

LKQ CORP
Form 10-Q
August 03, 2015

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the Quarterly Period Ended June 30, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the Transition Period from _____ to _____

Commission File Number: 000-50404

LKQ CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of
incorporation or organization)

36-4215970

(I.R.S. Employer
Identification No.)

500 WEST MADISON STREET,
SUITE 2800, CHICAGO, IL

(Address of principal executive offices)

60661

(Zip Code)

Registrant's telephone number, including area code: (312) 621-1950

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

At July 24, 2015, the registrant had issued and outstanding an aggregate of 304,922,348 shares of Common Stock.

PART I
FINANCIAL INFORMATION

Item 1. Financial Statements

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidated Balance Sheets

(In thousands, except share and per share data)

| | June 30, 2015 | December 31, 2014 |
|---|------------------|----------------------|
| Assets | | |
| Current Assets: | | |
| Cash and equivalents | \$143,423 | \$114,605 |
| Receivables, net | 651,271 | 601,422 |
| Inventory | 1,402,399 | 1,433,847 |
| Deferred income taxes | 77,968 | 81,744 |
| Prepaid expenses and other current assets | 97,560 | 85,799 |
| Total Current Assets | 2,372,621 | 2,317,417 |
| Property and Equipment, net | 650,053 | 629,987 |
| Intangible Assets: | | |
| Goodwill | 2,286,518 | 2,288,895 |
| Other intangibles, net | 228,580 | 245,525 |
| Other Assets | 96,770 | 91,668 |
| Total Assets | \$5,634,542 | \$5,573,492 |
| Liabilities and Stockholders' Equity | | |
| Current Liabilities: | | |
| Accounts payable | \$392,951 | \$400,202 |
| Accrued expenses: | | |
| Accrued payroll-related liabilities | 69,327 | 86,016 |
| Other accrued expenses | 183,423 | 164,148 |
| Other current liabilities | 41,286 | 36,815 |
| Current portion of long-term obligations | 39,378 | 63,515 |
| Total Current Liabilities | 726,365 | 750,696 |
| Long-Term Obligations, Excluding Current Portion | 1,652,064 | 1,801,047 |
| Deferred Income Taxes | 178,523 | 181,662 |
| Other Noncurrent Liabilities | 123,497 | 119,430 |
| Commitments and Contingencies | | |
| Stockholders' Equity: | | |
| Common stock, \$0.01 par value, 1,000,000,000 shares authorized, 304,435,529 and 303,452,655 shares issued and outstanding at June 30, 2015 and December 31, 2014, respectively | 3,044 | 3,035 |
| Additional paid-in capital | 1,070,288 | 1,054,686 |
| Retained earnings | 1,929,978 | 1,703,161 |
| Accumulated other comprehensive loss | (49,217 |) (40,225) |
| Total Stockholders' Equity | 2,954,093 | 2,720,657 |
| Total Liabilities and Stockholders' Equity | \$5,634,542 | \$5,573,492 |

See notes to unaudited condensed consolidated financial statements

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidated Statements of Income

(In thousands, except per share data)

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|-------------|------------------|-------------|
| | June 30, | | June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Revenue | \$1,838,070 | \$1,709,132 | \$3,611,982 | \$3,334,909 |
| Cost of goods sold | 1,114,126 | 1,038,073 | 2,188,559 | 2,011,966 |
| Gross margin | 723,944 | 671,059 | 1,423,423 | 1,322,943 |
| Facility and warehouse expenses | 136,379 | 128,506 | 269,036 | 254,665 |
| Distribution expenses | 150,039 | 146,544 | 291,753 | 283,873 |
| Selling, general and administrative expenses | 205,796 | 186,585 | 409,037 | 371,115 |
| Restructuring and acquisition related expenses | 1,663 | 5,901 | 8,151 | 9,222 |
| Depreciation and amortization | 29,782 | 29,927 | 59,235 | 56,638 |
| Operating income | 200,285 | 173,596 | 386,211 | 347,430 |
| Other expense (income): | | | | |
| Interest expense, net | 14,622 | 15,628 | 29,528 | 31,746 |
| Loss on debt extinguishment | — | — | — | 324 |
| Change in fair value of contingent consideration liabilities | 125 | (790) | 276 | (2,012) |
| Other (income) expense, net | (28) | (907) | 1,740 | (1,003) |
| Total other expense, net | 14,719 | 13,931 | 31,544 | 29,055 |
| Income before provision for income taxes | 185,566 | 159,665 | 354,667 | 318,375 |
| Provision for income taxes | 64,682 | 54,341 | 124,780 | 108,362 |
| Equity in earnings of unconsolidated subsidiaries | (1,162) | (442) | (3,070) | (478) |
| Net income | \$119,722 | \$104,882 | \$226,817 | \$209,535 |
| Earnings per share: | | | | |
| Basic | \$0.39 | \$0.35 | \$0.75 | \$0.69 |
| Diluted | \$0.39 | \$0.34 | \$0.74 | \$0.69 |

Unaudited Condensed Consolidated Statements of Comprehensive Income

(In thousands)

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|-----------|------------------|-----------|
| | June 30, | | June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Net income | \$119,722 | \$104,882 | \$226,817 | \$209,535 |
| Other comprehensive income (loss), net of tax: | | | | |
| Foreign currency translation | 44,510 | 15,879 | (10,300) | 15,316 |
| Net change in unrecognized gains/losses on derivative instruments, net of tax | 918 | 457 | 1,201 | 1,250 |
| Net change in unrealized gains/losses on pension plan, net of tax | (21) | (30) | 107 | (67) |
| Total other comprehensive income (loss) | 45,407 | 16,306 | (8,992) | 16,499 |
| Total comprehensive income | \$165,129 | \$121,188 | \$217,825 | \$226,034 |

See notes to unaudited condensed consolidated financial statements

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidated Statements of Cash Flows

(In thousands)

| | Six Months Ended | |
|---|------------------|-----------|
| | June 30, | |
| | 2015 | 2014 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net income | \$226,817 | \$209,535 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 61,714 | 58,893 |
| Stock-based compensation expense | 11,114 | 11,783 |
| Excess tax benefit from stock-based payments | (6,737) | (9,747) |
| Other | 5,880 | 1,645 |
| Changes in operating assets and liabilities, net of effects from acquisitions: | | |
| Receivables | (48,995) | (71,779) |
| Inventory | 38,399 | (40,773) |
| Prepaid income taxes/income taxes payable | 21,052 | 9,653 |
| Accounts payable | (18,597) | (20,549) |
| Other operating assets and liabilities | (7,948) | 3,543 |
| Net cash provided by operating activities | 282,699 | 152,204 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchases of property and equipment | (66,763) | (67,331) |
| Acquisitions, net of cash acquired | (37,208) | (635,332) |
| Other investing activities, net | (5,209) | 341 |
| Net cash used in investing activities | (109,180) | (702,322) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from exercise of stock options | 3,288 | 4,207 |
| Excess tax benefit from stock-based payments | 6,737 | 9,747 |
| Taxes paid related to net share settlements of stock-based compensation awards | (5,243) | — |
| Debt issuance costs | — | (3,715) |
| Borrowings under revolving credit facilities | 199,621 | 1,160,461 |
| Repayments under revolving credit facilities | (294,276) | (674,432) |
| Borrowings under term loans | — | 11,250 |
| Repayments under term loans | (11,250) | (5,625) |
| Borrowings under receivables securitization facility | 2,100 | 80,000 |
| Repayments under receivables securitization facility | (1,758) | — |
| Repayments of other long-term debt | (42,090) | (13,529) |
| Payments of other obligations | (2,050) | (41,934) |
| Settlement of foreign currency forward contract | — | (19,959) |
| Net cash (used in) provided by financing activities | (144,921) | 506,471 |
| Effect of exchange rate changes on cash and equivalents | 220 | 2,723 |
| Net increase (decrease) in cash and equivalents | 28,818 | (40,924) |
| Cash and equivalents, beginning of period | 114,605 | 150,488 |
| Cash and equivalents, end of period | \$143,423 | \$109,564 |
| Supplemental disclosure of cash paid for: | | |
| Income taxes, net of refunds | \$102,747 | \$98,938 |
| Interest | 28,656 | 29,182 |
| Supplemental disclosure of noncash investing and financing activities: | | |
| | \$4,366 | \$87,983 |

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| | | |
|---|-------|-------|
| Notes payable and other obligations, including notes issued and debt assumed in connection with business acquisitions | | |
| Contingent consideration liabilities | — | 7,057 |
| Noncash property and equipment additions | 4,387 | 4,177 |

See notes to unaudited condensed consolidated financial statements

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LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidated Statements of Stockholders' Equity

(In thousands)

| | Common Stock | | Additional Paid-In Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|--|------------------|---------|-------------------------------|----------------------|---|----------------------------------|
| | Shares Issued | Amount | | | | |
| BALANCE, January 1, 2015 | 303,453 | \$3,035 | \$ 1,054,686 | \$1,703,161 | \$ (40,225) | \$2,720,657 |
| Net income | — | — | — | 226,817 | — | 226,817 |
| Other comprehensive loss | — | — | — | — | (8,992) | (8,992) |
| Restricted stock units vested, net of shares withheld for employee 422 tax | 422 | 4 | (2,007) | — | — | (2,003) |
| Stock-based compensation expense | — | — | 11,114 | — | — | 11,114 |
| Exercise of stock options | 705 | 7 | 3,976 | — | — | 3,983 |
| Shares withheld for net share settlements of stock option awards | (144) | (2) | (3,934) | — | — | (3,936) |
| Excess tax benefit from stock-based payments | — | — | 6,453 | — | — | 6,453 |
| BALANCE, June 30, 2015 | 304,436 | \$3,044 | \$ 1,070,288 | \$1,929,978 | \$ (49,217) | \$2,954,093 |

See notes to unaudited condensed consolidated financial statements

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LKQ CORPORATION AND SUBSIDIARIES

Notes to Unaudited Condensed Consolidated Financial Statements

Note 1. Interim Financial Statements

The unaudited financial statements presented in this report represent the consolidation of LKQ Corporation, a Delaware corporation, and its subsidiaries. LKQ Corporation is a holding company and all operations are conducted by subsidiaries. When the terms "LKQ," "the Company," "we," "us," or "our" are used in this document, those terms refer to LKQ Corporation and its consolidated subsidiaries.

We have prepared the accompanying unaudited condensed consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") applicable to interim financial statements.

Accordingly, certain information related to our significant accounting policies and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These unaudited condensed consolidated financial statements reflect, in the opinion of management, all material adjustments (which include only normally recurring adjustments) necessary to fairly state, in all material respects, our financial position, results of operations and cash flows for the periods presented.

Operating results for interim periods are not necessarily indicative of the results that can be expected for any subsequent interim period or for a full year. These interim financial statements should be read in conjunction with our audited consolidated financial statements and notes thereto included in our most recent Annual Report on Form 10-K for the year ended December 31, 2014 filed with the SEC on March 2, 2015.

Note 2. Financial Statement Information

Revenue Recognition

The majority of our revenue is derived from the sale of vehicle parts. Revenue is recognized when the products are shipped to, delivered to or picked up by customers and title has transferred, subject to an allowance for estimated returns, discounts and allowances that we estimate based upon historical information. We recorded a reserve for estimated returns, discounts and allowances of approximately \$33.0 million and \$31.3 million at June 30, 2015 and December 31, 2014, respectively. We present taxes assessed by governmental authorities collected from customers on a net basis. Therefore, the taxes are excluded from revenue on our Unaudited Condensed Consolidated Statements of Income and are shown as a current liability on our Unaudited Condensed Consolidated Balance Sheets until remitted. We recognize revenue from the sale of scrap metal, other metals, and cores when title has transferred, which typically occurs upon delivery to the customer.

Allowance for Doubtful Accounts

We recorded a reserve for uncollectible accounts of approximately \$21.1 million and \$19.4 million at June 30, 2015 and December 31, 2014, respectively.

Inventory

Inventory consists of the following (in thousands):

| | June 30, 2015 | December 31, 2014 |
|--------------------------------------|------------------|----------------------|
| Aftermarket and refurbished products | \$1,013,084 | \$1,022,549 |
| Salvage and remanufactured products | 389,315 | 411,298 |
| | \$1,402,399 | \$1,433,847 |

Intangible Assets

Intangible assets consist primarily of goodwill (the cost of purchased businesses in excess of the fair value of the identifiable net assets acquired) and other specifically identifiable intangible assets, such as trade names, trademarks, customer relationships, software and other technology related assets, and covenants not to compete.

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The changes in the carrying amount of goodwill by reportable segment during the three months ended June 30, 2015 are as follows (in thousands):

| | North America | Europe | Specialty | Total |
|---|---------------|-----------|-----------|-------------|
| Balance as of January 1, 2015 | \$1,392,032 | \$616,819 | \$280,044 | \$2,288,895 |
| Business acquisitions and adjustments to previously recorded goodwill | 4,613 | 15,048 | (1,016) | 18,645 |
| Exchange rate effects | (7,903) | (13,104) | (15) | (21,022) |
| Balance as of June 30, 2015 | \$1,388,742 | \$618,763 | \$279,013 | \$2,286,518 |

The components of other intangibles are as follows (in thousands):

| | June 30, 2015 | | | December 31, 2014 | | |
|--|-----------------------|--------------------------|-----------|-----------------------|--------------------------|-----------|
| | Gross Carrying Amount | Accumulated Amortization | Net | Gross Carrying Amount | Accumulated Amortization | Net |
| Trade names and trademarks | \$172,121 | \$(39,571) | \$132,550 | \$173,340 | \$(35,538) | \$137,802 |
| Customer relationships | 93,533 | (33,977) | 59,556 | 92,972 | (26,751) | 66,221 |
| Software and other technology related assets | 44,290 | (14,009) | 30,281 | 44,640 | (10,387) | 34,253 |
| Covenants not to compete | 10,766 | (4,573) | 6,193 | 11,074 | (3,825) | 7,249 |
| | \$320,710 | \$(92,130) | \$228,580 | \$322,026 | \$(76,501) | \$245,525 |

Trade names and trademarks are amortized over a useful life ranging from 10 to 30 years on a straight-line basis. Customer relationships are amortized over the expected period to be benefited (5 to 20 years) on an accelerated basis. Software and other technology related assets are amortized on a straight-line basis over the expected period to be benefited (five to six years). Covenants not to compete are amortized over the lives of the respective agreements, which range from one to five years, on a straight-line basis. Amortization expense for intangibles was \$16.5 million and \$15.8 million during the six months ended June 30, 2015 and 2014, respectively. Estimated amortization expense for each of the 5 years in the period ending December 31, 2019 is \$32.8 million, \$29.8 million, \$27.3 million, \$22.4 million and \$17.8 million, respectively.

Warranty Reserve

Some of our salvage mechanical products are sold with a standard six month warranty against defects. Additionally, some of our remanufactured engines are sold with a standard three year warranty against defects. We also provide a limited lifetime warranty for certain of our aftermarket products that is supported by certain of the suppliers of those products. We record the estimated warranty costs at the time of sale using historical warranty claim information to project future warranty claims activity. The changes in the warranty reserve are as follows (in thousands):

| | |
|-------------------------------|-----------|
| Balance as of January 1, 2015 | \$14,881 |
| Warranty expense | 16,686 |
| Warranty claims | (15,135) |
| Balance as of June 30, 2015 | \$16,432 |

Investments in Unconsolidated Subsidiaries

As of June 30, 2015, the carrying value of our investments in unconsolidated subsidiaries was \$12.5 million; of this amount, \$11.6 million relates to our investment in ACM Parts Pty Ltd ("ACM Parts"). In August 2013, we entered into an agreement with Suncorp Group, a leading general insurance group in Australia and New Zealand, to develop ACM Parts, an alternative vehicle replacement parts business in those countries. We hold a 49% interest in the entity and are contributing our experience to help establish automotive parts recycling operations and to facilitate the procurement of aftermarket parts; Suncorp Group holds a 51% equity interest and is supplying salvage vehicles to the venture as well as assisting in establishing relationships with repair shops as customers. We are accounting for our interest in this subsidiary using the equity method of accounting, as our investment gives us the ability to exercise significant influence, but not control, over the investee. During the six months ended June 30, 2015, we increased our

total investment in ACM Parts by \$7.5 million, which is reflected in Other investing activities, net on the Unaudited Condensed Consolidated Statements of Cash Flows. Our total ownership interest in ACM Parts remains unchanged as a result of this additional investment. The total of our investment in ACM Parts and other

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unconsolidated subsidiaries is included within Other Assets on our Unaudited Condensed Consolidated Balance Sheets. Our equity in the net earnings of the investees for the three and six months ended June 30, 2015 was not material.

Depreciation Expense

Included in Cost of Goods Sold on the Unaudited Condensed Consolidated Statements of Income is depreciation expense associated with our refurbishing, remanufacturing, and furnace operations as well as our distribution centers.

Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update 2014-09, "Revenue from Contracts with Customers" ("ASU 2014-09"), which was amended in July 2015. This update outlines a new comprehensive revenue recognition model that supersedes most current revenue recognition guidance, and requires companies to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Entities adopting the standard have the option of using either a full retrospective or modified retrospective approach in the application of this guidance. ASU 2014-09 will be effective for the Company during the first quarter of our fiscal year 2018. Early adoption is permitted for annual reporting periods beginning after December 15, 2016. We are still evaluating the impact that ASU 2014-09 will have on our consolidated financial statements and related disclosures.

In April 2015, the FASB issued Accounting Standards Update 2015-03, "Interest-Imputation of Interest" ("ASU 2015-03"). This update simplifies the presentation of debt issuance costs on the financial statements by requiring companies to reduce debt issuance costs from the carrying value of their corresponding liability on the balance sheet, rather than presenting debt issuance costs as deferred charges. ASU 2015-03 will be effective for the Company during the first quarter of our fiscal year 2016. Early adoption is permitted. Entities must retrospectively apply this guidance within the balance sheet for all periods presented in order to reflect the period-specific effects of this new guidance. We do not anticipate the adoption of this guidance will have a material impact on our financial position, results of operations, or cash flows.

Note 3. Stock-Based Compensation

In order to attract and retain employees, non-employee directors, consultants, and other persons associated with us, we may grant qualified and nonqualified stock options, stock appreciation rights, restricted stock, restricted stock units ("RSUs"), performance shares and performance units under the LKQ Corporation 1998 Equity Incentive Plan (the "Equity Incentive Plan"). We have granted RSUs, stock options, and restricted stock under the Equity Incentive Plan. We expect to issue new shares of common stock to cover past and future equity grants.

RSUs

RSUs vest over periods of up to five years, subject to a continued service condition. Currently outstanding RSUs contain either a time-based vesting condition or a combination of a performance-based vesting condition and a time-based vesting condition, in which case, both conditions must be met before any RSUs vest. For the RSUs containing a performance-based vesting condition, the Company must report positive diluted earnings per share, subject to certain adjustments, during any fiscal year period within five years following the grant date. Each RSU converts into one share of LKQ common stock on the applicable vesting date. The grant date fair value of RSUs is based on the market price of LKQ stock on the grant date.

During the six months ended June 30, 2015, we granted 912,113 RSUs to employees. The fair value of RSUs that vested during the six months ended June 30, 2015 was \$13.1 million.

The following table summarizes activity related to our RSUs under the Equity Incentive Plan for the six months ended June 30, 2015:

| | Number Outstanding | Weighted Average Grant Date Fair Value | Aggregate Intrinsic Value (in thousands) ⁽¹⁾ |
|--------------------------------------|-----------------------|---|---|
| Unvested as of January 1, 2015 | 2,151,232 | \$20.97 | \$60,493 |
| Granted | 912,113 | \$27.03 | |
| Vested | (499,746) |) \$20.07 | |
| Forfeited / Canceled | (31,503) |) \$23.26 | |
| Unvested as of June 30, 2015 | 2,532,096 | \$23.30 | \$76,583 |
| Expected to vest after June 30, 2015 | 2,444,395 | \$23.16 | \$73,931 |

⁽¹⁾ The aggregate intrinsic value of unvested and expected to vest RSUs represents the total pretax intrinsic value (the fair value of the Company's stock on the last day of each period multiplied by the number of units) that would have been received by the holders had all RSUs vested. This amount changes based on the market price of the Company's common stock.

Stock Options

Stock options vest over periods of up to five years, subject to a continued service condition. Stock options expire either six or ten years from the date they are granted. No options were granted during the six months ended June 30, 2015.

The following table summarizes activity related to our stock options under the Equity Incentive Plan for the six months ended June 30, 2015:

| | Number Outstanding | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term (in years) | Aggregate Intrinsic Value (in thousands) ⁽¹⁾ |
|---|-----------------------|---------------------------------------|---|--|
| Balance as of January 1, 2015 | 5,207,772 | \$8.04 | 3.6 | \$105,038 |
| Exercised | (704,640) |) \$5.65 | | |
| Forfeited / Canceled | (8,145) |) \$32.31 | | |
| Balance as of June 30, 2015 | 4,494,987 | \$8.37 | 3.3 | \$98,551 |
| Exercisable as of June 30, 2015 | 4,396,051 | \$7.83 | 3.2 | \$98,525 |
| Exercisable as of June 30, 2015 and expected to vest thereafter | 4,485,213 | \$8.31 | 3.3 | \$98,551 |

⁽¹⁾ The aggregate intrinsic value of outstanding, exercisable and expected to vest options represents the total pretax intrinsic value (the difference between the fair value of the Company's stock on the last day of each period and the exercise price, multiplied by the number of options where the fair value exceeds the exercise price) that would have been received by the option holders had all option holders exercised their options as of January 1, 2015 and June 30, 2015, respectively. This amount changes based on the market price of the Company's common stock.

