

SSP SOLUTIONS INC  
Form 10-Q  
May 20, 2002

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-Q

[LOGO OF SSP SOLUTIONS]

(MARK ONE)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2002,  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
COMMISSION FILE NO. 000-26227

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SSP SOLUTIONS, INC.  
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE  
(STATE OR OTHER JURISDICTION  
OF INCORPORATION OR ORGANIZATION)

33-0757190  
(I.R.S EMPLOYER  
IDENTIFICATION NO.)

17861 CARTWRIGHT ROAD, IRVINE, CALIFORNIA 92614  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES) (ZIP CODE)

(949) 851-1085  
(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

As of May 15, 2002, the registrant had 20,664,832 shares of common stock outstanding.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## SSP SOLUTIONS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS  
(IN THOUSANDS, EXCEPT SHARE DATA)

(UNAUDITED)

	<b>DECEMBER 31, 2001</b>	<b>MARCH 31, 2002</b>
	<u>          </u>	<u>          </u>
<b>Current assets:</b>		
Cash and cash equivalents	\$ 3,257	\$ 723
Investment in trading securities	1,360	442
Accounts receivable (net of allowance for doubtful accounts of \$254 as of December 31, 2001 and March 31, 2002)	4,358	1,249
Inventories	436	370
Prepaid expenses	601	400
Other current assets	401	456
	<u>          </u>	<u>          </u>
Total current assets	10,413	3,640
Property and equipment, net	361	230
Other assets	28	11
Goodwill and other intangibles, net	26,621	26,598
	<u>          </u>	<u>          </u>
	\$ 37,423	\$ 30,479
	<u>          </u>	<u>          </u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Current installments of long-term debt	\$ 1,695	\$ 363
Accounts payable	9,495	7,780
Accrued liabilities	3,343	4,060
Note payable to related party	392	
Deferred revenue	203	197
Accrued rent	1,064	798
	<u>          </u>	<u>          </u>
Total current liabilities	16,192	13,198
	<u>          </u>	<u>          </u>
Long-term debt, less current installments	2,500	2,500
Deferred revenue	46	
Accrued rent	1,107	1,066
	<u>          </u>	<u>          </u>
Total liabilities	19,845	16,764
<b>Stockholders' equity:</b>		
Preferred stock, \$.01 par value; Authorized 5,000,000 shares; no shares issued or outstanding		
Common stock, \$.01 par value; Authorized 100,000,000 shares; issued and outstanding 20,630,754 and 20,664,832 shares at December 31, 2001 and March 31, 2002, respectively	206	207
Additional paid-in capital	118,608	118,364

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Note receivable from stockholder	(500)	(500)
Deferred compensation	(1,193)	(786)
Accumulated deficit	<u>(99,543)</u>	<u>(103,570)</u>
<b>Commitments &amp; contingencies (Notes 8 &amp; 11)</b>		
See accompanying notes to condensed consolidated financial statements.		

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## SSP SOLUTIONS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(IN THOUSANDS, EXCEPT PER SHARE DATA)

(UNAUDITED)

	THREE MONTHS ENDED	
	MARCH 31, 2001	MARCH 31, 2002
<b>Revenues:</b>		
Product	\$ 4,144	\$ 1,453
License and service	334	656
	<u>4,478</u>	<u>2,109</u>
<b>Costs and expenses:</b>		
Cost of sales - product	3,066	881
Cost of sales - license and service	133	282
Selling, general and administrative	1,773	2,318
Research and development	1,843	2,489
Amortization of intangibles	23	23
	<u>(2,360)</u>	<u>(3,884)</u>
Operating loss	(2,360)	(3,884)
Other expense, net	16	140
	<u>(2,376)</u>	<u>(4,024)</u>
Loss before income taxes	(2,376)	(4,024)
Provision for income taxes		3
	<u>(2,376)</u>	<u>(4,027)</u>
Net loss	\$ (2,376)	\$ (4,027)
	<u>\$ (0.24)</u>	<u>\$ (0.19)</u>
Net loss per share - basic and diluted	\$ (0.24)	\$ (0.19)
	<u>9,747</u>	<u>20,651</u>
Shares used in per share computations - basic and diluted	9,747	20,651

See accompanying notes to condensed consolidated financial statements.

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## SSP SOLUTIONS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(IN THOUSANDS)

(UNAUDITED)

	THREE MONTHS ENDED	
	MARCH 31, 2001	MARCH 31, 2002
Cash flows from operating activities:		
Net loss	\$(2,376)	\$(4,027)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Provision for losses on receivables	61	12
Depreciation and amortization	218	156
Deferred compensation		104
Realized loss on trading securities		1
Changes in assets and liabilities:		
Accounts receivable	2,357	3,097
Inventories	(33)	66
Prepaid expenses	26	201
Other current assets	(60)	(55)
Other assets	139	17
Accounts payable	473	(1,715)
Accrued liabilities	(97)	717
Accrued rent		(307)
Deferred revenue	(52)	(52)
	<u>656</u>	<u>(1,785)</u>
Net cash provided by (used in) operating activities		
Cash flows used in investing activities:		
Purchases of property and equipment	(38)	(2)
Proceeds from sale of trading securities		917
	<u>(38)</u>	<u>915</u>
Net cash provided by (used in) investing activities		
Cash flows from financing activities:		
Stock options exercised	3	60
Borrowings on revolving note payable	5,395	1,103
Repayment of insurance financing	(130)	(173)
Principal payments on revolving line of credit	(6,121)	(2,262)
Principal payments on note payable to related party		(392)
	<u>(853)</u>	<u>(1,664)</u>
Net cash used in financing activities		
Net increase (decrease) in cash	(235)	(2,534)
Cash and cash equivalents at beginning of period	4,120	3,257
	<u>\$ 3,885</u>	<u>\$ 723</u>
Cash and cash equivalents at end of period		
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		



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Interest	\$ 17	\$ 92
Income taxes		3
	<b>_____</b>	<b>_____</b>
Supplemental disclosure of non-cash financing activities information:		
Deferred Compensation	\$	\$ 303
	<b>_____</b>	<b>_____</b>

See accompanying notes to condensed consolidated financial statements.

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SSP SOLUTIONS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

March 31, 2001 AND 2002

(UNAUDITED)

(IN THOUSANDS, EXCEPT PER SHARE DATA)

(1) GENERAL INFORMATION:

Condensed Consolidated Financial Statements

In the opinion of SSP Solutions, Inc. ( the Company ), the accompanying unaudited condensed consolidated financial statements contain all adjustments (which are normal recurring accruals) necessary to present fairly the financial position as of March 31, 2002; the results of operations for the three months ended March 31, 2001 and 2002; and the statements of cash flows for the three months ended March 31, 2001 and 2002. Interim results for the three months ended March 31, 2002, are not necessarily indicative of the results that may be expected for the year ending December 31, 2002. The interim financial statements should be read in conjunction with the Company's consolidated financial statements for the year ended December 31, 2001, included in the Company's Form 10-K/A, filed in April 2002.

These condensed consolidated financial statements have been prepared assuming that the Company will continue as a going concern, which contemplates the realization of assets and satisfaction of liabilities in the normal course of business. The Company has incurred significant operating losses, has used cash in operating activities, has an accumulated deficit, and deficit working capital. The Company currently anticipates that existing resources will not be sufficient to satisfy contemplated working capital requirements for the next twelve months.

Liquidity and Capital Resources

At March 31, 2002, the Company had deficit working capital of \$9,558 and the Company incurred a loss from operations for the three months then ended of \$3,884. The Company expects to continue to incur substantial additional losses in 2002. Given the March 31, 2002 cash balance and the projected operating cash requirements, the Company anticipates that existing capital resources will not be adequate to satisfy cash flow requirements through December 31, 2002. The Company will require additional funding. The Company's cash flow estimates are based upon achieving certain levels of sales, reductions in operating expenses and liquidity available under the accounts receivable financing. Should sales be less than forecast, expenses be higher than forecast or the liquidity not be available under the accounts receivable financing or through additional financings of debt and/or equity, the Company will not have adequate resources to fund its operations. During the past quarter, the Company incurred defaults under both the Company's accounts receivable financing and the long-term convertible notes. The Company obtained waivers for its accounts receivable financing for defaults through March 31, 2002 and for the long-term convertible notes through January 1, 2003. However, there is no guarantee the lenders will continue to waive defaults in the future, should they occur, and the lenders may declare amounts owed by the Company due and payable. Subsequent to March 31, 2002, the Company remained in default under the accounts receivable financing and has not obtained a waiver of such default. The Company does not expect future fixed obligations to be paid from operations and intends to satisfy fixed obligations from additional financings, use of the accounts receivable financing, extending vendor payments, selling investments and issuing stock as payment on obligations.

The Company's current financial condition is the result of several factors including the following:

Operating results in 2001 and first quarter of 2002 were below expectations.

The events of September 11, 2001 affected the operations and delayed the decisions of the U.S. government. This caused sales the Company had anticipated to be delayed. The events may also affect potential investors and related terms of investment capital.

Sales of products through channels acquired in the acquisition ( Acquisition ) of BIZ Interactive Zone, Inc. ( BIZ ) are taking longer than originally anticipated to develop.

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Market demand for the Company's Xboard product (formerly known as CipherServer product line) did not materialize as anticipated and therefore the Company's 2001 sales were below forecast and the Company is not forecasting future sales of the Xboard product.

Reduced credit line availability and the unwillingness of vendors to sell additional products to the Company on account affected the sales volume of the Company's Pulsar subsidiary in 2001 and will continue to have an impact on sales volume in 2002.

Research and development expenses from the Acquisition increased costs.

The Company currently has a need for a substantial amount of capital to meet its liquidity requirements. The amount of capital that the Company will need in the future will depend on many factors including, but not limited, to:

the ability to extend vendor payment terms

the market acceptance of products and services

the levels of promotion and advertising that will be required to launch new products and services and attain a competitive position in the market place

research and development plans

levels of inventory and accounts receivable

technological advances

competitors' responses to the Company's products and services

relationships with partners, suppliers and customers

projected capital expenditures

reduction in the valuation of marketable investment securities

national and international economic conditions

defaults on financing that will impact the availability of borrowings

In addition to the Company's current deficit working capital situation, current operating plans show a shortfall of cash during 2002. The Company intends to mitigate its position through one or more of the following:

**Additional equity capital** The Company will seek additional equity capital, if available. Equity capital will most likely be issued at a discount to market and require the issuance of warrants causing a dilution to current stockholders. In addition, providers of new equity capital may require additional concessions in order for them to provide needed capital to the Company.

**Additional convertible debt** Depending upon the market conditions, the Company may issue additional debt instruments. The types of instruments demanded by the market would likely contain a provision for the issuance of warrants and may also be convertible into equity. On April 16, 2002, simultaneous with the filing of Form 10-K for 2001, the Company completed a private placement of \$5,000 in the form of \$4,000 in 10% secured convertible promissory notes, \$653 in secured non-convertible promissory notes (\$153 held by co-chairman Kris Shah and \$500 held by co-chairman Marvin Winkler) and the pre-payment of a \$500 note due from Kris Shah, less a discount of \$153.

**Off balance sheet financing** The Company's operations are not relatively capital intensive. However, should the Company need to add equipment or decide to expand the facilities, the Company may use an operating lease transaction to acquire the use of capital assets. An operating lease would not appear on the Company's balance sheet and would be charged as an expense as payments accrue.

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**Receivables financing** The Company plans to continue to finance receivables in conjunction with its Wells Fargo Business Credit ( WFBC ) agreements to generate cash. In the past the Company has triggered events of default under the terms of the WFBC agreements. The events of default have related to not forwarding misdirected payments to WFBC within the timeframe provided for in the WFBC agreements and not paying obligations to vendors as they become due. The Company has received waivers for all known instances of misdirected payments not being forwarded to WFBC in a timely manner. The Company received a waiver from WFBC through March 31, 2002, related to not paying vendor obligations in a timely manner. However, since March 31, 2002, the Company has continued to be delinquent in paying vendor obligations and is therefore currently in default of the WFBC agreements. The Company has not obtained a waiver from WFBC for this continuing default. Without waivers for existing or future defaults the Company may not have funds available under its credit line. There is no assurance that WFBC will provide waivers now or in the future.

