

IMPERIAL OIL LTD  
Form 10-Q  
May 04, 2016  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2016**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-12014**

**IMPERIAL OIL LIMITED**  
**(Exact name of registrant as specified in its charter)**

|                                                                                                                                                                                                                                                                                                                          |                                                                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| <b>CANADA</b><br><b>(State or other jurisdiction of</b><br><br><b>incorporation or organization)</b><br><br><b>505 Quarry Park Boulevard S.E.</b><br><br><b>Calgary, Alberta, Canada</b><br><b>(Address of principal executive offices)</b><br><b>Registrant's telephone number, including area code: 1-800-567-3776</b> | <b>98-0017682</b><br><b>(I.R.S. Employer</b><br><br><b>Identification No.)</b><br><br><br><b>T2C 5N1</b><br><b>(Postal Code)</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|

The registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 91 days. YES ☒ NO ☐

The registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES ☒ NO ☐

The registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (see definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Securities Exchange Act of 1934).

|                                                                                                                                                                          |                                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| Large accelerated filer <input checked="" type="checkbox"/>                                                                                                              | Accelerated filer <input type="checkbox"/>         |
| Non-accelerated filer <input type="checkbox"/>                                                                                                                           | Smaller reporting company <input type="checkbox"/> |
| The registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). YES <input type="checkbox"/> NO <input checked="" type="checkbox"/> |                                                    |

**The number of common shares outstanding, as of March 31, 2016, was 847,599,011.**

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**IMPERIAL OIL LIMITED**

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In this report all dollar amounts are expressed in Canadian dollars unless otherwise stated. This report should be read in conjunction with the company's Annual Report on Form 10-K for the year ended December 31, 2015.

The term "project" as used in this report can refer to a variety of different activities and does not necessarily have the same meaning as in any government payment transparency reports.

Table of Contents**PART I - FINANCIAL INFORMATION****Item 1. Financial Statements.****IMPERIAL OIL LIMITED****CONSOLIDATED STATEMENT OF INCOME**

(U.S. GAAP, unaudited)

Three Months

millions of Canadian dollars

to March 31  
**2016**      2015

**REVENUES AND OTHER INCOME**

|                                      |              |       |
|--------------------------------------|--------------|-------|
| Operating revenues (a) (b)           | <b>5,174</b> | 6,170 |
| Investment and other income (note 3) | <b>48</b>    | 33    |

|                                        |              |       |
|----------------------------------------|--------------|-------|
| <b>TOTAL REVENUES AND OTHER INCOME</b> | <b>5,222</b> | 6,203 |
|----------------------------------------|--------------|-------|

**EXPENSES**

|                                         |              |       |
|-----------------------------------------|--------------|-------|
| Exploration                             | <b>17</b>    | 17    |
| Purchases of crude oil and products (c) | <b>2,986</b> | 3,305 |
| Production and manufacturing (d)        | <b>1,271</b> | 1,359 |
| Selling and general                     | <b>270</b>   | 264   |
| Federal excise tax (a)                  | <b>388</b>   | 377   |
| Depreciation and depletion              | <b>424</b>   | 317   |
| Financing costs (note 5)                | <b>15</b>    | 3     |

|                       |              |       |
|-----------------------|--------------|-------|
| <b>TOTAL EXPENSES</b> | <b>5,371</b> | 5,642 |
|-----------------------|--------------|-------|

|                                          |              |     |
|------------------------------------------|--------------|-----|
| <b>INCOME (LOSS) BEFORE INCOME TAXES</b> | <b>(149)</b> | 561 |
|------------------------------------------|--------------|-----|

|                     |             |     |
|---------------------|-------------|-----|
| <b>INCOME TAXES</b> | <b>(48)</b> | 140 |
|---------------------|-------------|-----|

|                          |              |     |
|--------------------------|--------------|-----|
| <b>NET INCOME (LOSS)</b> | <b>(101)</b> | 421 |
|--------------------------|--------------|-----|

**PER-SHARE INFORMATION** (Canadian dollars)

|                                                       |               |      |
|-------------------------------------------------------|---------------|------|
| Net income (loss) per common share - basic (note 8)   | <b>(0.12)</b> | 0.50 |
| Net income (loss) per common share - diluted (note 8) | <b>(0.12)</b> | 0.50 |
| Dividends per common share                            | <b>0.14</b>   | 0.13 |

|                                                        |            |     |
|--------------------------------------------------------|------------|-----|
| (a) Federal excise tax included in operating revenues. | <b>388</b> | 377 |
|--------------------------------------------------------|------------|-----|

|                                                                  |            |     |
|------------------------------------------------------------------|------------|-----|
| (b) Amounts from related parties included in operating revenues. | <b>563</b> | 638 |
|------------------------------------------------------------------|------------|-----|

|                                                                                   |            |     |
|-----------------------------------------------------------------------------------|------------|-----|
| (c) Amounts to related parties included in purchases of crude oil and products.   | <b>631</b> | 686 |
| (d) Amounts to related parties included in production and manufacturing expenses. | <b>104</b> | 102 |

The information in the Notes to Consolidated Financial Statements is an integral part of these statements.

