

ANIXTER INTERNATIONAL INC
Form 10-Q
October 23, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 28, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number: 001-10212

ANIXTER INTERNATIONAL INC.
(Exact name of registrant as specified in its charter)

Delaware 94-1658138
(State or other jurisdiction of Incorporation or Organization) (I.R.S. Employer Identification No.)
2301 Patriot Blvd.
Glenview, IL 60026
(224) 521-8000

(Address and telephone number of principal executive offices in its charter)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer Accelerated Filer
Non-Accelerated Filer (Do not check if a smaller reporting company) Smaller Reporting Company
Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

At October 17, 2018, 33,481,846 shares of registrant's Common Stock, \$1 par value, were outstanding.

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This report may contain various “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements can be identified by the use of forward-looking terminology such as “believes”, “expects”, “intends”, “anticipates”, “contemplates”, “estimates”, “plans”, “projects”, “should”, “may”, “will” or the negative thereof or other variations thereon or comparable terminology indicating our expectations or beliefs concerning future events. We caution that such statements are qualified by important factors that could cause actual results to differ materially from those in the forward-looking statements, a number of which are identified in this report. Other factors could also cause actual results to differ materially from expected results included in these statements. These factors include but are not limited to general economic conditions, the level of customer demand particularly for capital projects in the markets we serve, changes in supplier or customer relationships, risks associated with nonconforming products and services, political, economic or currency risks related to non-U.S. operations, new or changed competitors, risks associated with inventory and accounts receivable, copper and commodity price fluctuations, risks associated with substantial debt and restrictions contained in financial and operating covenants in our debt agreements, capital project volumes, the impact of regulation and regulatory, investigative and legal proceedings and legal compliance risks, information security risks, the impact and the uncertainty concerning the timing and terms of the withdrawal by the United Kingdom from the European Union, unanticipated changes in our tax provision and tax liabilities related to the enactment of the Tax Cuts and Jobs Act, and risks associated with the integration of acquired companies including, but not limited to, the risk that the acquisitions may not provide us with the synergies or other benefits that were anticipated.

PART I. FINANCIAL INFORMATION

ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

ANIXTER INTERNATIONAL INC.
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
 (Unaudited)

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|------------|-------------------|------------|
| | September 29, | | September 29, | |
| | 2018 | 2017 | 2018 | 2017 |
| (In millions, except per share amounts) | | | | |
| Net sales | \$2,179.0 | \$ 2,016.4 | \$6,281.1 | \$ 5,913.6 |
| Cost of goods sold | 1,754.9 | 1,619.2 | 5,053.1 | 4,741.0 |
| Gross profit | 424.1 | 397.2 | 1,228.0 | 1,172.6 |
| Operating expenses | 334.6 | 316.4 | 1,005.6 | 940.3 |
| Operating income | 89.5 | 80.8 | 222.4 | 232.3 |
| Other expense: | | | | |
| Interest expense | (19.3) | (18.9) | (56.5) | (55.7) |
| Other, net | (1.6) | 0.5 | (2.6) | (0.5) |
| Income before income taxes | 68.6 | 62.4 | 163.3 | 176.1 |
| Income tax expense | 21.0 | 24.8 | 48.8 | 67.5 |
| Net income | \$47.6 | \$ 37.6 | \$114.5 | \$ 108.6 |
| Income per share: | | | | |
| Basic | \$1.41 | \$ 1.12 | \$3.39 | \$ 3.24 |
| Diluted | \$1.40 | \$ 1.11 | \$3.36 | \$ 3.20 |
| Basic weighted-average common shares outstanding | 33.8 | 33.6 | 33.8 | 33.6 |
| Effect of dilutive securities: | | | | |
| Stock options and units | 0.3 | 0.4 | 0.3 | 0.4 |
| Diluted weighted-average common shares outstanding | 34.1 | 34.0 | 34.1 | 34.0 |
| Net income | \$47.6 | \$ 37.6 | \$114.5 | \$ 108.6 |
| Other comprehensive income (loss): | | | | |
| Foreign currency translation | 6.5 | 17.5 | (22.8) | 40.5 |
| Changes in unrealized pension cost, net of tax | 0.7 | 1.1 | 1.9 | 3.0 |
| Other comprehensive income (loss) | 7.2 | 18.6 | (20.9) | 43.5 |
| Comprehensive income | \$54.8 | \$ 56.2 | \$93.6 | \$ 152.1 |

See accompanying notes to the Condensed Consolidated Financial Statements.

ANIXTER INTERNATIONAL INC.
CONDENSED CONSOLIDATED BALANCE SHEETS

| | (Unaudited) | |
|---|-----------------------|----------------------|
| | September 28, 2018 | December 29, 2017 |
| (In millions, except share and per share amounts) | | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 69.9 | \$ 116.0 |
| Accounts receivable, net | 1,637.5 | 1,434.2 |
| Inventories | 1,363.6 | 1,238.7 |
| Other current assets | 45.6 | 44.9 |
| Total current assets | 3,116.6 | 2,833.8 |
| Property and equipment, at cost | 404.2 | 376.9 |
| Accumulated depreciation | (242.1 |) (222.6 |
| Property and equipment, net | 162.1 | 154.3 |
| Goodwill | 833.4 | 778.1 |
| Intangible assets, net | 405.0 | 378.8 |
| Other assets | 108.5 | 107.2 |
| Total assets | \$ 4,625.6 | \$ 4,252.2 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 1,298.7 | \$ 1,081.6 |
| Accrued expenses | 303.6 | 269.2 |
| Current portion of long-term debt | 349.3 | — |
| Total current liabilities | 1,951.6 | 1,350.8 |
| Long-term debt | 914.4 | 1,247.9 |
| Other liabilities | 195.5 | 194.5 |
| Total liabilities | 3,061.5 | 2,793.2 |
| Stockholders' equity: | | |
| Common stock - \$1.00 par value, 100,000,000 shares authorized, 33,853,031 and 33,657,466 shares issued and outstanding at September 28, 2018 and December 29, 2017, respectively | 33.9 | 33.7 |
| Capital surplus | 290.0 | 278.7 |
| Retained earnings | 1,471.4 | 1,356.9 |
| Accumulated other comprehensive loss: | | |
| Foreign currency translation | (146.0 |) (123.2 |
| Unrecognized pension liability, net | (85.2 |) (87.1 |
| Total accumulated other comprehensive loss | (231.2 |) (210.3 |
| Total stockholders' equity | 1,564.1 | 1,459.0 |
| Total liabilities and stockholders' equity | \$ 4,625.6 | \$ 4,252.2 |
| See accompanying notes to the Condensed Consolidated Financial Statements. | | |

ANIXTER INTERNATIONAL INC.
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (Unaudited)

| | Nine Months Ended | |
|---|-----------------------|-----------------------|
| | September 28, 2018 | September 29, 2017 |
| (In millions) | | |
| Operating activities: | | |
| Net income | \$ 114.5 | \$ 108.6 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation | 23.3 | 21.5 |
| Amortization of intangible assets | 28.6 | 27.1 |
| Stock-based compensation | 15.0 | 13.3 |
| Deferred income taxes | 0.1 | 1.3 |
| Accretion of debt discount | 1.8 | 1.7 |
| Amortization of deferred financing costs | 1.2 | 1.6 |
| Pension plan contributions | (5.8) | (14.8) |
| Pension plan expenses | 3.2 | 7.9 |
| Changes in current assets and liabilities, net | (74.8) | (53.9) |
| Other, net | (4.3) | (4.2) |
| Net cash provided by operating activities | 102.8 | 110.1 |
| Investing activities: | | |
| Acquisitions of businesses, net of cash acquired | (149.9) | — |
| Capital expenditures, net | (32.0) | (30.9) |
| Other | 9.1 | — |
| Net cash used in investing activities | (172.8) | (30.9) |
| Financing activities: | | |
| Proceeds from borrowings | 2,036.8 | 1,324.2 |
| Repayments of borrowings | (2,020.5) | (1,370.9) |
| Repayments of Canadian term loan | — | (70.9) |
| Proceeds from stock options exercised | 1.5 | 3.5 |
| Other, net | — | (0.2) |
| Net cash provided by (used in) financing activities | 17.8 | (114.3) |
| Decrease in cash and cash equivalents | (52.2) | (35.1) |
| Effect of exchange rate changes on cash balances | 6.1 | (3.1) |
| Cash and cash equivalents at beginning of period | 116.0 | 115.1 |
| Cash and cash equivalents at end of period | \$ 69.9 | \$ 76.9 |
| See accompanying notes to the Condensed Consolidated Financial Statements. | | |

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation: The unaudited interim Condensed Consolidated Financial Statements of Anixter International Inc. and its subsidiaries (collectively referred to as "Anixter" or the "Company"), sometimes referred to in this Quarterly Report on Form 10-Q as "we", "our", "us", or "ourselves" have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Therefore, certain information and disclosures normally included in financial statements and related notes prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") have been condensed or omitted. Certain prior period amounts have been reclassified to conform to the current year presentation.

These financial statements should be read in conjunction with, and have been prepared in conformity with, the accounting principles reflected in the consolidated financial statements and related notes included in Anixter's Annual Report on Form 10-K for the year ended December 29, 2017 ("2017 Form 10-K"). The condensed consolidated financial information furnished herein reflects all adjustments (consisting of normal recurring accruals), which are, in the opinion of management, necessary for a fair presentation of the Condensed Consolidated Financial Statements for the periods shown.

The Company maintains its financial records on the basis of a fiscal year ending on the Friday nearest December 31, with the fiscal quarters spanning thirteen weeks, with the first quarter ending on the Friday of the first thirteen-week period. The third quarter of fiscal year 2018 ended on September 28, 2018, and the third quarter of fiscal year 2017 ended on September 29, 2017.

Recently issued and adopted accounting pronouncements: In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, and issued subsequent amendments to the initial guidance in August 2015, March 2016, April 2016, May 2016 and December 2016 within ASU 2015-14, ASU 2016-08, ASU 2016-10, ASU 2016-12 and ASU 2016-20, respectively. The core principle of this new revenue recognition guidance is that a company will recognize revenue when promised goods or services are transferred to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The new guidance defines a five-step process to achieve this core principle. The new guidance also requires more detailed disclosures to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The new guidance provides for two transition methods, a full retrospective approach and a modified retrospective approach. Anixter adopted the new revenue recognition guidance on December 30, 2017 utilizing the modified retrospective method of adoption for contracts not completed at the adoption date, and determined there were no changes required to its reported revenues as a result of the adoption. The Company has enhanced its disclosures of revenue to comply with the new guidance.

In January 2017, the FASB issued ASU 2017-01, Business Combinations: Clarifying the Definition of a Business, which adds guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The standard was effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company adopted this standard effective the first quarter of fiscal year 2018. The result of this adoption did not have a material impact on the Condensed Consolidated Financial Statements.

