

INKTOMI CORP  
Form 10-Q/A  
January 16, 2003

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Form 10-Q/A**

**Amendment No. 1**

þ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2002**

**Commission file number 0-24339**

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**Inktomi Corporation**

*(Exact name of Registrant as specified in its charter)*

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**Delaware**  
*(State of Incorporation)*

**94-3238130**  
*(I.R.S. Employer  
Identification No.)*

**4100 East Third Avenue**

**Foster City, California 94404**  
*(Address of principal executive offices)*

**(650) 653-2800**

*(Registrant's telephone number, including area code)*

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes þ No o

The number of shares outstanding of the Registrant's Common Stock, \$0.001 par value, as of July 31, 2002 was 146,355,996.

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**Explanatory Note**

The Amendment No. 1 to Inktomi's Quarterly Report on Form 10-Q/A is being filed in order to amend Items 1 and 2 of Part I of the Inktomi's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 in order to change the presentation of certain line items on Inktomi's Financial Statements and to supplement the disclosure provided in Items 1 and 2 relating to, among other things, certain restructurings implemented by Inktomi in fiscal 2002 and 2001, the discussion of Inktomi's Other Income, Net, certain impairment charges recorded by Inktomi, Inktomi's banking and loan arrangements, Inktomi's stock option exchange program, Management's discussion and analysis of financial condition and results of operations as well as the discussion of certain risks and uncertainties that may affect Inktomi's operating results. These amendments have not adversely affected the financial information presented herein. Unless otherwise specifically set forth herein, information contained in this Form 10-Q/A speaks only to matters existing at June 30, 2002. For additional or more current information about Inktomi, please refer to Inktomi's public filings made with the Securities and Exchange Commission after June 30, 2002.

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**INKTOMI CORPORATION**

**FORM 10-Q/A**

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This report on Form 10-Q/A and other oral and written statements made by the Company to the public contain and incorporate forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934. When used in this report, the words anticipate, believe, expect, intend, may, will and similar expressions identify forward-looking statements. Forward-looking statements in this report include, but are not limited to, those relating to the general direction of our business; our ability to successfully penetrate the information retrieval market; our ability to continue to support the service provider market; our success generating sales through our alliances and partners; our ability to introduce new products and services and enhance existing products and services to meet customer needs; the changing composition and purchasing trends of our customer base; the composition of our revenues; our expected expenses for future periods; the outcome of our restructuring efforts; our ability to improve our sales and distribution capabilities; our focus on both domestic and international markets; our ability to develop and maintain productive relationships with providers of leading technologies; the possibility of acquiring complementary businesses, products, services and technologies; and the conditions of markets that impact our business. Although we believe our plans, intentions and expectations reflected in these forward-looking statements are reasonable, we can give no assurance that these plans, intentions or expectations will be achieved. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained in this report. Important factors that could cause actual results to differ materially from our forward-looking statements are set forth in this report under the headings Factors Affecting Operating Results, Management's Discussion and Analysis of Financial Condition and Results of Operations and in other reports filed with the Securities and Exchange Commission. These factors are not intended to represent a complete list of the general or specific factors that may affect us. Other factors, including general economic factors and business strategies, may be significant, presently or in the future, and the factors set forth in this report may affect us to a greater extent than indicated. You should not rely on these forward-looking statements, which reflect our position as of the date of this report. We do not assume any obligation to revise forward-looking statements.

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****INKTOMI CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

	For the Three Months Ended June 30,		For the Nine Months Ended June 30,	
	2002	2001	2002	2001
	(Unaudited)		(Unaudited)	
	(In thousands, except per share amounts)			
Revenues				
Licenses	\$ 4,772	\$ 20,068	\$ 37,032	\$ 88,965
Web search services	13,139	11,374	35,562	39,276
Maintenance services	4,470	4,745	13,225	15,789
Other services	1,440	3,373	6,437	15,519
Total revenues	23,821	39,560	92,256	159,549
Cost of Revenues				
Licenses	882	1,845	2,932	4,576
Web search services	3,608	6,369	11,304	19,081
Maintenance services	1,119	1,544	3,587	4,640
Other services	1,044	1,635	4,468	10,727
Total cost of revenues	6,653	11,393	22,291	39,024
Gross Profit	17,083	27,917	69,455	119,775
Operating expenses				
Sales and marketing	17,224	29,837	57,434	112,323
Research and development	13,635	17,776	41,191	61,557
General and administrative	2,973	5,733	12,373	18,469
Impairment of intangibles and other assets	200,865	42,315	202,615	42,315
Amortization of intangibles and other assets	16,709	18,353	50,127	53,869
Restructuring	2,220	5,249	80,840	5,249
Acquisition related costs				19,497
Purchase in-process research and development				430
Total operating expenses	253,626	119,263	444,580	313,709
Operating loss	(236,458)	(91,096)	(374,615)	(193,184)
Impairment of investments		(65,895)		(65,895)
Other income, net	901	2,101	5,992	8,416
Loss before income tax provision	(235,557)	(154,890)	(368,623)	(250,663)
Income tax provision	(118)	(141)	(540)	(793)
Net loss	\$ (235,675)	\$ (155,031)	\$ (369,163)	\$ (251,456)

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Net loss per share Basic and diluted net loss per share	\$ (1.62)	\$ (1.22)	\$ (2.61)	\$ (2.00)
Shares used in calculating basic and diluted net loss per share	145,666	126,755	141,304	125,590

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## INKTOMI CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

	June 30, 2002	September 30, 2001
	(Unaudited)	
	(In thousands, except per share amounts)	
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 15,316	\$ 18,518
Short-term investments	74,708	65,995
	<u>90,024</u>	<u>84,513</u>
Total cash and cash equivalents and short-term investments	90,024	84,513
Accounts receivable, net	14,323	22,449
Prepaid expenses and other current assets	6,616	5,915
	<u>110,963</u>	<u>112,877</u>
Total current assets	110,963	112,877
Restricted cash	128,957	128,957
Investments in equity securities	1,381	1,381
Property and equipment, net	52,921	76,101
Intangibles and other assets, net	5,173	259,472
Loans to related parties	6,009	4,335
	<u>304,023</u>	<u>583,123</u>
Total assets	\$ 304,023	\$ 583,123
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities		
Accounts payable	\$ 10,324	\$ 7,979
Accrued liabilities	45,293	58,646
Deferred revenue	27,667	34,610
Current portion of notes payable	15,375	2,500
Current portion of capital lease obligations	1,469	1,470
	<u>100,128</u>	<u>105,205</u>
Total current liabilities	100,128	105,205
Notes payable, less current portion	4,231	4,231
Capital lease obligations, less current portion	432	1,418
Other liabilities	34,136	288
	<u>134,696</u>	<u>111,142</u>
Total liabilities	134,696	111,142
Commitments and contingencies (Note 6)		
Stockholders' equity		
Common Stock, \$0.001 par value; 1,500,000 authorized at June 30, 2002 and September 30, 2001; 146,292 and 129,110 outstanding at June 30, 2002 and September 30, 2001	146	129
Additional paid-in capital	950,569	897,241
Deferred compensation and other	(7,658)	(20,824)
Accumulated other comprehensive loss	(2,547)	(2,545)
Accumulated deficit	(771,183)	(402,020)
	<u>169,327</u>	<u>471,981</u>
Total stockholders' equity	169,327	471,981
Total liabilities and stockholders' equity	\$ 304,023	\$ 583,123



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The accompanying notes are an integral part of these condensed consolidated financial statements.

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## INKTOMI CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	For the Nine Months Ended June 30,	
	2002	2001
	(Unaudited) (In thousands)	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net loss	\$(369,163)	\$(251,456)
Adjustments to reconcile net loss to net cash used in operating activities:		
Restructuring	80,840	5,016
Amortization of intangibles and other assets	50,127	53,869
Depreciation and amortization	19,800	23,824
Stock based compensation	4,646	8,519
Impairment of intangibles and other assets	202,615	42,315
Impairment of investments		65,895
Impairment of property and equipment	791	198
Provision for doubtful accounts	(222)	6,801
Changes in assets and liabilities:		
Accounts receivable	8,348	19,298
Prepaid expenses and other assets	2,630	(5,552)
Accounts payable	2,345	(3,348)
Accrued liabilities and other	(46,936)	(644)
Deferred revenue	(6,943)	(17,878)
	<u>(51,122)</u>	<u>(53,143)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property and equipment	(10,820)	(28,052)
Purchases of short-term investments	(183,460)	(540,430)
Proceeds from sales of short-term investments	174,519	628,224
Purchases of investments in equity securities	(500)	(4,247)
Restriction of cash for lease agreements		(9,341)
Proceeds from sales of investments in equity securities	2,177	
Loans to related parties	(7,700)	(2,600)
Payments received on loans to related parties	4,252	
Acquisition of a company, net of acquired cash		(23,500)
	<u>(21,532)</u>	<u>20,054</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Payments on notes payable	(2,356)	(9,106)
Proceeds from notes payable	11,000	7,500
Payments on obligations under capital leases	(987)	(2,282)
Proceeds from issuance of common stock, net of issuance costs	52,839	455
Proceeds from exercises of stock options and warrants	9,026	7,088
Proceeds from notes receivable for stock		65
	<u>69,522</u>	<u>3,720</u>
Effect of exchange rates on cash and cash equivalents	(70)	(836)
	<u>(3,202)</u>	<u>(30,205)</u>
Decrease in cash and cash equivalents	(3,202)	(30,205)
Cash and cash equivalents at beginning of period	18,518	41,879

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Cash and cash equivalents at end of period	\$ 15,316	\$ 11,674
SUPPLEMENTAL CASH FLOW INFORMATION		
Net assets (liabilities) acquired for Common Stock as a result of purchase acquisition	\$	\$ (1,845)
Assets acquired under capital leases	\$	\$ 995

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)****Note 1. The Company and Basis of Presentation**

Inktomi Corporation ( Inktomi or the Company ) was incorporated in California in February 1996 and reincorporated in Delaware in February 1998. We develop and market information retrieval software and services for global enterprises, service providers and corporate portals. In addition, we license and support network infrastructure software and services.

We have prepared the condensed consolidated financial statements included herein pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the condensed consolidated financial statements reflect all adjustments that are necessary for the fair presentation of results for the periods shown. The results of operations for such periods are not necessarily indicative of the results expected for the full fiscal year or for any future period. These financial statements should be read in conjunction with our audited consolidated financial statements and notes thereto included in our annual report on Form 10-K for the year ended September 30, 2001 filed with the SEC on December 31, 2001.

The accompanying condensed consolidated financial statements include the accounts of Inktomi Corporation and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated. Historical financial information including weighted average shares outstanding and loss per share amounts have been restated to reflect all stock splits and acquisitions accounted for as poolings of interest. Certain prior period balances have been reclassified to conform to the current period presentation.

In June 2001, we acquired eScene Networks, Inc. ( eScene ), a developer of advanced streaming media applications and services. The following unaudited pro forma information reflects the results of operations for the quarter and nine month periods ended June 30, 2001, as if the acquisition of eScene had occurred on October 1, 2000, and after giving effect to purchase accounting adjustments, principally amortization of goodwill and other intangibles. We have not presented the pro forma financial information for the Adero asset purchase (December 2000) required under APB No. 16 since we have effectively ceased the assumed operator role of the acquired Adero division, Content Bridge, and have recognized the related full impairment of goodwill and other assets.

These unaudited pro forma results have been prepared for comparative purposes only and may not be indicative of future operating results (in thousands, except per share data).

	<b>For the Three Months Ended June 30, 2001</b>	<b>For the Nine Months Ended June 30, 2001</b>
Pro forma revenues	\$ 39,882	\$ 159,978
Pro forma net loss	(158,275)	(258,650)
Pro forma basic and diluted net loss per share	\$ (1.24)	\$ (2.04)

**Note 2. Public Offering**

In November 2001, we completed a public offering of our Common Stock in which we sold approximately 13.2 million shares raising net proceeds after issuance costs and underwriters' discounts of \$52.8 million.

**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Note 3. Restructurings**

For the nine month period ended June 30, 2002, we accrued \$80.8 million of restructuring charges. At June 30, 2002, \$52.2 million remained outstanding as an accrued liability on our balance sheet.

***Fiscal 2002 Third Quarter Restructuring***

In April 2002, we announced a restructuring and a workforce reduction of approximately 50 employees to reduce our operating expenses to adjust to lower revenue levels. Headcount in all of our functional areas was affected by the reduction. As a result of this workforce reduction, we incurred a charge of \$2.2 million comprised of cash-related severance costs and underutilized space. As of June 30, 2002, we had paid \$1.0 million of cash-related severance costs and approximately \$1.2 million of the restructuring accrual remained outstanding as an accrued liability on our balance sheet for cash-related severance and under-utilized space. These payouts are expected to be made over the next six to nine months.

The following table sets forth an analysis of the components of the fiscal 2002 third quarter restructuring charge and the payments made against the accrual through June 30, 2002 (in thousands):

	<u>Severance Related</u>	<u>Underutilized Space</u>	<u>Total</u>
Restructuring Provision:			
Severance related	\$ 1,952	\$	\$ 1,952
Committed excess facilities		268	268
	<u>1,952</u>	<u>268</u>	<u>2,220</u>
Cash paid	(1,007)		(1,007)
	<u>945</u>	<u>268</u>	<u>1,213</u>
Accrual balance at June 30, 2002	\$ 945	\$268	\$ 1,213

***Fiscal 2002 Second Quarter Restructuring***

In April 2000, we entered into a lease agreement commencing January 1, 2002 for 381,050 square feet of office space in two mid-rise office buildings known as Parkside Towers in Foster City, California. Payments under the lease commenced on January 1, 2002, when the property was delivered to Inktomi by the developer and continue over the lease term ending October 31, 2014 for one building and October 31, 2016 for the second building. As of June 30, 2002, aggregate payments to be made under the lease were approximately \$315.7 million over the remaining lease term.

