

Spirit Airlines, Inc.
Form 10-Q
April 29, 2015

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-35186

SPIRIT AIRLINES, INC.

(Exact name of registrant as specified in its charter)

Delaware 38-1747023
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)

2800 Executive Way 33025
Miramar, Florida
(Address of principal executive offices) (Zip Code)

(954) 447-7920
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "small reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the registrant's classes of common stock as of the close of business on April 17, 2015:

Class	Number of Shares
Common Stock, \$0.0001 par value	72,986,762

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PART I. Financial Information

ITEM 1. UNAUDITED CONDENSED FINANCIAL STATEMENTS

Spirit Airlines, Inc.

Condensed Statements of Operations

(unaudited, in thousands, except per share amounts)

	Three Months Ended March 31,	
	2015	2014
Operating revenues:		
Passenger	\$273,466	\$253,878
Non-ticket	219,889	184,109
Total operating revenues	493,355	437,987
Operating expenses:		
Aircraft fuel	112,426	148,471
Salaries, wages and benefits	89,057	76,249
Aircraft rent	52,788	46,387
Landing fees and other rents	30,546	24,016
Distribution	20,497	18,569
Maintenance, materials and repairs	19,160	17,614
Depreciation and amortization	14,863	11,121
Other operating	43,747	35,448
Loss on disposal of assets	595	150
Special charges	425	9
Total operating expenses	384,104	378,034
Operating income	109,251	59,953
Other (income) expense:		
Interest expense	2,812	107
Capitalized interest	(2,533) (107
Interest income	(134) (68
Other expense	72	37
Total other (income) expense	217	(31
Income before income taxes	109,034	59,984
Provision for income taxes	40,032	22,278
Net income	\$69,002	\$37,706
Basic earnings per share	\$0.94	\$0.52
Diluted earnings per share	\$0.94	\$0.51

The accompanying Notes are an integral part of these Condensed Financial Statements.

Spirit Airlines, Inc.
Condensed Statements of Comprehensive Income
(unaudited, in thousands)

	Three Months Ended March 31,	
	2015	2014
Net income	\$69,002	\$37,706
Unrealized gain (loss) on interest rate derivative instruments, net of deferred taxes of \$940 and \$0	(1,594)	—
Other comprehensive income (loss)	\$(1,594)	\$—
Comprehensive income	\$67,408	\$37,706

The accompanying Notes are an integral part of these Condensed Financial Statements.

Spirit Airlines, Inc.
Condensed Balance Sheets
(unaudited, in thousands)

	March 31, 2015	December 31, 2014
Assets		
Current assets:		
Cash and cash equivalents	\$741,627	\$632,784
Accounts receivable, net	28,097	22,685
Deferred income taxes	9,643	9,643
Prepaid expenses and other current assets	76,706	66,029
Total current assets	856,073	731,141
Property and equipment:		
Flight equipment	422,617	204,462
Ground and other equipment	60,860	57,012
Less accumulated depreciation	(41,472)	(36,099)
	442,005	225,375
Deposits on flight equipment purchase contracts	260,334	242,881
Aircraft maintenance deposits	212,786	213,147
Deferred heavy maintenance, net	115,584	123,108
Other long-term assets	69,074	66,744
Total assets	\$1,955,856	\$1,602,396
Liabilities and shareholders' equity		
Current liabilities:		
Accounts payable	\$13,835	\$13,402
Air traffic liability	259,404	188,870
Current maturities of long-term debt	22,184	10,431
Other current liabilities	190,874	152,921
Total current liabilities	486,297	365,624
Long-term debt, less current maturities	302,800	135,232
Long-term deferred income taxes	69,510	76,010
Deferred gains and other long-term liabilities	27,832	22,455
Shareholders' equity:		
Common stock	7	7
Additional paid-in-capital	536,050	526,173
Treasury stock, at cost	(14,864)	(3,921)
Retained earnings	550,536	481,534
Accumulated other comprehensive loss	(2,312)	(718)
Total shareholders' equity	1,069,417	1,003,075
Total liabilities and shareholders' equity	\$1,955,856	\$1,602,396
The accompanying Notes are an integral part of these Condensed Financial Statements.		

Spirit Airlines, Inc.
Condensed Statements of Cash Flows
(unaudited, in thousands)

	Three Months Ended March 31,	
	2015	2014
Operating activities:		
Net income	\$69,002	\$37,706
Adjustments to reconcile net income to net cash provided by operations:		
Unrealized (gains) losses on open fuel derivative contracts	3,783	—
Equity-based compensation, net	1,985	2,547
Allowance for doubtful accounts (recoveries)	31	(13)
Amortization of deferred gains and losses	164	(89)
Depreciation and amortization	14,863	11,121
Deferred income tax expense (benefit)	(5,560)) 410
Loss on disposal of assets	595	150
Capitalized interest	(2,533)) (107)
Changes in operating assets and liabilities:		
Accounts receivable	(5,444)) (10,656)
Prepaid maintenance reserves	(12,317)) (14,661)
Long-term deposits and other assets	(6,160)) (15,691)
Accounts payable	433	1,457
Air traffic liability	79,350	62,328
Other liabilities	29,643	16,137
Net cash provided by operating activities	167,835	90,639
Investing activities:		
Pre-delivery deposits for flight equipment, net of refunds	(50,388)) (73,201)
Purchase of property and equipment	(184,609)) (4,086)
Net cash used in investing activities	(234,997)) (77,287)
Financing activities:		
Proceeds from issuance of long-term debt	185,000	—
Proceeds from stock options exercised	15	39
Payments on debt and capital lease obligations	(2,968)) —
Excess tax benefits from equity-based compensation	7,877	588
Repurchase of common stock	(10,943)) (621)
Debt issuance costs	(2,976)) —
Net cash provided by financing activities	176,005	6
Net increase in cash and cash equivalents	108,843	13,358
Cash and cash equivalents at beginning of period	632,784	530,631
Cash and cash equivalents at end of period	\$741,627	\$543,989
Supplemental disclosures		
Cash payments for:		
Interest (net of capitalized interest)	\$11	\$—
Taxes	\$9,883	\$3,218

The accompanying Notes are an integral part of these Condensed Financial Statements.

Notes to Condensed Financial Statements

(unaudited)

1. Basis of Presentation

The accompanying unaudited condensed financial statements include the accounts of Spirit Airlines, Inc. (the Company). These unaudited condensed financial statements reflect all normal recurring adjustments which management believes are necessary to present fairly the financial position, results of operations and cash flows of the Company for the respective periods presented. Certain information and footnote disclosures normally included in the annual financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP) have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission for Form 10-Q. These unaudited interim condensed financial statements should be read in conjunction with the audited financial statements of the Company and notes thereto included in the Annual Report on Form 10-K for the year ended December 31, 2014 filed with the Securities and Exchange Commission.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

The interim results reflected in the unaudited condensed financial statements are not necessarily indicative of the results that may be expected for other interim periods or for the full year.

Certain prior period amounts have been reclassified to conform to the current year's presentation.

2. Recent Accounting Developments

In May 2014, the Financial Accounting Standards Board (the FASB) issued Accounting Standards Update (ASU) No. 2014-09, (ASU 2014-09), "Revenue from Contracts with Customers." The objective of ASU 2014-09 is to establish a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and will supersede most of the existing revenue recognition guidance, including industry-specific guidance. The core principle of ASU 2014-09 is that an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In applying the new guidance, an entity will (1) identify the contract(s) with a customer; (2) identify the performance obligations in the contract; (3) determine the transaction price; (4) allocate the transaction price to the contract's performance obligations; and (5) recognize revenue when (or as) the entity satisfies a performance obligation. ASU 2014-09 applies to all contracts with customers except those that are within the scope of other topics in the FASB Accounting Standards Codification. The new guidance is effective for annual reporting periods (including interim periods within those periods) beginning after December 15, 2016 for public companies. Early adoption is not permitted. Entities have the option of using either a full retrospective or modified approach to adopt ASU 2014-09. In April 2015, the FASB announced its plans to propose extending the deadline for the adoption of ASU 2014-09 by one year. The Company is currently evaluating the new guidance and has not determined the impact this standard may have on its financial statements nor decided upon the planned method of adoption. While the Company is still evaluating the impact, it expects the accounting for its frequent flier program and certain ancillary fees to change.