**Liquidate investments** The Company will sell investments to generate cash. The market value of trading securities at December 31, 2001 and March 31, 2002, was \$1,360 and \$442, respectively. During the three months ended March 31, 2002, the Company generated \$917 through the sales of these trading securities.

**Vendor negotiations** The Company is negotiating with vendors regarding payment of existing accounts payable over extended terms of forty eight (48) months with no interest. The Company has reached a verbal agreement with one large vendor and is working with remaining vendors. The Company previously executed term out agreements with a number of vendors that must now be further extended.

**Project suspensions** The Company may defer cash payments through suspension of development projects.

**Issuance of stock as payment for existing and future obligations** The Company anticipates paying \$2,222 of accrued liabilities as of March 31, 2002, by the future issuance of common stock.

**Issuance of stock to pay interest** The Company may issue common stock to pay interest on long term debt.

**Reductions in work force** The Company may further reduce its workforce.

Should the Company not receive adequate financing, it could be forced to merge with another company or cease operations.

Ultimately, the Company s ability to continue as a going concern is dependent upon its ability to successfully launch its new products, increase revenue, improve operating efficiencies, sustain a profitable level of operations and attract new sources of capital.

**BIZ Acquisition**

On August 24, 2001, pursuant to an Agreement and Plan of Reorganization dated July 3, 2001 with BIZ, the Company completed the Acquisition, whereby BIZ became a wholly-owned subsidiary of the Company. In connection with the Acquisition, the Company issued an aggregate of 10,875 shares of its common stock in exchange for all of the outstanding shares of BIZ common stock and preferred stock. In addition, the Company reserved for issuance an aggregate of approximately 860 shares of its common stock for issuance upon exercise of BIZ options and warrants assumed by the Company.

The Acquisition has been accounted for under the purchase method of accounting in accordance with generally accepted accounting principles. The Company recorded a one-time charge for purchased in-process research and development ( IPR&D ) expenses of \$1,600.

The total purchase price and allocation among the fair value of tangible and intangible assets and liabilities (including purchased in-process research and development) are summarized as follows:

Tangible assets	\$ 3,231
Liabilities	3,047
	<hr/>
Net tangible assets	184
Identifiable intangible assets:	
In-process research and development	1,600
Completed technology	6,200

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Strategic relationships	2,800
Goodwill	53,882
Deferred compensation	29
	\$64,695

The Company believes the assumptions used in determining the income forecast associated with the IPR&D products were reasonable. No assurance can be given, however, that the underlying assumptions used to estimate the income forecast, the ultimate revenues and costs on such projects, or the events associated with such projects, will transpire as estimated. During the fourth quarter of 2001, the Company terminated its development on one of the technologies classified as IPR&D. To date, the Company has spent approximately \$1,112 on the IPR&D projects and the estimated cost to complete the two on-going projects is \$4,025.

As the markets for the Company's products are characterized by rapidly changing technology, evolving industry standards, and the frequent introduction of new products and enhancements, it is reasonably possible that the estimates of the anticipated future gross revenues, the remaining estimated economic life, or both, will be reduced within the next year. Reasonably possible is defined as more than remote but less than likely. As a result, the remaining goodwill of \$25,930 related to the Acquisition at March 31, 2001, may be reduced within the next year.

**Goodwill and Other Intangibles**

The Company adopted Statements of Financial Accounting Standards, ( Statement ) 141 and 142, Business Combinations and Goodwill and Other Intangible Assets for the Acquisition that was completed on August 24, 2001. In accordance with Statement 142 goodwill is not amortized for business acquisitions that were completed after June 30, 2001, but rather will be evaluated at least annually for impairment. Other identifiable intangible assets acquired from business acquisitions that were completed after June 30, 2001, are amortized over their estimated useful lives. Accordingly, the Company has not recorded amortization of goodwill related to the Acquisition.

The Company has begun performing the first step of the required impairment tests as required by Statement 142, but has not yet determined the effect, if any, the impairment tests will have on its results of operations and financial condition. If impairment is indicated as a result of these tests, the Company will record such impairment in its 2002 annual financial statements as a cumulative effect of a change in accounting principle effective January 1, 2002.

As required under Statement 142 the Company performed an analysis of undiscounted cash flows under Statement 121 in order to evaluate the recoverability of the intangible asset related to Pulsar Data Systems, Inc. ( Pulsar ). Based on this analysis the Company determined that the carrying value of the remaining identifiable intangible was recoverable. Therefore, the Company will continue amortizing the Pulsar related intangible over its estimated useful life.

The Company amortizes intangible assets relating to businesses acquired and costs in excess of the fair value of net assets of businesses acquired using the straight-line method over the estimated useful lives of the intangible assets. The straight-line amortization reflects the consumption pattern of the economic benefit of the intangible assets.

During the fourth quarter of 2001, the Company determined that certain identifiable technology and developed technology acquired in connection with the Acquisition were no longer going to be pursued. Additionally, the Company delayed or indefinitely reduced the projected revenues from the Acquisition. Accordingly, the Company performed analyses for identifiable intangible assets and goodwill in accordance with Statement 121 and Accounting Principle Board Opinion No. 17.

In evaluating identifiable intangibles assets, the Company utilized a discounted cash flow analysis and, due to the uncertainties surrounding the Company's ability to fund its operations, concluded all identified intangibles assets associated with the Acquisition should be written-off. In evaluating the goodwill associated with the Acquisition, the Company utilized a fair value approach. The fair value was measured utilizing the most recent indicator of fair value, which was the secured convertible promissory notes (note 12). Consequently, the Company recorded an impairment charge of \$36,299 in the fourth quarter of 2001 related to all identifiable intangible assets and developed technology, as well as a portion of the goodwill acquired in connection with the Acquisition. After this impairment charge, goodwill is the only remaining intangible asset.

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Amortization of identifiable intangible assets was \$23, for the three months ended March 31, 2001 and 2002.

**(2) INVESTMENTS**

The Company has an investment that is classified as trading securities. The securities consist of Class A common stock of Wave Systems Corp. ( Wave ) received in the Acquisition. The investment is presented and recorded in accordance with Statement 115. Management determines the appropriate classification of its investments in debt and marketable equity securities at the time of purchase and reevaluates such designation as of each balance sheet date. Available-for-sale securities are carried at fair value, with the unrealized gains and losses, net of taxes, reported as a component of stockholders' equity. Trading securities are carried at fair value with the unrealized gains and losses, net of applicable taxes, reported in earnings in the statement of operations. The cost of securities sold is based upon the specific identification method. As of December 31, 2001 and March 31, 2002, the Company owned 607 shares with a value of \$1,360 and 181 shares with a value of \$442, respectively.

**(3) INVENTORIES**

A summary of inventories follows:

	<b>December 31, 2001</b>	<b>March 31, 2002</b>
Raw materials	\$ 112	\$ 93
Work-in-process	8	8
Finished goods	316	269
	<u>          </u>	<u>          </u>
	\$ 436	\$ 370
	<u>          </u>	<u>          </u>

**(4) LONG TERM DEBT**

A summary of long-term debt follows:

	<b>December 31, 2001</b>	<b>March 31, 2002</b>
Note payable for insurance financing due in eighteen monthly payments beginning July 9, 2000 at an annual percentage rate of 8.18%	173	
Well Fargo Business Credit accounts receivable financing, discount rate of 1.25% of the receivables factored, interest payable upon payment of receivable	1,522	363
Subordinated convertible note due December 17, 2004 with interest rate at 8.0% per annum compounded annually, interest payable quarterly	2,500	2,500
	<u>          </u>	<u>          </u>
	4,195	2,863
Less current installments	1,695	363
	<u>          </u>	<u>          </u>
	\$ 2,500	\$ 2,500
	<u>          </u>	<u>          </u>

On November 2, 2001, both the Company and its wholly owned subsidiary, Pulsar, entered into separate financing agreements with WFBC, which provides for the factoring of accounts receivable. The agreements contain no limit on the dollar volume of receivable financing, but provides for WFBC's approval of credit limits for non-government customers. The discount rate charged is 1.25% of the gross receivable, which may be increased by .0625% per day for accounts that do not pay within thirty days of the receivable purchase. At the time of purchase, terms

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call for WFBC to advance 85% of the gross receivable, with the balance remitted after collection of the invoice less the discount and any other charges. The agreement contains loan covenants and requires minimum quarterly fees and discounts totaling \$63. The Company received a waiver from WFBC through March 31, 2002. However, since March 31, 2002, the Company has continued to incur a default and has not obtained a waiver from WFBC. The balance due WFBC is guaranteed by Kris Shah and Marvin Winkler, the Company's co-chairmen and co-chief executive officers.

Gross receivables transferred to WFBC amounted to \$0 and \$1,298 for the three months ended March 31, 2001 and 2002, respectively. The Company is obligated to repurchase certain accounts receivable under the program and, therefore, the transaction does not qualify as a sale under the terms of Statement 140.

Factored receivables included in the accounts receivable balance as of March 31, 2001 and 2002 were \$0 and \$495, respectively.

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The Company previously entered into insurance premium financing agreements with Cananwill, Inc. for the payment of certain insurance premiums. The premiums being financed cover policy periods from twelve to twenty four months. The Acquisition caused the re-write of some policies carried by the Company. As a result, the premium financing agreements were re-written to provide for five monthly installments covering policy periods ending June 30, 2002. These insurance premium financing agreements are secured by the proceeds of the policies being financed.

During December 2001, the Company issued four separate subordinated convertible notes (the Notes) totaling \$2,500 with similar terms and conditions. The Notes were due on December 17, 2004 and bear 8% interest per annum payable quarterly. In connection with the issuance of the Notes the Company incurred approximately \$28 of issuance costs, which primarily consisted of legal and other professional fees, which were paid at a later date. All Notes were to mature December 17, 2004; bore interest at a rate of 8% per annum, which was due quarterly in cash. These Notes are convertible at the election of the holders at any time into such number of shares of the Company's common stock as is determined by dividing the outstanding principal amount of the Note being converted by the conversion price in effect at that time. The initial conversion price provided for in the Notes is \$3.60 per share and is subject to adjustment under certain conditions. In addition, upon the closing of a qualified financing as defined in the Notes, the then outstanding principal and any accrued and unpaid interest on these Notes will automatically convert into such number of shares of the type of equity securities sold in that qualified financing as is determined by dividing the amount of principal and interest remaining on the Note being converted by the lesser of (a) the price at which the equity securities are being sold in the qualified financing or (b) the conversion price provided in the Note being converted in effect at the time. After December 17, 2003, the Company may call for mandatory conversion of the Notes prior to maturity if the Company's common shares trade at or above an average price of 300% of the conversion price with an average volume of 200 shares per day for twenty (20) consecutive trading days. Two of the Notes totaling \$750 were issued to the Company's co-chairmen and co-chief executive officers. The Company was in default under the Notes and obtained waivers for its default under the Notes through January 1, 2003. Portions of the Notes were exchanged for new securities in April 2002. The remaining Notes were amended to extend the maturity date to December 31, 2005 and provide for the conversion price to be a 25% or less discount to the trading price of the Company's stock (note 12).

**(5) BUSINESS SEGMENTS AND PRODUCT LINES**

The Company operates in two industry segments, the information security segment and the network solutions segment. Following are the revenues, cost of sales, and identifiable assets of these segments as of and for the three ended March 31, 2001 and 2002.

	<b>THREE MONTHS ENDED</b>	
	<b>MARCH 31, 2001</b>	<b>MARCH 31, 2002</b>
<b>Revenue</b>		
Information Security Products and Services	\$ 1,950	\$ 1,727
Network Solutions Market	2,528	382
	<b>—————</b>	<b>—————</b>
<b>Cost of sales</b>		
Information Security Products and Services	922	784
Network Solutions Market	2,277	379
	<b>—————</b>	<b>—————</b>
	<b>DECEMBER 31, 2001</b>	<b>MARCH 31, 2002</b>
	<b>—————</b>	<b>—————</b>
<b>Identifiable assets</b>		
Information Security Products and Services	\$ 27,553	\$27,065
Network Solutions Market	3,862	1,012
	<b>—————</b>	<b>—————</b>





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As the Chief Operating Decision Maker does not review operating expenses by segment beyond cost of sales or assets, except as identified, additional segment information is not available.