Table of Contents**IMPERIAL OIL LIMITED****CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

(U.S. GAAP, unaudited)

|                                                                                                     | Three Months<br>to March 31 |       |
|-----------------------------------------------------------------------------------------------------|-----------------------------|-------|
| millions of Canadian dollars                                                                        | <b>2016</b>                 | 2015  |
| Net income (loss)                                                                                   | <b>(101)</b>                | 421   |
| Other comprehensive income (loss), net of income taxes                                              |                             |       |
| Post-retirement benefit liability adjustment (excluding amortization)                               | <b>100</b>                  | (176) |
| Amortization of post-retirement benefit liability adjustment included in net periodic benefit costs | <b>41</b>                   | 42    |
| Total other comprehensive income (loss)                                                             | <b>141</b>                  | (134) |
| Comprehensive income (loss)                                                                         | <b>40</b>                   | 287   |

The information in the Notes to Consolidated Financial Statements is an integral part of these statements.

Table of Contents**IMPERIAL OIL LIMITED****CONSOLIDATED BALANCE SHEET**

(U.S. GAAP, unaudited)

|                                                                               | As at<br>Mar 31<br><b>2016</b>   | As at<br>Dec 31<br>2015 |
|-------------------------------------------------------------------------------|----------------------------------|-------------------------|
| millions of Canadian dollars                                                  |                                  |                         |
| <b>ASSETS</b>                                                                 |                                  |                         |
| Current assets                                                                |                                  |                         |
| Cash                                                                          | <b>155</b>                       | 203                     |
| Accounts receivable, less estimated doubtful accounts (a)                     | <b>1,639</b>                     | 1,581                   |
| Inventories of crude oil and products                                         | <b>1,073</b>                     | 1,190                   |
| Materials, supplies and prepaid expenses                                      | <b>549</b>                       | 424                     |
| Deferred income tax assets                                                    | <b>277</b>                       | 272                     |
| Total current assets                                                          | <b>3,693</b>                     | 3,670                   |
| Long-term receivables, investments and other long-term assets                 | <b>1,420</b>                     | 1,414                   |
| Property, plant and equipment,<br>less accumulated depreciation and depletion | <b>53,299</b><br><b>(16,218)</b> | 54,203<br>(16,404)      |
| Property, plant and equipment, net                                            | <b>37,081</b>                    | 37,799                  |
| Goodwill                                                                      | <b>186</b>                       | 224                     |
| Other intangible assets, net                                                  | <b>63</b>                        | 63                      |
| Assets held for sale (note 10)                                                | <b>742</b>                       | -                       |
| <b>TOTAL ASSETS</b>                                                           | <b>43,185</b>                    | 43,170                  |
| <b>LIABILITIES</b>                                                            |                                  |                         |
| Current liabilities                                                           |                                  |                         |
| Notes and loans payable (b)                                                   | <b>1,843</b>                     | 1,952                   |
| Accounts payable and accrued liabilities (note 7)                             | <b>2,832</b>                     | 2,989                   |
| Income taxes payable                                                          | <b>443</b>                       | 452                     |
| Total current liabilities                                                     | <b>5,118</b>                     | 5,393                   |
| Long-term debt (c) (note 6)                                                   | <b>7,052</b>                     | 6,564                   |
| Other long-term obligations (d) (note 7)                                      | <b>3,475</b>                     | 3,597                   |
| Deferred income tax liabilities                                               | <b>4,194</b>                     | 4,191                   |

|                                                        |                |         |
|--------------------------------------------------------|----------------|---------|
| <b>TOTAL LIABILITIES</b>                               | <b>19,839</b>  | 19,745  |
| <b>SHAREHOLDERS EQUITY</b>                             |                |         |
| Common shares at stated value (e)                      | <b>1,566</b>   | 1,566   |
| Earnings reinvested                                    | <b>23,467</b>  | 23,687  |
| Accumulated other comprehensive income (loss) (note 9) | <b>(1,687)</b> | (1,828) |
| <b>TOTAL SHAREHOLDERS EQUITY</b>                       | <b>23,346</b>  | 23,425  |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>       | <b>43,185</b>  | 43,170  |

- (a) Accounts receivable, less estimated doubtful accounts includes amounts receivable from related parties of \$131 million (2015 - \$129 million).
- (b) Notes and loans payable includes amounts to related parties of \$75 million (2015 - \$75 million).
- (c) Long-term debt includes amounts to related parties of \$6,447 million (2015 - \$5,952 million).
- (d) Other long-term obligations includes amounts to related parties of \$136 million (2015 - \$146 million).
- (e) Number of common shares authorized and outstanding were 1,100 million and 848 million, respectively (2015 - 1,100 million and 848 million, respectively).