The following table summarizes the components of pre-tax stock-based compensation expense (in thousands):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|---------|------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| RSUs | \$5,528 | \$4,795 | \$10,948 | \$10,191 |
| Stock options | 40 | 696 | 166 | 1,500 |
| Restricted stock | — | 46 | — | 92 |
| Total stock-based compensation expense | \$5,568 | \$5,537 | \$11,114 | \$11,783 |

As of June 30, 2015, unrecognized compensation expense related to unvested RSUs and stock options is \$41.0 million and \$0.4 million, respectively, and is expected to be recognized over weighted-average periods of 3.3 years and 1.5 years,

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respectively. Stock-based compensation expense related to these awards will be different to the extent the actual forfeiture rates are different from our estimated forfeiture rates.

Note 4. Long-Term Obligations

Long-Term Obligations consist of the following (in thousands):

| | June 30, 2015 | December 31, 2014 |
|---|------------------|----------------------|
| Senior secured credit agreement: | | |
| Term loans payable | \$421,875 | \$433,125 |
| Revolving credit facilities | 541,462 | 663,912 |
| Senior notes | 600,000 | 600,000 |
| Receivables securitization facility | 95,242 | 94,900 |
| Notes payable through November 2019 at weighted average interest rates of 1.1% and 1.0%, respectively | 15,478 | 45,891 |
| Other long-term debt at weighted average interest rates of 3.6% and 3.1%, respectively | 17,385 | 26,734 |
| | 1,691,442 | 1,864,562 |
| Less current maturities | (39,378 |) (63,515 |
| | \$1,652,064 | \$1,801,047 |

Senior Secured Credit Agreement

On March 27, 2014, LKQ Corporation, LKQ Delaware LLP, and certain other subsidiaries (collectively, the "Borrowers") entered into a third amended and restated credit agreement (the "Credit Agreement"). Total availability under the Credit Agreement is \$2.3 billion (composed of \$1.69 billion in the revolving credit facility's multicurrency component, \$165 million in the revolving credit facility's U.S. dollar only component, and \$450 million of term loans). The Credit Agreement allows the Company to increase the amount of the revolving credit facility or obtain incremental term loans up to the greater of \$400 million or the amount that may be borrowed while maintaining a senior secured leverage ratio of less than or equal to 2.50 to 1.00, subject to the agreement of the lenders.

Amounts under the revolving credit facilities are due and payable upon maturity of the Credit Agreement on May 3, 2019. Term loan borrowings are due and payable in quarterly installments equal to 1.25% of the original principal amount beginning on June 30, 2014 with the remaining balance due and payable on the maturity date of the Credit Agreement. We are required to prepay the term loan by amounts equal to proceeds from the sale or disposition of certain assets if the proceeds are not reinvested within twelve months. We also have the option to prepay outstanding amounts under the Credit Agreement without penalty.

The Credit Agreement contains customary representations and warranties, and contains customary covenants that provide limitations and conditions on our ability to enter into certain transactions. The Credit Agreement also contains financial and affirmative covenants, including limitations on our net leverage ratio and a minimum interest coverage ratio.

Borrowings under the Credit Agreement bear interest at variable rates, which depend on the currency and duration of the borrowing elected, plus an applicable margin. The applicable margin is subject to change in increments of 0.25% depending on our net leverage ratio. Interest payments are due on the last day of the selected interest period or quarterly in arrears depending on the type of borrowing. Including the effect of the interest rate swap agreements described in Note 5, "Derivative Instruments and Hedging Activities," the weighted average interest rates on borrowings outstanding under the Credit Agreement at June 30, 2015 and December 31, 2014 were 2.11% and 2.10%, respectively. We also pay a commitment fee based on the average daily unused amount of the revolving credit facilities. The commitment fee is subject to change in increments of 0.05% depending on our net leverage ratio. In addition, we pay a participation commission on outstanding letters of credit at an applicable rate based on our net leverage ratio, as well as a fronting fee of 0.125% to the issuing bank, which are due quarterly in arrears.

Of the total borrowings outstanding under the Credit Agreement, \$22.5 million was classified as current maturities at both June 30, 2015 and December 31, 2014. As of June 30, 2015, there were letters of credit outstanding in the

aggregate amount of \$71.5 million. The amounts available under the revolving credit facilities are reduced by the amounts outstanding under letters of credit, and thus availability under the revolving credit facilities at June 30, 2015 was \$1.2 billion.

Related to the execution of the Credit Agreement in March 2014, we incurred \$3.7 million of fees, of which \$3.4 million were capitalized within Other Assets on our Unaudited Condensed Consolidated Balance Sheet and are amortized over the term of the agreement. The remaining \$0.3 million of fees were expensed during the three months ended March 31, 2014 as a loss on debt extinguishment.

Senior Notes

In April 2014, LKQ Corporation completed an offer to exchange \$600 million aggregate principal amount of registered 4.75% Senior Notes due 2023 (the "Notes") for notes previously issued through a private placement. The Notes are governed by the original Indenture dated as of May 9, 2013 among LKQ Corporation, certain of our subsidiaries (the "Guarantors") and U.S. Bank National Association, as trustee. The Notes are substantially identical to those previously issued through the private placement, except the Notes are registered under the Securities Act of 1933.

The Notes bear interest at a rate of 4.75% per year from the most recent payment date on which interest has been paid or provided for. Interest on the Notes is payable in arrears on May 15 and November 15 of each year. The first interest payment was made on November 15, 2013. The Notes are fully and unconditionally guaranteed, jointly and severally, by the Guarantors.

The Notes and the guarantees are, respectively, LKQ Corporation's and each Guarantor's senior unsecured obligations. The Notes are subordinated to all of LKQ Corporation's and the Guarantors' existing and future secured debt to the extent of the assets securing that secured debt. In addition, the Notes are effectively subordinated to all of the liabilities of our subsidiaries that are not guaranteeing the Notes to the extent of the assets of those subsidiaries.

Receivables Securitization Facility

On September 29, 2014, LKQ Corporation amended the terms of the receivables securitization facility with The Bank of Tokyo-Mitsubishi UFJ, LTD. ("BTMU ") to: (i) extend the term of the facility to October 2, 2017; (ii) increase the maximum amount available to \$97 million; and (iii) make other clarifying and updating changes. Under the facility, LKQ sells an ownership interest in certain receivables, related collections and security interests to BTMU for the benefit of conduit investors and/or financial institutions for cash proceeds. Upon payment of the receivables by customers, rather than remitting to BTMU the amounts collected, LKQ retains such collections as proceeds for the sale of new receivables generated by certain of the ongoing operations of the Company.

The sale of the ownership interest in the receivables is accounted for as a secured borrowing in our Unaudited Condensed Consolidated Balance Sheets, under which the receivables included in the program collateralize the amounts invested by BTMU, the conduit investors and/or financial institutions (the "Purchasers"). The receivables are held by LKQ Receivables Finance Company, LLC ("LRFC"), a wholly owned bankruptcy-remote special purpose subsidiary of LKQ, and therefore, the receivables are available first to satisfy the creditors of LRFC, including the investors. As of June 30, 2015 and December 31, 2014, \$130.1 million and \$129.5 million, respectively, of net receivables were collateral for the investment under the receivables facility.

Under the receivables facility, we pay variable interest rates plus a margin on the outstanding amounts invested by the Purchasers. The variable rates are based on (i) commercial paper rates, (ii) the London InterBank Offered Rate ("LIBOR"), or (iii) base rates, and are payable monthly in arrears. Commercial paper rates will be the applicable variable rate unless conduit investors are not available to invest in the receivables at commercial paper rates. In such case, financial institutions will invest at the LIBOR rate or at base rates. We also pay a commitment fee on the excess of the investment maximum over the average daily outstanding investment, payable monthly in arrears. As of June 30, 2015, the interest rate under the receivables facility was based on commercial paper rates and was 0.94%. The outstanding balances of \$95.2 million and \$94.9 million as of June 30, 2015 and December 31, 2014, respectively, were classified as long-term on the Unaudited Condensed Consolidated Balance Sheets because we have the ability and intent to refinance these borrowings on a long-term basis.

Note 5. Derivative Instruments and Hedging Activities

We are exposed to market risks, including the effect of changes in interest rates, foreign currency exchange rates and commodity prices. Under our current policies, we use derivatives to manage our exposure to variable interest rates on our senior secured debt, changing foreign exchange rates for certain foreign currency denominated transactions and

changes in metals prices. We do not hold or issue derivatives for trading purposes.

Cash Flow Hedges

At June 30, 2015, we had interest rate swap agreements in place to hedge a portion of the variable interest rate risk on our variable rate borrowings under our Credit Agreement, with the objective of minimizing the impact of interest rate fluctuations and stabilizing cash flows. Under the terms of the interest rate swap agreements, we pay the fixed interest rate and

receive payment at a variable rate of interest based on LIBOR or the Canadian Dealer Offered Rate (“CDOR”) for the respective currency of each interest rate swap agreement’s notional amount. The effective portion of changes in the fair value of the interest rate swap agreements is recorded in Accumulated Other Comprehensive Income (Loss) and is reclassified to interest expense when the underlying interest payment has an impact on earnings. The ineffective portion of changes in the fair value of the interest rate swap agreements is reported in interest expense. Our interest rate swap contracts have maturity dates ranging from 2015 through 2016.

From time to time, we may hold foreign currency forward contracts related to certain foreign currency denominated intercompany transactions, with the objective of minimizing the impact of changing exchange rates on these future cash flows, as well as minimizing the impact of fluctuating exchange rates on our results of operations through the respective dates of settlement. Under the terms of the foreign currency forward contracts, we will sell the foreign currency in exchange for U.S. dollars at a fixed rate on the maturity dates of the contracts. The effective portion of the changes in fair value of the foreign currency forward contracts is recorded in Accumulated Other Comprehensive Income (Loss) and reclassified to other income (expense) when the underlying transaction has an impact on earnings. The following table summarizes the notional amounts and fair values of our designated cash flow hedges as of June 30, 2015 and December 31, 2014 (in thousands):

| | Notional Amount | | Fair Value at June 30, 2015 (USD) | | Fair Value at December 31, 2014 (USD) | |
|-------------------------------|-----------------|----------------------|--------------------------------------|------------------------------------|--|------------------------------------|
| | June 30, 2015 | December 31, 2014 | Other Accrued Expenses | Other Noncurrent Liabilities | Other Accrued Expenses | Other Noncurrent Liabilities |
| Interest rate swap agreements | | | | | | |
| USD denominated | \$ 420,000 | \$ 420,000 | \$ 1,043 | \$ 1,564 | \$ 2,691 | \$ 1,615 |
| GBP denominated | £ 50,000 | £ 50,000 | — | 687 | — | 893 |
| CAD denominated | C\$25,000 | C\$25,000 | 83 | — | — | 19 |
| Total cash flow hedges | | | \$ 1,126 | \$ 2,251 | \$ 2,691 | \$ 2,527 |

While our derivative instruments executed with the same counterparty are subject to master netting arrangements, we present our cash flow hedge derivative instruments on a gross basis in our Unaudited Condensed Consolidated Balance Sheets. The impact of netting the fair values of these contracts would not have a material effect on our Unaudited Condensed Consolidated Balance Sheets at June 30, 2015 or December 31, 2014.

The activity related to our cash flow hedges is included in Note 12, "Accumulated Other Comprehensive Income (Loss)." Ineffectiveness related to our cash flow hedges was immaterial to our results of operations during the three and six months ended June 30, 2015 and June 30, 2014. We do not expect future ineffectiveness related to our cash flow hedges to have a material effect on our results of operations.

As of June 30, 2015, we estimate that \$2.0 million of derivative losses (net of tax) included in Accumulated Other Comprehensive Loss will be reclassified into our consolidated statements of income within the next 12 months.

Other Derivative Instruments

We hold other short-term derivative instruments, including foreign currency forward contracts, to manage our exposure to variability related to inventory purchases and intercompany financing transactions denominated in a non-functional currency, as well as commodity forward contracts to manage our exposure to fluctuations in precious metals prices. We have elected not to apply hedge accounting for these transactions, and therefore the contracts are adjusted to fair value through our results of operations as of each balance sheet date, which could result in volatility in our earnings. The notional amount and fair value of these contracts at June 30, 2015 and December 31, 2014, along with the effect on our results of operations during each of the six month periods ended June 30, 2015 and June 30, 2014, were immaterial.

Note 6. Fair Value Measurements

Financial Assets and Liabilities Measured at Fair Value

We use the market and income approaches to value our financial assets and liabilities, and during the six months ended June 30, 2015, there were no significant changes in valuation techniques or inputs related to the financial assets or liabilities that we have historically recorded at fair value. The tiers in the fair value hierarchy include: Level 1, defined as observable inputs such as quoted market prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that

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are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

The following tables present information about our financial assets and liabilities measured at fair value on a recurring basis and indicate the fair value hierarchy of the valuation inputs we utilized to determine such fair value as of June 30, 2015 and December 31, 2014 (in thousands):

| | Balance as of June 30, 2015 | Fair Value Measurements as of June 30, 2015 | | |
|--|---------------------------------------|--|----------|---------|
| | | Level 1 | Level 2 | Level 3 |
| Assets: | | | | |
| Cash surrender value of life insurance | \$30,963 | \$— | \$30,963 | \$— |
| Total Assets | \$30,963 | \$— | \$30,963 | \$— |
| Liabilities: | | | | |
| Contingent consideration liabilities | \$5,191 | \$— | \$— | \$5,191 |
| Deferred compensation liabilities | 30,126 | — | 30,126 | — |
| Interest rate swaps | 3,377 | — | 3,377 | — |
| Total Liabilities | \$38,694 | \$— | \$33,503 | \$5,191 |
| | Balance as of December 31, 2014 | Fair Value Measurements as of December 31, 2014 | | |
| | | Level 1 | Level 2 | Level 3 |
| Assets: | | | | |
| Cash surrender value of life insurance | \$28,242 | \$— | \$28,242 | \$— |
| Total Assets | \$28,242 | \$— | \$28,242 | \$— |
| Liabilities: | | | | |
| Contingent consideration liabilities | \$7,295 | \$— | \$— | \$7,295 |
| Deferred compensation liabilities | 27,580 | — | 27,580 | — |
| Interest rate swaps | 5,218 | — | 5,218 | — |
| Total Liabilities | \$40,093 | \$— | \$32,798 | \$7,295 |

The cash surrender value of life insurance and deferred compensation liabilities are included in Other Assets and Other Noncurrent Liabilities, respectively, on our Unaudited Condensed Consolidated Balance Sheets. The current portion of contingent consideration liabilities is included in Other Current Liabilities and the noncurrent portion is included in Other Noncurrent Liabilities on our Unaudited Condensed Consolidated Balance Sheets based on the expected timing of the related payments. The balance sheet classification of the interest rate swaps is presented in Note 5, "Derivative Instruments and Hedging Activities."

Our Level 2 assets and liabilities are valued using inputs from third parties and market observable data. We obtain valuation data for the cash surrender value of life insurance and deferred compensation liabilities from third party sources, which determine the net asset values for our accounts using quoted market prices, investment allocations and reportable trades. We value our derivative instruments using a third party valuation model that performs a discounted cash flow analysis based on the terms of the contracts and market observable inputs such as current and forward interest rates.

Our contingent consideration liabilities are related to our business acquisitions as further described in Note 8, "Business Combinations." Under the terms of the contingent consideration agreements, payments may be made at specified future dates depending on the performance of the acquired business subsequent to the acquisition. The liabilities for these payments are classified as Level 3 liabilities because the related fair value measurement, which is determined using an income approach, includes significant inputs not observable in the market. These unobservable inputs include internally-developed assumptions of the probabilities of achieving specified targets, which are used to determine the resulting cash flows and the applicable discount rate. Our Level 3 fair value measurements are established and updated quarterly by our corporate accounting department using current information about these key assumptions, with the input and oversight of our operational and executive management teams. We evaluate the performance of the business during the period compared to our previous expectations, along with any changes to our future projections, and update the estimated cash flows accordingly. In addition, we consider changes to our cost of

capital and changes to the probability of achieving the earnout payment targets when updating our discount rate on a quarterly basis.

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The significant unobservable inputs used in the fair value measurements of our Level 3 contingent consideration liabilities were as follows:

| | June 30, 2015 | December 31, 2014 | |
|---|--------------------|----------------------|---|
| Unobservable Input | (Weighted Average) | | |
| Probability of achieving payout targets | 73.6 | % 79.1 | % |
| Discount rate | 7.5 | % 7.5 | % |

A decrease in the assessed probabilities of achieving the targets or an increase in the discount rate, in isolation, would result in a lower fair value measurement. Changes in the values of the liabilities are recorded in Change in Fair Value of Contingent Consideration Liabilities within Other Expense (Income) on our Unaudited Condensed Consolidated Statements of Income.

Changes in the fair value of our contingent consideration obligations are as follows (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|----------|------------------|----------|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 |
| Beginning Balance | \$5,561 | \$57,091 | \$7,295 | \$55,653 |
| Contingent consideration liabilities recorded for business acquisitions | — | 2,740 | — | 7,057 |
| Payments | (538) | (50,299) | (2,205) | (52,305) |
| Increase (decrease) in fair value included in earnings | 125 | (790) | 276 | (2,012) |
| Exchange rate effects | 43 | 20 | (175) | 369 |
| Ending Balance | \$5,191 | \$8,762 | \$5,191 | \$8,762 |

The purchase price for our 2011 acquisition of Euro Car Parts Holdings Limited ("ECP") included contingent payments depending on the achievement of certain annual performance targets. The performance target for 2013 was exceeded, and therefore, we settled the liability related to the 2013 performance period for the maximum amount of £30 million during the three months ended June 30, 2014 through a cash payment of \$44.8 million (£26.9 million) and the issuance of notes for \$5.1 million (£3.1 million).

Of the amounts included in earnings for the three and six months ended June 30, 2015, \$0.1 million and \$0.3 million of losses, respectively, were related to contingent consideration obligations outstanding as of June 30, 2015. Of the amounts included in earnings for the three and six months ended June 30, 2014, \$0.3 million losses were related to contingent consideration obligations outstanding as of June 30, 2015.

The changes in the fair value of contingent consideration obligations included in earnings during the respective periods in 2015 and 2014 reflect the quarterly reassessment of each obligation's fair value, including an analysis of the significant inputs used in the valuation, as well as the accretion of the present value discount.

Financial Assets and Liabilities Not Measured at Fair Value

Our debt is reflected on the Unaudited Condensed Consolidated Balance Sheets at cost. Based on market conditions as of June 30, 2015 and December 31, 2014, the fair value of our credit agreement borrowings reasonably approximated the carrying value of \$963 million and \$1.1 billion, respectively. In addition, based on market conditions, the fair value of the outstanding borrowings under the receivables facility reasonably approximated the carrying value of \$95 million at June 30, 2015 and December 31, 2014. As of June 30, 2015 and December 31, 2014, the fair value of our senior notes was approximately \$573 million and \$569 million, respectively, compared to a carrying value of \$600 million.

The fair value measurements of the borrowings under our credit agreement and receivables facility are classified as Level 2 within the fair value hierarchy since they are determined based upon significant inputs observable in the market, including interest rates on recent financing transactions with similar terms and maturities. We estimated the fair value by calculating the upfront cash payment a market participant would require at June 30, 2015 to assume these obligations. The fair value of our senior notes is classified as Level 1 within the fair value hierarchy since it is determined based upon observable market inputs including quoted market prices in an active market.

Note 7. Commitments and Contingencies

Operating Leases

We are obligated under noncancelable operating leases for corporate office space, warehouse and distribution facilities, trucks and certain equipment.

The future minimum lease commitments under these leases at June 30, 2015 are as follows (in thousands):

| | |
|-------------------------------------|-----------|
| Six months ending December 31, 2015 | \$74,040 |
| Years ending December 31: | |
| 2016 | 134,413 |
| 2017 | 113,676 |
| 2018 | 92,979 |
| 2019 | 73,985 |
| 2020 | 60,918 |
| Thereafter | 218,777 |
| Future Minimum Lease Payments | \$768,788 |

Litigation and Related Contingencies

We have certain contingencies resulting from litigation, claims and other commitments and are subject to a variety of environmental and pollution control laws and regulations incident to the ordinary course of business. We currently expect that the resolution of such contingencies will not materially affect our financial position, results of operations or cash flows.

Note 8. Business Combinations

During the six months ended June 30, 2015, we completed ten acquisitions, including three wholesale businesses in North America and seven wholesale businesses in Europe. Our European acquisitions included seven aftermarket parts distribution businesses in the Netherlands, five of which were former customers of and distributors for our Netherlands subsidiary, Sator Beheer B.V. ("Sator"), and were acquired with the objective of expanding our distribution network in the Netherlands. Our other acquisitions completed during the six months ended June 30, 2015 enabled us to expand our geographic presence. Total acquisition date fair value of the consideration for these acquisitions was \$40.2 million, composed of \$37.2 million of cash (net of cash acquired), \$2.1 million of notes payable, and \$0.9 million of pre-existing balances between us and the acquired entities considered to be effectively settled as a result of the acquisitions. During the six months ended June 30, 2015, we recorded \$18.6 million of goodwill related to these acquisitions and immaterial adjustments to preliminary purchase price allocations related to certain of our 2014 acquisitions. We expect \$4.7 million of the \$18.6 million of goodwill recorded to be deductible for income tax purposes. As the acquisitions completed during the six months ended June 30, 2015 are immaterial to our business, we have omitted the detailed disclosures for these acquisitions prescribed by the accounting guidance on business combinations.

