

UNIVERSAL STAINLESS & ALLOY PRODUCTS INC
Form 10-Q
November 08, 2011
[Table of Contents](#)

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from to

Commission File Number 000-25032

UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.

(Exact name of Registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of
incorporation or organization)

25-1724540
(IRS Employer
Identification No.)

600 Mayer Street
Bridgeville, PA 15017

(Address of principal executive offices, including zip code)

(412) 257-7600

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 31, 2011, there were 6,833,303 shares of the Registrant's Common Stock outstanding.

Table of Contents

Management's Discussion and Analysis of Financial Condition and Results of Operations and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless & Alloy Products, Inc. (the Company) with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality reliability, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Quarterly Report on Form 10-Q pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.

The Company's actual results may be affected by a wide range of factors including future compliance with Section 404 of the Sarbanes-Oxley Act of 2002; the concentrated nature of the Company's customer base to date and the Company's dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; risks related to property, plant and equipment, including the Company's reliance on the continuing operation of critical manufacturing equipment; risks associated with labor matters; the Company's ongoing requirement for continued compliance with laws and regulations, including applicable safety and environmental regulations; the ultimate outcome of the Company's current and future litigation matters; risks related to acquisitions that the Company has or may make; and the impact of various economic, credit and market risk uncertainties. Many of these factors are not within the Company's control and involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company's business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company's control.

| | DESCRIPTION | PAGE NO. |
|----------|--|-----------------|
| PART I. | <u>FINANCIAL INFORMATION</u> | |
| Item 1. | <u>Financial Statements</u> | |
| | <u>Condensed Consolidated Statements of Operations</u> | 1 |
| | <u>Condensed Consolidated Statements of Comprehensive Income</u> | 1 |
| | <u>Condensed Consolidated Balance Sheets</u> | 2 |
| | <u>Condensed Consolidated Statements of Cash Flow</u> | 3 |
| | <u>Notes to the Unaudited Condensed Consolidated Financial Statements</u> | 4 |
| Item 2. | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 13 |
| Item 3. | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | 24 |
| Item 4. | <u>Controls and Procedures</u> | 24 |
| PART II. | <u>OTHER INFORMATION</u> | |
| Item 1. | <u>Legal Proceedings</u> | 25 |
| Item 1A. | <u>Risk Factors</u> | 25 |
| Item 2. | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | 25 |
| Item 3. | <u>Defaults Upon Senior Securities</u> | 25 |
| Item 4. | <u>(Removed and Reserved)</u> | 25 |
| Item 5. | <u>Other Information</u> | 25 |
| Item 6. | <u>Exhibits</u> | 26 |
| | <u>SIGNATURES</u> | 26 |

Table of Contents**Part I. FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(Dollars in Thousands, Except Per Share Information)

(Unaudited)

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|-----------|--|------------|
| | 2011 | 2010 | 2011 | 2010 |
| Net sales | \$ 67,299 | \$ 51,870 | \$ 190,428 | \$ 137,840 |
| Cost of products sold | 54,725 | 41,555 | 154,884 | 112,909 |
| Selling and administrative expenses | 5,343 | 4,001 | 12,870 | 9,952 |
| Operating income | 7,231 | 6,314 | 22,674 | 14,979 |
| Interest expense | (609) | (126) | (852) | (334) |
| Other income | 45 | 10 | 188 | 11 |
| Income before income taxes | 6,667 | 6,198 | 22,010 | 14,656 |
| Income tax provision | 2,774 | 2,107 | 8,144 | 4,983 |
| Net income | \$ 3,893 | \$ 4,091 | \$ 13,866 | \$ 9,673 |
| Net income per common share Basic | \$ 0.57 | \$ 0.60 | \$ 2.03 | \$ 1.43 |
| Net income per common share Diluted | \$ 0.55 | \$ 0.60 | \$ 1.97 | \$ 1.41 |
| Weighted average shares of Common Stock outstanding | | | | |
| Basic | 6,831,048 | 6,785,753 | 6,821,944 | 6,777,915 |
| Diluted | 7,202,386 | 6,856,951 | 7,050,781 | 6,850,369 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Dollars in Thousands)

(Unaudited)

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|--|---|----------|--|----------|
| | 2011 | 2010 | 2011 | 2010 |
| Net income | \$ 3,893 | \$ 4,091 | \$ 13,866 | \$ 9,673 |
| Other comprehensive income (loss), net of tax: | | | | |

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

| | | | | |
|--|----------|----------|-----------|----------|
| Unrealized gain (loss) on interest rate swap, net of tax | 155 | (36) | 182 | (145) |
| Unrealized loss on nickel hedge contracts, net of tax | | | | (59) |
| Other comprehensive income (loss), net of tax | 155 | (36) | 182 | (204) |
| Comprehensive income | \$ 4,048 | \$ 4,055 | \$ 14,048 | \$ 9,469 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Dollars in Thousands)

| | September 30, 2011 | December 31, 2010 |
|--|-----------------------|---|
| | (Unaudited) | (Derived from audited statements) |
| ASSETS | | |
| Current assets | | |
| Cash and cash equivalents | \$ 295 | \$ 34,400 |
| Accounts receivable (less allowance for doubtful accounts of \$1,885 and \$2,134, respectively) | 39,535 | 29,273 |
| Inventory, net | 79,273 | 69,710 |
| Refundable income taxes | 10,487 | 137 |
| Deferred income taxes | 10,987 | 4,326 |
| Other current assets | 1,686 | 1,198 |
| Total current assets | 142,263 | 139,044 |
| Property, plant and equipment, net | 168,854 | 71,581 |
| Goodwill | 20,479 | |
| Other long-term assets | 4,354 | 1,499 |
| Total assets | \$ 335,950 | \$ 212,124 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| Current liabilities | | |
| Accounts payable | \$ 20,838 | \$ 20,022 |
| Accrued employment costs | 7,296 | 5,488 |
| Current portion of long-term debt | 1,500 | 2,833 |
| Other current liabilities | 1,178 | 605 |
| Total current liabilities | 30,812 | 28,948 |
| Long-term debt | 94,100 | 7,990 |
| Deferred taxes | 35,648 | 15,276 |
| Other long-term liabilities | | 287 |
| Total liabilities | 160,560 | 52,501 |
| Commitments and contingencies | | |
| Stockholders equity | | |
| Senior Preferred Stock, par value \$0.001 per share; 1,980,000 shares authorized; 0 shares issued and outstanding | | |
| Common Stock, par value \$0.001 per share; 10,000,000 shares authorized; 7,116,153 and 7,094,314 shares issued, respectively | 7 | 7 |
| Additional paid-in capital | 43,060 | 41,341 |
| Retained earnings | 134,242 | 120,376 |
| Treasury Stock at cost; 282,850 common shares held | (1,919) | (1,919) |
| Accumulated other comprehensive loss | | (182) |

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

| | | |
|--|------------|------------|
| Total stockholders' equity | 175,390 | 159,623 |
| Total liabilities and stockholders' equity | \$ 335,950 | \$ 212,124 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW**

(Dollars in Thousands)

(Unaudited)

| | Nine-month period ended September 30, | |
|---|--|------------------|
| | 2011 | 2010 |
| Operating Activities: | | |
| Net income | \$ 13,866 | \$ 9,673 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 4,801 | 4,055 |
| Gain on sale of property, plant and equipment | (20) | |
| Deferred income tax | 13,536 | 945 |
| Stock-based compensation expense, net | 1,154 | 1,377 |
| Changes in assets and liabilities: | | |
| Accounts receivable, net | (10,262) | (12,770) |
| Inventory, net | (9,563) | (16,563) |
| Accounts payable | (3,659) | 7,160 |
| Accrued employment costs | 1,806 | 3,919 |
| Income taxes | (10,244) | 3,730 |
| Other, net | (286) | 16 |
| Net cash provided by operating activities | 1,129 | 1,542 |
| Investing Activities: | | |
| Business acquisition, net of convertible notes assumed | (91,298) | |
| Capital expenditures | (7,853) | (5,148) |
| Proceeds from sale of property, plant and equipment | 20 | 17 |
| Net cash used in investing activities | (99,131) | (5,131) |
| Financing Activities: | | |
| Borrowings under term loan facility | 40,000 | |
| Borrowings under revolving credit facility | 44,200 | |
| Payments on revolving credit facility | (8,600) | |
| Debt repayments | (10,823) | (1,515) |
| Proceeds from the issuance of Common Stock | 415 | 244 |
| Payment of deferred financing costs | (1,370) | |
| Tax benefit from stock-based payment arrangements | 75 | 99 |
| State grant funding the purchase of new equipment | | 500 |
| Purchase of treasury stock | | (260) |
| Net cash provided by (used in) financing activities | 63,897 | (932) |
| Net decrease in cash and cash equivalents | (34,105) | (4,521) |
| Cash and cash equivalents at beginning of period | 34,400 | 41,615 |
| Cash and cash equivalents at end of period | \$ 295 | \$ 37,094 |

Supplemental Non-Cash Investing and Financing Activity:

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

Convertible notes issued as acquisition consideration

\$ 20,000 \$

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****Note 1 Basis of Presentation**

The accompanying unaudited condensed consolidated statements of operations and statements of comprehensive income for the three- and nine-month periods ended September 30, 2011 and 2010, balance sheets as of September 30, 2011 and December 31, 2010, and statements of cash flows for the nine-month periods ended September 30, 2011 and 2010, have been prepared by Universal Stainless & Alloy Products, Inc. (the Company) in accordance with generally accepted accounting principles (GAAP) for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2010 included in the Company's Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at September 30, 2011 and December 31, 2010 and the consolidated results of operations and of cash flows for the periods ended September 30, 2011 and 2010, and are not necessarily indicative of the results to be expected for the full year.