In April 2015, the FASB issued ASU 2015-03, "Interest-Imputation of Interest." The standard requires debt issuance costs to be presented on the balance sheet as a direct deduction from the related debt liability rather than as an asset. Once adopted, entities are required to apply the new guidance retrospectively to all prior periods presented. ASU 2015-03 is effective for annual periods ending after December 15, 2015, and interim periods within those fiscal years and early application is permitted. The Company has elected to early adopt the standard, effective January 1, 2015.

Notes to Condensed Financial Statements—(Continued)

3. Earnings per Share

The following table sets forth the computation of basic and diluted earnings per common share:

	Three Months Ended March 31,	
	2015	2014
	(in thousands, except per share amounts)	
Numerator		
Net income	\$ 69,002	\$ 37,706
Denominator		
Weighted-average shares outstanding, basic	73,054	72,684
Effect of dilutive stock awards	316	570
Adjusted weighted-average shares outstanding, diluted	73,370	73,254
Net income per share		
Basic earnings per common share	\$0.94	\$0.52
Diluted earnings per common share	\$0.94	\$0.51
Anti-dilutive weighted-average shares	27	56

4. Accrued Liabilities

Other current liabilities as of March 31, 2015 and December 31, 2014 consist of the following:

	March 31, 2015	December 31, 2014
	(in thousands)	
Federal excise and other passenger taxes and fees payable	\$47,730	\$42,628
Federal and state income tax payable	31,511	3,286
Salaries and wages	30,078	34,209
Airport expenses	24,162	21,726
Aircraft maintenance	17,508	16,127
Aircraft and facility rent	10,651	10,089
Fuel	8,937	9,508
Other	20,297	15,348
Other current liabilities	\$ 190,874	\$ 152,921

5. Financial Instruments and Risk Management

As part of the Company's risk management program, the Company from time to time may use a variety of financial instruments to reduce its exposure to fluctuations in the price of jet fuel and interest rates. The Company does not hold or issue derivative financial instruments for trading purposes.

The Company is exposed to credit losses in the event of nonperformance by counterparties to these financial instruments. The Company periodically reviews and seeks to mitigate exposure to the financial deterioration and nonperformance of any counterparty by monitoring the absolute exposure levels, each counterparty's credit ratings, and the historical performance of the counterparties relating to derivative transactions. The credit exposure related to these financial instruments is limited to the fair value of contracts in a net receivable position at the reporting date. The Company also maintains security agreements that require the Company to post collateral if the value of selected instruments falls below specified mark-to-market thresholds. As of March 31, 2015, the Company did not hold any derivatives with requirements to post collateral. The Company records financial derivative instruments at fair value, which includes an evaluation of each counterparty's credit risk.

Notes to Condensed Financial Statements—(Continued)

Fuel Derivative Instruments

The Company's fuel derivative contracts generally consist of United States Gulf Coast jet fuel swaps (jet fuel swaps) and United States Gulf Coast jet fuel options (jet fuel options). Both jet fuel swaps and jet fuel options are used at times to protect the refining price risk between the price of crude oil and the price of refined jet fuel, and to manage the risk of increasing fuel prices. Fair value of the instruments is determined using standard option valuation models.

The Company accounts for its fuel derivative contracts at fair value and recognizes them in the balance sheet in prepaid expenses and other current assets or other current liabilities. The Company did not elect hedge accounting on any fuel derivative instruments entered into during the three months ended March 31, 2015 and 2014 and, as a result, changes in the fair value of these fuel derivative contracts are recorded in aircraft fuel expense. During the three months ended March 31, 2015, the Company paid \$2.1 million in premiums to acquire jet fuel options.

The following table summarizes the components of aircraft fuel expense for the three months ended March 31, 2015 and 2014:

	Three Months Ended March	
	31,	
	2015	2014
	(in thousands)	
Into-plane fuel cost	\$ 108,124	\$ 148,471
Realized losses (gains) related to fuel derivative contracts	2,607	—
Unrealized losses (gains) related to fuel derivative contracts	1,695	—
Aircraft fuel	\$ 112,426	\$ 148,471

Premiums and settlements received or paid on fuel derivative contracts are reflected in the accompanying statements of cash flows in net cash provided by operating activities.

As of March 31, 2015, the Company had fuel derivatives consisting of jet fuel options with refined products as the underlying commodities designed to protect 70.3 million gallons, or approximately 35% of its remaining 2015 anticipated jet fuel consumption, at a weighted-average ceiling price of \$1.91 per gallon. As of December 31, 2014, the Company had fuel derivatives consisting of jet fuel options with refined products as the underlying commodities designed to protect 88.7 million gallons, or approximately 35% of its 2015 anticipated jet fuel consumption, at a weighted-average ceiling price of \$2.07 per gallon.

Interest Rate Swaps

As of March 31, 2015, the Company had six forward interest rate swaps with a total notional amount of \$120 million. These interest rate swaps fix the benchmark interest rate component of the forecasted interest payments on the debt related to three Airbus A321 aircraft with expected delivery dates ranging from July 2015 to September 2015. These instruments limit the Company's exposure to changes in the benchmark interest rate in the period from the trade date through the date of maturity, ranging from July 2015 to September 2015. The interest rate swaps are designated as cash flow hedges. The Company accounts for these interest rate swaps at fair value and recognizes them in the balance sheet in prepaid expenses and other current assets or other current liabilities with changes in fair value recorded within accumulated other comprehensive income (AOCI). Realized gains and losses from cash flow hedges are recorded in the statement of cash flows as a component of cash flows from operating activities. For the three months ended March 31, 2015, a loss of \$1.6 million, net of deferred taxes of \$0.9 million, was recorded within AOCI related to these instruments. As of March 31, 2015, the interest rate swaps are recorded as a liability of approximately \$3.7 million.

During the three months ended March 31, 2015, the Company recorded no ineffectiveness associated with the Company's interest rate cash flow hedges. The Company expects the swaps will be highly effective in offsetting changes in cash flows attributable to the hedged risk. However, given that there may be some uncertainty regarding the exact date on which the Company will issue its fixed-rate debt, the Company will evaluate the effect of such uncertainty on the effectiveness of the hedging relationship designated for each reporting period. Any ineffectiveness will be recorded within other non-operating expense in the Company's statement of operations.

Subsequent to the issuance of each debt instrument, amounts remaining in AOCI will be amortized over the life of the fixed-rate debt instrument.

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Notes to Condensed Financial Statements—(Continued)

6. Commitments and Contingencies

Aircraft-Related Commitments and Financing Arrangements

The Company's contractual purchase commitments consist primarily of aircraft and engine acquisitions through manufacturers and aircraft leasing companies. As of March 31, 2015, the Company's aircraft orders consisted of the following:

	Airbus				Third-Party	Total
	A320	A320NEO	A321	A321NEO	Lessor A320NEO	
remainder of 2015	3		6		1	10
2016	3		9		4	16
2017	8		10			18
2018	2	6	5			13
2019		3		10		13
2020		13				13
2021		18				18
	16	40	30	10	5	101