In July 2015, we completed the acquisitions of Parts Channel, Inc., an aftermarket collision parts distributor, as well as two aftermarket distributors in the Netherlands and a self service retail operation in the U.S. The preliminary aggregate cash purchase price for these acquisitions was approximately \$75 million, net of cash acquired. We are in the process of completing the purchase accounting for our July 2015 acquisitions, and as a result, we are unable to disclose the amounts recognized for each major class of assets acquired and liabilities assumed, or the pro forma effect of the acquisitions on our results of operations in the U.S.

On January 3, 2014, we completed our acquisition of Keystone Automotive Holdings, Inc. ("Keystone Specialty"), which is a leading distributor and marketer of specialty vehicle aftermarket equipment and accessories in North America. Total acquisition date fair value of the consideration for our Keystone Specialty acquisition was \$471.9 million, composed of \$427.1 million of cash (net of cash acquired), \$31.5 million of notes payable and \$13.4 million of other purchase price obligations (non-interest bearing). We recorded \$237.7 million of goodwill related to our acquisition of Keystone Specialty, which we do not expect to be deductible for income tax purposes.

In addition to our acquisition of Keystone Specialty, we made 22 acquisitions during 2014, including nine wholesale businesses in North America, nine wholesale businesses in Europe, two self service retail operations, and two

specialty vehicle aftermarket businesses. Our European acquisitions included seven aftermarket parts distribution businesses in the Netherlands, five of which were customers of and distributors for our Netherlands subsidiary, Sator. Our European acquisitions were completed with the objective of aligning our Netherlands and U.K. distribution models; our other acquisitions completed

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during the year ended December 31, 2014 enabled us to expand existing markets, introduce new product lines, and enter new markets. Total acquisition date fair value of the consideration for these additional acquisitions was \$359.1 million, composed of \$334.3 million of cash (net of cash acquired), \$13.5 million of notes payable, \$0.3 million of other purchase price obligations (non-interest bearing), \$5.9 million for the estimated value of contingent payments to former owners (with maximum potential payments totaling \$8.3 million), and \$5.1 million of pre-existing balances between us and the acquired entities considered to be effectively settled as a result of the acquisitions. During the year ended December 31, 2014, we recorded \$178.0 million of goodwill related to these acquisitions and immaterial adjustments to preliminary purchase price allocations related to certain of our 2013 acquisitions. We expect \$44.2 million of the \$178.0 million of goodwill recorded to be deductible for income tax purposes.

Our acquisitions are accounted for under the purchase method of accounting and are included in our unaudited condensed consolidated financial statements from the dates of acquisition. The purchase prices were allocated to the net assets acquired based upon estimated fair market values at the dates of acquisition. The purchase price allocations for the acquisitions made during the six months ended June 30, 2015 and the last six months of 2014 are preliminary as we are in the process of determining the following: 1) valuation amounts for certain receivables, inventories and fixed assets acquired; 2) valuation amounts for certain intangible assets acquired; 3) the acquisition date fair value of certain liabilities assumed; and 4) the final estimation of the tax basis of the entities acquired. We have recorded preliminary estimates for certain of the items noted above and will record adjustments, if any, to the preliminary amounts upon finalization of the valuations.

The preliminary purchase price allocations for the acquisitions completed during the year ended December 31, 2014 are as follows (in thousands):

| | Year Ended | | |
|---|--------------------|--------------------|------------|
| | December 31, 2014 | | |
| | Keystone Specialty | Other Acquisitions | Total |
| Receivables | \$48,473 | \$ 75,330 | \$ 123,803 |
| Receivable reserves | (7,748) | (7,383) | (15,131) |
| Inventory | 150,696 | 123,815 | 274,511 |
| Income taxes receivable | 14,096 | — | 14,096 |
| Prepaid expenses and other current assets | 8,085 | 4,050 | 12,135 |
| Property and equipment | 38,080 | 27,026 | 65,106 |
| Goodwill | 237,729 | 177,974 | 415,703 |
| Other intangibles | 78,110 | 51,135 | 129,245 |
| Other assets | 6,159 | 2,793 | 8,952 |
| Deferred income taxes | (26,591) | 313 | (26,278) |
| Current liabilities assumed | (63,513) | (52,961) | (116,474) |
| Debt assumed | — | (32,441) | (32,441) |
| Other noncurrent liabilities assumed | (11,675) | (10,573) | (22,248) |
| Contingent consideration liabilities | — | (5,854) | (5,854) |
| Other purchase price obligations | (13,351) | (333) | (13,684) |
| Notes issued | (31,500) | (13,535) | (45,035) |
| Settlement of pre-existing balances | — | (5,052) | (5,052) |
| Cash used in acquisitions, net of cash acquired | \$427,050 | \$ 334,304 | \$761,354 |

The primary reason for our acquisitions made during the six months ended June 30, 2015 and the year ended December 31, 2014 was to create economic value for our stockholders by enhancing our position as a leading source for alternative collision and mechanical repair products and expanding into other product lines and businesses that may benefit from our operating strengths. Our acquisition of Keystone Specialty allows us to enter into new product lines and increase the size of our addressable market. In addition, we believe that the acquisition creates logistics and administrative cost synergies as well as cross-selling opportunities, which contributed to the goodwill recorded on the Keystone Specialty acquisition. Other acquisitions completed during 2014 and 2015 enabled us to expand our

distribution network in the Netherlands, and expand our geographic presence.

When we identify potential acquisitions, we attempt to target companies with a leading market share, an experienced management team and workforce that provide a fit with our existing operations, and strong cash flows. For certain of our

acquisitions, we have identified cost savings and synergies as a result of integrating the company with our existing business that provide additional value to the combined entity. In many cases, acquiring companies with these characteristics will result in purchase prices that include a significant amount of goodwill.

The following pro forma summary presents the effect of the businesses acquired during the six months ended June 30, 2015 as though the businesses had been acquired as of January 1, 2014 and the businesses acquired during the year ended December 31, 2014, including the Keystone Specialty acquisition on January 3, 2014, as though they had been acquired as of January 1, 2013. The pro forma adjustments are based upon unaudited financial information of the acquired entities (in thousands, except per share data):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|-------------|------------------------------|-------------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenue, as reported | \$1,838,070 | \$1,709,132 | \$3,611,982 | \$3,334,909 |
| Revenue of purchased businesses for the period prior to acquisition: | | | | |
| Keystone Specialty | — | — | — | 3,443 |
| Other acquisitions | 6,726 | 132,610 | 28,193 | 278,764 |
| Pro forma revenue | \$1,844,796 | \$1,841,742 | \$3,640,175 | \$3,617,116 |
| Net income, as reported | \$119,722 | \$104,882 | \$226,817 | \$209,535 |
| Net income of purchased businesses for the period prior to acquisition, and pro forma purchase accounting adjustments: | | | | |
| Keystone Specialty | — | 144 | — | 408 |
| Other acquisitions | 921 | 6,255 | 2,620 | 8,906 |
| Pro forma net income | \$120,643 | \$111,281 | \$229,437 | \$218,849 |
| Earnings per share, basic—as reported | \$0.39 | \$0.35 | \$0.75 | \$0.69 |
| Effect of purchased businesses for the period prior to acquisition: | | | | |
| Keystone Specialty | — | 0.00 | — | 0.00 |
| Other acquisitions | 0.00 | 0.02 | 0.01 | 0.03 |
| Pro forma earnings per share, basic ⁽¹⁾ | \$0.40 | \$0.37 | \$0.75 | \$0.73 |
| Earnings per share, diluted—as reported | \$0.39 | \$0.34 | \$0.74 | \$0.69 |
| Effect of purchased businesses for the period prior to acquisition: | | | | |
| Keystone Specialty | — | 0.00 | — | 0.00 |
| Other acquisitions | 0.00 | 0.02 | 0.01 | 0.03 |
| Pro forma earnings per share, diluted ⁽¹⁾ | \$0.39 | \$0.36 | \$0.75 | \$0.72 |

(1) The sum of the individual earnings per share amounts may not equal the total due to rounding.

Unaudited pro forma supplemental information is based upon accounting estimates and judgments that we believe are reasonable. The unaudited pro forma supplemental information includes the effect of purchase accounting adjustments, such as the adjustment of inventory acquired to net realizable value, adjustments to depreciation on acquired property and equipment, adjustments to rent expense for above or below market leases, adjustments to amortization on acquired intangible assets, adjustments to interest expense, and the related tax effects. Additionally, the pro forma impact of our Keystone Specialty acquisition reflects the elimination of acquisition related expenses totaling \$0.2 million for the six months ended June 30, 2014, which do not have a continuing impact on our operating results. Refer to Note 9, "Restructuring and Acquisition Related Expenses," for further information regarding our acquisition related expenses. These pro forma results are not necessarily indicative of what would have occurred if the

acquisitions had been in effect for the periods presented or of future results.

Note 9. Restructuring and Acquisition Related Expenses

Acquisition Related Expenses

Acquisition related expenses, which include external costs such as legal, accounting and advisory fees, totaled \$0.7 million and \$1.3 million for the three and six months ended June 30, 2015, respectively. Expenses incurred during the three and six months ended June 30, 2014 totaled \$1.7 million and \$1.9 million, respectively. Of our 2015 expenses, \$1.0 million was related to the acquisitions of seven aftermarket distribution businesses in the Netherlands during the first half of 2015 and \$0.3 million was related to potential acquisitions. The expenses incurred in the first half of 2014 were primarily related to our acquisitions of five aftermarket distribution businesses in the Netherlands.

Acquisition Integration Plans

During the three and six months ended June 30, 2015, we incurred \$0.9 million and \$6.9 million of restructuring expenses, respectively. Expenses incurred during the three and six months ended June 30, 2015 were primarily a result of the integration of our October 2014 acquisition of a supplier of parts for recreational vehicles into our Specialty business.

During the three and six months ended June 30, 2014, we incurred \$4.2 million and \$7.4 million of restructuring expenses, respectively. Expenses incurred during the six months ended June 30, 2014 were primarily a result of the integration of our acquisition of Keystone Specialty into our existing business. These integration activities included the closure of duplicate facilities, termination of employees in connection with the consolidation of overlapping facilities with our existing business, moving expenses, and other third party services directly related to our acquisitions.

We expect to incur additional expenses related to the integration of certain of our acquisitions into our existing operations throughout 2015. These integration activities are expected to include the closure of duplicate facilities, termination of employees in connection with the consolidation of overlapping facilities with our existing business, and moving expenses. Future expenses to complete these integration plans are expected to be less than \$5.0 million.

Note 10. Earnings Per Share

The following chart sets forth the computation of earnings per share (in thousands, except per share amounts):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|--------------------------------|------------|------------------------------|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Net Income | \$ 119,722 | \$ 104,882 | \$ 226,817 | \$ 209,535 |
| Denominator for basic earnings per share—Weighted-average shares outstanding | 304,286 | 302,030 | 304,145 | 301,719 |
| Effect of dilutive securities: | | | | |
| RSUs | 732 | 821 | 700 | 876 |
| Stock options | 2,229 | 2,981 | 2,260 | 3,074 |
| Restricted stock | — | 5 | — | 8 |
| Denominator for diluted earnings per share—Adjusted weighted-average shares outstanding | 307,247 | 305,837 | 307,105 | 305,677 |
| Earnings per share, basic | \$0.39 | \$0.35 | \$0.75 | \$0.69 |
| Earnings per share, diluted | \$0.39 | \$0.34 | \$0.74 | \$0.69 |

The following table sets forth the number of employee stock-based compensation awards outstanding but not included in the computation of diluted earnings per share because their effect would have been antidilutive for the three and six months ended June 30, 2015 and 2014 (in thousands):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--------------------------|--------------------------------|------|------------------------------|------|
| | 2015 | 2014 | 2015 | 2014 |
| Antidilutive securities: | | | | |
| RSUs | 310 | 405 | 323 | 203 |
| Stock options | 98 | 117 | 99 | 122 |

Note 11. Income Taxes

At the end of each interim period, we estimate our annual effective tax rate and apply that rate to our interim earnings. We also record the tax impact of certain unusual or infrequently occurring items, including changes in judgment about valuation allowances and the effects of changes in tax laws or rates, in the interim period in which they occur.

The computation of the annual estimated effective tax rate at each interim period requires certain estimates and significant judgment including, but not limited to, the expected operating income for the year, projections of the proportion of income earned and taxed in state and foreign jurisdictions, permanent and temporary differences between book and taxable income, and the likelihood of recovering deferred tax assets generated in the current year. The accounting estimates used to compute the provision for income taxes may change as new events occur, additional information is obtained or as the tax environment changes.

Our effective income tax rate for the six months ended June 30, 2015 was 35.2% compared with 34.0% for the comparable prior year period. The higher effective income tax rate for the six months ended June 30, 2015 is primarily a result of our expected geographic distribution of income, as we expect a smaller proportion of our annual pretax income will be earned in the typically lower tax rate international jurisdictions. In addition, the tax provision for the first six months of 2015 includes unfavorable discrete items of \$0.3 million primarily as a result of U.S. state deferred tax adjustments, compared to \$0.1 million of unfavorable discrete items during the prior year period.

Note 12. Accumulated Other Comprehensive Income (Loss)

The components of Accumulated Other Comprehensive Income (Loss) are as follows (in thousands):

| | Three Months Ended June 30, 2015 | | | | Three Months Ended June 30, 2014 | | | |
|--|-------------------------------------|---|---|---|-------------------------------------|--|---|---|
| | Foreign Currency Translation | Unrealized (Loss) Gain on Cash Flow Hedges | Unrealized (Loss) Gain on Pension Plans | Accumulated Other Comprehensive (Loss) Income | Foreign Currency Translation | Unrealized (Loss) Gain on Cash Flow Hedges | Unrealized (Loss) Gain on Pension Plans | Accumulated Other Comprehensive (Loss) Income |
| Beginning balance | \$ (81,883) | \$ (3,118) | \$ (9,623) | \$ (94,624) | \$ 24,343 | \$ (4,803) | \$ 664 | \$ 20,204 |
| Pretax income (loss) | 44,510 | (166) | — | 44,344 | 15,879 | 466 | — | 16,345 |
| Income tax effect | — | 69 | — | 69 | — | (122) | — | (122) |
| Reclassification of unrealized gain (loss) | — | 1,564 | (27) | 1,537 | — | 133 | (43) | 90 |
| Reclassification of deferred income taxes | — | (549) | 6 | (543) | — | (20) | 13 | (7) |
| Ending Balance | \$ (37,373) | \$ (2,200) | \$ (9,644) | \$ (49,217) | \$ 40,222 | \$ (4,346) | \$ 634 | \$ 36,510 |
| | Six Months Ended June 30, 2015 | | | | Six Months Ended June 30, 2014 | | | |
| | Foreign Currency Translation | Unrealized (Loss) Gain on Cash Flow Hedges | Unrealized (Loss) Gain on Pension Plans | Accumulated Other Comprehensive (Loss) Income | Foreign Currency Translation | Unrealized (Loss) Gain on Cash Flow Hedges | Unrealized (Loss) Gain on Pension Plans | Accumulated Other Comprehensive (Loss) Income |
| | \$ (27,073) | \$ (3,401) | \$ (9,751) | \$ (40,225) | \$ 24,906 | \$ (5,596) | \$ 701 | \$ 20,011 |

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| | | | | | | | | |
|--|-------------|-------------|-------------|--------------|----------|------------|--------|-----------|
| Beginning balance | | | | | | | | |
| Pretax (loss) income | (10,300) | (1,239) | — | (11,539) | 15,316 | (176) | — | 15,140 |
| Income tax effect | — | 439 | — | 439 | — | 46 | — | 46 |
| Reclassification of unrealized gain (loss) | — | 3,085 | 143 | 3,228 | — | 2,093 | (90) | 2,003 |
| Reclassification of deferred income taxes | — | (1,084) | (36) | (1,120) | — | (713) | 23 | (690) |
| Ending Balance | \$(37,373) | \$ (2,200) | \$ (9,644) | \$ (49,217) | \$40,222 | \$(4,346) | \$ 634 | \$ 36,510 |

Unrealized losses on our interest rate swap contracts totaling \$1.6 million and \$3.1 million were reclassified to interest expense in our Unaudited Condensed Consolidated Statements of Income during the three and six months ended June 30, 2015, respectively. During the three and six months ended June 30, 2014, unrealized losses of \$1.6 million and \$3.1 million, respectively related to our interest rate swaps were reclassified to interest expense. The remaining reclassification of unrealized gains during the three and six months ended June 30, 2014 related to our foreign currency forward contracts and was recorded to other income in our our Unaudited Condensed Consolidated Statements of Income. These gains offset the remeasurement of certain of our intercompany balances. The deferred income taxes related to our cash flow hedges were reclassified from Accumulated Other Comprehensive Income to income tax expense.

Note 13. Segment and Geographic Information

We have four operating segments: Wholesale – North America; Wholesale – Europe; Self Service; and Specialty. Our Wholesale – North America and Self Service operating segments are aggregated into one reportable segment, North America, because they possess similar economic characteristics and have common products and services, customers, and methods of distribution. Therefore, we present three reportable segments: North America, Europe and Specialty. The following tables present our financial performance by reportable segment for the periods indicated (in thousands):

| | North America | Europe | Specialty | Eliminations | Consolidated |
|----------------------------------|------------------|-----------|-----------|--------------|---------------|
| Three Months Ended June 30, 2015 | | | | | |
| Revenue: | | | | | |
| Third Party | \$1,044,779 | \$509,833 | \$283,458 | \$— | \$1,838,070 |
| Intersegment | 372 | 70 | 872 | (1,314) |) — |
| Total segment revenue | \$1,045,151 | \$509,903 | \$284,330 | \$(1,314) |) \$1,838,070 |
| Segment EBITDA | \$138,880 | \$53,943 | \$40,198 | \$— | \$233,021 |
| Depreciation and amortization | 17,249 | 8,704 | 5,092 | — | 31,045 |
| Three Months Ended June 30, 2014 | | | | | |
| Revenue: | | | | | |
| Third Party | \$1,025,989 | \$465,173 | \$217,970 | \$— | \$1,709,132 |
| Intersegment | 101 | — | 430 | (531) |) — |
| Total segment revenue | \$1,026,090 | \$465,173 | \$218,400 | \$(531) |) \$1,709,132 |
| Segment EBITDA | \$137,150 | \$45,945 | \$28,356 | \$— | \$211,451 |
| Depreciation and amortization | 17,508 | 8,491 | 5,048 | — | 31,047 |
| | North America | Europe | Specialty | Eliminations | Consolidated |
| Six Months Ended June 30, 2015 | | | | | |
| Revenue: | | | | | |
| Third Party | \$2,090,858 | \$997,179 | \$523,945 | \$— | \$3,611,982 |
| Intersegment | 466 | 70 | 1,607 | (2,143) |) — |
| Total segment revenue | \$2,091,324 | \$997,249 | \$525,552 | \$(2,143) |) \$3,611,982 |
| Segment EBITDA | \$288,268 | \$100,466 | \$65,602 | \$— | \$454,336 |
| Depreciation and amortization | 34,515 | 17,055 | 10,144 | — | 61,714 |
| Six Months Ended June 30, 2014 | | | | | |
| Revenue: | | | | | |
| Third Party | \$2,055,255 | \$884,887 | \$394,767 | \$— | \$3,334,909 |
| Intersegment | 134 | — | 656 | (790) |) — |
| Total segment revenue | \$2,055,389 | \$884,887 | \$395,423 | \$(790) |) \$3,334,909 |
| Segment EBITDA | \$283,288 | \$87,100 | \$46,160 | \$— | \$416,548 |
| Depreciation and amortization | 34,653 | 15,457 | 8,783 | — | 58,893 |

The key measure of segment profit or loss reviewed by our chief operating decision maker, who is our Chief Executive Officer, is Segment EBITDA. Segment EBITDA includes revenue and expenses that are controllable by the segment. Corporate and administrative expenses are allocated to the segments based on usage, with shared expenses apportioned based

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on the segment's percentage of consolidated revenue. Segment EBITDA is calculated as EBITDA excluding restructuring and acquisition related expenses, change in fair value of contingent consideration liabilities and equity in earnings of unconsolidated subsidiaries. EBITDA, which is the basis for Segment EBITDA, is calculated as net income excluding depreciation, amortization, interest (including loss on debt extinguishment) and taxes. Loss on debt extinguishment is considered a component of interest in calculating EBITDA, as the write-off of debt issuance costs is similar to the treatment of debt issuance cost amortization.

The table below provides a reconciliation from Segment EBITDA to Net Income (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|-----------|------------------|-----------|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 |
| Segment EBITDA | \$233,021 | \$211,451 | \$454,336 | \$416,548 |
| Deduct: | | | | |
| Restructuring and acquisition related expenses ⁽¹⁾ | 1,663 | 5,901 | 8,151 | 9,222 |
| Change in fair value of contingent consideration liabilities ⁽²⁾ | 125 | (790) | 276 | (2,012) |
| Add: | | | | |
| Equity in earnings of unconsolidated subsidiaries | (1,162) | (442) | (3,070) | (478) |
| EBITDA | 230,071 | 205,898 | 442,839 | 408,860 |
| Depreciation and amortization | 31,045 | 31,047 | 61,714 | 58,893 |
| Interest expense, net | 14,622 | 15,628 | 29,528 | 31,746 |
| Loss on debt extinguishment | — | — | — | 324 |
| Provision for income taxes | 64,682 | 54,341 | 124,780 | 108,362 |
| Net income | \$119,722 | \$104,882 | \$226,817 | \$209,535 |

⁽¹⁾ See Note 9, "Restructuring and Acquisition Related Expenses," for further information.

