increased during the three and nine months ended September 30, 2016 compared to the same periods in 2015. The increase in net sales during the nine months ended September 30, 2016 was primarily driven by net sales growth in China. We estimate worldwide average price increases were approximately 1.3% and 1.2% during the

Table of ContentsManagement's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

three and nine months ended September 30, 2016, respectively, compared to the same prior year periods. Consolidated net sales of tractors and combines, which comprised approximately 58% and 60% of our net sales in the three and nine months ended September 30, 2016, respectively, increased approximately 3% and decreased approximately 3% in the three and nine months ended September 30, 2016, respectively, compared to the same periods in 2015. Unit sales of tractors and combines increased approximately 5% for the three months ended September 30, 2016, compared to the same period in 2015. Unit sales of tractors and combines decreased approximately 3% for the nine months ended September 30, 2016, compared to the same period in 2015. The difference between the unit sales change and the change in net sales was primarily the result of foreign currency translation, pricing and sales mix changes.

The following table sets forth, for the periods indicated, the percentage relationship to net sales of certain items in our Condensed Consolidated Statements of Operations (in millions, except percentages):

| | Three Months Ended September 30, | | | |
|--|----------------------------------|-------------------------------|---------|----------------|
| | 2016 | | 2015 | |
| | \$ | % of Net Sales ⁽¹⁾ | \$ | % of Net Sales |
| Gross profit | \$353.5 | 20.1 % | \$365.7 | 21.1 % |
| Selling, general and administrative expenses | 214.1 | 12.2 % | 205.8 | 11.9 % |
| Engineering expenses | 66.0 | 3.7 % | 70.0 | 4.0 % |
| Restructuring expenses | 1.5 | 0.1 % | — | — % |
| Amortization of intangibles | 12.9 | 0.7 % | 10.8 | 0.6 % |
| Income from operations | \$59.0 | 3.3 % | \$79.1 | 4.6 % |

| | Nine Months Ended September 30, | | | |
|--|---------------------------------|----------------|-----------|----------------|
| | 2016 | | 2015 | |
| | \$ | % of Net Sales | \$ | % of Net Sales |
| Gross profit | \$1,095.2 | 20.6 % | \$1,163.2 | 21.1 % |
| Selling, general and administrative expenses | 643.1 | 12.1 % | 630.1 | 11.4 % |
| Engineering expenses | 214.3 | 4.0 % | 210.5 | 3.8 % |
| Restructuring expenses | 5.5 | 0.1 % | 14.6 | 0.3 % |
| Amortization of intangibles | 35.3 | 0.7 % | 32.2 | 0.6 % |
| Income from operations | \$197.0 | 3.7 % | \$275.8 | 5.0 % |

(1) Rounding may impact summation of amounts.

Gross profit as a percentage of net sales decreased for the three and nine months ended September 30, 2016 compared to the same periods in 2015. The impact of lower net sales and production levels as well as a weaker product mix were partially offset by benefits from material cost containment and productivity initiatives. Production hours decreased approximately 10% and 9% for the three and nine months ended September 30, 2016 respectively compared to the same periods in 2015. We recorded approximately \$0.7 million and \$1.6 million of stock compensation expense within cost of goods sold during the three and nine months ended September 30, 2016, respectively, compared to approximately \$0.3 million and \$0.8 million for the comparable periods in 2015, respectively, as is more fully

explained below and in Note 4 to our Condensed Consolidated Financial Statements.

Selling, general and administrative (“SG&A”) expenses and engineering expenses combined remained relatively flat as a percentage of sales for the three and nine months ended September 30, 2016 compared to the same periods in 2015. Engineering spending increased for the nine months ended September 30, 2016 to support investments in future new product introductions. We recorded approximately \$7.2 million and \$18.0 million of stock compensation expense within SG&A expenses during the three and nine months ended September 30, 2016, respectively, compared to \$3.2 million and \$10.1 million during the same periods in 2015, as is more fully explained in Note 4 to our Condensed Consolidated Financial Statements.