During the three months ended March 31, 2001 and 2002, the Company had three distinct product lines: network deployment products, data security products and license and service. Following is a summary of total revenues by product line.

	<b>THREE MONTHS ENDED</b>	
	<b>MARCH 31, 2001</b>	<b>MARCH 31, 2002</b>
Network deployment products	\$ 2,528	\$ 382
Data security products	1,616	1,071
License and service	334	656
	<hr/>	<hr/>
Total net product, license and service revenues	\$ 4,478	\$ 2,109
	<hr/>	<hr/>

**(6) RELATED PARTY TRANSACTIONS****KRDS Real Property Lease**

During a prior year, certain stockholders of the Company including the Company's co-chairman, Kris Shah, formed KRDS, Inc. ( KRDS ) for the sole purpose of purchasing real estate property. KRDS's operations primarily consisted of a mortgage obligation, interest, depreciation and rental income from the Company related to the real estate property.

In February 2000, KRDS leased a building to the Company for its corporate headquarters. The lease expires in February 2007. The facility has an annual rent of approximately \$429. In April 2002, the Company and KRDS entered into an agreement whereby upon sixty (60) days notice, the Company may cancel the remaining balance of the facility lease with no future liability. The Company has not exercised the exit clause, but anticipates doing so in connection with the lease of a new facility.

**Note Receivable From Stockholder**

The note receivable from stockholder consists of a note acquired as part of the Acquisition. The \$500 note was received by BIZ from the Company's co-chairman, Kris Shah, in conjunction with the issuance to him of BIZ common shares in July 2000, and therefore is shown as a reduction of stockholders' equity until paid. The note has a stated interest rate of 5% per annum and is due on July 24, 2005. On April 12, 2002, in a transaction approved by the Company's board of directors, Mr. Shah prepaid the note by paying to the Company \$347 and the Company recording a discount of \$153 which was charged against income in the second quarter of 2002. The discount was computed based upon a present value calculation using a discount rate of 20%.

**Notes Receivable - Related Party**

The notes receivable primarily consists of two promissory notes that were acquired as part of the Acquisition. As part of a hiring package, an employee received a \$10 advance and executed a demand promissory note that included interest at 6%. Subsequently, as part of a loan agreement, the same employee executed a separate promissory note for \$37 including interest at 8% due May 3, 2002. The Company is in discussions with the employee on extending the May 3 due date of this note. The balance of the related party notes includes accrued interest. These balances are included in other current assets in the consolidated financial statements.

**Notes Payable To Related Party**

On July 31, 2001, Chase Manhattan Bank ( Chase ) advanced \$1,000 to the Company's co-chairman, Mr. Winkler, who then advanced that amount to BIZ for the re-purchase of preferred stock held by an investor in BIZ. Mr. Winkler executed a \$1,000 demand note with Chase and BIZ executed a \$1,000 demand note due September 15, 2001 with J.A.W. Financial, L.P. ( JAW ), an entity controlled by Mr. Winkler. The demand note contained an interest charge of prime plus 1% through the maturity date and prime plus 3% after the maturity date. On October 11,

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2001, the Company made a principal payment of \$30, paid accrued interest, and executed a new promissory note to JAW for \$970. The terms of the promissory note call for interest of prime plus 3% payable monthly, together with five monthly payments of principal in the amount of \$160 and one final payment on April 15, 2002 in the amount of \$170. The promissory note provides Chase a security interest in the shares of Wave owned by the Company, and subject to Chase's loan security guidelines the rights to proceeds from any sales of those shares. At December 31, 2001, the note payable to related party was \$304. On March 8, 2002, the promissory note was paid in full ahead of scheduled maturity.

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During 2001, a related party periodically advanced amounts required for the operations of BIZ, which was acquired in the Acquisition. As of December 31, 2001, the Company owed the related party a balance of \$88 for such advances. No interest has been paid, accrued or due on such advances. This obligation was paid in full during January 2002.

The combined total payable to the related party at December 31, 2001 and March 31, 2002, were \$392 and \$0, respectively.

**Subordinated Convertible 8% Notes**

In December 2001, the Company's co-chairmen each purchased a \$375, 8% Note, in a private placement of \$2,500 of such Notes. In April 2002, the Notes of the co-chairmen were amended to provide that their Notes can only be converted in a subsequent financing if the financing is for \$5,000 or more in equity or convertible securities in a private placement to institutional investors at a conversion price that represents a 25% or less discount to trading price of the Company's stock (see note 4). As of March 31, 2002, the Company was in violation of certain provisions of the Notes, but had previously requested and received a waiver for these violations. On April 16, 2002, concurrent with the initial filing of the Company's annual report on Form 10-K for 2001, the Company closed a financing whereby, with the exception of the Company's co-chairmen, the noteholders exchanged their Notes for 10% secured convertible promissory notes and warrants (see note 12).

**New Facilities Related Party Leasing**

During 2001, the Company arranged for the lease of two buildings approximating 63 square feet that were under construction and have subsequently been completed. The Company's co-chairman, Mr. Shah, has a 25% ownership interest in the entity that owns the two buildings. The leases have an aggregate monthly rental totaling approximately \$115, plus common area costs for seven years. On one building totaling 23 square feet, the Company sublet one half of the building on terms and conditions matching the underlying lease. The sublease is with a related party company owned by our co-chairman, Mr. Winkler. The sub-lessee is currently delinquent on its rent payments to the Company. No payments have been received and the Company has no information as to when payments may be received. The Company is in negotiations with the landlord regarding being released from obligations under the lease for the second building totaling 40 square feet. The Company intends to release the sub-tenant from future obligations under the sublease and occupy the 23 square foot building. During the year ended December 31, 2001, the Company accrued \$2,171 as an estimate for anticipated costs relative to the disposition of the 40 square foot building net of anticipated offsetting sublease income. The amount accrued but unpaid at March 31, 2002, is classified as accounts payable in the amount of \$225, and remaining accrued rent obligation was \$1,864.

**(7) CONCENTRATION OF RISK AND SIGNIFICANT CUSTOMERS**

Financial instruments that potentially subject the Company to concentration of credit risk are trade receivables. Credit risk on trade receivables is limited as a result of the Company's customer base. As of December 31, 2001 and March 31, 2002, accounts receivable included \$3,498 and \$842, respectively, due from the U.S. Government and related agencies. Sales to federal government agencies represented 55% and 33% of the Company's revenues for the three months ended March 31, 2001 and 2002, respectively.

The Company had sales to one customer that represented 11% of the total revenues for the three months ended March 31, 2001. The Company had sales to one customer, which represented 21% of total revenues for the three months ended March 31, 2002. No other customers accounted for more than 10% of total revenues during the three months ended March 31, 2001 and March 31, 2002. Trade accounts receivable totaled \$103 and \$232 from these major customers as of December 31, 2001 and March 31, 2002 respectively.

At March 31, 2002, the Company's trading securities consisted of Class A common stock of Wave ( Stock ), which was acquired in the Acquisition. The Stock is traded on The Nasdaq National Market, and the value of the Stock is subject to changes in the daily market prices. In accordance with its policy, the Company adjusts the carrying value of the Stock at the end of each reporting period.

**(8) COMMITMENTS**

**SSP Gaming, LLC**

In January 2002 the Company formed a wholly owned subsidiary now known as SSP Gaming, LLC, a Nevada limited liability company ( SSP Gaming ). The entity was formed with the intention of having it conduct all business and any required financing activities on behalf of the Company relative to the gaming industry. Also, in January 2002,

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SSP Gaming and the Venetian Hotel based in Las Vegas, Nevada, ( Venetian ) executed an agreement regarding the formation of a joint venture for the development and conduct of on-line gaming portal(s) ( Joint Venture ) in venues where such activity complies with all regulatory requirements.

While SSP Gaming and the Venetian made initial estimates of development costs, operating costs and timing, the agreement provides for the parties to work together to refine and finalize the initial estimates. The Joint Venture was revised in May 2002 and contains a revised estimate by the parties indicating that the development and start-up costs will not exceed \$3,000. The Venetian has expressed the desire to market its current product offering and the on-line gaming venture through a separate hospitality program. As currently contemplated, the hospitality program will be developed under separate contract by the Company and build upon current Venetian processes and customer interfaces. The deployed hospitality program will then be used as a platform to launch into on-line gaming capabilities in order to help absorb device costs and lower customer acquisition costs.

The Joint Venture creates no legal liability for the Company to provide financing or working capital. The Company intends to offer outside investors a financing instrument that will reduce the Company's ownership in SSP Gaming to less than 100%. The amount of the financing is not currently known, but the Company intends that SSP Gaming will be a self-financing entity, and that financial obligations will not extend to the Company.

(9) LOSS PER SHARE

The computation of diluted net loss per share for the three months ended March 31, 2001 and 2002 excluded the dilutive effect of approximately 909 and 1,861, respectively, of incremental common shares attributable to the exercise of outstanding common stock options and warrants as a result of the antidilutive effect. In addition, computation for the three months ended March 31, 2002, also excluded the dilutive effect of approximately 694 incremental common shares attributable the potential conversion of the notes.

(10) STOCK OPTIONS

During the quarter ended March 31, 2002, the Company granted 25 options.

(11) CONTINGENCIES

As the Company provides engineering and other services to various government agencies, it is subject to retrospective audits, which may result in adjustments to amounts recognized as revenues, and the Company may be subject to investigation by governmental entities. Failure to comply with the terms of any government contracts could result in civil and criminal fines and penalties, as well as suspension from future government contracts. The Company is not aware of any adjustments, fines or penalties, which could have an adverse effect on its financial position or results of operations.

The Company has cost reimbursable type contracts with the federal government. Consequently, the Company is reimbursed based upon the direct expenses attributable to the contract, plus a percentage based upon overhead, material handling and general administrative expenses. The overhead, material handling, and general administrative rates are estimates. Accordingly, if the actual rates as determined by the Defense Contract Audit Agency are below the Company's estimates, a refund for the difference would be due to the federal government. It is management's opinion that no material liability will result from any contract audits.

The Company is involved from time to time in various litigation that arises in the ordinary course of business. The Company does not believe there is any current litigation that will have a material impact on the Company's results of operations, financial condition or liquidity.

In April 2002, there was a lawsuit filed against us by Dell Marketing, LLC pertaining to overdue amounts for computer products purchased for resale through Pulsar. The suit asserted a claim in the amount of approximately \$322,000. Subsequently the past due invoices were satisfied in full and the parties have executed settlement papers that have been submitted to the court.

The Company currently holds multiple contracts with the federal government. In particular, three of these contracts permit the Company to provide goods and services to various federal government agencies. Although these contracts are currently up for renewal, it is possible they may not be renewed or may be cancelled by the federal government due to the Company's inability to perform as required under the contracts. The Company is currently in negotiations with the various government contracting agencies to initiate and implement the corrective measures necessary to insure the uninterrupted continuity of the contracts. If the contracts are not renewed or if they are cancelled, then a significant portion of the Company's revenues will be lost, which would have an adverse impact on the Company's financial condition, results of operations and liquidity.



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As of March 31, 2002, accounts payable totaled \$7,780. Of that amount, \$5,879 are aged at least 90 days. Certain vendors have threatened collection action. Unless payment is made or satisfactory payment plans agreed to, it is likely that the remainder of the vendors will eventually initiate legal actions to collect the amounts owed to them. Currently, the Company intends to satisfy its vendor obligations through a combination of payment negotiations, which include extending the terms over time, partial payments of the obligations due as payment in full and converting obligations to long term notes payable.