During the quarter ended March 31, 2002, we completed our assessment of our current and future anticipated needs for operating facilities and adopted a plan to consolidate our operating facilities. In accordance with this plan, we recorded a restructuring charge of \$74.6 million during the quarter ended March 31, 2002 related to the abandonment of our lease for 381,050 square feet of office space at Parkside Towers described above. Lease abandonment costs for this facility were estimated to include the remaining lease liabilities through the term of the lease, impairment of leasehold improvements, estimated future leasehold improvements and brokerage fees offset by estimated sublease income. Estimates related to sublease costs and income are based on assumptions regarding the period required to locate sub-lessees and sublease rates which were derived from market trend information provided by a commercial real estate broker. These estimates will be reviewed on a periodic basis and to the extent that these assumptions materially change due to changes in the market, the ultimate restructuring expense for the abandoned facility could be adjusted. Of the \$11.4 million in restructuring charges that have been paid through June 30, 2002, \$7.1 million was paid during the quarter ended June 30, 2002. As of June 30, 2002, approximately \$50.9 million of the restructuring accrual remained

outstanding.

**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table sets forth an analysis of the components of the fiscal 2002 second quarter restructuring charge and the payments made against the accrual through June 30, 2002 (in thousands):

	<u>Abandoned Space</u>	<u>Asset Write-offs</u>	<u>Total</u>
<b>Restructuring Provision:</b>			
Remaining lease liabilities	\$ 284,615	\$	\$ 284,615
Estimated future leasehold improvements	3,781		3,781
Brokerage fees	3,792		3,792
Estimated sublease income	(229,895)		(229,895)
Leasehold improvement impairment		12,315	12,315
	<u>62,293</u>	<u>12,315</u>	<u>74,608</u>
Cash paid	(11,432)		(11,432)
Non-cash charges		(12,315)	(12,315)
	<u>50,861</u>	<u>\$</u>	<u>50,861</u>
Accrual balance at June 30, 2002	\$ 50,861	\$	50,861
			<u>16,910</u>
Less: current portion			<u>16,910</u>
Accrued restructuring included in other long-term liabilities			<u>\$ 33,951</u>

***Fiscal 2002 First Quarter Restructuring***

During the quarter ended December 31, 2001, we announced and substantially completed a restructuring and a workforce reduction of approximately 115 employees to reduce our operating expenses to adjust to lower revenue levels. Headcount in all of our functional areas was affected by the reduction. As a result of this workforce reduction, we incurred a charge of \$4.0 million, including \$2.7 million of cash related charges for severance and underutilized space. The \$1.3 million non-cash write-down represents computer equipment consisting of \$0.5 million of abandoned assets from our London office, which was downsized as a result of this restructuring, and \$0.8 million of abandoned assets related to Content Bridge services which ceased being a revenue opportunity during the quarter.

Of the \$2.6 million in restructuring charges that have been paid through June 30, 2002, \$0.2 million was paid during the third quarter of fiscal 2002. The remaining accrual of approximately \$0.1 million for committed excess facilities is expected to be paid in the fourth quarter of fiscal 2002.

The following table sets forth an analysis of the components of the fiscal 2002 first quarter restructuring charge and the payments made against the accrual through June 30, 2002 (in thousands):

	<u>Severance Related</u>	<u>Asset Write-Offs</u>	<u>Underutilized Space</u>	<u>Total</u>
<b>Restructuring Provision:</b>				
Severance related	\$ 2,497	\$	\$	\$ 2,497
Property and equipment impairment		1,300		1,300
Committed excess facilities			215	215

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Total	2,497	1,300	215	4,012
Cash paid	(2,497)		(116)	(2,613)
Non-cash charges		(1,300)		(1,300)
Accrual balance at June 30, 2002	\$	\$	\$ 99	\$ 99



**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Fiscal 2001 Fourth Quarter Restructuring***

During the quarter ended September 30, 2001, we announced a restructuring and a workforce reduction of approximately 35 employees in order to reduce our operating expenses to adjust to lower revenue levels. The reduction in workforce primarily affected our employees working on wireless related products. As a result of this restructuring, we incurred a charge of approximately \$7.3 million in the quarter ended September 30, 2001, including \$6.6 million of cash related charges for severance and underutilized space. The \$0.7 million of non-cash write-offs represent abandoned Web search assets, net of salvage, for our London office.

Of the \$4.7 million of restructuring charges that have been paid through June 30, 2002, \$0.5 million was paid during our fiscal third quarter. The remaining accrual of approximately \$1.8 million for committed excess facilities is expected to be paid through September 2003.

The following table sets forth an analysis of the components of the fiscal 2001 fourth quarter restructuring charge and the payments made against the accrual through June 30, 2002 (in thousands):

	<u>Severance Related</u>	<u>Asset Write-Offs</u>	<u>Underutilized Space</u>	<u>Total</u>
Restructuring Provision:				
Severance related	\$ 2,201	\$	\$	\$ 2,201
Committed excess facilities			4,375	4,375
Property and equipment impairment		706		706
	<u>2,201</u>	<u>706</u>	<u>4,375</u>	<u>7,282</u>
Cash paid	(2,201)		(2,541)	(4,742)
Non-cash charges		(706)		(706)
Accrual balance at June 30, 2002	\$	\$	\$ 1,834	\$ 1,834
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>

***Fiscal 2001 Third Quarter Restructuring***

In the quarter ended June 30, 2001, we announced and completed a restructuring and a workforce reduction of approximately 200 employees to reduce our operating expenses to adjust to lower revenue levels. Headcount in all of our functional areas was affected by the reduction. As a result of this workforce reduction, we incurred a charge of \$5.2 million, including \$5.0 million of cash charges for severance, professional fees and committed excess facilities. The \$0.2 million of non-cash charges represent abandoned assets related to the Commerce division that was sold during the quarter ended March 31, 2001.

Of the \$5.0 million of restructuring charges that have been paid through June 30, 2002, \$0.1 million was paid for committed excess facilities during the third quarter of fiscal 2002. As of June 30, 2002, no amount remained outstanding as an accrued liability on our balance sheet.

**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table sets forth an analysis of the components of the fiscal 2001 third quarter restructuring charge and the payments made against the accrual through June 30, 2002 (in thousands):

	<u>Severance Related</u>	<u>Asset Write-Offs</u>	<u>Other Charges</u>	<u>Total</u>
<b>Restructuring Provision:</b>				
Severance related	\$ 3,999	\$	\$	\$ 3,999
Professional fees			601	601
Committed excess facilities			416	416
Property and equipment impairment		198		198
	<u>3,999</u>	<u>198</u>	<u>1,017</u>	<u>5,214</u>
Cash paid	(3,999)		(1,017)	(5,016)
Non-cash charges		(198)		(198)
	<u></u>	<u></u>	<u></u>	<u></u>
Accrual balance at June 30, 2002	\$	\$	\$	\$
	<u></u>	<u></u>	<u></u>	<u></u>

**Note 4. Impairment of Intangibles and Other Assets**

We record impairments or write-downs of intangibles and other assets when events and circumstances indicate that an impairment assessment should be performed and that assessment indicates that there is an impairment. Events and circumstances that would trigger an impairment assessment include, but are not limited to, a significant decrease in the market value of an asset, sustained decrease in our market value relative to our net book value, a significant change in the manner or extent that an asset is used including a decision to abandon acquired products, services or technologies, a significant adverse change in operations or business climate affecting the asset not considered temporary, and historical operating or cash flow losses expected to continue for the foreseeable future associated with the asset. An asset is considered impaired when the undiscounted cash flows projected to be generated from the asset over its remaining useful life is less than the recorded amount of that asset. Impairment losses are measured based on the difference between the asset's fair value and carrying amount and are recorded as impairment write-downs in the consolidated statements of operations in the period that an indication of impairment arises.

At June 30, 2002, we recorded a charge of \$200.9 million in addition to the quarterly amortization of \$16.7 million to reflect the impairment of intangibles and other assets, primarily related to goodwill created from our purchase of Ultraseek, Inc. In fiscal 2000, we integrated Ultraseek's product offerings and operations into our entire organization and, therefore, the associated goodwill from this purchase transaction was accounted for as enterprise goodwill. In the quarter ended June 30, 2002, we experienced a sustained decline in our market capitalization to amounts well below our net book value. In addition, other factors occurred in the quarter ended June 30, 2002 that led us to assess whether an enterprise goodwill impairment charge was appropriate. In particular, America Online, one of our largest customers announced in April 2002, that it would not renew its Web search contract with Inktomi upon expiration in August 2002. In addition, we were experiencing continued negative cash flows during the third quarter ended June 30, 2002. We believe that both of these factors affected our overall enterprise value leading to further decreases in market capitalization. Because of these factors we recorded an enterprise goodwill impairment charge in the quarter related to the goodwill created from our purchase of Ultraseek.

During the three months ended December 31, 2001, we evaluated the remaining goodwill associated with our asset purchase from Adero in December 2000 and recorded a \$1.8 million charge to write-off the remaining net book value as there will be no further revenue streams related to this intangible asset.

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**INKTOMI CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 5. Calculation of Net Loss Per Share**

Shares of common stock used in computing basic and diluted net loss per share ( EPS ) are based on the weighted average shares of common stock outstanding in each period. Basic net loss per share is calculated by dividing net loss by the average number of outstanding shares of common stock during the period. Diluted net loss per share is calculated by adjusting the average number of outstanding shares of common stock assuming conversion of all potentially dilutive stock options and warrants under the treasury stock method. Excluded from the computation of diluted earnings per share for the quarter and nine months ended June 30, 2002 and 2001, are options and warrants to acquire 26.6 and 12.7 million shares, respectively, of common stock as their effects would be anti-dilutive.

**Note 6. Commitments and Contingencies**

On August 2, 2001, an amended complaint was filed by Network Caching Technology, L.L.C. in the United States District Court for the Northern District of California against Inktomi as well as other providers of caching technologies including Novell, Inc., Akamai Technologies, Inc., Volera, Inc., and Cacheflow, Inc. Plaintiff alleges that certain products marketed by Inktomi and the other defendants violate one or more patents owned by plaintiff. The complaint seeks compensatory and other damages and injunctive relief. We were served the complaint on August 7, 2001. We subsequently filed a response denying the allegations and asserting a number of defenses. At this time it is too early to estimate any potential losses from this action and whether this action may have a material impact on the results of operations. We are vigorously defending against this action.

On June 25, 2002, we entered into a Loan Modification Agreement with a bank that amended our existing loan arrangements with this bank. The Loan Modification Agreement allows for an increase in borrowings up to \$6.0 million to finance expenditures for various equipment, software, and furniture and fixtures. Borrowings under the Loan Modification Agreement are collateralized by all of the equipment, software and furniture and fixtures purchased with the proceeds of the loan, which bears interest at prime rate plus 35 basis points.

The agreement also contains a material adverse change clause whereby the Company will be in default under the loan agreement if any of the following conditions exist: (i) there occurs a material adverse change in the business operations or condition (financial or otherwise) of the Company, (ii) there is a material impairment of the prospect of repayment of any portion of the obligations outstanding under the loan facility, or (iii) there is a material impairment of the value or priority of the bank's security interest in the collateral.

The terms of the Loan Modification Agreement include various covenants that provide, among other things, (i) that we must maintain, on a monthly basis, a balance of unrestricted cash, unrestricted short term cash equivalents and unrestricted short term investments equal to 3.5 times the commitment amount, (ii) that we do not incur a net loss of more than \$37.0 million, \$36.5 million, \$32.0 million, \$22.0 million for the quarters ending June 30, 2002, September 30, 2002, December 31, 2002, March 31, 2003, respectively and \$15.0 million for the quarter ended June 30, 2003 and every quarter thereafter and (iii) that we maintain no less than \$6.0 million in cash deposits with the bank. We are currently in compliance with these covenants after receiving a waiver in July 2002 for a breach of the profitability covenant.

On July 31, 2002, we entered into a new Loan Modification Agreement with the bank. This agreement provides a waiver of the profitability covenant for the quarter ended June 30, 2002 to the extent that the default arose out of non-cash charges for the write-off of goodwill, non-cash lease expenses or other non-cash charges relating to the anticipated termination of the synthetic lease with respect to our Bayside facilities and our subsequent purchase of these facilities. We are in compliance with the conditions of this waiver as \$200.9 million of non-cash charges related to the impairment of goodwill and \$1.3 million of non-cash charges related to the synthetic lease residual value guarantee loss, are not included in the loss calculation used to

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**INKTOMI CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

measure compliance with this covenant. The loss without these non-cash charges is \$33.5 million for the quarter ended June 30, 2002.

In August 2000, we entered into a synthetic lease agreement for the land and facilities of our corporate headquarters, known as Bayside, in Foster City, California. Under the lease terms, we are required to pay lease payments for five years to the lessor. The payments are calculated based on a floating interest rate applied against a \$114 million principal value. The agreement was assigned to a third party lessor under the terms of a lease finance structure. This structure also required the creation and maintenance of a cash collateral account that limits the liquidity of \$119.6 million of our cash, which is classified as long-term on our balance sheet. During the term of the lease, we have a purchase option to buy the building for \$114 million plus breakup fees or to extend the lease. If we elect not to purchase the building or extend the lease term, we have guaranteed to compensate the lessor for the difference between the market value of the building and \$114 million, limited upwards to a maximum amount of \$101 million (residual value guarantee). The agreement qualifies for operating lease accounting treatment and, as such, the buildings are not included on our balance sheet.