The information in the Notes to Consolidated Financial Statements is an integral part of these statements.

Table of Contents**IMPERIAL OIL LIMITED****CONSOLIDATED STATEMENT OF CASH FLOWS**

(U.S. GAAP, unaudited)

|                                                       | Three Months |                |
|-------------------------------------------------------|--------------|----------------|
|                                                       | to March 31  |                |
| inflow (outflow)                                      | 2016         | 2015           |
| millions of Canadian dollars                          |              |                |
| <b>OPERATING ACTIVITIES</b>                           |              |                |
| Net income (loss)                                     | (101)        | 421            |
| Adjustments for non-cash items:                       |              |                |
| Depreciation and depletion                            | 424          | 317            |
| (Gain) loss on asset sales (note 3)                   | (30)         | (26)           |
| Deferred income taxes and other                       | (82)         | 18             |
| Changes in operating assets and liabilities:          |              |                |
| Accounts receivable                                   | (58)         | (213)          |
| Inventories, materials, supplies and prepaid expenses | (32)         | (15)           |
| Income taxes payable                                  | (9)          | 184            |
| Accounts payable and accrued liabilities              | (189)        | (386)          |
| All other items - net (a)                             | 126          | (19)           |
| <b>CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES</b> | <b>49</b>    | <b>281</b>     |
| <b>INVESTING ACTIVITIES</b>                           |              |                |
| Additions to property, plant and equipment            | (391)        | (1,011)        |
| Proceeds from asset sales (note 3)                    | 33           | 25             |
| Additional investments                                | -            | (16)           |
| <b>CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES</b> | <b>(358)</b> | <b>(1,002)</b> |
| <b>FINANCING ACTIVITIES</b>                           |              |                |
| Short-term debt - net                                 | (108)        | (39)           |
| Long-term debt issued (note 6)                        | 495          | 717            |
| Reduction in capitalized lease obligations            | (7)          | (2)            |
| Dividends paid                                        | (119)        | (110)          |
| <b>CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES</b> | <b>261</b>   | <b>566</b>     |

|                                    |             |              |
|------------------------------------|-------------|--------------|
| <b>INCREASE (DECREASE) IN CASH</b> | <b>(48)</b> | <b>(155)</b> |
| <b>CASH AT BEGINNING OF PERIOD</b> | <b>203</b>  | <b>215</b>   |
| <b>CASH AT END OF PERIOD (b)</b>   | <b>155</b>  | <b>60</b>    |

- (a) Includes contribution to registered pension plans. (31) (63)
- (b) Cash is composed of cash in bank and cash equivalents at cost. Cash equivalents are all highly liquid securities with maturity of three months or less when purchased.

The information in the Notes to Consolidated Financial Statements is an integral part of these statements.

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**IMPERIAL OIL LIMITED**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (unaudited)**

**1. Basis of financial statement preparation**

These unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles of the United States of America and follow the same accounting policies and methods of computation as, and should be read in conjunction with, the most recent annual consolidated financial statements filed with the U.S. Securities and Exchange Commission in the company's 2015 Annual Report on Form 10-K. In the opinion of the company, the information furnished herein reflects all known accruals and adjustments necessary for a fair statement of the results for the periods reported herein. All such adjustments are of a normal recurring nature. The company's exploration and production activities are accounted for under the "successful efforts" method.

The results for the three months ended March 31, 2016, are not necessarily indicative of the operations to be expected for the full year.

All amounts are in Canadian dollars unless otherwise indicated.