Recently Adopted Accounting Pronouncement

In June 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2011-05, Comprehensive Income (Topic 220): Presentation of Comprehensive Income, which amends current comprehensive income guidance. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders' equity. Instead, the Company must report comprehensive income in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. The Company adopted this guidance during the nine-month period ended September 30, 2011. The adoption of this guidance had no material impact on the Company's condensed consolidated financial statements, as it only required a change in the format of presentation.

New Accounting Pronouncements

In May 2011, the FASB issued ASU 2011-04, Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards (IFRS). This amendment provides a consistent definition of fair value and ensures that the fair value measurement and disclosure requirements are similar between GAAP and IFRS. The amendment clarifies the application of existing fair value measurements and disclosures, and changes certain principles or requirements for fair value measurements and disclosures. These provisions are effective for reporting periods beginning on or after December 15, 2011. This amendment is not expected to have a material impact on the Company's condensed consolidated balance sheets, results of operations or cash flows.

In September 2011, the FASB issued ASU 2011-09, Compensation - Retirement Benefits - Multiemployer Plans (Topic 715). This update is intended to provide more information about an employer's financial obligations to a multiemployer pension plan and, therefore, help financial statement users better understand the financial health of all of the significant plans in which the employer participates. The amended provisions are effective for fiscal years, and interim periods within those years, ending on or after December 15, 2011. Early adoption is permitted and retrospective application is required. This amendment impacts disclosures only, and therefore adoption will not have an impact on the Company's condensed consolidated balance sheets, results of operations or cash flows.

In September 2011, the FASB issued ASU 2011-08, Intangibles - Goodwill and Other (Topic 350): Testing Goodwill for Impairment, which permits an entity to perform a qualitative assessment to determine whether it is more likely than not that a reporting unit's fair value is less than its carrying value before applying the two-step goodwill impairment model that is currently in place. If it is determined through the qualitative assessment that a reporting unit's fair value is more likely than not greater than its carrying value, the remaining impairment steps would be unnecessary. The qualitative assessment is optional, allowing companies to go directly to the quantitative assessment. This update is effective for annual and interim goodwill impairment tests performed in fiscal years beginning after December 15, 2011. This update impacts testing steps only, and therefore adoption will not have an impact on the Company's condensed consolidated balance sheets, results of operations or cash flows.

Certain prior year amounts have been reclassified to conform to the 2011 presentation.

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****Note 2 Acquisition**

On August 18, 2011, the Company acquired substantially all the assets of Patriot Special Metals, Inc. and RSM Real Estate Holding, Inc., consisting of a specialty steel manufacturing facility located in North Jackson, Ohio (the North Jackson Site). The North Jackson Site began forging and finishing operations between the completion of the acquisition and September 30, 2011 and will have vacuum induction melting, remelting and thermal treatment capabilities once fully operational. The Company expects that the assets acquired in the North Jackson acquisition will be operational prior to the end of the first quarter of 2012. The Company believes that the acquisition of the North Jackson Site will broaden the Company's production capabilities and expand its product range and market penetration. The aggregate purchase price for the North Jackson Site was \$111.3 million, which was comprised of a \$40.0 million term note, \$40.0 million in borrowings under a new revolving credit facility, \$20.0 million in aggregate principal amount of convertible promissory notes issued to the sellers of the North Jackson Site and the remainder from cash on-hand prior to the acquisition. At the same time, the Company entered into an escrow agreement with the sellers, pursuant to which \$2.5 million of the purchase price was placed in escrow. The escrow agreement expires one year after the closing date. The Company assumed approximately \$4.6 million of liabilities, primarily related to approved capital expenditure projects at the North Jackson Site.

For the three- and nine-month periods ended September 30, 2011, the Company incurred \$1.1 million and \$2.1 million, respectively, of acquisition related costs which are included as a component of selling and administrative expenses on the Condensed Consolidated Statements of Operations.

The following table summarizes the preliminary acquisition-date fair value of the assets acquired and the liabilities assumed in connection with the North Jackson Site acquisition (in thousands):

| | |
|---|----------------------------|
| Assets acquired and liabilities assumed: | August 18, 2011 |
| Property, plant and equipment | \$ 94,102 |
| Non-compete agreement | 1,330 |
| Goodwill | 20,479 |
| Accounts payable | (4,475) |
| Accrued expenses and other current liabilities | (138) |
| Net assets acquired | \$ 111,298 |

Assets acquired and liabilities assumed in connection with the acquisition have been recorded at their estimated fair values as of the acquisition date. Preliminary fair values were determined by management based, in part, on independent valuations performed by third party valuation specialists. The above preliminary fair values are subject to change based upon the finalization of the valuations. Under GAAP, the measurement period shall not exceed one year from the acquisition date. The Company will finalize the above amounts as the information necessary to complete the analysis is obtained. The fair value assigned to the non-compete agreement is subject to amortization over the five year life of the agreement.

Goodwill is calculated as the excess of the purchase price over the fair value of net assets acquired and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Among the factors that contributed to a purchase price in excess of the fair value of the net tangible and intangible assets acquired were the acquisition of an assembled workforce and the expected synergies and other benefits that the Company believes will result from combining the operations of the North Jackson Site with the Company's other operations. Goodwill related to the North Jackson Site acquisition was recorded in the Company's Universal Stainless & Alloy Products reportable segment. The Company is currently evaluating the purchase price allocation for income tax purposes. Any value assigned to goodwill is expected to be deductible for income tax purposes.

The following is a summary of the changes in the carrying value of goodwill, from January 1, 2011 through September 30, 2011:

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

| | |
|--|-----------|
| Balance, January 1, 2011 | \$ |
| Goodwill recognized in conjunction with North Jackson Site acquisition | 20,479 |
| Balance, September 30, 2011 | \$ 20,479 |

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

As previously mentioned, the Company incurred debt in the form of a term loan, borrowings under a revolving credit facility and convertible notes issued to acquire the North Jackson Site. In accordance with GAAP, the Company has recorded this debt at fair value as of the acquisition date. The fair value of the term loan and borrowings under the revolving credit facility were determined to be the par value of the debt. The terms of the convertible notes were designed to and resulted in the fair value of the option to convert and the debt component aggregating to the par amount of the convertible notes. The Company evaluated the conversion feature of the convertible notes at issuance and determined that no beneficial conversion features exist, which would have required bifurcation.

The operating results of the North Jackson Site have been included in the Company's consolidated financial statements since the acquisition date. The results for the three-month period ended September 30, 2011 include net external sales and net loss of \$6,000 and \$1.1 million, respectively, related to the North Jackson Site. The net loss at the North Jackson Site includes interest expense on debt incurred to finance the acquisition.

The following unaudited pro forma information presents the combined results as if the acquisition had occurred on January 1, 2010. The unaudited pro forma financial information was prepared to give effect to events that are (1) directly attributable to the acquisition; (2) factually supportable; and (3) expected to have a continuing impact on the combined company's results. Pro forma adjustments have been made to reflect the incremental impact on earnings of amortization expense related to the acquired intangible asset and income tax expense. The Company has calculated the 2011 pro forma results using a 37% effective tax rate from January 1, 2011. As a result of no assets being placed in service prior to the acquisition date, the Company has not included any incremental interest expense resulting from the debt incurred to finance the acquisition. All incurred interest would have been capitalized prior to placing the assets in service. The Company has not included the dilutive effect of the convertible notes on the unaudited pro forma information. Due to the level of completion of the North Jackson Site on January 1, 2010, it is highly unlikely that the acquisition would have been partially financed through the issuance of convertible notes. Prior to the acquisition, the North Jackson Site's only sales were derived from scrap sales. Pro forma adjustments were made to eliminate one-time acquisition related costs. The unaudited pro forma financial information does not reflect any cost savings, operating synergies or revenue enhancements that the combined company may achieve as a result of the acquisition or the costs to integrate the operations or the costs necessary to achieve cost savings, operating synergies or revenue enhancements. The pro forma results are not indicative of how the results will appear in the future.

| <i>(dollars in thousands except per share amounts)</i> | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|-------------|--|-------------|
| | 2011 | 2010 | 2011 | 2010 |
| Net sales | \$ 67,469 | \$ 51,870 | \$ 190,728 | \$ 137,840 |
| Net income | \$ 4,408 | \$ 3,829 | \$ 13,509 | \$ 9,040 |
| Earnings per common share Basic | \$ 0.65 | \$ 0.56 | \$ 1.98 | \$ 1.33 |
| Earnings per common share Diluted | \$ 0.63 | \$ 0.56 | \$ 1.93 | \$ 1.32 |
| Weighted-average shares of Common Stock outstanding: | | | | |
| Basic | 6,831,048 | 6,785,753 | 6,821,944 | 6,777,915 |
| Diluted | 6,998,818 | 6,856,951 | 6,982,179 | 6,850,369 |