Table of Contents

Management's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

The restructuring expenses of \$1.5 million and \$5.5 million recorded during the three and nine months ended September 30, 2016, respectively, were primarily related to severance and other related costs associated with the rationalization of certain manufacturing operations and administrative offices located in Europe, South America and the United States. Refer to Note 3 to our Condensed Consolidated Financial Statements for further information.

Interest expense, net was approximately \$12.1 million and \$34.5 million for the three and nine months ended September 30, 2016, respectively, compared to approximately \$10.6 million and \$32.1 million for the comparable periods in 2015. The increase was primarily due to lower interest income during the three and nine months ended September 30, 2016 as compared to the same periods in 2015.

Other income, net was approximately \$0.2 million and \$2.1 million for the three months ended September 30, 2016 and 2015, respectively. Other expense, net was approximately \$27.1 million and \$17.2 million for the nine months ended September 30, 2016 and 2015, respectively. The decrease in other income, net during the three months ended September 30, 2016 was primarily a result of slightly lower foreign exchange gains compared to the same period in 2015. The increase in other expense, net during the nine months ended September 30, 2016 was primarily a result of higher foreign exchange losses compared to the same period in 2015. Losses on sales of receivables, primarily related to our accounts receivable sales agreements with our finance joint ventures in North America, Europe and Brazil, were approximately \$4.3 million and \$13.8 million for the three and nine months ended September 30, 2016, respectively, compared to approximately \$4.0 million and \$13.4 million for the comparable periods in 2015.

We recorded an income tax provision of approximately \$19.5 million and \$73.9 million for the three and nine months ended September 30, 2016, respectively, compared to an income tax provision of approximately \$17.6 million and \$66.1 million for the comparable periods in 2015. Our effective tax rate varies from period to period due to the mix of taxable income and losses in the various tax jurisdictions in which we operate. During the nine months ended September 30, 2016, we recorded a non-cash deferred tax adjustment of approximately \$31.6 million to establish a valuation allowance against our U.S. net deferred income tax assets for previous periods. A valuation allowance is established when it is more likely than not that some portion or all of the deferred tax assets will not be realized. We assessed the likelihood that our deferred tax assets would be recovered from estimated future taxable income and available tax planning strategies and determined that the adjustment to the valuation allowance at September 30, 2016 was appropriate. In making this assessment, all available evidence was considered including the current economic climate, as well as reasonable tax planning strategies. We believe it is more likely than not that we will realize our remaining deferred tax assets, net of the valuation allowance, in future years.

Equity in net earnings of affiliates, which is primarily comprised of income from our finance joint ventures, was approximately \$11.8 million and \$37.5 million for the three and nine months ended September 30, 2016, respectively, compared to approximately \$14.2 million and \$42.3 million for the comparable periods in 2015, respectively. The decrease in the three and nine months ended September 30, 2016 as compared to the same periods in 2015 was primarily due to lower net earnings from certain finance joint ventures and other affiliates. Refer to "Finance Joint Ventures" for further information regarding our finance joint ventures and their results of operations.

RECENT ACQUISITION

On September 12, 2016, we acquired Cimbria Holdings Limited (Cimbria) for DKK 2,234.9 million (or approximately \$337.5 million), net of cash acquired of approximately DKK 83.4 million (or approximately \$12.6 million). Cimbria, headquartered in Thisted, Denmark, is a leading manufacturer of products and solutions for the processing, handling and storage of seed and grain. The acquisition was financed by our credit facility, which was

subsequently refinanced in October 2016 through a group of related term loan agreements (Note 6). We allocated the purchase price to the assets acquired and liabilities assumed based on preliminary estimates of their fair values as of the acquisition date. The acquired net assets primarily consisted of accounts receivable, inventories, accounts payable and accrued expenses, property, plant and equipment, deferred tax liabilities, and customer relationship, technology and trademark identifiable intangible assets. We recorded approximately \$128.9 million of customer relationship, technology and trademark identifiable intangible assets and approximately \$237.8 million of goodwill associated with the acquisition.