**Table of Contents****IMPERIAL OIL LIMITED****2. Business segments**

| Three Months to March 31<br>millions of dollars       | Upstream      |               | Downstream   |              | Chemical   |            |
|-------------------------------------------------------|---------------|---------------|--------------|--------------|------------|------------|
|                                                       | 2016          | 2015          | 2016         | 2015         | 2016       | 2015       |
| <b>REVENUES AND OTHER INCOME</b>                      |               |               |              |              |            |            |
| Operating revenues (a)                                | 980           | 1,212         | 3,940        | 4,669        | 254        | 289        |
| Intersegment sales                                    | 479           | 598           | 225          | 256          | 44         | 59         |
| Investment and other income                           | 19            | 2             | 29           | 30           | -          | 1          |
|                                                       | 1,478         | 1,812         | 4,194        | 4,955        | 298        | 349        |
| <b>EXPENSES</b>                                       |               |               |              |              |            |            |
| Exploration                                           | 17            | 17            | -            | -            | -          | -          |
| Purchases of crude oil and products                   | 818           | 838           | 2,757        | 3,195        | 159        | 182        |
| Production and manufacturing                          | 909           | 950           | 315          | 356          | 47         | 53         |
| Selling and general                                   | 1             | -             | 238          | 221          | 22         | 22         |
| Federal excise tax                                    | -             | -             | 388          | 377          | -          | -          |
| Depreciation and depletion                            | 357           | 259           | 61           | 52           | 2          | 3          |
| Financing costs (note 5)                              | (3)           | 3             | -            | -            | -          | -          |
| <b>TOTAL EXPENSES</b>                                 | <b>2,099</b>  | <b>2,067</b>  | <b>3,759</b> | <b>4,201</b> | <b>230</b> | <b>260</b> |
| <b>INCOME (LOSS) BEFORE INCOME TAXES</b>              | <b>(621)</b>  | <b>(255)</b>  | <b>435</b>   | <b>754</b>   | <b>68</b>  | <b>89</b>  |
| <b>INCOME TAXES</b>                                   | <b>(173)</b>  | <b>(66)</b>   | <b>115</b>   | <b>189</b>   | <b>19</b>  | <b>23</b>  |
| <b>NET INCOME (LOSS)</b>                              | <b>(448)</b>  | <b>(189)</b>  | <b>320</b>   | <b>565</b>   | <b>49</b>  | <b>66</b>  |
| <b>Cash flows from (used in) operating activities</b> | <b>(482)</b>  | <b>(251)</b>  | <b>469</b>   | <b>514</b>   | <b>60</b>  | <b>55</b>  |
| <b>CAPEX (b)</b>                                      | <b>346</b>    | <b>890</b>    | <b>43</b>    | <b>125</b>   | <b>6</b>   | <b>12</b>  |
| <b>Total assets as at March 31</b>                    | <b>37,086</b> | <b>35,655</b> | <b>5,368</b> | <b>5,600</b> | <b>394</b> | <b>387</b> |

| Three Months to March 31<br>millions of dollars | Corporate and Other |      | Eliminations |       | Consolidated |       |
|-------------------------------------------------|---------------------|------|--------------|-------|--------------|-------|
|                                                 | 2016                | 2015 | 2016         | 2015  | 2016         | 2015  |
| <b>REVENUES AND OTHER INCOME</b>                |                     |      |              |       |              |       |
| Operating revenues (a)                          | -                   | -    | -            | -     | 5,174        | 6,170 |
| Intersegment sales                              | -                   | -    | (748)        | (913) | -            | -     |
| Investment and other income                     | -                   | -    | -            | -     | 48           | 33    |

|                                                       |             |             |              |              |               |               |
|-------------------------------------------------------|-------------|-------------|--------------|--------------|---------------|---------------|
|                                                       | -           | -           | (748)        | (913)        | 5,222         | 6,203         |
| <b>EXPENSES</b>                                       |             |             |              |              |               |               |
| Exploration                                           | -           | -           | -            | -            | 17            | 17            |
| Purchases of crude oil and products                   | -           | -           | (748)        | (910)        | 2,986         | 3,305         |
| Production and manufacturing                          | -           | -           | -            | -            | 1,271         | 1,359         |
| Selling and general                                   | 9           | 24          | -            | (3)          | 270           | 264           |
| Federal excise tax                                    | -           | -           | -            | -            | 388           | 377           |
| Depreciation and depletion                            | 4           | 3           | -            | -            | 424           | 317           |
| Financing costs (note 5)                              | 18          | -           | -            | -            | 15            | 3             |
| <b>TOTAL EXPENSES</b>                                 | <b>31</b>   | <b>27</b>   | <b>(748)</b> | <b>(913)</b> | <b>5,371</b>  | <b>5,642</b>  |
| <b>INCOME (LOSS) BEFORE INCOME TAXES</b>              | <b>(31)</b> | <b>(27)</b> | <b>-</b>     | <b>-</b>     | <b>(149)</b>  | <b>561</b>    |
| <b>INCOME TAXES</b>                                   | <b>(9)</b>  | <b>(6)</b>  | <b>-</b>     | <b>-</b>     | <b>(48)</b>   | <b>140</b>    |
| <b>NET INCOME (LOSS)</b>                              | <b>(22)</b> | <b>(21)</b> | <b>-</b>     | <b>-</b>     | <b>(101)</b>  | <b>421</b>    |
| <b>Cash flows from (used in) operating activities</b> | <b>2</b>    | <b>(37)</b> | <b>-</b>     | <b>-</b>     | <b>49</b>     | <b>281</b>    |
| <b>CAPEX (b)</b>                                      | <b>13</b>   | <b>23</b>   | <b>-</b>     | <b>-</b>     | <b>408</b>    | <b>1,050</b>  |
| <b>Total assets as at March 31</b>                    | <b>643</b>  | <b>439</b>  | <b>(306)</b> | <b>(473)</b> | <b>43,185</b> | <b>41,608</b> |