(12) Subsequent Events

Secured Convertible Promissory Notes

On April 16, 2002, the Company completed a private financing of \$5,000 in the form of \$4,000 in 10% secured convertible promissory notes, \$653 in unsecured non-convertible promissory notes (\$153 held by co-chairman Kris Shah and \$500 held by co-chairman Marvin Winkler) and the pre-payment of a \$500 note due from Kris Shah, less a discount of \$153 (see note 6). The discount was based upon a present value using the rate of 20% for early payment and will be charged against earnings in the second quarter of 2002. In connection with the issuance of the secured convertible promissory notes the Company incurred approximately \$390 of issuance costs, which primarily consisted of investment banker fees, legal and other professional fees. All promissory notes mature December 31, 2005; bear interest at a rate of 10% per annum, which will be paid quarterly in cash, or at the Company's discretion, in common shares based upon the trailing thirty (30) day average prior to the interest due date; and the \$4,000 secured convertible promissory notes, in whole or in part, are convertible at the option of the holder into an aggregate of approximately 4,000 shares of the Company's common stock at any time prior to maturity, at a conversion price of \$1.00 per share, subject to adjustment under certain conditions; and the secured convertible promissory notes have detachable warrants exercisable for three (3) years to purchase up to an additional 2,400 shares at \$1.30 per share. In conjunction with the April 16 closing of the 10% secured convertible promissory notes, \$1,750 of principal and \$46 of accrued interest of the Notes were exchanged for the 10% secured convertible promissory notes and detachable warrants to purchase 1,078 shares at \$1.30 per share. The secured convertible promissory notes automatically convert prior to maturity if the Company's common shares trade at or above an average price of \$3.00 per share with average volume of 100,000 shares per day for twenty (20) consecutive trading days. The Company is subject to restrictive covenants related to the secured convertible and unsecured non-convertible promissory notes that prevents the Company from pledging intellectual property as collateral.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on our current expectations, estimates and projections about our industry, management's beliefs and certain assumptions we have made. Words such as anticipates, expects, intend, plans, believes, may, will, or similar expressions are intended to identify forward-looking statements. In addition, any statements that refer to expectations, projections, forecasts or other predictions regarding future events or circumstances, including any underlying assumptions, are forward-looking statements. These statements may include, but are not limited to, statements concerning projected revenues, expenses and income or loss, the need for additional capital, acceptance of our products, growth of the Internet, our ability to realize the anticipated benefits of the Acquisition, our ability to identify and consummate acquisitions and integrate these operations successfully, our ability to integrate previously acquired businesses successfully, the status of evolving technologies and their growth potential, our production capacity, and the outcome of pending and threatened litigation. These statements are not guarantees or assurances of future performance and are subject to various risks, uncertainties, and assumptions that are difficult to predict. Therefore, our actual results could differ materially and adversely from those expressed in any forward-looking statements. The section entitled Risk Factors set forth in this Form 10-Q and similar sections in our other filings with the Securities and Exchange Commission, (SEC), discuss some of the important risk factors that may affect our business, results of operations and financial condition. You should carefully consider those risks, in addition to the other information in this report and in our other SEC filings, before deciding to buy or sell our common stock. We undertake no obligation to revise or update publicly any forward-looking statements for any reason.

The information contained in this report is not a complete description of our business or the risks associated with an investment in our common stock. You should carefully review and consider the various disclosures made by us in this report and in our materials filed with the SEC that discuss our business in greater detail and that also disclose various risks, uncertainties and other factors that may affect our business, results of operations or financial condition.

GENERAL

We provide physical access and electronic security solutions and services for protecting, distributing and monetizing digital content via the Internet and Internet protocol based networks. Our primary technology offerings use public key infrastructure (PKI), which is the standard technology for securing Internet-based commerce and communications. We also provide real-time solutions for electronic commerce and communications. By licensing and acquiring best of breed technologies and combining them with our own leading-edge technologies, SSP is developing the SSP Solution Suite. This suite provides security from the Core to the Edge of the Internet, across any digital platform. By moving the transaction location from the Internet website (Core), to the customer's access device (Edge), SSP has returned control of security to the customer.

By offering the SSP Solution Suite as well as additional stand-alone products and services, we provide security products and services. We are uniquely positioned to deliver a complete range of highly customizable data security solutions across a broad range of industries. It is our intent to become the Trusted Symbol of the Digital Economy.

On August 24, 2001, pursuant to an Agreement and Plan of Reorganization dated July 3, 2001 with BIZ, we completed the Acquisition whereby BIZ became our wholly-owned subsidiary. BIZ was a development stage enterprise devoting substantially all of its efforts to develop, design, and market security solutions for the financial, government, healthcare, education, and entertainment industries. Concurrent with the Acquisition, we changed our name from Litronic Inc. to SSP Solutions, Inc. SSP stands for Secure Service Provider. We have combined the businesses of Litronic and BIZ into a single operating unit under the name SSP Solutions, Inc. The combined company will continue to focus on a complete range of solutions for physical access, electronic commerce, and communications, from the Core to the Edge.

Our wholly-owned subsidiary, Pulsar, operates independently as a network solutions company specializing in solutions requiring the deployment of large-scale networks and secure PCs. Capitalizing on 18 years of government distribution experience, Pulsar offers unique competitive advantages by selling secure computers using elements of SSP's products. Given increased public awareness and the increasing demand for security in the government sector, we intend to add products to Pulsar sales that contain our security offerings, which will raise the average selling price of those products sold by Pulsar. This strategy will decrease Pulsar sales volume.



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## RESULTS OF OPERATIONS

The following table sets forth the percentage of total revenues represented by selected items from the unaudited Condensed Consolidated Statements of Operations. This table should be read in conjunction with the Condensed Consolidated Financial Statements included elsewhere herein.

	PERCENTAGE OF TOTAL REVENUES	
	THREE MONTHS ENDED	
	MARCH 31, 2001	MARCH 31, 2002
Revenues:		
Product	92.5%	68.9%
License and service	7.5	31.1
Total revenues	100.0	100.0
Costs and expenses:		
Cost of sales product	68.5	41.8
Cost of sales license and service	3.0	13.4
Selling, general and administrative	39.6	109.9
Research and development	41.1	118.0
Amortization of intangibles	0.5	1.1
Operating loss	(52.7)	(184.2)
Other expense, net	0.3	6.6
Loss before income taxes	(53.0)	(190.8)
Provision for income taxes	0.0	0.1
Net loss	(53.0)%	(190.9)%

## RESULTS OF OPERATIONS COMPARISON OF THE THREE MONTHS ENDED MARCH 31, 2001 AND 2002

**TOTAL REVENUES.** Total revenues decreased 53% from \$4.5 million during the three months ended March 31, 2001 to \$2.1 million during the three months ended March 31, 2002. The change was primarily attributable to a decrease in product revenues of \$2.1 million related to network deployment products, a decrease in product revenues of \$545,000 related to data security products and an increase in license and service revenue of \$322,000.

During the three months ended March 31, 2001, we derived 11% of our revenues from sales to Gradkell Computers, Inc. During the three months ended March 31, 2002, we derived 21% of our revenues from sales to General Dynamics. Sales to government agencies accounted for approximately 55% and 34% of our sales during the three months ended March 31, 2001 and 2002, respectively.

**PRODUCT REVENUE.** Product revenue decreased \$2.7 million or 65% from \$4.1 million during the three months ended March 31, 2001 to \$1.5 million during the three months ended March 31, 2002. The decrease was primarily attributable to a \$2.1 million decrease in revenues related to network deployment products and a decrease of \$545,000 related to data security products. The decrease in revenues related to network deployment products was primarily attributable to our inability to accept and fulfill a large number of customer orders due to reduced accounts receivable financing availability and our primary vendors were unwilling to sell additional product to us on open account because of significant past due amounts for goods we had previously purchased from them. The decrease in revenues related to data security products was

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primarily attributable to \$495,000 in revenues recorded in the first quarter of 2001 related to shipments not made prior to December 31, 2000 due to a parts delay for one our security reader products.

**LICENSE AND SERVICE REVENUE.** License and service revenue increased 96% from \$334,000 during the three months ended March 31, 2001 to \$656,000 during the three months ended March 31, 2002. The increase was primarily attributable to revenues related to a sub-contract with General Dynamics that began in the fourth quarter of 2001. This initial sub-contract runs through the fourth quarter of 2002.

**PRODUCT GROSS MARGIN.** Product gross margins increased as a percentage of net product revenue from 26% during the three months ended March 31, 2001 to 39% during the three months ended March 31, 2002. The increase was primarily attributable to the decrease in revenues related to low margin network deployment products.

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**LICENSE AND SERVICE GROSS MARGIN.** License and service gross margin decreased as a percentage of license and service revenue from 60% during the three months ended March 31, 2001 to 57% during the three months ended March 31, 2002. This decrease was primarily attributable to higher costs associated with the sub-contract with General Dynamics.

**SELLING, GENERAL AND ADMINISTRATIVE EXPENSES.** Selling, general and administrative ( S,G&A ) expenses increased 31% from \$1.8 million during the three months ended March 31, 2001 to \$2.3 million during the three months ended March 31, 2002. The increase was primarily attributable to the additional ongoing expenses associated with the Acquisition. As a percentage of revenue, S,G&A expenses increased from 40% during the three months ended March 31, 2001 to 110% during the three months ended March 31, 2002. The percentage increase was primarily attributable to an increase in S,G&A expenses due to the Acquisition combined with a decrease in total revenues.

**RESEARCH AND DEVELOPMENT EXPENSES.** Research and development ( R&D ) expenses increased 35% from \$1.8 million during the three months ended March 31, 2001 to \$2.5 million during the three months ended March 31, 2002. The increase was primarily attributable to the Wave development agreement that we assumed in conjunction with the Acquisition. As a percentage of revenue, R&D expenses increased from 41% during the three months ended March 31, 2001 to 118% during the three months ended March 31, 2002. The percentage increase was primarily attributable to an increase in R&D spending combined with a decrease in total revenue.

**AMORTIZATION OF INTANGIBLES.** Amortization of intangibles was \$23,000 for the three-month periods ended March 31, 2001 and 2002. The amortization in both periods was related to the remaining intangible assets recorded in connection with the acquisition of Pulsar in June 1999. Intangibles related to the Acquisition were written off at December 31, 2001.

**OTHER EXPENSE, NET.** Other expense, net increased 775% from \$16,000 during the three months ended March 31, 2001 to \$140,000 during the three months ended March 31, 2002. The change was primarily attributable to a decrease in interest income of \$40,000 and an increase in interest expense of \$71,000. The decrease in interest income was primarily the result of lower cash balances in interest bearing accounts and the increase in interest expense was primarily the result of increased borrowings.

**INCOME TAXES.** Tax expense for the three months ended March 31, 2001 was zero as compared to \$3,000 for the three months ended March 31, 2002. The tax expense for the three months ended March 31, 2002, related to minimum franchise taxes for the State of California.

## **Critical Accounting Policies**

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities at the date of our financial statements.

We based our estimates and judgments on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties, and potentially result in materially different results under different assumptions and conditions. We believe the following critical accounting policies, among others, affect significant judgments and estimates used in the preparation of our consolidated financial statements. For a detailed discussion of the application of these and other accounting policies, see notes to the consolidated financial statements.

*Revenue Recognition.* We recognize revenue from product sales, including hardware (with embedded software) and software, upon shipment unless contract terms call for a later date. Revenue from network deployment products is recognized upon transfer of title, generally upon delivery. We record an allowance to cover estimated warranty costs in cost of sales. Customers do not have the right of return except for product defects, and product sales are not contingent upon customer testing, approval and/or acceptance. The costs of providing post contract customer support are not significant. Revenue under service and development contracts is recorded as services are rendered. Revenue from time and material, network deployment service contracts is recognized on the basis of man-hours incurred plus other reimbursable contract costs incurred during the period.

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*Allowance for Doubtful Accounts.* We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make payments for services. We analyze accounts receivable, customer credit-worthiness, current economic trends and changes in our customer payment terms when evaluating the adequacy of the allowance for doubtful accounts. If the financial condition of our customers deteriorates, resulting in an impairment of their ability to make payments, additional allowances may be required.