In March 2017, the FASB issued ASU 2017-07, Compensation - Retirement Benefits: Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, which changes how employers that sponsor defined benefit pension or other postretirement benefit plans present the net periodic benefit cost in the income statement. The new guidance requires entities to report the service cost component in the same line item as other compensation costs. The other components of net benefit cost are required to be presented in the income statement separately from the service cost component outside of income from operations. The standard was effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. Upon adoption, ASU 2017-07 required changes to the presentation of the income statement to be

applied retrospectively. The Company adopted this standard effective the first quarter of fiscal year 2018. Service costs are recognized within "Operating expenses" in the Condensed Consolidated Statement of Comprehensive Income. All other components of net benefit costs are recorded in "Other, net" in the Company's Condensed Consolidated Statements of Comprehensive Income. The result of this adoption did not have a material impact on the Condensed Consolidated Financial Statements.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

In May 2017, the FASB issued ASU 2017-09, Compensation - Stock Compensation: Scope of Modification Accounting, which clarifies when changes to the terms or conditions of a share-based payment award must be accounted for as modifications. Under the new guidance, modification accounting is required only if the fair value, the vesting conditions, or the classification of the award changes as a result of the change in terms or conditions. ASU 2017-09 was applied prospectively to awards modified on or after the adoption date. The standard was effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company adopted this standard effective the first quarter of fiscal year 2018. The result of this adoption did not have a material impact on the Condensed Consolidated Financial Statements.

Recently issued accounting pronouncements not yet adopted: In February 2016, the FASB issued ASU 2016-02, Leases, which requires lessees to recognize assets and liabilities on the balance sheet for the rights and obligations created by all leases with terms of more than 12 months. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. The Company has established an implementation team and is implementing a new lease accounting information system. In July 2018, the FASB issued additional authoritative guidance providing companies with an optional prospective transition method to apply the provisions of this guidance. The Company will adopt the standard in the first quarter of 2019 and elect this transition method to apply the standard prospectively. While the Company is currently evaluating the impact of adoption of this ASU, the adoption is expected to result in a material increase in the assets and liabilities recorded on the Condensed Consolidated Balance Sheets.

In June 2016, the FASB issued ASU 2016-13, Financial Instruments - Credit Losses, which requires the measurement of expected credit losses for financial instruments held at the reporting date based on historical experience, current conditions and reasonable forecasts. The main objective of this ASU is to provide financial statement users with more decision-useful information about the expected credit losses on financial instruments and other commitments to extend credit held by a reporting entity at each reporting date. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years. Early adoption is permitted for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. The Company is currently evaluating the impact of adoption of this ASU, but it is not expected to have a material effect on the Company's Condensed Consolidated Financial Statements.

In January 2017, the FASB issued ASU 2017-04, Intangibles - Goodwill and Other: Simplifying the Test for Goodwill Impairment, which removes step two from the goodwill impairment test. Step two measures a goodwill impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. The new guidance requires an entity to perform its goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount, including goodwill. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The Company is currently assessing the impact the adoption of this ASU will have on its methodology for evaluating goodwill for impairment subsequent to adoption of this standard.

In February 2018, the FASB issued ASU 2018-02, Income Statement - Reporting Comprehensive Income: Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income, which will allow a reclassification from accumulated other comprehensive income to retained earnings for the tax effects resulting from the December 22, 2017 enactment of the Tax Cuts and Jobs Act (the "Act") that are stranded in accumulated other comprehensive income. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact of adoption of this ASU on its Condensed Consolidated Financial Statements.

In June 2018, the FASB issued ASU 2018-07, Compensation - Stock Compensation: Improvements to Nonemployee Share-Based Payment Accounting, which will expand the scope of Topic 718 to include share-based payment transactions for acquiring goods and services from nonemployees. The standard is effective for Anixter's financial

statements issued for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact of adoption of this ASU on its Condensed Consolidated Financial Statements.

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement: Changes to the Disclosure Requirements for Fair Value Measurement, which changes the disclosure requirements for fair value measurements by removing, adding and modifying certain disclosures. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2019. Early adoption is permitted. The Company is currently evaluating the impact of adoption of this ASU on its related disclosures.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

In August 2018, the FASB issued ASU 2018-14, Compensation - Retirement Benefits - Defined Benefit Plans - General: Changes to the Disclosure Requirements for Defined Benefit Plans, which modifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans by removing and adding certain disclosures for these plans. The standard is effective for Anixter's financial statements issued for fiscal years ending after December 15, 2020. Early adoption is permitted. The Company is currently evaluating the impact of adoption of this ASU on its related disclosures.

In August 2018, the FASB issued ASU 2018-15, Intangibles—Goodwill and Other—Internal-Use Software: Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement that is a Service Contract, which will align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The standard is effective for Anixter's financial statements issued for fiscal years beginning after December 15, 2019. Early adoption is permitted and the Company intends to early adopt in the fourth quarter of 2018. The Company is currently evaluating the impact of adoption of this ASU on its Condensed Consolidated Financial Statements.

The Company does not believe that any other recently issued, but not yet effective, accounting pronouncements, if adopted, would have a material impact on its Condensed Consolidated Financial Statements or disclosures.

Revenue recognition: Anixter is a leading global distributor of network and security solutions, electrical and electronic solutions and utility power solutions. Through a global distribution network along with supply chain and technical expertise, Anixter helps customers reduce the risk, cost and complexity of their supply chains. Anixter is a leader in providing advanced inventory management services including procurement, just-in-time delivery, material management programs, turn-key yard layout and management, quality assurance testing, component kit production, storm/event kitting, small component assembly and e-commerce and electronic data interchange to a broad spectrum of customers with over 600,000 products. Revenue arrangements primarily consist of a single performance obligation to transfer promised goods or services. See Note 8. "Business Segments" for revenue disaggregated by geography. Sales to customers and related cost of sales are primarily recognized at the point in time when control of goods transfers to the customer. For product sales, this generally occurs upon shipment of the products, however, this may occur at a later date depending on the agreed upon sales terms, such as delivery at the customer's designated location, or based on consignment terms. In instances where goods are not stocked by Anixter and delivery times are critical, product is purchased from the manufacturer and drop-shipped to the customer. Anixter generally takes control of the goods when shipped by the manufacturer and then recognizes revenue when control of the product transfers to the customer. When providing services, sales are recognized over time as control transfers to the customer, which occurs as services are rendered.

Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring goods or providing services. The Company estimates different forms of variable consideration at the time of sale based on historical experience, current conditions and contractual obligations. Revenue is recorded net of customer discounts, rebates and similar charges. When Anixter offers the right to return product, historical experience is utilized to establish a liability for the estimate of expected returns. Sales and other tax amounts collected from customers for remittance to governmental authorities are excluded from revenue. The Company has elected to treat shipping and handling as a fulfillment activity. The practical expedient not to disclose information about remaining performance obligations has also been elected as these contracts have an original duration of one year or less or are contracts where the Company has applied the practical expedient to recognize service revenue in proportion to the amount Anixter has the right to invoice. The Company typically receives payment 30 to 60 days from the point it has satisfied the related performance obligation.

At December 29, 2017, \$9.5 million of deferred revenue related to outstanding contracts was reported in "Accrued expenses" in the Company's Consolidated Balance Sheet. This balance primarily represents prepayments from customers. During the three and nine months ended September 28, 2018, \$1.6 million and \$7.0 million,

respectively, of this deferred revenue was recognized. At September 28, 2018, deferred revenue was \$14.4 million. The Company expects to recognize this balance as revenue within the next twelve months.

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ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

Other, net: The following represents the components of "Other, net" as reflected in the Condensed Consolidated Statements of Comprehensive Income:

| (In millions) | Three Months Ended | | Nine Months Ended | |
|---|--------------------|--------------------|--------------------|--------------------|
| | September 28, 2018 | September 29, 2017 | September 28, 2018 | September 29, 2017 |
| Other, net: | | | | |
| Foreign exchange | \$(2.5) | \$ (1.1) | \$(6.2) | \$ (3.1) |
| Cash surrender value of life insurance policies | 0.3 | 0.9 | 0.1 | 2.0 |
| Net periodic pension benefit | 1.3 | 0.2 | 3.9 | 0.4 |
| Other | (0.7) | 0.5 | (0.4) | 0.2 |
| Total other, net | \$(1.6) | \$ 0.5 | \$(2.6) | \$ (0.5) |

Several of Anixter's subsidiaries conduct business in a currency other than the legal entity's functional currency. Transactions may produce receivables or payables that are fixed in terms of the amount of foreign currency that will be received or paid. A change in exchange rates between the functional currency and the currency in which a transaction is denominated increases or decreases the expected amount of functional currency cash flows upon settlement of the transaction. The increase or decrease in expected functional currency cash flows is a foreign currency transaction gain or loss that is included in "Other, net" in the Condensed Consolidated Statements of Comprehensive Income.

The Company purchases foreign currency forward contracts to minimize the effect of fluctuating foreign currency-denominated accounts on its reported income. The foreign currency forward contracts are not designated as hedges for accounting purposes. The Company's strategy is to negotiate terms for its derivatives and other financial instruments to be highly effective, such that the change in the value of the derivative offsets the impact of the underlying hedged item (e.g., various foreign currency-denominated accounts). Its counterparties to foreign currency forward contracts have investment-grade credit ratings. Anixter expects the creditworthiness of its counterparties to remain intact through the term of the transactions. The Company regularly monitors the creditworthiness of its counterparties to ensure no issues exist which could affect the value of the derivatives.

The Company does not hedge 100% of its foreign currency-denominated accounts. In addition, the results of hedging can vary significantly based on various factors, such as the timing of executing the foreign currency forward contracts versus the movement of the currencies as well as the fluctuations in the account balances throughout each reporting period. The fair value of the foreign currency forward contracts is based on the difference between the contract rate and the current exchange rate. The fair value of the foreign currency forward contracts is measured using observable market information. These inputs would be considered Level 2 in the fair value hierarchy. At September 28, 2018 and December 29, 2017, foreign currency forward contracts were revalued at then-current foreign exchange rates with the changes in valuation reflected directly in "Other, net" in the Condensed Consolidated Statements of Comprehensive Income offsetting the transaction gain/loss recorded on the foreign currency-denominated accounts. At September 28, 2018 and December 29, 2017, the gross notional amount of the foreign currency forward contracts outstanding was approximately \$116.9 million and \$246.3 million, respectively. At September 28, 2018 and December 29, 2017, the net notional amount of the foreign currency forward contracts outstanding was approximately \$78.1 million and \$125.7 million, respectively. While all of the Company's foreign currency forward contracts are subject to master netting arrangements with its counterparties, assets and liabilities related to derivative instruments are presented on a gross basis within the Condensed Consolidated Balance Sheets. The gross fair value of derivative assets and liabilities are immaterial.