The Company also has five spare engine orders for V2500 SelectOne engines with International Aero Engines (IAE) and nine spare engine orders for PurePower PW1100G-JM engines with Pratt & Whitney. Spare engines are scheduled for delivery from 2015 through 2024. Purchase commitments for these aircraft and spare engines, including estimated amounts for contractual price escalations and pre-delivery payments, are estimated to be approximately \$423 million for the remainder of 2015, \$604 million in 2016, \$763 million in 2017, \$621 million in 2018, \$711 million in 2019, and \$1,525 million in 2020 and beyond. The Company has secured debt financing commitments of \$231 million with third parties for six of the nine remaining aircraft deliveries from Airbus scheduled for delivery in 2015. In addition, the Company has secured financing for five aircraft to be leased directly from a third party, scheduled for delivery in 2015 and 2016. The Company does not have financing commitments in place for the remaining 90 Airbus firm aircraft orders scheduled for delivery between the fourth quarter of 2015 through 2021. As of March 31, 2015, the Company had a fleet consisting of 70 A320 family aircraft. During the three months ended March 31, 2015, the Company took delivery of five aircraft financed under debt arrangements. These aircraft are capitalized within flight equipment with depreciable lives of 25 years and estimated residual values of 10%. As of March 31, 2015, the Company had 61 aircraft and 10 spare engines financed under operating leases with lease term expiration dates ranging from 2016 to 2026. The Company entered into sale and leaseback transactions with third-party aircraft lessors for the majority of these aircraft and engine leases. Deferred losses resulting from these sale and leaseback transactions are included in other long-term assets on the accompanying balance sheet. Deferred losses are recognized as an increase to rent expense on a straight-line basis over the term of the respective operating leases. Deferred gains are included in deferred credits and other long-term liabilities on the accompanying balance sheet. Deferred gains are recognized as a decrease to rent expense on a straight-line basis over the term of the respective operating leases.

Under the terms of the lease agreements, the Company will continue to operate and maintain the aircraft. Payments under the majority of the lease agreements are fixed for the term of the lease. The lease agreements contain standard termination events, including termination upon a breach of the Company's obligations to make rental payments and upon any other material breach of the Company's obligations under the leases, and standard maintenance and return condition provisions. These return provisions are evaluated at inception of the lease and throughout the lease terms and are accounted for as additional rent expense when it is probable that such amounts will be incurred. Upon a termination of the lease due to a breach by the Company, the Company would be liable for standard contractual damages, possibly including damages suffered by the lessor in connection with remarketing the aircraft or while the aircraft is not leased to another party.

The Company has an agreement for the lease of two quick engine change kits, classified as capital leases. Payments under the lease agreement are fixed for the three-year term of the lease, which began in the fourth quarter of 2013.

Notes to Condensed Financial Statements—(Continued)

Future minimum lease payments under capital leases and noncancellable operating leases with initial or remaining terms in excess of one year at March 31, 2015 were as follows:

	Capital Leases (in thousands)	Operating Leases Aircraft and Spare Engine Leases	Property Facility Leases	Operating Lease Obligations
remainder of 2015	\$ 1,033	\$ 160,914	\$ 23,658	\$ 184,572
2016	1,044	212,554	25,598	238,152
2017	44	196,048	25,893	221,941
2018	44	172,341	25,823	198,164
2019	12	144,229	23,683	167,912
2020 and thereafter	—	592,465	86,464	678,929
Total minimum lease payments	\$ 2,177	\$ 1,478,551	\$ 211,119	\$ 1,689,670
Less amount representing interest	\$ 150			
Present value of minimum lease payments	\$ 2,027			
Less current portion	\$ 1,226			
Long-term portion	\$ 801			

Aircraft rent expense consists of monthly lease rents for aircraft and spare engines under the terms of the related operating leases and is recognized on a straight-line basis. Aircraft rent expense also includes supplemental rent. Supplemental rent is made up of maintenance reserves paid or to be paid to aircraft lessors in advance of the performance of major maintenance activities that are not probable of being reimbursed, as well as lease return condition obligations which the Company begins to accrue when they are probable and can be estimated. The Company expects supplemental rent to increase as individual aircraft lease agreements approach their respective termination dates and the Company begins to accrue the estimated cost of return conditions for the corresponding aircraft.

Some of the Company's master lease agreements provide that the Company pays maintenance reserves to aircraft lessors to be held as collateral in advance of the Company's required performance of major maintenance activities. Maintenance reserve payments are either contractually fixed or utilization based amounts. Fixed maintenance reserve payments for these aircraft and related flight equipment, including estimated amounts for contractual price escalations, will be approximately \$5.7 million for the remainder of 2015, \$8.0 million in 2016, \$7.4 million in 2017, \$5.8 million in 2018, \$4.2 million in 2019, and \$14.1 million in 2020 and beyond. Some of these lease agreements provide maintenance reserves are reimbursable to the Company upon completion of the maintenance event in an amount equal to either (1) the amount of the maintenance reserve held by the lessor associated with the specific maintenance event or (2) the qualifying costs related to the specific maintenance event. Substantially all of these maintenance reserve payments are calculated based on a utilization measure, such as flight hours or cycles, and are used solely to collateralize the lessor for maintenance time run off the aircraft until the completion of the maintenance of the aircraft. Some of the master lease agreements provide that the Company will receive full reimbursement of the maintenance reserves at the final respective maintenance event, or do not require that the Company pay maintenance reserves so long as the Company's cash balance does not fall below a certain level. The Company is in full compliance with those requirements and does not anticipate having to pay reserves related to these master leases in the future.

The Company is contractually obligated to pay the following minimum guaranteed payments for its reservation system and advertising media as of March 31, 2015: \$3.9 million for the remainder of 2015, \$3.9 million in 2016, \$3.9 million in 2017, \$2.6 million in 2018, none in 2019, and none in 2020 and thereafter. The Company's current agreement for its reservation system expires in 2018.

Litigation

The Company is subject to commercial litigation claims and to administrative and regulatory proceedings and reviews that may be asserted or maintained from time to time. The Company believes the ultimate outcome of such lawsuits, proceedings and reviews will not, individually or in the aggregate, have a material adverse effect on its financial

position, liquidity or results of operations.

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Notes to Condensed Financial Statements—(Continued)

In August 2014, two cases (entitled *Rosen v. Spirit Airlines* and *Legg v. Spirit Airlines*) were filed against the Company in federal court in Illinois and Florida, respectively. The cases, which contain identical claims, allege violations of the Fair and Accurate Credit Transactions Act (FACTA) based on incidents of unlawfully including more information on the electronically printed credit card receipts provided to customers from our airport kiosk machines than FACTA permits. Both cases are styled as class actions, although neither has been certified as such. The plaintiffs seek statutory damages, attorney's fees, litigation expenses and costs. The Company believes it has valid arguments in its defense and intends to vigorously defend against these claims. However, an adverse outcome could have a material adverse effect on the Company's business and its financial position. At this time the Company is early in the discovery process and the ultimate outcome of these cases cannot be predicted at this time. Likewise, the amount of any loss, if any, cannot be reasonably estimated.

Credit Card Processing Arrangements

The Company has agreements with organizations that process credit card transactions arising from the purchase of air travel, baggage charges, and other ancillary services by customers. As it is standard in the airline industry, the Company's contractual arrangements with credit card processors permit them, under certain circumstances, to retain a holdback or other collateral, which the Company records as restricted cash, when future air travel and other future services are purchased via credit card transactions. The required holdback is the percentage of the Company's overall credit card sales its credit card processors hold to cover refunds to customers if the Company fails to fulfill its flight obligations. If the Company fails to satisfy certain liquidity and other financial covenants, the processing agreements provide the processors the right to require the Company to maintain cash collateral up to approximately 100% of the Company's air traffic liability, which would result in a commensurate reduction of unrestricted cash. As of March 31, 2015 and December 31, 2014, the Company continued to be in compliance with its credit card processing agreements and liquidity and other financial covenant requirements, and the processors were holding back no remittances. The maximum potential exposure to cash holdbacks by the Company's credit card processors, based upon advance ticket sales and \$9 Fare Club memberships as of March 31, 2015 and December 31, 2014, was \$303.1 million and \$217.1 million, respectively.

Employees

Approximately 70% of the Company's employees are covered under collective bargaining agreements. The table below sets forth the Company's employee groups and status of the collective bargaining agreements as of March 31, 2015.