Due to the declining commercial real estate market in the Bay Area, we believe that it is probable at the end of the lease term by August 2005 that the market value of Bayside will be less than the \$114 million guaranteed. We will accrue for this loss on a straight-line basis from April 1, 2002 to the end of the lease term. Accordingly we have accrued \$1.3 million in the quarter ended June 30, 2002 as the total estimated future probable loss amounted to \$18.8 million. This loss was based on the difference between the residual value guarantee amount and the value of the building determined through the use of estimated future sublease income at the end of lease term provided by a commercial real estate broker.

This agreement is subject to specific financial covenants that are reported to the lessor quarterly and relate to tangible net worth, fixed charge ratio, EBITDA, and minimum net cash balances. In the event that we are in default of these financial covenants, the lessor has the right to demand payment of the \$114 million principle value which is being held as long-term restricted cash and transfer the ownership of the building to us, which may trigger the recognition of a loss in our financial statements. At June 30, 2002, we were in violation of a financial covenant on our synthetic lease arrangement related to the Bayside facility. The covenant required a minimum level of profitability. We received a waiver from the financial institution through August 30, 2002 and are required under the waiver to exercise the purchase option under the arrangement. Unless we can replace the financial participants in the synthetic lease, we will exercise the purchase option on or before August 30, 2002. We are investigating other financial options for the Bayside facility, as well.

**Note 7. Related Party Transactions**

In March 2000, we provided a relocation loan to an officer of the Company totaling \$1.5 million. The officer left the Company in June 2001 and the loan was repaid in full in March 2002.

In March 2002 we began separation and severance discussions with an officer of the Company. As of March 31, 2002, we had accrued \$3.1 million related to this severance as a general and administrative expense. The severance agreement totaling \$3.1 million, which was executed by the parties in April 2002, provides for a general release of the Company in exchange for, among other things, the release of the officer's loan obligation of \$1.7 million. Any proceeds, up to \$1.0 million, from the sale of Company stock by the officer this calendar year will offset the final amount owed to the officer.

In December 2001, we provided loans to our Chief Executive Officer totaling \$4.7 million of which \$2.7 million was repaid prior to December 31, 2001. During the quarter ended March 31, 2002, we provided loans to our Chief Executive Officer totaling \$0.9 million of which \$0.1 was repaid prior to March 31, 2002. During the quarter ended June 30, 2002, we provided loans to our Chief Executive Officer totaling \$2.1 million. As of June 30, 2002, total loans outstanding and total accrued interest to our Chief Executive Officer were approximately \$4.9 and \$0.1 million, respectively. These loans are represented by full recourse

**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

promissory notes accruing interest at the rate of 6% per annum. Each loan, plus any accrued unpaid interest, will become due the earlier of either two years from the grant date of the individual loan or the date that our Chief Executive Officer leaves the Company. All after tax proceeds of compensatory bonuses and 50% of after tax proceeds from sales of Company stock must be used to pay down the loans outstanding. The first loans will become due in December 2003. These loans are included in loans to related parties. These loans were made pursuant to a \$5 million revolving line of credit approved by our Board of Directors in December 2001.

During the quarter and nine month periods ended June 30, 2002, we recognized revenues of approximately \$0.1 million and \$4.5 million, respectively, on contracts, development, and licensing arrangements with customers in which we are equity shareholders. During the quarter and nine month periods ended June 30, 2001, we recognized net revenues of approximately \$1.3 million and \$23.8 million, respectively, on contracts and licensing arrangements with customers in which we are equity shareholders. During the three months ended December 31, 2000, we also recognized installment basis revenue from Adero on an agreement consummated in December 1999. Prices and terms on these contracts and arrangements were comparable to those given to other similarly situated customers.

In January 2001, we provided a relocation loan to an employee totaling \$0.9 million. This note bears interest at 5.61% per annum. As a result of separation and severance discussions with this employee, we had accrued the \$0.9 million related to this loan as an expense in the quarter ended September 30, 2001. Final separation and severance discussions with this employee resulted in a reversal of \$0.6 million of this accrual during the quarter ended June 30, 2002.

**Note 8. Comprehensive Net Loss**

Comprehensive loss includes foreign currency translation gains and losses and unrealized gains and losses on debt and equity securities that have been excluded from net loss and reflected instead in stockholders' equity. The components of comprehensive loss are as follows (in thousands):

	For the Three Months Ended June 30,		For the Nine Months Ended June 30,	
	2002	2001	2002	2001
Net loss	\$(235,675)	\$(155,031)	\$(369,163)	\$(251,456)
Unrealized gain (loss) on available-for-sale securities, net of reclassification adjustment included in net loss	561	25,413	68	(60,101)
Foreign currency translation loss	(91)	(470)	(70)	(836)
Comprehensive net loss	\$(235,205)	\$(130,088)	\$(369,165)	\$(312,393)

**Note 9. Stock Option Exchange Program**

In February 2001, the Inktomi Board of Directors approved a stock option exchange program. Under this program, all employees (including executive officers and outside directors) were given the opportunity to cancel one or more stock options previously granted to them in exchange for one or more new stock options to be granted at least six months and one day from the date the old options are cancelled, provided the individual is still employed or providing service on such date. The participation deadline for the program was February 28, 2001. The number of shares subject to the new options were equal to the number of shares subject to the old options, and the exercise price of the new options was the fair market value of Inktomi Common Stock on the date they were granted. The new options have the same vesting schedule as the old options and are immediately exercisable as to vested shares when granted (however, new options granted to executive officers and outside directors lost three months of vesting and were subject to a trading blackout of three months following the grant). The exchange resulted in the voluntary cancellation of options to purchase



**Table of Contents****INKTOMI CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

approximately 12.8 million shares of Common Stock with exercise prices ranging from \$12.25 to \$211.00 per share. Approximately 10.6 million replacement options were granted on August 29, 2001, of which 7.5 million shares are outstanding as of June 30, 2002, at an exercise price of \$4.21 per share of Common Stock. Under SFAS Interpretation No. 44, *Accounting for Certain Transactions Involving Stock Compensation*, stock options granted to participants of the option exchange program during the six month period prior to implementation of the option exchange program that were not cancelled as part of the program, and during the six month period following implementation of the option exchange program, are subject to variable plan accounting beginning in the fiscal quarter when the grant occurred. Accordingly, the 10.6 million replacement options that were granted outside the six month period following the implementation of the option exchange program, were subject to fixed plan accounting.

During the six months prior to implementation of the program, Inktomi granted approximately 2.8 million options, of which 1.5 million are outstanding as of June 30, 2002, at an average price of \$23.65 per option, that are subject to variable plan accounting. Also subject to variable plan accounting are 1.4 million options, of which 1.1 million shares are outstanding as of June 30, 2002, at an average price of \$7.18 per option, that were granted to participants of the program during the six months following implementation of the program. These options are subject to variable plan accounting. Under variable plan accounting, we are required to record a non-cash compensation charge for the options until the options are exercised, forfeited or cancelled without replacement. The compensation charge will be based on any excess of the closing stock price at the end of the reporting period or date of exercise, forfeiture or cancellation without replacement, if earlier, over the fair market value of our Common Stock on the option's issuance date. The resulting compensation charge to earnings will be recorded as the underlying options vest. Depending upon movements in the market value of our Common Stock, this accounting treatment may result in significant compensation charges in future periods. As of June 30, 2002, we have recorded no compensation charges related to this program.

**Note 10. Recent Accounting Pronouncements**

In November 2001, the Financial Accounting Standards Board ( FASB ) Emerging Issues Task Force (EITF) reached a consensus on EITF Issue 01-09, *Accounting for Consideration Given by a Vendor to a Customer or a Reseller of the Vendor's Products*, which is a codification of EITF 00-14, 00-22 and 00-25. This issue presumes that consideration from a vendor to a customer or reseller of the vendor's products to be a reduction of the selling prices of the vendor's products and, therefore, should be characterized as a reduction of revenue when recognized in the vendor's income statement and could lead to negative revenue under certain circumstances. Revenue reduction is required unless consideration relates to a separate identifiable benefit and the benefit's fair value can be established. We implemented EITF 01-09 during the nine month period ended June 30, 2002. As a result of this implementation, Web search revenues and cost of revenues were reclassified for the quarters ended December 31, 2001 and March 31, 2002 in the amounts of \$1.0 million and \$1.3 million, respectively, which are included in the results of operations for the nine month period ended June 30, 2002.

In July 2001, the FASB issued Statement of Financial Accounting Standards No. 142 ( SFAS 142 ), *Goodwill and Other Intangible Assets*, which is effective for fiscal years beginning after December 15, 2001. SFAS 142 requires, among other things, the discontinuance of goodwill amortization. In addition, the standard includes provisions upon adoption for the reclassification of certain existing recognized intangibles as goodwill, reassessment of the useful lives of existing recognized intangibles, reclassification of certain intangibles out of previously reported goodwill and the testing for impairment of existing goodwill and other intangibles. We intend to adopt SFAS 142 on October 1, 2002, the beginning of our fiscal 2003. We are currently assessing, but have not yet determined, the impact of SFAS 142 on our financial position and results of operations.

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**INKTOMI CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

In October 2001, the FASB issued SFAS 144, *Accounting for the Impairment or Disposal of Long-lived Assets*. The objectives of SFAS 144 are to address significant issues relating to the implementation of SFAS 121, *Accounting for the Impairment of Long-lived Assets to be Disposed of*, and to develop a single accounting model, based on the framework established by SFAS 121, for long-lived assets to be disposed of by sale, whether previously held and used or newly acquired. Although SFAS 144 supercedes SFAS 121, it retains some fundamental provisions of SFAS 121. SFAS 144 is effective for financial statements issued for fiscal years beginning after December 15, 2001, and interim periods within those fiscal years. We are currently assessing, but have not yet determined, the impact of SFAS 144 on our financial position and results of operations.

In June 2002, the FASB issued SFAS 146, *Accounting for Exit or Disposal Activities*. SFAS 146 addresses significant issues regarding the recognition, measurement, and reporting of costs that are associated with exit and disposal activities, including restructuring activities that are currently accounted for under EITF No. 94-3, *Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)*. The scope of SFAS 146 also includes costs related to terminating a contract that is not a capital lease and termination benefits that employees who are involuntarily terminated receive under the terms of a one-time benefit arrangement that is not an ongoing benefit arrangement or an individual deferred-compensation contract. SFAS 146 will be effective for exit or disposal activities that are initiated after December 31, 2002 and early application is encouraged. We plan to adopt SFAS 146 during the second quarter ending March 31, 2003. The provisions of EITF No. 94-3 shall continue to apply for an exit activity initiated under an exit plan that met the criteria of EITF No. 94-3 prior to the adoption of SFAS 146. The effect on adoption of SFAS 146 will change on a prospective basis the timing of when restructuring charges are recorded from a commitment date approach to when the liability is incurred.

The lessors associated with lease agreements relating to our Bayside facilities (see Note 6) are structured using special purpose entities or equivalent structures. Presently, we account for these leases as operating leases, while the special purpose entities or equivalent structures own and account for the leased assets and related liabilities in their records. The FASB has indicated that it will issue proposed new rules on accounting for Entities That Lack Sufficient Independent Economic Substance, including special purpose entities, in the form of an interpretation to SFAS No. 94, *Consolidation of All Majority-Owned Subsidiaries, and Accounting Research Bulletin No. 51, Consolidated Financial Statements*.

Based on public comments from the FASB to date, the proposed interpretation will provide guidance for determining when an entity (such as us), the Primary Beneficiary, should consolidate another entity, a special purpose entity or equivalent structure (such as the lessor), that functions to support the activities of the Primary Beneficiary. The expected proposed interpretation may result in us having to consolidate the operating results of the special purpose entities and equivalent structures, which are the lessors under the aforementioned operating lease agreements (i.e. record the building and related obligation on our consolidated balance sheet). The effective date of these proposed new rules on our current operating leases could be as early as the beginning of our quarter ending June 30, 2003, and sooner on any new leases entered into after the new rules' effective date which utilize special purpose entities or equivalent structures.

**Note 11. Segment Information**

Effective September 30, 1999, we adopted SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*. SFAS No. 131 established standards for reporting information about operating segments in annual financial statements and requires selected information about operating segments in interim financial reports issued to stockholders. It also established standards for related disclosures about products and services, and geographic areas. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, or decision making group, in deciding how to allocate resources and in assessing performance. Our chief





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	<u>Software Products</u>	<u>Portal Services</u>	<u>Amort. &amp; Impairment of Intangibles and Other Assets</u>	<u>Restructuring</u>	<u>Amortization of Deferred Compensation</u>	<u>Accrual for Residual Value Guarantee on Operating Lease</u>	<u>Total</u>
Revenues	\$ 56,694	\$35,562	\$	(Unaudited) \$	\$	\$	\$ 92,256
Operating income (loss)	\$ (46,909)	\$ 11,862	\$ (252,742)	\$ (80,840)	\$ (4,646)	\$ (1,340)	\$ (374,615)

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**Item 2. *Management's Discussion and Analysis of Financial Condition and Results of Operations***

This Report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including, without limitation, statements regarding our expectations, beliefs, intentions or future strategies that are signified by the words *expects*, *anticipates*, *intends*, *believes*, *may*, *will* or similar language. All forward-looking statements included in this document are based on information available to us on the date hereof, and we assume no obligation to update any such forward-looking statements. Actual results could differ materially from those projected in any such forward-looking statements. In evaluating our business, prospective investors should carefully consider the information set forth below under the caption *Factors Affecting Operating Results* set forth herein. We caution investors that our business and financial performance are subject to substantial risks and uncertainties.