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****Note 3 Net Income Per Common Share**

The following table sets forth the computation of basic and diluted net income per common share:

| <i>(dollars in thousands except per share amounts)</i> | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|--|---|-----------|--|-----------|
| | 2011 | 2010 | 2011 | 2010 |
| Numerator: | | | | |
| Net income | \$ 3,893 | \$ 4,091 | \$ 13,866 | \$ 9,673 |
| Adjustment for interest expense on convertible notes | 33 | | 33 | |
| Net income, as adjusted | \$ 3,926 | \$ 4,091 | \$ 13,899 | \$ 9,673 |
| Denominator: | | | | |
| Weighted average number of shares of Common Stock outstanding | 6,831,048 | 6,785,753 | 6,821,944 | 6,777,915 |
| Weighted average effect of dilutive stock options | 167,770 | 71,198 | 160,235 | 72,454 |
| Weighted average effect of assumed conversion of convertible notes | 203,568 | | 68,602 | |
| Weighted average number of shares of Common Stock outstanding, as adjusted | 7,202,386 | 6,856,951 | 7,050,781 | 6,850,369 |
| Net income per common share: | | | | |
| Net income per common share Basic | \$ 0.57 | \$ 0.60 | \$ 2.03 | \$ 1.43 |
| Net income per common share Diluted | \$ 0.55 | \$ 0.60 | \$ 1.97 | \$ 1.41 |

There were 19,150 and 206,850 stock options outstanding, which were excluded from the computation of diluted net income per common share, at an average price of \$41.27 and \$32.51 at September 30, 2011 and 2010, respectively. These outstanding options were not included in the computation of diluted earnings per common share because their respective exercise prices were greater than the average market price of the Common Stock. These options were excluded from the computation of diluted earnings per common share under the treasury stock method.

Note 4 Inventory

The major classes of inventory were as follows:

| <i>(in thousands)</i> | September 30, 2011 | December 31, 2010 |
|---|-----------------------|----------------------|
| Raw materials and supplies | \$ 5,771 | \$ 7,141 |
| Semi-finished and finished steel products | 68,236 | 57,913 |
| Operating materials | 5,266 | 4,656 |

| | | | | |
|----------------------|----|--------|----|--------|
| Total inventory, net | \$ | 79,273 | \$ | 69,710 |
|----------------------|----|--------|----|--------|

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****Note 5 Property, Plant and Equipment**

Property, plant and equipment consisted of the following:

| <i>(in thousands)</i> | September 30, 2011 | December 31, 2010 |
|----------------------------|-----------------------|----------------------|
| Land and land improvements | \$ 6,636 | \$ 2,772 |
| Buildings | 27,283 | 16,313 |
| Machinery and equipment | 152,452 | 90,909 |
| Construction in progress | 30,184 | 4,606 |
| | 216,555 | 114,600 |
| Accumulated depreciation | (47,701) | (43,019) |
| | \$ 168,854 | \$ 71,581 |

The Company acquired \$94.1 million of property, plant and equipment as a result of the August 18, 2011 acquisition of the North Jackson Site.

Note 6 Debt

Debt consisted of the following:

| <i>(in thousands)</i> | September 30, 2011 | December 31, 2010 |
|--|-----------------------|----------------------|
| Term loan, due 2016 | \$ 40,000 | \$ |
| Revolving credit facility | 32,000 | |
| Convertible notes | 20,000 | |
| Swing loan credit facility | 3,600 | |
| Term loan, due 2012 | | 10,200 |
| Government debt | | 623 |
| | 95,600 | 10,823 |
| Less current portion of long-term debt | 1,500 | 2,833 |
| | \$ 94,100 | \$ 7,990 |

Credit Facility

On August 18, 2011, the Company and its wholly owned subsidiaries entered into a Credit Agreement (the "Credit Agreement") which provides for a senior secured revolving credit facility in an aggregate principal amount not to exceed \$75.0 million (the "Revolver") and a \$40.0 million senior secured term loan facility (the "Term Loan" and together with the Revolver, the "Facilities"). PNC Bank, National Association ("PNC") serves as Administrative Agent with respect to the Facilities. The Facilities, which expire in August 2016, are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than the North Jackson Site is collateral under the Facilities. The

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

Company, Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc.

Availability under the Revolver is based on eligible accounts receivable and inventory, less outstanding letters of credit issued under the Revolver, which may not exceed \$10.0 million at any given time. At September 30, 2011, the Company had borrowing capacity under the Revolver of \$72.9 million. At any time prior to August 18, 2015, the Company may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least \$10.0 million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed \$100.0 million in any event. The Company is required to pay a commitment fee based on the daily unused portion of the Revolver. At September 30, 2011, the commitment fee under the Revolver was 0.375%. The Revolver also provides for up to \$7.0 million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed the aggregate borrowing capacity under the Revolver at any given time. The Term Loan is payable in quarterly installments in the principal amount of \$1.5 million beginning on July 1, 2012, with the balance of the Term Loan payable in full on August 18, 2016.

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

Amounts outstanding under the Facilities other than swing loans under the Revolver, at the Company's option, will bear interest at either a base rate (the Base Rate Option) or a LIBOR-based rate (the LIBOR Option), in either case calculated in accordance with the terms of the Credit Agreement. The Company elected to use the LIBOR Option during the period from the entrance into the Credit Agreement through September 30, 2011, which was 2.49% at September 30, 2011. Interest on swing loans under the Revolver is calculated using the Base Rate Option, which was 4.50% at September 30, 2011. Interest on both the Facilities and the swing loans is payable monthly.

The Credit Agreement requires the Company to maintain a leverage ratio not less than a ratio decreasing from 3.25 to 1.00 to 2.50 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00. At September 30, 2011, the Company was obligated to maintain a leverage ratio of not less than 3.25 to 1.00. The Company was in compliance with all covenants contained in the Credit Agreement at September 30, 2011.

As a result of entrance into the Credit Agreement, the Company recorded deferred finance costs of \$1.4 million in the Condensed Consolidated Balance Sheet as a component of other long-term assets as of September 30, 2011. These costs are being amortized to interest expense over the life of the Credit Agreement.

Convertible Notes

In connection with the acquisition of the North Jackson Site, on August 18, 2011, the Company issued \$20.0 million in convertible notes (the Notes) to the sellers of the North Jackson Site as partial consideration of the acquisition. The Notes are subordinated obligations of the Company and rank junior to the Credit Facility. The Notes bear interest at a fixed rate of 4.0% per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of the Company's Common Stock at the option of the holder at an initial conversion price of \$47.1675 per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. The Company may prepay any outstanding Notes, in whole or in part on any date after August 17, 2014 during a fiscal quarter if the Company's share price is greater than 140% of the current conversion price for at least twenty of the trading days in the thirty consecutive trading day period ending on the last trading day of the immediately preceding quarter. The Company evaluated the conversion feature of the Notes and determined that no beneficial conversion feature exists.

Aggregate maturities of long-term debt are as follows:

| Year ended December 31 | (in thousands) |
|------------------------|----------------|
| 2011 | \$ |
| 2012 | 3,000 |
| 2013 | 6,000 |
| 2014 | 6,000 |
| 2015 | 6,000 |
| Thereafter | 74,600 |
| | \$ 95,600 |

Extinguished Debt

The Company had a credit agreement with PNC, which provided for an unsecured \$12.0 million term loan (Old Term Loan) and an unsecured \$15.0 million revolving credit facility. There was no balance outstanding under the revolving credit facility at December 31, 2010. Quarterly Old Term Loan principal payments of \$600,000 began in May 2010. Interest on both facilities was based on short-term market rates. PNC charged a commitment fee payable on the unused portion of the revolving credit facility of 0.25%. The Old Term Loan was repaid in August 2011.

The Company maintained a \$400,000 20-year loan agreement with the Commonwealth of Pennsylvania's Department of Commerce (the PADC), which bore interest at 6% per annum. The Company repaid this PADC loan in August 2011. In addition, the Company had a \$200,000 15-year loan with the PADC, which bore interest at 5% per annum and matured and was repaid in April 2011. The Company's wholly-owned subsidiary,

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

Dunkirk Specialty Steel, LLC had two ten-year, 5% interest-bearing notes payable to the New York Job Development Authority for the combined amount of \$3.0 million. These notes payable were repaid in August 2011.

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****Note 7 Derivatives and Hedging Activities**

To manage interest rate risk on the Old Term Loan, the Company had an interest rate swap that effectively converted the floating-rate Old Term Loan into a fixed-rate debt instrument. The interest rate swap agreement was executed to minimize the impact of interest rate changes on the Company's floating-rate debt and was designated and accounted for as a cash flow hedge. The effective portion of the change in the fair value of the interest rate swap was recorded net of tax in accumulated other comprehensive loss (within stockholders' equity) prior to extinguishing the Old Term Loan. The Company utilized the interest rate swap to maintain a fixed-rate of 4.515% on the Old Term Loan. During the three- and nine-month periods ended September 30, 2011, the Company recognized \$34,000 and \$139,000, respectively, of interest expense on the Condensed Consolidated Statements of Operations from the monthly settlement of the interest rate swap. As a result of extinguishing the Old Term Loan during the three-month period ended September 30, 2011, the interest rate swap no longer qualified for hedge accounting. The Company recorded a charge of \$267,000 during the three-month period ended September 30, 2011 as a component of interest expense on the Condensed Consolidated Statement of Operations to terminate the interest rate swap.