- (a) Includes export sales to the United States of \$797 million (2015 - \$801 million). Export sales to the United States were recorded in all operating segments, with the largest effects in the Upstream segment.
- (b) Capital and exploration expenditures (CAPEX) includes exploration expenses, additions to property, plant and equipment, additions to capital leases, additional investments and acquisition.

Table of Contents**IMPERIAL OIL LIMITED****3. Investment and other income**

Investment and other income included gains and losses on asset sales as follows:

| millions of dollars                    | Three Months<br>to March 31 |      |
|----------------------------------------|-----------------------------|------|
|                                        | 2016                        | 2015 |
| Proceeds from asset sales              | 33                          | 25   |
| Book value of assets sold (a)          | 3                           | (1)  |
| Gain (loss) on asset sales, before tax | 30                          | 26   |
| Gain (loss) on asset sales, after tax  | 24                          | 23   |

(a) 2015 includes \$3 million associated with the wind-up of a capital lease.

**4. Employee retirement benefits**

The components of net benefit cost were as follows:

| millions of dollars                | Three Months<br>to March 31 |      |
|------------------------------------|-----------------------------|------|
|                                    | 2016                        | 2015 |
| Pension benefits:                  |                             |      |
| Current service cost               | 51                          | 51   |
| Interest cost                      | 79                          | 77   |
| Expected return on plan assets     | (99)                        | (97) |
| Amortization of prior service cost | 2                           | 4    |
| Amortization of actuarial loss     | 41                          | 50   |
| Net benefit cost                   | 74                          | 85   |
| Other post-retirement benefits:    |                             |      |
| Current service cost               | 4                           | 4    |

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|                                |           |    |
|--------------------------------|-----------|----|
| Interest cost                  | <b>7</b>  | 6  |
| Amortization of actuarial loss | <b>3</b>  | 3  |
| Net benefit cost               | <b>14</b> | 13 |

Table of Contents**IMPERIAL OIL LIMITED****5. Financing costs and additional notes and loans payable information**

| millions of dollars   | Three Months to March 31 |      |
|-----------------------|--------------------------|------|
|                       | 2016                     | 2015 |
| Debt-related interest | 31                       | 23   |
| Capitalized interest  | (13)                     | (23) |
| Net interest expense  | 18                       | -    |
| Other interest        | (3)                      | 3    |
| Total financing costs | 15                       | 3    |

In March 2016, the company extended the maturity date of its existing \$500 million 364-day short-term unsecured committed bank credit facility to March 2017. The company has not drawn on the facility.

**6. Long-term debt**

| millions of dollars  | As at Mar 31 2016 | As at Dec 31 2015 |
|----------------------|-------------------|-------------------|
| Long-term debt       | 6,447             | 5,952             |
| Capital leases       | 605               | 612               |
| Total long-term debt | 7,052             | 6,564             |

In the three months ended March 31, 2016, the company increased its long-term debt by \$495 million by drawing on an existing facility with an affiliated company of Exxon Mobil Corporation. The increased debt was used to supplement normal operations and capital projects.

**7. Other long-term obligations**

|                                                                      | As at<br>Mar 31<br>2016 | As at<br>Dec 31<br>2015 |
|----------------------------------------------------------------------|-------------------------|-------------------------|
| millions of dollars                                                  |                         |                         |
| Employee retirement benefits (a)                                     | <b>1,318</b>            | 1,470                   |
| Asset retirement obligations and other environmental liabilities (b) | <b>1,651</b>            | 1,628                   |
| Share-based incentive compensation liabilities                       | <b>141</b>              | 134                     |
| Other obligations                                                    | <b>365</b>              | 365                     |
| <b>Total other long-term obligations</b>                             | <b>3,475</b>            | 3,597                   |

- (a) Total recorded employee retirement benefits obligations also includes \$59 million in current liabilities (2015 - \$59 million).
- (b) Total asset retirement obligations and other environmental liabilities also includes \$118 million in current liabilities (2015 - \$116 million).