*Valuation of Goodwill and Other Intangible Assets.* We assess the impairment of goodwill and other intangible assets whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors we consider important which could trigger an impairment review include significant underperformance relative to expected historical or projected future operating results, significant changes in the manner of our use of the acquired assets or the strategy for our overall business, and significant negative industry or economic trends. The net carrying value of goodwill and other intangible assets not recoverable is reduced to fair value. In accordance with Statements 141 and 142, goodwill and other intangible assets will be reviewed for impairment annually.

During the fourth quarter of 2001, we determined that certain identifiable technology and developed technology acquired in connection with the Acquisition were no longer going to be pursued. Additionally, we anticipate a delay or indefinite reduction in projected revenues from the Acquisition. Accordingly, we performed an impairment analysis.

As the result of that analysis, we recorded an impairment charge of \$36.3 million in the fourth quarter of 2001 related to \$2.6 million in identifiable technology, \$5.8 million in developed technology and \$27.8 million in goodwill acquired in connection with the Acquisition. After this impairment charge, goodwill is the only remaining intangible asset.

Changes in assumptions and estimates included within the analysis could result in significantly different results than those identified above and those recorded in the consolidated financial statements.

**LIQUIDITY AND CAPITAL RESOURCES**

At March 31, 2002, we had deficit working capital of \$9.6 million and we incurred a net loss of \$4.0 million for the three months then ended. We expect to continue to incur substantial additional losses in 2002. Given the March 31, 2002 cash balance and the projected operating cash requirements, we anticipate that existing capital resources will not be adequate to satisfy cash flow requirements through December 31, 2002. We will require additional funding. Our cash flow estimates are based upon achieving certain levels of sales, reductions in operating expenses and liquidity available under the accounts receivable financing. Should sales be less than forecast, expenses be higher than forecast or the liquidity not be available under the accounts receivable financing or through additional financings of debt and/or equity, we will not have adequate resources to fund our operations. During the past quarter, we incurred defaults under both our accounts receivable financing and the long-term convertible notes. We obtained waivers for our accounts receivable financing through March 31, 2002 and for the long-term convertible notes through January 1, 2003. However, there is no guarantee the lenders will continue to waive defaults in the future, should they occur, and the lenders may declare amounts owed by us due and payable. Subsequent to March 31, 2002, we remained in default under the accounts receivable financing and has not obtained a waiver of such default. We do not expect future fixed obligations to be paid from operations and intend to satisfy fixed obligations from additional financings, use of the accounts receivable financing, extending vendor payments, selling investments and issuing stock as payment on obligations.

Cash used in operations increased by \$2.4 million during the three months ended March 31, 2002 when compared to the three months ended March 31, 2001. Cash used in operations for the three months ended March 31, 2002 was \$1.8 million compared to cash provided by operations during the three months ended March 31, 2001 of \$656,000. The increase in cash used in operations was primarily attributable to an increase of the net loss and a larger reduction of accounts payable. The increased uses of cash were partially offset by larger reductions of accounts receivable and prepaid expenses and a larger increase in accrued liabilities. At March 31, 2002 the balance in accounts receivable was \$1.2 million and the balance in accounts payable was \$7.8 million, of which approximately \$5.9 million has aged 90 days or more. As a result, significant reductions in accounts receivable will not be available to provide us with cash to meet our future cash needs and we will need to continue using cash to reduce accounts payable.

Cash provided by investing activities increased by \$953,000 during the three months ended March 31, 2002 when compared to the three months ended March 31, 2001. Cash provided by investing activities for the three months ended March 31, 2002 was \$915,000 compared to cash used in investing activities during the three months ended March 31, 2001 of \$38,000. The increase in cash provided by investing activities was primarily attributable to proceeds from the sale of trading securities of \$917,000. The market value of trading securities held at March 31, 2002 is approximately \$442,000. We anticipate that these trading securities will all be sold during the three months ending June 30, 2002 and will no longer be available to provide us with additional cash to meet our future cash needs.

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Cash used in financing activities increased by \$811,000 during the three months ended March 31, 2002 when compared to the three months ended March 31, 2001. Cash used in financing activities for the three months ended March 31, 2002 was \$1.7 million compared to cash used in financing activities during the three months ended March 31, 2001 of \$853,000. The increase in cash used in financing activities was primarily attributable to the repayment of principal on a note payable to a related party and an increase in the reduction of net borrowings.

We have experienced net losses and negative cash flows for the last several years, and as of March 31, 2002, had an accumulated deficit of \$103.6 million. We have financed our past operations principally through the issuance of common stock in a public offering and the issuance of convertible debt. The net proceeds from our public offering were approximately \$35.3 million and the proceeds from the issuance of convertible debt were \$2.5 million.

On July 31, 2001, Chase Manhattan Bank ( Chase ) advanced to our co-chairman, Mr. Winkler, \$1.0 million which Mr. Winkler advanced to BIZ for the re-purchase of preferred stock held by an investor in BIZ. Mr. Winkler executed a \$1.0 million demand note with Chase and BIZ executed a \$1.0 million demand note due September 15, 2001 with J.A.W. Financial, L.P. ( JAW ), an entity controlled by Mr. Winkler. The demand note contained an interest charge of prime plus 1% through the maturity date and prime plus 3% after the maturity date. On October 11, 2001, we made a principal payment of \$30,000, paid accrued interest, and executed a new promissory note to JAW for \$970,000. The terms of the promissory note call for interest of prime plus 3% payable monthly, together with five monthly payments of principal in the amount of \$160,000 and one final payment on April 15, 2002 in the amount of \$170,000. The promissory note provided Chase a security interest in the shares in Wave owned by us and, subject to Chase's loan security guidelines, including the rights to proceeds from any sales of those shares. The loan was paid in full on March 8, 2002, ahead of the scheduled maturity.

During October and November 2001 we and our wholly owned subsidiary, Pulsar, entered into financing agreements with WFBC, which provide for the factoring of accounts receivable. The agreements contain no limit on the dollar volume of receivable financing, but does provide for WFBC's approval of credit limits for non-government customers. The discount rate charged is 1.25% of the gross receivable, which may be increased by .0625% per day for accounts that do not pay within 30 days of the receivable purchase. Terms call for WFBC to advance 85% of the gross receivable at the time of purchase, with the balance remitted after collection of the invoice less the discount and any other charges. We were in violation of the covenant to pay debts and obligations as they come due and delays in misdirected payments. We requested a waiver of these defaults and received a waiver through March 31, 2002 and January 31, 2002, respectively. We are in default and anticipate being in default of this provision in the future unless we raise sufficient working capital. The balances due WFBC are guaranteed by Mr. Shah and Mr. Winkler, our co-chairmen and co-chief executive officers.

In December 2001, our co-chairmen each purchased a \$375,000 Note in a total private placement of \$2.5 million of such Notes. The Notes were intended to convert into a subsequent financing, which is described below. In connection with the issuance of the Notes we incurred approximately \$25,000 of issuance costs, which primarily consisted of legal and other professional fees, and which are to be paid upon completion of the subsequent financing described below. All Notes mature December 17, 2004; bear interest at a rate of 8% per annum, which will be paid quarterly in cash or rolled into the subsequent financing described below; upon a financing of \$5.0 million or more in equity or convertible securities in a private placement to institutional investors, the Notes are convertible into such financing on the same terms and conditions; at the election of the holders, Notes are convertible into common

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stock at a conversion price of \$3.60 per share, subject to adjustment under certain conditions. In April 2002, the Notes of our co-chairmen were amended to provide that their Notes can only be converted into a subsequent financing if the financing is for \$5.0 million or more in equity or convertible securities in a private placement to institutional investors at a conversion price that represents a 25% or less discount to the trading price of the Company's stock and extended their term to December 31, 2005. After December 11, 2003, we may call for mandatory conversion of the notes prior to maturity if the Company's common shares trade at or above an average price of 300% of the conversion price with average volume of 200,000 shares per day for 20 consecutive trading days. As of March 31, 2002, we were in violation of certain provisions of the Notes pertaining to: (i) payment of debts and obligations as they come due; (ii) violation of provisions within the WFBC agreements; and (iii) payment of interest on these notes due March 31, 2002. We requested and received a waiver for these violations through January 1, 2003. (See notes to consolidated financial statements). On April 16, 2002, we closed a financing whereby, with the exception of Mr. Winkler and Mr. Shah, the noteholders converted their Notes into 10% secured convertible promissory notes convertible at \$1.00 per share, with detachable warrants. We issued a total of 3,477,666 warrants in the offering.

Over the past three years, we have spent substantial sums on research and development ( R&D ) activities. During that time period, we incurred substantial losses from continuing operations. As a result of these and other changes, we currently have a deficit in working capital and an accumulated deficit. While we believe the R&D expenditures created significant future revenue producing opportunities, some of the related products are just entering production. We are currently involved in sales pursuits relative to these products that, if successful, will generate significant revenues. However, unless we receive orders for these new products and receive significant financing, we can no longer support the current level of research and development activity. While we have reduced our staffing levels, if sales fail to materialize, we will need to further reduce expenses through additional reductions in staff.

The combination of reduced accounts receivable financing availability and the primary vendors of our network deployment business being unwilling to sell additional product to us on open account because of significant past due amounts caused a substantial reduction in the sales and related cost of sales during the year ended December 31, 2001, as well as the quarter ended March 31, 2002, which in turn reduced cashflow. The reduced cashflow impaired our ability to meet vendor commitments as they became due.

In October 2000, we signed a development agreement with Wave for the integration of EMBASSY based systems with set-top box master reference designs of Broadcom Corporation. Wave owns approximately 15% of our issued and outstanding common stock. The development agreement was amended in May 2001. Under this agreement, as amended, we are required to pay Wave \$278,000 per month beginning June 1, 2001 through December 1, 2002 for work to be performed, for a total of \$5.0 million. Should we not make the required monthly payments, Wave may request payment in the form of common stock. As of March 31, 2002, we owed \$2.2 million to Wave for which Wave has tendered monthly notices of default in the amount of \$1.7 million. Under the terms of the agreement, if the default notices are not cured within 30 days of written notice, the unpaid installment converts the obligation for delinquent installments from a cash obligation into a stock acquisition right ( SAR ). A SAR gives Wave the right to acquire a number of fully paid, nonassessable shares of our common stock determined by dividing the fair market value (the average closing price of our common stock for the ten trading-day period prior to the date of exercise) of a share of our common stock on the date of exercise of the SAR into the aggregate portion of the installment payments declared to be in default and such default was not cured. To date, Wave has made no request for issuance of stock. The \$2.2 million obligation is carried as an accrued liability as of March 31, 2002. Further, to conserve cash we do not intend to pay in cash the monthly billings due under the agreement. In January 2002, we gave written notice to suspend the work under the agreement along with the related billings. The suspension does not decrease the obligation to purchase development services in the future. We have reserved 1,150,000 shares of common stock for issuance under the agreement. In addition, should we not purchase \$5.0 million of goods or services from Wave by June 30, 2003, our exclusivity related to certain customers will, at Wave's option, become non-exclusive.