⁽²⁾ See Note 6, "Fair Value Measurements," for further information on our contingent consideration liabilities.

The following table presents capital expenditures, which includes additions to property and equipment, by reportable segment (in thousands):

| | Three Months Ended | | Six Months Ended | |
|----------------------|--------------------|----------|------------------|----------|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 |
| Capital Expenditures | | | | |
| North America | \$14,744 | \$21,355 | \$30,147 | \$40,276 |
| Europe | 22,303 | 10,824 | 30,172 | 24,275 |
| Specialty | 3,620 | 1,436 | 6,444 | 2,780 |
| | \$40,667 | \$33,615 | \$66,763 | \$67,331 |

The following table presents assets by reportable segment (in thousands):

| | June 30, 2015 | December 31, 2014 |
|-----------------------------------|------------------|----------------------|
| Receivables, net | | |
| North America | \$330,322 | \$322,713 |
| Europe | 234,842 | 227,987 |
| Specialty | 86,107 | 50,722 |
| Total receivables, net | 651,271 | 601,422 |
| Inventory | | |
| North America | 791,840 | 826,429 |
| Europe | 386,611 | 402,488 |
| Specialty | 223,948 | 204,930 |
| Total inventory | 1,402,399 | 1,433,847 |
| Property and Equipment, net | | |
| North America | 454,733 | 456,288 |
| Europe | 147,773 | 128,309 |
| Specialty | 47,547 | 45,390 |
| Total property and equipment, net | 650,053 | 629,987 |
| Other unallocated assets | 2,930,819 | 2,908,236 |
| Total assets | \$5,634,542 | \$5,573,492 |

We report net receivables, inventories, and net property and equipment by segment as that information is used by the chief operating decision maker in assessing segment performance. These assets provide a measure for the operating capital employed in each segment. Unallocated assets include cash, prepaid and other current and noncurrent assets, goodwill, intangibles and deferred income taxes.

The majority of our operations are conducted in the U.S. Our European operations are located in the U.K., the Netherlands, Belgium, France, Sweden, and Norway. Our operations in other countries include recycled and aftermarket operations in Canada, engine remanufacturing and bumper refurbishing operations in Mexico, an aftermarket parts freight consolidation warehouse in Taiwan, other alternative parts operations in Guatemala, and administrative support functions in India. Our net sales are attributed to geographic area based on the location of the selling operation.

The following table sets forth our revenue by geographic area (in thousands):

| | Three Months Ended | | Six Months Ended | |
|-----------------|--------------------|-------------|------------------|-------------|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 |
| Revenue | | | | |
| United States | \$1,228,424 | \$1,135,298 | \$2,423,369 | \$2,243,168 |
| United Kingdom | 347,064 | 337,931 | 690,671 | 654,877 |
| Other countries | 262,582 | 235,903 | 497,942 | 436,864 |
| | \$1,838,070 | \$1,709,132 | \$3,611,982 | \$3,334,909 |

The following table sets forth our tangible long-lived assets by geographic area (in thousands):

| | June 30, 2015 | December 31, 2014 |
|-------------------|------------------|----------------------|
| Long-lived Assets | | |
| United States | \$472,737 | \$469,450 |
| United Kingdom | 113,022 | 92,813 |
| Other countries | 64,294 | 67,724 |
| | \$650,053 | \$629,987 |

The following table sets forth our revenue by product category (in thousands):

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|-------------|------------------|-------------|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 |
| Aftermarket, other new and refurbished products | \$1,296,168 | \$1,169,021 | \$2,542,639 | \$2,273,670 |
| Recycled, remanufactured and related products and services | 408,180 | 371,840 | 806,625 | 736,744 |
| Other | 133,722 | 168,271 | 262,718 | 324,495 |
| | \$1,838,070 | \$1,709,132 | \$3,611,982 | \$3,334,909 |

Our North American reportable segment generates revenue from all of our product categories, while our European and Specialty segments generate revenue primarily from the sale of aftermarket products. Revenue from other sources includes scrap sales, bulk sales to mechanical remanufacturers (including cores) and sales of aluminum ingots and sows from our furnace operations.

Note 14. Condensed Consolidating Financial Information

LKQ Corporation (the "Parent") issued, and certain of its 100% owned subsidiaries (the "Guarantors") have fully and unconditionally guaranteed, jointly and severally, the Company's Notes due on May 15, 2023. A Guarantor's guarantee will be unconditionally and automatically released and discharged upon the occurrence of any of the following events: (i) a transfer (including as a result of consolidation or merger) by the Guarantor to any person that is not a Guarantor of all or substantially all assets and properties of such Guarantor, provided the Guarantor is also released from its obligations with respect to indebtedness under the Credit Agreement or other indebtedness of ours, which obligation gave rise to the guarantee of the Notes; (ii) a transfer (including as a result of consolidation or merger) to any person that is not a Guarantor of the equity interests of a Guarantor or issuance by a Guarantor of its equity interests such that the Guarantor ceases to be a subsidiary, as defined in the Indenture, provided the Guarantor is also released from its obligations with respect to indebtedness under the Credit Agreement or other indebtedness of ours, which obligation gave rise to the guarantee of the Notes; (iii) the release of the Guarantor from its obligations with respect to indebtedness under the Credit Agreement or other indebtedness of ours, which obligation gave rise to the guarantee of the Notes; and (iv) upon legal defeasance, covenant defeasance or satisfaction and discharge of the Indenture, as defined in the Indenture.

Presented below are the unaudited condensed consolidating financial statements of the Parent, the Guarantors, the non-guarantor subsidiaries (the "Non-Guarantors"), and the elimination entries necessary to present the Company's financial statements on a consolidated basis as required by Rule 3-10 of Regulation S-X of the Securities Exchange Act of 1934 resulting from the guarantees of the Notes. Investments in consolidated subsidiaries have been presented under the equity method of accounting. The principal elimination entries eliminate investments in subsidiaries, intercompany balances, and intercompany revenue and expenses. The unaudited condensed consolidating financial statements below have been prepared from the Company's financial information on the same basis of accounting as the unaudited condensed consolidated financial statements, and may not necessarily be indicative of the financial position, results of operations or cash flows had the Parent, Guarantors and Non-Guarantors operated as independent entities.

LKQ CORPORATION AND SUBSIDIARIES
 Unaudited Condensed Consolidating Balance Sheets
 (In thousands)

| | June 30, 2015 | | | | Consolidated |
|--|---------------|-------------|----------------|---------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Assets | | | | | |
| Current Assets: | | | | | |
| Cash and equivalents | \$45,801 | \$28,715 | \$ 68,907 | \$— | \$143,423 |
| Receivables, net | — | 261,226 | 390,045 | — | 651,271 |
| Intercompany receivables, net | 3,038 | — | 14,813 | (17,851) | — |
| Inventory | — | 946,939 | 455,460 | — | 1,402,399 |
| Deferred income taxes | 3,456 | 71,356 | 3,156 | — | 77,968 |
| Prepaid expenses and other current assets | 10,241 | 38,864 | 48,455 | — | 97,560 |
| Total Current Assets | 62,536 | 1,347,100 | 980,836 | (17,851) | 2,372,621 |
| Property and Equipment, net | 415 | 473,999 | 175,639 | — | 650,053 |
| Intangible Assets: | | | | | |
| Goodwill | — | 1,567,993 | 718,525 | — | 2,286,518 |
| Other intangibles, net | — | 146,056 | 82,524 | — | 228,580 |
| Investment in Subsidiaries | 3,338,540 | 293,779 | — | (3,632,319) | — |
| Intercompany Notes Receivable | 627,948 | 23,579 | — | (651,527) | — |
| Other Assets | 50,613 | 23,392 | 25,820 | (3,055) | 96,770 |
| Total Assets | \$4,080,052 | \$3,875,898 | \$ 1,983,344 | \$(4,304,752) | \$5,634,542 |
| Liabilities and Stockholders' Equity | | | | | |
| Current Liabilities: | | | | | |
| Accounts payable | \$1,381 | \$178,731 | \$ 212,839 | \$— | \$392,951 |
| Intercompany payables, net | — | 14,813 | 3,038 | (17,851) | — |
| Accrued expenses: | | | | | |
| Accrued payroll-related liabilities | 5,413 | 36,590 | 27,324 | — | 69,327 |
| Other accrued expenses | 5,679 | 87,394 | 90,350 | — | 183,423 |
| Other current liabilities | 283 | 16,788 | 24,215 | — | 41,286 |
| Current portion of long-term obligations | 23,661 | 4,209 | 11,508 | — | 39,378 |
| Total Current Liabilities | 36,417 | 338,525 | 369,274 | (17,851) | 726,365 |
| Long-Term Obligations, Excluding Current Portion | 1,056,375 | 6,705 | 588,984 | — | 1,652,064 |
| Intercompany Notes Payable | — | 611,085 | 40,442 | (651,527) | — |
| Deferred Income Taxes | — | 165,144 | 16,434 | (3,055) | 178,523 |
| Other Noncurrent Liabilities | 33,167 | 65,271 | 25,059 | — | 123,497 |
| Stockholders' Equity | 2,954,093 | 2,689,168 | 943,151 | (3,632,319) | 2,954,093 |
| Total Liabilities and Stockholders' Equity | \$4,080,052 | \$3,875,898 | \$ 1,983,344 | \$(4,304,752) | \$5,634,542 |

LKQ CORPORATION AND SUBSIDIARIES
 Unaudited Condensed Consolidating Balance Sheets
 (In thousands)

| | December 31, 2014 | | | | Consolidated |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Assets | | | | | |
| Current Assets: | | | | | |
| Cash and equivalents | \$ 14,930 | \$ 32,103 | \$ 67,572 | \$— | \$ 114,605 |
| Receivables, net | 145 | 217,542 | 383,735 | — | 601,422 |
| Intercompany receivables, net | 1,360 | — | 8,048 | (9,408) | — |
| Inventory | — | 964,477 | 469,370 | — | 1,433,847 |
| Deferred income taxes | 4,064 | 62,850 | 10,215 | 4,615 | 81,744 |
| Prepaid expenses and other current assets | 20,640 | 36,553 | 28,606 | — | 85,799 |
| Total Current Assets | 41,139 | 1,313,525 | 967,546 | (4,793) | 2,317,417 |
| Property and Equipment, net | 494 | 470,791 | 158,702 | — | 629,987 |
| Intangible Assets: | | | | | |
| Goodwill | — | 1,563,796 | 725,099 | — | 2,288,895 |
| Other intangibles, net | — | 155,819 | 89,706 | — | 245,525 |
| Investment in Subsidiaries | 3,216,039 | 279,967 | — | (3,496,006) | — |
| Intercompany Notes Receivable | 667,949 | 23,449 | — | (691,398) | — |
| Other Assets | 49,601 | 24,457 | 20,481 | (2,871) | 91,668 |
| Total Assets | \$ 3,975,222 | \$ 3,831,804 | \$ 1,961,534 | \$(4,195,068) | \$ 5,573,492 |
| Liabilities and Stockholders' Equity | | | | | |
| Current Liabilities: | | | | | |
| Accounts payable | \$ 682 | \$ 182,607 | \$ 216,913 | \$— | \$ 400,202 |
| Intercompany payables, net | — | 8,048 | 1,360 | (9,408) | — |
| Accrued expenses: | | | | | |
| Accrued payroll-related liabilities | 8,075 | 48,850 | 29,091 | — | 86,016 |
| Other accrued expenses | 8,061 | 83,857 | 72,230 | — | 164,148 |
| Other current liabilities | 283 | 16,197 | 15,720 | 4,615 | 36,815 |
| Current portion of long-term obligations | 55,172 | 4,599 | 3,744 | — | 63,515 |
| Total Current Liabilities | 72,273 | 344,158 | 339,058 | (4,793) | 750,696 |
| Long-Term Obligations, Excluding Current Portion | 1,150,624 | 6,561 | 643,862 | — | 1,801,047 |
| Intercompany Notes Payable | — | 649,824 | 41,574 | (691,398) | — |
| Deferred Income Taxes | — | 156,727 | 27,806 | (2,871) | 181,662 |
| Other Noncurrent Liabilities | 31,668 | 60,213 | 27,549 | — | 119,430 |
| Stockholders' Equity | 2,720,657 | 2,614,321 | 881,685 | (3,496,006) | 2,720,657 |
| Total Liabilities and Stockholders' Equity | \$ 3,975,222 | \$ 3,831,804 | \$ 1,961,534 | \$(4,195,068) | \$ 5,573,492 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Income

(In thousands)

| | For the Three Months Ended June 30, 2015 | | | | |
|--|--|-------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Revenue | \$— | \$1,269,541 | \$ 599,744 | \$(31,215) | \$1,838,070 |
| Cost of goods sold | — | 770,026 | 375,315 | (31,215) | 1,114,126 |
| Gross margin | — | 499,515 | 224,429 | — | 723,944 |
| Facility and warehouse expenses | — | 100,289 | 36,090 | — | 136,379 |
| Distribution expenses | — | 102,753 | 47,286 | — | 150,039 |
| Selling, general and administrative expenses | 8,761 | 119,958 | 77,077 | — | 205,796 |
| Restructuring and acquisition related expenses | — | 1,185 | 478 | — | 1,663 |
| Depreciation and amortization | 39 | 19,873 | 9,870 | — | 29,782 |
| Operating (loss) income | (8,800) | 155,457 | 53,628 | — | 200,285 |
| Other expense (income): | | | | | |
| Interest expense (income), net | 12,241 | (172) | 2,553 | — | 14,622 |
| Intercompany interest (income) expense, net | (10,378) | 7,056 | 3,322 | — | — |
| Change in fair value of contingent consideration liabilities | — | 55 | 70 | — | 125 |
| Other expense (income), net | 2 | (1,161) | 1,131 | — | (28) |
| Total other expense, net | 1,865 | 5,778 | 7,076 | — | 14,719 |
| (Loss) income before (benefit) provision for income taxes | (10,665) | 149,679 | 46,552 | — | 185,566 |
| (Benefit) provision for income taxes | (4,294) | 59,495 | 9,481 | — | 64,682 |
| Equity in earnings of unconsolidated subsidiaries | — | 19 | (1,181) | — | (1,162) |
| Equity in earnings of subsidiaries | 126,093 | 7,335 | — | (133,428) | — |
| Net income | \$ 119,722 | \$97,538 | \$ 35,890 | \$(133,428) | \$ 119,722 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Income

(In thousands)

| | For the Three Months Ended June 30, 2014 | | | | |
|--|--|-------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Revenue | \$— | \$1,179,984 | \$ 561,876 | \$(32,728) | \$1,709,132 |
| Cost of goods sold | — | 717,251 | 353,550 | (32,728) | 1,038,073 |
| Gross margin | — | 462,733 | 208,326 | — | 671,059 |
| Facility and warehouse expenses | — | 93,086 | 35,420 | — | 128,506 |
| Distribution expenses | — | 97,846 | 48,698 | — | 146,544 |
| Selling, general and administrative expenses | 7,099 | 113,029 | 66,457 | — | 186,585 |
| Restructuring and acquisition related expenses | — | 3,496 | 2,405 | — | 5,901 |
| Depreciation and amortization | 59 | 20,296 | 9,572 | — | 29,927 |
| Operating (loss) income | (7,158) | 134,980 | 45,774 | — | 173,596 |
| Other expense (income): | | | | | |
| Interest expense, net | 12,576 | 44 | 3,008 | — | 15,628 |
| Intercompany interest (income) expense, net | (10,866) | 4,051 | 6,815 | — | — |
| Change in fair value of contingent consideration liabilities | — | (847) | 57 | — | (790) |
| Other (income) expense, net | (59) | (1,617) | 769 | — | (907) |
| Total other expense, net | 1,651 | 1,631 | 10,649 | — | 13,931 |
| (Loss) income before (benefit) provision for income taxes | (8,809) | 133,349 | 35,125 | — | 159,665 |
| (Benefit) provision for income taxes | (3,687) | 50,518 | 7,510 | — | 54,341 |
| Equity in earnings of unconsolidated subsidiaries | — | 15 | (457) | — | (442) |
| Equity in earnings of subsidiaries | 110,004 | 9,631 | — | (119,635) | — |
| Net income | \$104,882 | \$92,477 | \$ 27,158 | \$(119,635) | \$104,882 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Income

(In thousands)

| | For the Six Months Ended June 30, 2015 | | | | |
|--|--|-------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Revenue | \$— | \$2,495,449 | \$ 1,182,687 | \$(66,154) | \$3,611,982 |
| Cost of goods sold | — | 1,510,829 | 743,884 | (66,154) | 2,188,559 |
| Gross margin | — | 984,620 | 438,803 | — | 1,423,423 |
| Facility and warehouse expenses | — | 198,050 | 70,986 | — | 269,036 |
| Distribution expenses | — | 198,745 | 93,008 | — | 291,753 |
| Selling, general and administrative expenses | 16,392 | 241,620 | 151,025 | — | 409,037 |
| Restructuring and acquisition related expenses | — | 7,245 | 906 | — | 8,151 |
| Depreciation and amortization | 79 | 39,764 | 19,392 | — | 59,235 |
| Operating (loss) income | (16,471) | 299,196 | 103,486 | — | 386,211 |
| Other expense (income): | | | | | |
| Interest expense (income), net | 24,555 | (129) | 5,102 | — | 29,528 |
| Intercompany interest (income) expense, net | (21,201) | 14,315 | 6,886 | — | — |
| Change in fair value of contingent consideration liabilities | — | 110 | 166 | — | 276 |
| Other expense (income), net | 27 | (2,951) | 4,664 | — | 1,740 |
| Total other expense, net | 3,381 | 11,345 | 16,818 | — | 31,544 |
| (Loss) income before (benefit) provision for income taxes | (19,852) | 287,851 | 86,668 | — | 354,667 |
| (Benefit) provision for income taxes | (8,049) | 115,272 | 17,557 | — | 124,780 |
| Equity in earnings of unconsolidated subsidiaries | — | 30 | (3,100) | — | (3,070) |
| Equity in earnings of subsidiaries | 238,620 | 14,595 | — | (253,215) | — |
| Net income | \$226,817 | \$187,204 | \$ 66,011 | \$(253,215) | \$226,817 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Income

(In thousands)

| | For the Six Months Ended June 30, 2014 | | | | Consolidated |
|--|--|-------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Revenue | \$— | \$2,320,304 | \$ 1,076,395 | \$(61,790) | \$3,334,909 |
| Cost of goods sold | — | 1,397,881 | 675,875 | (61,790) | 2,011,966 |
| Gross margin | — | 922,423 | 400,520 | — | 1,322,943 |
| Facility and warehouse expenses | — | 186,186 | 68,479 | — | 254,665 |
| Distribution expenses | — | 192,730 | 91,143 | — | 283,873 |
| Selling, general and administrative expenses | 15,010 | 227,112 | 128,993 | — | 371,115 |
| Restructuring and acquisition related expenses | — | 6,484 | 2,738 | — | 9,222 |
| Depreciation and amortization | 118 | 38,964 | 17,556 | — | 56,638 |
| Operating (loss) income | (15,128) | 270,947 | 91,611 | — | 347,430 |
| Other expense (income): | | | | | |
| Interest expense, net | 26,245 | 115 | 5,386 | — | 31,746 |
| Intercompany interest (income) expense, net | (23,190) | 10,072 | 13,118 | — | — |
| Loss on debt extinguishment | 324 | — | — | — | 324 |
| Change in fair value of contingent consideration liabilities | — | (2,237) | 225 | — | (2,012) |
| Other (income) expense, net | (74) | (3,378) | 2,449 | — | (1,003) |
| Total other expense, net | 3,305 | 4,572 | 21,178 | — | 29,055 |
| (Loss) income before (benefit) provision for income taxes | (18,433) | 266,375 | 70,433 | — | 318,375 |
| (Benefit) provision for income taxes | (7,302) | 100,739 | 14,925 | — | 108,362 |
| Equity in earnings of unconsolidated subsidiaries | — | 15 | (493) | — | (478) |
| Equity in earnings of subsidiaries | 220,666 | 18,377 | — | (239,043) | — |
| Net income | \$209,535 | \$184,028 | \$ 55,015 | \$(239,043) | \$209,535 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Comprehensive Income

(In thousands)

| | For the Three Months Ended June 30, 2015 | | | | Consolidated |
|---|--|------------|----------------|---------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Net income | \$ 119,722 | \$ 97,538 | \$ 35,890 | \$ (133,428) | \$ 119,722 |
| Other comprehensive income (loss), net of tax: | | | | | |
| Foreign currency translation | 44,510 | 13,134 | 44,216 | (57,350) | 44,510 |
| Net change in unrecognized gains/losses on derivative instruments, net of tax | 918 | — | 191 | (191) | 918 |
| Net change in unrealized gains/losses on pension plan, net of tax | (21) | — | (21) | 21 | (21) |
| Total other comprehensive income | 45,407 | 13,134 | 44,386 | (57,520) | 45,407 |
| Total comprehensive income | \$ 165,129 | \$ 110,672 | \$ 80,276 | \$ (190,948) | \$ 165,129 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Comprehensive Income