Table of ContentsManagement's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

FINANCE JOINT VENTURES

Our AGCO Finance joint ventures provide both retail financing and wholesale financing to our dealers in the United States, Canada, Brazil, Europe, Argentina and Australia. The joint ventures are owned 49% by AGCO and 51% by a wholly-owned subsidiary of Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A. ("Rabobank"), a financial institution based in the Netherlands. The majority of the assets of the finance joint ventures represent finance receivables. The majority of the liabilities represent notes payable and accrued interest. Under the various joint venture agreements, Rabobank or its affiliates provide financing to the joint ventures, primarily through lines of credit. We do not guarantee the debt obligations of the joint ventures.

As of September 30, 2016, our capital investment in the finance joint ventures, which is included in "Investment in affiliates" on our Condensed Consolidated Balance Sheets, was approximately \$402.1 million compared to \$359.4 million as of December 31, 2015. The total finance portfolio in our finance joint ventures was approximately \$8.2 billion and \$8.0 billion as of September 30, 2016 and December 31, 2015, respectively. The total finance portfolio as of September 30, 2016 included approximately \$6.9 billion of retail receivables and \$1.3 billion of wholesale receivables from AGCO dealers. The total finance portfolio as of December 31, 2015 included approximately \$6.7 billion of retail receivables and \$1.3 billion of wholesale receivables from AGCO dealers. The wholesale receivables either were sold directly to AGCO Finance without recourse from our operating companies or AGCO Finance provided the financing directly to the dealers. For the nine months ended September 30, 2016, our share in the earnings of the finance joint ventures, included in "Equity in net earnings of affiliates" within our Condensed Consolidated Statements of Operations, was \$36.8 million compared to \$39.4 million for the same period in 2015.

LIQUIDITY AND CAPITAL RESOURCES

Our financing requirements are subject to variations due to seasonal changes in inventory and receivable levels. Internally generated funds are supplemented when necessary from external sources, primarily our credit facility and accounts receivable sales agreement facilities. We believe that the following facilities and our new term loan agreements discussed below, together with available cash and internally generated funds, will be sufficient to support our working capital, capital expenditures and debt service requirements for the foreseeable future (in millions):

| | September 30, 2016 |
|---|-----------------------|
| 1.056% Senior term loan due 2020 | \$224.8 |
| Credit facility, expiring 2020 | 953.8 |
| Senior term loan due 2021 | 337.2 |
| 5 ⁷ / ₈ % Senior notes due 2021 | 306.9 |
| Other long-term debt | 166.2 |
| Debt issuance costs | (3.6) |
| | \$1,985.3 |

In addition, while we are in compliance with the financial covenants contained in these facilities and currently expect to continue to maintain such compliance, should we ever encounter difficulties, our historical relationship with our lenders has been strong and we anticipate their continued long-term support of our business. Refer to Note 6 to the Condensed Consolidated Financial Statements for further information regarding our current facilities.

On October 19, 2016, we borrowed an aggregate amount of €375.0 million through a group of seven related term loan agreements. The €375.0 million (or approximately \$411.5 million as of October 19, 2016) was used to repay borrowings made under our revolving credit facility, which funded the acquisition of Cimbria (refer to Note 2 to our Condensed Consolidated Financial Statements). We received net proceeds of approximately €373.2 million (or approximately \$409.5 million as of October 19, 2016) after debt issuance costs. Refer to Note 6 to the Condensed Consolidated Financial Statements for further information regarding the term loan agreements.

Our accounts receivable sales agreements in North America, Europe and Brazil permit the sale, on an ongoing basis, of a majority of our receivables to our U.S., Canadian, European and Brazilian finance joint ventures. The sales of all receivables are without recourse to us. We do not service the receivables after the sale occurs, and we do not maintain any direct retained interest in the receivables. These agreements are accounted for as off-balance sheet transactions and have the effect of reducing accounts receivable and short-term liabilities by the same amount. As of both September 30, 2016 and December 31, 2015, the cash received from receivables sold under the U.S., Canadian, European and Brazilian accounts receivable sales agreements was approximately \$1.1 billion.