In July 2009, the Company entered into nickel futures contracts to minimize the price change impact of anticipated purchases of nickel over the life of a customer short-term supply agreement. These contracts were designated as and accounted for as cash flow hedges. The effective portion of the change in the fair value of the nickel hedge agreements was recorded in accumulated other comprehensive loss until they expired on March 31, 2010.

The location and amounts recorded in the Condensed Consolidated Balance Sheets for the derivative instrument were as follows:

| <i>(in thousands)</i> | September 30, 2011 | December 31, 2010 |
|--|-----------------------|----------------------|
| Other assets, deferred tax | \$ | \$ 105 |
| Other long-term liabilities | | (287) |
| Stockholders' equity, accumulated other comprehensive loss | \$ | \$ (182) |

Note 8 Fair Value Measurements

The fair value hierarchy has three levels based on the inputs used to determine fair value, which are as follows:

Level 1 Unadjusted quoted prices available in active markets for the identical assets or liabilities at the measurement date.

Level 2 Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level 3 Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on the lowest level input significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability. Prior to its termination, the interest rate swap was recorded at fair value based on Level 2 quoted LIBOR swap rates adjusted for credit and non-performance risk.

Financial instruments include cash, accounts receivable, other current assets, accounts payable, short-term debt and other current liabilities. The carrying amounts of these financial instruments approximated fair value at September 30, 2011 and December 31, 2010 due to their short-term maturities. The fair value of the Term Loan, Revolver and swing loans approximates the carrying amount as the interest rate is based upon

floating short-term interest rates. At September 30, 2011, the fair value of the Notes approximated the carrying amount.

Table of Contents

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 9 Commitments and Contingencies

From time to time, various lawsuits and claims have been or may be asserted against the Company relating to the conduct of its business, including routine litigation involving commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on its financial condition, or liquidity or a material impact to the results of operations is remote, however the resolution of one or more of these matters may have a material adverse effect on the results of operations for the period in which the resolution occurs.

At September 30, 2011, the Company maintained reserves that it believes are adequate for outstanding product claims and legal actions.

Note 10 Income Taxes

The tax rate used for interim periods is the estimated annual effective tax rate, based on the current estimate of full year results, except that taxes related to specific events, if any, are recorded in the interim period in which they occur. On December 17, 2010, the Tax Relief, Unemployment Insurance Reauthorization and Job Creation Act of 2010 was signed into law and extended 100% bonus depreciation on purchases of qualified business property through December 2011.

During the three-months ended September 30, 2011 the Company's estimated annual effective tax rate increased to 37% from 35% recorded in the prior 2011 periods. As a result of the significant amount of machinery and equipment that has been placed into service in 2011 related to the North Jackson Site acquisition, the Company will benefit from the 100% bonus depreciation deduction on such equipment. The bonus depreciation deduction is expected to exceed the Company's income before income taxes, thereby generating a net operating loss for the 2011 federal income tax return. The net operating loss is expected to be carried back to the 2010 tax year to recover all federal income taxes paid and any remaining net operating loss will be carried forward to the 2012 tax year to reduce income taxes otherwise payable. As a consequence of generating a 2011 net operating tax loss, the benefit of the domestic production activities deduction will no longer be available to the Company, resulting in the estimated annual effective tax rate increasing to 37%. The Company's effective income tax rate in the three-month period ended September 30, 2011 was 42% as the entire impact of the year-to-date rate change from 35% to 37% was recorded in the third quarter. The effective tax rate for the three- and nine-month periods ended September 30, 2010 was 34%.

The Company has recorded refundable income taxes in the amount of \$10.5 million as of September 30, 2011, which represents federal taxes paid during 2011 and a refund of all federal taxes paid for the 2010 tax year.

Note 11 Business Segments

The Company is comprised of two reportable business segments: Universal Stainless & Alloy Products (USAP), which consists of the Bridgeville, North Jackson and Titusville facilities, and Dunkirk Specialty Steel. The USAP manufacturing process involves melting, remelting, heat treating, forging and hot and cold rolling of semi-finished and finished specialty steels. Dunkirk Specialty Steel's manufacturing process involves hot rolling, heat treating and finishing of specialty steel bar, rod and wire products.

Management is currently evaluating the impact of the North Jackson Site acquisition on the Company's externally reported segments in accordance with Accounting Standards Codification (ASC) Topic 280, Segment Reporting . From the North Jackson acquisition date through September 30, 2011, the Company has included the results of North Jackson in the USAP segment. The North Jackson operating segment was included in the USAP reporting segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280 with the USAP segment. The USAP segment also includes acquisition related costs. The segment data is as follows:

Table of Contents**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

| <i>(in thousands)</i> | Three-month period ended | | Nine-month period ended | |
|--------------------------------------|--------------------------|------------------|-------------------------|-------------------|
| | September 30, | | September 30, | |
| | 2011 | 2010 | 2011 | 2010 |
| Net sales: | | | | |
| Universal Stainless & Alloy Products | \$ 60,560 | \$ 46,210 | \$ 176,161 | \$ 127,158 |
| Dunkirk Specialty Steel | 25,327 | 16,112 | 72,905 | 39,466 |
| Intersegment eliminations | (18,588) | (10,452) | (58,638) | (28,784) |
| Consolidated net sales | \$ 67,299 | \$ 51,870 | \$ 190,428 | \$ 137,840 |
| Operating income: | | | | |
| Universal Stainless & Alloy Products | \$ 4,780 | \$ 4,365 | \$ 16,140 | \$ 13,085 |
| Dunkirk Specialty Steel | 2,513 | 1,353 | 7,813 | 2,956 |
| Intersegment eliminations | (62) | 596 | (1,279) | (1,062) |
| Consolidated operating income | \$ 7,231 | \$ 6,314 | \$ 22,674 | \$ 14,979 |
| Interest expense: | | | | |
| Universal Stainless & Alloy Products | \$ 606 | \$ 117 | \$ 836 | \$ 304 |
| Dunkirk Specialty Steel | 3 | 9 | 16 | 30 |
| Consolidated interest expense | \$ 609 | \$ 126 | \$ 852 | \$ 334 |

| <i>(in thousands)</i> | September 30, 2011 | December 31, 2010 |
|---|-----------------------|----------------------|
| Total assets: | | |
| Universal Stainless & Alloy Products ^(A) | \$ 252,839 | \$ 128,174 |
| Dunkirk Specialty Steel | 59,522 | 42,199 |
| Corporate ^{(B), (C)} | 138,457 | 44,327 |
| Intersegment eliminations ^(C) | (114,868) | (2,576) |
| Total assets | \$ 335,950 | \$ 212,124 |

(A) September 30, 2011 includes \$115.9 million of assets acquired as a result of the North Jackson Site acquisition.

(B) Includes cash of \$0.3 million and \$34.4 million, respectively.

(C) Includes investments in consolidated subsidiaries of \$112.5 million and \$1.5 million, respectively.

Table of Contents**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Overview**

The following Management Discussion and Analysis (MD&A) is intended to help the reader understand the results of operations and financial condition of Universal Stainless & Alloy Products, Inc. (the Company). This MD&A is provided as a supplement to, and should be read in conjunction with, our condensed consolidated financial statements and the accompanying notes to the financial statements.

We manufacture and market semi-finished and finished specialty steel products, including stainless steel, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to rerollers, forgers, service centers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, petrochemical and heavy equipment manufacturing industries. We also perform conversion services on materials supplied by customers that lack certain of our production capabilities or that are subject to their own capacity constraints.

We recognized net income for the quarter ended September 30, 2011 of \$3.9 million, or \$0.55 per diluted share, compared with net income of \$4.1 million, or \$0.60 per diluted share, for the third quarter of 2010.

During the third quarter of 2011, we acquired substantially all the assets of Patriot Special Metals, Inc. and RSM Real Estate Holding, Inc., consisting of a new specialty steel manufacturing facility located in North Jackson, Ohio (the North Jackson Site). We began forging and finishing operations at the North Jackson Site in September and will have vacuum induction melting, remelting and thermal treatment capabilities once the facility is fully operational. We expect that the assets acquired in the North Jackson Site acquisition will be operational prior to the end of the first quarter of 2012. We believe that the acquisition of the North Jackson Site will broaden our production capabilities and expand our product range and market penetration. The aggregate purchase price of the North Jackson Site was \$111.3 million, which was funded with the proceeds of a \$40.0 million term note under a new term loan facility, \$40.0 million in borrowings under a new revolving credit facility, \$20.0 million in aggregate principal amount of convertible promissory notes issued to the sellers of the North Jackson Site and the remainder from cash on-hand prior to the acquisition. At the same time, we entered into an escrow agreement with the sellers, pursuant to which \$2.5 million of the purchase price was placed in escrow. The escrow agreement expires one year after the closing date. We assumed approximately \$4.6 million of liabilities, primarily related to approved capital expenditure projects at the North Jackson Site.