Employee Groups	Representative	Amendable Date	Percentage of Workforce
Pilots	Air Line Pilots Association, International (ALPA)	August 2015	26%
Flight Attendants	Association of Flight Attendants (AFA-CWA)	August 2007	37%
Dispatchers	Transport Workers Union (TWU)	August 2018	1%
Ramp Service Agents	International Association of Machinists and Aerospace Workers (IAM)	TBD	6%

In August 2014, under the supervision of the National Mediation Board (NMB), the Company and AFA-CWA reached a tentative agreement for a five-year contract with the Company's flight attendants. The tentative agreement was subject to ratification by the flight attendant membership. On October 1, 2014, the Company was notified that the flight attendants voted not to ratify the tentative agreement. The Company will continue to work together with the AFA-CWA and the NMB with a goal of reaching a mutually beneficial agreement. On July 8, 2014, approximately 250 ramp service agents directly employed by the Company voted to be represented by the International Association of Machinists and Aerospace Workers (IAM). These ramp service agents currently serve 4 of the 57 airports where the Company operates. The Company has begun the process of negotiating a collective bargaining agreement with the IAM.

The Company is self-insured for health care claims, up to a stop loss amount for eligible participating employees and qualified dependent medical claims, subject to deductibles and limitations. The Company's liabilities for claims incurred but not reported are determined based on an estimate of the ultimate aggregate liability for claims incurred. The estimate is calculated from actual claim rates and adjusted periodically as necessary. The Company has accrued

\$3.2 million and \$3.1 million in health care claims as of March 31, 2015 and December 31, 2014, respectively.

Notes to Condensed Financial Statements—(Continued)

7. Fair Value Measurements

Under ASC 820, Fair Value Measurements and Disclosures, disclosures are required about how fair value is determined for assets and liabilities, and a hierarchy for which these assets and liabilities must be grouped is established, based on significant levels of inputs, as follows:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The Company utilizes several valuation techniques in order to assess the fair value of the Company's financial assets and liabilities.

Fuel Derivative Instruments

The Company's fuel derivative contracts generally consist of jet fuel swaps and jet fuel options. These instruments are valued using energy and commodity market data, which is derived by combining raw inputs with quantitative models and processes to generate forward curves and volatilities.

The Company utilizes the market approach to measure fair value for its fuel derivative instruments. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

The Company did not elect hedge accounting on any of the fuel derivative instruments. As a result, the Company records the fair value adjustment of its fuel derivatives in the accompanying statement of operations within aircraft fuel and on the balance sheet within prepaid expenses and other current assets or other current liabilities, depending on whether the net fair value of the derivatives is on an asset or liability position as of the respective date. Fair values of the fuel derivative instruments are determined using standard option valuation models. The Company also considers counterparty risk and its own credit risk in its determination of all estimated fair values. The Company offsets fair value amounts recognized for derivative instruments executed with the same counterparty under a master netting arrangement. The Company determines fair value of jet fuel options utilizing an option pricing model based on inputs that are either readily available in public markets or can be derived from information available in publicly quoted markets. The Company has consistently applied these valuation techniques in all periods presented and believes it has obtained the most accurate information available for the types of derivative contracts it holds.

The fair value of the Company's jet fuel swaps are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets; therefore, the Company categorizes these instruments as Level 2. As of March 31, 2015 and 2014, the Company had no outstanding jet fuel swaps. Due to the fact that certain inputs utilized to determine the fair value of jet fuel options are unobservable (principally implied volatility), the Company categorizes these derivatives as Level 3. Implied volatility of a jet fuel option is the volatility of the price of the underlying commodity that is implied by the market price of the option based on an option pricing model. Thus, it is the volatility that when used in a particular pricing model yields a theoretical value for the option equal to the current market price of that option. Implied volatility, a forward-looking measure, differs from historical volatility because the latter is calculated from known past returns. At each balance sheet date, the Company substantiates and adjusts unobservable inputs. The Company routinely assesses the valuation model's sensitivity to changes in implied volatility. Based on the Company's assessment of the valuation model's sensitivity to changes in implied volatility, it noted that holding other inputs constant, a significant increase (decrease) in implied volatility would result in a significantly higher (lower) fair value measurement for the Company's aircraft fuel derivatives.

Interest Rate Swaps

During the fourth quarter of 2014, the Company entered into forward interest rate swaps designed to fix the benchmark interest rate component of the forecasted interest payments on the debt related to three aircraft anticipated to be delivered in 2015. The fair value of the Company's interest rate swaps are based on observable inputs for active swap indications in quoted markets for similar terms. The fair value of these instruments are determined using a market approach based on inputs that are

Notes to Condensed Financial Statements—(Continued)

readily available from public markets; therefore, the Company categorizes these instruments as Level 2. The interest rate swaps are designated as cash flow hedges and, as a result, the changes in fair value of these derivatives are recorded in accumulated other comprehensive income within the balance sheet and statement of other comprehensive income.

Long-Term Debt

The estimated fair value of the Company's non-publicly held debt agreements has been determined to be Level 3, as certain inputs used to determine the fair value of these agreements are unobservable. The Company utilizes a discounted cash flow method to estimate the fair value of the Level 3 long-term debt.

The carrying amounts and estimated fair values of our long-term debt at March 31, 2015 were as follows:

	Carrying Value (in millions)	Estimated Fair Value
Senior long-term debt	\$298.9	\$298.9
Junior long-term debt	31.5	32.0
Total long-term debt	\$330.4	\$330.9
Cash and Cash Equivalents		

Cash and cash equivalents at March 31, 2015 and December 31, 2014 are comprised of liquid money market funds and cash, and are categorized as Level 1 instruments. The Company maintains cash with various high-quality financial institutions.

Assets and liabilities measured at gross fair value on a recurring basis are summarized below:

	Fair Value Measurements as of March 31, 2015			
	Total	Level 1	Level 2	Level 3
	(in millions)			
Cash and cash equivalents	\$741.6	\$741.6	\$—	\$—
Jet fuel options	2.5	—	—	2.5
Total assets	\$744.1	\$741.6	\$—	\$2.5
Interest rate swaps	\$3.7	\$—	\$3.7	\$—
Total liabilities	\$3.7	\$—	\$3.7	\$—
	Fair Value Measurements as of December 31, 2014			
	Total	Level 1	Level 2	Level 3
	(in millions)			
Cash and cash equivalents	\$632.8	\$632.8	\$—	\$—
Jet fuel options	4.8	—	—	4.8
Total assets	\$637.6	\$632.8	\$—	\$4.8
Interest rate swaps	\$1.1	\$—	\$1.1	\$—
Total liabilities	\$1.1	\$—	\$1.1	\$—

The Company had no transfers of assets or liabilities between any of the above levels during the years ended March 31, 2015 and December 31, 2014.

Notes to Condensed Financial Statements—(Continued)

The Company's Valuation Group is made up of individuals from the Company's Treasury and Corporate Accounting departments. The Valuation Group is responsible for the Company's valuation policies, procedures and execution thereof. The Company's Valuation Group reports to the Company's Chief Financial Officer and seeks approval for certain derivative transactions from the Audit Committee. The Valuation Group compares the results of the Company's internally developed valuation methods with counterparty reports at each balance sheet date and assesses the Company's valuation methods for accurateness and identifies any needs for modification.

The following table presents the Company's activity for assets and liabilities measured at gross fair value on a recurring basis using significant unobservable inputs (Level 3):

	Jet Fuel Option Activity for the Three Months Ended March 31, 2015 (in millions)
Balance at December 31, 2014	\$4.8
Total realized or unrealized gains (losses) included in earnings, net	(4.3)
Purchases	2.1
Sales	—
Settlements, net	(0.1)
Balance at March 31, 2015	\$2.5

8. Long-Term Debt

On October 1, 2014, the Company entered into a Framework Agreement with a bank syndicate which provides up to \$379 million of debt financing for seven Airbus A320 aircraft and three Airbus A321 aircraft. Each loan extended under the Framework Agreement is funded on or about the delivery date of each aircraft and is secured by a first-priority security interest on the individual aircraft. Each loan amortizes quarterly on a mortgage-style basis, with senior loans having a 12-year term and junior loans having a 7-year term. Loans bear interest payable quarterly on a floating or fixed rate basis, at the Company's option. As of March 31, 2015, the Company has taken delivery of seven Airbus A320 aircraft financed through the Framework Agreement and recorded fixed-rate debt of \$259 million. The remaining three Airbus A321 aircraft are scheduled for delivery under the Company's existing purchase agreement with Airbus between July 2015 and September 2015.