Our finance joint ventures in Brazil and Australia also provide wholesale financing directly to our dealers. The receivables associated with these arrangements are also without recourse to us. As of September 30, 2016 and December 31, 2015, these finance joint ventures had approximately \$27.8 million and \$17.7 million, respectively, of outstanding accounts

Table of Contents

Management's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

receivable associated with these arrangements. These arrangements are accounted for as off-balance sheet transactions. In addition, we sell certain trade receivables under factoring arrangements to other financial institutions around the world. These arrangements are also accounted for as off-balance sheet transactions.

Cash Flows

Cash flows used in operating activities were approximately \$127.4 million for the first nine months of 2016 compared to cash flows provided by operating activities of approximately \$72.2 million for the first nine months of 2015. Our working capital requirements are seasonal, with investments in working capital typically building in the first half of the year and then reducing in the second half of the year. We had \$1,271.1 million in working capital at September 30, 2016 as compared to \$712.9 million at December 31, 2015 and \$1,288.3 million at September 30, 2015. Accounts receivable and inventories, combined, at September 30, 2016 were \$576.6 million and \$190.8 million higher than at December 31, 2015 and September 30, 2015, respectively. The increase in accounts receivable and inventories as of September 30, 2016 compared to the previous periods was primarily the result of acquisitions as well as the impact of foreign currency translation.

Capital expenditures for the first nine months of 2016 were \$132.8 million compared to \$147.1 million for the first nine months of 2015. We anticipate that capital expenditures for the full year of 2016 will be approximately \$250.0 million and will primarily be used to support the development and enhancement of new and existing products, upgrade our system capabilities and improve our factory productivity.

Our debt to capitalization ratio, which is total indebtedness divided by the sum of total indebtedness and stockholders' equity, was 40.2% and 30.0% at September 30, 2016 and December 31, 2015, respectively. The increase is primarily due to the additional indebtedness related to the financing of the Cimbria acquisition as well as the impact of our share repurchases discussed below.

Share Repurchase Program

During the nine months ended September 30, 2016, we entered into accelerated share repurchase ("ASR") agreements with a financial institution to repurchase an aggregate of \$170.0 million of shares of our common stock. We received approximately 3,201,161 shares during the nine months ended September 30, 2016 related to the ASR agreements. All shares received under the ASR agreements were retired upon receipt, and the excess of the purchase price over par value per share was recorded to "Additional paid-in capital" within our Condensed Consolidated Balance Sheets.

The remaining amount of shares authorized to be repurchased under approved share repurchase programs is approximately \$73.9 million.

COMMITMENTS, OFF-BALANCE SHEET ARRANGEMENTS AND CONTINGENCIES

We are party to a number of commitments and other financial arrangements, which may include "off-balance sheet" arrangements. At September 30, 2016, we have outstanding guarantees of indebtedness owed to third parties of approximately \$13.7 million, primarily related to dealer and end-user financing of equipment. We also sell a majority of our wholesale receivables in North America, Europe and Brazil to our U.S., Canadian, European and Brazilian finance joint ventures. At September 30, 2016, we had outstanding designated and non-designated foreign currency contracts with a gross notional amount of approximately \$1,781.1 million. Refer to "Liquidity and Capital Resources" and "Item 3. Quantitative and Qualitative Disclosures about Market Risk-Foreign Currency Risk Management," as well as to Notes 11, 13 and 17 to our Condensed Consolidated Financial Statements, for further discussion of these matters.

Contingencies

As part of routine audits, the Brazilian taxing authorities disallowed deductions relating to the amortization of certain goodwill recognized in connection with a reorganization of our Brazilian operations and the related transfer of certain assets to our Brazilian subsidiaries.

Refer to Note 17 to our Condensed Consolidated Financial Statements for further discussion of these matters.