Our net sales increased from \$51.9 million in the third quarter of 2010 to a record \$67.3 million for the current quarter. This \$15.4 million, or 30%, increase is partially due to increased volume recognized in the current quarter. Tons shipped increased by 9% in the current quarter when compared to the prior year third quarter. Our net sales for the current quarter were also favorably affected by product mix. Our tool steel shipments as a percentage of total shipments decreased from 17% for the third quarter of 2010 to 11% in current quarter, while our shipments as a percentage of total shipments for stainless steel and high-strength low alloy steel increased from 74% and 3%, respectively, during the quarter ended September 30, 2010 to 77% and 5%, respectively, in the current quarter. Our stainless steel and high-strength low alloy products have a higher content of nickel and typically have a higher price per pound than our tool steel products.

Our results for the current quarter were negatively affected by increased acquisition related expenses, which are included within selling and administrative expenses. Selling and administrative expenses increased from \$4.0 million for the third quarter of 2010 to \$5.3 million in the current quarter. Increased acquisition related costs accounted for \$1.1 million of this \$1.3 million increase.

Interest expense increased from \$0.1 million for the quarter ended September 30, 2010 to \$0.6 million during the current quarter. This \$0.5 million increase is primarily due to the settlement of our interest rate swap and the write-off of unamortized deferred financing costs related to our term loan that was repaid in conjunction with the new financing arrangement entered into to acquire the North Jackson Site. The write-off of these items in the current quarter, increased interest expense by \$0.3 million. In addition, interest expense increased as a result of having significantly more debt during the current quarter than we did in the prior year third quarter.

Our estimated annual effective tax rate increased to 37% in the quarter ended September 30, 2011 from 35% recorded in prior 2011 periods and 34% recorded during the quarter ended September 30, 2010. The entire incremental change for the nine months ended September 30, 2011 resulting from the increase in the estimated annual effective tax rate is included in our current quarter results. This increase resulted in an effective tax rate of 42% for the current quarter. As a result of the North Jackson Site acquisition and the significant amount of machinery and equipment that has been placed in service in 2011, we will benefit from the 100% bonus depreciation deduction on such equipment. As a result, we expect to generate a net operating loss for the 2011 federal income tax return. As a consequence of generating a net operating tax loss, the benefit of the domestic production activities deduction will no longer be available to us, resulting in our estimated annual effective tax rate increasing to 37%.

Table of Contents

The acquisition related costs incurred, settlement of our interest rate swap, write-off of unamortized deferred financing costs and the increase in our effective tax rate as a result of the acquisition of the North Jackson Site negatively affected our current quarter results by \$1.4 million, net of tax, or \$0.19 per diluted share.

Results of Operations**Three-month period ended September 30, 2011 as compared to the three-month period ended September 30, 2010**

An analysis of our operations for the three-month periods ended September 30, 2011 and 2010 is as follows:

| <i>(in thousands)</i> | Three-month period ended | |
|-------------------------------------|--------------------------|-----------|
| | September 30, | |
| | 2011 | 2010 |
| Net sales: | | |
| Stainless steel | \$ 54,746 | \$ 39,567 |
| Tool steel | 5,407 | 7,425 |
| High-strength low alloy steel | 4,440 | 2,579 |
| High-temperature alloy steel | 1,579 | 1,150 |
| Conversion services | 935 | 637 |
| Scrap sales and other | 192 | 512 |
| Total net sales | 67,299 | 51,870 |
| Cost of products sold | 54,725 | 41,555 |
| Selling and administrative expenses | 5,343 | 4,001 |
| Operating income | \$ 7,231 | \$ 6,314 |
| Tons Shipped | 12,813 | 11,758 |

Market Segment Information

| <i>(in thousands)</i> | Three-month period ended | |
|----------------------------------|--------------------------|-----------|
| | September 30, | |
| | 2011 | 2010 |
| Net sales: | | |
| Service centers | \$ 35,067 | \$ 25,425 |
| Forgers | 12,997 | 8,544 |
| Rerollers | 12,506 | 11,560 |
| Original equipment manufacturers | 4,518 | 3,803 |
| Wire redrawers | 1,084 | 1,389 |
| Conversion services | 935 | 637 |
| Scrap sales and other | 192 | 512 |
| Total net sales | \$ 67,299 | \$ 51,870 |

Net sales for the quarter ended September 30, 2011 increased \$15.4 million, as compared to the similar period in 2010. The increase reflects a 9% increase for the quarter ended September 30, 2011 in consolidated shipments, combined with pricing increases and a change in product mix, which favorably affected our net sales. Shipments of aerospace products, petrochemical, power generation, conversion services and general industrial products increased 19%, 16%, 12%, 40% and 17%, respectively, and were partially offset by a decrease in service center plate

products of 29%, for the quarter ended September 30, 2011.

Table of Contents

Cost of products sold, as a percentage of net sales, was 81% and 80% for the quarters ended September 30, 2011 and 2010, respectively. This increase is primarily due to the acquisition of the North Jackson Site. During the current quarter, the North Jackson Site incurred operating costs of \$0.6 million, primarily in the form of fixed costs such as depreciation expense, but only recognized \$6,000 in external sales. Although the North Jackson Site had minimal external sales in the current quarter, the facility provided conversion services for our Bridgeville facility.

Selling and administrative expenses increased by \$1.3 million for the quarter ended September 30, 2011, as compared to the similar period in 2010. Selling and administrative expenses as a percentage of net sales was 8% for the quarters ended September 30, 2011 and 2010. The dollar increase largely relates to \$1.1 million of expenses related to the acquisition of the North Jackson Site. We do not expect to incur any additional significant acquisition related expenses.

On December 17, 2010, the Tax Relief, Unemployment Insurance Reauthorization and Job Creation Act of 2010 was signed into law and extended 100% bonus depreciation on purchases of qualified business property through December 2011. Our effective income tax rate in the quarter ended September 30, 2011 increased to 42% from 35% recorded in the prior 2011 periods and 34% recorded during the quarter ended September 30, 2010. The entire incremental change for the nine months ended September 30, 2011, resulting from the increase in the estimated annual effective tax rate, is included in our current quarter results. As a result of the North Jackson Site acquisition and the significant amount of machinery and equipment that has been placed in service in 2011, we will claim the 100% bonus depreciation deduction on such equipment. As a result, we expect to generate a net operating loss for the 2011 federal income tax return. As a consequence of generating a net operating tax loss, the benefit of the domestic production activities deduction will no longer be available to us, resulting in our year-to-date and estimated annual effective tax rate increasing to 37%.

Business Segment Results

We are comprised of two reportable business segments: Universal Stainless & Alloy Products (USAP), which consists of the Bridgeville, North Jackson and Titusville facilities, and the Dunkirk Specialty Steel facility. The USAP manufacturing process involves melting, remelting, heat treating, forging and hot and cold rolling of semi-finished and finished specialty steels. Dunkirk Specialty Steel's manufacturing process involves hot rolling, heat treating and finishing of specialty steel bar, rod and wire products.

Management is currently evaluating the impact of the North Jackson Site acquisition on its externally reported segments in accordance with Accounting Standards Codification (ASC) Topic 280, Segment Reporting . We have included the results of North Jackson in the USAP segment from the acquisition date through September 30, 2011. The North Jackson operating segment was included in the USAP reporting segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280 with the USAP segment. An analysis of net sales and operating income for the reportable segments for the quarters ended September 30, 2011 and 2010 is as follows:

Table of Contents**Universal Stainless & Alloy Products Segment**

| <i>(in thousands)</i> | Three-month period ended | |
|-------------------------------------|--------------------------|-----------|
| | September 30, | |
| | 2011 | 2010 |
| Net sales: | | |
| Stainless steel | \$ 34,803 | \$ 26,669 |
| Tool steel | 5,047 | 7,159 |
| High-strength low alloy steel | 662 | 371 |
| High-temperature alloy steel | 623 | 507 |
| Conversion services | 641 | 542 |
| Scrap sales and other | 230 | 525 |
| | 42,006 | 35,773 |
| Intersegment | 18,554 | 10,437 |
| Total net sales | 60,560 | 46,210 |
| Material cost of sales | 31,265 | 22,778 |
| Operation cost of sales | 20,511 | 16,365 |
| Selling and administrative expenses | 4,004 | 2,702 |
| Operating income | \$ 4,780 | \$ 4,365 |

Our USAP segments net sales for the quarter ended September 30, 2011 increased by \$14.4 million, or 31%, in comparison to the quarter ended September 30, 2010. This increase reflects an 11% increase in shipments for the three months ended September 30, 2011, as well as pricing increases and a change in product mix. Increases in shipments of aerospace products, petrochemical, power generation, conversion services and general industrial products of 36%, 14%, 9%, 14% and 6%, respectively, were partially offset by a decrease in service center plate products of 29%, for the quarter ended September 30, 2011, when compared to the prior year third quarter.