The combined effect of changes in both the equity and bond markets resulted in changes in the cash surrender value of the Company's company owned life insurance policies associated with the sponsored deferred compensation program. Accumulated other comprehensive loss: Unrealized gains and losses are accumulated in "Accumulated other comprehensive loss" ("AOCI"). These changes are also reported in "Other comprehensive income (loss)" on the

Condensed Consolidated Statements of Comprehensive Income. These include unrealized gains and losses related to the Company's defined benefit obligations and foreign currency translation. See Note 6. "Pension Plans" for pension related amounts reclassified into net income.

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ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

Investments in several subsidiaries are recorded in currencies other than the U.S. dollar ("USD"). As these foreign currency denominated investments are translated at the end of each period during consolidation using period-end exchange rates, fluctuations of exchange rates between the foreign currency and the USD increase or decrease the value of those investments. These fluctuations and the results of operations for foreign subsidiaries, where the functional currency is not the USD, are translated into USD using the average exchange rates during the periods reported, while the assets and liabilities are translated using period-end exchange rates. The assets and liabilities-related translation adjustments are recorded as a separate component of AOCI, "Foreign currency translation." In addition, as Anixter's subsidiaries maintain investments denominated in currencies other than local currencies, exchange rate fluctuations will occur. Borrowings are raised in certain foreign currencies to minimize the exchange rate translation adjustment risk.

Goodwill: The Company evaluates goodwill for impairment annually at the beginning of the third quarter and when events or changes in circumstances indicate the carrying value of reporting units might exceed their current fair values. The Company assesses goodwill for impairment by first performing a qualitative assessment, which considers specific factors, based on the weight of evidence, and the significance of all identified events and circumstances in the context of determining whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If it is determined that it is more likely than not that the fair value of a reporting unit is less than its carrying amount using the qualitative assessment, Anixter performs the two-step impairment test. From time to time, the Company may also bypass the qualitative assessment and proceed directly to the two-step impairment test. The first step of the impairment test is to identify a potential impairment by comparing the fair value of a reporting unit with its carrying amount. The estimates of fair value of a reporting unit are determined using the income approach and/or the market approach as described below. If step one of the test indicates a carrying value above the estimated fair value, the second step of the goodwill impairment test is performed by comparing the implied fair value of the reporting unit's goodwill with the carrying amount of that goodwill. The implied residual value of goodwill is determined in the same manner as the amount of goodwill recognized in a business combination.

The income approach is a quantitative evaluation to determine the fair value of the reporting unit. Under the income approach fair value is determined based on estimated future cash flows discounted by an estimated weighted-average cost of capital plus a forecast risk, which reflects the overall level of inherent risk of the reporting unit and the rate of return a market participant would expect to earn. The inputs used for the income approach were significant unobservable inputs, or Level 3 inputs, as described in the accounting fair value hierarchy. Estimated future cash flows were based on internal projection models, industry projections and other assumptions deemed reasonable by management.

The market approach measures the fair value of a reporting unit through the analysis of recent sales, offerings, and financial multiples (sales or earnings before interest, tax, depreciation and amortization ("EBITDA")) of comparable businesses. Consideration is given to the financial conditions and operating performance of the reporting unit being valued relative to those publicly-traded companies operating in the same or similar lines of business.

In connection with the annual assessment of goodwill at the beginning of the third quarter of 2018, the Company bypassed the qualitative assessment and performed a quantitative test for all reporting units and utilized a combination of the income and market approaches. As a result of this assessment, the Company concluded that no impairment existed and the carrying amount of goodwill to be fully recoverable. All of the Company's reporting units had fair values that exceeded their respective carrying values by greater than 30%.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

NOTE 2. RESTRUCTURING CHARGES

The Company considers restructuring activities to be programs whereby Anixter fundamentally changes its operations, such as closing and consolidating facilities, reducing headcount and realigning operations in response to changing market conditions. The following table summarizes activity related to liabilities associated with restructuring activities:

| | Restructuring Activity | | | | Total | | |
|-------------------------------|----------------------------------|--|----------------------------------|--|-------------------------------|---|--------|
| | Q2 2018 Plan | Q2 2016 Plan | Q4 2015 Plan | | | | |
| | Employee-Related Costs (a) | Facility Exit and Other Costs (b) | Employee-Related Costs (a) | Facility Exit and Other Costs (b) | Employee-Related Costs (a) | Facility Exit and Other Costs (b) | |
| Balance at December 29, 2017 | \$— | \$— | \$ 0.5 | \$ 0.5 | \$ 0.6 | \$ 1.1 | \$ 0.5 |
| Charges | 9.6 | 0.5 | — | (0.4) | (0.3) | 9.3 | 0.1 |
| Payments and other | (1.0) | (0.3) | (0.5) | (0.1) | (0.1) | (1.6) | (0.4) |
| Balance at September 28, 2018 | \$8.6 | \$ 0.2 | \$ — | \$ — | \$ 0.2 | \$ 8.8 | \$ 0.2 |

(a) Employee-related costs primarily consist of severance benefits provided to employees who have been involuntarily terminated.

(b) Facility exit and other costs primarily consist of lease termination costs.

Q2 2018 Restructuring Plan

In the second quarter of 2018, the Company recorded a pre-tax charge of \$2.1 million, \$1.3 million and \$1.1 million in its NSS, EES and UPS segments, respectively, and an additional \$5.4 million at its corporate headquarters, primarily for severance-related expenses associated with a reduction of approximately 260 positions. In the third quarter of 2018, the Company recorded an additional \$0.2 million charge at its corporate headquarters. The \$10.1 million charge related to the Q2 2018 plan primarily reflects actions related to facilities consolidation, systems integration and back office functions. This charge was included in "Operating expenses" in the Company's Condensed Consolidated Statements of Comprehensive Income for fiscal year 2018. The majority of the remaining charge included in accrued expenses of \$8.8 million as of September 28, 2018 is expected to be paid by the fourth quarter of 2019.

NOTE 3. DEBT

Debt is summarized below:

| (In millions) | September 28, 2018 | December 29, 2017 |
|------------------------------------|-----------------------|----------------------|
| Current portion of long-term debt: | | |
| 5.625% Senior notes due 2019 | \$ 349.3 | \$ — |
| Long-term debt: | | |
| 5.50% Senior notes due 2023 | 347.2 | 346.8 |
| 5.125% Senior notes due 2021 | 397.2 | 396.5 |
| 5.625% Senior notes due 2019 | — | 348.6 |
| Revolving lines of credit | 168.6 | 159.0 |
| Other | 4.9 | 1.7 |

Unamortized deferred financing costs (3.5) (4.7)

Total debt \$ 1,263.7 \$ 1,247.9

The Senior notes due 2019 will mature on May 1, 2019, and have been classified as current on the Condensed Consolidated Balance Sheet at September 28, 2018.

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ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

Fair Value of Debt

The fair value of Anixter's debt instruments is measured using observable market information which would be considered Level 2 in the fair value hierarchy described in accounting guidance on fair value measurements. The Company's fixed-rate debt consists of Senior notes due 2023, Senior notes due 2021 and Senior notes due 2019.

At September 28, 2018, the Company's total carrying value and estimated fair value of debt outstanding was \$1,263.7 million and \$1,299.9 million, respectively. This compares to a carrying value and estimated fair value of debt outstanding at December 29, 2017 of \$1,247.9 million and \$1,317.8 million, respectively. The increase in the carrying value is primarily due to higher outstanding borrowings under Anixter's revolving lines of credit.

NOTE 4. LEGAL CONTINGENCIES

From time to time, Anixter is party to legal proceedings and matters that arise in the ordinary course of business. As of September 28, 2018, the Company does not believe there is a reasonable possibility that any material loss exceeding the amounts already recognized for these proceedings and matters has been incurred. However, the ultimate resolutions of these proceedings and matters are inherently unpredictable. As such, the Company's financial condition and results of operations could be adversely affected in any particular period by the unfavorable resolution of one or more of these proceedings or matters.

NOTE 5. INCOME TAXES

The Company's effective tax rate for the third quarter of 2018 was 30.6% compared to 39.7% in the prior year period. The Company's effective tax rate for the nine months ended September 28, 2018 was 29.9% compared to 38.3% in the prior year period. Income tax expense for the nine months ended September 28, 2018 included a \$1.8 million tax benefit related to the reversal of deferred income tax valuation allowances, partially offset by \$0.5 million of tax expense related to domestic permanent tax differences. The decrease in the effective tax rate was primarily due to a favorable tax impact from the December 22, 2017 Tax Cuts and Jobs Act (the "Act"). Under the Act, the statutory U.S. federal tax rate was reduced from 35% to 21% effective January 1, 2018. The benefit from this rate reduction was partially offset by other newly enacted tax provisions.

In the fourth quarter of 2017, the Company recorded a provisional \$50.0 million one-time transition tax. At September 28, 2018, the Company has not completed its accounting for the tax effects of the Act and has not made adjustments to the provisional amount recorded.

The Act subjects U.S. shareholders to tax on Global Intangible Low-Taxed Income ("GILTI") earned by certain foreign subsidiaries. The Company is electing to recognize the tax on GILTI as a period expense in the period the tax is incurred. Under this policy, the Company has not provided deferred taxes related to temporary differences that upon their reversal will affect the amount of income subject to GILTI in the period.

Anixter considers the undistributed earnings of its foreign subsidiaries to be indefinitely reinvested. Upon distribution of those earnings in the form of dividends or otherwise, Anixter may be subject to withholding taxes payable to the various foreign countries.