(In thousands)

| | For the Three Months Ended June 30, 2014 | | | | Consolidated |
|---|--|------------|----------------|---------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Net income | \$ 104,882 | \$ 92,477 | \$ 27,158 | \$ (119,635) | \$ 104,882 |
| Other comprehensive income (loss), net of tax: | | | | | |
| Foreign currency translation | 15,879 | 7,598 | 14,891 | (22,489) | 15,879 |
| Net change in unrecognized gains/losses on derivative instruments, net of tax | 457 | — | 296 | (296) | 457 |
| Change in unrealized gain on pension plan, net of tax | (30) | — | (30) | 30 | (30) |
| Total other comprehensive income | 16,306 | 7,598 | 15,157 | (22,755) | 16,306 |
| Total comprehensive income | \$ 121,188 | \$ 100,075 | \$ 42,315 | \$ (142,390) | \$ 121,188 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Comprehensive Income

(In thousands)

| | For the Six Months Ended June 30, 2015 | | | | Consolidated |
|---|--|------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Net income | \$226,817 | \$187,204 | \$ 66,011 | \$(253,215) | \$ 226,817 |
| Other comprehensive (loss) income, net of tax: | | | | | |
| Foreign currency translation | (10,300) | (1,238) | (8,583) | 9,821 | (10,300) |
| Net change in unrecognized gains/losses on derivative instruments, net of tax | 1,201 | — | 129 | (129) | 1,201 |
| Net change in unrealized gains/losses on pension plan, net of tax | 107 | — | 107 | (107) | 107 |
| Total other comprehensive loss | (8,992) | (1,238) | (8,347) | 9,585 | (8,992) |
| Total comprehensive income | \$217,825 | \$185,966 | \$ 57,664 | \$(243,630) | \$ 217,825 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Comprehensive Income

(In thousands)

| | For the Six Months Ended June 30, 2014 | | | | Consolidated |
|---|--|------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | |
| Net income | \$209,535 | \$184,028 | \$ 55,015 | \$(239,043) | \$ 209,535 |
| Other comprehensive income (loss), net of tax: | | | | | |
| Foreign currency translation | 15,316 | 7,520 | 15,312 | (22,832) | 15,316 |
| Net change in unrecognized gains/losses on derivative instruments, net of tax | 1,250 | — | 181 | (181) | 1,250 |
| Change in unrealized gain on pension plan, net of tax | (67) | — | (67) | 67 | (67) |
| Total other comprehensive income | 16,499 | 7,520 | 15,426 | (22,946) | 16,499 |
| Total comprehensive income | \$226,034 | \$191,548 | \$ 70,441 | \$(261,989) | \$ 226,034 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Cash Flows

(In thousands)

| | For the Six Months Ended June 30, 2015 | | | | |
|--|--|------------|----------------|--------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | |
| Net cash provided by operating activities | \$121,024 | \$188,713 | \$ 89,630 | \$(116,668) | \$ 282,699 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | | |
| Purchases of property and equipment | (3) | (34,791) | (31,969) | — | (66,763) |
| Investment and intercompany note activity with subsidiaries | 30,818 | — | — | (30,818) | — |
| Acquisitions, net of cash acquired | — | (6,583) | (30,625) | — | (37,208) |
| Other investing activities, net | — | 585 | (5,794) | — | (5,209) |
| Net cash provided by (used in) investing activities | 30,815 | (40,789) | (68,388) | (30,818) | (109,180) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | | |
| Proceeds from exercise of stock options | 3,288 | — | — | — | 3,288 |
| Excess tax benefit from stock-based payments | 6,737 | — | — | — | 6,737 |
| Taxes paid related to net share settlements of stock-based compensation awards | (5,243) | — | — | — | (5,243) |
| Borrowings under revolving credit facilities | 132,000 | — | 67,621 | — | 199,621 |
| Repayments under revolving credit facilities | (215,000) | — | (79,276) | — | (294,276) |
| Repayments under term loans | (11,250) | — | — | — | (11,250) |
| Borrowings under receivables securitization facility | — | — | 2,100 | — | 2,100 |
| Repayments under receivables securitization facility | — | — | (1,758) | — | (1,758) |
| Repayments of other long-term debt | (31,500) | (596) | (9,994) | — | (42,090) |
| Payments of other obligations | — | (2,050) | — | — | (2,050) |
| Investment and intercompany note activity with parent | — | (32,051) | 1,233 | 30,818 | — |
| Dividends | — | (116,668) | — | 116,668 | — |
| Net cash used in financing activities | (120,968) | (151,365) | (20,074) | 147,486 | (144,921) |
| Effect of exchange rate changes on cash and equivalents | — | 53 | 167 | — | 220 |
| Net increase (decrease) in cash and equivalents | 30,871 | (3,388) | 1,335 | — | 28,818 |
| Cash and equivalents, beginning of period | 14,930 | 32,103 | 67,572 | — | 114,605 |
| Cash and equivalents, end of period | \$45,801 | \$28,715 | \$ 68,907 | \$— | \$ 143,423 |

LKQ CORPORATION AND SUBSIDIARIES

Unaudited Condensed Consolidating Statements of Cash Flows

(In thousands)

| | For the Six Months Ended June 30, 2014 | | | | |
|---|--|------------|----------------|---------------|--------------|
| | Parent | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | |
| Net cash provided by (used in) operating activities | \$ 149,099 | \$ 213,507 | \$ (60,182) | \$ (150,220) | \$ 152,204 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | | |
| Purchases of property and equipment | (32) | (39,338) | (27,961) | — | (67,331) |
| Investment and intercompany note activity with subsidiaries | (213,812) | (607) | — | 214,419 | — |
| Acquisitions, net of cash acquired | — | (518,736) | (116,596) | — | (635,332) |
| Other investing activities, net | — | 420 | (79) | — | 341 |
| Net cash used in investing activities | (213,844) | (558,261) | (144,636) | 214,419 | (702,322) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | | |
| Proceeds from exercise of stock options | 4,207 | — | — | — | 4,207 |
| Excess tax benefit from stock-based payments | 9,747 | — | — | — | 9,747 |
| Debt issuance costs | (3,640) | — | (75) | — | (3,715) |
| Borrowings under revolving credit facilities | 633,000 | — | 527,461 | — | 1,160,461 |
| Repayments under revolving credit facilities | (625,000) | — | (49,432) | — | (674,432) |
| Borrowings under term loans | 11,250 | — | — | — | 11,250 |
| Repayments under term loans | (5,625) | — | — | — | (5,625) |
| Borrowings under receivables securitization facility | — | — | 80,000 | — | 80,000 |
| Repayments of other long-term debt | (1,920) | (1,592) | (10,017) | — | (13,529) |
| Payments of other obligations | — | (407) | (41,527) | — | (41,934) |
| Settlement of foreign currency forward contract | (19,959) | — | — | — | (19,959) |
| Investment and intercompany note activity with parent | — | 497,100 | (282,681) | (214,419) | — |
| Dividends | — | (150,220) | — | 150,220 | — |
| Net cash provided by financing activities | 2,060 | 344,881 | 223,729 | (64,199) | 506,471 |
| Effect of exchange rate changes on cash and equivalents | — | (142) | 2,865 | — | 2,723 |
| Net (decrease) increase in cash and equivalents | (62,685) | (15) | 21,776 | — | (40,924) |
| Cash and equivalents, beginning of period | 77,926 | 13,693 | 58,869 | — | 150,488 |
| Cash and equivalents, end of period | \$ 15,241 | \$ 13,678 | \$ 80,645 | \$ — | \$ 109,564 |

Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements. Words such as “may,” “will,” “plan,” “should,” “expect,” “anticipate,” “believe,” “if,” “estimate,” “intend,” “project” and similar words or expressions are used to identify the forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. However, these forward-looking statements are subject to risks, uncertainties, assumptions and other factors that may cause our actual results, performance or achievements to be materially different. These factors include, among other things, those described under Risk Factors in Item 1A of our 2014 Annual Report on Form 10-K, filed with the SEC on March 2, 2015, as supplemented in subsequent filings, including this Quarterly Report on Form 10-Q.

Other matters set forth in this Quarterly Report may also cause our actual future results to differ materially from these forward-looking statements. We cannot assure you that our expectations will prove to be correct. In addition, all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements mentioned above. You should not place undue reliance on these forward-looking statements. All of these forward-looking statements are based on our expectations as of the date of this Quarterly Report. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We provide replacement parts, components and systems used in the repair and maintenance of vehicles, as well as specialty vehicle products and accessories.

Buyers of vehicle replacement products have the option to purchase from primarily five sources: new products produced by original equipment manufacturers ("OEMs"), which are commonly known as OEM products; new products produced by companies other than the OEMs, which are sometimes referred to as aftermarket products; recycled products obtained from salvage vehicles; used products that have been refurbished; and used products that have been remanufactured. We distribute a variety of products to collision and mechanical repair shops, including aftermarket collision and mechanical products, recycled collision and mechanical products, refurbished collision products such as wheels, bumper covers and lights, and remanufactured engines. Collectively, we refer to these products as alternative parts because they are not new OEM products.

We are the nation's largest provider of alternative vehicle collision replacement products and a leading provider of alternative vehicle mechanical replacement products, with our sales, processing, and distribution facilities reaching most major markets in the United States and Canada. We are also a leading provider of alternative vehicle replacement and maintenance products in the United Kingdom and the Benelux region of continental Europe. In addition to our wholesale operations, we operate self service retail facilities across the U.S. that sell recycled automotive products from end-of-life-vehicles. In 2014, we expanded our product offering to include specialty vehicle aftermarket equipment and accessories through the acquisition of Keystone Specialty.

We are organized into four operating segments: Wholesale - North America; Wholesale - Europe; Self Service; and Specialty. We aggregate our Wholesale - North America and Self Service operating segments into one reportable segment, North America, resulting in three reportable segments: North America, Europe and Specialty.

Our revenue, cost of goods sold, and operating results have fluctuated on a quarterly and annual basis in the past and can be expected to continue to fluctuate in the future as a result of a number of factors, some of which are beyond our control. Please refer to the factors discussed in Forward-Looking Statements above. Due to these factors and others, which may be unknown to us at this time, our operating results in future periods can be expected to fluctuate.

Accordingly, our historical results of operations may not be indicative of future performance.

Acquisitions and Investments

Since our inception in 1998, we have pursued a growth strategy through both organic growth and acquisitions. We have pursued acquisitions that we believe will help drive profitability, cash flow and stockholder value. Our principal focus for acquisitions is companies that are market leaders, will expand our geographic presence and enhance our ability to provide a wide array of automotive products to our customers through our distribution network.

During the six months ended June 30, 2015, we made ten acquisitions, including three wholesale businesses in North America and seven wholesale businesses in Europe. Our European acquisitions included seven aftermarket parts distribution businesses in the Netherlands, five of which were former customers of and distributors for our Netherlands subsidiary, Sator,

and were acquired with the objective of expanding our distribution network in the Netherlands. Our other acquisitions completed during the six months ended June 30, 2015 enabled us to expand our geographic presence.

In July 2015, we completed the acquisition of Parts Channel Inc., an aftermarket collision parts distributor, as well as the acquisitions of two aftermarket distributors in the Netherlands and a self service retail operation in the U.S.

During the year ended December 31, 2014, we completed 23 acquisitions, including our January 2014 acquisition of Keystone Specialty. Keystone Specialty is a leading distributor and marketer of specialty vehicle aftermarket equipment and accessories in North America serving the following six product segments: truck and off-road; speed and performance; recreational vehicle; towing; wheels, tires and performance handling; and miscellaneous accessories. Our acquisition of Keystone Specialty allowed us to enter into new product lines and increased the size of our addressable market. In addition, we believe that the acquisition creates logistics and administrative cost synergies and potential cross-selling opportunities.

In addition to our acquisition of Keystone Specialty, we acquired nine wholesale businesses in North America, nine wholesale businesses in Europe, two self service retail operations, and two specialty vehicle aftermarket businesses. Our European acquisitions included seven aftermarket parts distribution businesses in the Netherlands, five of which were customers of and distributors for our Netherlands subsidiary, Sator. In the Netherlands, we are converting our existing distribution model to more closely align it with the distribution model of our U.K. operations. The objective of the realignment is to allow us to sell directly to the end repair shop customer rather than through a local wholesale distributor. We expect the realignment to improve margins, customer service, and fulfillment rates. It should also position us in the long term to introduce additional product categories, such as collision and specialty vehicle. The other acquisitions completed during 2014 enabled us to expand existing markets, introduce new product lines, and enter new markets.

See Note 8, "Business Combinations" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for information related to our acquisitions.

Sources of Revenue

We report our revenue in two categories: (i) parts and services and (ii) other. Our parts and services revenue is generated from the sale of vehicle products and related services including (i) aftermarket, other new and refurbished products and (ii) recycled, remanufactured and related products and services. During the six months ended June 30, 2015, parts and services revenue represented approximately 93% of our consolidated revenue.

The majority of our parts and services revenue is generated from the sale of vehicle replacement products to collision and mechanical repair shops. Our vehicle replacement products include sheet metal crash parts such as doors, hoods, and fenders; bumper covers; engines; head and tail lamps; and wheels. The demand for these products is influenced by several factors, including the number of vehicles in operation, the number of miles being driven, the frequency and severity of vehicle accidents, the age profile of vehicles in accidents, the availability and pricing of new OEM parts, seasonal weather patterns and local weather conditions. Additionally, automobile insurers exert significant influence over collision repair shops as to how an insured vehicle is repaired and the cost level of the products used in the repair process. Accordingly, we consider automobile insurers to be key demand drivers of our vehicle replacement products. While they are not our direct customers, we do provide insurance carriers services in an effort to promote the increased usage of alternative replacement products in the repair process. Such services include the review of vehicle repair order estimates, direct quotation services to insurance company adjusters and an aftermarket parts quality and service assurance program. We neither charge a fee to the insurance carriers for these services nor adjust our pricing of products for our customers when we perform these services for insurance carriers. There is no standard price for many of our vehicle replacement products, but rather a pricing structure that varies from day to day based upon such factors as product availability, quality, demand, new OEM product prices, the age and mileage of the vehicle from which the part was obtained, competitor pricing and our product cost.

Our revenue from aftermarket, other new and refurbished products also includes revenue generated from the sale of specialty aftermarket vehicle equipment and accessories. These products are primarily sold to a large customer base of specialty vehicle retailers and equipment installers, including mostly independent, single-site operators. Specialty vehicle aftermarket products are typically installed on vehicles within the first year of ownership to enhance functionality, performance or aesthetics. As a result, the demand for these products is influenced by new and used

vehicle sales and the overall economic health of vehicle owners, which may be affected by general business conditions, interest rates, inflation, consumer debt levels and other matters that influence consumer confidence and spending. The prices for our specialty vehicle products are based on manufacturers' suggested retail prices, with discounts applied based on prevailing market conditions, customer volumes and promotions that we may offer from time to time.

For the six months ended June 30, 2015, revenue from other sources represented approximately 7% of our consolidated sales. These other sources include scrap sales, bulk sales to mechanical remanufacturers (including cores), and sales of aluminum ingots and sows from our furnace operations. We derive scrap metal from several sources, including vehicles

that have been used in both our wholesale and self service recycling operations and from OEMs and other entities that contract with us for secure disposal of "crush only" vehicles. Other revenue will vary from period to period based on fluctuations in commodity prices and the volume of materials sold.

Cost of Goods Sold

Our cost of goods sold for aftermarket products includes the price we pay for the parts, freight, and overhead costs related to the purchasing, warehousing and distribution of our inventory, including labor, facility and equipment costs and depreciation. Our aftermarket products are acquired from a number of vendors. Our cost of goods sold for refurbished products includes the price we pay for cores, freight, and costs to refurbish the parts, including direct and indirect labor, facility and equipment costs, depreciation and other overhead related to our refurbishing operations. Our cost of goods sold for recycled products includes the price we pay for the salvage vehicle and, where applicable, auction, towing and storage fees. Prices for salvage vehicles may be impacted by a variety of factors, including the number of buyers competing to purchase the vehicles, the demand and pricing trends for used vehicles, the number of vehicles designated as "total losses" by insurance companies, the production level of new vehicles (which provides the source from which salvage vehicles ultimately come), the age of vehicles at auction and the status of laws regulating bidders or exporters of salvage vehicles. From time to time, we may also adjust our buying strategy to target vehicles with different attributes (for example, age, level of damage, and revenue potential). Due to changes relating to these factors, we have seen the prices we pay for salvage vehicles fluctuate over time. Our cost of goods sold also includes labor and other costs we incur to acquire and dismantle such vehicles. Our labor and labor-related costs related to acquisition and dismantling generally account for between 12% and 14% of our cost of goods sold for vehicles we dismantle. The acquisition and dismantling of salvage vehicles is a manual process and, as a result, energy costs are not material. Our cost of goods sold for remanufactured products includes the price we pay for cores; freight; and costs to remanufacture the products, including direct and indirect labor, facility and equipment costs, depreciation and other overhead related to our remanufacturing operations.

Some of our salvage mechanical products are sold with a standard six-month warranty against defects. Additionally, some of our remanufactured engines are sold with a standard three-year warranty against defects. We also provide a limited lifetime warranty for certain of our aftermarket products that is supported by certain of the suppliers of those products. We record the estimated warranty costs at the time of sale using historical warranty claims information to project future warranty claims activity and related expenses.

Other revenue is primarily generated from the hulks and unusable parts of the vehicles we acquire for our wholesale and self service recycled product operations, and therefore, the costs of these sales include the proportionate share of the price we pay for the salvage vehicles as well as the applicable auction, storage and towing fees and internal costs to purchase and dismantle the vehicles. Our cost of goods sold for other revenue will fluctuate based on the prices paid for salvage vehicles, which may be impacted by a variety of factors as discussed above.

Expenses

Our facility and warehouse expenses primarily include our costs to operate our aftermarket selling warehouses, salvage yards and self service retail facilities. These costs include personnel expenses such as wages, incentive compensation and employee benefits for plant management and facility and warehouse personnel, as well as rent for our facilities and related utilities, property taxes, repairs and maintenance. The costs included in facility and warehouse expenses do not relate to inventory processing or conversion activities and, as such, are classified below the gross margin line on our Unaudited Condensed Consolidated Statements of Income.

Our distribution expenses primarily include our costs to prepare and deliver our products to our customers. Included in our distribution expense category are personnel costs such as wages, employee benefits and incentive compensation for drivers; third party freight costs; fuel; and expenses related to our delivery and transfer trucks, including vehicle leases, repairs and maintenance and insurance.

Our selling and marketing expenses primarily include salary, commission and other incentive compensation expenses for sales personnel; advertising, promotion and marketing costs; credit card fees; telephone and other communication expenses; and bad debt expense. Personnel costs generally account for between 75% and 80% of our selling and marketing expenses. Most of our sales personnel are paid on a commission basis. The number and quality of our sales

force is critical to our ability to respond to our customers' needs and increase our sales volume. Our objective is to continually evaluate our sales force, develop and implement training programs, and utilize appropriate measurements to assess our selling effectiveness.

Our general and administrative expenses primarily include the costs of our corporate offices and field support center, which provide management, treasury, accounting, legal, payroll, business development, human resources and information systems functions. General and administrative expenses include wages, benefits, stock-based compensation and other incentive

compensation for corporate, regional and administrative personnel; information systems support and maintenance expenses; and accounting, legal and other professional fees.

Seasonality

Our operating results are subject to quarterly variations based on a variety of factors, influenced primarily by seasonal changes in weather patterns. During the winter months, we tend to have higher demand for our vehicle replacement products because there are more weather related accidents, which generate repairs. We expect our specialty vehicle operations to generate greater revenue and earnings in the first half of the year, when vehicle owners tend to install this equipment.

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our unaudited condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates, assumptions, and judgments that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. Our Annual Report on Form 10-K for the fiscal year ended December 31, 2014, which we filed with the SEC on March 2, 2015, includes a summary of the critical accounting policies we believe are the most important to aid in understanding our financial results. There have been no changes to those critical accounting policies that have had a material impact on our reported amounts of assets, liabilities, revenue or expenses during the six months ended June 30, 2015.

Recently Issued Accounting Pronouncements

See "Recent Accounting Pronouncements" in Note 2, "Financial Statement Information" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for information related to new accounting standards.

Financial Information by Geographic Area

See Note 13, "Segment and Geographic Information" to the unaudited condensed consolidated financial statements in Part I, Item I of this Quarterly Report on Form 10-Q for information related to our revenue and long-lived assets by geographic region.