On February 24, 2015, the Company entered into two Facility Agreements, which will provide up to \$185 million of debt financing for five Airbus A320 aircraft. Each loan extended under the Facility Agreements is funded on or about the delivery date of each aircraft and is secured by a first-priority security interest on the individual aircraft. Each loan amortizes quarterly on a mortgage-style basis, with senior loans having a 12-year term and junior loans having a 7-year term. Loans bear interest payable quarterly on a floating or fixed rate basis, at the Company's option. As of March 31, 2015, the Company took delivery of two Airbus A320 aircraft financed through the Facility Agreements and recorded fixed-rate debt of \$74 million. The remaining three Airbus A320 aircraft under the Company's existing Facility Agreements are scheduled for delivery between April 2015 and June 2015.

Notes to Condensed Financial Statements—(Continued)

Long-term debt is comprised of the following:

	As of		Three Months Ended March 31,	
	March 31, 2015	December 31, 2014	2015	2014
	(in millions)		(weighted-average interest rates)	
Senior term loans due through 2026 - 2027	\$298.9	\$132.0	4.10	% N/A
Junior term loans due through 2021 - 2022	31.5	16.0	6.89	% N/A
Long-term debt	\$330.4	\$148.0		
Less current maturities	22.2	10.4		
Less unamortized discounts, net	5.5	2.4		
Total	\$302.8	\$135.2		

During the three months ended March 31, 2015, the Company made scheduled principal payments of \$2.6 million on outstanding long-term debt.

At March 31, 2015, long-term debt principal payments for the next five years and thereafter are as follows:

	March 31, 2015
	(in millions)
remainder of 2015	\$17.2
2016	23.8
2017	24.9
2018	26.2
2019	27.4
2020 and thereafter	210.9
Total debt principal payments	\$330.4

Interest Expense

Interest expense related to debt consists of the following:

	Three Months Ended March 31,	
	2015	2014
	(in thousands)	
Senior term loans	\$2,194	\$—
Junior term loans	419	—
Amortization of debt discounts	159	—
Total	\$2,772	\$—

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the Securities Act), and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act), which are subject to the "safe harbor" created by those sections. Forward-looking statements are based on our management's beliefs and assumptions and on information currently available to our management. All statements other than statements of historical factors are "forward-looking statements" for purposes of these provisions. In some cases, you can identify forward-looking statements by terms such as "may," "will," "should," "could," "would," "expect," "plan," "anticipate," "believe," "estimate," "project," "predict," and "potential," and similar expressions intended to identify forward-looking statements. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below, and those discussed in the section titled "Risk Factors" in this report and in Item 1A "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014 and subsequent Quarterly Reports on Form 10-Q. Furthermore, such forward-looking statements speak only as of the date of this report. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements.

Overview

Spirit Airlines is an ultra low-cost, low-fare airline headquartered in Miramar, Florida that offers affordable travel to price-conscious customers. Our all-Airbus Fit Fleet TM currently operates more than 330 daily flights to 57 destinations in the United States, the Caribbean and Latin America. Our stock trades on the NASDAQ Global Select Stock Market under the symbol "SAVE."

Our ultra low-cost carrier, or ULCC, business model allows us to compete principally by offering customers our Bare Fares TM, which are unbundled base fares that remove components traditionally included. We then give customers Frill Control TM, which provides customers the freedom to save by paying only for the options they choose, such as bags and advance seat assignments, which we record in our financial statements as non-ticket revenue.

We are focused on price-sensitive travelers who pay for their own travel, and our business model is designed to deliver what we believe our customers want: low fares. We aggressively use low fares to stimulate air travel demand in order to increase passenger volume, load factors and non-ticket revenue on the flights we operate. We also have high-density seating configurations on our aircraft and a simplified onboard product designed to lower costs, which is part of our Plane Simple TM strategy. Higher passenger volumes and load factors help us sell more ancillary products and services, which in turn allows us to reduce the base fare we offer even further, stimulating additional demand. We strive to be recognized by our customers and potential customers as the low-fare leader in the markets we serve.

We compete based on total price. We believe other airlines have used an all-inclusive pricing concept to effectively raise total prices to consumers, rather than lowering fares by unbundling each product or service. For example, carriers that tout "free bags" have included the cost of checking bags in the total ticket price, which does not allow passengers to see how much they would save if they did not check luggage. We believe that we and our customers benefit when we allow our customers to know the total price of their travel by breaking out the cost of optional products or services. Customers booking through our website are easily able to compare the total cost of flying with us versus flying with another airline.

We allow our customers to see all available options and their respective prices prior to purchasing a ticket, and this full transparency illustrates that our total price, including options selected, is lower than other airlines on average. In 2014, we launched an aggressive new brand campaign to educate the public on how Spirit's unbundled pricing model

works and how that gives them choices and saves them money compared to other airlines.

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Comparative Operating Statistics:

The following tables set forth our operating statistics for the three-month period ended March 31, 2015 and 2014:

	Three Months Ended March 31,		Percent	
	2015	2014	Change	
Operating Statistics (unaudited) (A):				
Average aircraft	67.3	55.0	22.4	%
Aircraft at end of period	70	56	25.0	%
Airports served in the period	55	53	3.8	%
Average daily aircraft utilization (hours)	12.7	12.8	(0.8))%
Average stage length (miles)	991	1,000	(0.9))%
Block hours	77,035	63,139	22.0	%
Passenger flight segments (PFSs) (thousands)	3,980	3,264	21.9	%
Revenue passenger miles (RPMs) (thousands)	4,017,559	3,289,287	22.1	%
Available seat miles (ASMs) (thousands)	4,729,463	3,784,727	25.0	%
Load factor (%)	84.9	% 86.9	% (2.0)	pts
Average ticket revenue per passenger flight segment (\$)	68.71	77.79	(11.7))%
Average non-ticket revenue per passenger flight segment (\$)	55.25	56.41	(2.1))%
Total revenue per passenger flight segment (\$)	123.96	134.20	(7.6))%
Average yield (cents)	12.28	13.32	(7.8))%
RASM (cents)	10.43	11.57	(9.9))%
CASM (cents)	8.12	9.99	(18.7))%
Adjusted CASM (cents)	8.06	9.98	(19.2))%
Adjusted CASM ex-fuel (cents)	5.72	6.06	(5.6))%
Fuel gallons consumed (thousands)	56,723	46,677	21.5	%
Average economic fuel cost per gallon (\$)	1.95	3.18	(38.7))%

(A) See "Glossary of Airline Terms" elsewhere in this quarterly report for definitions used in this table.

Executive Summary

For the first quarter of 2015, we achieved a 22.1% operating margin, an increase of 8.4 points compared to the prior year period. We generated pre-tax income of \$109.0 million and net income of \$69.0 million on operating revenues of \$493.4 million. For the first quarter of 2014, we generated pre-tax income of \$60.0 million and net income of \$37.7 million on operating revenues of \$438.0 million.

Our adjusted CASM ex-fuel for the first quarter of 2015 was 5.72 cents, a 5.6% decrease year over year. The decrease on a per-ASM basis was due to a decrease in salaries, wages and benefits, aircraft rent, distribution, and maintenance, materials and repairs, expense per ASM.

As of March 31, 2015, we had 70 Airbus A320-family aircraft in our fleet comprised of 29 A319s, 39 A320s, and 2 A321s. With the scheduled delivery of 10 A320s and A321s during the remainder of 2015, we expect to end 2015 with 80 aircraft in our fleet.