**Overview**

Inktomi Corporation develops, markets, licenses and supports a range of leading information retrieval solutions. Our software products and services are utilized by leading global customers to find the right information across multiple applications, portals, systems and networks. We are a leading OEM provider of search listings and marketing solutions for consumer portals, Internet destinations and e-commerce sites. Inktomi also licenses and supports a range of network infrastructure software applications and services that enhance the performance and intelligence of large-scale networks.

Licenses revenues are composed of license and upgrade fees in connection with our software products, which includes our content networking products and our enterprise search products. Our content networking products include our Traffic Server network cache platform, our Content Delivery Suite software solutions, our Media Products, Traffic Core, Traffic Edge, Traffic Controller, Inktomi Media Publisher, and our Personal Edge product. License fees are generally based on the number of CPUs or nodes running the software, or on network traffic throughput across our products, depending on customer deployment, and are generally recognized upon shipment of the software assuming all other revenue recognition criteria have been met. License fees for our enterprise search products are typically based on the capacity of documents purchased that can be indexed and searched by a customer.

Maintenance service revenues are generated through maintenance fees related to our software products. Maintenance service fees are recognized ratably over the term of the maintenance agreement.

Other services revenues are composed of revenues generated through consulting and, for some historical periods, through fees generated from our Commerce Engine. Consulting fees are recognized as the services are performed or upon customer acceptance. We completed the sale of our Commerce Division in March 2001 and therefore, other services revenues for the nine months ended June 30, 2002 consisted only of consulting revenues. Our contracts for the Commerce Engine provided for payments consisting of annual infrastructure service fees, per query search fees, transaction fees from participating online merchants, per-query search fees, advertising fees, and general service fees.

Web search services revenues consisting of revenues from our Web search and search marketing solutions businesses are generated through a variety of contractual arrangements, which include general service fees, per-query search fees, various forms of click through fees and search service hosting fees. Subscription fees and other fixed periodical fees are recognized ratably over the contract period. Per-query fees and click through fees are recognized based on the activity in the period.

Over the last year, the business climate in general and the service provider market in particular, have experienced dramatic declines. This has adversely impacted our ability to generate revenues and achieve positive earnings. In July 2002, we commenced a number of initiatives to adjust to this business environment including instituting a strategy of focusing our business on the established Web services and enterprise search software markets, reducing expenses through strong cost cutting measures, consolidating operations and undertaking work force reductions. Our work force reductions were particularly significant in our content networking group, which has historically generated revenues from the now struggling service provider market.

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With the remaining personnel in our content networking group, we expect to continue to support our installed base of content networking customers and partners. We believe that it will take several quarters before we will see positive results from these initiatives. Whether we see such results will be subject to a number of risks and uncertainties. See the materials under the caption Factors Affecting Operating Results set forth herein.

### **Critical Accounting Policies**

The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States, which require management to make estimates and assumptions. On an on-going basis, we evaluate our estimates and assumptions, including those related to revenue recognition, impairment of long-lived assets, allowance for doubtful accounts and contingent liabilities related to lease obligation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. We believe that the following critical accounting policies may involve a higher degree of judgment and complexity.

### **Revenue Recognition**

Licenses revenues are composed of license and upgrade fees in connection with our software products including Traffic Server network cache platform, Content Delivery Suite software solutions, Media Products, Traffic Core, Traffic Edge, Traffic Controller, Inktomi Media Publisher, enterprise search products and Personal Edge. License fees are generally based on the number of CPUs or nodes running the software, or on network traffic throughput across our products, depending on customer deployment, and are generally recognized upon shipment of the software assuming all other revenue recognition criteria have been met. License fees for our enterprise search products are typically based on the capacity of documents purchased that can be indexed and searched by a customer.

We recognize revenues from software licenses when the licensed product is delivered, collection is reasonably assured, the fee for each element of the transaction is fixed or determinable, persuasive evidence of an arrangement exists, and vendor-specific objective evidence exists to allocate the total fee to any undelivered elements of the arrangement.

Fees from licenses sold together with support and upgrade rights, consulting and implementation services are generally recognized upon delivery provided that the above criteria have been met, payment of the license fees is not dependent upon the performance of the services and the services are not essential to the functionality of the licensed software. Services are unbundled from these arrangements based on the price sold separately, or in some instances for support and upgrades, substantive renewal rates using the residual method. Our support service agreements typically have a term of one year. Any new or renewed service agreements are expected to also have terms of one year.

Maintenance services revenues are generated through the sale of support services in connection with initial license sales and renewals of support services after the initial service period. Support services generally have a term of one-year and are recognized over the term of the support agreement.

Other services revenues are composed of revenues generated through consulting services and commerce revenues, prior to the divestiture of our Commerce Division in March 2001. Consulting fees are recognized as the services are performed or upon customer acceptance.

In instances where the criteria for recognizing license revenues separate from the consulting or implementation revenues have not been met, both the licenses and consulting fees, excluding the maintenance and support elements, are recognized using contract accounting. When management can make reliable estimates on the extent of consulting services required for full functionality, the revenue for the licenses and consulting fees is recognized on a percentage-of-completion based on labor hours incurred compared to total estimated hours. When management cannot make reliable estimates on the extent of consulting services required for full functionality, the revenue for the licenses and consulting is deferred until the consulting

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services are completed. We classify revenue from these arrangements as licenses and services revenues, respectively, based upon the vendor-specific objective evidence of each element.

Web search services revenues are generated through a variety of contractual arrangements, which include general service fees, per-query search fees, database inclusion fees, maintenance fees and search service hosting fees.

General services fees and per-query search fees are based, and recognized, on the query volume in the period or the minimum payments of the respective contract. Database inclusion fees are generated from customers who pay on a click-through basis and customers who pay a flat rate per page to be included in the Inktomi database. Fees based on click-throughs are recognized based on the activity for that period. Fees based on a flat rate per universal resource locator (URL) are recognized ratably over the term of the contract. Maintenance fees and search services hosting fees are recognized ratably over the term of the contract.

For all Web search services, revenue is recognized when persuasive evidence of an arrangement exists, the services have been delivered, performance obligations have been satisfied, no refund obligations exist and collection is reasonably assured.

## **Impairment of Long-Lived Assets**

We review our long-lived assets, including property and equipment, goodwill and other intangibles, for impairment whenever events or changes in circumstances indicate that the carrying amount of such an asset may not be recoverable. Events or changes in circumstances that we consider as impairment indicators include, but are not limited to the following:

significant underperformance relative to expected historical or projected future operating results;

significant changes in the manner of use of the acquired assets or the strategy for our overall business;

a significant decrease in the market price of a long-lived asset;

significant adverse economic and industry trends;

a current expectation that, more likely than not, a long-lived asset will be sold or otherwise disposed of significantly before the end of its previously estimated useful life;

significant decline in our stock price for a sustained period; and

our net book value relative to our market capitalization.

When we determine that the carrying amount of the long-lived asset may not be recoverable based upon the existence of one or more of the above indicators of impairment, we measure any impairment based on a projected discounted cash flow method using a discount rate commensurate with the risk inherent in our current business model. Significant judgment is required in the development of projected cash flows for these purposes including assumptions regarding the appropriate level of aggregation of cash flows, their term and discount rate as well as the underlying forecasts of expected future revenue and expense.

At June 30, 2002, due primarily to the sustained decrease in our market value as well as other factors, we recorded a charge of \$200.9 million in addition to the quarterly amortization of \$16.7 million to reflect the impairment of intangibles and other assets, primarily related to our goodwill which was created from our purchase of Ultraseek, Inc. See Note 4 to our June 30, 2002 financial statements for further information.

Effective October 1, 2002, we will adopt SFAS No. 142, *Goodwill and Other Intangible Assets*, which requires, among other things, that goodwill and other intangibles determined to have an indefinite life are no longer to be amortized but are to be tested for impairment at least annually. In addition, the standard includes provisions upon adoption for assessing the impairment of goodwill at the reporting unit level as compared to the enterprise level under the current rules. We are currently assessing, but have not yet determined, the impact of SFAS 142 on our financial position and results of operations.



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In October 2001, the FASB issued SFAS 144, Accounting for the Impairment or Disposal of Long-lived Assets. The objectives of SFAS 144 are to address significant issues relating to the implementation of SFAS 121, Accounting for the Impairment of Long-lived Assets to be Disposed of, and to develop a single accounting model, based on the framework established by SFAS 121, for long-lived assets to be disposed of by sale, whether previously held and used or newly acquired. Although SFAS 144 supercedes SFAS 121, it retains some fundamental provisions of SFAS 121. SFAS 144 is effective for financial statements issued for fiscal years beginning after December 15, 2001, and interim periods within those fiscal years. We are currently assessing, but have not yet determined, the impact of SFAS 144 on our financial position and results of operations.

### **Allowance for Doubtful Accounts**

We maintain allowances for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. Management regularly reviews the adequacy of the allowance after considering the size of the accounts receivable balance, historical bad debts, customer's expected ability to pay and our collection history with each customer. Management reviews significant individual invoices that are past due to determine whether an allowance should be made based on the factors described above. The allowance for doubtful accounts represents our best estimate, but changes in circumstances discussed above may result in a change to the amount of the allowance.

### **Accounting for Leases**

In August 2000, we entered into a synthetic lease agreement for the land and facilities of our corporate headquarters, known as Bayside, in Foster City, California. Under the lease terms, we are required to pay lease payments for five years to the lessor. The payments are calculated based on a floating interest rate applied against a \$114 million principle value. The agreement was assigned to a third party lessor under the terms of a lease finance structure. This structure also required the creation and maintenance of a cash collateral account that limits the liquidity of \$119.6 million of our cash, which is classified as long-term on our balance sheet. During the term of the lease, we have a purchase option to buy the building for \$114 million plus breakup fees or to extend the lease. If we elect not to purchase the building or extend the lease term, we have guaranteed to compensate the lessor for the difference between the market value of the building and \$114 million, limited upwards to a maximum amount of \$101 million (residual value guarantee). The agreement qualifies for operating lease accounting treatment, and as such the buildings are not included on our balance sheet.

Due to the declining commercial real estate market in the Bay Area, we believe that it is probable that, at the end of the lease term on August 2005, the market value of Bayside will be less than the residual value guarantee. We will accrue for this loss on a straight-line basis from April 1, 2002 to the end of the lease term. Accordingly we have accrued \$1.3 million in the quarter ended June 30, 2002 as the total estimated future probable loss amounted to \$18.7 million. This loss was based on the difference between the residual value guarantee amount and the value of the building determined through the use of estimated future sublease income at the end of lease term provided by a commercial real estate broker. We will continue to assess the value and accrue additional amounts each quarter until the end of the lease term.

This agreement is subject to specific financial covenants that are reported to the lessor quarterly and relate to tangible net worth, fixed charge ratio, EBITDA, and minimum net cash balances. In the event that we are in default of these financial covenants, the lessor has the right to demand payment of the \$114 million principle value which is being held as long-term restricted cash and transfer the ownership of the building to us at fair market value, which may trigger the recognition of a loss in our financial statements. At June 30, 2002, we were in violation of a financial covenant on our synthetic lease arrangement related to the Bayside facility. The covenant required a minimum level of profitability. We received a waiver from the financial institution through August 30, 2002 and are required under the waiver to exercise the purchase option under the arrangement. Unless we can replace the financial participants in the synthetic lease, we will exercise the purchase option on or before August 30, 2002. We are investigating other financial options for the Bayside facility, as well.



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In April 2000, we entered into a lease agreement commencing January 1, 2002 for 381,050 square feet of office space in two mid-rise office buildings in Foster City, California, known as Parkside Towers. Payments under the lease commenced on January 1, 2002, when the property was delivered to Inktomi by the developer and continue over the lease term ending October 31, 2014 for one building and October 31, 2016 for the second building. As of June 30, 2002, aggregate payments to be made under the lease are approximately \$315.7 million over the remaining lease term.

In the quarter ending March 31, 2002, we completed our assessment of our current and future anticipated needs for operating facilities and adopted a plan to consolidate our operating facilities. In accordance with this plan, we have recorded a restructuring charge of \$74.6 million during the quarter ended March 31, 2002 related to the abandonment of our lease for 381,050 square feet of office space in Parkside Towers described above. Lease abandonment costs for this facility were estimated to include the remaining lease liabilities through the term of the lease, impairment of leasehold improvements, estimated future leasehold improvements and brokerage fees offset by estimated sublease income. Estimates related to sublease costs and income are based on assumptions regarding the period required to locate sub-lessees and sublease rates which were derived from market trend information provided by a commercial real estate broker. These estimates will be reviewed on a periodic basis and to the extent that these assumptions materially change due as to changes in the market, the ultimate restructuring expense for the abandoned facility could be adjusted. As of June 30, 2002, approximately \$50.9 million of the restructuring accrual remained outstanding.

## **Results of Operations**

### ***Revenues***

Total revenues were \$23.8 million and \$92.3 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$15.7 million or 40% in the quarter ended June 30, 2002, and a decrease of \$67.3 million or 42% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The weakness in revenue for the quarter was due largely to low levels of license sales in both our content networking and enterprise search businesses.

For the quarter ended June 30, 2002, two separate customers, America Online (AOL) and Microsoft, each exceeded 10% of total revenues with AOL representing 16.4% of total revenues and Microsoft representing 10.2% of total revenues. During this quarter, AOL represented 12.5% of total license revenues, 15.3% of total services revenue and 18.3% of total Web search services revenue and Microsoft represented 18.3% of total Web search services revenue. AOL also represented 24.9% of our total revenues for the nine month period ended June 30, 2002. For both the three month and nine month period ended June 30, 2001 no customer represented more than 10% of our revenues.

We market and sell our products to customers located in the United States and abroad, both through our direct sales force and through our channel partners. Historically, the percentage of sales to customers located outside of the United States has varied substantially. We expect this variation to continue for the foreseeable future. We have generated most of our revenues through direct sales efforts, except in Asia where our revenues have been principally generated through our channel partners.