In November 2000, we executed an Alliance Agreement with EDS for the marketing of our products to EDS customers ( Alliance ). The Alliance calls for a joint working relationship between the two companies, is non-exclusive and has a term of ten years. In February 2001, we and EDS executed an engagement letter for EDS to provide certain information technology and consulting services for both our organizational structure and for a specific customer project. Under these engagements, EDS billed \$1.2 million, of which \$458,000 remained unpaid as of December 31, 2001. On August 27, 2001, EDS and we executed a letter of intent and temporary working agreement whereby EDS supplied software and hardware for re-sale to Pulsar customers ( Pulsar Agreement ). Under the Pulsar Agreement, as of December 31, 2001, \$1.5 million remained outstanding and unpaid to EDS for purchases of hardware and software. We and EDS executed a Master Services Agreement dated as of November 14, 2001 ( MSA ) whereby beginning December 1, 2001 and ending December 31, 2006, we and EDS established a strategic teaming relationship to implement, sell and deliver a set of secure transaction processing offerings based upon a Trust Assurance Network ( TAN ). The MSA task order 001 ( Task Order ) requires that we pay a monthly fee of \$44,000 for account, test and lab management services beginning January 1, 2002. The

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obligations for these services can be terminated beginning January 1, 2003 by giving 90 days prior written notice and payment of \$400,000, or beginning January 1, 2004 by giving 90 days prior written notice and payment of \$200,000. Further, the Task Order provides for EDS to provide TAN hosting and implementation in exchange for an implementation fee of \$45,000 payable October 1, 2002. Once installation of the production environment TAN is complete, EDS agrees to host the TAN in exchange for a monthly service fee of \$59,000 for 36 months and \$60,000 per month for the remaining months of the MSA. We may delay implementation of the TAN by paying a fee of \$200,000 prior to January 31, 2003. We may terminate the Task Order without cause by paying \$400,000 after January 1, 2004 and providing 90 days prior written notice. In the event we are unable to obtain intellectual property rights or licensing consents that may be required, if any, prior to January 1, 2003, and the parties determine there are no software alternatives, then after giving 90 days prior written notice we may terminate the Task Order by paying \$450,000.

We arranged for the lease of two buildings approximating 63,000 square feet that were under construction. Our co-chairman, Mr. Shah, has a 25% ownership interest in the entity that owns the two buildings. The leases have an aggregate monthly rental totaling approximately \$115,000, plus common area costs for seven years. On one building totaling approximately 23,000 square feet, we sublet one half of the building on terms and conditions matching the underlying lease. The sublease is with a related party company owned by our co-chairman, Mr. Winkler. While that company made a lease deposit, it has not made any monthly rent payment and accordingly is currently delinquent on its rent payments to us. We are in negotiations with the landlord regarding being released from obligations under the lease for the second building totaling 40,000 square feet. We intend to release the sub-tenant from future obligations under the sublease and occupy the 23,000 square foot building. During the year ended December 31, 2001, we accrued \$2.2 million as an estimate for anticipated costs relative to the disposition of the 40,000 square foot building net of anticipated offsetting sublease income, which may be partially recovered. The amount accrued but unpaid at March 31, 2002, is classified as accounts payable in the amount of \$225, and accrued rent of \$1,864.

Our significant fixed commitments with respect to leases and inventory purchases as of May 17, 2002 are as follows:

	Payments for the Year Ended December 31,				
	TOTAL	2002	2003 & 2004	2005 & 2006	2007 & after
Contractual Obligations					
Convertible Notes	\$ 7,654,680	\$ 0	\$ 455,790	\$ 7,198,890	\$ 0
Operating Leases	12,013,760	1,725,410	3,786,370	3,696,410	2,805,570
Unconditional Purchase Obligations	8,837,190	4,474,350	2,303,160	2,059,680	0
Total Contractual Cash Obligations	\$28,505,630	\$6,199,760	\$6,545,320	\$12,954,980	\$2,805,570

With our deficit working capital position, we will not be able to meet existing obligations as they become due. We will use receivables and investments to generate liquidity and are in negotiations with vendors for extended terms on current obligations. To reduce the working capital deficiency, we raised \$5.0 million through convertible notes, non-convertible notes and pre-payment of an existing note, on April 16, 2002.

We currently have a need for a substantial amount of capital to meet our liquidity requirements. The amount of capital that we will need in the future will depend on many factors including, but not limited, to:

the ability to extend terms of payment to vendors;

the market acceptance of products and services;

the levels of promotion and advertising that will be required to launch new products and services and attain a competitive position in the market place;

research and development plans;

levels of inventory and accounts receivable;

technological advances;

competitors responses to our products and services;



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relationships with partners, suppliers and customers;

projected capital expenditures;

national and international economic conditions;

defaults on financing that will impact the availability of borrowings; and

reductions in the valuation of investment in trading securities.

Our current financial condition is the result of several factors including the following:

Our operating results were below expectations.

Sales of products through channels acquired in the Acquisition are taking longer than originally anticipated to develop.

Market demand for our Xboard product (formerly known as CipherServer product line) did not materialize as anticipated and therefore our sales were below forecast.

Reduced credit line availability affected the sales volume of our Pulsar subsidiary.

Research and development expenses from the Acquisition increased our costs.

The events of September 11, 2001 affected the operations and delayed the decisions of the U.S. government. This caused sales we had anticipated to be substantially delayed. The events may also affect potential investors and related terms of investment capital.

In addition to our current deficit working capital situation, current operating plans show a shortfall of cash during 2002. We intend to mitigate our position through one or more of the following:

*Additional Equity Capital.* We will seek additional equity capital, if available. Equity capital will most likely be issued at a discount to market, and require the issuance of warrants causing a dilution to current shareholders. In addition, providers of new equity capital may require additional concessions in order for them to provide needed capital to us.

*Additional Convertible Debt.* Depending upon the market conditions, we may issue an additional debt instrument. The types of instruments available in the market would likely contain a provision for the issuance of warrants and may also be convertible into equity. On April 16, 2002, we completed a private placement of \$5.0 million in the form of \$4.0 million in 10% secured convertible promissory notes in exchange for cash; \$652,776 in secured non-convertible promissory notes (\$152,776 held by co-chairman Mr. Shah and \$500,000 held by co-chairman Mr. Winkler) and the pre-payment of a \$500,000 note due from Kris Shah, less a discount of \$152,776. The discount was based upon a present value using an annual rate of 20% for early payment and will be charged against earnings during the second quarter of 2002. In addition to the \$5.0 million private placement for new funds, we also exchanged \$1.8 million in existing debt for 10% secured convertible promissory notes to replace such debt. In connection with the issuance of the secured convertible promissory notes, we incurred approximately \$390,000 of issuance costs, which primarily consisted of investment banker fees, legal and other professional fees. These promissory notes mature December 31, 2005; bear interest at a rate of 10% per annum, which will be paid quarterly in cash or, at our discretion should we need to conserve cash, in common shares based upon the trailing 30-day average closing price of our common stock prior to the interest due date; and approximately \$5.8 million of convertible promissory notes are convertible in whole or in part, at the option of the holder into an aggregate of approximately 5,800,000 shares of our common stock at any time prior to maturity, at a conversion price of \$1.00 per share, subject to adjustment under certain conditions; and the convertible promissory notes have detachable warrants exercisable for three years to purchase an aggregate of 3,477,666 shares of common stock at the initial exercise price of \$1.30 per share. The principal balances of the convertible notes, and at our option, any accrued and unpaid interest, automatically will convert into common stock prior to maturity if our common shares trade at or above an average price of \$3.00 per share with average volume of 100,000 shares per day for 20 consecutive trading days and the registration statement that we file to cover the resale of the shares underlying the convertible promissory notes and warrants is effective each day during the 20 trading day period. We are not subject to

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restrictive covenants related to the secured convertible or non-convertible promissory notes, other than not being allowed to pledge intellectual property as collateral.

*Off Balance Sheet Financing.* Our operations are not relatively capital intensive. However, should we need to add equipment or decide to expand our facilities, we may use an operating lease transaction to acquire the use of capital assets. An operating lease would not appear on our balance sheet and would be charged as an expense as payments accrue.

*Financing of Receivables.* We will finance receivables in conjunction with the WFBC agreement to generate cash. In the past we incurred defaults under the WFBC line for late payments to vendors, for which we received waivers through range from January 31, 2002 through March 31, 2002. We are in default and anticipate defaults in the future, and we may not receive the required waivers and may not have funds available under the line.

*Sale of Investments.* We will sell investments to generate cash. The market value of trading securities was \$442,000 at March 31, 2002. Since that date, we have generated approximately \$204,000 through the sales of securities.

*Negotiate with Vendors.* We are negotiating with vendors regarding payment of existing accounts payable over extended terms of 48 months with no interest. We have reached a verbal agreement with one large vendor and are working with remaining vendors. We previously executed term out agreements with a number of vendors that must now be further extended.

*Deferral of Cash Payments.* We may defer cash payments through suspension of development projects.

*Issuance of Stock as Payment for Existing and Future Obligations.* We anticipate paying the Wave accrued liabilities of \$2.2 million as of March 31, 2002 from future issuances of common stock to Wave.

*Issuance of Stock to Pay Interest.* We may issue stock to pay interest on long term debt.

*Reductions in Work Force.* We may reduce our work force.

Should we not receive adequate financing, we could be forced to merge with another company or cease operations.

While we have a history of selling products in the government markets, new products just entering production after years of development have no sales history. Additionally, we are entering commercial markets with our products and are still developing acceptance of our offerings. Considerable uncertainty currently exists with respect to the adequacy of current funds to support our activities beyond December 31, 2002. This uncertainty will continue until a positive cash flow from operations is achieved. Additionally, we are uncertain as to the availability of financing from other sources to fund any cash deficiencies.

In order to reduce this uncertainty, we continue to evaluate additional financing options and may therefore elect to raise capital, from time to time, through equity or debt financings in order to capitalize on business opportunities and market conditions and to insure the continued marketing of current product offerings together with development of new technology, products and services. There can be no assurance that we can raise additional financing in the future.

Based upon forecast sales and expense levels, we currently anticipate that existing cash, cash equivalents, investments, term out arrangements with vendors, the proceeds of a \$5.0 million financing on April 16, 2002 and the current availability under our WFBC factoring agreements will not be sufficient to satisfy our contemplated cash requirements for the next twelve months. However, our forecast is based upon certain assumptions, which may differ than actual future outcomes. We have incurred defaults under our financing agreements in the past. If we incur a default in the future under our accounts receivable line of credit or other financing instruments, we may not be able to draw funds, thereby affecting our ability to fund operations. At this time we are currently in default and anticipate that we will continue to be in default unless we are able to raise sufficient capital to pay debts and obligations as they become due. Additionally, without a substantial increase in sales or a reduction in expenses, we will continue to incur operating losses. On April 16, 2002, we closed the round of secured convertible promissory notes financing described above to provide \$5.0 million in additional working capital and are in discussions with several sources regarding up to an additional \$5.0 million on the same or similar terms and conditions.

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**RISK FACTORS**

*Risks Related to our Business*

**We have a history of losses and may incur future losses**

We may not become profitable or significantly increase our revenue. We incurred net losses of \$41.4 million, \$53.2 million and \$4.0 million for the years 2000, 2001 and the three months ended March 31, 2002, respectively. To achieve profitability, we will need to generate and sustain sufficient revenues while maintaining reasonable cost and expense levels. We expect to continue to incur significant operating expenses primarily to support research and development and expansion of our sales and marketing efforts. These expenditures may not result in increased revenues or customer growth. We do not know when or if we will become profitable. We may not be able to sustain or increase profitability on a quarterly or annual basis.

**Our stock price is extremely volatile**

The trading price of our common stock is highly volatile as a result of factors specific to us or applicable to our market and industry in general. These factors, include:

- variations in our annual or quarterly financial results or those of our competitors;
- company issued earnings announcements that vary from consensus analyst estimates;
- changes by financial research analysts in their recommendations or estimates of our earnings;
- conditions in the economy in general or in the information technology service sector in particular;
- announcements of technological innovations or new products or services by us or our competitors; and
- unfavorable publicity or changes in applicable laws and regulations, or their judicial or administrative interpretations, affecting us or the information technology service sectors.

In addition, the stock market has recently been subject to extreme price and volume fluctuations. This volatility has significantly affected the market prices of securities issued by many companies for reasons unrelated to the operating performance of these companies. In the past, following periods of volatility in the market price of a company's securities, some companies have been sued by their stockholders. If we were sued, it could result in substantial costs and a diversion of management's attention and resources, which could adversely affect our business.

**We have not generated any sales to date of our SSP Solution Suite, which makes it difficult to evaluate our current business performance and future prospects**

To date, we have not had any sales of our SSP Solution Suite and have not established a sales and marketing force to promote this product. Although we have had some success selling our security solutions to government agencies, we are just beginning to enter the complex and competitive commercial market for digital commerce and communication security solutions. We believe that many potential customers in our target markets are not fully aware of the need for security products and services in the digital economy. Historically, only enterprises having substantial resources developed or purchased security solutions for Internet or other means of delivering digital content. Also, there is a perception that security in delivering digital content is costly and difficult to implement. Therefore, we will not succeed unless we can educate our target markets about the need for security in delivering digital content and convince potential customers of our ability to provide this security in a cost-effective and easy-to-use manner.