Comparison of three months ended March 31, 2015 to three months ended March 31, 2014

Operating Revenues

Operating revenues increased \$55.4 million, or 12.6%, to \$493.4 million for the first quarter of 2015, as compared to the first quarter of 2014 due primarily to an increase in traffic of 22.1%, partially offset by lower passenger yields. Total revenue per available seat mile (RASM) for the first quarter of 2015 was 10.43 cents, a decrease of 9.9%, compared to the first quarter of 2014. This decrease was primarily driven by a 7.8% decrease in average yield period over period due to our growth in new and mature markets in which we operate, overall fare compression caused by increased discounting during off peak times and increased capacity from other carriers in the Dallas markets. Total revenue per passenger flight segment decreased 7.6%, year over year, driven by a decrease of 11.7% in ticket revenue per passenger flight segment and a decrease of 2.1% in non-ticket revenue per passenger flight segment (PFS). The decrease in non-ticket revenue per PFS was primarily attributable to lower bag revenue and the outsourcing of our onboard catering to a third-party provider. As a result of the overall fare compression, we have noticed slightly lower demand for bags, contributing to the lower bag revenue. The outsourcing of onboard catering not only resulted in a decrease in revenue, but also contributed to a decrease in catering costs improving operating margins.

Operating Expenses

Operating expenses increased \$6.1 million, or 1.6%, to \$384.1 million for the first quarter of 2015 compared to \$378.0 million for the first quarter of 2014, primarily due to our 25.0% capacity growth and 22.1% increase in traffic, mostly offset by a 24.3% decrease in aircraft fuel expense resulting from lower fuel prices per gallon, as compared to prior year period.

Aircraft fuel expense includes into-plane fuel expense (defined below) and realized and unrealized gains and losses associated with our fuel derivative contracts. Into-plane fuel expense is defined as the price that we generally pay at the airport, including taxes and fees. Into-plane fuel prices are affected by the global oil market, refining costs, taxes and fees, which can vary by region in the United States and other countries where we operate. Into-plane fuel expense approximates cash paid to the supplier and does not reflect the effect of our fuel derivatives. Management chose not to elect hedge accounting on any fuel derivative instruments during 2015 or 2014 and, as a result, changes in the fair value of these fuel derivative contracts are recorded each period in aircraft fuel expense.

Aircraft fuel expense, our largest operating cost, decreased in the first quarter of 2015 by \$36.0 million, or 24.3%, due primarily to a 38.7% decrease in fuel prices per gallon, offset by a 21.5% increase in fuel gallons consumed.

The elements of the changes in aircraft fuel expense are illustrated in the following table:

	Three Months Ended March		Percent Change
	2015	2014	
	(in thousands, except per gallon amounts)		
Fuel gallons consumed	56,723	46,677	21.5 %
Into-plane fuel cost per gallon	1.91	3.18	(39.9)%
Into-plane fuel expense	108,124	148,471	(27.2)%
Realized losses (gains) related to fuel derivative contracts	2,607	—	100.0 %
Unrealized losses (gains) related to fuel derivative contracts	1,695	—	100.0 %
Aircraft fuel expense (per statement of operations)	\$ 112,426	\$ 148,471	(24.3)%

Gulf Coast Jet indexed fuel is the basis for a substantial majority of our fuel consumption and is impacted by both the price of crude oil as well as increases or decreases in refining margins associated with the conversion of crude oil to jet fuel. The into-plane fuel cost per gallon decrease of 39.9% was primarily a result of a decrease in jet fuel prices.

We track economic fuel expense, which we believe is the best measure of the effect fuel prices are currently having on our business, because it most closely approximates the net cash outflow associated with purchasing fuel used for our

operations

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during the period. We define economic fuel expense as into-plane fuel expense and realized gains or losses on fuel derivative contracts. The key difference between aircraft fuel expense as recorded in our statement of operations and economic fuel expense is unrealized mark-to-market changes in the value of aircraft fuel derivatives outstanding. Many industry analysts evaluate airline results using economic fuel expense and it is used in our internal management reporting.

The elements of the changes in economic fuel expense are illustrated in the following table:

	Three Months Ended March 31,		
	2015	2014	
	(in thousands, except per gallon amounts)		Percent Change
Into-plane fuel expense	\$ 108,124	\$ 148,471	(27.2)%
Realized losses (gains) related to fuel derivative contracts	2,607	—	100.0 %
Economic fuel expense	\$ 110,731	\$ 148,471	(25.4)%
Fuel gallons consumed	56,723	46,677	21.5 %
Economic fuel cost per gallon	\$ 1.95	\$ 3.18	(38.7)%

During the three months ended March 31, 2015, we paid \$2.1 million in premiums to acquire jet fuel options, with options scheduled to expire in the current and future periods. Total realized loss recognized for fuel derivatives that expired during the first quarter of 2015 was \$2.6 million. Total realized losses include cash paid for premiums in previous and current periods of \$2.7 million which expired in the current period and cash received for settlement of fuel derivatives in the current period of \$0.1 million. We had \$1.7 million in unrealized gains and losses related to our outstanding fuel derivatives during the three months ended March 31, 2015. As of and for the three months ended March 31, 2014, we had no realized or unrealized gains or losses arising from fuel derivatives as we had no fuel derivatives outstanding or expire during that period.

From time to time, we enter into fuel derivative contracts to protect the refining price risk between the price of crude oil and the price of refined jet fuel. As of March 31, 2015, we had fuel derivatives consisting of jet fuel options with refined products as the underlying commodities designed to protect 70.3 million gallons, or approximately 35% of our remaining 2015 anticipated jet fuel consumption, at a weighted-average ceiling price of \$1.91 per gallon.

We measure our operating cost performance on a per-ASM basis, since one ASM is the unit of production of an airline's capacity. The following table presents our cost per-ASM, or unit cost, for the three months ended March 31, 2015 and 2014, followed by explanations of the material changes on a dollar basis and/or unit cost basis:

	Three Months Ended March 31,		Per-ASM	Percent
	2015	2014	Change	Change
	(in cents, except for percentages)			
Aircraft fuel	2.38	3.92	(1.54)	(39.3)%
Salaries, wages, and benefits	1.88	2.02	(0.14)	(6.9)%
Aircraft rent	1.12	1.23	(0.11)	(8.9)%
Landing fees and other rents	0.65	0.63	0.02	3.2 %
Distribution	0.43	0.49	(0.06)	(12.2)%
Maintenance, materials and repairs	0.41	0.47	(0.06)	(12.8)%
Depreciation and amortization	0.31	0.29	0.02	6.9 %
Other operating	0.92	0.94	(0.02)	(2.1)%
Loss on disposal of assets	0.01	—	0.01	NA
Special charges (credits)	0.01	—	0.01	NA
CASM	8.12	9.99	(1.87)	(18.7)%
Adjusted CASM (1)	8.06	9.98	(1.92)	(19.2)%
Adjusted CASM ex-fuel (2)	5.72	6.06	(0.34)	(5.6)%

- (1) For the three months ended March 31, 2015, adjusted CASM excludes unrealized losses related to fuel derivative contracts of 0.04 cent per ASM, loss on disposal of assets of 0.01 cents per ASM and special charges of 0.01 cent per ASM. For the three months ended March 31, 2014, adjusted CASM excludes loss on disposal of assets of less than

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0.01 cent per ASM and special charges of less than 0.01 cent per ASM. We had no unrealized losses or gains related to fuel derivative contracts for the three months ended March 31, 2014.

(2) Excludes aircraft fuel expense, loss on disposal of assets, and special charges and credits.

Our adjusted CASM ex-fuel for the first quarter of 2015 was down 5.6% as compared to the first quarter of 2014. The decrease on a per-ASM basis was primarily due to a decrease in aircraft rent, distribution, maintenance, materials and repairs, and salaries, wages and benefits expense per ASM.

Labor costs for the first quarter of 2015 increased \$12.8 million, or 16.8%, compared to the first quarter of 2014, primarily driven by a 17.1% increase in our pilot and flight attendant workforce resulting from the introduction of fourteen new aircraft since the first quarter of 2014. On a per-ASM basis, labor costs decreased primarily due to scale benefits from overall growth as well larger gauge aircraft. In addition, equity compensation expense on a per-ASM basis decreased due to the vesting of performance share awards in the fourth quarter of 2014.