Operating income increased by \$0.4 million during the quarter ended September 30, 2011 when compared to the prior year third quarter. Cost of goods sold as a percentage of net sales remained consistent at 85% for both the current and prior year third quarter. Selling and administrative expenses as a percentage of net sales increased from 6% for the quarter ended September 30, 2010 to 7% in the current quarter. The increase in selling and administrative expenses is primarily due to the inclusion of acquisition related costs within the USAP segment. The USAP segment's results include acquisition related costs of \$1.1 million and \$52,000 incurred during the quarters ended September 30, 2011 and 2010, respectively.

Table of Contents**Dunkirk Specialty Steel Segment**

| <i>(in thousands)</i> | Three-month period ended | |
|-------------------------------------|--------------------------|-----------|
| | September 30, | |
| | 2011 | 2010 |
| Net sales: | | |
| Stainless steel | \$ 19,943 | \$ 12,898 |
| Tool steel | 360 | 266 |
| High-strength low alloy steel | 3,778 | 2,208 |
| High-temperature alloy steel | 956 | 643 |
| Conversion services | 294 | 95 |
| Scrap sales and other | (38) | (13) |
| | 25,293 | 16,097 |
| Intersegment | 34 | 15 |
| Total net sales | 25,327 | 16,112 |
| Material cost of sales | 15,847 | 9,708 |
| Operation cost of sales | 5,628 | 3,752 |
| Selling and administrative expenses | 1,339 | 1,299 |
| Operating income | \$ 2,513 | \$ 1,353 |

Our Dunkirk Specialty Steel segment's net sales for the quarter ended September 30, 2011 increased by \$9.2 million, or 57%, in comparison to the prior year third quarter. The increase reflects a 46% increase in shipments for the three months ended September 30, 2011, as well as pricing increases and a change in product mix. Increases in shipments of aerospace, petrochemical, power generation, general industrial products and conversion services were 50%, 54%, 41%, 2% and 120%, respectively, for the quarter ended September 30, 2011 when compared to the prior year third quarter.

Operating income for the quarter ended September 30, 2011 increased by \$1.2 million, as compared to the similar period in 2010. This increase is primarily due to the higher sales volume recognized in the current quarter. Cost of goods sold as a percentage of net sales increased slightly from 84% during the quarter ended September 30, 2010 to 85% in the current quarter. Selling and administrative expenses as a percentage of net sales decreased from 8% in the third quarter of 2010 to 5% in the current quarter. The reduction in selling and administrative expenses as a percentage of net sales is primarily due to the increased sales in the current quarter, while maintaining a consistent overhead structure.

Table of Contents**Nine-month period ended September 30, 2011 as compared to the nine-month period ended September 30, 2010**

An analysis of our operations for the nine-month periods ended September 30, 2011 and 2010 is as follows:

| <i>(in thousands)</i> | Nine-month period ended September 30, | |
|-------------------------------------|--|------------|
| | 2011 | 2010 |
| Net sales: | | |
| Stainless steel | \$ 149,797 | \$ 100,332 |
| Tool steel | 18,376 | 22,464 |
| High-strength low alloy steel | 13,925 | 7,576 |
| High-temperature alloy steel | 5,037 | 4,369 |
| Conversion services | 2,945 | 1,829 |
| Scrap sales and other | 348 | 1,270 |
| | | |
| Total net sales | 190,428 | 137,840 |
| Cost of products sold | 154,884 | 112,909 |
| Selling and administrative expenses | 12,870 | 9,952 |
| | | |
| Operating income | \$ 22,674 | \$ 14,979 |
| | | |
| Tons Shipped | 38,345 | 32,008 |

Market Segment Information

| <i>(in thousands)</i> | Nine-month period ended September 30, | |
|----------------------------------|--|------------|
| | 2011 | 2010 |
| Net sales: | | |
| Service centers | \$ 98,000 | \$ 66,432 |
| Forgers | 36,792 | 31,655 |
| Rerollers | 35,983 | 24,112 |
| Original equipment manufacturers | 12,844 | 9,733 |
| Wire redrawers | 3,516 | 2,809 |
| Conversion services | 2,945 | 1,829 |
| Scrap sales and other | 348 | 1,270 |
| | | |
| Total net sales | \$ 190,428 | \$ 137,840 |

Table of Contents

Net sales for the nine-month period ended September 30, 2011 increased \$52.6 million, as compared to similar period in 2010. The increase reflects a 20% increase in consolidated shipments for the nine-month period ended September 30, 2011, combined with pricing increases and a change in product mix. Shipments of aerospace, petrochemical, power generation, conversion services and general industrial products increased 48%, 26%, 17%, 48% and 16%, respectively, for the nine-month period ended September 30, 2011. These increases were partially offset by a 26% reduction in shipments of service center plate.

Cost of products sold, as a percentage of net sales, was 81% and 82% for the nine-month periods ended September 30, 2011 and 2010, respectively. This decrease is primarily due to lower operation costs per sales dollar due to increased production volumes incurred during the nine-month period ended September 30, 2011.

Selling and administrative expenses increased by \$2.9 million for the nine-month period ended September 30, 2011, as compared to the similar period in 2010. Selling and administrative expenses as a percentage of net sales remained consistent between periods at 7%. The \$2.9 million increase for the nine months ended September 30, 2011 primarily relates to \$2.0 million of additional expenses related to the acquisition of the North Jackson Site.

As previously discussed, our effective income tax rate for the nine months ended September 30, 2011 increased to 37% from 35% recorded in the prior 2011 periods and 34% recorded during the nine months ended September 30, 2010. As a result of the North Jackson Site acquisition and the significant amount of machinery and equipment that has been placed in service in 2011, we will claim the 100% bonus depreciation deduction on such equipment. As a result, we expect to generate a net operating loss for the 2011 federal income tax return. As a consequence of generating a net operating tax loss, the benefit of the domestic production activities deduction will no longer be available to us, resulting in our effective tax rate increasing to 37%.

Business Segment Results

An analysis of net sales and operating income for the reportable segments for the nine-month periods ended September 30, 2011 and 2010 is as follows:

Universal Stainless & Alloy Products Segment

| <i>(in thousands)</i> | Nine-month period ended September 30, | |
|-------------------------------------|--|-----------|
| | 2011 | 2010 |
| Net sales: | | |
| Stainless steel | \$ 94,037 | \$ 70,626 |
| Tool steel | 17,184 | 21,804 |
| High-strength low alloy steel | 1,816 | 1,755 |
| High-temperature alloy steel | 2,050 | 1,658 |
| Conversion services | 2,203 | 1,385 |
| Scrap sales and other | 359 | 1,238 |
| | 117,649 | 98,466 |
| Intersegment | 58,512 | 28,692 |
| Total net sales | 176,161 | 127,158 |
| Material cost of sales | 92,338 | 60,667 |
| Operation cost of sales | 58,811 | 46,676 |
| Selling and administrative expenses | 8,872 | 6,730 |
| Operating income | \$ 16,140 | \$ 13,085 |

Table of Contents

Net sales for the nine-month period ended September 30, 2011 for the USAP segment, increased by \$49.0 million, or 39%, in comparison to the nine months ended September 30, 2010. The increase reflects a 26% increase in shipments for the nine-month period ended September 30, 2011, as well as pricing increases and a change in product mix. Increases in shipments of aerospace products, petrochemical, power generation, conversion services and general industrial products of 62%, 34%, 17%, 52% and 22%, respectively, were partially offset by a decrease in service center plate products of 26% for the nine-month period ended September 30, 2011.

Operating income for the nine-month period ended September 30, 2011 increased by \$3.1 million, as compared to the similar period in 2010. The increase is primarily due to a decrease in operation costs per sales dollar from 37% for the nine-month period ended September 30, 2010 to 33% for the nine-month period ended September 30, 2011, partially offset by higher raw material costs in relation to net sales. Operation costs as a percentage of net sales benefited in the current period from operational improvements made in prior periods. In addition, operation costs as a percentage of net sales have decreased between periods, due to the increase in net sales. A portion of our operation costs are relatively fixed in nature, such as overhead and depreciation costs. These fixed costs combined with significantly higher net sales, resulted in a lower operation costs as a percentage of net sales. Material cost of sales, as a percentage of net sales, increased from 48% for the nine-month period ended September 30, 2010 to 52% for the nine-month period ended September 30, 2011. The increase in material cost as a percentage of net sales is partially due to the change in product mix between periods. Our sales in the current period are comprised of a higher percentage of higher dollar products than in the prior year period. These higher dollar products typically have a higher cost of material as a percentage of net sales. Additionally, many of the prices of the commodities that we consume decreased in price during the nine months ended September 30, 2011. As these prices decreased, we have reduced our surcharges. Our surcharge mechanism is based on raw material prices two months in arrears of the month the product is sold. At times when raw materials and surcharges are decreasing, our material cost as a percentage of net sales generally increases to the extent our inventory turnover period exceeds two months.