Table of Contents

OUTLOOK

Industry demand for farm equipment is expected to weaken in all major markets for the full year of 2016 compared to 2015 resulting from lower commodity prices and reduced farm income levels. Our net sales in 2016 are expected to decrease compared to 2015, primarily due to the projected industry decline and unfavorable currency translation impacts partially offset by the impact of acquisition-related sales. Income from operations and net income are expected to be below 2015 levels due to the negative impact of lower sales and production volumes along with a weaker product mix. Benefits from our cost reduction initiatives are expected to partially offset the volume-related impacts.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The discussion and analysis of our financial condition and results of operations are based upon our Condensed Consolidated Financial Statements, which have been prepared in accordance with U.S. generally accepted accounting principles. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures of contingent assets and liabilities. On an ongoing basis, management evaluates estimates, including those related to reserves, goodwill and intangible assets, income taxes, pension and other postretirement benefit obligations, derivative financial instruments and contingencies. Management bases these estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. A description of critical accounting policies and related judgments and estimates that affect the preparation of our Condensed Consolidated Financial Statements is set forth in our Annual Report on Form 10-K for the year ended December 31, 2015.

FORWARD-LOOKING STATEMENTS

Certain statements in “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this Quarterly Report on Form 10-Q are forward-looking, including certain statements set forth under the headings “Liquidity and Capital Resources” and “Outlook.” Forward-looking statements reflect assumptions, expectations, projections, intentions or beliefs about future events. These statements, which may relate to such matters as earnings, net sales, margins, industry demand, market conditions, commodity prices, farm incomes, foreign currency translation, general economic outlook, availability of financing, product development and enhancement, system capabilities and factory productivity, production and sales volumes, benefits from cost reduction initiatives, tax rates, compliance with loan covenants, capital expenditures and working capital and debt service requirements are “forward-looking statements” within the meaning of the federal securities laws. These statements do not relate strictly to historical or current facts, and you can identify certain of these statements, but not necessarily all, by the use of the words “anticipate,” “assumed,” “indicate,” “estimate,” “believe,” “predict,” “forecast,” “rely,” “expect,” “continue,” “grow” and of similar meaning. Although we believe that the expectations and assumptions reflected in these statements are reasonable in view of the information currently available to us, there can be no assurance that these expectations will prove to be correct.

These forward-looking statements involve a number of risks and uncertainties, and actual results may differ materially from the results discussed in or implied by the forward-looking statements. Adverse changes in any of the following factors could cause actual results to differ materially from the forward-looking statements:

- general economic and capital market conditions;
- availability of credit to our retail customers;
- the worldwide demand for agricultural products;
- grain stock levels and the levels of new and used field inventories;
- cost of steel and other raw materials;
- energy costs;
- performance and collectability of the accounts receivable originated or owned by AGCO or AGCO Finance;

government policies and subsidies;
weather conditions;
interest and foreign currency exchange rates;
pricing and product actions taken by competitors;
commodity prices, acreage planted and crop yields;

39

Table of Contents

Management's Discussion and Analysis of Financial Condition and Results of Operations
(continued)

farm income, land values, debt levels and access to credit;
pervasive livestock diseases;
production disruptions;
production levels and capacity constraints at our facilities, including those resulting from plant expansions and systems upgrades;
integration of recent and future acquisitions;
• our expansion plans in emerging markets;
supply constraints;
our cost reduction and control initiatives;
our research and development efforts;
dealer and distributor actions;
regulations affecting privacy and data protection;
technological difficulties; and
political and economic uncertainty in various areas of the world.

Any forward-looking statement should be considered in light of such important factors. For additional factors and additional information regarding these factors, please see "Risk Factors" in our Form 10-K for the year ended December 31, 2015.

On June 23, 2016, the U.K. held a referendum in which voters approved an exit from the E.U., commonly referred to as "Brexit." As a result of the referendum, it is expected that the British government will begin negotiating the terms of the U.K.'s future relationship with the E.U. Although it is unknown what those terms will be, it is possible that there will be greater restrictions on imports and exports between the U.K. and E.U. countries, increased regulatory complexities, and increased currency volatility, any of which could adversely affect our operations and financial results.