Results of Operations—Consolidated

The following table sets forth statements of income data as a percentage of total revenue for the periods indicated:

| | Three Months Ended | | Six Months Ended | | |
|---|--------------------|---------|------------------|---------|----|
| | June 30, 2015 | 2014 | June 30, 2015 | 2014 | |
| Revenue | 100.0 | % 100.0 | % 100.0 | % 100.0 | % |
| Cost of goods sold | 60.6 | % 60.7 | % 60.6 | % 60.3 | % |
| Gross margin | 39.4 | % 39.3 | % 39.4 | % 39.7 | % |
| Facility and warehouse expenses | 7.4 | % 7.5 | % 7.4 | % 7.6 | % |
| Distribution expenses | 8.2 | % 8.6 | % 8.1 | % 8.5 | % |
| Selling, general and administrative expenses | 11.2 | % 10.9 | % 11.3 | % 11.1 | % |
| Restructuring and acquisition related expenses | 0.1 | % 0.3 | % 0.2 | % 0.3 | % |
| Depreciation and amortization | 1.6 | % 1.8 | % 1.6 | % 1.7 | % |
| Operating income | 10.9 | % 10.2 | % 10.7 | % 10.4 | % |
| Other expense, net | 0.8 | % 0.8 | % 0.9 | % 0.9 | % |
| Income before provision for income taxes | 10.1 | % 9.3 | % 9.8 | % 9.5 | % |
| Provision for income taxes | 3.5 | % 3.2 | % 3.5 | % 3.2 | % |
| Equity in earnings of unconsolidated subsidiaries | (0.1) |)% (0.0 |)% (0.1 |)% (0.0 |)% |
| Net income | 6.5 | % 6.1 | % 6.3 | % 6.3 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

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Three Months Ended June 30, 2015 Compared to Three Months Ended June 30, 2014
Revenue. The following table summarizes the changes in revenue by category (in thousands):

| | Three Months Ended June 30, | | Percentage Change in Revenue | | | | Total Change | |
|--------------------------|--------------------------------|--------------|------------------------------|-------------|---------------------|----|--------------|----|
| | 2015 | 2014 | Organic | Acquisition | Foreign Exchange | | | |
| Parts & services revenue | \$ 1,704,348 | \$ 1,540,861 | 7.5 | % 7.4 | % (4.3) |)% | 10.6 | % |
| Other revenue | 133,722 | 168,271 | (20.6 |)% 0.4 | % (0.4) |)% | (20.5 |)% |
| Total revenue | \$ 1,838,070 | \$ 1,709,132 | 4.7 | % 6.7 | % (3.9) |)% | 7.5 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

Refer to the discussion of our segment results of operations for factors contributing to revenue changes during the second quarter of 2015 compared to the prior year period.

Cost of Goods Sold. Our cost of goods sold decreased to 60.6% of revenue in the second quarter of 2015 from 60.7% of revenue in the comparable prior year quarter. The decline in cost of goods sold as a percentage of revenue was primarily attributable to gross margin improvement in our North American (0.3%) and European (0.2%) operations. Partially offsetting these margin improvements was a negative mix effect of 0.3%. The growth of our Specialty business, primarily resulting from our 2014 acquisition of a supplier of parts for recreational vehicles, was responsible for most of the mix effect, as this business yields lower gross margins than our North American and European segments. Refer to the discussion of our segment results of operations for factors contributing to the changes in cost of goods sold as a percentage of revenue by segment for the three months ended June 30, 2015 compared to the three months ended June 30, 2014.

Facility and Warehouse Expenses. As a percentage of revenue, facility and warehouse expenses for the three months ended June 30, 2015 decreased to 7.4% from 7.5% in the prior year second quarter. The decline in facility and warehouse expenses as a percentage of revenue was primarily due to mix effects, as a greater proportion of revenue was generated by our Specialty and European segments in 2015. Compared to our North American operations, these segments store a greater portion of inventory at their regional distribution centers, the costs of which are capitalized into inventory and expensed through cost of goods sold. In our North American wholesale operations, most of the inventory sold by our local operations is stored on site rather than in distribution centers, and the related facility and warehouse expenses of the local operations are recorded in this line item.

Distribution Expenses. As a percentage of revenue, distribution expenses decreased to 8.2% in the second quarter of 2015 from 8.6% in the comparable prior year quarter, primarily due to favorable fuel prices. Of the 0.3% decline in distribution expenses as a percentage of revenue related to favorable fuel pricing, 0.2% was attributable to our North American segment and the remaining 0.1% was attributable to our Specialty and European segments.

Selling, General and Administrative Expenses. Our selling, general and administrative expenses for the three months ended June 30, 2015 increased to 11.2% of revenue from 10.9% of revenue in the prior year second quarter. This increase is primarily related to an increase in our sales force and general and administrative personnel in our European segment due to higher personnel expenses in our U.K. operations as a percentage of revenue.

Restructuring and Acquisition Related Expenses. The following table summarizes restructuring and acquisition related expenses for the periods indicated (in thousands):

| | Three Months Ended June 30, | | | Change |
|--|--------------------------------|-------------|-----|-----------|
| | 2015 | 2014 | | |
| Restructuring expenses | \$937 | (1) \$4,236 | (2) | \$(3,299) |
| Acquisition related expenses | 726 | (3) 1,665 | (4) | (939) |
| Total restructuring and acquisition related expenses | \$1,663 | \$5,901 | | \$(4,238) |

Primarily related to the integration of acquired businesses in our Specialty segment. These integration activities (1) included the closure of duplicate facilities and termination of employees in connection with the integration of the acquisitions into our existing business.

- Includes \$2.6 million of restructuring expenses related to the integration of our January 2014 Keystone Specialty acquisition and \$1.6 million of restructuring expenses related to the integration of certain of our other acquisitions into our existing business. Our restructuring expenses included severance for termination of overlapping headcount, moving expenses, and excess facility costs, such as lease reserves and other lease termination costs.
- (2) Primarily related to our acquisitions of six aftermarket parts distribution businesses in the Netherlands during the second quarter of 2015.
- (3) Includes external costs primarily related to our acquisitions of five aftermarket parts distribution businesses in the Netherlands in the second quarter of 2014.

See Note 9, "Restructuring and Acquisition Related Expenses" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for further information on our restructuring and integration plans.

Depreciation and Amortization. The following table summarizes depreciation and amortization for the periods indicated (in thousands):

| | Three Months Ended | | |
|-------------------------------------|--------------------|----------|-------------|
| | June 30, 2015 | 2014 | Change |
| Depreciation | \$21,557 | \$21,613 | \$(56) (1) |
| Amortization | 8,225 | 8,314 | (89) (2) |
| Total depreciation and amortization | \$29,782 | \$29,927 | \$(145) (3) |

Reflects a decline in depreciation of \$0.9 million attributable to the impact of foreign exchange rates, partially offset by depreciation related to increased levels of property and equipment to support our acquisition and organic related growth.

Reflects a decline in amortization of \$0.5 million related to the impact of foreign exchange rates. This was partially offset by amortization of intangible assets related to our acquisitions completed since the second quarter of 2014, including amortization related to \$29.1 million of intangibles recognized on our October 2014 acquisitions of two Specialty businesses. As we amortize customer relationship intangibles on an accelerated basis, amortization expense will be relatively higher in the initial post-acquisition years.

Other Expense, Net. The following table summarizes the components of the year-over-year increase in other expense, net (in thousands):

| | |
|--|-------------|
| Other expense, net for the three months ended June 30, 2014 | \$13,931 |
| (Decrease) increase due to: | |
| Interest expense, net | (1,006) (1) |
| Change in fair value of contingent consideration liabilities | 915 (2) |
| Other income, net | 879 (3) |
| Net increase | 788 |
| Other expense, net for the three months ended June 30, 2015 | \$14,719 |

- (1) Due to lower outstanding debt levels compared to the prior year period. The higher outstanding debt levels in the prior year were primarily related to borrowings used to finance the Keystone Specialty acquisition in January 2014. During the three months ended June 30, 2015, we recorded losses of \$0.1 million as a result of fair value adjustments to our contingent consideration liabilities, compared to gains of \$0.8 million in the prior year quarter.
- (2) See Note 6, "Fair Value Measurements" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for further information on our contingent payment arrangements. The impact of foreign currency transaction gains and losses was \$0.4 million and \$0.2 million unfavorable to the prior year period in our North American and European operations, respectively. This impact includes unrealized and realized gains and losses on foreign currency transactions and unrealized mark-to-market losses on foreign currency forward contracts used to hedge the purchase of inventory.
- (3)

Provision for Income Taxes. Our effective income tax rate was 34.9% for the three months ended June 30, 2015, compared to 34.0% for the three months ended June 30, 2014. The higher effective income tax rate for the three months ended June 30, 2015 is primarily a result of our expected geographic distribution of income. Compared to the prior year period, we anticipate a smaller proportion of our pre-tax income will be earned in the typically lower tax rate international jurisdictions. The effect of the shift in our geographic distribution of income was partially offset by favorable discrete items of \$0.4 million recognized in the three months ended June 30, 2015, primarily as a result of U.S. state deferred tax adjustments.

Equity in Earnings of Unconsolidated Subsidiaries. During the second quarter of 2015, we recorded net operating losses from our equity method investments totaling \$1.2 million, compared to \$0.4 million of net operating losses in the second quarter of 2014.

Foreign Currency Impact. We translate our statements of income at the average exchange rates in effect for the period. Relative to the rates used for the second quarter of 2014, the pound sterling, euro and Canadian dollar rates used to translate the 2015 statements of income declined by 8.9%, 19.3%, and 11.3%, respectively. The translation effect of the decline of these currencies against the U.S. dollar and realized and unrealized currency losses in the quarter resulted in an approximately \$0.02 negative effect on diluted earnings per share relative to the prior year period.

Six Months Ended June 30, 2015 Compared to Six Months Ended June 30, 2014

Revenue. The following table summarizes the changes in revenue by category (in thousands):

| | Six Months Ended | | Percentage Change in Revenue | | | |
|--------------------------|------------------|---------------|------------------------------|-------------|------------------|--------------|
| | June 30, 2015 | June 30, 2014 | Organic | Acquisition | Foreign Exchange | Total Change |
| Parts & services revenue | \$3,349,264 | \$3,010,414 | 7.5 | % 7.8 | % (4.0) |)% 11.3 |
| Other revenue | 262,718 | 324,495 | (19.2) |)% 0.5 | % (0.3) |)% (19.0) |
| Total revenue | \$3,611,982 | \$3,334,909 | 4.9 | % 7.1 | % (3.7) |)% 8.3 |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

Refer to the discussion of our segment results of operations for factors contributing to revenue changes during the six months ended June 30, 2015 compared to the prior year period.

Cost of Goods Sold. Our cost of goods sold increased to 60.6% of revenue in the six months ended June 30, 2015 from 60.3% of revenue in the comparable prior year period. A negative mix effect accounted for 0.4% of the increase in cost of goods sold, primarily resulting from growth of our Specialty business from our 2014 acquisition of a supplier of parts for recreational vehicles, as this business yields lower gross margins than our North American and European segments. Refer to the discussion of our segment results of operations for factors contributing to the changes in cost of goods sold as a percentage of revenue by segment for the six months ended June 30, 2015 compared to the six months ended June 30, 2014.

Facility and Warehouse Expenses. As a percentage of revenue, facility and warehouse expenses for the six months ended June 30, 2015 decreased to 7.4% from 7.6% in the prior year period. The decline in facility and warehouse expenses as a percentage of revenue was primarily due to mix effects, as a greater proportion of revenue was generated by our Specialty and European segments in 2015. Compared to our North American operations, these segments store a greater portion of inventory at their regional distribution centers, the costs of which are capitalized into inventory and expensed through cost of goods sold. In our North American wholesale operations, most of the inventory sold by our local operations is stored on site rather than in distribution centers, and the related facility and warehouse expenses of the local operations are recorded in this line item.

Distribution Expenses. As a percentage of revenue, distribution expenses decreased to 8.1% in the six months ended June 30, 2015 from 8.5% in the comparable prior year period, primarily due to favorable fuel prices. Of the 0.4% decline in distribution expenses as a percentage of revenue related to favorable fuel pricing, 0.3% was attributable to our North American segment and the remaining 0.1% was attributable to our Specialty and European segments.

Selling, General and Administrative Expenses. Our selling, general and administrative expenses for the six months ended June 30, 2015 increased to 11.3% of revenue from 11.1% of revenue in the prior year period. The increase in these expenses as a percentage of revenue is primarily a result of greater expenditures for our sales force and general

and administrative personnel in our European segment, including an approximately equal impact from the acquisitions of our Netherlands distributors and greater expenditures in our U.K. operations.

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Restructuring and Acquisition Related Expenses. The following table summarizes restructuring and acquisition related expenses for the periods indicated (in thousands):

| | Six Months Ended | | | Change | |
|--|------------------|---------|-----|-----------|---|
| | June 30, | | | | |
| | 2015 | 2014 | | | |
| Restructuring expenses | \$6,901 | \$7,359 | (1) | (\$458) |) |
| Acquisition related expenses | 1,250 | 1,863 | (3) | (613) |) |
| Total restructuring and acquisition related expenses | \$8,151 | \$9,222 | | \$(1,071) |) |

Primarily related to the integration of acquired businesses in our Specialty segment. These integration activities (1) included the closure of duplicate facilities and termination of employees in connection with the integration of the acquisitions into our existing business.

Includes \$5.4 million of restructuring expenses related to the integration of our January 2014 Keystone Specialty acquisition and \$1.9 million of restructuring expenses related to the integration of certain of our other acquisitions (2) into our existing business. Our restructuring expenses included severance for termination of overlapping headcount, excess facility costs, such as lease reserves and other lease termination costs, and moving costs.

Includes \$0.9 million of external costs related to our acquisitions of seven aftermarket parts distribution businesses (3) in the Netherlands during the first half of 2015. The remaining restructuring expenses are external costs primarily related to potential acquisitions.

Includes external costs primarily related to our acquisitions of five aftermarket parts distribution businesses in the (4) Netherlands in the second quarter of 2014.

See Note 9, "Restructuring and Acquisition Related Expenses" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for further information on our restructuring and integration plans.

Depreciation and Amortization. The following table summarizes depreciation and amortization for the periods indicated (in thousands):

| | Six Months Ended | | | Change | |
|-------------------------------------|------------------|----------|--|---------|-----|
| | June 30, | | | | |
| | 2015 | 2014 | | | |
| Depreciation | \$42,739 | \$40,882 | | \$1,857 | (1) |
| Amortization | 16,496 | 15,756 | | 740 | (2) |
| Total depreciation and amortization | \$59,235 | \$56,638 | | \$2,597 | |

Increase in depreciation expense is a result of increased levels of property and equipment to support our acquisition (1) and organic related growth, partially offset by a decline of \$1.7 million attributable to the impact of foreign exchange rates.

Increase in amortization expense is a result of amortization of intangible assets related to our acquisitions completed since the beginning of the prior year. We recognized \$29.1 million of intangibles related to our October (2) 2014 acquisitions of two Specialty businesses. As we amortize customer relationship intangibles on an accelerated basis, amortization expense will be relatively higher in the initial post-acquisition years. Partially offsetting this increase was a decline in amortization of \$0.9 million related to the impact of foreign exchange rates.

Other Expense, Net. The following table summarizes the components of the year-over-year increase in other expense, net (in thousands):

| | | |
|--|----------|------|
| Other expense, net for the six months ended June 30, 2014 | \$29,055 | |
| (Decrease) increase due to: | | |
| Interest expense, net | (2,218 |)(1) |
| Loss on debt extinguishment | (324 |)(2) |
| Change in fair value of contingent consideration liabilities | 2,288 | (3) |
| Other (income) expense, net | 2,743 | (4) |
| Net increase | 2,489 | |
| Other expense, net for the six months ended June 30, 2015 | \$31,544 | |

Approximately half of the reduction in interest expense, net is due to lower interest rates on borrowings under our senior secured credit agreement compared to the prior year period, with the remainder of the decline attributable to (1) lower outstanding borrowings. The higher outstanding debt levels in the prior year were primarily related to borrowings used to finance the Keystone Specialty acquisition in January 2014.

During the six months ended June 30, 2014, we incurred a \$0.3 million loss on debt extinguishment as a result of (2) our March 2014 amendment to our senior secured credit agreement. We did not incur a similar charge during the current year period.

During the six months ended June 30, 2015, we recorded losses of \$0.3 million as a result of fair value adjustments (3) to our contingent consideration liabilities, compared to gains of \$2.0 million in the prior year period. See Note 6, "Fair Value Measurements" to the unaudited condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for further information on our contingent payment arrangements.

Primarily due to \$1.6 million and \$0.8 million of greater foreign currency transaction losses in our European and North American operations, respectively, including the impact of unrealized mark-to-market losses on foreign (4) currency forward contracts used to hedge the purchase of inventory and, to a lesser extent, unrealized and realized gains and losses on foreign currency transactions for the six months ended June 30, 2015 compared to the six months ended June 30, 2014.

Provision for Income Taxes. Our effective income tax rate was 35.2% for the six months ended June 30, 2015, compared to 34.0% for the six months ended June 30, 2014. The higher effective income tax rate for the six months ended June 30, 2015 is primarily a result of our expected geographic distribution of income. Compared to the prior year period, we anticipate a smaller proportion of our pre-tax income will be earned in the typically lower tax rate international jurisdictions. In addition, the tax provision for the six months ended June 30, 2015 includes unfavorable discrete items of \$0.3 million primarily as a result of U.S. state deferred tax adjustments, compared to \$0.1 million of unfavorable discrete items during the prior year period.

Equity in Earnings of Unconsolidated Subsidiaries. During the six months ended June 30, 2015, we recorded an impairment charge of \$1.0 million in our equity method investment in a U.K. venture. No tax benefit was recognized related to this charge. Net operating losses in our other equity method investments totaled \$2.1 million for the first half of 2015.

Foreign Currency Impact. We translate our statements of income at the average exchange rates in effect for the period. Relative to the rates used for the first half of 2014, the pound sterling, euro and Canadian dollar rates used to translate the 2015 statements of income declined by 8.7%, 18.5%, and 11.2%, respectively. The translation effect of the decline of these currencies against the U.S. dollar and realized and unrealized currency losses in the quarter resulted in an approximately \$0.03 negative effect on diluted earnings per share relative to the prior year period.

Results of Operations—Segment Reporting

We have four operating segments: Wholesale – North America; Wholesale – Europe; Self Service; and Specialty. Our Wholesale – North America and Self Service operating segments are aggregated into one reportable segment, North America, because they possess similar economic characteristics and have common products and services, customers, and methods of distribution. Therefore, we present three reportable segments: North America, Europe and Specialty. We evaluate growth and profitability in our operations on both an as reported and a constant currency basis. The constant currency presentation, which is a non-GAAP measure, excludes the impact of fluctuations in foreign currency exchange rates. We believe providing constant currency information provides valuable supplemental

information regarding our growth and profitability, consistent with how we evaluate our performance. Constant currency Segment EBITDA results are calculated by translating prior year Segment EBITDA in local currency using the current year's currency conversion rate. This non-GAAP measure has important limitations as an analytical tool and should not be considered in isolation or as a substitute

for an analysis of our results as reported under GAAP. Our use of this term may vary from the use of similarly-titled measures by other issuers due to the potential inconsistencies in the method of calculation and differences due to items subject to interpretation.

The following table presents our financial performance, including third party revenue, total revenue and Segment EBITDA, by reportable segment for the periods indicated (in thousands):

| | Three Months Ended June 30, | | | Six Months Ended June 30, | | | % of Total Segment Revenue |
|---------------------------|-----------------------------|-------------------------------------|-------------|---------------------------|-------------------------------------|-------------|-------------------------------------|
| | 2015 | % of Total Segment Revenue | 2014 | 2015 | % of Total Segment Revenue | 2014 | |
| Third Party Revenue | | | | | | | |
| North America | \$1,044,779 | | \$1,025,989 | \$2,090,858 | | \$2,055,255 | |
| Europe | 509,833 | | 465,173 | 997,179 | | 884,887 | |
| Specialty | 283,458 | | 217,970 | 523,945 | | 394,767 | |
| Total third party revenue | \$1,838,070 | | \$1,709,132 | \$3,611,982 | | \$3,334,909 | |
| Total Revenue | | | | | | | |
| North America | \$1,045,151 | | \$1,026,090 | \$2,091,324 | | \$2,055,389 | |
| Europe | 509,903 | | 465,173 | 997,249 | | 884,887 | |
| Specialty | 284,330 | | 218,400 | 525,552 | | 395,423 | |
| Eliminations | (1,314) | | (531) | (2,143) | | (790) | |
| Total revenue | \$1,838,070 | | \$1,709,132 | \$3,611,982 | | \$3,334,909 | |
| Segment EBITDA | | | | | | | |
| North America | \$138,880 | 13.3% | \$137,150 | \$288,268 | 13.8% | \$283,288 | 13.8% |
| Europe | 53,943 | 10.6% | 45,945 | 100,466 | 10.1% | 87,100 | 9.8% |
| Specialty | 40,198 | 14.1% | 28,356 | 65,602 | 12.5% | 46,160 | 11.7% |
| Total Segment EBITDA | \$233,021 | 12.7% | \$211,451 | \$454,336 | 12.6% | \$416,548 | 12.5% |

The key measure of segment profit or loss reviewed by our chief operating decision maker, who is our Chief Executive Officer, is Segment EBITDA. Segment EBITDA includes revenue and expenses that are controllable by the segment. Corporate and administrative expenses are allocated to the segments based on usage, with shared expenses apportioned based on the segment's percentage of consolidated revenue. Segment EBITDA is calculated as EBITDA excluding restructuring and acquisition related expenses, change in fair value of contingent consideration liabilities and equity in earnings of unconsolidated subsidiaries. EBITDA, which is the basis for Segment EBITDA, is calculated as net income excluding depreciation, amortization, interest (including loss on debt extinguishment) and taxes. Loss on debt extinguishment is considered a component of interest in calculating EBITDA, as the write-off of debt issuance costs is similar to the treatment of debt issuance cost amortization. See Note 13, "Segment and Geographic Information" to the unaudited condensed consolidated financial statements in Part I, Item I of this Quarterly Report on Form 10-Q for a reconciliation of total Segment EBITDA to Net Income.