NOTE 6. PENSION PLANS

The Company's defined benefit pension plans are the plans in the U.S., which consist of the Anixter Inc. Pension Plan, the Executive Benefit Plan and the Supplemental Executive Retirement Plan ("SERP") (together the "Domestic Plans") and various defined benefit pension plans covering employees of foreign subsidiaries in Canada and Europe (together the "Foreign Plans"). The majority of these defined benefit pension plans are non-contributory and, with the exception of the U.S., cover substantially all full-time domestic employees and certain employees in other countries. Retirement benefits are provided based on compensation as defined in both the Domestic Plans and the Foreign Plans. The Company's policy is to fund all Domestic Plans as required by the Employee Retirement Income Security Act of

1974 ("ERISA") and the IRS and all Foreign Plans as required by applicable foreign laws. The Executive Benefit Plan and SERP are the only two plans that are unfunded. Assets in the various plans consist primarily of equity securities.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

Components of net periodic pension (benefit) cost are as follows:

| (In millions) | Three Months Ended | | | | | |
|---|--------------------|----------------|----------------|----------------|----------------|----------------|
| | Domestic Plans | | Foreign Plans | | Total | |
| | September 2018 | September 2017 | September 2018 | September 2017 | September 2018 | September 2017 |
| Recorded in operating expenses: | | | | | | |
| Service cost | \$0.8 | \$ 1.4 | \$1.5 | \$ 1.6 | \$2.3 | \$ 3.0 |
| Recorded in other, net: | | | | | | |
| Interest cost | \$2.6 | \$ 3.2 | \$1.6 | \$ 1.7 | \$4.2 | \$ 4.9 |
| Expected return on plan assets | (4.0) | (4.2) | (2.4) | (2.3) | (6.4) | (6.5) |
| Net amortization ^(a) | 0.2 | 0.5 | 0.7 | 0.9 | 0.9 | 1.4 |
| Total recorded in other, net | \$(1.2) | \$ (0.5) | \$(0.1) | \$ 0.3 | \$(1.3) | \$ (0.2) |
| Total net periodic pension (benefit) cost | \$(0.4) | \$ 0.9 | \$1.4 | \$ 1.9 | \$1.0 | \$ 2.8 |
| (a) Reclassified from AOCI. | | | | | | |

| (In millions) | Nine Months Ended | | | | | |
|---|-------------------|----------------|----------------|----------------|----------------|----------------|
| | Domestic Plans | | Foreign Plans | | Total | |
| | September 2018 | September 2017 | September 2018 | September 2017 | September 2018 | September 2017 |
| Recorded in operating expenses: | | | | | | |
| Service cost | \$2.6 | \$ 3.8 | \$4.5 | \$ 4.5 | \$7.1 | \$ 8.3 |
| Recorded in other, net: | | | | | | |
| Interest cost | \$7.7 | \$ 8.7 | \$5.1 | \$ 5.1 | \$12.8 | \$ 13.8 |
| Expected return on plan assets | (12.0) | (11.7) | (7.4) | (6.6) | (19.4) | (18.3) |
| Net amortization ^(a) | 0.5 | 1.7 | 2.2 | 2.4 | 2.7 | 4.1 |
| Total recorded in other, net | \$(3.8) | \$ (1.3) | \$(0.1) | \$ 0.9 | \$(3.9) | \$ (0.4) |
| Total net periodic pension (benefit) cost | \$(1.2) | \$ 2.5 | \$4.4 | \$ 5.4 | \$3.2 | \$ 7.9 |
| (a) Reclassified from AOCI. | | | | | | |

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

NOTE 7. STOCKHOLDERS' EQUITY

At the end of the third quarter of 2018, there were 1.7 million shares reserved for issuance under the 2017 Stock Incentive Plan. Under such plan, the Company pays non-employee directors annual retainer fees and, at their election, meeting fees in the form of stock units. Employee and director stock units are included in common stock outstanding on the date of vesting, and stock options are included in common stock outstanding upon exercise by the participant. The fair value of employee stock units is amortized over the respective vesting period representing the requisite service period, generally three, four or six years. Director stock units are expensed in the period in which they are granted, as these vest immediately. The employee performance-based restricted stock units ("performance units") are issued on the third anniversary of the grant date based on the Company's total shareholder return ("TSR") relative to the TSR of the S&P Mid Cap 400 index. The fair value of each performance unit tranche is estimated using the Monte Carlo Simulation pricing model at the date of grant.

During the three and nine months ended September 28, 2018, the Company granted 11,375 and 194,113 stock units to employees, respectively, with a weighted-average grant-date fair value of \$0.7 million and \$14.4 million, respectively. During the three and nine months ended September 28, 2018, the Company granted 7,899 and 43,767 performance units to employees, respectively, with a weighted-average grant-date fair value of \$0.4 million and \$3.4 million, respectively. During the nine months ended September 28, 2018, the Company included additional stock compensation expense of \$2.6 million related to a retirement agreement with the recently retired Chief Executive Officer ("CEO"), which extended the terms of his non-competition and non-solicitation restrictions in exchange for extended vesting and termination provisions of previously granted equity awards.

During the three and nine months ended September 28, 2018, the Company granted directors 9,733 and 25,771 stock units, respectively, with a weighted-average grant-date fair value of \$0.6 million and \$1.8 million, respectively. Antidilutive stock options and units are excluded from the calculation of weighted-average shares for diluted earnings per share. For the third quarter of 2018 and 2017, the antidilutive stock options and units were immaterial.

NOTE 8. BUSINESS SEGMENTS

Anixter is a leading distributor of enterprise cabling and security solutions, electrical and electronic wire and cable solutions and utility power solutions. The Company has identified Network & Security Solutions ("NSS"), Electrical & Electronic Solutions ("EES") and Utility Power Solutions ("UPS") as reportable segments.

Corporate expenses are incurred to obtain and coordinate financing, tax, information technology, legal and other related services, certain of which were rebilled to subsidiaries. The Company also has various corporate assets which are reported in corporate. Segment assets may or may not include jointly used assets, but segment results include depreciation expense or other allocations related to those assets as such allocation is made for internal reporting. Interest expense and other non-operating items are not allocated to the segments or reviewed on a segment basis. The categorization of net sales by end market is determined using a variety of data points including the technical characteristic of the product, the "sold to" customer information, the "ship to" customer information and the end customer product or application into which product will be incorporated. Anixter also has largely specialized its sales organization by segment. As data systems for capturing and tracking this data evolve and improve, the categorization of products by end market can vary over time. When this occurs, the Company reclassifies net sales by end market for prior periods. Such reclassifications typically do not materially change the sizing of, or the underlying trends of results within, each end market.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

Segment Financial Information

Segment information for the three and nine months ended September 28, 2018 and September 29, 2017 are as follows:
(In millions)

| Third Quarter of 2018 | NSS | EES | UPS | Corporate | Total |
|-----------------------|-----------|-----------|-----------|-----------|-----------|
| Net Sales | \$1,138.0 | \$597.4 | \$443.6 | \$ — | \$2,179.0 |
| Operating income | 75.0 | 34.1 | 19.9 | (39.5) | 89.5 |
| Third Quarter of 2017 | NSS | EES | UPS | Corporate | Total |
| Net Sales | \$1,049.2 | \$555.0 | \$412.2 | \$ — | \$2,016.4 |
| Operating income | 67.5 | 26.8 | 19.8 | (33.3) | 80.8 |
| Nine Months of 2018 | NSS | EES | UPS | Corporate | Total |
| Net Sales | \$3,229.1 | \$1,771.4 | \$1,280.6 | \$ — | \$6,281.1 |
| Operating income | 194.6 | 101.1 | 54.2 | (127.5) | 222.4 |
| Nine Months of 2017 | NSS | EES | UPS | Corporate | Total |
| Net Sales | \$3,063.5 | \$1,643.9 | \$1,206.2 | \$ — | \$5,913.6 |
| Operating income | 194.2 | 84.3 | 57.3 | (103.5) | 232.3 |

Geographic Information

The following tables summarize net sales by geographic areas for the three and nine months ended September 28, 2018 and September 29, 2017:

| (In millions) | Three Months Ended | | Nine Months Ended | |
|------------------|--------------------|--------------------|--------------------|--------------------|
| | September 28, 2018 | September 29, 2017 | September 28, 2018 | September 29, 2017 |
| Net sales | | | | |
| North America | \$1,774.0 | \$1,664.5 | \$5,148.9 | \$4,901.4 |
| EMEA | 160.6 | 156.0 | 502.2 | 461.7 |
| Emerging Markets | 244.4 | 195.9 | 630.0 | 550.5 |
| Total net sales | \$2,179.0 | \$2,016.4 | \$6,281.1 | \$5,913.6 |

Goodwill Assigned to Segments

The following table presents the changes in goodwill allocated to the Company's reporting units during the nine months ended September 28, 2018:

| (In millions) | NSS | EES | UPS | Total |
|------------------------------------|---------|---------|---------|---------|
| Balance as of December 29, 2017 | \$408.8 | \$181.7 | \$187.6 | \$778.1 |
| Acquisition related ^(a) | 65.4 | — | — | 65.4 |
| Foreign currency translation | (5.4) | (0.4) | (4.3) | (10.1) |
| Balance as of September 28, 2018 | \$468.8 | \$181.3 | \$183.3 | \$833.4 |

(a) In the second quarter of 2018, the Company completed the acquisition of security businesses in Australia and New Zealand for \$149.9 million, including a preliminary net working capital adjustment of \$4.6 million. The transaction was financed primarily from borrowings under the revolving lines of credit. The purchase price was preliminarily allocated to \$36.5 million of working capital and \$60.4 million of intangible assets. Acquisition costs were \$2.5 million. Third quarter year-to-date results include approximately \$40.3 million of sales from the acquired entities. The purchase price allocation is pending finalization, and is expected to be completed in early 2019.

ANIXTER INTERNATIONAL INC.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS – (Continued)

NOTE 9. SUMMARIZED FINANCIAL INFORMATION OF ANIXTER INC.

Anixter International Inc. guarantees, fully and unconditionally, substantially all of the debt of its subsidiaries, which include Anixter Inc., its 100% owned primary operating subsidiary. Anixter International Inc. has no independent assets or operations and all subsidiaries other than Anixter Inc. are minor. The following summarizes the financial information for Anixter Inc.:

ANIXTER INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

| (In millions) | September 28, 2018 | December 29, 2017 |
|---|-----------------------|----------------------|
| Assets: | | |
| Current assets | \$ 3,115.7 | \$ 2,833.5 |
| Property, equipment and capital leases, net | 168.2 | 161.3 |
| Goodwill | 833.4 | 778.1 |
| Intangible assets, net | 405.0 | 378.8 |
| Other assets | 108.5 | 107.2 |
| | \$ 4,630.8 | \$ 4,258.9 |
| Liabilities and Stockholders' Equity: | | |
| Current liabilities | \$ 1,952.9 | \$ 1,351.9 |
| Long-term debt | 923.4 | 1,257.7 |
| Other liabilities | 193.5 | 192.9 |
| Stockholder's equity | 1,561.0 | 1,456.4 |
| | \$ 4,630.8 | \$ 4,258.9 |

ANIXTER INC.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

| (In millions) | Three Months Ended | | Nine Months Ended | |
|----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | September 28, 2018 | September 29, 2017 | September 28, 2018 | September 29, 2017 |
| Net sales | \$2,179.0 | \$ 2,016.4 | \$6,281.1 | \$ 5,913.6 |
| Operating income | \$91.1 | \$ 82.4 | \$227.5 | \$ 237.4 |
| Income before income taxes | \$70.1 | \$ 63.9 | \$167.8 | \$ 180.6 |
| Net income | \$49.1 | \$ 38.5 | \$119.0 | \$ 111.4 |
| Comprehensive income | \$56.3 | \$ 57.2 | \$98.1 | \$ 154.9 |

ANIXTER INTERNATIONAL INC.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following is a discussion of our financial condition and results of operations for the three and nine months ended September 28, 2018 as compared to the corresponding period in the prior year. This discussion should be read in conjunction with the Condensed Consolidated Financial Statements, including the related notes, set forth in this report under "Condensed Consolidated Financial Statements" and our Annual Report on Form 10-K for the year ended December 29, 2017.