Table of Contents**IMPERIAL OIL LIMITED****8. Net income (loss) per-share**

|                                                                                              | Three Months to<br>March 31 |       |
|----------------------------------------------------------------------------------------------|-----------------------------|-------|
|                                                                                              | 2016                        | 2015  |
| <b>Net income (loss) per common share - basic</b>                                            |                             |       |
| Net income (loss) (millions of dollars)                                                      | (101)                       | 421   |
| Weighted average number of common shares outstanding (millions of shares)                    | 847.6                       | 847.6 |
| Net income (loss) per common share (dollars)                                                 | (0.12)                      | 0.50  |
| <b>Net income (loss) per common share - diluted</b>                                          |                             |       |
| Net income (loss) (millions of dollars)                                                      | (101)                       | 421   |
| Weighted average number of common shares outstanding (millions of shares)                    | 847.6                       | 847.6 |
| Effect of share-based awards (millions of shares)                                            | 2.8                         | 2.9   |
| Weighted average number of common shares outstanding, assuming dilution (millions of shares) | 850.4                       | 850.5 |
| Net income (loss) per common share (dollars)                                                 | (0.12)                      | 0.50  |

**9. Other comprehensive income (loss) information****Changes in accumulated other comprehensive income (loss):**

|                                                                                                  |         |         |
|--------------------------------------------------------------------------------------------------|---------|---------|
| millions of dollars                                                                              | 2016    | 2015    |
| Balance at January 1                                                                             | (1,828) | (2,059) |
| Post-retirement benefits liability adjustment:                                                   |         |         |
| Current period change excluding amounts reclassified from accumulated other comprehensive income | 100     | (176)   |
| Amounts reclassified from accumulated other comprehensive income                                 | 41      | 42      |
| Balance at March 31                                                                              | (1,687) | (2,193) |

**Amounts reclassified out of accumulated other comprehensive income (loss) - before-tax income (expense):**

| millions of dollars                                                                                     | Three<br>Months<br>to March 31 |      |
|---------------------------------------------------------------------------------------------------------|--------------------------------|------|
|                                                                                                         | <b>2016</b>                    | 2015 |
| Amortization of post-retirement benefits liability adjustment included in net periodic benefit cost (a) | <b>(46)</b>                    | (57) |

- (a) This accumulated other comprehensive income component is included in the computation of net periodic benefit cost (note 4).

**Income tax expense (credit) for components of other comprehensive income:**

| millions of dollars                                                                                 | Three<br>Months<br>to March 31 |      |
|-----------------------------------------------------------------------------------------------------|--------------------------------|------|
|                                                                                                     | <b>2016</b>                    | 2015 |
| Post-retirement benefits liability adjustments:                                                     |                                |      |
| Post-retirement benefits liability adjustment (excluding amortization)                              | <b>37</b>                      | (61) |
| Amortization of post-retirement benefits liability adjustment included in net periodic benefit cost | <b>5</b>                       | 15   |
|                                                                                                     | <b>42</b>                      | (46) |

**Table of Contents****IMPERIAL OIL LIMITED****10. Assets held for sale**

On March 8, 2016, the company announced that it had entered into agreements which will result in the sale and transition of its remaining company-owned Esso retail stations to a branded wholesaler operating model for approximately \$2.8 billion. Under the branded wholesaler model, Imperial supplies fuel to independent third parties who own and/or operate the sites in alignment with Esso brand standards. The company's gain on the sale, which is subject to final closing adjustments, is anticipated to be in the range of \$2.0 billion to \$2.1 billion (\$1.6 billion to \$1.7 billion, after tax). The transactions are anticipated to close by year-end 2016, subject to regulatory approvals.

The major classes of assets classified as held for sale within the Downstream segment at March 31, 2016, were as follows:

|                                          |             |
|------------------------------------------|-------------|
| millions of dollars                      | <b>2016</b> |
| Assets held for sale                     |             |
| Accounts receivable and prepaid expenses | <b>5</b>    |
| Inventories                              | <b>19</b>   |
| Net property, plant and equipment        | <b>680</b>  |
| Goodwill                                 | <b>38</b>   |
| Total assets held for sale               | <b>742</b>  |

**11. Recently Issued Accounting Standards**

In May 2014, the Financial Accounting Standards Board (FASB) issued a new standard, *Revenue from Contracts with Customers*. The standard establishes a single revenue recognition model for all contracts with customers, eliminates industry specific requirements and expands disclosure requirements. The standard will be adopted beginning January 1, 2018.

Operating Revenue on the Consolidated statement of income includes sales and excise taxes on sales transactions. When the company adopts the standard, revenue will exclude sales-based taxes collected on behalf of third parties. This change in reporting will not impact earnings. Imperial continues to evaluate other areas of the standard and its effect on the company's financial statements.

In February 2016, the FASB issued a new standard, *Leases*. The standard requires all leases with an initial term greater than one year be recorded on the balance sheet as an asset and lease liability. The standard is required to be adopted beginning January 1, 2019. Imperial is evaluating the standard and its effect on the company's financial statements.