Aircraft rent expense for the first quarter of 2015 increased by \$6.4 million, or 13.8%, compared to the first quarter of 2014. This increase in aircraft rent expense was primarily driven by the delivery of five new aircraft, financed under operating leases, subsequent to the end of the first quarter of 2014. On a per-ASM basis, aircraft rent expense decreased due to a change in the composition of our aircraft fleet between leased aircraft (for which rent expense is recorded under aircraft rent) and purchased aircraft (for which depreciation expense is recorded under depreciation and amortization). Since the prior year period, the Company has taken delivery of nine purchased aircraft which increased capacity but had no effect on aircraft rent expense, as these assets are being depreciated over their useful life.

Landing fees and other rents for the first quarter of 2015 increased \$6.5 million, or 27.2%, as compared to the first quarter of 2014 primarily due to a 23.3% increase in departures as well as increased rates at certain airports where we operate. On a per-ASM basis, landing fees and other rents slightly increased due to increased rates at certain airports as well as increased volume at higher-cost airports.

Distribution costs increased by \$1.9 million, or 10.4%, in the first quarter of 2015 as compared to the first quarter of 2014. The increase was primarily due to increased sales volume. On a per-ASM basis, distribution costs decreased primarily due to a decrease in credit card fees resulting from our recent renegotiation with our primary credit card processor.

Maintenance, materials and repairs expense for the first quarter of 2015 increased by \$1.5 million, or 8.8%, compared to the first quarter of 2014. The increase in maintenance costs on a dollar basis resulted from an increase in consumable parts utilized as part of the ongoing maintenance checks on a growing fleet. On a per-unit basis, our growth outpaced the increase in maintenance costs during the period, as compared to the prior year period, due to a change in the timing and mix of maintenance events resulting in lower cost events in the current year period as compared to the prior year period. We expect maintenance expense to increase as our fleet continues to grow and age, resulting in the need for additional or more frequent repairs over time.

Depreciation and amortization increased by \$3.7 million compared to prior year period. The increase on both a dollar and per-ASM basis was primarily due to depreciation expense resulting from the purchase of nine aircraft made during the fourth quarter of 2014 and first quarter of 2015. As our fleet continues to age, we expect that the amount of deferred heavy maintenance events will increase and will result in an increase in the amortization of those costs.

We account for heavy maintenance under the deferral method. Under the deferral method, the cost of heavy maintenance is capitalized and amortized as a component of depreciation and amortization expense in the statement of operations until the earlier of the next heavy maintenance event or end of the lease term. The amortization of heavy maintenance costs was \$9.4 million and \$8.9 million for the first quarters of 2015 and 2014, respectively. If heavy maintenance events were amortized within maintenance, materials, and repairs expense in the statement of operations, our maintenance, materials, and repairs expense would have been \$28.6 million and \$26.6 million for the first quarters of 2015 and 2014, respectively.

Other operating expense for the first quarter of 2015 increased by \$8.3 million, or 23.4%, compared to the first quarter of 2014 primarily due to an increase in overall operations. As compared to prior year period, we increased departures by 23.3% and had 21.9% more passenger flight segments, which drove increases in variable operating expenses. In

addition, our travel and lodging expense increased due to both higher volume due to increased training of pilots and flight attendants resulting from our fleet growth, and higher rates at certain hotels. Lastly, passenger re-accommodation expense was higher year over year due to a lower completion factor as compared to the prior year period. On a per-ASM basis, operating expenses decreased slightly due to the outsourcing of our onboard catering to a third-party provider.

Other Income (Expenses)

Our interest expense and corresponding capitalized interest for the three months ended March 31, 2015 primarily represents interest related to the financing of purchased aircraft. For the three months ended March 31, 2014, interest expense and corresponding capitalized interest is primarily due to interest related to the tax receivable agreement (TRA). For a detailed discussion of the TRA, please see our 2014 Annual Report on Form 10-K "Notes to Financial Statements - 18. Tax Receivable Agreement."

Income Taxes

Our effective tax rate for the first quarter of 2015 was 36.7% compared to 37.1% for the first quarter of 2014. In arriving at these rates, we considered a variety of factors, including our forecasted full-year pre-tax results, the U.S. federal rate of 35%, expected nondeductible expenses, and estimated state income taxes. We evaluate our tax rate each quarter and make adjustments when necessary. Our final effective tax rate for the full year is dependent on the level of pre-tax income and the magnitude of any nondeductible expenses in relation to the respective pre-tax income.

Liquidity and Capital Resources

Cash at March 31, 2015 was \$741.6 million, an increase of \$108.8 million, from December 31, 2014. Our primary use of cash is for working capital needs, capital expenditures, aircraft and engine pre-delivery deposit payments (PDPs) and maintenance reserves.

Currently, our single largest capital need is to fund the acquisition costs of our aircraft. PDPs relating to future deliveries under our agreement with Airbus are required at various times prior to each delivery date. In the three months ended March 31, 2015, \$8.8 million of PDPs were returned to us and \$33.7 million of PDPs were utilized related to delivered aircraft and engines in the period. During the three months ended March 31, 2015, we paid \$59.2 million of PDPs for future deliveries of aircraft and spare engines. As of March 31, 2015, we had \$260.3 million of PDPs on our balance sheet.

In addition to funding the acquisition of our fleet, we are required to make maintenance reserve payments for a portion of our current fleet. Maintenance reserves are paid to aircraft lessors and are held as collateral in advance of our performance of major maintenance activities. In the three months ended March 31, 2015, we recorded an increase of \$12.3 million in maintenance reserves, net of reimbursements, and as of March 31, 2015, we had \$261.7 million (\$48.9 million in prepaid expenses and other current assets and \$212.8 million in aircraft maintenance deposits) on our balance sheet.

We have secured third-party debt financing commitments for six of our nine aircraft deliveries from Airbus, scheduled for delivery in 2015. In addition, we have secured financing for five aircraft to be leased directly from a third party, scheduled for delivery in 2015 and 2016. We do not have financing commitments in place for the remaining 90 Airbus aircraft currently on firm order. Future aircraft deliveries may be leased or otherwise financed based on market conditions, our prevailing level of liquidity, and capital market availability.

Net Cash Flows Provided By Operating Activities. Operating activities in the three months ended March 31, 2015 provided \$167.8 million in cash compared to \$90.6 million provided in the three months ended March 31, 2014. The increase resulted from higher net income, lower spend on heavy maintenance events in 2015, and higher cash collections on flights sold not flown period end over period end.

Net Cash Flows Used In Investing Activities. In the three months ended March 31, 2015, investing activities used \$235.0 million, compared to \$77.3 million used in the prior year period. The increase was mainly driven by the purchase of five aircraft in the first quarter of 2015 offset by a slight decrease in paid PDPs, net of refunds, driven by timing of future aircraft deliveries.

Net Cash Flows Provided By Financing Activities. During the three months ended March 31, 2015, financing activities provided \$176.0 million. We received \$185.0 million in connection with the debt financing of five aircraft and retained \$7.9 million as a result of excess tax benefits related to share-based payments. We spent \$3.0 million in

debt issuance costs to secure the financing on five aircraft in the current period and six aircraft expected to be received through the remainder of 2015 and \$10.9 million on the repurchase of vesting equity awards to meet tax withholding requirements.

Commitments and Contractual Obligations

We have contractual obligations and commitments primarily with regard to future purchases of aircraft and engines, repayment of debt, and lease arrangements. The following table discloses aggregate information about our contractual obligations as of March 31, 2015 and the periods in which payments are due (in millions):

	Remainder of 2015	2016 - 2017	2018 - 2019	2020 and beyond	Total
Long-term debt (1)	\$17	\$48	\$54	\$211	\$330
Interest commitments (2)	11	25	21	33	90
Operating lease obligations	185	460	366	679	1,690
Flight equipment purchase obligations	423	1,367	1,333	1,525	4,648
Other	5	9	3	—	17
Total future payments on contractual obligations	\$641	\$1,909	\$1,777	\$2,448	\$6,775

(1) Includes principal only associated with senior term loans due through 2027 and junior term loans due through 2022. Please see "Notes to Financial Statements - 8. Long-term Debt."