Even if we convince our target markets about the importance of and need for such security, we do not know if this will result in the sale of our products. We may be unable to establish sales and marketing operations to levels necessary for us to grow this portion of our business, especially if we are unsuccessful at selling this product into vertical markets. We may not be able to support the promotional programs required by selling simultaneously into several markets. If we are unable to develop an efficient sales system, or if our products or components do not achieve wide market acceptance, then our operating results will suffer.

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**Late payments may have damaged relationships with our vendors**

Should we not be able to utilize our accounts receivable financing line, we will not have adequate cash available to pay vendors. We have incurred defaults on our line in the past, are currently in default and anticipate we will continue to be in default on the line unless we are able to raise sufficient capital to pay debts and obligations as they become due. Should our financial source not waive the defaults, the financial source may not advance additional funds. Slow and delinquent payments may cause vendors not to sell products to us, or only with advance payment. Should this occur, we will not be able to obtain products for resale or components for our products.

**The average selling price of our products may decrease, which may reduce gross margins**

The average selling prices for our products may decline as a result of competitive pricing pressures, promotional programs and customers who negotiate price reductions in exchange for longer term purchase commitments. The pricing of products depends on the specific features and functions of the products, purchase volumes and the level of sales and service support required. We expect competition to increase in the future. As we experience pricing pressure, we anticipate that the average selling prices and gross margins for our products will decrease over product life cycles. These same competitive pressures may require us to write down the carrying value of inventory on hand, if any.

**We derive a substantial portion of our revenue from a small number of customers and, therefore, the loss of even one of these customers could significantly and negatively impact our operating results**

We depend on a limited number of customers for a substantial portion of our revenue and many of our contracts with our significant customers are short-term contracts. The non-renewal of any significant contract upon expiration, or a substantial reduction in sales to any of our significant customers, would adversely affect our business unless we were able to replace the revenue we received from these customers. During the twelve month period ended December 31, 2000, we derived 42% of our consolidated revenue from one customer and during the twelve month period ended December 31, 2001, we derived 20% of our consolidated net revenue from one customer. During the three months ended March 31, 2002, we derived 21% of our consolidated net revenue from one customer.

**Our auditors' opinion could adversely affect our stock price**

The independent auditors' report for fiscal year 2001 indicated there is substantial doubt about our ability to continue as a going concern. This may adversely affect our stock price and prevent us from obtaining funding.

**Our reliance on third party technologies for the continuing development of the SSP Solution Suite products and our reliance on third parties for manufacturing may delay product launch, impair our ability to develop and deliver products or hurt our ability to compete in the market**

We have licensed the rights to use a broad array of technology components from third parties to develop the SSP Solution Suite and we face many risks associated with our reliance on third parties as follows:

a third party may develop or enable others to develop a solution to digital communication security issues similar to the SSP Solution Suite thereby eroding our market share; and

dependence on the patent protection of third parties may not afford us any control over the protection of the technologies we rely on, and, thus, if the patent protection of any of these third parties were compromised, our ability to compete in the market would also be impaired.

**Our inability to maintain and develop new relationships with partners and suppliers could impact our ability to obtain or sell our products including the SSP Solution Suite and result in a failure to generate revenues**

We plan to obtain certain of our products, have products built to specifications and sell products through alliance and supplier agreements. While we will have direct sales channels, we currently anticipate that many of our products will be sold through alliance and supplier partners. If alliance or supplier agreements are cancelled, modified or delayed, if alliance or supplier partners decide not to purchase our products or purchase only limited quantities of our products, or if we are unable to enter into additional alliance or supplier agreements, our ability to produce and sell our products and, therefore, our ability to generate revenues, could be adversely affected.

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**Failure to license new technologies could impair our new product development**

Our SSP Solution Suite is a collection of technologies, some of which are licensed from our alliance and supplier partners. As a result, our ability to license new technologies from third parties is and will continue to be critical to our ability to offer a complete suite of products that meets customer needs and technological requirements. Some of our licenses do not run for the length of the patent for the technology. We may not be able to renew our existing licenses on favorable terms, or at all. If we lose the rights to a patented technology, we may need to stop selling certain of our products or redesign our products or lose a competitive advantage. Potential competitors could license technologies that we fail to license and potentially erode our market share for certain products.

**If PKI technology is compromised, our business would be adversely affected**

Many of our products are based on PKI technology. The security afforded by this technology depends on the integrity of a user's private key, which depends in part, on the application of algorithms, or advanced mathematical factoring equations. The occurrence of any of the following could result in a decline in demand for our data security products:

Any significant advance in techniques for attacking PKI systems, including the development of an easy factoring method or faster, more powerful computers;

publicity of the successful decoding of cryptographic messages or the misappropriation of private keys; and

government regulation limiting the use, scope or strength of PKI.

**Should our stated stockholders' equity fall below \$10 million or our stock price trade below \$1.00 we may be de-listed by The Nasdaq National Market**

The listing requirements of The Nasdaq National Market require a company to maintain a minimum net stockholders' equity and a minimum trading price. At March 31, 2002 our stockholders' equity was \$13.7 million and on May 17, 2002, closing sale price of a share of our common stock was \$1.78. Should our stockholders' equity be decreased by further losses or should our stock price fall below \$1.00, Nasdaq may take steps to de-list our stock from The Nasdaq National Market.

**Recently issued securities contain full ratchet anti-dilution provisions which could cause large numbers of shares of our common stock to be issued in the future**

Convertible notes issued by us in December 2001 and April 2002 contain full ratchet anti-dilution provisions, and we are currently seeking to raise additional capital on similar terms. This means that if we issue common stock or securities convertible into or exercisable for common stock at an effective price less than the conversion price, the conversion price of the notes is automatically reduced to the effective price of the newly issued securities. While we have no current plans to do so, future market conditions and cash needs may require us to issue securities at a lower price. If we do so, the new, lower effective conversion price of the convertible notes would cause even more shares of our common stock to be issuable, creating the possibility of significant dilution of our earnings per share.

**If use of the Internet and other communication networks based on Internet protocols does not continue to grow, demand for our products may not increase**

Increased demand for our products depends in large part on the continued growth of the Internet and Internet protocol-based networks and the widespread acceptance and use of these mediums for electronic commerce and communications. Because electronic commerce and communications over these networks are evolving, we cannot predict the size of the market and its sustainable growth rate. A number of factors may affect market size and growth rate, including:

the use of electronic commerce and communications may not increase, or may increase more slowly than we expect;

the Internet infrastructure and communications services to support electronic commerce may not be able to continue to support the demands placed on it by continued growth; and

the growth and reliability of electronic commerce and communications could be harmed by delays in development or adoption of new standards and protocols to handle increased levels of activity or by increased governmental regulation.

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**We face intense competition from a number of sources**

The markets for our products and services are intensely competitive and, as a result, we face significant competition from a number of different sources. We may be unable to compete successfully as many of our competitors are more established, benefit from greater name recognition and have substantially greater financial, technical and marketing resources than we have. In addition, there are smaller companies and start-up companies that we compete with from time to time. We also expect competition to increase as a result of consolidation in the information security technology and product reseller industries.

**Third parties could obtain access to our proprietary information or independently develop similar technologies because of the limited protection for our intellectual property**

Our business, financial condition and operating results could be adversely affected if we are unable to protect our intellectual property rights. Notwithstanding the precautions we take, third parties may copy or obtain and use our proprietary technologies, ideas, know-how and other proprietary information without authorization or independently develop technologies similar or superior to our technologies. In addition, the confidentiality and non-competition agreements between us and our employees, distributors and clients may not provide meaningful protection of our proprietary technologies or other intellectual property in the event of unauthorized use or disclosure. Policing unauthorized use of our technologies and other intellectual property is difficult, particularly because the global nature of the Internet makes it difficult to control the ultimate destination or security of software or other data transmitted. Furthermore, the laws of other jurisdictions may afford little or no effective protection of our intellectual property rights.

**If we are unable to raise additional capital to fund our future operations, our business will be harmed**

If we are unable to obtain additional capital to fund operations when needed, our product development efforts would be adversely affected, causing our business, operating results, financial condition and prospects to be materially harmed. If we undertake or accelerate significant research and development projects for new products, we may require additional outside financing. We expect that, to meet our long-term needs, we will need to raise substantial additional funds through the sale of equity securities or the incurrence of additional debt or through collaborative arrangements. Any additional equity financing may be dilutive to stockholders, and debt financing, if available, may involve restrictive covenants. Collaborative arrangements, if necessary to raise additional funds, may require us to relinquish rights to certain technologies, products or marketing territories. We have forecast operations for the year 2002 and project a need for cash in excess of \$10.0 million. While we closed a financing of \$5.0 million on April 16, 2002, this will not be adequate if we cannot access our accounts receivable credit line, receive extended terms from vendors, or raise additional capital. Additionally, if our sales are less than forecast or expenses higher than forecast, our cash needs may be higher than our current forecast. Our failure to raise capital when needed could have an adverse effect on our business, operating results, financial condition and prospects.

**If we do not respond to rapid technological changes, our product and service offerings could become obsolete**

If we are unable to modify existing products and develop new products that are responsive to changing technology and standards and meet customer needs in a timely and cost effective manner, our business could be adversely affected. The markets we serve are characterized by rapidly changing technology, emerging industry standards and frequent introduction of new products. The introduction of products embodying new technologies and the emergence of new industry standards may render our products obsolete or less marketable. The process of developing our products and services is extremely complex and requires significant continuing development efforts.

**If we fail to establish and maintain strategic relationships, our ability to develop and market our products would be adversely affected**

The loss of any of our existing strategic relationships, or the inability to create new strategic relationships in the future, could adversely affect our ability to develop and market our products. We depend upon our partners to develop and market products and to fund and perform their obligations as contemplated by our agreements with them. We do not control the time and resources devoted by our partners to these activities. These relationships may not continue or may require us to spend significant financial, personnel and administrative resources from time to time. We may not have the resources available to satisfy our commitments, which may adversely affect our strategic relationships. Further, our products and services may compete with the products and services of our strategic partners. This competition may adversely affect our relationships with our strategic partners, which could adversely affect our business.

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### **We may face claims of infringement of proprietary rights**

There is a risk that our products infringe the proprietary rights of third parties. In addition, whether or not our products infringe on proprietary rights of third parties, infringement or invalidity claims may be asserted or prosecuted against us and we could incur significant expense in defending them. If any claims or actions are asserted against us, we may be required to modify our products or seek licenses for these intellectual property rights. We may not be able to modify our products or obtain licenses on commercially reasonable terms, in a timely manner or at all. Our failure to do so could adversely affect our business.

### **A security breach of our internal systems or those of our customers could harm our business**

Since we provide security for Internet and other digital communication networks, we may become a greater target for attacks by computer hackers. We will not succeed unless the marketplace is confident that we provide effective security protection for Internet and other digital communication networks. Networks protected by our products may be vulnerable to electronic break-ins. Because the techniques used by computer hackers to access or sabotage networks change frequently and generally are not recognized until launched against a target, we may be unable to anticipate these techniques. Although we have not experienced any act of sabotage or unauthorized access by a third party of our internal network to date, if an actual or perceived breach of security for Internet and other digital communication networks occurs in our internal systems or those of our end-user customers, regardless of whether we caused the breach, it could adversely affect the market perception of our products and services. This could cause us to lose customers, resellers, alliance partners or other business partners.

### **Our business may be the target of cyber terrorist activities, or our revenues may be affected by the affect of cyber terrorist activities on our customers and/or employees**

The full effects of the events on September 11, 2001 have not been determined. The ripple effects throughout the economy may have an affect on our potential commercial customers, or their ability to purchase our products and services. Additionally, because we provide security products to the United States government, we may be targeted by cyber terrorist groups for the follow-up activities threatened against the United States based targets.