Licenses revenues were \$4.8 million and \$37.0 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$15.3 million or 76% in the quarter ended June 30, 2002, and a decrease of \$51.9 million or 58% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The period to period decreases were primarily due to lower demand for our content networking products across all market segments. In July 2002, we announced a restructuring where we intend to focus our efforts on the Web search services and enterprise search software markets while maintaining support for our content networking software customers and partners. We expect our license revenues in future periods to be increasingly comprised of enterprise search software licenses as we emphasize that market.

Maintenance services revenues were \$4.5 million and \$13.2 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$0.3 million or 6% in the quarter ended June 30, 2002, and a decrease of \$2.6 million or 16% in the nine month period ended June 30, 2002, over the comparable periods

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in fiscal 2001. The quarterly period to period decrease resulted from a decrease in our content networking maintenance revenue of \$1.0 million offset by growth in our enterprise search maintenance revenues of \$0.7 million. The nine month period to period decrease resulted from a decrease in our content networking maintenance revenue of \$4.9 million offset by growth in our enterprise search maintenance revenues of \$2.3 million. Our future emphasis on Web search markets will reduce future maintenance revenues when current maintenance agreements expire from our content network software business.

Other services revenues were \$1.4 million and \$6.4 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$1.9 million or 57% in the quarter ended June 30, 2002, and a decrease of \$9.1 million or 59% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The quarterly period to period decrease resulted from the decline in our consulting revenues arising out of less software license activity. The nine month period to period decrease resulted from the decline in our consulting revenues of \$2.1 million arising out of less software licenses and a decline in our Commerce Division revenues of \$7.0 million (which we sold in March 2001). We expect other services revenues to be insignificant going forward.

Web search services revenues were \$13.1 million and \$35.6 million in the quarter and nine month periods ended June 30, 2002. This represents an increase of \$1.8 million or 16% in the quarter ended June 30, 2002, and a decrease of \$3.7 million or 9% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The quarterly period to period increase was the result of growth in our database inclusion fee business of \$5.2 million, or 598%, offset by a decline in our general Web search business of \$3.5 million, or 33%. The nine-month period to period decrease was the result of a decline in our general Web search business of \$15.8 million, or 42%, offset by growth in our database inclusion fee business of \$12.1 million, or 880%. The decline in our general Web search business was primarily due to weakness in the Internet portal market, particularly from smaller or poorly funded companies who either ceased to operate or reduced their expenditures. In the future, we expect revenues from our search marketing solutions services to continue to become a greater percentage of our total Web search services revenues.

We have received notice from AOL, one of our major portal customers, that it does not intend to renew its Web search services agreement with us when it expires in August 2002. In the three month period ended June 30, 2002, AOL represented 18.3% of our total Web search services revenues. In the nine-month period ended June 30, 2002, AOL represented 20.2% of our Web search services revenues. We expect that AOL's cancellation will decrease revenues in our Web search services business beginning in the quarter ending September 30, 2002.

During the quarter and nine month periods ended June 30, 2002, we recognized revenues of approximately \$0.1 million and \$4.5 million, respectively, on contracts, development, and licensing arrangements with customers in which we are equity shareholders. During the quarter and nine month periods ended June 30, 2001, we recognized net revenues of approximately \$1.3 million and \$23.8 million, respectively, on contracts and licensing arrangements with customers in which we are equity shareholders. During the three months ended December 31, 2000, we also recognized installment basis revenue from Adero on an agreement consummated in December 1999. Prices and terms on these contracts and arrangements were comparable to those given to other similarly situated customers.

***Cost of Revenues***

Cost of revenues were \$6.7 million and \$22.8 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$4.9 million or 42% and \$17.0 million or 43% over the comparable periods in fiscal 2001.

Licenses cost of revenues generally consist of royalties or license fees associated with licensed technologies used in our software applications. License cost of revenues were \$0.9 million and \$2.9 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$1.0 million or 52% and a decrease of \$1.6 million or 36% over the comparable periods in fiscal 2001. The period to period decrease in license cost of revenues as compared to the same period in fiscal 2001 was due to decreased license sales in fiscal 2002.

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Licenses cost of revenues do not necessarily fluctuate proportionately with licenses revenue due to guaranteed minimum royalty obligations we have with certain licensed technologies.

Maintenance services cost of revenues consists of expenses associated with our technical support department. Maintenance services cost of revenues were \$1.1 million and \$3.6 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$0.4 million or 28% in the quarter ended June 30, 2002, and a decrease of \$1.1 million or 23% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The decrease was primarily due to reduced headcount in our technical support department.

Other services cost of revenues generally consists of expenses associated with our consulting services as well as depreciation and network and hosting charges associated with the operation of our former Commerce business. Other services cost of revenues were \$1.0 million and \$4.5 million in the quarter and nine month periods ended June 30, 2002. This represents a decrease of \$0.6 million or 36% in the quarter ended June 30, 2002, and a decrease of \$6.3 million or 58% in the nine month period ended June 30, 2002, over the comparable periods in fiscal 2001. The quarterly period to period decrease resulted from reduced headcount in our consulting department. The nine month period to period decrease resulted from reduced headcount and related costs of \$3.1 million and a decline in our Commerce Division cost of revenues of \$3.2 million (which we sold in March 2001).

Web search cost of revenues generally consist of expenses related to the operation of our Web search business, primarily depreciation, and network and hosting charges. Web search services cost of revenues were \$3.6 million and \$11.3 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$2.8 million or 43% and \$7.8 million or 41% over the comparable periods in fiscal 2001. The period to period decreases were primarily the result of lower depreciation and hosting charges. We expect this to increase in the near term as we convert much of our capacity from Sun to Linux.

### ***Expenses***

Operating expenses include sales and marketing expenses, research and development expenses, general and administrative expenses, impairment of intangibles and other assets, amortization of intangibles and other assets, restructuring costs, acquisition-related costs and purchased in-process research and development. Research and development, sales and marketing and general and administrative expenses primarily consist of personnel and related costs.

In connection with stock option grants and our business acquisitions, certain options granted have been considered to be compensatory. Compensation associated with such options was \$1.1 million and \$4.6 million for the quarter and nine month periods ended June 30, 2002, a decrease of \$0.8 million or 42% and \$3.9 million or 46% over the comparable periods in fiscal 2001. As of June 30, 2002, we had unamortized deferred compensation of \$7.7 million, which will be charged to operations as the underlying options vest.

Over the next several quarters, expenses are expected to decrease due to our workforce reduction and our narrower business focus.

### ***Sales and Marketing Expenses***

Sales and marketing expenses consist of personnel and related costs for our direct sales force and marketing staff as well as expenses related to our marketing programs, including trade shows, demand creation activities, and advertising. Sales and marketing expenses were \$17.2 million and \$57.4 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$12.6 million or 42% and \$54.9 million or 49% over the comparable periods of fiscal 2001. Of the \$12.6 million quarterly decrease, approximately 54% was due to reduced sales and marketing headcount, 17% from reduced bad debt expense, 16% from lower commissions on reduced sales, and 13% from miscellaneous other savings. Of the \$54.9 million nine-month decrease, approximately 57% was due to reduced sales, 14% from reduced marketing program spending, 11% from lower commissions on reduced sales, 10% from miscellaneous other savings, and 8% from reduced bad debt expense.

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The reduction in bad debt expense in fiscal 2002 was the result of improved collections, a change in the remaining revenue mix and lower revenue.

### ***Research and Development Expenses***

Research and development expenses consist primarily of personnel and related costs for our development efforts. Our current research and development efforts are focused on adding features and functionality across each of our current applications, developing new applications, and adapting our products to work with additional products and platforms. In connection with our July 2002 restructuring, we have significantly reduced our research and development efforts related to our content network products. Research and development expenses were \$13.6 million and \$41.2 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$4.1 million or 23% and \$20.4 million or 33% over the comparable periods of fiscal 2001. Both the quarterly and nine-month decrease was primarily due to reduced research and development headcount.

### ***General and Administrative Expenses***

General and administrative expenses consist primarily of personnel and related costs for general corporate functions, including accounting, facilities, finance, human resources and legal. General and administrative expenses were \$3.0 million and \$12.4 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$2.8 million or 48% and \$6.1 million or 33% over the comparable periods of fiscal 2001. The quarterly decrease was primarily due to reduced general and administrative headcount. Of the \$6.1 million nine-month decrease, approximately 43% was due to reduced bad debt expense, 29% from reduced general and administrative headcount, 25% from reduced outside services, and 3% from miscellaneous other savings. The reduction in bad debt expense in fiscal 2002 was the result of a change in the remaining revenue mix, lower revenue and improved collections.

### ***Amortization of Intangibles and Other Assets***

Amortization of intangibles and other assets primarily relates to amortization of goodwill acquired through our purchase acquisitions of Ultraseek Corporation and eScene Networks and through our asset purchase from Adero. Amortization of intangibles and other assets totaled \$16.7 million and \$50.1 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$1.6 million or 9% and \$3.7 million or 7% over the comparable periods of fiscal 2001. The period to period decreases were primarily due to our impairment of our Adero goodwill in the quarter ended December 31, 2001, offset partially by our acquisition of eScene in June 2001.

### ***Impairment of Intangibles and Other Assets***

During the three months ended December 31, 2001, we evaluated the remaining goodwill associated with our asset purchase from Adero in December 2000 and recorded a \$1.8 million charge to write-off the remaining net book value of this intangible asset as there will be no further revenue streams related to this asset.

At June 30, 2002, we recorded a charge of \$200.9 million in addition to the quarterly amortization of \$16.7 million to reflect the impairment of intangibles and other assets, primarily related to our goodwill which was created from our purchase of Ultraseek, Inc. in July 2000. In connection with this purchase, we integrated Ultraseek's product offerings and operations into our entire organization and, therefore, the associated goodwill from this purchase transaction was accounted for as enterprise goodwill. In the quarter ended June 30, 2002, we experienced a sustained decline in our market capitalization to amounts well below our net book value. In addition, other factors occurred in the quarter ended June 30, 2002 that led us to assess whether an enterprise goodwill impairment charge was appropriate. In particular, America Online, one of our largest customers, announced in April 2002, that it would not renew its Web search contract with Inktomi upon expiration in August 2002. In addition, we were experiencing continued negative cash flows during the third quarter ended June 30, 2002. We believe that both of these factors affected our overall enterprise value leading

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to further decreases in market capitalization. Because of these factors, we recorded an enterprise goodwill impairment charge in the quarter related to the goodwill created from our purchase of Ultraseek.

### ***Restructuring Costs***

#### **Fiscal 2002 First Quarter Restructuring**

During the quarter ended December 31, 2001, in light of a continuing economic slowdown, we announced and substantially completed a restructuring and a workforce reduction of approximately 115 employees to reduce our operating expenses to adjust to lower revenue levels. Headcount in all functional areas was affected by the reduction.

As a result of this workforce reduction, we incurred a charge of \$4.0 million. The restructuring charge included \$2.7 million of cash related charges for severance and underutilized space. Of the \$2.6 million of restructuring charges that have been paid through June 30, 2002, \$0.2 million was paid during the fiscal third quarter of fiscal 2002. The remaining accrual of approximately \$0.1 million for committed excess facilities is expected to be paid during the fiscal fourth quarter.

The \$1.3 million non-cash write down represents computer equipment consisting of \$0.5 million of abandoned assets in the London office that was downsized in this restructuring and \$0.8 million of abandoned assets related to Content Bridge services that ceased being a revenue opportunity in the quarter.

As a result of the restructuring we expected to reduce compensation related expenses of approximately \$3.3 million per quarter. We also expected to reduce facility related operating expenses through the end of the related lease term and depreciation, through the end of the related useful lives, in the respective amounts of \$0.2 million and \$0.1 million per quarter. We realized the expected benefits from this restructuring effort.

#### **Fiscal 2002 Second Quarter Restructuring**

In the quarter ending March 31, 2002, we completed our assessment of our current and future anticipated needs for operating facilities and adopted a plan to consolidate our operating facilities. In accordance with this plan, we have recorded a restructuring charge of \$74.6 million during the quarter ended March 31, 2002 related to the abandonment of our lease for 381,050 square feet of office space in Parkside Towers described above. Lease abandonment costs for this facility were estimated to include the remaining lease liabilities through the term of the lease, impairment of leasehold improvements, estimated future leasehold improvements and brokerage fees offset by estimated sublease income. Estimates related to sublease costs and income are based on assumptions regarding the period required to locate sub-lessees and sublease rates which were derived from market trend information provided by a commercial real estate broker. These estimates will be reviewed on a periodic basis and to the extent that these assumptions materially change due to changes in the market, the ultimate restructuring expense for the abandoned facility could be adjusted. Of the \$11.4 million of cash-related restructuring charges that have been paid through June 30, 2002, \$7.1 million was paid during the fiscal third quarter. As of June 30, 2002, approximately \$50.9 million of the restructuring accrual remained outstanding. As a result of the restructuring, we expected to reduce our expenses by \$5.2 million per quarter including lease payments and the amortization of leasehold improvements through the end of the remaining lease term. We realized the expected benefits of these restructuring efforts.

#### **Fiscal 2002 Third Quarter Restructuring**

In the quarter ended June 30, 2002, in light of a continuing economic slowdown, we announced and substantially completed a restructuring and a workforce reduction of approximately 50 employees to reduce our operating expenses to adjust to lower revenue levels. Headcount in all functional areas were affected by the reduction.