New factors that could cause actual results to differ materially from those described above emerge from time to time, and it is not possible for us to predict all of such factors or the extent to which any such factor or combination of factors may cause actual results to differ from those contained in any forward-looking statement. Any forward-looking statement speaks only as of the date on which such statement is made, and we disclaim any obligation to update the information contained in such statement to reflect subsequent developments or information except as required by law.

Table of Contents

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Foreign Currency Risk Management

For quantitative and qualitative disclosures about market risks, see “Quantitative and Qualitative Disclosures About Market Risks” in Item 7A of Part II of our Annual Report on Form 10-K for the year ended December 31, 2015. As of the third quarter of 2016, there has been no material change in our exposure to market risks.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of September 30, 2016, have concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer’s management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company’s management, including the Chief Executive Officer and the Chief Financial Officer, does not expect that the Company’s disclosure controls or the Company’s internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. Because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected. We will conduct periodic evaluations of our internal controls to enhance, where necessary, our procedures and controls.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting identified in connection with the evaluation described above that occurred during the three months ended September 30, 2016 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are a party to various other legal claims and actions incidental to our business. These items are more fully discussed in Note 17 to our Condensed Consolidated Financial Statements.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Issuer Purchases of Equity Securities

The table below sets forth information with respect to purchases of our common stock made by or on behalf of us during the three months ended September 30, 2016:

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ⁽¹⁾ | Maximum Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in millions) ⁽¹⁾ |
|---|----------------------------------|------------------------------|---|---|
| July 1, 2016 through July 31, 2016 | — | \$ — | — | \$ 123.9 |
| August 1, 2016 through August 31, 2016 ⁽²⁾ | 851,426 | \$ 46.98 | 851,426 | \$ 73.9 |
| September 1, 2016 through September 30, 2016 | — | \$ — | — | \$ 73.9 |
| Total | 851,426 | \$ 46.98 | 851,426 | \$ 73.9 |

⁽¹⁾ Our Board of Directors' authorization to repurchase these shares expires in December 2016.

⁽²⁾ In August 2016, we entered into an accelerated share repurchase ("ASR") agreement with a third-party financial institution to repurchase \$50.0 million of shares of our common stock. The ASR agreement resulted in the initial delivery of 851,426 shares of our common stock, representing approximately 80% of the shares expected to be repurchased in connection with the transaction. The ASR agreement is expected to be completed no later than the fourth quarter of 2016. The average price paid per share for the ASR agreement reflected in the table above was derived using the fair market value of the shares on the date the initial 851,426 shares were delivered. The amount that may yet be purchased under our share repurchase programs, as presented in the above table, was reduced by the entire \$50.0 million payment. Refer to Note 12 to our Condensed Consolidated Financial Statements for a further discussion of this matter.

Table of Contents

ITEM 6. EXHIBITS

| Exhibit Number | Description of Exhibit | The filings referenced for incorporation by reference are AGCO Corporation |
|----------------|--|---|
| 10.1 | Loan Agreement with Bayerische Landesbank dated October 19, 2016 (2026 maturity) | Filed herewith |
| 10.2 | Loan Agreement with Bayerische Landesbank dated October 19, 2016 (2019 maturity) | Filed herewith |
| 10.3 | Loan Agreement with Bayerische Landesbank dated October 19, 2016 (2023 maturity) | Filed herewith |
| 10.4 | Loan Agreement with Bayerische Landesbank dated October 19, 2016 (2021 maturity) | Filed herewith |
| 31.1 | Certification of Martin Richenhagen | Filed herewith |
| 31.2 | Certification of Andrew H. Beck | Filed herewith |
| 32.1 | Certification of Martin Richenhagen and Andrew H. Beck | Furnished herewith |
| 101.INS | XBRL Instance Document | Filed herewith |
| 101.SCH | XBRL Taxonomy Extension Schema | Filed herewith |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase | Filed herewith |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase | Filed herewith |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase | Filed herewith |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase | Filed herewith |

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AGCO CORPORATION

Registrant

Date: November 8, 2016

/s/ Andrew H. Beck

Andrew H. Beck

Senior Vice President and Chief Financial Officer

(Principal Financial Officer)