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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**  
**OPERATING RESULTS**

**First quarter 2016 vs. first quarter 2015**

The company's net loss for the first quarter of 2016 was \$101 million or \$0.12 per share on a diluted basis, compared to net income of \$421 million or \$0.50 per share for the same period last year.

Upstream recorded a net loss in the first quarter of \$448 million, compared to a net loss of \$189 million in the same period of 2015. Results in the first quarter of 2016 reflected lower realizations of about \$355 million, partially offset by the impact of a weaker Canadian dollar of about \$70 million.

West Texas Intermediate (WTI) averaged US\$33.63 per barrel in the first quarter of 2016, down from US\$48.57 per barrel in the same quarter of 2015. Western Canada Select (WCS) averaged US\$19.30 per barrel and US\$33.88 per barrel respectively for the same periods. The WTI/WCS differential widened to 43 percent in the first quarter of 2016 as global surplus crude barrels cleared in the U.S. Gulf Coast.

During the first quarter of 2016, the Canadian dollar weakened relative to the U.S. dollar largely reflecting lower crude oil prices. The Canadian dollar averaged US\$0.73 in the first quarter of 2016, a decrease of US\$0.08 from the first quarter of 2015.

The company's average Canadian dollar realizations for bitumen and synthetic crudes declined essentially in line with the North American benchmarks, adjusted for changes in the exchange rate and transportation costs. Bitumen realizations averaged \$11.92 per barrel for the first quarter of 2016, a decrease of \$15.48 per barrel versus the first quarter of 2015. Synthetic crude realizations averaged \$46.32 per barrel, a decrease of \$9.49 per barrel for the same period of 2015.

Gross production of Kearl bitumen averaged 194,000 barrels per day in the first quarter (138,000 barrels Imperial's share) up from 95,000 barrels per day (67,000 barrels Imperial's share) during the first quarter of 2015, reflecting the start-up of the Kearl expansion project and continued improvement in reliability of the initial development.

Gross production of Cold Lake bitumen averaged 165,000 barrels per day in the first quarter, up from 152,000 barrels in the same period last year. Incremental volumes from Nabiye offset cycle timing in the base operation.

The company's share of gross production from Syncrude averaged 80,000 barrels per day, up from 73,000 barrels in the first quarter of 2015, reflecting improved reliability of the operations.

Downstream net income was \$320 million in the first quarter, compared to \$565 million in the same period of 2015. Earnings decreased mainly due to lower refinery margins of about \$395 million, partially offset by the favourable impact of a weaker Canadian dollar of about \$120 million.

Refinery throughput averaged 398,000 barrels per day, up from 393,000 barrels in the first quarter of 2015, due to a continued focus on reliability. Capacity utilization increased to 94 percent.

## **Table of Contents**

Petroleum product sales were 469,000 barrels per day, compared to 474,000 barrels per day in the first quarter of 2015.

Chemical net income was \$49 million in the first quarter, compared to \$66 million in the same quarter of 2015. The decrease was due to lower margins.

Net income effects from Corporate and Other were negative \$22 million in the first quarter, compared to negative \$21 million in the same period of 2015.

## **LIQUIDITY AND CAPITAL RESOURCES**

Cash flow generated from operating activities was \$49 million in the first quarter, compared with \$281 million in the corresponding period in 2015, reflecting lower earnings as a result of a decrease in global crude prices.

Investing activities used net cash of \$358 million in the first quarter, compared with \$1,002 million in the same period of 2015, reflecting the decline in additions to property, plant and equipment.

Cash from financing activities was \$261 million in the first quarter, compared with cash from financing activities of \$566 million in the first quarter of 2015. Dividends paid in the first quarter of 2016 were \$119 million. The per-share dividend paid in the first quarter was \$0.14, up from \$0.13 in the same period of 2015.

The company's cash balance was \$155 million at March 31, 2016, versus \$60 million at the end of the first quarter of 2015.

## **RECENTLY ISSUED ACCOUNTING STANDARDS**

In May 2014, the Financial Accounting Standards Board (FASB) issued a new standard, *Revenue from Contracts with Customers*. The standard establishes a single revenue recognition model for all contracts with customers, eliminates industry specific requirements and expands disclosure requirements. The standard will be adopted beginning January 1, 2018.

Operating Revenue on the Consolidated statement of income includes sales and excise taxes on sales transactions. When the company adopts the standard, revenue will exclude sales-based taxes collected on behalf of third parties. This change in reporting will not impact earnings. Imperial continues to evaluate other areas of the standard and its effect on the company's financial statements.

In February 2016, the FASB issued a new standard, *Leases*. The standard requires all leases with an initial term greater than one year be recorded on the balance sheet as an asset and lease liability. The standard is required to be adopted beginning January 1, 2019. Imperial is evaluating the standard and its effect on the company's financial statements.