Third Quarter and Year-to-Date 2018 and 2017 Consolidated Results of Operations

| (In millions, except per share amounts) | Three Months Ended | | Nine Months Ended | |
|---|--------------------|--------------------|--------------------|--------------------|
| | September 28, 2018 | September 29, 2017 | September 28, 2018 | September 29, 2017 |
| Net sales | \$2,179.0 | \$ 2,016.4 | \$6,281.1 | \$ 5,913.6 |
| Gross profit | 424.1 | 397.2 | 1,228.0 | 1,172.6 |
| Operating expenses | 334.6 | 316.4 | 1,005.6 | 940.3 |
| Operating income | 89.5 | 80.8 | 222.4 | 232.3 |
| Other expense: | | | | |
| Interest expense | (19.3) | (18.9) | (56.5) | (55.7) |
| Other, net | (1.6) | 0.5 | (2.6) | (0.5) |
| Income before income taxes | 68.6 | 62.4 | 163.3 | 176.1 |
| Income tax expense | 21.0 | 24.8 | 48.8 | 67.5 |
| Net income | 47.6 | 37.6 | 114.5 | 108.6 |
| Diluted income per share | \$ 1.40 | \$ 1.11 | \$ 3.36 | \$ 3.20 |

Executive Overview

Third Quarter Highlights

We delivered third quarter sales of \$2.2 billion, up 8.1% compared to the prior year, with growth in all segments and geographies. Network and Security Solutions ("NSS"), Electrical and Electronic Solutions ("EES") and Utility Power Solutions ("UPS") sales increased 8.5%, 7.6%, and 7.6%, respectively. Reflecting broad strength across the business, we delivered overall organic sales growth of 7.4%, reflecting organic growth in our NSS, EES and UPS segments of 6.4%, 9.0% and 8.1%, respectively.

Strategy Update and Business Outlook

As we look ahead to the fourth quarter, we are optimistic that solid sales growth will continue, reflecting momentum across the business and a solid demand environment. Despite challenging macro economic factors including tariffs, wage increases and broader inflationary pressures, our top priority remains improving profitability through gross margin initiatives combined with our focus on cost structure.

During the second quarter of 2018, we completed the acquisition of security businesses in Australia and New Zealand. We expect these acquisitions to be accretive to earnings in the first full year of operation, exclusive of transaction and integration costs.

ANIXTER INTERNATIONAL INC.

Items Impacting Comparability of Results

In addition to the results provided in accordance with U.S. Generally Accepted Accounting Principles ("U.S. GAAP") above, this report includes certain non-GAAP financial measures as defined by the Securities and Exchange Commission. Specifically, net sales comparisons to the prior corresponding period, both worldwide and in relevant segments, are discussed in this report both on a U.S. GAAP and non-GAAP basis. We believe that by providing non-GAAP organic growth, which adjusts for the impact of acquisitions (when applicable), foreign exchange fluctuations, copper prices and the number of billing days, both management and investors are provided with meaningful supplemental sales information to understand and analyze our underlying trends and other aspects of our financial performance. Historically, and from time to time, we may also exclude other items from reported financial results (e.g., impairment charges, inventory adjustments, restructuring charges, tax items, currency devaluations, pension settlements, etc.) in presenting adjusted operating expense, adjusted operating income, adjusted income taxes and adjusted net income so that both management and financial statement users can use these non-GAAP financial measures to better understand and evaluate our performance period over period, and to analyze the underlying trends of our business. We have also excluded amortization of intangible assets associated with purchase accounting from acquisitions from the adjusted amounts for comparison of the non-GAAP financial measures period over period. EBITDA is defined as net income from continuing operations before interest, income taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA before foreign exchange and other non-operating expense and non-cash stock-based compensation, excluding the other items from reported financial results, as defined above. We believe that adjusted operating income, EBITDA and Adjusted EBITDA provide relevant and useful information, which is widely used by analysts, investors and competitors in our industry as well as by our management in assessing both consolidated and business segment performance. Adjusted operating income provides an understanding of the results from the primary operations of our business by excluding the effects of certain items that do not reflect the ordinary earnings of our operations. We use adjusted operating income to evaluate our period over period operating performance because we believe this provides a more comparable measure of our continuing business excluding certain items that are not reflective of expected ongoing operations. This measure may be useful to an investor in evaluating the underlying performance of our business. EBITDA provides us with an understanding of earnings before the impact of investing and financing charges and income taxes. Adjusted EBITDA further excludes the effects of foreign exchange and other non-cash stock-based compensation, and certain items that do not reflect the ordinary earnings of our operations and that are also excluded for purposes of calculating adjusted net income, adjusted earnings per share and adjusted operating income. EBITDA and Adjusted EBITDA are used by our management for various purposes including as measures of performance of our operating entities and as a basis for strategic planning and forecasting. Adjusted EBITDA may be useful to an investor because this measure is widely used to evaluate a company's operating performance without regard to items excluded from the calculation of such measure, which can vary substantially from company to company depending on the accounting methods, book value of assets, capital structure and the method by which the assets were acquired, among other factors. They are not, however, intended as an alternative measure of operating results or cash flow from operations as determined in accordance with U.S. GAAP.

Non-GAAP financial measures provide insight into selected financial information and should be evaluated in the context in which they are presented. These non-GAAP financial measures have limitations as analytical tools, and should not be considered in isolation from, or as a substitute for, financial information presented in compliance with U.S. GAAP, and non-GAAP financial measures as reported by us may not be comparable to similarly titled amounts reported by other companies. The non-GAAP financial measures should be considered in conjunction with the Condensed Consolidated Financial Statements, including the related notes, and Management's Discussion and Analysis of Financial Condition and Results of Operations included in this report. Management does not use these non-GAAP financial measures for any purpose other than the reasons stated above.

Our operating results can be affected by changes in prices of commodities, primarily copper, which are components in some of the electrical wire and cable products sold. Generally, as the costs of inventory purchases increase due to higher commodity prices, our mark-up percentage to customers remains relatively constant, resulting in higher sales

revenue and gross profit. In addition, existing inventory purchased at previously lower prices and sold as prices increase may result in a higher gross profit margin. Conversely, a decrease in commodity prices in a short period of time would have the opposite effect, negatively affecting financial results. The degree to which spot market copper prices change affects product prices and the amount of gross profit earned will be affected by end market demand and overall economic conditions. Importantly, however, there is no exact measure of the impact of changes in copper prices, as there are thousands of transactions in any given year, each of which has various factors involved in the individual pricing decisions. Therefore, all references to the effect of copper prices are estimates.

ANIXTER INTERNATIONAL INC.

The following summarizes the various items that favorably/(unfavorably) impact the comparability of the results for the three and nine months ended September 28, 2018 and September 29, 2017.

Items Impacting Comparability of Results:

(In millions, except per share amounts)

| | Three Months Ended September 28, 2018 | | Nine Months Ended September 28, 2018 | |
|---|---|-----------------------|--|-----------------------|
| | September 29, 2017 | September 29, 2017 | September 29, 2017 | September 29, 2017 |
| Items impacting operating expense and operating income: | Favorable / (Unfavorable) | | | |
| Amortization of intangible assets | \$(9.6) | \$(9.1) | \$(28.6) | \$(27.1) |
| Restructuring charge | (0.2) | — | (9.4) | — |
| Acquisition and integration costs | (0.3) | (0.8) | (2.9) | (0.8) |
| CEO retirement agreement expense | — | — | (2.6) | — |
| U.K. facility relocation costs | (0.2) | — | (0.8) | — |
| Total of items impacting operating expense and operating income | \$(10.3) | \$(9.9) | \$(44.3) | \$(27.9) |
| Items impacting income taxes: | | | | |
| Tax impact of items impacting pre-tax income above | 3.1 | 3.3 | 11.1 | 9.1 |
| Reversal of deferred income tax valuation allowances | — | — | 1.8 | — |
| Tax expense related to domestic permanent tax differences | — | — | (0.5) | — |
| Total of items impacting income taxes | \$3.1 | \$3.3 | \$12.4 | \$9.1 |
| Net income impact of these items | \$(7.2) | \$(6.6) | \$(31.9) | \$(18.8) |
| Diluted EPS impact of these items | \$(0.21) | \$(0.19) | \$(0.94) | \$(0.55) |

The items impacting operating expense and operating income by segment are reflected in the tables below.

Items Impacting Comparability of Operating Expense and Operating Income by Segment:

| (In millions) | Three Months Ended September 28, 2018 | | | | |
|---|--|---------|---------|-----------|----------|
| | NSS | EES | UPS | Corporate | Total |
| Amortization of intangible assets | \$(5.0) | \$(1.4) | \$(3.2) | \$ — | \$(9.6) |
| Restructuring charge | — | — | — | (0.2) | (0.2) |
| Acquisition and integration costs | (0.2) | — | — | (0.1) | (0.3) |
| U.K. facility relocation costs | (0.1) | (0.1) | — | — | (0.2) |
| Total of items impacting operating expense and operating income | \$(5.3) | \$(1.5) | \$(3.2) | \$(0.3) | \$(10.3) |
| (In millions) | Three Months Ended September 29, 2017 | | | | |
| | NSS | EES | UPS | Corporate | Total |
| Amortization of intangible assets | \$(3.6) | \$(2.2) | \$(3.3) | \$ — | \$(9.1) |
| Acquisition and integration costs | — | — | — | (0.8) | (0.8) |
| Total of items impacting operating expense and operating income | \$(3.6) | \$(2.2) | \$(3.3) | \$(0.8) | \$(9.9) |

ANIXTER INTERNATIONAL INC.

| (In millions) | Nine Months Ended September 28, 2018 | | | | |
|---|--------------------------------------|---------|----------|-----------|----------|
| | NSS | EES | UPS | Corporate | Total |
| Amortization of intangible assets | \$(13.0) | \$(5.7) | \$(9.9) | \$ — | \$(28.6) |
| Restructuring charge | (2.1) | (1.3) | (0.7) | (5.3) | (9.4) |
| Acquisition and integration costs | (2.5) | — | — | (0.4) | (2.9) |
| CEO retirement agreement expense | — | — | — | (2.6) | (2.6) |
| U.K. facility relocation costs | (0.2) | (0.6) | — | — | (0.8) |
| Total of items impacting operating expense and operating income | \$(17.8) | \$(7.6) | \$(10.6) | \$(8.3) | \$(44.3) |

| (In millions) | Nine Months Ended September 29, 2017 | | | | |
|---|--------------------------------------|---------|----------|-----------|----------|
| | NSS | EES | UPS | Corporate | Total |
| Amortization of intangible assets | \$(10.8) | \$(6.4) | \$(9.9) | \$ — | \$(27.1) |
| Restructuring charge | — | 0.5 | (0.1) | (0.4) | — |
| Acquisition and integration costs | — | — | — | (0.8) | (0.8) |
| Total of items impacting operating expense and operating income | \$(10.8) | \$(5.9) | \$(10.0) | \$(1.2) | \$(27.9) |

U.S. GAAP to Non-GAAP Net Income and EPS Reconciliation:

(In millions, except per share amounts)

| Reconciliation to most directly comparable U.S. GAAP financial measure: | Three Months Ended | | Nine Months Ended | |
|---|--------------------|--------------------|--------------------|--------------------|
| | September 28, 2018 | September 29, 2017 | September 28, 2018 | September 29, 2017 |
| Net income - U.S. GAAP | \$47.6 | \$ 37.6 | \$114.5 | \$ 108.6 |
| Items impacting net income | 7.2 | 6.6 | 31.9 | 18.8 |
| Net income - Non-GAAP | \$54.8 | \$ 44.2 | \$146.4 | \$ 127.4 |
| Diluted EPS – U.S. GAAP | \$ 1.40 | \$ 1.11 | \$3.36 | \$ 3.20 |
| Diluted EPS impact of these items | 0.21 | 0.19 | 0.94 | 0.55 |
| Diluted EPS – Non-GAAP | \$ 1.61 | \$ 1.30 | \$4.30 | \$ 3.75 |

ANIXTER INTERNATIONAL INC.