As a result of this workforce reduction, we incurred a charge of \$2.2 million comprised of cash-related severance and underutilized space. As of June 30, 2002, \$1.0 million of cash-related restructuring charges have been paid, with the remaining \$1.2 million accrual to be paid over the next six to nine months. As a result of the restructuring, we expected to reduce compensation related expenses by approximately \$1.6 million per

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quarter. We also expected to reduce facility related operating expenses in the amount of \$0.3 million per quarter through the end of the remaining lease term.

See Note 3 to the condensed financial statements included in this quarterly report for further information.

***Acquisition-Related Costs***

As a result of our Fast Forward Networks acquisition in October 2000, we recorded acquisition-related costs of \$19.5 million in the three months ended December 31, 2000, primarily for investment banking fees, accounting, legal and other expenses. As of June 30, 2002, no accrued liabilities relating to FastForward acquisition-related costs remained outstanding.

***Purchased In-Process Research and Development***

A portion of the purchase price we paid for various assets of Adero have been allocated to developed technology and in-process research and development ( IPRD ). We identified and valued the developed technology and IPRD by conducting extensive interviews, analyzing data provided by the acquired companies concerning developmental products, considering the stage of development of such products and the time and resources needed to complete them, and assessing the expected income generating ability of the products, target markets and associated risks. The income approach, which includes an analysis of the markets, cash flows, and risks associated with achieving such cash flows, was the primary technique utilized in valuing the developed technology and IPRD. Based on our analysis of these variables, we recorded a one-time purchased IPRD charge of \$0.4 million in the three months ended December 31, 2000 for the assets of Adero because technological feasibility had not been established and no future alternative uses existed.

***Impairment of Investments***

In late 1999 and early 2000, we made numerous equity investments in both public and private companies for strategic purposes. Our approach was to invest in companies that were working to expand the markets that we believed to be strategically beneficial to us. Market conditions for technology companies began to deteriorate in late 2000 and this deterioration continued during the first half of 2001. During our quarter ended June 30, 2001 we determined that there was an other-than-temporary decline, or impairment, in value of most of our strategic investments in the amount of \$65.9 million. The \$65.9 million impairment charge consists of \$39.7 million related to 4 public company investments and \$26.2 million related to 9 private company investments. We considered the prolonged decline in overall technology market conditions as well as factors such as liquidity and market acceptance on a company specific basis.

***Other Income, Net***

Other income, net generally includes interest on our cash and cash equivalents, short-term investments and long-term restricted cash, interest expenses related to our debt, capital lease obligations and realized gains or losses on disposal of assets. Other income, net totaled \$0.9 million and \$6.0 million in the quarter and nine month periods ended June 30, 2002, a decrease of \$1.2 million or 57% and \$2.4 million or 29% over the comparable periods of fiscal 2001. The nine-month period to period decrease was primarily the result of a decrease in interest income of \$9.4 million in fiscal 2002, offset by realized losses on investments of \$2.9 million in fiscal 2001, a \$2.8 million gain relating principally to the settlement of accruals from previous one-time charges, a \$0.8 million reversal of an accrual related to our former Commerce division, and a decrease of interest expense of \$0.4 million in fiscal 2002. The decrease in interest income was the result of decreased cash balances.

***Income Tax Provision***

Our income taxes totaled \$0.1 million and \$0.5 million in the quarter and nine month periods ended June 30, 2002, the same as and a decrease of \$0.3 million and 32% over the comparable periods in fiscal 2001. Our income taxes primarily are a result of our international operations. Our effective income tax rate may

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change during the remainder of fiscal 2002 if operating results differ significantly from current projections. We expect income taxes to remain minimal until we begin to generate taxable income.

### **Liquidity and Capital Resources**

Cash and cash equivalents and short-term investments totaled \$90.0 million at June 30, 2002, an increase of \$5.5 million or 7% from \$84.5 million at September 30, 2001. At June 30, 2002 and September 30, 2001, our long-term restricted cash was \$129.0 million.

In November 2001, we completed a public offering of our Common Stock in which we sold approximately 13.2 million shares raising net proceeds after issuance costs and underwriters' discounts of \$52.8 million.

For the nine months ended June 30, 2002, net cash used in operations of \$51.1 million was primarily attributable to our net loss for the period and a net change in assets and liabilities offset partially by restructuring costs, depreciation and amortization, impairment of intangibles and other assets, stock based compensation, and impairment of property and equipment. For the nine months ended June 30, 2001, net cash used in operations of \$53.1 million was primarily attributable to our net loss for that period offset partially by a net change in assets and liabilities, amortization of intangibles and other assets, impairment of intangibles and other assets, depreciation and amortization, and stock based compensation.

For the nine months ended June 30, 2002, net cash used in investing activities of \$21.5 million was primarily attributable to net purchases of short-term investments, purchases of property and equipment and loans to related parties. For the nine months ended June 30, 2001, net cash provided by investing activities of \$20.1 million was attributable to net proceeds from the sales of short term investments offset partially by purchases of property and equipment, and a business acquisition.

For the nine months ended June 30, 2002, net cash provided by financing activities of \$69.5 million was primarily attributable to proceeds raised relating to our public offering, exercises of stock options and warrants and net proceeds from our notes payable. For the nine months ended June 30, 2001, net cash provided by financing activities of \$3.7 million was primarily attributable to exercises of stock options and warrants offset by net payments on our notes payable and capital leases.

From time to time, we have used debt and leases to partially finance capital purchases. At June 30, 2002, we had \$17.3 million in total loans and capitalized lease obligations outstanding. Our underlying assets collateralize the loans, and the underlying equipment obtained through the lease agreements collateralizes each capitalized lease. Approximately \$15.4 million of our debt at June 30, 2002 was in the form of bank loans. The loans are subject to specific financial covenants that are reported to the bank quarterly. The covenants (i) require minimum unrestricted cash, cash equivalents and short term investments of 3.5 times the commitment amount, (ii) provide that we cannot incur GAAP loss of more than \$37.0 million, \$36.5 million, \$32.0 million, \$22.0 million for the quarters ended June 30, 2002, September 30, 2002, December 31, 2002, March 31, 2003, respectively and \$15.0 million for the quarter ended June 30, 2003 and every quarter thereafter, and (iii) require that we maintain no less than \$6.0 million in cash deposits with the bank. We are currently in compliance with these covenants after receiving a waiver in July 2002 for a breach of profitability covenant.

Any one or more of the following events would constitute a default under the bank facility: payment default, covenant default, the occurrence of a material adverse change, default under certain other agreements, subordinated debt and judgments, misrepresentations regarding information we have disclosed to the bank, and insolvency. Upon the occurrence of a default the bank may declare all obligations due and payable immediately, cease to advance money or credit to the company in the future, demand a deposit cash in the amount equal to the amount of any Letters of Credit remaining undrawn including all fees due over the term of the Letters of Credit, settle or adjust disputes and claims directly with account debtors for amounts that the bank considers advisable, make such payments as necessary to protect its security interest in the collateral, apply company balances held by the bank to the obligations, and sell the collateral. The Company is currently in compliance with these covenants after receiving a waiver in July 2002 for a breach of a profitability

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covenant. The Company is currently negotiating to restructure its loan covenants as it is probable that it will be in violation of the existing covenants for the quarter ended September 30, 2002. Accordingly, we have classified all amounts due as current under this facility at June 30, 2002. If we are required to repay the amounts borrowed under these loan arrangements, it would reduce the amount of cash we have available for our operations.

In April 2000, we entered into a lease agreement commencing January 1, 2002 for 381,050 square feet of office space in two mid-rise office buildings known as Parkside Towers in Foster City, California. Payments under the lease commenced on January 1, 2002, when the property was delivered to Inktomi by the developer and continue over the lease term ending October 31, 2014 for one building and October 31, 2016 for the second building. Aggregate payments to be made under the lease are approximately \$315.7 million over the remaining lease term.

In the quarter ending March 31, 2002, we completed our assessment of our current and future anticipated needs for operating facilities and adopted a plan to consolidate our operating facilities. In accordance with this plan, we have recorded a restructuring charge of \$74.6 million during the quarter ended March 31, 2002 related to the abandonment of our lease for 381,050 square feet of office space in Parkside Towers described above. Lease abandonment costs for this facility were estimated to include the remaining lease liabilities through the term of the lease, impairment of leasehold improvements, estimated future leasehold improvements and brokerage fees offset by estimated sublease income. Estimates related to sublease costs and income are based on assumptions regarding the period required to locate sub-lessees and sublease rates which were derived from market trend information provided by a commercial real estate broker. These estimates will be reviewed on a periodic basis and to the extent that these assumptions materially change due as to changes in the market, the ultimate restructuring expense for the abandoned facility could be adjusted. As of June 30, 2002, approximately \$50.9 million of the restructuring accrual remained outstanding.

In August 2000, we entered into a synthetic lease agreement for the land and facilities of our corporate headquarters, known as Bayside, in Foster City, California. Under the lease terms, we are required to pay lease payments for five years to the lessor. The payments are calculated based on a floating interest rate applied against a \$114 million principal value. The agreement was assigned to a third party lessor under the terms of a synthetic lease finance structure. This structure also required the creation and maintenance of a cash collateral account that limits the liquidity of \$119.6 million of our cash, which is classified as long-term on the Company's balance sheet. During the term of the lease, we have a purchase option to buy the building for \$114 million or to extend the lease. If we elect not to purchase the building or extend the lease term, we have guaranteed to compensate the lessor for the difference between the market value of the building and \$114 million, limited upwards to a maximum amount of \$101 million (residual value guarantee). The agreement qualifies for operating lease accounting treatment, and as such the buildings are not included on our balance sheet.

This agreement, as amended, is subject to specific financial covenants that are reported to the lessor quarterly. The covenants require (i) tangible net worth to be not less than the lesser of \$125 million, plus 50% of the net proceeds from any equity offering after October 19, 2001, and \$200 million, (ii) a minimum fixed charge ratio of at least 1.50 to 1.00, (iii) EBITDA of not less than a \$3 million loss, and (iv) minimum net cash balances of an amount no less than the lesser of \$30 million, plus 50% of the net cash proceeds from the equity offering after October 19, 2001, and \$50 million. Net cash proceeds from an equity offering in November 2001 were \$52.8 million. In the event that we are in default of these financial covenants, the lessor has the right to demand payment of the \$114 million principal value that is being held as long-term restricted cash, and to transfer the ownership of the building to us at fair market value, which may trigger the recognition of a loss in our financial statements. At June 30, 2002, we were in violation of the covenant that required a minimum level of not less than a \$3 million loss EBITDA. Our actual EBITDA was a \$7.9 million loss for the quarter. We received a waiver from the financial institution through August 30, 2002 and were required under the waiver to exercise the purchase option under the synthetic lease arrangement. We were in compliance with other financial covenants in the agreement.



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In December 2001, we provided loans to our Chief Executive Officer totaling \$4.7 million of which \$2.7 million was repaid prior to December 31, 2001. During the quarter ended March 31, 2002, we provided loans to our Chief Executive Officer totaling \$0.9 million of which \$0.1 was repaid prior to March 31, 2002. During the quarter ended June 30, 2002, we provided loans to our Chief Executive Officer totaling \$2.1 million. As of June 30, 2002, total loans outstanding and total accrued interest to our Chief Executive Officer were approximately \$4.9 and \$0.1 million, respectively. These loans are represented by full recourse promissory notes accruing interest at the rate of 6% per annum. Each loan, plus any accrued unpaid interest, will become due the earlier of either two years from the grant date of the individual loan or the date that our Chief Executive Officer leaves the Company. All after tax proceeds of compensatory bonuses and 50% of after tax proceeds from sales of Company stock must be used to pay down the loans outstanding. The first loans will become due in December 2003. These loans are included in intangibles and other assets, net. These loans were made pursuant to a \$5 million revolving line of credit approved by our Board of Directors in December 2001.

A goal of the fiscal 2002 fourth quarter restructuring was to significantly lower the cash expense rate of the business. In the fiscal 2002 fourth quarter, we expect to use a significant amount of cash for severance and related costs. After the fiscal 2002 fourth quarter, we expect to substantially reduce the cash required to operate our business.

Our capital and liquidity requirements depend on numerous factors, including market acceptance of our products and services, economic conditions impacting our revenue generation, the resources we devote to developing, marketing, selling and supporting our products and services, the resources we commit to facilities, the timing and extent of our investments, the value of our investments in equity securities and real estate, acquisition and restructuring costs, restructuring opportunities related to our real estate, and the ability to raise capital and other factors. We believe that we have adequate cash resources to fund operations for at least the next twelve months.

## **Other Matters**

In connection with the engagement of our independent auditors, our audit committee has reviewed both the audit and non-audit services provided pursuant to this engagement to ensure that our auditors satisfy the independence requirements mandated by generally accepted accounting principles and the SEC. However, our audit committee has not had the opportunity to formally approve the non-audit services provided by our auditors, as required under new federal law that was enacted July 30, 2002. We intend to seek the approval of these services by our audit committee at its next meeting which is scheduled to occur in December 2002.

## **Factors Affecting Operating Results**

Interested persons should carefully consider the risks described below in evaluating us. Additional risks and uncertainties not presently known to us or that we currently consider immaterial may also impair our business operations. If any of the following risks actually occur, our business, financial condition or results of operations could be materially adversely affected. In that case, the trading price of our common stock could decline.

The risks described below are intended to discuss those risks and uncertainties known to us as of June 30, 2002 which could materially and adversely affect our business, financial condition and operating results. For additional and more current information regarding the risks and uncertainties facing Inktomi's business please refer to our most recent public filings made with the SEC.