Dunkirk Specialty Steel Segment

| <i>(in thousands)</i> | Nine-month period ended | |
|-------------------------------------|--------------------------------|-------------------------------|
| | 2011 | September 30, 2010 |
| Net sales: | | |
| Stainless steel | \$ 55,760 | \$ 29,706 |
| Tool steel | 1,192 | 660 |
| High-strength low alloy steel | 12,109 | 5,821 |
| High-temperature alloy steel | 2,987 | 2,711 |
| Conversion services | 742 | 444 |
| Scrap sales and other | (11) | 32 |
| | 72,779 | 39,374 |
| Intersegment | 126 | 92 |
| | | |
| Total net sales | 72,905 | 39,466 |
| Material cost of sales | 44,864 | 22,528 |
| Operation cost of sales | 16,230 | 10,760 |
| Selling and administrative expenses | 3,998 | 3,222 |
| | | |
| Operating income | \$ 7,813 | \$ 2,956 |

Table of Contents

Net sales for the nine-month period ended September 30, 2011 for the Dunkirk Specialty Steel segment increased by \$33.4 million, or 85%, in comparison to the nine-month period ended September 30, 2010. This increase reflects a 67% increase in shipments for the nine-month period ended September 30, 2011, as well as pricing increases and a change in product mix. We benefited from increased shipment of aerospace, petrochemical, general industrial, conversion services and power generation products of 82%, 109%, 20%, 18% and 26%, respectively, during the nine months ended September 30, 2011.

Operating income for the nine-month period ended September 30, 2011 increased by \$4.9 million, as compared to the similar period in 2010. The increase is primarily due to the significant increase in sales volume. Operating income further benefited from a decrease in operation costs per sales dollar from 27% for the nine-month period ended September 30, 2010 to 22% for the nine-month period ended September 30, 2011, partially offset by higher raw material costs in relation to net sales. Operation costs per sales dollar decreased primarily as a result of increased production volumes incurred during the current periods. Material cost of sales, as a percentage of net sales, increased from 57% for the nine-month period ended September 30, 2010 to 62% for the nine-month period ended September 30, 2011. Many of the prices of the commodities that we consume decreased in price during the nine months ended September 30, 2011. As these prices decreased, we have reduced our surcharges. Our surcharge mechanism is based on raw material prices two months in arrears of the month the product is sold. At times when raw materials and surcharges are decreasing, our material cost as a percentage of net sales generally increases to the extent our inventory turnover period exceeds two months.

Liquidity and Capital Resources

We have financed our operating activities through cash on hand at the beginning of the period, cash provided by operations and cash provided through our credit facilities. Working capital increased \$1.4 million to \$111.5 million at September 30, 2011 compared to \$110.1 million at December 31, 2010. Net accounts receivable increased \$10.3 million as a result of increased sales for the quarter ended September 30, 2011 in comparison to the quarter ended December 31, 2010. The \$9.6 million increase in net inventory at September 30, 2011 compared to December 31, 2010 is due primarily to an 18% increase in our work-in-process inventory in response to the rise in the Company's backlog offset by lower material purchase prices. The backlog increased from \$69.3 million at December 31, 2010 to \$92.2 million at September 30, 2011, an increase of 33%. Excluding North Jackson, our accounts payable balance at September 30, 2011 decreased by approximately \$1.9 million from our prior year-end. This reduction is primarily related to carrying a \$1.4 million lower raw material inventory balance at September 30, 2011 when compared to December 31, 2010.

Cash received from sales of \$60.8 million and \$180.3 million for the three- and nine-month periods ended September 30, 2011, respectively, and of \$52.6 million and \$125.2 million for the three- and nine-month periods ended September 30, 2010, respectively, represent the primary source of cash from operations. The primary uses of cash are as follows:

| <i>(in thousands)</i> | Three-month period ended | | Nine-month period ended | |
|---------------------------|--------------------------|------------------|-------------------------|-------------------|
| | September 30, | | September 30, | |
| | 2011 | 2010 | 2011 | 2010 |
| Raw material purchases | \$ 29,593 | \$ 23,142 | \$ 91,606 | \$ 65,391 |
| Employment costs | 9,906 | 9,479 | 33,604 | 23,689 |
| Utilities | 3,555 | 3,396 | 11,849 | 10,614 |
| Other | 16,173 | 7,723 | 42,152 | 20,639 |
| Total uses of cash | \$ 59,227 | \$ 43,740 | \$ 179,211 | \$ 120,333 |

Cash used for raw material purchases and operation costs increased in 2011 in comparison to 2010 primarily due to having a higher backlog of orders at the beginning of 2011 of \$69.3 million compared with \$36.0 million at the beginning of 2010, which led to the significant increase in the quantity of purchased materials and operation costs required to meet the 38% year-to-date increase in net sales. Increases in the price of nickel also contributed to the increased costs in 2011 compared to the same nine-month period in 2010. Although nickel prices have recently declined, the average price of nickel increased by 15% from \$9.62 for the nine months ended September 30, 2010 to \$11.08 for the nine months ended September 30, 2011. We continuously monitor market price fluctuations of our key raw materials. The following table reflects the average market values per pound for selected months during the last 18-month period.

Table of Contents

| | September 2011 | December 2010 | September 2010 | December 2009 |
|--------------|-------------------|------------------|-------------------|------------------|
| Nickel | \$ 9.25 | \$ 10.94 | \$ 10.27 | \$ 7.74 |
| Chrome | \$ 1.16 | \$ 1.31 | \$ 1.25 | \$ 0.89 |
| Molybdenum | \$ 14.37 | \$ 16.17 | \$ 15.61 | \$ 11.47 |
| Carbon scrap | \$ 0.22 | \$ 0.19 | \$ 0.19 | \$ 0.15 |

The market values for these raw materials and others continue to fluctuate based on supply and demand, market disruptions and other factors. We maintain sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of substantial raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset our raw material costs.

Increased employment costs are primarily due to the aforementioned higher profitability, which added increased payout under our incentive plans. Taxes paid and tax refunds received are included within other uses of cash. We paid net taxes for the quarter and nine months ended September 30, 2010 of \$2.8 million and \$0.3 million, respectively. The nine month net amount includes a \$4.1 million tax refund, as a result of being able to carry our 2009 net operating loss back to earlier years and recover previous taxes paid. Prior to the acquisition of the North Jackson Site, we paid taxes of \$4.8 million in 2011. As a result of the acquisition and the significant amount of machinery and equipment that has been placed in service in 2011, we will claim the 100% bonus depreciation deduction on such equipment and, as a result, expect to generate a net operating loss for the 2011 federal income tax return. We have recorded refundable income taxes in the amount of \$10.5 million as of September 30, 2011, which represents the amount paid in federal taxes during 2011 and a refund of all federal taxes paid for the 2010 tax year. Other uses of cash, the majority of which was cash for production supplies and maintenance, selling and administrative expenses, insurance, outside conversion services and freight, increased primarily as a result of higher production levels in the current period.

The Company had capital expenditures for the nine-month period ended September 30, 2011 of \$7.9 million compared with \$5.1 million for the same period in 2010. The most significant capital expenditures incurred during the nine months ended September 30, 2011 related to the Bridgeville remelt and laboratory upgrades, which collectively were \$1.9 million. There were no capital expenditures related to these projects during the nine months ended September 30, 2010. The Bridgeville melt shop upgrade accounted for \$0.4 million of the 2011 expenditures and \$2.1 million of the 2010 expenditures. During the nine months ended September 30, 2011, our Titusville facility began upgrading the furnace controls and power supplies of its VAR furnaces. We have incurred \$1.1 million in 2011 related to this project. The remainder of the increase in capital expenditures during the current period related to various individually less significant additions at both of the Company's operating segments. Capital expenditures are expected to increase from historical levels as a result of the approved addition of two VAR furnaces for \$7.6 million and a \$6.8 million electro slag remelt furnace. We expect to begin installation of these furnaces at our North Jackson facility in 2012. In addition, the Company expects to incur approximately \$26.0 million related to the completion of equipment installation at the North Jackson facility.

On August 18, 2011, we and our wholly owned subsidiaries entered into a Credit Agreement (the "Credit Agreement") which provides for a senior secured revolving credit facility in an aggregate principal amount not to exceed \$75.0 million (the "Revolver") and a \$40.0 million senior secured term loan facility (the "Term Loan" and together with the Revolver, the "Facilities"). PNC Bank, National Association ("PNC") serves as Administrative Agent with respect to the Facilities. The Facilities, which expire in August 2016, are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than the North Jackson Site is collateral under the Facilities. The Company, Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc.

Availability under the Revolver is based on eligible accounts receivable and inventory, less outstanding letters of credit issued under the Revolver, which may not exceed \$10.0 million at any given time. At September 30, 2011, we had borrowing capacity under the Revolver of \$72.9 million. At any time prior to August 18, 2015, we may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least \$10.0 million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed \$100.0 million in any event. We are required to pay a commitment fee based on the daily unused portion of the Revolver. At September 30, 2011, the commitment fee under the Revolver was 0.375%. The Revolver also provides for up to \$7.0 million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed the aggregate borrowing capacity under the Revolver at any given time. The Term Loan is payable in quarterly installments in the principal amount of \$1.5 million beginning on July 1, 2012, with the balance of the Term Loan payable in full on August 18, 2016.