Net Sales

Sales Growth Trends

| (\$ millions) | Three Months Ended September 28, 2018 | | | | Three Months Ended September 29, 2017 | | | | Organic Growth / (Decline) |
|---|--|-------------------------------|------------------|----------------|--|------------------------|------------------------------|--------|----------------------------------|
| | As Reported | Foreign Exchange Impact | Copper Impact | As Adjusted | As Reported | Acquisitions Impact | Adjusted for Acquisitions | | |
| Network & Security Solutions (NSS) | | | | | | | | | |
| North America | \$854.0 | \$ 3.7 | \$ — | \$857.7 | \$818.5 | \$ — | \$ 818.5 | 4.8 | % |
| EMEA | 100.6 | 1.0 | — | 101.6 | 88.9 | 1.0 | 89.9 | 13.2 | % |
| Emerging Markets | 183.4 | 6.4 | — | 189.8 | 141.8 | 29.9 | 171.7 | 10.5 | % |
| NSS | \$1,138.0 | \$ 11.1 | \$ — | \$1,149.1 | \$1,049.2 | \$ 30.9 | \$ 1,080.1 | 6.4 | % |
| Electrical & Electronic Solutions (EES) | | | | | | | | | |
| North America | \$476.4 | \$ 3.4 | \$ 2.6 | \$482.4 | \$433.8 | \$ — | \$ 433.8 | 11.2 | % |
| EMEA | 60.0 | 0.3 | — | 60.3 | 67.1 | — | 67.1 | (10.2) | % |
| Emerging Markets | 61.0 | 1.0 | 0.3 | 62.3 | 54.1 | — | 54.1 | 15.3 | % |
| EES | \$597.4 | \$ 4.7 | \$ 2.9 | \$605.0 | \$555.0 | \$ — | \$ 555.0 | 9.0 | % |
| Utility Power Solutions (UPS) | | | | | | | | | |
| North America | \$443.6 | \$ 1.7 | \$ 0.1 | \$445.4 | \$412.2 | \$ — | \$ 412.2 | 8.1 | % |
| UPS | \$443.6 | \$ 1.7 | \$ 0.1 | \$445.4 | \$412.2 | \$ — | \$ 412.2 | 8.1 | % |
| Total | \$2,179.0 | \$ 17.5 | \$ 3.0 | \$2,199.5 | \$2,016.4 | \$ 30.9 | \$ 2,047.3 | 7.4 | % |
| Geographic Sales | | | | | | | | | |
| North America | \$1,774.0 | \$ 8.8 | \$ 2.7 | \$1,785.5 | \$1,664.5 | \$ — | \$ 1,664.5 | 7.3 | % |
| EMEA | 160.6 | 1.3 | — | 161.9 | 156.0 | 1.0 | 157.0 | 3.2 | % |
| Emerging Markets | 244.4 | 7.4 | 0.3 | 252.1 | 195.9 | 29.9 | 225.8 | 11.6 | % |
| Total | \$2,179.0 | \$ 17.5 | \$ 3.0 | \$2,199.5 | \$2,016.4 | \$ 30.9 | \$ 2,047.3 | 7.4 | % |

NSS – Sales of \$1,138.0 million increased 8.5% from \$1,049.2 million in the prior year period. Adjusting for the unfavorable impact from foreign exchange and favorable impact from acquisitions, NSS organic sales increased 6.4%, reflecting growth in both the network infrastructure and security portions of the business and in all geographies. NSS security sales in the third quarter of 2018 of \$489.8 million, which represents 43.0% of total segment sales, increased 12.3% from the prior year period. Adjusted for the \$29.5 million favorable impact from acquisitions and \$6.4 million unfavorable currency impact, organic security sales growth was 6.6% compared to the third quarter of 2017.

EES – Sales of \$597.4 million increased 7.6% from \$555.0 million in the prior year period, with growth driven by ongoing strength in industrial business and strong growth with OEM customers. Adjusting for the unfavorable impacts from foreign exchange and copper, EES organic sales increased by 9.0%.

UPS – Sales of \$443.6 million increased 7.6% from \$412.2 million in the prior year period, reflecting broad-based growth with both investor-owned utility and public power customers. UPS organic sales increased 8.1%, adjusting for the unfavorable impacts from foreign exchange and copper.

ANIXTER INTERNATIONAL INC.

Sales Growth Trends

| (\$ millions) | Nine Months Ended September 28, 2018 | | | Nine Months Ended September 29, 2017 | | | Adjusted for Acquisitions | Organic Growth / (Decline) | |
|---|---|-------------------------------|------------------|---|----------------|----------------|------------------------------|----------------------------------|---|
| | As Reported | Foreign Exchange Impact | Copper Impact | As Adjusted | As Reported | As Adjusted | | | |
| Network & Security Solutions (NSS) | | | | | | | | | |
| North America | \$2,475.4 | \$ (3.1) | \$— | \$2,472.3 | \$2,403.6 | \$ — | \$ 2,403.6 | 2.9 | % |
| EMEA | 303.8 | (11.5) | — | 292.3 | 268.3 | 1.2 | 269.5 | 8.5 | % |
| Emerging Markets | 449.9 | 4.1 | — | 454.0 | 391.6 | 41.2 | 432.8 | 4.9 | % |
| NSS | \$3,229.1 | \$ (10.5) | \$— | \$3,218.6 | \$3,063.5 | \$ 42.4 | \$ 3,105.9 | 3.6 | % |
| Electrical & Electronic Solutions (EES) | | | | | | | | | |
| North America | \$1,392.9 | \$ (2.4) | \$(15.4) | \$1,375.1 | \$1,291.6 | \$ — | \$ 1,291.6 | 6.5 | % |
| EMEA | 198.4 | (10.2) | (1.9) | 186.3 | 193.4 | — | 193.4 | (3.7) | % |
| Emerging Markets | 180.1 | 0.1 | (1.4) | 178.8 | 158.9 | — | 158.9 | 12.5 | % |
| EES | \$1,771.4 | \$ (12.5) | \$(18.7) | \$1,740.2 | \$1,643.9 | \$ — | \$ 1,643.9 | 5.9 | % |
| Utility Power Solutions (UPS) | | | | | | | | | |
| North America | \$1,280.6 | \$ (1.5) | \$(0.5) | \$1,278.6 | \$1,206.2 | \$ — | \$ 1,206.2 | 6.0 | % |
| UPS | \$1,280.6 | \$ (1.5) | \$(0.5) | \$1,278.6 | \$1,206.2 | \$ — | \$ 1,206.2 | 6.0 | % |
| Total | \$6,281.1 | \$ (24.5) | \$(19.2) | \$6,237.4 | \$5,913.6 | \$ 42.4 | \$ 5,956.0 | 4.7 | % |
| Geographic Sales | | | | | | | | | |
| North America | \$5,148.9 | \$ (7.0) | \$(15.9) | \$5,126.0 | \$4,901.4 | \$ — | \$ 4,901.4 | 4.6 | % |
| EMEA | 502.2 | (21.7) | (1.9) | 478.6 | 461.7 | 1.2 | 462.9 | 3.4 | % |
| Emerging Markets | 630.0 | 4.2 | (1.4) | 632.8 | 550.5 | 41.2 | 591.7 | 6.9 | % |
| Total | \$6,281.1 | \$ (24.5) | \$(19.2) | \$6,237.4 | \$5,913.6 | \$ 42.4 | \$ 5,956.0 | 4.7 | % |

NSS – Sales of \$3,229.1 million increased 5.4% from \$3,063.5 million in the prior year period. Adjusting for the favorable impact from acquisitions and foreign exchange, NSS organic sales increased 3.6%, reflecting growth in both the network infrastructure and security portions of the business and in all geographies. NSS security sales in the nine months ended September 28, 2018 of \$1,367.5 million, which represents 42.3% of total segment sales, increased 9.0% from the prior year period. Adjusted for the \$41.0 million favorable impact from acquisitions and \$0.4 million unfavorable currency impact, organic security sales growth was 5.6% compared to the nine months ended September 29, 2017.

EES – Sales of \$1,771.4 million increased 7.8% from \$1,643.9 million in the prior year period, strengthened by the favorable impacts from copper and foreign exchange. EES organic sales increased by 5.9%, with growth driven by ongoing strength in industrial business and strong growth with OEM customers.

UPS – Sales of \$1,280.6 million increased 6.2% from \$1,206.2 million in the prior year period, reflecting broad-based growth with both investor-owned utility and public power customers. UPS organic sales increased 6.0%, adjusting for the favorable impacts from foreign exchange and copper.

Gross Margin

Gross margin of 19.5% in the third quarter of 2018 compares to 19.7% in the third quarter of 2017. Gross margin of 19.6% in the nine months ended September 28, 2018 compares to 19.8% in the nine months ended September 29, 2017. The lower gross margin was caused by competitive pressure, customer and product mix and cost inflation.

ANIXTER INTERNATIONAL INC.

Operating Expenses

Operating expenses were \$334.6 million and \$316.4 million in the third quarter of 2018 and 2017, respectively. The third quarter of 2018 includes \$9.6 million of intangible asset amortization, a restructuring charge of \$0.2 million, \$0.3 million of acquisition and integration costs and \$0.2 million of U.K. facility relocation costs. The U.K. facility relocation costs relate to expenses we incurred to move our largest warehouse in EMEA. We were forced to move this location due to a government-backed rail line that will run through our existing facility. The third quarter of 2017 includes \$9.1 million of intangible asset amortization and \$0.8 million of acquisition and integration costs. Excluding these items from their related periods, adjusted operating expenses in the third quarter of 2018 increased 5.8% to \$324.3 million, or 14.9% of sales, which compares to prior year adjusted operating expenses of \$306.5 million, or 15.2% of sales. Further adjusting operating expenses for a favorable \$2.8 million impact of foreign currency in the third quarter of 2018, adjusted operating expenses would have increased by 6.7%.