Three Months Ended June 30, 2015 Compared to Three Months Ended June 30, 2014

North America

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our North American segment (in thousands):

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| | Three Months Ended June 30, | | Percentage Change in Revenue | | | |
|--------------------------|-----------------------------|-------------|------------------------------|--------------------|---------------------|--------------|
| | 2015 | 2014 | Organic | Acquisition (1) | Foreign Exchange | Total Change |
| North America | | | | | | |
| Parts & services revenue | \$912,159 | \$858,193 | 6.3 | % (2) 0.9 | % (0.9) |)% 6.3 |
| Other revenue | 132,620 | 167,796 | (20.7 |)% (3) 0.1 | % (0.4) |)% (21.0) |
| Total revenue | \$1,044,779 | \$1,025,989 | 1.9 | % 0.8 | % (0.8) |)% 1.8 |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Reflects the impact of 10 wholesale businesses and one self service retail operation acquired since the beginning of the second quarter of 2014.

Approximately half of our organic growth in parts and services revenue was due to increased net pricing in our wholesale operations. In the third quarter of 2014, we shifted our salvage vehicle purchasing to higher quality vehicles, which increased the average revenue per part sold during the second quarter of 2015. In our aftermarket operations, we increased our net prices to customers compared to the prior year second quarter. The remainder of our organic growth in parts and services revenue was primarily due to increased sales volumes, mostly in our salvage operations.

(2) Approximately \$29 million of the \$35 million organic decline in other revenue was a result of lower prices received from the sale of scrap and other metals. This was primarily due to lower prices from the sale of crushed auto bodies, which fluctuate based on steel prices. Lower sales volumes were responsible for the remaining decline, primarily due to fewer vehicles processed relative to the prior year second quarter.

Segment EBITDA. Segment EBITDA increased \$1.7 million, or 1.3%, in the second quarter of 2015 compared to the prior year second quarter. The decline in steel prices as described in the revenue section above had a negative year over year impact of \$5.7 million on North American Segment EBITDA and a \$0.01 negative effect on diluted earnings per share relative to the prior year period.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our North American segment:

| North America | Percentage of Total Segment Revenue | |
|---|-------------------------------------|--------|
| Segment EBITDA for the three months ended June 30, 2014 | 13.4 | % |
| Increase (decrease) due to: | | |
| Change in gross margin | 0.4 | % (1) |
| Change in segment operating expenses | (0.5) |)% (2) |
| Change in other income | (0.1) |)% |
| Segment EBITDA for the three months ended June 30, 2015 | 13.3 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Primarily attributable to favorable mix impact (0.3%) resulting from more revenue being derived from our wholesale operations, which relative to our self service operations have higher gross margin percentages during periods when scrap prices decline. Our aftermarket operations contributed 0.3% of the improvement in gross margin as a result of increasing our net prices to our customers. Partially offsetting these amounts was a negative gross margin impact of 0.2% caused by a narrowing spread between the prices received for scrap and other metals and the cost of the scrap component of the cars that we crushed.

(2) Primarily a result of the negative impact on operating leverage caused by the decline in scrap revenue as a result of lower scrap prices (0.7%), partially offset by a 0.4% improvement in fuel costs as a result of favorable pricing compared to the prior year second quarter. In periods of falling scrap revenue, we do not experience a commensurate decline in operating expenses as we have few variable costs associated with the sale of scrap.

Europe

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our European segment (in thousands):

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| | Three Months Ended June 30, | | Percentage Change in Revenue | | | |
|--------------------------|-----------------------------|-----------|------------------------------|----------------------------|---------------------------------|--------------|
| | 2015 | 2014 | Organic ⁽¹⁾ | Acquisition ⁽²⁾ | Foreign Exchange ⁽³⁾ | Total Change |
| Europe | | | | | | |
| Parts & services revenue | \$508,731 | \$464,698 | 10.1 | % 11.1 | % (11.7) | % 9.5 |
| Other revenue | 1,102 | 475 | 32.6 | % 108.3 | % (8.9) | % 132.1 |
| Total revenue | \$509,833 | \$465,173 | 10.1 | % 11.2 | % (11.7) | % 9.6 |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

In our U.K. operations, parts and services revenue grew organically by 11.6%, while in our continental European operations, parts and services revenue grew 6.2%, resulting in net organic revenue growth of 10.1% over the prior year. Our organic revenue growth in the U.K., which resulted from higher sales volumes, was composed of a 7.1%

(1) increase in revenue from stores open more than 12 months and a 4.5% increase from revenue generated by 38 branch openings since the beginning of the prior year second quarter through the one year anniversary of their respective opening dates. Organic revenue growth in our continental European operations was primarily due to the opening of a new warehouse location in France in 2014 and, to a lesser extent, growth in our Belgian market.

(2) Includes \$44.4 million from our acquisitions of 14 distribution companies in the Netherlands completed since the beginning of the prior year second quarter through the one year anniversary of acquisition.

Compared to the prior year, exchange rates reduced our revenue growth by \$54.3 million, or 11.7%, primarily due to the strengthening U.S. dollar against both the pound sterling and euro relative to the second quarter of 2014.

(3) Based on exchange rates through July 2015 and projections for the remainder of the year, we expect there will be a negative effect on revenue growth for the remainder of 2015 as a result of foreign currency exchange movements.

Segment EBITDA. Segment EBITDA increased \$8.0 million, or 17.4%, in the second quarter of 2015 compared to the prior year second quarter. Our European Segment EBITDA includes a negative year over year impact of \$5.2 million related to the translation of local currency results into U.S. dollars at lower exchange rates than those experienced in the second quarter of 2014. On a constant currency basis (i.e. excluding the translation impact), Segment EBITDA increased by \$13.2 million, or 29%, compared to the prior year second quarter. Our European Segment EBITDA for the second quarter of 2015 also reflects an increase in foreign exchange transaction losses of \$0.2 million as compared to the prior year quarter. Refer to the Foreign Currency Impact discussion within the Results of Operations - Consolidated section above for further detail regarding foreign currency impact on our results for the second quarter of 2015.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our European segment:

| Europe | Percentage of Total Segment Revenue | % |
|---|-------------------------------------|------|
| Segment EBITDA for the three months ended June 30, 2014 | 9.9 | % |
| Increase due to: | | |
| Change in gross margin | 0.7 | %(1) |
| Change in segment operating expenses | 0.0 | %(2) |
| Change in other expenses | 0.0 | % |
| Segment EBITDA for the three months ended June 30, 2015 | 10.6 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

Reflects gross margin improvement of 0.4% in our continental European operations, primarily as a result of internalizing incremental gross margin from our 2014 acquisitions of seven Netherlands distributors, and gross margin improvement of 0.3% in our U.K. operations, primarily as a result of a reduction in the net price paid for the purchase of aftermarket products.

(2) Reflects the offsetting effects of (i) a decline in distribution expenses as a percentage of revenue in our U.K. operations (0.7%) as a result of internalizing previously outsourced delivery expenses as well as lower fuel costs, (ii) lower facility and warehouse expenses in our continental Europe operations (0.5%) due to the realization of

synergies within personnel expenses, (iii) an increase in selling, general and administrative personnel expenses in our U.K. operations (0.7%) to support growth of the business, and (iv) an increase in selling, general and administrative personnel

expenses in our continental Europe operations (0.4%) related to the 2014 and 2015 acquisitions of our Netherlands distributors, which have higher selling, general and administrative expenses than our legacy business.

Specialty

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our Specialty segment (in thousands):

| Specialty | Three Months Ended June 30, | | Percentage Change in Revenue | | | |
|--------------------------|-----------------------------|-----------|------------------------------|----------------------------|---------------------------------|--------------|
| | 2015 | 2014 | Organic ⁽¹⁾ | Acquisition ⁽²⁾ | Foreign Exchange ⁽³⁾ | Total Change |
| Parts & services revenue | \$283,458 | \$217,970 | 6.6% | 25.3% | (1.9%) | 30.0% |
| Other revenue | — | — | — | % — | % — | % — |
| Total revenue | \$283,458 | \$217,970 | 6.6% | 25.3% | (1.9%) | 30.0% |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Primarily due to increased sales volumes as a result of favorable economic conditions.

(2) Reflects the impact of two Specialty businesses acquired in the fourth quarter of 2014.

Compared to the prior year, exchange rates reduced our revenue growth by 1.9%, primarily due to the (3) strengthening U.S. dollar against the Canadian dollar in the second quarter of 2015 compared to the second quarter of 2014.

Segment EBITDA. Segment EBITDA increased \$11.8 million, or 41.8%, in the second quarter of 2015 compared to the prior year second quarter.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our Specialty segment:

| Specialty | Percentage of Total Segment Revenue | % |
|---|-------------------------------------|------|
| Segment EBITDA for the three months ended June 30, 2014 | 13.0 | % |
| (Decrease) increase due to: | | |
| Change in gross margin | (0.1) |)(1) |
| Change in segment operating expenses | 1.2 |)(2) |
| Segment EBITDA for the three months ended June 30, 2015 | 14.1 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

Our acquisition of a supplier of parts for recreational vehicles completed in the fourth quarter of 2014 resulted in a 0.7% decline in gross margin compared to the prior year second quarter. Compared to our existing Specialty

(1) business, this acquisition realizes lower gross margins than our other specialty product sales. Partially offsetting this decrease were gross margin improvements attributable primarily to a sales mix shift toward higher margin product lines, particularly truck and off road products due to improved economic conditions.

Reflects a reduction in selling, general and administrative expenses as a percentage of revenue (0.7%) primarily as a result of integration synergies, as well as a reduction in distribution expenses (0.5%). The reduction in distribution expenses as a percentage of revenue was primarily attributable to favorable fuel pricing compared to the prior year second quarter (0.6%) and logistics synergies as we leverage our North American distribution (2) network for the delivery of specialty products (0.5%). These reductions in distribution expenses were partially offset by higher freight costs (0.7%) driven by higher use of third-party freight to handle increased volumes as well as sales related to our October 2014 acquisition of a supplier of parts for recreational vehicles, which are all shipped via third party carriers.

Six Months Ended June 30, 2015 Compared to Six Months Ended June 30, 2014

North America

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our North American segment (in thousands):

| | Six Months Ended June 30, | | Percentage Change in Revenue | | | | | | | |
|--------------------------|---------------------------|-------------|------------------------------|----------------------------|------------------|--------------|-------|-------|-----|---|
| | 2015 | 2014 | Organic | Acquisition ⁽¹⁾ | Foreign Exchange | Total Change | | | | |
| North America | | | | | | | | | | |
| Parts & services revenue | \$1,830,492 | \$1,731,972 | 5.4 | % ⁽²⁾ 1.1 | % | (0.9) |)% | 5.7 | % | |
| Other revenue | 260,366 | 323,283 | (19.4 |)% ⁽³⁾ 0.2 | % | (0.3) |)% | (19.5 |)% | |
| Total revenue | \$2,090,858 | \$2,055,255 | 1.5 | % | 1.0 | % | (0.8) |)% | 1.7 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Reflects the impact of 13 wholesale businesses and two self service retail operations acquired since the beginning of 2014.

(2) Approximately two-thirds of our organic growth in parts and services revenue was due to increased net pricing in our wholesale operations. In the third quarter of 2014, we shifted our salvage vehicle purchasing to higher quality vehicles, which increased the average revenue per part sold during the first half of 2015. In our aftermarket operations, we increased our net prices to customers compared to the first half of the prior year. The remainder of our organic growth in parts and services revenue was primarily due to increased sales volumes, mostly in our salvage operations.

(3) Approximately \$49 million of the \$63 million organic decline in other revenue was a result of lower prices received from the sale of scrap and other metals. This was primarily due to lower prices from the sale of crushed auto bodies, which fluctuate based on steel prices. Lower sales volumes were responsible for the remaining decline, primarily due to fewer vehicles processed relative to the prior year period.

Segment EBITDA. Segment EBITDA increased \$5.0 million, or 1.8%, in the first half of 2015 compared to the comparative period in the prior year. The decline in steel prices as described in the revenue section above had a negative year over year impact of \$14.8 million on North American Segment EBITDA and a \$0.03 negative effect on diluted earnings per share relative to the prior year period.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our North American segment:

| North America | Percentage of Total Segment Revenue |
|---|-------------------------------------|
| Segment EBITDA for the six months ended June 30, 2014 | 13.8 |
| Increase (decrease) due to: | |
| Change in gross margin | 0.1 |
| Change in segment operating expenses | (0.0) |
| Change in other income | (0.1) |
| Segment EBITDA for the six months ended June 30, 2015 | 13.8 |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) The improvement in gross margin reflects a 0.3% favorable impact from our aftermarket product lines, partially offset by a 0.1% negative effect in each of our wholesale and self service salvage operations. In our aftermarket products, we improved our gross margin by increasing our net prices to our customers. The decline in our salvage gross margins is a result of a shift in purchasing strategy to higher cost vehicles that we believe will generate greater parts revenue dollars but lower gross margin percentages. Gross margins in our self service operations were negatively affected by lower scrap recoveries on salvage vehicles as a result of falling scrap prices.

(2) Reflects the negative impact on operating leverage caused by the decline in scrap revenue as a result of lower scrap prices (0.6%). In periods of falling scrap revenue, we do not experience a commensurate decline in operating expenses as we have few variable costs associated with the sale of scrap. The impact of lower scrap revenue was partially offset by a 0.4% improvement in fuel costs as a result of favorable pricing compared to the prior year period as well as a 0.2% improvement in our selling, general and administrative expenses as a result of improved leverage of our sales force and general and administrative personnel.

Europe

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our European segment (in thousands):

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| Europe | Six Months Ended June 30, | | Percentage Change in Revenue | | | |
|--------------------------|---------------------------|-----------|------------------------------|----------------------------|---------------------------------|--------------|
| | 2015 | 2014 | Organic ⁽¹⁾ | Acquisition ⁽²⁾ | Foreign Exchange ⁽³⁾ | Total Change |
| Parts & services revenue | \$994,827 | \$883,675 | 12.0 | % 11.9 | % (11.2) | % 12.6 |
| Other revenue | 2,352 | 1,212 | 27.2 | % 75.6 | % (8.7) | % 94.1 |
| Total revenue | \$997,179 | \$884,887 | 12.0 | % 11.9 | % (11.2) | % 12.7 |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

In our U.K. operations, parts and services revenue grew organically by 14.1%, while in our continental European operations, parts and services revenue grew organically by 5.8%, resulting in net organic revenue growth of 12.0% over the prior year. Our organic revenue growth in the U.K., which resulted from higher sales volumes, was

(1) composed of an 8.6% increase in revenue from stores open more than 12 months and a 5.5% increase from revenue generated by 49 branch openings since the beginning of the prior year through the one year anniversary of their respective opening dates. Organic revenue growth in our continental European operations was primarily due to the opening of a new warehouse location in France in 2014 and, to a lesser extent, growth in our Belgian market.

(2) Includes \$89.7 million from our acquisitions of 14 distribution companies in the Netherlands completed since the beginning of 2014 through the one year anniversary of acquisition.

Compared to the prior year, exchange rates reduced our revenue growth by \$99.4 million, or 11.2%, primarily due to the strengthening U.S. dollar against both the pound sterling and euro relative to the first half of 2014. Based on

(3) exchange rates through July 2015 and projections for the remainder of the year, we expect there will be a negative effect on revenue growth for the remainder of 2015 as a result of foreign currency exchange movements.

Segment EBITDA. Segment EBITDA increased \$13.4 million, or 15.4%, in the first half of 2015 compared to the comparative period in the prior year. Our European Segment EBITDA includes a negative year over year impact of \$9.5 million related to the translation of local currency results into U.S. dollars at lower exchange rates than those experienced in the first half of 2014. On a constant currency basis (i.e. excluding the translation impact), Segment EBITDA increased by \$22.9 million, or 26%, compared to the first half of 2014. Our European Segment EBITDA for the first half of 2015 also reflects an increase in foreign exchange transaction losses of \$1.6 million as compared to the prior year period. Refer to the Foreign Currency Impact discussion within the Results of Operations - Consolidated section above for further detail regarding foreign currency impact on our results for the first half of 2015.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our European segment:

| Europe | Percentage of Total Segment Revenue |
|---|-------------------------------------|
| Segment EBITDA for the six months ended June 30, 2014 | 9.8 % |
| Increase (decrease) due to: | |
| Change in gross margin | 0.5 % (1) |
| Change in segment operating expenses | 0.0 % (2) |
| Change in other expenses | (0.2) % (3) |
| Segment EBITDA for the six months ended June 30, 2015 | 10.1 % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Primarily attributable to improvement in our continental European gross margins as a result of internalizing the incremental gross margin from our acquisitions of seven Netherlands distributors (0.4%).

(2) Reflects the offsetting effects of (i) a decline in distribution expenses as a percentage of revenue in our U.K. operations (0.5%) as a result of internalizing previously outsourced delivery expenses as well as lower fuel costs, (ii) lower facility and warehouse expenses in our continental Europe operations (0.4%) due to the realization of synergies within personnel expenses, (iii) an increase in personnel expenses within selling, general and administrative expenses (0.5%) related to the 2014 and 2015 acquisitions of our Netherlands distributors, which have higher selling, general and administrative expenses than our legacy business, and (iv) an increase in selling, general and administrative expenses in our U.K. operations (0.4%) due to increased personnel expenses to support

growth of the business.

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Primarily due to \$1.6 million of greater foreign currency transaction losses, including the impact of unrealized mark-to-market losses on foreign currency forward contracts used to hedge the purchase of inventory and, to a lesser extent, unrealized and realized gains and losses on foreign currency transactions for the six months ended June 30, 2015 compared to the six months ended June 30, 2014.

Specialty

Third Party Revenue. The following table summarizes the changes in third party revenue by category in our Specialty segment (in thousands):

| Specialty | Six Months Ended June 30, | | Percentage Change in Revenue | | | |
|--------------------------|---------------------------|-----------|------------------------------|----------------------------|---------------------------------|--------------|
| | 2015 | 2014 | Organic ⁽¹⁾ | Acquisition ⁽²⁾ | Foreign Exchange ⁽³⁾ | Total Change |
| Parts & services revenue | \$523,945 | \$394,767 | 6.5% | 28.0% | (1.7%) | 32.7% |
| Other revenue | — | — | — | % — | % — | % — |
| Total revenue | \$523,945 | \$394,767 | 6.5% | 28.0% | (1.7%) | 32.7% |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

(1) Primarily due to increased sales volumes as a result of favorable economic conditions.

(2) Reflects the impact of two Specialty businesses acquired in the fourth quarter of 2014.

(3) Compared to the prior year, exchange rates reduced our revenue growth by 1.7%, primarily due to the strengthening U.S. dollar against the Canadian dollar in the first half of 2015 compared to the first half of 2014.

Segment EBITDA. Segment EBITDA increased \$19.4 million, or 42.1%, in the first half of 2015 compared to the comparative period in the prior year.

The following table summarizes the changes in Segment EBITDA as a percentage of revenue in our Specialty segment:

| Specialty | Percentage of Total Segment Revenue | % |
|---|-------------------------------------|------|
| Segment EBITDA for the six months ended June 30, 2014 | 11.7 | % |
| (Decrease) increase due to: | | |
| Change in gross margin | (0.4) |)(1) |
| Change in segment operating expenses | 1.2 |)(2) |
| Segment EBITDA for the six months ended June 30, 2015 | 12.5 | % |

Note: In the table above, the sum of the individual percentages may not equal the total due to rounding.

Primarily due to the impact of our acquisition of a supplier of parts for recreational vehicles completed in the fourth quarter of 2014 (0.8%). Compared to our existing Specialty business, this acquisition realizes lower gross margins than our other specialty product sales. Partially offsetting this decrease were gross margin improvements attributable primarily to a sales mix shift toward higher margin product lines, particularly truck and off road products due to improved economic conditions.

Reflects a reduction in distribution expenses (0.9%) as well as a reduction in selling, general and administrative expenses as a percentage of revenue (0.6%) primarily as a result of integration synergies. The reduction in distribution expenses as a percentage of revenue was primarily attributable to favorable fuel pricing compared to the first half of the prior year (0.8%) and logistics synergies as we leverage our North American distribution network for the delivery of specialty products (0.9%). These reductions in distribution expenses were partially offset by higher freight costs (0.7%) driven by higher use of third-party freight to handle increased volumes as well as sales related to our October 2014 acquisition of a supplier of parts for recreational vehicles, which are all shipped via third party carriers. Partially offsetting these decreases was a 0.2% increase in facility and warehouse expenses as a percentage of revenue resulting from the acquisitions completed in the fourth quarter of 2014, which generate greater facility and warehouse expenses as a percentage of revenue than our existing Specialty business. We expect to realize additional integration synergies during the remainder of 2015 and into the first half of 2016 as we continue to rationalize our facilities within this segment.

2015 Outlook

We estimate that full year 2015 net income and diluted earnings per share, excluding the impact of any restructuring and acquisition related expenses, and any gains or losses related to acquisitions or divestitures (including changes in the fair value of contingent consideration liabilities) and loss on debt extinguishment, will be in the range of \$425 million to \$445 million and \$1.38 to \$1.45, respectively.