Table of Contents

Amounts outstanding under the Facilities other than swing loans under the Revolver, at our option, will bear interest at either a base rate (the Base Rate Option) or a LIBOR-based rate (the LIBOR Option), in either case calculated in accordance with the terms of the Credit Agreement. We elected to use the LIBOR Option during the period from the entrance into the Credit Agreement through September 30, 2011, which was 2.49% at September 30, 2011. Interest on swing loans under the Revolver is calculated using the Base Rate Option, which was 4.50% at September 30, 2011. Interest on both the Facilities and the swing loans is payable monthly.

The Credit Agreement requires that we maintain a leverage ratio not less than a ratio decreasing from 3.25 to 1.00 to 2.50 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00. At September 30, 2011, we were obligated to maintain a leverage ratio of not less than 3.25 to 1.00. We were in compliance with all covenants contained in the Credit Agreement at September 30, 2011.

As a result of our entrance into the Credit Agreement, we recorded deferred finance costs of \$1.4 million in the Condensed Consolidated Balance Sheet as a component of other long-term assets as of September 30, 2011. These costs are being amortized to interest expense over the life of the Credit Agreement.

In connection with the acquisition of the North Jackson Site on August 18, 2011, we issued \$20.0 million in convertible notes (the Notes) to the sellers of the North Jackson Site as partial consideration of the acquisition. The Notes are subordinated obligations and rank junior to the Facilities. The Notes bear interest at a fixed rate of 4.0% per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of our Common Stock at the option of the holder at an initial conversion price of \$47.1675 per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. We may prepay any outstanding Notes, in whole or in part after August 17, 2014 during a fiscal quarter if our share price is greater than 140% of the current conversion price for at least twenty of the trading days in the thirty consecutive trading day period ending on the last trading day of the immediately preceding quarter. We evaluated the conversion feature of the Notes and determined that no beneficial conversion feature exists.

As a result of our increased debt load, we expect that our interest expense and interest payments will increase from historical levels.

Prior to our entrance into the Credit Agreement, we had a credit agreement with PNC which provided for an unsecured \$12.0 million term loan (Old Term Loan) and an unsecured \$15.0 million revolving credit facility. We used a portion of our cash balance prior to the acquisition of the North Jackson Site to repay the Old Term Loan during the quarter ended September 30, 2011. There were no borrowings on this revolving credit facility and it was extinguished with our entrance into the Credit Agreement. During the nine months ended September, 2011, we also repaid all of our governmental debt in the amount of \$0.6 million.

We had an interest rate swap with PNC to convert the LIBOR floating rate under the Old Term Loan to a fixed interest rate for the life of the loan. Under the agreement, our interest rate was fixed at 4.515%. The effective portion of the change in the fair value of the interest rate swap was recorded net of tax in accumulated other comprehensive loss (within stockholders' equity) prior to extinguishing the Old Term Loan. We recorded a charge of \$0.3 million during the quarter ended September 30, 2011 as a component of interest expense on the Condensed Consolidated Statement of Operations to terminate the interest rate swap.

We expect to meet all of our short-term liquidity requirements resulting from operations and current capital investment plans with internally generated funds and borrowings under the Revolver. At September 30, 2011, we had \$37.3 million in availability under the Revolver.

At September 30, 2011, we had the following contractual principal obligations pertaining to our long-term debt:

| | |
|-----------------------|------------------|
| <i>(in thousands)</i> | |
| Less than 1 year | \$ 1,500 |
| 1 - 3 years | 12,000 |
| 3 - 5 years | 62,100 |
| More than 5 years | 20,000 |
| Total | \$ 95,600 |

The Company does not maintain off-balance sheet arrangements, nor does it participate in non-exchange traded contracts requiring fair value accounting treatment, or material related party transaction arrangements.

Table of Contents

Critical Accounting Policies

Revenue recognition is the most critical accounting policy of the Company. Revenue from the sale of products is recognized when both risk of loss and title have transferred to the customer, which in most cases coincides with shipment of the related products, and collection is reasonably assured. The Company manufactures specialty steel products to customer purchase order specifications and in recognition of requirements for product acceptance. Material certification forms are executed, indicating compliance with the customer purchase orders, before the specialty steel products are packed and shipped to the customer.

Revenue from conversion services is recognized when the performance of the service is complete. Invoiced shipping and handling costs are also accounted for as revenue. Customer claims, which are not material, are accounted for primarily as a reduction to gross sales after the matter has been researched and an acceptable resolution has been reached.

In addition, management constantly monitors the ability to collect its unpaid sales invoices and the valuation of its receivables. The allowance for doubtful accounts includes specific reserves for the value of outstanding invoices issued to customers currently operating under the protection of the federal bankruptcy law and other amounts that are deemed potentially not collectible with a reserve equal to 15% of 90-day or older balances. However, the total allowance will generally not be less than 1% of total accounts receivable.

The cost of inventory is principally determined by the weighted average cost method for material costs and operation costs. An inventory reserve is provided for material on hand for which management believes cost exceeds net realizable value and for material on hand for more than one year not assigned to a specific customer order.

Long-lived assets, including property, plant and equipment, are evaluated for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable in relation to the operating performance and future undiscounted cash flows of the underlying assets. Adjustments are made if the sum of expected future cash flows is less than book value. Based on management's assessment of the carrying values of long-lived assets, no impairment reserve had been deemed necessary as of September 30, 2011 or December 31, 2010. Retirements and disposals are removed from cost and accumulated depreciation accounts, with the gain or loss reflected in operating income.

Management assesses the need to record a valuation allowance to reduce deferred tax assets to the amount that is more likely than not to be realized. The Company believes it will generate sufficient income in addition to taxable income generated from the reversal of its temporary differences to utilize the deferred tax assets recorded at September 30, 2011.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2010, except as provided in this Form 10-Q in Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 4. CONTROLS AND PROCEDURES

The Company's management, including the Company's Chief Executive Officer and the Company's Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Company's Chief Executive Officer and the Company's Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company's disclosure controls and procedures were effective.

On August 18, 2011, the Company completed its acquisition of the North Jackson Site. See Note 2, Acquisition in the notes to the condensed consolidated financial statements in this quarterly report for a discussion of the acquisition. While management does not expect significant changes to the Company's financial reporting processes and related internal controls as a result of the acquisition of the North Jackson Site, the Company is currently in the process of integrating the North Jackson Site into its existing internal controls and procedures. Management's evaluation of the effectiveness of the Company's internal controls over financial reporting does not yet include the North Jackson Site, and it will take time for the Company to fully complete the integration of the North Jackson Site into the Company's existing internal controls and procedures. Except with respect to the Company's acquisition of the North Jackson Site, there were no changes in the Company's internal control over financial reporting identified in connection with the evaluation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) or Rule 15d-15(e) under the Securities Exchange Act of 1934, as amended) that occurred during the fiscal quarter ended

Edgar Filing: UNIVERSAL STAINLESS & ALLOY PRODUCTS INC - Form 10-Q

September 30, 2011, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

Part II. OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

There are no material changes from the legal proceedings disclosed in Item 3. of the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

Item 1A. RISK FACTORS

The following is an update to, and should be read in conjunction with, Item 1A-Risk Factors contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. For additional risk factors that could cause actual results to differ materially from those anticipated, please refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

The Company's acquisition of substantially all the assets of the North Jackson Site may not achieve its intended results.

The Company acquired substantially all the assets of the North Jackson Site with the expectation that the acquisition will result in various benefits and synergies. The Company's achievement of the anticipated benefits and synergies of the acquisition is subject to a number of uncertainties. For example, it is possible that the integration process could take longer or cost more than anticipated and could result in the disruption of the Company's ongoing businesses, processes and systems. Further, the Company may not have discovered prior to closing all known and unknown factors regarding the assets acquired that could produce unintended and unexpected consequences for the Company. As a result, no assurance can be given that the anticipated benefits and synergies of the acquisition will be realized or, if realized, the timing or cost of their realization. Failure to achieve the anticipated benefits and synergies could result in increased costs or decreases in the amount of expected revenues associated with the assets acquired.

There may be future dilution of the Company's Common Stock as a result of the conversion of convertible notes issued in connection with the Company's acquisition of substantially all the assets of the North Jackson Site.

As part of the purchase price in connection with its acquisition of substantially all the assets of the North Jackson Site, the Company delivered at closing convertible promissory notes in the aggregate principal amount of \$20.0 million (collectively, the Notes). The Notes and any accrued and unpaid interest are convertible into shares of the Company's Common Stock at the option of the holder at an initial conversion price of \$47.1675 per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. To the extent that the Notes are converted, the Company's Common Stock will be diluted.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

Item 4. REMOVED AND RESERVED

Item 5. OTHER INFORMATION

None.

Table of Contents

Item 6. EXHIBITS

| Exhibit Number | Exhibit |
|-----------------------|---|
| 31.1 | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith). |
| 31.2 | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith). |
| 32.1 | Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith). |
| 101 | The following financial information from this Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2011, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Operations; (iii) the Condensed Consolidated Statements of Comprehensive Income; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements, tagged as blocks of text (filed herewith). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

November 8, 2011

/s/ Dennis M. Oates
Dennis M. Oates
Chairman, President and Chief Executive Officer
(Principal Executive Officer)

/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer
(Principal Financial and Accounting Officer)