Operating expenses were \$1,005.6 million and \$940.3 million in the nine months ended September 28, 2018 and September 29, 2017, respectively. The nine months ended September 28, 2018 includes \$28.6 million of intangible asset amortization, a restructuring charge of \$9.4 million, \$2.9 million of acquisition and integration costs, \$2.6 million of CEO retirement agreement expense and \$0.8 million of U.K. facility relocation costs. The CEO retirement agreement expense relates to additional stock compensation for a retirement agreement with the recently retired CEO, which extended the terms of his non-competition and non-solicitation restrictions in exchange for extended vesting and termination provisions of previously granted equity awards. The nine months ended September 29, 2017 includes \$27.1 million of intangible asset amortization and \$0.8 million of acquisition and integration costs. Excluding these items from their related periods, adjusted operating expenses in the nine months ended September 28, 2018 increased 5.3% to \$961.3 million or 15.3% of sales, which compares to prior year adjusted operating expenses of \$912.4 million or 15.4% of sales. Further adjusting operating expenses for an unfavorable \$4.6 million impact of foreign currency in the nine months ended September 28, 2018, adjusted operating expenses would have increased by 4.8%.

Operating Income

| (In millions) | Three Months Ended | | | | | |
|--|--------------------|--------|--------|-----------|--------|---|
| | NSS | EES | UPS | Corporate | Total | |
| Operating income, 2018 | \$75.0 | \$34.1 | \$19.9 | \$(39.5) | \$89.5 | |
| Operating income, 2017 | 67.5 | 26.8 | 19.8 | (33.3) | 80.8 | |
| \$ Change | \$7.5 | \$7.3 | \$0.1 | \$(6.2) | \$8.7 | |
| % Change | 11.1 | % 27.1 | % 0.3 | % (18.3) | % 10.8 | % |
| Items impacting operating income in 2018 | \$5.3 | \$1.5 | \$3.2 | \$0.3 | \$10.3 | |
| Adjusted operating income, 2018 (Non-GAAP) | \$80.3 | \$35.6 | \$23.1 | \$(39.2) | \$99.8 | |
| Items impacting operating income in 2017 | \$3.6 | \$2.2 | \$3.3 | \$0.8 | \$9.9 | |
| Adjusted operating income, 2017 (Non-GAAP) | \$71.1 | \$29.0 | \$23.1 | \$(32.5) | \$90.7 | |
| Adjusted % Change (Non-GAAP) | 12.9 | % 22.8 | % — | % (20.6) | % 10.0 | % |
| Plus the % impact of: | | | | | | |
| Foreign exchange | 1.1 | % 0.9 | % 0.6 | % (0.3) | % 1.3 | % |
| Copper pricing | — | % 2.1 | % 0.1 | % — | % 0.7 | % |
| Organic (Non-GAAP) | 12.2 | % 30.1 | % 1.0 | % (18.6) | % 12.8 | % |

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NSS – Operating income was \$75.0 million, or 6.6% of sales, in the third quarter of 2018, compared to \$67.5 million, or 6.4% of sales, in the third quarter of 2017. The increase in operating income was due to sales growth in both the network infrastructure and security portions of the business. NSS delivered adjusted operating income of \$80.3 million in the third quarter of 2018, resulting in adjusted operating margin of 7.0%. NSS delivered adjusted operating income of \$71.1 million in the third quarter of 2017, resulting in adjusted operating margin of 6.8%.

EES – Operating income was \$34.1 million, or 5.7% of sales, in the third quarter of 2018, compared to \$26.8 million, or 4.8% of sales, in the third quarter of 2017. The increase in operating income was driven by strong operating expense leverage. EES delivered adjusted operating income of \$35.6 million in the third quarter of 2018, resulting in adjusted operating margin of 6.0%. EES delivered adjusted operating income of \$29.0 million in the third quarter of 2017, resulting in adjusted operating margin of 5.2%.

UPS – Operating income was \$19.9 million, or 4.5% of sales, in the third quarter of 2018, compared to \$19.8 million, or 4.8%, in the third quarter of 2017. UPS delivered adjusted operating income of \$23.1 million in the third quarter of 2018, resulting in adjusted operating margin of 5.2%. UPS delivered adjusted operating income of \$23.1 million in the third quarter of 2017, resulting in adjusted operating margin of 5.6%.

| (In millions) | Nine Months Ended | | | | |
|--|-------------------|----------|----------|-----------|----------|
| | NSS | EES | UPS | Corporate | Total |
| Operating income, 2018 | \$194.6 | \$101.1 | \$54.2 | \$(127.5) | \$222.4 |
| Operating income, 2017 | 194.2 | 84.3 | 57.3 | (103.5) | 232.3 |
| \$ Change | \$0.4 | \$16.8 | \$(3.1) | \$(24.0) | \$(9.9) |
| % Change | 0.2 | % 19.9 | % (5.4) | % (23.2) | % (4.3) |
| Items impacting operating income in 2018 | \$17.8 | \$7.6 | \$10.6 | \$8.3 | \$44.3 |
| Adjusted operating income, 2018 (Non-GAAP) | \$212.4 | \$108.7 | \$64.8 | \$(119.2) | \$266.7 |
| Items impacting operating income in 2017 | \$10.8 | \$5.9 | \$10.0 | \$1.2 | \$27.9 |
| Adjusted operating income, 2017 (Non-GAAP) | \$205.0 | \$90.2 | \$67.3 | \$(102.3) | \$260.2 |
| Adjusted % Change (Non-GAAP) | 3.6 | % 20.5 | % (3.7) | % (16.5) | % 2.5 |
| Plus the % impact of: | | | | | |
| Foreign exchange | (0.2) | % (0.8) | % (0.1) | % 0.6 | % (0.2) |
| Copper pricing | — | % (4.5) | % (0.1) | % — | % (1.7) |
| Organic (Non-GAAP) | — | % 14.6 | % (5.6) | % (22.6) | % (6.2) |

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NSS – Operating income was \$194.6 million, or 6.0% of sales, in the nine months ended September 28, 2018, compared to \$194.2 million, or 6.3% of sales, in the nine months ended September 29, 2017. The increase in operating income was due to sales growth in both the network infrastructure and security portions of the business. NSS delivered adjusted operating income of \$212.4 million in the nine months ended September 28, 2018, resulting in adjusted operating margin of 6.6%. NSS delivered adjusted operating income of \$205.0 million in the nine months ended September 29, 2017, resulting in adjusted operating margin of 6.7%.

EES – Operating income was \$101.1 million, or 5.7% of sales, in the nine months ended September 28, 2018, compared to \$84.3 million, or 5.1% of sales, in the nine months ended September 29, 2017. The increase in operating income was driven by the favorable impacts of higher copper prices combined with sales growth and strong operating expense leverage. EES delivered adjusted operating income of \$108.7 million in the nine months ended September 28, 2018, resulting in adjusted operating margin of 6.1%. EES delivered adjusted operating income of \$90.2 million in the nine months ended September 29, 2017, resulting in adjusted operating margin of 5.5%

UPS – Operating income was \$54.2 million, or 4.2% of sales, in the nine months ended September 28, 2018, compared to \$57.3 million, or 4.7%, in the nine months ended September 29, 2017. The decrease in operating income was driven by lower gross margin. UPS delivered adjusted operating income of \$64.8 million in the nine months ended September 28, 2018, resulting in adjusted operating margin of 5.1%. UPS delivered adjusted operating income of \$67.3 million in the nine months ended September 29, 2017, resulting in adjusted operating margin of 5.6%.

Interest Expense and Other

Interest expense was \$19.3 million and \$18.9 million in the third quarter of 2018 and 2017, respectively. Interest expense was \$56.5 million and \$55.7 million in the nine months ended September 28, 2018 and September 29, 2017, respectively. The increase in interest expense in 2018 was driven by higher borrowings under the revolving lines of credit due to increased working capital investment to support the growth in the business.

Foreign exchange and other expense of \$1.6 million in the third quarter of 2018 compares to \$0.5 million of income in the third quarter of 2017. Foreign exchange and other expense of \$2.6 million in the nine months ended September 28, 2018 compares to \$0.5 million of expense in the nine months ended September 29, 2017. The increase in foreign exchange and other expense was driven by the strengthening of the U.S. dollar against certain foreign currencies, primarily in Europe, Canada and Latin America.

Income Taxes

Our effective tax rate for the third quarter of 2018 was 30.6% compared to 39.7% in the prior year period. Our effective tax rate for the nine months ended September 28, 2018 was 29.9% compared to 38.3% in the prior year period. The nine months ended September 28, 2018 included a \$1.8 million tax benefit related to the reversal of deferred income tax valuation allowances, partially offset by \$0.5 million of tax expense related to domestic permanent tax differences. The decrease in our effective tax rate was primarily due to a favorable tax impact from the December 22, 2017 Tax Cuts and Jobs Act (the "Act"). Under the Act, the statutory U.S. federal tax rate was reduced from 35% to 21% effective January 1, 2018. The benefit from this rate reduction was partially offset by other newly enacted tax provisions.

ANIXTER INTERNATIONAL INC.

EBITDA and Adjusted EBITDA

Q3 EBITDA and Adjusted EBITDA by Segment:

| (In millions) | Three Months Ended September 28, 2018 | | | | |
|--|--|--------|--------|-----------|---------|
| | NSS | EES | UPS | Corporate | Total |
| Net income | \$75.0 | \$34.1 | \$19.9 | \$(81.4) | \$47.6 |
| Interest expense | — | — | — | 19.3 | 19.3 |
| Income taxes | — | — | — | 21.0 | 21.0 |
| Depreciation | 0.9 | 0.6 | 1.1 | 5.6 | 8.2 |
| Amortization of intangible assets | 5.0 | 1.4 | 3.2 | — | 9.6 |
| EBITDA | \$80.9 | \$36.1 | \$24.2 | \$(35.5) | \$105.7 |
| Total of items impacting operating income* | \$0.3 | \$0.1 | \$— | \$0.3 | \$0.7 |
| Foreign exchange and other non-operating expense | — | — | — | 1.6 | 1.6 |
| Stock-based compensation | 0.4 | 0.3 | (0.1) | 2.6 | 3.2 |
| Adjusted EBITDA | \$81.6 | \$36.5 | \$24.1 | \$(31.0) | \$111.2 |

* Items impacting operating income excludes amortization of intangible assets in the calculation of adjusted EBITDA as amortization is already added back in the EBITDA calculation above.

| (In millions) | Three Months Ended September 29, 2017 | | | | |
|---|--|--------|--------|-----------|---------|
| | NSS | EES | UPS | Corporate | Total |
| Net income | \$67.5 | \$26.8 | \$19.8 | \$(76.5) | \$37.6 |
| Interest expense | — | — | — | 18.9 | 18.9 |
| Income taxes | — | — | — | 24.8 | 24.8 |
| Depreciation | 0.7 | 0.5 | 1.1 | 5.1 | 7.4 |
| Amortization of intangible assets | 3.6 | 2.2 | 3.3 | — | 9.1 |
| EBITDA | \$71.8 | \$29.5 | \$24.2 | \$(27.7) | \$97.8 |
| Total of items impacting operating income* | \$— | \$— | \$— | \$0.8 | \$0.8 |
| Foreign exchange and other non-operating (income) | — | — | — | (0.5) | (0.5) |
| Stock-based compensation | 0.5 | 0.2 | 0.6 | 3.1 | 4.4 |
| Adjusted EBITDA | \$72.3 | \$29.7 | \$24.8 | \$(24.3) | \$102.5 |

* Items impacting operating income excludes amortization of intangible assets in the calculation of adjusted EBITDA as amortization is already added back in the EBITDA calculation above.