**Table of Contents****FORWARD-LOOKING STATEMENTS**

Statements in this report regarding future events or conditions are forward-looking statements. Actual future financial and operating results could differ materially due to the impact of market conditions, changes in law or governmental policy, changes in operating conditions and costs, changes in project schedules, operating performance, demand for oil and gas, commercial negotiations or other technical and economic factors.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

Information about market risks for the three months ended March 31, 2016 does not differ materially from that discussed on page 22 in the company's Annual Report on Form 10-K for the year ended December 31, 2015.

## Earnings sensitivity

millions of dollars after tax

|                                                                                               |           |
|-----------------------------------------------------------------------------------------------|-----------|
| Seven cents decrease (increase) in the value of the Canadian dollar<br>versus the U.S. dollar | + (-) 450 |
|-----------------------------------------------------------------------------------------------|-----------|

The sensitivity of net income to changes in the Canadian dollar versus the U.S. dollar decreased from year-end 2015 by about \$8 million (after tax) a year for each one-cent change, primarily due to the impact of narrower Downstream margins.

**Item 4. Controls and Procedures.**

As indicated in the certifications in Exhibit 31 of this report, the company's principal executive officer and principal financial officer have evaluated the company's disclosure controls and procedures as of March 31, 2016. Based on that evaluation, these officers have concluded that the company's disclosure controls and procedures are effective in ensuring that information required to be disclosed by the company in the reports that it files or submits under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to them in a manner that allows for timely decisions regarding required disclosures and are effective in ensuring that such information is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There has not been any change in the company's internal control over financial reporting during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, the company's internal control over financial reporting.

**Table of Contents****PART II - OTHER INFORMATION****Item 1. Legal Proceedings.**

On October 26, 2015, Imperial was charged with committing the offence of discharging or causing or permitting the discharge of a contaminant, namely coker stabilizer thermocracked gas, from Imperial's chemical plant in Sarnia, into the natural environment that caused or was likely to have caused an adverse effect contrary to section 14(1) of the Environmental Protection Act, R.S.O. 1990, c. E.19, as amended, which offence was alleged to have occurred on February 7, 2014.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**  
**Issuer Purchases of Equity Securities**

|                            | Total<br>number of<br>shares<br>purchased | Average<br>price paid<br>per share<br>(dollars) | Total<br>number of<br>shares<br>purchased<br>as part of<br>publicly<br>announced<br>plans or<br>programs | Maximum<br>number of shares<br>that may yet be<br>purchased<br>under the plans<br>or programs<br>(a) |
|----------------------------|-------------------------------------------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| <b>January 2016</b>        |                                           |                                                 |                                                                                                          |                                                                                                      |
| (January 1 – January 31)   | -                                         | -                                               | -                                                                                                        | 1,000,000                                                                                            |
| <b>February 2016</b>       |                                           |                                                 |                                                                                                          |                                                                                                      |
| (February 1 – February 29) | -                                         | -                                               | -                                                                                                        | 1,000,000                                                                                            |
| <b>March 2016</b>          |                                           |                                                 |                                                                                                          |                                                                                                      |
| (March 1 – March 31)       | -                                         | -                                               | -                                                                                                        | 1,000,000                                                                                            |

- (a) On June 22, 2015, the company announced by news release that it had received final approval from the Toronto Stock Exchange for a new normal course issuer bid and will continue its share repurchase program. The new program enables the company to repurchase up to a maximum of 1,000,000 common shares during the period June 25, 2015 to June 24, 2016. The program will end when the company has purchased the maximum allowable number of shares, or on June 24, 2016.

The company will continue to evaluate its share repurchase program in the context of its overall capital activities.

**Item 6. Exhibits.**

(31.1) Certification by the principal executive officer of the company pursuant to Rule 13a-14(a).

(31.2) Certification by the principal financial officer of the company pursuant to Rule 13a-14(a).

(32.1) Certification by the chief executive officer of the company pursuant to Rule 13a-14(b) and 18 U.S.C. Section 1350.

(32.2) Certification by the chief financial officer of the company pursuant to Rule 13a-14(b) and 18 U.S.C. Section 1350.

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**SIGNATURES**

Pursuant to the requirements of the *Securities Exchange Act* of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

IMPERIAL OIL LIMITED  
(Registrant)

Date: May 3, 2016

/s/ *Beverley A. Babcock*  
(Signature)  
Beverley A. Babcock  
Senior Vice-President, Finance and  
Administration and Controller  
(Principal Accounting Officer)

Date: May 3, 2016

/s/ *Cathryn Walker*  
(Signature)  
Cathryn Walker  
Assistant Corporate Secretary