### ***If we do not increase our revenues, we will fail to achieve or sustain operating profitability.***

We are not currently profitable, and our revenues have declined in recent periods. To achieve and sustain operating profitability on a quarterly and annual basis, we will need to increase our revenues, particularly our enterprise search software license revenue and search marketing solutions revenue associated with our Web search services. We plan to continue to invest in technology and marketing to develop and improve our products and increase market share, but these investments and expenditures may not result in increased revenues. In the future, our revenues may continue to decline, remain flat, or grow at a slow rate, particularly

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in light of the current market environment. In the absence of substantial and sustained revenue growth, we cannot predict when or if we will become profitable. If we fail to achieve profitability or display significant progress towards profitability, our stock price may fall due to a lower perceived value, customers may defer or delay purchases based on our financial condition, our relationships with our partners and distributors may suffer, and we may breach financial covenants in our financial arrangements.

***Our quarterly operating results may fluctuate significantly, and these fluctuations may cause our stock price to fall.***

A substantial portion of our revenues is dependent on new licenses to a relatively small number of customers, which is consistent with our historical performance to date. The volume and timing of orders are difficult to predict because the markets for our products are in their early stages and the sales cycle varies substantially from customer to customer. In addition, many customers in our target markets are scrutinizing their capital spending budgets in light of the current economic conditions, and other customers have limited access to capital to fund operational needs. These companies are shifting their buying patterns as a result, taking a more cautious and measured approach to their upgrade and expansion plans. The cancellation, deferral or reduction of even a small number of licenses of any of our products would reduce our expected revenues, which would adversely affect our quarterly financial performance. To the extent significant sales occur earlier than expected, operating results for later quarters may not compare favorably with operating results from earlier quarters.

Our operating expenses are largely based on anticipated revenue trends and a high percentage of our expenses are fixed in the short term. Despite our recent workforce reductions, we expect to continue to make appropriate investments to develop and market products for the information retrieval markets, improve our customer support capabilities, develop new distribution channels, and fund of research and development. These investments and expenditures may not result in increased revenues in the near term, if at all. A delay in generating or recognizing revenue for the reasons discussed herein or for any other reason could cause significant variations in our operating results from quarter-to-quarter and could result in substantial operating losses.

Due to these factors, we believe that quarter-to-quarter comparisons of our operating results are not a good indication of our future performance. It is likely that in some future quarter, our operating results may be below the expectations of public market analysts or investors, and the price of our common stock may fall.

***Recent restructuring efforts have resulted in our recognizing substantial charges. These restructuring efforts may not improve our operating results or financial condition and there exists uncertainty as to whether these actions will be successful.***

In order to reduce our recurring losses, we have taken a number of actions to reduce our expenses over the coming quarters. In July 2002, we undertook a significant restructuring where we consolidated operations, closed certain branch offices, reduced headcount across all business units and reduced our content networking products group. In the event this restructuring was implemented too late or at insufficient levels, our expenses will be too great over coming periods to achieve profitability. In addition, there is a risk that these cost-cutting actions will impair our ability to effectively develop and market products and remain competitive in the industries in which we compete. In the future, we may undertake additional expense reducing actions that may involve one-time expenditures related to severance, facilities or real estate. The impact of these one-time expenses on our financial statements may adversely impact our perceived value.

***Our future growth depends on the commercial success of our search software products.***

Our ability to increase revenues depends, among other things, upon the growth of sales of our enterprise search software products. With our recent restructuring, an increasingly greater percentage of our license revenues will derive from our enterprise search software products. Such revenues are derived from software license fees and fees derived from support and upgrades of such software. A number of factors could cause sales of our enterprise search products to slow or decline. We face intense competition from companies with

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more experience in the marketplace and who offer a broad set of integrated products and services to our target customers. In addition, these companies have deeper strategic relationships and have established well developed channels to sell and distribute their products and services. We historically have sold our enterprise search products primarily at the departmental level within large enterprises, through a direct sales force. To expand our market opportunities, we will need to enhance our product and service offerings, effectively market our products as enterprise wide search and navigation solutions, develop channel and licensing programs to extend our reach, and partner with companies offering complementary products to collectively offer a broader set of integrated products. We may not be successful with these efforts.

***If customers choose not to use or promote our Web search services, our revenue will decrease and our growth opportunities will suffer.***

Revenues from our Web search services result primarily from the number of end-user searches processed by our Search Engine. Our agreements with customers do not require them to direct end-users to our search services or to use our search services exclusively or at all. Accordingly, revenues from search services are highly dependent upon the willingness of customers to promote and use the search services we provide, the ability of our customers to attract end-users to their online services, the volume of end-user searches that are processed by our Web search services, and the ability of customers to monetize traffic from their Web site search pages. Some of our customers have selected competing search and directory services to operate in combination with our services, which has reduced the number of queries available for us to serve and may erode future revenue growth opportunities. The technological barriers for customers to implement additional services or to replace our services are not substantial.

***The declining market for Internet portals has limited the market opportunities for our Web search services business and has adversely affected demand for our services. Consequently, our Web search revenues are largely dependent upon a relatively small number of large portal customers.***

Many of our smaller search services customers have elected not to renew their contracts and our market opportunity from portals has become more limited. Many smaller and medium size portals are not profitable, suffer from declining revenue growth and have limited access to capital to fund operational needs, which has resulted in consolidation in the portal industry. In addition, many portals are terminating their operations. As a result, our Web search revenues have become increasingly dependent on a relatively few number of major customers. Economic conditions may lead such customers to stop paying for Web search services, to only pay for such services at highly reduced rates or to leave our services in favor of competitors offering Web search services bundled with other offerings. In order for us to increase revenues from our Web search services business, we will need to attract new customers, develop and deliver new search services, products and features to existing and future customers, establish deeper strategic relationships with our customers, and increase the adoption of our Index Connect and Search Submit search marketing solutions for content publishers.

***If significant portal customers stop utilizing our search services, our revenues could decline.***

We expect that over time our search marketing solutions for content publishers will comprise a greater percentage of our total Web search services revenues. Our search marketing solutions revenue is dependent upon the distribution channel afforded us through the portal customers serving our search queries. Should any significant portal customers reduce or stop utilizing our search services or if such portals decline to participate in our search marketing solutions offerings, our search marketing solutions revenues would decline. In addition, we have received notice from AOL, one of our largest portal customers, that it does not intend to renew its Web search services agreement with us when it expires in August 2002. For the three month period ended June 30, 2002, America Online represented \$2.4 million in Web search services revenue (18.3% of total Web search services revenue) and for the nine month period ended June 30, 2002, America Online represented \$7.2 million in Web search services revenue (20.2% of total Web search services revenue). We expect that revenues from our Web search services will decrease as a result.

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***The shift in our focus away from the content networking market to the web search services and enterprise search software markets could have a material adverse effect on our operating results.***

Our shift in strategy away from content networking will likely reduce the average size of our software transactions and corresponding services revenue. In order to maintain existing revenue levels or achieve any revenue growth, we will need to significantly increase the average size and number of our enterprise search software licenses. Since the quarter ended December 2000, we have experienced a decline in licenses revenue from sales of our content networking software products. In July 2002, we announced a shift in our strategy to reduce our investment in our content networking products group and focus our business on the Web search services and enterprise search software markets. Our content networking software products typically had a larger per-transaction size and a larger services component than our enterprise search software products. We may not be able to increase our Web search and enterprise software revenues in amounts sufficient to offset lost revenues from our content networking business. In addition, our sales force has historically focused on selling our content networking software products. If our sales force is unable to quickly adapt to our new focus on enterprise search software products, our business and operating results will be harmed. Although we intend to continue to support customers who purchased our content networking software products and partners marketing such products, such customers and partners may view our strategic shift as a breach of certain obligations we have to them. If these customers and partners were to bring or threaten legal action against us, defending these actions could be costly to defend, time-consuming and distracting to our management team.

***We operate in a highly competitive and rapidly changing market, and our inability to compete successfully against new entrants and established companies could result in a loss of market share, fewer customer orders, price reductions, reduced gross margins and otherwise adversely harm our financial results.***

We compete in markets that are new, intensely competitive, highly fragmented and rapidly changing. We have experienced and expect to continue to experience increased competition from current and potential competitors in each of our market segments, many of which are bringing new solutions to market, establishing technology alliances and OEM relationships with larger companies, and focusing on specific segments of our target markets. In some cases, our competitors are implementing aggressive pricing and other strategies that are focused in the short term on building customer bases, name recognition in the market and capturing market share. This may cause some price pressure on our products and services in the future.

In the search software market, our primary competitors include AltaVista, Autonomy, Convera, FAST Search, Google, Hummingbird, Lotus, Microsoft and Verity. Other well-funded and brand recognizable companies have announced their intention to enter the search software market. We also indirectly compete in this market with Oracle, SAP, and other database vendors that offer information search and retrieval capabilities with their core database products.

We compete with a number of companies to provide Internet search and directory services and technology. In the Web services marketplace, our primary competitors include a variety of established and newer companies, including AltaVista, Ask Jeeves, FAST Search and Transfer, Google, Overture, LookSmart, and Northern Light. These companies and other competitors have focused on search result relevance, database size metrics and ease of use to differentiate their services. In addition, several large media and other Internet-based companies have made investments in, or acquired, Internet search engine companies and may seek to develop or customize their products and services to deliver to our target customers.

We directly or indirectly compete against multiple companies with our software infrastructure products, including Akamai, CacheFlow, Cisco Systems, InfoLibria, Microsoft, Netscape, Network Appliance, Novell, RealNetworks and Volera. We are aware of numerous other major software developers as well as smaller entrepreneurial companies that are focusing significant resources on developing and marketing products and services that will compete with our products. We also believe that we may face competition from other providers of competing solutions to network infrastructure problems, including networking hardware and software manufacturers, traditional hardware manufacturers, telecommunications providers, cable TV/communications providers, software database companies, and large diversified software and technology

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companies. Many of these companies provide or have announced their intentions to provide a range of software and hardware products based on Internet protocols and to compete in the broad Internet/ intranet software market as well as in specific market segments in which we compete.

Our competitors may be able to respond more quickly to new or emerging technologies and changes in customer requirements than we can. In addition, our current and potential competitors may bundle their products with other software or hardware, including operating systems, browsers and network hardware in a manner that may discourage users from purchasing products offered by us. Also, current and potential competitors have or may have greater name recognition, more extensive customer bases and access to proprietary content. Increased competition could result in price reductions, fewer customer orders, fewer search queries served, reduced gross margins and loss of market share.

***We may lose customers and our business will suffer if we do not develop, license or acquire new services, products or technologies or deliver enhancements to existing products on a timely and cost-effective basis.***

The markets that we target for our software products are characterized by rapid technological change, frequent new product introductions, changes in customer requirements and evolving industry standards. The introduction of products embodying new technologies and the emergence of new industry standards could render our existing products obsolete. Our future success and revenue growth will depend upon our ability to develop, acquire and introduce a variety of new products and product enhancements to address the increasingly sophisticated needs of our customers. We have experienced delays in releasing new products and product enhancements and may experience similar delays in the future. Material delays in introducing new products and enhancements may cause customers to forego purchases of our products or to purchase those of our competitors.

***If the use of the internet, intranets, extranets, corporate portals and web portals does not grow as anticipated, our business opportunities would be seriously limited.***

Sales of our search software products are dependent upon the development of corporate intranets, extranets, portals and Websites. Global acceptance and use of these mediums may not continue to develop at recent historical rates and our targeted business customers may not adopt or continue to use these mediums in the operation of their business. The lack of continued use or initial adoption of these mediums by our targeted customers would impair demand for our products and would adversely affect our ability to sell our products. Demand and market acceptance for software products and services aimed at servicing intranets, extranets, portals and Websites are subject to a high level of uncertainty and there exist few proven services and products.

***If we do not continue to improve the effectiveness and breadth of our sales personnel, we will have difficulty acquiring and retaining customers.***

Our products and services often require sophisticated sales efforts targeted at a limited number of key people within a prospective customer's organization. Because the market for our products and services is relatively new, many prospective customers are unfamiliar with the services we offer. As a result, our sales effort requires highly trained sales personnel. Competition for qualified sales personnel is intense, and we might not be able to hire the kind and number of sales personnel we are targeting. In addition, we will need to effectively train and educate our sales force if we are to be successful in our sales related initiatives including focusing our sales efforts on our search software products, building out our lease management system, completing the deployment of our inside sales force, and streamlining our overseas sales efforts. If we are unable to continue to improve and expand our direct sales operations, we may not be able to increase market awareness and sales of our products and services, which may prevent us from growing our revenue and achieving and maintaining profitability.

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***If we do not attract and retain highly trained customer service and support personnel, we will have difficulty acquiring and retaining customers.***

We require highly trained customer service and support personnel to support our services and products and these personnel are difficult to replace. We currently have a relatively small customer service and support organization and will need to continue to provide extensive training to our staff to enable them to support new customers, new product lines, and the expanding needs of existing customers. Competition for customer service and support personnel is intense in our industry due to the limited number of people available with the necessary technical skills and understanding of the relevant industries.

***If we do not establish and maintain productive relationships with distribution partners who have technical and marketing expertise and who we are able to train in our products and services, we will be unable to develop our business and increase revenue.***

Our future revenue growth is dependent upon establishing and maintaining productive relationships with a variety of distribution partners, including OEMs, resellers, systems integrators and joint marketing partners. We seek to sign up distribution partners that have a substantial amount of technical and marketing expertise. Even with this expertise, our distribution partners generally require a significant amount of training and support from us and this training often takes several quarters before our distribution partners develop the expertise and skills necessary to effectively sell our products. We may be adversely affected if our distribution partners fail to ship products in a timely manner or according to agreed upon schedules. We have entered into OEM relationships with prominent network hardware providers to bundle our software products into their hardware offerings. Several risks arise in connection with these relationships including long-term support obligations, conflicts with our other sales channels, unpredictable product support obligations and reliance on such third parties for sales results.