Liquidity and Capital Resources

The following table summarizes liquidity data as of the dates indicated (in thousands):

| | June 30, 2015 | December 31, 2014 | June 30, 2014 |
|--|---------------|----------------------|---------------|
| Cash and equivalents | \$ 143,423 | \$ 114,605 | \$ 109,564 |
| Total debt | 1,691,442 | 1,864,562 | 1,951,324 |
| Net debt (total debt less cash and equivalents) | 1,548,019 | 1,749,957 | 1,841,760 |
| Current maturities | 39,378 | 63,515 | 71,487 |
| Capacity under credit facilities ⁽¹⁾ | 1,947,000 | 1,947,000 | 1,930,000 |
| Availability under credit facilities ⁽¹⁾ | 1,238,780 | 1,127,810 | 1,058,337 |
| Total liquidity (cash and equivalents plus availability under credit facilities) | 1,382,203 | 1,242,415 | 1,167,901 |

⁽¹⁾ Includes our revolving credit facilities and our receivables securitization facility.

We assess our liquidity in terms of our ability to fund our operations and provide for expansion through both internal development and acquisitions. Our primary sources of liquidity are cash flows from operations and our credit facilities. We utilize our cash flows from operations to fund working capital and capital expenditures, with the excess amounts going towards funding acquisitions or paying down outstanding debt. As we have pursued acquisitions as part of our growth strategy, our cash flows from operations have not always been sufficient to cover our investing activities. To fund our acquisitions, we have accessed various forms of debt financing, including our senior secured credit facilities, senior notes, and receivables securitization facility.

As of June 30, 2015, we had debt outstanding and additional available sources of financing as follows:

- Senior secured credit facilities maturing in May 2019, composed of \$450 million in term loans (\$422 million outstanding at June 30, 2015) and \$1.85 billion in revolving credit (\$541 million outstanding at June 30, 2015), bearing interest at variable rates (although a portion of this debt is hedged through interest rate swap contracts)
- Senior notes totaling \$600 million, maturing in May 2023 and bearing interest at a 4.75% fixed rate
- Receivables securitization facility with availability up to \$97 million (\$95 million outstanding as of June 30, 2015), maturing in October 2017 and bearing interest at variable commercial paper rates

From time to time, we may undertake financing transactions to increase our available liquidity, such as our March 2014 amendment to our senior secured credit facilities and our September 2014 amendment to our receivables securitization facility. Our financing structure, which includes our senior secured credit facilities, senior notes, and receivables securitization facility, provides financial flexibility to execute our long-term growth strategy. If we see an attractive acquisition opportunity, we have the ability to move quickly and have certainty of funding up to the amount of our then-available liquidity.

As of June 30, 2015, we had approximately \$1.2 billion available under our credit facilities. Combined with approximately \$143 million of cash and equivalents at June 30, 2015, we had approximately \$1.4 billion in available liquidity, an increase of \$140 million over our available liquidity as of December 31, 2014. We believe that our current liquidity and cash expected to be generated by operating activities in future periods will be sufficient to meet our current operating and capital requirements, although such sources may not be sufficient for future acquisitions depending on their size. While we believe that we currently have adequate capacity, from time to time we may need to raise additional funds through public or private financing, strategic relationships or other arrangements. There can be no assurance that additional funding, or refinancing of our credit facilities, if needed, will be available on terms attractive to us, or at all. Furthermore, any additional equity financing may be dilutive to stockholders, and debt financing, if available, may involve restrictive covenants or higher interest costs. Our failure to raise capital if and

when needed could have a material adverse impact on our business, operating results, and financial condition.

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Borrowings under the credit agreement accrue interest at variable rates which are tied to LIBOR or CDOR, depending on the currency and the duration of the borrowing, plus an applicable margin rate which is subject to change quarterly based on our reported leverage ratio. We hold interest rate swaps to hedge the variable rates on our credit agreement borrowings (as described in Note 5, "Derivative Instruments and Hedging Activities" to the unaudited condensed consolidated financial statements in Part I, Item I of this Quarterly Report on Form 10-Q), with the effect of fixing the interest rates on the respective notional amounts. After giving effect to these interest rate swap contracts, the weighted average interest rate on borrowings outstanding under our credit agreement at June 30, 2015 was 2.11%. Including our senior notes and the borrowings on our receivables securitization program, our overall weighted average interest rate on borrowings was 3.00% at June 30, 2015. Cash interest payments were \$28.7 million for the six months ended June 30, 2015, including a \$14.2 million semi-annual interest payment related to our senior notes. The semi-annual interest payments on our senior notes are made in May and November each year, and began in November 2013. We had outstanding credit agreement borrowings of \$1.0 billion and \$1.1 billion at June 30, 2015 and December 31, 2014, respectively. Of these amounts, \$22.5 million was classified as current maturities at both June 30, 2015 and December 31, 2014. We have scheduled repayments of \$5.6 million each quarter on the term loan through its maturity in May 2019, but no other significant principal payments on our credit facilities prior to the maturity of the receivables securitization program in October 2017. In addition to the repayments under our credit facilities, we will make payments on notes payable and other debt totaling \$16.9 million in the next 12 months, the majority of which is for payments on notes payable issued in connection with acquisitions.

Our credit agreement contains customary covenants that provide limitations and conditions on our ability to enter into certain transactions. The credit agreement also contains financial and affirmative covenants, including limitations on our net leverage ratio and a minimum interest coverage ratio. We were in compliance with all restrictive covenants under our credit agreement as of June 30, 2015.

As of June 30, 2015, the Company had cash of \$143 million, of which \$87 million was held by foreign subsidiaries. We consider the undistributed earnings of these foreign subsidiaries to be indefinitely reinvested, and accordingly, no provision for U.S. income taxes has been provided thereon. Should these earnings be repatriated in the future, in the form of dividends or otherwise, we would be subject to both U.S. income taxes (subject to adjustment for foreign tax credits) and potential withholding taxes payable to the various foreign countries. We believe that we have sufficient cash flow and liquidity to meet our financial obligations in the U.S. without resort to repatriation of foreign earnings. The procurement of inventory is the largest operating use of our funds. We normally pay for aftermarket product purchases at the time of shipment or on standard payment terms, depending on the manufacturer and the negotiated payment terms. We normally pay for salvage vehicles acquired at salvage auctions and under direct procurement arrangements at the time that we take possession of the vehicles.

The following table sets forth a summary of our inventory procurement for the three and six months ended June 30, 2015 and 2014:

| | Three Months Ended | | | Six Months Ended | | | | |
|--|--------------------|---------|----------|------------------|-----------|----------|------|--|
| | June 30, | | % Change | June 30, | | % Change | | |
| | 2015 | 2014 | | | 2015 | | 2014 | |
| Aftermarket inventory purchases (millions) | \$698.2 | \$654.0 | 6.8 % | \$1,388.6 | \$1,300.9 | 6.7 % | | |
| Wholesale salvage cars and trucks | 75,000 | 71,000 | 5.6 % | 145,000 | 143,000 | 1.4 % | | |
| Self service and "crush only" cars | 131,000 | 143,000 | (8.4)% | 231,000 | 263,000 | (12.2)% | | |

Aftermarket inventory purchases during the three and six months ended June 30, 2015 included incremental purchases of \$37.5 million and \$79.7 million in our Specialty segment, primarily related to our October 2014 acquisition of a supplier of parts for recreational vehicles as well as overall growth in the Specialty business. In our European segment, our acquisitions of the Netherlands distributors in 2014 and the first half of 2015 contributed incremental inventory purchases of \$10.1 million and \$29.9 million during the three and six months ended June 30, 2015, respectively; however, the greater purchase levels resulting from these acquisitions were offset by the devaluation of the pound sterling since the end of the prior year period. In North America, we accelerated our aftermarket inventory purchases in the fourth quarter of 2014 in anticipation of potential labor issues at West Coast ports in the U.S., leading

to growth in the year-end inventory balance. As a result, our aftermarket inventory purchases in the first quarter of 2015 fell below 2014 levels. While we increased our aftermarket inventory purchases above the prior year levels in the second quarter, on a year-to-date basis, our North American purchases were \$6.4 million lower than the prior year period. Compared to the prior year second quarter, we reduced our purchases of lower cost self service and "crush only" cars as prices demanded for vehicles in certain markets exceeded our acceptable cost given the prices of scrap and other metals.

Net cash provided by operating activities totaled \$282.7 million for the six months ended June 30, 2015, compared to \$152.2 million during the six months ended June 30, 2014. During the first six months of 2015, our EBITDA increased by \$37.8 million compared to the first six months of 2014, due to both acquisition related growth and organic growth. Cash outflows for our primary working capital accounts (receivables, inventory and payables) totaled \$29.2 million during the six months ended June 30, 2015, compared to \$133.1 million during the comparable period in 2014. As discussed above, we increased our North American aftermarket inventory purchases in the fourth quarter of 2014 in anticipation of port issues in the U.S., which resulted in higher inventory balances at the end of 2014. Additionally, our U.K. operations experienced higher sales volumes and opened fewer branches during the first half of 2015 compared to the prior year period, requiring fewer purchases. As a result, we reflected net cash inflows from inventory in the first half of 2015 compared to cash outflows for inventory in the first half of 2014. Our European operations maintained relatively higher receivables balances throughout the current year period as a result of stronger year-over-year sales in the fourth quarter of 2014; this resulted in lower growth in receivables balances, and therefore lower cash outflows for receivables in the current year period. Cash flows related to our primary working capital accounts can be volatile as purchases, payments and collections can be timed differently from period to period and can be influenced by factors outside of our control. However, we expect that the net change in these working capital items will generally be a cash outflow as we grow our business each year.

Net cash used in investing activities totaled \$109.2 million for the six months ended June 30, 2015, compared to \$702.3 million during the six months ended June 30, 2014. We invested \$37.2 million of cash, net of cash acquired, in business acquisitions during the six months ended June 30, 2015 compared to \$635.3 million for business acquisitions in the comparable period in 2014, which included \$427.1 million for our Keystone Specialty acquisition. Property and equipment purchases were \$66.8 million in the six months ended June 30, 2015 compared to \$67.3 million in the comparable period in 2014. During the six months ended June 30, 2015, we paid \$7.5 million to increase our investment in ACM Parts; during the six months ended June 30, 2014, we paid \$2.2 million for investments in unconsolidated subsidiaries.

Net cash used in financing activities totaled \$144.9 million for the six months ended June 30, 2015, compared to \$506.5 million in net cash provided by financing activities during the six months ended June 30, 2014. During the six months ended June 30, 2015, net repayments under our credit facilities were \$105.5 million compared to net borrowings of \$571.7 million during the six months ended June 30, 2014. Compared to the prior year period, our cash investment in acquisitions was lower, and therefore, we used the excess cash generated by operations to repay outstanding amounts under our revolving credit facilities. The greater borrowings during the first half of 2014 reflect \$370 million of revolver borrowings and \$80 million of borrowings under our receivables facility used to finance the acquisition of Keystone Specialty. Our March 2014 amendment of our credit facilities generated \$11.3 million in additional term loan borrowings, which were used to pay \$3.7 million in debt issuance costs related to the amendment, as well as to repay outstanding revolver borrowings. In the six months ended June 30, 2015, we paid \$5.2 million for taxes related to net share settlements of stock-based compensation awards; no such payments occurred in 2014. During the first half of 2014, we made a payment of \$44.8 million (\$39.5 million included in financing cash flows and \$5.3 million included in operating cash flows) for the final earnout period under the contingent payment agreement related to our 2011 ECP acquisition. Cash generated from exercises of stock options provided \$3.3 million and \$4.2 million in the six months ended June 30, 2015 and June 30, 2014, respectively. The excess tax benefit from share-based payment arrangements reduced income taxes payable by \$6.7 million and \$9.7 million in the six months ended June 30, 2015 and June 30, 2014, respectively. During the first half of 2014, we paid \$20.0 million related to the settlement of a foreign currency forward contract; no such payment occurred during the half of 2015.

We intend to continue to evaluate markets for potential growth through the internal development of distribution centers, processing and sales facilities, and warehouses, through further integration of our facilities, and through selected business acquisitions. Our future liquidity and capital requirements will depend upon numerous factors, including the costs and timing of our internal development efforts and the success of those efforts, the costs and timing of expansion of our sales and marketing activities, and the costs and timing of future business acquisitions.

2015 Outlook

We estimate that our capital expenditures for 2015, excluding business acquisitions, will be between \$150 million and \$180 million. We expect to use these funds for several major facility expansions, improvement of current facilities, real estate acquisitions and systems development projects. We anticipate that net cash provided by operating activities for 2015 will be approximately \$450 million.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our results of operations are exposed to changes in interest rates primarily with respect to borrowings under our credit facilities, where interest rates are tied to the prime rate, LIBOR or CDOR. Therefore, we implemented a policy to manage our exposure to variable interest rates on a portion of our outstanding variable rate debt instruments through the use of interest rate swap contracts. These contracts convert a portion of our variable rate debt to fixed rate debt, matching the currency, effective

dates and maturity dates to specific debt instruments. Net interest payments or receipts from interest rate swap contracts are included as adjustments to interest expense. All of our interest rate swap contracts have been executed with banks that we believe are creditworthy (Wells Fargo Bank, N.A., Bank of America, N.A. and RBS Citizens, N.A.).

As of June 30, 2015, we held six interest rate swap contracts representing a total of \$420 million of U.S. dollar-denominated notional amount debt, £50 million of pound sterling-denominated notional amount debt, and CAD \$25 million of Canadian dollar-denominated notional amount debt. Our interest rate swap contracts are designated as cash flow hedges and modify the variable rate nature of that portion of our variable rate debt. These swaps have maturity dates ranging from October 2015 through December 2016. In total, we had 54% of our variable rate debt under our credit facilities at fixed rates at June 30, 2015 compared to 47% at December 31, 2014, which reflects a decrease in borrowings in the first half of 2015. As of June 30, 2015, the fair market value of these swap contracts was a net liability of \$3.4 million. The values of such contracts are subject to changes in interest rates.

At June 30, 2015, we had \$540 million of variable rate debt that was not hedged. Using sensitivity analysis, a 100 basis point movement in interest rates would change interest expense by \$5.4 million over the next twelve months. The proceeds of our May 2013 senior notes offering were used to finance our euro-denominated acquisition of Sator, as well as to repay a portion of our pound sterling-denominated revolver borrowings held by our European operations. In connection with these transactions, we entered into euro-denominated and pound sterling-denominated intercompany notes, which incurred transaction gains and losses from fluctuations in the U.S. dollar against these currencies. To mitigate these fluctuations, we entered into foreign currency forward contracts. The gains or losses from the remeasurement of these contracts were recorded to earnings to offset the remeasurement of the related notes. These foreign currency forward contracts were settled as of December 31, 2014. While there are no such forward contracts outstanding as of June 30, 2015, we may enter into additional foreign currency forward contracts from time to time to mitigate the impact of fluctuations in exchange rates on similar intercompany financing transactions. Additionally, we are exposed to currency fluctuations with respect to the purchase of aftermarket products from foreign countries. The majority of our foreign inventory purchases are from manufacturers based in Taiwan. While our transactions with manufacturers based in Taiwan are conducted in U.S. dollars, changes in the relationship between the U.S. dollar and the Taiwan dollar might impact the purchase price of aftermarket products. Our aftermarket operations in Canada, which also purchase inventory from Taiwan in U.S. dollars, are further subject to changes in the relationship between the U.S. dollar and the Canadian dollar. Our aftermarket operations in the U.K. also source a portion of their inventory from Taiwan, as well as from other European countries and China, resulting in exposure to changes in the relationship of the pound sterling against the euro and the U.S. dollar. We hedge our exposure to foreign currency fluctuations for certain of our purchases in our European operations, but the notional amount and fair value of these foreign currency forward contracts at June 30, 2015 were immaterial. We do not currently attempt to hedge our foreign currency exposure related to our foreign currency denominated inventory purchases in our North American operations, and we may not be able to pass on any price increases to our customers.

Foreign currency fluctuations may also impact the financial results we report for the portions of our business that operate in functional currencies other than the U.S. dollar. Our operations in Europe and other countries represented 32.9% of our revenue during the six months ended June 30, 2015. An increase or decrease in the strength of the U.S. dollar against these currencies by 10% would result in a 3% change in our consolidated revenue and operating income for the six months ended June 30, 2015.

Other than with respect to our intercompany transactions denominated in euro and pound sterling and a portion of our foreign currency denominated inventory purchases in the U.K., we do not hold derivative contracts to hedge foreign currency risk. Our net investment in foreign operations is partially hedged by the foreign currency denominated borrowings we use to fund foreign acquisitions. Additionally, we have elected not to hedge the foreign currency risk related to the interest payments on these borrowings as we generate Canadian dollar, pound sterling and euro cash flows that can be used to fund debt payments. As of June 30, 2015, we had amounts outstanding under our revolving credit facilities of €251.4 million, £63.3 million, and CAD \$130.4 million.

We are also exposed to market risk related to price fluctuations in scrap metal and other metals. Market prices of these metals affect the amount that we pay for our inventory as well as the revenue that we generate from sales of these

metals. As both our revenue and costs are affected by the price fluctuations, we have a natural hedge against the changes. However, there is typically a lag between the effect on our revenue from metal price fluctuations and inventory cost changes. Therefore, we can experience positive or negative gross margin effects in periods of rising or falling metals prices, particularly when such prices move rapidly. If market prices were to fall at a greater rate than our vehicle acquisition costs, we could experience a decline in gross margin. Scrap metal and other metal prices stabilized in the second quarter of 2015; however, scrap prices have decreased 25% since the fourth quarter of 2014. As of June 30, 2015, we held short-term metals forward contracts to mitigate a portion of our exposure to fluctuations in metals prices specifically related to our precious metals refining and reclamation business. The notional amount and fair value of these forward contracts at June 30, 2015 were immaterial.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As of June 30, 2015, the end of the period covered by this Quarterly Report on Form 10-Q, an evaluation was carried out under the supervision and with the participation of LKQ Corporation's management, including our Chief Executive Officer and our Chief Financial Officer, of our "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective in providing reasonable assurance that information we are required to disclose in this Quarterly Report on Form 10-Q has been recorded, processed, summarized and reported as of the end of the period covered by this Quarterly Report on Form 10-Q. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports we file under the Securities Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting during the quarter ended June 30, 2015 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II
OTHER INFORMATION

Item 1. Legal Proceedings

None.

Item 1A. Risk Factors

Our operations and financial results are subject to various risks and uncertainties that could adversely affect our business, financial condition and results of operations, and the trading price of our common stock. Please refer to our 2014 Annual Report on Form 10-K, filed with the SEC on March 2, 2015, as supplemented in subsequent filings, for information concerning the risks and uncertainties that could negatively impact us. The following represents changes and/or additions to the risks and uncertainties previously disclosed in such reports.

We face intense competition from local, national, international, and internet-based vehicle products providers, and this competition could negatively affect our business.

The vehicle replacement products industry is highly competitive and is served by numerous suppliers of OEM, recycled, aftermarket, refurbished and remanufactured products. Within each of these categories of suppliers, there are local owner-operated companies, larger regional suppliers, national and international providers, and internet-based suppliers. Providers of vehicle replacement products that have traditionally sold only certain categories of such products may decide to expand their product offerings into other categories of vehicle replacement products, which may further increase competition. Some of our current and potential competitors may have more operational expertise; greater financial, technical, manufacturing, distribution, and other resources; longer operating histories; lower cost structures; and better relationships in the insurance and vehicle repair industries or with consumers, than we do. In certain regions of the U.S., local vehicle recycling companies have formed cooperative efforts to compete in the wholesale recycled products industry. Similarly in Europe, some local companies are part of cooperative efforts to compete in the aftermarket parts industry. As a result of these factors, our competitors may be able to provide products that we are unable to supply, provide their products at lower costs, or supply products to customers that we are unable to serve.

We believe that a majority of collision parts by dollar amount are supplied by OEMs, with the balance being supplied by distributors like us. The OEMs are therefore in a position to exert pricing pressure in the marketplace. We compete with the OEMs primarily on price and to a lesser extent on service and quality. From time to time, OEMs have experimented with reducing prices on specific products to match the lower prices of alternative products and with other initiatives that may disrupt our sales. If such price reductions and other initiatives were to become widespread, it could have a material adverse impact on our business.

Development problems with and business interruptions to our distribution centers or other facilities may affect our operations and/or the availability and distribution of merchandise, which may negatively affect our business.

We develop complex distribution systems that rely on automation and related software. The development of our warehouses and distribution systems may not occur as expected, may cost more than planned, and may take longer to implement than expected, any of which could adversely affect our business.

Destructive weather, terrorist activities, war, systems malfunctions, hacking or similar attempts to interfere with the operations of our systems, or other disasters or adverse occurrences may result in the closure of our distribution centers or other facilities or may adversely affect our ability to deliver inventory through our system on a timely basis. This may affect our ability to timely provide products to our customers, resulting in lost sales or a potential loss of customer loyalty. Some of our merchandise is imported from other countries and these goods could become difficult or impossible to bring into the United States or into the other countries in which we operate, and we may not be able to obtain such merchandise from other sources at similar prices. Such a disruption in revenue could potentially have a negative impact on our results of operations and financial condition.

Item 5. Other Information

None.

Item 6. Exhibits

Exhibits

(b) Exhibits

- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

SIGNATURES

Pursuant to the requirements of Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on August 3, 2015.

LKQ CORPORATION

/s/ DOMINICK ZARCONE

Dominick Zarcone

Executive Vice President and Chief Financial Officer

(As duly authorized officer and Principal Financial Officer)

/s/ MICHAEL S. CLARK

Michael S. Clark

Vice President — Finance and Controller

(As duly authorized officer and Principal Accounting Officer)