### **Doing business with the U.S. government entails many risks, which could adversely affect us**

Sales to U.S. government agencies accounted for 72% and 34% of our consolidated revenue for the twelve month period ended December 31, 2001 and the three month period ended March 31, 2002, respectively. Our sales to these agencies are subject to risks, including:

early termination of our contracts;

disallowance of costs upon audit; and

the necessity to participate in competitive bidding and proposal processes, which is costly, time consuming and may result in unprofitable contracts.

In addition, the government may be in a position to obtain greater rights with respect to our intellectual property than we would grant to other entities. Government agencies also have the power, based on financial difficulties or investigations of its contractors, to deem contractors unsuitable for new contract awards. Because we engage in the government contracting business, we have been and will be subject to audits and may be subject to investigation by governmental entities. Failure to comply with the terms of any of our governmental contracts could result in substantial civil and criminal fines and penalties, as well as our suspension from future government contracts for a significant period of time, any of which could adversely affect our business.

### **Our quarterly operating results may fluctuate significantly**

Our quarterly operating results may fluctuate significantly as a result of a variety of factors, many of which are outside our control. These factors include:

the length of our customer commitments;

patterns of information technology spending by customers;

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the timing, size, mix and customer acceptance of our product and service offerings and those of our competitors;

the timing and magnitude of required capital expenditures; and

the need to use outside contractors to complete some assignments.

**Delays in deliveries from our suppliers or defects in goods or components supplied by our vendors could cause revenues to decline and adversely affect our operating results**

We rely on a limited number of vendors for certain components for the products we are developing that will comprise the SSP Solution Suite. If we are unable to purchase these components, this may delay or prevent product shipments and result in a loss of sales. In addition, if any components have undetected flaws, this could lead to unanticipated costs to repair or replace these parts. This could cause a loss of revenue, which would adversely affect our results of operations. We may not be able to replace any of our supply sources on economically advantageous terms. Further, if we experience price increases for the components for our products, we will experience declines in our gross margins.

**A default under our secured credit arrangements could result in a foreclosure of our assets by our creditors**

All of our assets are pledged as collateral to secure portions of our debt. This means that if we default on our secured debt obligations, our indebtedness could become immediately due and payable and the lenders could foreclose on our assets.

**Our inability to find alternative suppliers of components may adversely affect our business**

Some of the components incorporated into our products are produced by other vendors. We currently purchase some of these components from a single supplier, thus presenting a risk that they may not be available on commercially reasonable terms in the future or at all. Our inability to develop alternative sources, if necessary, may require us to re-design certain products, which could result in delays or reductions in product shipments that could adversely affect our business.

**We depend on key management personnel**

Our success will depend largely on the continuing efforts of our executive officers and senior management. Our business may be adversely affected if the services of any of our key personnel become unavailable to us. There is a risk that these individuals will not continue to serve for any particular period of time. While we have obtained a \$3 million key person life insurance policy on the life of Kris Shah, our co-chairman and co-chief executive officer, this amount may not be sufficient to offset the loss of his service. We have not yet obtained any such policies on the lives of our other key executives.

**There is significant competition in our industry for highly skilled employees, and our failure to attract and retain technical personnel would adversely affect our business**

We may not be able to attract or retain highly skilled employees. Our inability to hire or retain highly qualified individuals may impede our ability to develop, install, implement and service our software and hardware systems, customers and potential customers or efficiently conduct our operations, all of which may adversely affect our business. The data security and networking solution industries are characterized by a high level of employee mobility, and the market for highly qualified individuals in the computer-related fields is intense. This competition means there are fewer highly qualified employees available to hire and the costs of hiring and retaining these individuals are high. Even if we are able to hire these individuals, we may be unable to retain them. Furthermore, there is increasing pressure to provide technical employees with stock options and other equity interests, which may dilute earnings per share.

**We may be exposed to potential liability for actual or perceived failure to provide required products or services**

Products as complex as those we offer may contain undetected errors or result in failures when first introduced or when new versions are released. Despite our product testing efforts and testing by current and potential customers, it is possible that errors will be found in new products or enhancements after commencement of commercial shipments. The occurrence of product defects or errors could result in adverse publicity, delay in product introduction, diversion of resources to remedy defects, loss of or a delay in market acceptance or claims by customers against us, or could cause us to incur additional costs, any of which could adversely affect our business.



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Because our customers rely on our products for critical security applications, we may be exposed to potential liability claims for damage caused to an enterprise as a result of an actual or perceived failure of our products. An actual or perceived breach of enterprise network or data security systems of one of our customers, regardless of whether the breach is attributable to our products or solutions, could adversely affect our business reputation.

Furthermore, our failure or inability to meet a customer's expectations in the performance of our services, or to do so in the time frame required by the customer, regardless of our responsibility for the failure, could:

result in a claim for substantial damages against us by the customer;

discourage customers from engaging us for these services; and

damage our business reputation.

In addition, as a professional services provider, a portion of our business involves employing people and placing them in the workplace of other businesses. Therefore, we are also exposed to liability for actions taken by our employees while on assignment.

### **Our efforts to expand international operations are subject to a number of risks**

We are currently seeking to increase our international sales. Our inability to maintain or to obtain federal or foreign regulatory approvals relating to the import or export of our products on a timely basis could adversely affect our ability to expand our international business. Additionally, our international operations could be subject to a number of risks, any of which could adversely affect our future international sales, including:

increased collection risks;

trade restrictions;

export duties and tariffs;

uncertain political, regulatory and economic developments; and

inability to protect our intellectual property rights.

### **Our ability to produce the Forté PKI card on a timely and cost-effective basis depends on the availability of a computer chip from a third-party supplier, with whom we do not expect to maintain a supply agreement**

Any inability to receive adequate supplies of Atmel Corporation's specially designed Forté microprocessor would adversely affect our ability to sell the Forté PKI card. We do not anticipate maintaining a supply agreement with Atmel for the Forté microprocessor. If Atmel were unable to deliver the Forté microprocessor for a lengthy period of time or terminated its relationship with us, we would be unable to produce the Forté PKI card until we could design a replacement computer chip for the Forté microprocessor. We anticipate this would take substantial time and resources to complete.

### **There is a lawsuit pending against our wholly-owned subsidiary, Pulsar, that, if resolved against Pulsar, could adversely affect our business**

There is a lawsuit pending against Pulsar that, if resolved against Pulsar, could materially and adversely affect our financial condition. This suit was brought by G2 Resources, Inc. alleging breach of contract by Pulsar. This suit was dismissed for lack of prosecution, but G2 Resources, Inc. has refiled the suit.

In addition, during the second quarter of 2001 Microsoft notified us regarding the alleged sales of unlicensed copies of Microsoft Office. The software in question was purchased from a major computer hardware manufacturer and was resold to one of our customers in a package that included both hardware and software. We are currently investigating the matter, and do not anticipate that the outcome will have a material impact on our results of operations, financial condition or liquidity.

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**We have anti-takeover defenses that could delay or prevent an acquisition and could adversely affect the price of our common stock**

Our certificate of incorporation and bylaws contain provisions that may deter a takeover or a change in control or prevent an acquisition not approved by our board of directors, or that may adversely affect the price of our common stock.

**Governmental regulations affecting security of Internet and other digital communication networks could limit the market for our products and services**

The United States and other foreign governments have imposed controls, export license requirements and restrictions on the import or export of some technologies, including encryption technology. Any additional governmental regulation of imports or exports or failure to obtain required export approval of our encryption technologies could delay or prevent the acceptance and use of encryption products and public networks for secure communications and could limit the market for our products and services. In addition, some foreign competitors are subject to less rigorous controls on exporting their encryption technologies and, as a result, they may be able to compete more effectively than us in the United States and in international security markets for Internet and other digital communication networks. In addition, certain governmental agencies, such as the Federal Communications Commission, periodically issue regulations governing the conduct of business in telecommunications markets that may negatively affect the telecommunications industry and us.

**A small number of stockholders, who include certain of our officers and directors, have the ability to control stockholder votes**

Kris Shah, Marvin Winkler, their affiliates and certain family members own, in the aggregate, approximately 63.3% of our outstanding common stock. These stockholders, if acting together, have the ability to elect our directors and to determine the outcome of corporate actions requiring stockholder approval, irrespective of how our other stockholders may vote. This concentration of ownership may also have the effect of delaying or preventing a change in control of our company.

*Risks Related to the Acquisition*

**The anticipated benefits of the Acquisition may not be realized**

The anticipated benefits of the Acquisition may not be realized for a variety of reasons. For example, the anticipated increase in sales resulting from the combined efforts and combined distribution channels may not be realized because the delay in global economic recovery has caused the postponement of buying decisions on the part of many commercial customers and potential customers. This, in turn, has caused us to make a number of personnel cutbacks, the effect of which may be that we will be unable to devote the resources to the combined distribution channels that we had expected.

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**Unanticipated costs relating to the Acquisition could reduce our future earnings or increase our future losses.**

We believe that we reasonably estimated the likely costs of integrating our operations with the operations of BIZ and the incremental costs of operating as a combined company. It is possible, however, that unexpected costs or unexpected future operating expenses, such as increased personnel costs, as well as other types of unanticipated developments, could adversely impact our business and profitability.

**Acquisition-related accounting charges may delay or reduce our profitability**

We have accounted for the Acquisition as a purchase. Under the purchase method of accounting, the purchase price is allocated to the fair value of the identifiable tangible and intangible assets and liabilities that we acquired from BIZ. The excess of the purchase price over BIZ's tangible net assets results in intangible assets for us that will have to be amortized over their useful lives with the exception of goodwill based on Statement 142 which we adopted at the beginning of fiscal year 2002. In addition, we incurred an in-process research and development charge of \$1.6 million in connection with the Acquisition. As a result, we will incur accounting charges from the Acquisition that may delay and reduce our profitability. We also incurred charges of \$36.3 million to record the impairment in value of assets acquired.

**Recently issued FASB statements require us to evaluate the fair values of intangible assets and goodwill that we acquired in the Acquisition that could result in significant charges to our earnings and may adversely affect the market price of our common stock**

In July 2001, the Financial Accounting Standards Board ( FASB ) issued Statement 141, Business Combinations , and Statement 142, Goodwill and Other Intangible Assets. The changes included in these statements require companies to perform impairment tests on goodwill and certain intangibles using a fair value approach rather than allowing companies to amortize goodwill and certain intangibles over their estimated useful lives. We are now required to evaluate periodically whether intangible assets and goodwill that we acquired in the Acquisition have fair values that meet or exceed the amounts recorded on our balance sheet. We cannot predict whether or when there will be an additional impairment charge, or the amount of such charge, if any. However, if the charge is significant, it could cause the market price of our common stock to decline. In addition, beginning in fiscal 2002, Statement 142 eliminated recurring amortization charges which removes certain intangible assets and goodwill from our balance sheet, and such amounts will remain permanently on our balance sheet unless future evaluations require us to record impairment charges.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We own Class A common stock of Wave, which is classified as trading securities. Wave's Class A common stock is traded on The Nasdaq National Market and the increase or decrease in value of the stock is included in our statement of operations, together with the gain or loss on sales of the Wave shares.

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PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are involved from time to time in routine litigation that arises in the ordinary course of business.

In April 2002, there was a lawsuit filed against us by Dell Marketing, LLC pertaining to overdue amounts for computer products purchased for resale through Pulsar. The suit asserted a claim in the amount of approximately \$322,000. Subsequently the past due invoices were satisfied in full and the parties have executed settlement papers that have been submitted to the court.

ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits.

None.

(b) Reports on Form 8-K.

None.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 20, 2002

SSP SOLUTIONS, INC.

By */s/* MARVIN J. WINKLER

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Marvin J. Winkler  
Co-Chairman of the Board of Directors,  
Director and Co-Chief Executive Officer  
(Principal Executive Officer)

By */s/* KRIS SHAH

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Kris Shah  
Co-Chairman of the Board of Directors,  
Director and Co-Chief Executive Officer  
(Principal Executive Officer)

By */s/* THOMAS E. SCHIFF

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Thomas E. Schiff  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer and Principal Accounting Officer)

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