***We generate a significant portion of our revenue from a limited number of customers and, consequently, the loss of a key customer could adversely affect our revenues and be perceived as a loss of momentum in our business.***

We have generated a substantial portion of our historical revenues from a limited number of customers. We expect that a small number of customers will continue to account for a substantial portion of revenues for the foreseeable future. As a result, if we lose a major customer for any reason, including non-renewal of a customer contract or a failure to meet performance requirements, or in the case of our Web search business if there is a decline in usage of any customer's search service, our revenues would be adversely affected. We have received notice from AOL, one of our major portal customers, that it does not intend to renew its Web search services agreement when it expires. Our potential customers and public market analysts or investors may perceive any such loss as a loss of momentum in our business, which may adversely affect future opportunities to sell our products and services and cause our stock price to decline. We cannot be sure that customers that have accounted for significant revenues in past periods, individually or as a group, will continue to generate revenues in any future period.

***If we are unable to maintain our relationships with partners, companies that supply and distribute our products, and customers, we may have difficulty selling our products and services.***

We believe that our success in penetrating our target markets depends in part on our ability to develop and maintain strategic relationships with key hardware and software vendors, system integrators, Internet technology and service providers, distribution partners and customers. We believe these relationships are important in order to validate our technology, facilitate broad market acceptance of our products, enhance our product and service offerings, and expand our sales, marketing and distribution capabilities. If we are unable to develop these key relationships or maintain and enhance existing relationships across all of our product and service offerings, we may have difficulty generating revenues.

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***We license software components that are necessary to our products and services, and the loss of access to this software or any decline or obsolescence in its functionality could harm our revenues and increase our costs.***

We have from time to time licensed components from others such as reporting functions, security features, and internalization capabilities, and incorporated them into our products and services. If these licensed components are not maintained, it could impair the functionality of our products and services and require us to obtain alternative products from other sources or to develop this software internally. In either case, this could involve costs and delays and divert the attention of our engineering resources.

***Governmental regulation and the application of existing laws to the Internet may increase our costs of doing business and create potential liability for the dissemination of information over the Internet.***

Our products and services operate in part by making copies of material available on the Internet and other networks and making this material available to end-users from a central location or local systems. In addition, our Web search services collect end-user information, which we use to deliver services to our customers, and our customers use to deliver services to their users. This creates the potential for claims to be made against us (either directly or through contractual indemnification provisions with customers) for defamation, negligence, copyright or trademark infringement, personal injury, invasion of privacy or under other legal theories based on the nature, content, copying, dissemination, collection or use of these materials. These claims have been threatened against us from time to time and have been brought, and sometimes successfully pressed, against online service providers. It is also possible that if any information provided through any of our products or services contains errors, third parties could make claims against us for losses incurred in reliance on this information. Although we carry general liability insurance, our insurance may not cover potential claims of this type or be adequate to protect us from all liability that may be imposed.

***Internet-related laws could adversely affect our business by increasing our costs of doing business and resulting potential liability.***

Laws and regulations that apply to communications and commerce over the Internet are becoming more prevalent. The United States Congress has enacted Internet laws regarding children's privacy, copyrights, taxation and the transmission of sexually explicit material. The European Union has enacted its own privacy regulations as well as legislation governing e-commerce, copyrights and caching. The law of the Internet, however, remains largely unsettled, even in areas where there has been some legislative action. It may take years to determine whether and how existing laws such as those governing intellectual property, privacy, libel and taxation apply to the Internet. In addition, the growth and development of the market for online commerce may prompt calls for more stringent consumer protection laws, both in the United States and abroad, that may impose additional burdens on companies conducting business online. The adoption, implementation or modification of laws and regulations relating to the Internet, or interpretations of existing law, could adversely affect our business.

***Any acquisitions we make could disrupt our business, increase our expenses, and create difficulties in integrating the acquired technology or products into our operations.***

We have purchased seven companies since September 1998 and may invest in or acquire complementary companies, products and technologies in the future. If we buy a company, we could have difficulty in assimilating that company's personnel and operations and maintaining acceptable standards, controls, procedures and policies. In addition, the key personnel of the acquired company may decide not to work for us. Also, we could have difficulty in integrating the acquired technology or products into our operations. There could be potential unknown liabilities associated with the purchased company. These difficulties could disrupt our ongoing business, distract our management and employees and increase our expenses. Furthermore, we may have to incur debt or issue equity securities to pay for any future acquisitions, the issuance of which could be dilutive to our stockholders.

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***Our future success is dependent on our ability to attract and retain experienced and capable personnel and our business will therefore suffer if we are unable to attract or retain the highest qualified personnel necessary for our success.***

Our primary asset is the intellectual capabilities of our employees. We are therefore dependent on recruiting and retaining a strong team of personnel across all functional areas. Competition for these individuals is intense, and we may not be able to attract or retain the highly qualified personnel necessary for our success. Our employment relationships are generally at-will. We have had key employees leave us in the past and we can make no assurance that one or more will not leave us in the future. If any of our key employees were to leave us, we could face substantial difficulty in hiring qualified successors and could experience a loss in productivity while any such successor obtains the necessary training and experience. Many of our key employees have reached or will soon reach the four-year anniversary of their hiring date and will be fully vested in their initial stock option grants. While our key employees are typically granted additional stock options to provide additional incentive to remain with us, the initial option grant is typically the largest and an employee may be more likely to leave us upon completion of the vesting period for the initial option grant. In addition, we must continue to motivate employees and keep them focused on our strategies and goals, which may be difficult due to morale challenges posed by our workforce reductions and general uncertainty about the economy. In light of current market conditions, we may undertake programs to retain our employees that may be viewed as dilutive to our shareholders. We do not have key person life insurance policies covering any of our employees other than our Chief Executive Officer.

***Our efforts to increase our presence in markets outside of the United States may be unsuccessful and could result in losses.***

We market and sell our products in the United States and internationally, principally Europe and Asia. Historically, the percentage of sales to customers located outside of the United States has varied from quarter to quarter, reflecting the limited build-out of our international operations. We have limited experience in developing localized versions of our products and marketing and distributing our products internationally. We are more dependent on third party resellers for international sales. Should our third party reseller partners not promote our products for any reason our international sales could suffer. In addition, other inherent risks may apply to international markets and operations, including:

the impact of recessions in economies outside the United States;

greater difficulty in accounts receivable collection and longer collection periods;

the impact of changes in foreign currencies, in particular the EU's conversion to the Euro;

unexpected changes in regulatory requirements;

difficulties and costs of staffing and managing foreign operations;

potentially adverse tax consequences; and

political and economic instability.

We also have limited experience operating in foreign countries and managing multiple offices with facilities and personnel in disparate locations. We may have difficulties coordinating our efforts, supervising and training our personnel or otherwise successfully managing our resources in these foreign countries. The laws and cultural requirements in foreign countries can vary significantly from those in the United States. The inability to integrate our business in these jurisdictions and to address cultural differences may adversely affect the success of our international operations.



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***We are currently the subject of a lawsuit by Network Caching Technology and other third parties could assert that our products infringe their intellectual property rights. Such claims could be expensive to defend, distracting to management, and adversely affect our ability to sell our products.***

Substantial litigation regarding intellectual property rights exists in the software industry. We expect that software products may be increasingly vulnerable to third party infringement claims as the number of competitors in our industry segments grow and the functionality of products in different industry segments overlaps. We believe that many companies have filed or intend to file patent applications covering aspects of their technology that they may claim our technology infringes. Some of these companies have sent copies of their patents to us for informational purposes. We cannot be sure that these parties will not make a claim of infringement against us with respect to our products and technology. In August 2001, Network Caching Technology L.L.C. (NCT) initiated an action against us that our caching products violate one or more patents owned by NCT. The complaint seeks compensatory and other damages and injunctive relief. This case, and any future actions initiated against us, will be time consuming and expensive to defend, will distract management's attention and resources, and could cause product shipment delays or require us to reengineer our products or enter into royalty or licensing agreements. Such royalty or licensing agreements, if required, may not be available on acceptable terms, if at all.

***Anti-takeover provisions contained in our charter and under Delaware law could impair a takeover attempt.***

We are subject to the provisions of Section 203 of the Delaware General Corporation Law prohibiting, under some circumstances, publicly held Delaware corporations from engaging in business combinations with some stockholders for a specified period of time without the approval of the holders of substantially all of our outstanding voting stock. Such provisions could delay or impede the removal of incumbent directors and could make more difficult a merger, tender offer or proxy contest involving us, even if such events could be beneficial, in the short term, to the interests of the stockholders. In addition, such provisions could limit the price that some investors might be willing to pay in the future for shares of our Common Stock. These provisions, in addition to provisions contained in our charter, may have the effect of deterring hostile takeovers or delaying changes in our control or management.

***Our stock price is volatile.***

The market price of our Common Stock has been and may continue to be subject to wide fluctuations. Our stock price may fluctuate in response to a number of events and factors, such as quarterly variations in operating results, announcements of technological innovations, new products or changing customer relationships by us or our competitors, announcements of technological alliances and partnerships, changes in financial estimates and recommendations by securities analysts, the operating and stock price performance of other companies that investors may deem comparable, and news reports relating to trends in our markets. In addition, the stock market in general, and the market prices for technology-related companies in particular, have experienced extreme volatility that often has been unrelated to the operating performance of such companies. These broad market and industry fluctuations may adversely affect the price of our stock, regardless of our operating performance. In the past, companies that have experienced volatility in the market price of their stock have been the subjects of securities class action litigation. If we were the subject of securities class action litigation, it could result in substantial costs and a diversion of management's attention and resources.

**Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

**Interest Rate Risk**

We are exposed to interest rate risk primarily in our investment portfolio and synthetic lease. We do not use derivative financial instruments to hedge interest rate risk. The primary objective of our investment activities is to preserve the principal while maximizing yields without significantly increasing risk. This is

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accomplished by placing our marketable securities investments with high quality issuers principally in United States government and corporate debt securities with terms of less than two years.

Under the synthetic lease finance structure, we are required to pay lease payments for five years from August 24, 2000. The payments are calculated based on a floating interest rate applied against a \$114 million principle value. We have the option of choosing interest rates, which are fixed for various terms not to exceed 12 months. Upon the expiration of those various rate terms, a new interest rate will be selected for the corresponding underlying principle value.

Under our notes payable agreements, we have borrowed \$15.4 million as of June 30, 2002. The notes payable have a variable interest rate at approximately zero to 35 basis points above prime.

The following table presents the amounts of our cash and cash equivalents, short-term investments and synthetic lease, that are subject to interest rate risk by year of expected maturity/expiration of the selected interest rate terms on the synthetic lease and average interest rates as of June 30, 2002:

	FY 2002	FY 2003	FY 2004	Total
	(In thousands)			
Cash & Cash Equivalents	\$ 15,316			\$ 15,316
Average Interest Rate	0.38%			
Short-term Investments	\$ 39,803	\$ 17,125	\$ 17,780	\$ 74,708
Average Interest Rate	1.75%	3.13%	3.15%	
Restricted Cash	\$ 95,699	\$ 33,258		\$ 128,957
Average Interest Rate	1.63%	1.73%		
Synthetic Lease	\$ 67,374	\$ 46,626		\$ 114,000
Average Interest Rate	2.08%	2.64%		

**Foreign Currency Risk**

We have foreign operations both in Europe and Asia. We currently transact substantially all of our revenues abroad in United States currency. We are exposed to fluctuations in foreign exchange rates for our expenditures and thus our consolidated financial results could be affected by a change in foreign exchange rates.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

On August 2, 2001, an amended complaint was filed by Network Caching Technology, L.L.C. in the United States District Court for the Northern District of California against Inktomi as well as other providers of caching technologies including Novell, Inc., Akamai Technologies, Inc., Volera, Inc., and Cacheflow, Inc. Plaintiff alleges that certain products marketed by Inktomi and the other defendants violate one or more patents owned by plaintiff. The complaint seeks compensatory and other damages and injunctive relief. We were served the complaint on August 7, 2001. We subsequently filed a response denying the allegations and asserting a number of defenses. At this time it is too early to estimate any potential losses from this action and whether this action may have a material impact on the results of operations. We are vigorously defending against this action.

**Item 3. Defaults Upon Senior Securities**

See Management's Discussion and Analysis of Financial Condition and Results of Operations; Liquidity and Capital Resources.

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**Item 6. Exhibits and Reports on Form 8-K**

Exhibit Number	Description
10.39*	Promissory Note dated May 14, 2002, executed by David Peterschmidt for the benefit of Inktomi Corporation.
10.40*	Conditional Waiver and Amendment by and among Inktomi Corporation, Wilmington Trust FSB, Deutsche Bank AG, New York Branch, Deutsche Bank AG, New York and/or Cayman Islands Branch and Deutsche Bank Securities Inc. dated August 13, 2002
10.41*	Third Loan Modification Agreement and Fourth Loan Modification Agreement between Inktomi and Silicon Valley Bank dated June 25, 2002 and July 31, 2002, respectively.
99.1	Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350

\* Previously filed with the original Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 filed August 14, 2002.  
 (b) Reports on Form 8-K

None in the quarter ending June 30, 2002



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**CERTIFICATIONS**

I, Randy Gottfried, certify that:

1. I have reviewed this quarterly report on Form 10-Q/A of Inktomi Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for the periods presented in this quarterly report.

Date: January 16, 2003

/s/ RANDY GOTTFRIED

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Randy Gottfried  
*Senior Vice President and Chief Financial Officer*

I, David Peterschmidt, certify that:

1. I have reviewed this quarterly report on Form 10-Q/A of Inktomi Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for the periods presented in this quarterly report.

Date: January 16, 2003

/s/ DAVID PETERSCHMIDT

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David Peterschmidt  
*Chief Executive Officer*

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