NSS – NSS adjusted EBITDA of \$81.6 million in the third quarter of 2018 compares to \$72.3 million in the third quarter of 2017. The increase in adjusted EBITDA was driven by operating expense leverage and the favorable impact from acquisitions.

EES – EES adjusted EBITDA of \$36.5 million in the third quarter of 2018 compares to \$29.7 million in the third quarter of 2017. The increase in adjusted EBITDA was driven by strong expense leverage associated with the sales growth.

UPS – UPS adjusted EBITDA of \$24.1 million in the third quarter of 2018 compares to \$24.8 million in the third quarter of 2017. The decrease in adjusted EBITDA was caused primarily by customer mix combined with inflationary pressures on product costs and freight expense.

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Q3 YTD EBITDA and Adjusted EBITDA by Segment:

| (In millions) | Nine Months Ended September 28, 2018 | | | | |
|--|--------------------------------------|---------|--------|-----------|---------|
| | NSS | EES | UPS | Corporate | Total |
| Net income | \$194.6 | \$101.1 | \$54.2 | \$(235.4) | \$114.5 |
| Interest expense | — | — | — | 56.5 | 56.5 |
| Income taxes | — | — | — | 48.8 | 48.8 |
| Depreciation | 2.6 | 1.8 | 2.9 | 16.0 | 23.3 |
| Amortization of intangible assets | 13.0 | 5.7 | 9.9 | — | 28.6 |
| EBITDA | \$210.2 | \$108.6 | \$67.0 | \$(114.1) | \$271.7 |
| Total of items impacting operating income* | \$4.8 | \$1.9 | \$0.7 | \$5.7 | \$13.1 |
| Foreign exchange and other non-operating expense | — | — | — | 2.6 | 2.6 |
| Stock-based compensation | 1.2 | 1.1 | 0.4 | 12.3 | 15.0 |
| Adjusted EBITDA | \$216.2 | \$111.6 | \$68.1 | \$(93.5) | \$302.4 |

* Items impacting operating income excludes amortization of intangible assets and CEO retirement agreement expense in the calculation of adjusted EBITDA as amortization is already added back in the EBITDA calculation and CEO retirement agreement expense is added back as part of Stock-based compensation.

| (In millions) | Nine Months Ended September 29, 2017 | | | | |
|--|--------------------------------------|---------|--------|-----------|---------|
| | NSS | EES | UPS | Corporate | Total |
| Net income | \$194.2 | \$84.3 | \$57.3 | \$(227.2) | \$108.6 |
| Interest expense | — | — | — | 55.7 | 55.7 |
| Income taxes | — | — | — | 67.5 | 67.5 |
| Depreciation | 2.2 | 1.7 | 3.1 | 14.5 | 21.5 |
| Amortization of intangible assets | 10.8 | 6.4 | 9.9 | — | 27.1 |
| EBITDA | \$207.2 | \$92.4 | \$70.3 | \$(89.5) | \$280.4 |
| Total of items impacting operating income* | \$— | \$(0.5) | \$0.1 | \$1.2 | \$0.8 |
| Foreign exchange and other non-operating expense | — | — | — | 0.5 | 0.5 |
| Stock-based compensation | 1.5 | 1.0 | 1.2 | 9.6 | 13.3 |
| Adjusted EBITDA | \$208.7 | \$92.9 | \$71.6 | \$(78.2) | \$295.0 |

* Items impacting operating income excludes amortization of intangible assets in the calculation of adjusted EBITDA as amortization is already added back in the EBITDA calculation above.

NSS – NSS adjusted EBITDA of \$216.2 million in the nine months ended September 28, 2018 compares to \$208.7 million in the nine months ended September 29, 2017. The increase in adjusted EBITDA was driven by operating expense leverage and the favorable impact from acquisitions.

EES – EES adjusted EBITDA of \$111.6 million in the nine months ended September 28, 2018 compares to \$92.9 million in the nine months ended September 29, 2017. The increase in adjusted EBITDA was driven by strong expense leverage associated with the sales growth combined with the benefit of higher copper prices.

UPS – UPS adjusted EBITDA of \$68.1 million in the nine months ended September 28, 2018 compares to \$71.6 million in the nine months ended September 29, 2017. The decrease in adjusted EBITDA was due primarily to lower gross margin.

ANIXTER INTERNATIONAL INC.

Financial Liquidity and Capital Resources

Cash Flow

As a distributor, our use of capital is largely for working capital to support our revenue growth. Capital commitments for property and equipment are limited to information technology assets, warehouse equipment, office furniture and fixtures and leasehold improvements, because we operate almost entirely from leased facilities. Therefore, in any given reporting period, the amount of cash consumed or generated by operations other than from net earnings will primarily be due to changes in working capital as a result of the rate of increases or decreases in sales.

In periods when sales are increasing, the expanded working capital needs will be funded first by cash from operations, then from additional borrowings and lastly from additional equity offerings. In periods when sales are decreasing, we will have improved cash flows due to reduced working capital requirements. During such periods, we will use the expanded cash flow to reduce the amount of leverage in our capital structure until such time as economic conditions improve and growth resumes. Also, we will, from time to time, issue or retire borrowings or equity in an effort to maintain a cost-effective capital structure consistent with our anticipated capital requirements.

Net cash provided by operations was \$102.8 million in the nine months ended September 28, 2018 compared to net cash provided by operations of \$110.1 million in the prior year period. The decrease is primarily due to higher investment in working capital to support growth in the business.

Net cash used in investing activities was \$172.8 million in the nine months ended September 28, 2018, which included \$149.9 million for the acquisition of security businesses in Australia and New Zealand and \$32.0 million for capital expenditures. Net cash used in investing activities was \$30.9 million in the nine months ended September 29, 2017 and related to capital expenditures. Capital expenditures are expected to be approximately \$45 - \$50 million in 2018 as we continue to invest in warehouse equipment, information system upgrades, integration of acquired businesses and new software to support our infrastructure.

Net cash provided by financing activities was \$17.8 million in the nine months ended September 28, 2018 compared to net cash used in financing activities of \$114.3 million in the nine months ended September 29, 2017. During the nine months ended September 28, 2018, we had net borrowings on our revolving lines of credit of \$16.3 million.

During the nine months ended September 29, 2017, we had net repayments on our revolving lines of credit of \$46.7 million and a repayment of our Canadian term loan of \$70.9 million.

Liquidity and Capital Resources

At September 28, 2018, our primary liquidity source was the Receivables Facility in an aggregate committed amount of \$600.0 million and the Inventory Facility in an aggregate committed amount of \$150.0 million. At September 28, 2018, there was \$145.0 million of borrowings under the Receivables Facility, and there were no borrowings under the Inventory Facility.

Our debt-to-capital ratio decreased from 46.1% at December 29, 2017 to 44.7% at September 28, 2018, below our targeted range of 45-50%.

We are in compliance with all of our covenants and believe that there is adequate margin between the covenant ratios and the actual ratios given the current trends of the business. For further information, including information regarding our credit arrangements, see Note 3. "Debt" in the Notes to the Condensed Consolidated Financial Statements.

Critical Accounting Policies and Estimates

There were no material changes in our critical accounting policies since the filing of our 2017 Form 10-K. For further information about recently issued accounting pronouncements, see Note 1. "Summary of Significant Accounting Policies" in the Notes to the Condensed Consolidated Financial Statements. As discussed in the 2017 Form 10-K, the preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make certain estimates and assumptions that affect the amount of reported assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and revenues and expenses during the periods reported. Actual results may differ from those estimates.

ANIXTER INTERNATIONAL INC.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

There were no material changes to market risks and related disclosures in Item 7A. of Part II in the Company's Annual Report on Form 10-K for the year ended December 29, 2017, as filed with the Securities and Exchange Commission on February 22, 2018.

ITEM 4. CONTROLS AND PROCEDURES.

Under the supervision and with the participation of Anixter's management, including its principal executive officer and principal financial officer, an evaluation was conducted as of September 28, 2018 of the effectiveness of the design and operation of disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended. Based on this evaluation, the Company's principal executive officer and principal financial officer concluded that disclosure controls and procedures were effective as of September 28, 2018. There was no change in internal control over financial reporting that occurred during the three months ended September 28, 2018 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

Information regarding legal proceedings is contained in Note 4. "Legal Contingencies" in the Notes to the Condensed Consolidated Financial Statements contained in this report and is incorporated herein by reference.

ITEM 1A. RISK FACTORS.

There were no material changes to the risk factors disclosed in Item 1A of Part 1 in the Company's Annual Report on Form 10-K for the year ended December 29, 2017, as filed with the Securities and Exchange Commission on February 22, 2018.

ITEM 6. EXHIBITS.

- (31) Rule 13a — 14(a) /15d — 14(a) Certifications.
- 31.1 William A. Galvin, President and Chief Executive Officer, Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Theodore A. Dosch, Executive Vice President-Finance and Chief Financial Officer, Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- (32) Section 1350 Certifications.
- 32.1 William A. Galvin, President and Chief Executive Officer, Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Theodore A. Dosch, Executive Vice President-Finance and Chief Financial Officer, Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS** XBRL Instance Document
- 101.SCH** XBRL Taxonomy Extension Schema Document
- 101.CAL** XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF** XBRL Taxonomy Extension Definition Linkbase
- 101.LAB** XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE** XBRL Taxonomy Extension Presentation Linkbase Document

** Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended September 28, 2018 and September 29, 2017, (ii) the Condensed Consolidated Balance Sheets at September 28, 2018 and December 29, 2017, (iii) the Condensed Consolidated Statements of Cash Flows for the nine months ended September 28, 2018 and September 29, 2017, and (iv) Notes to the Condensed Consolidated Financial Statements for the three and nine months ended September 28, 2018.

ANIXTER INTERNATIONAL INC.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ANIXTER INTERNATIONAL INC.

October 23, 2018 By: /s/ William A. Galvin
William A. Galvin
President and Chief Executive Officer

October 23, 2018 By: /s/ Theodore A. Dosch
Theodore A. Dosch
Executive Vice President – Finance and Chief Financial Officer