(2) Related to senior and junior term loans only.

Some of our master lease agreements provide that we pay maintenance reserves to aircraft lessors to be held as collateral in advance of our required performance of major maintenance activities. Some maintenance reserve payments are fixed contractual amounts, while others are based on utilization. In addition to the contractual obligations disclosed in the table above, we have fixed maintenance reserve payments for these aircraft and related flight equipment, including estimated amounts for contractual price escalations, which are approximately \$5.7 million for the remainder of 2015, \$8.0 million in 2016, \$7.4 million in 2017, \$5.8 million in 2018, \$4.2 million in 2019, and \$14.1 million in 2020 and beyond.

Off-Balance Sheet Arrangements

We have significant lease obligations for aircraft as 61 of our 70 aircraft are financed under operating leases and therefore are not reflected on our balance sheets. These leases expire between 2016 and 2026. Aircraft rent payments were \$53.7 million and \$48.8 million for the three months ended March 31, 2015 and 2014, respectively. Our aircraft lease payments for 56 of our aircraft are fixed-rate obligations. Five of our aircraft leases provide for variable rent payments, which fluctuate based on changes in LIBOR (the London Interbank Offered Rate).

Our contractual purchase commitments consist primarily of aircraft and engine acquisitions through manufacturers and aircraft leasing companies. As of March 31, 2015, our aircraft orders consisted of the following:

	Airbus		Third-Party Lessor		Total
	A320	A320NEO	A321	A321NEO	A320NEO
remainder of 2015	3		6		1
2016	3		9		4
2017	8		10		
2018	2	6	5		
2019		3		10	
2020		13			
2021		18			
	16	40	30	10	5
					101

We also have five spare engine orders for V2500 SelectOne engines with IAE and nine spare engine orders for PurePower PW1100G-JM engines with Pratt & Whitney. Spare engines are scheduled for delivery from 2015 through 2024. Committed expenditures for these aircraft and spare engines, including estimated amounts for contractual price escalations and aircraft PDPs, are expected to be approximately \$423 million for the remainder of 2015, \$604 million in 2016, \$763 million in 2017, \$621 million in 2018, \$711 million in 2019 and \$1,525 million in 2020 and beyond.

As of March 31, 2015, we had lines of credit related to corporate credit cards of \$18.6 million from which we had drawn \$5.5 million.

As of March 31, 2015, we had lines of credit with counterparties for both physical fuel delivery and jet fuel derivatives in the amount of \$38.0 million. As of March 31, 2015, we had drawn \$8.9 million on these lines of credit. We are required to post collateral for any excess above the lines of credit if the derivatives are in a net liability position and make periodic payments in order to maintain an adequate undrawn portion for physical fuel delivery. As of March 31, 2015, we did not hold any fuel derivatives with requirements to post collateral.

As of March 31, 2015, we had \$6.9 million in uncollateralized surety bonds and a \$25.3 million in unsecured standby letter of credit facilities of which \$13.1 million had been drawn upon for issued letters of credit.

GLOSSARY OF AIRLINE TERMS

Set forth below is a glossary of industry terms:

“Adjusted CASM” means operating expenses, excluding unrealized gains or losses related to fuel derivative contracts, out of period fuel federal excise tax, loss on disposal of assets, and special charges (credits), divided by ASMs.

“Adjusted CASM ex-fuel” means operating expenses excluding aircraft fuel expense, loss on disposal of assets, and special charges (credits), divided by ASMs.

“AFA-CWA” means the Association of Flight Attendants-CWA.

“Air traffic liability” or “ATL” means the value of tickets sold in advance of travel.

“ALPA” means the Airline Pilots Association, International.

“ASIF” means an Aviation Security Infrastructure Fee assessed by the TSA on each airline.

“Available seat miles” or “ASMs” means the number of seats available for passengers multiplied by the number of miles the seats are flown, also referred to as "capacity."

“Average aircraft” means the average number of aircraft in our fleet as calculated on a daily basis.

“Average daily aircraft utilization” means block hours divided by number of days in the period divided by average aircraft.

“Average economic fuel cost per gallon” means total aircraft fuel expense, excluding unrealized gains or losses related to fuel derivative contracts and out of period fuel federal excise tax, divided by the total number of fuel gallons consumed.

“Average non-ticket revenue per passenger flight segment” means the total non-ticket revenue divided by passenger flight segments.

“Average ticket revenue per passenger flight segment” means total passenger revenue divided by passenger flight segments.

“Average stage length” represents the average number of miles flown per flight.

“Average yield” means average operating revenue earned per RPM, calculated as total revenue divided by RPMs.

“Block hours” means the number of hours during which the aircraft is in revenue service, measured from the time of gate departure before take-off until the time of gate arrival at the destination.

“CASM” or “unit costs” means operating expenses divided by ASMs.

“CBA” means a collective bargaining agreement.

“CBP” means United States Customs and Border Protection.

“DOT” means the United States Department of Transportation.

“EPA” means the United States Environmental Protection Agency.

“FAA” means the United States Federal Aviation Administration.

“FCC” means the United States Federal Communications Commission.

“FLL Airport” means the Fort Lauderdale-Hollywood International Airport.

“GDS” means Global Distribution System (e.g., Amadeus, Galileo, Sabre and Worldspan).

“IAM” means the International Association of Machinists and Aerospace Workers.

“Into-plane fuel cost per gallon” means into-plane fuel expense divided by number of fuel gallons consumed.

“Into-plane fuel expense” represents the cost of jet fuel and certain other charges such as fuel taxes and oil.

“Load factor” means the percentage of aircraft seats actually occupied on a flight (RPMs divided by ASMs).

“NMB” means the National Mediation Board.

“Operating revenue per-ASM,” “RASM” or “unit revenue” means operating revenue divided by ASMs.

“OTA” means Online Travel Agent (e.g., Orbitz and Travelocity).

“Passenger flight segments” or “PFS” means the total number of passengers flown on all flight segments.

“PDP” means pre-delivery deposit payment.

“Revenue passenger mile” or “RPM” means one revenue passenger transported one mile. RPMs equals revenue passengers multiplied by miles flown, also referred to as “traffic.”

“RLA” means the United States Railway Labor Act.

“TWU” means the Transport Workers Union of America.

“TSA” means the United States Transportation Security Administration.

“ULCC” means “ultra low-cost carrier.”

“VFR” means visiting friends and relatives.

“Wet-leased aircraft” means a lease where the lessor provides for aircraft, crew, maintenance and insurance, also known as an “ACMI.”

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market Risk-Sensitive Instruments and Positions

We are subject to certain market risks, including commodity prices (specifically aircraft fuel). The adverse effects of changes in these markets could pose a potential loss as discussed below. The sensitivity analysis provided below does not consider the effects that such adverse changes may have on overall economic activity, nor does it consider additional actions we may take to mitigate our exposure to such changes. Actual results may differ.

Aircraft Fuel. Our results of operations can vary materially due to changes in the price and availability of aircraft fuel. Aircraft fuel expense for the three months ended March 31, 2015 and 2014 represented 29.3% and 39.3% of our operating expenses, respectively. Increases in aircraft fuel prices or a shortage of supply could have a material adverse effect on our operations and operating results. We source a significant portion of our fuel from refining resources located in the southeast United States, particularly facilities adjacent to the Gulf of Mexico. Gulf Coast fuel is subject to volatility and supply disruptions, particularly during hurricane season when refinery shutdowns have occurred, or when the threat of weather related disruptions has caused Gulf Coast fuel prices to spike above other regional sources. During peak hurricane season (August through October), we may enter into fuel derivative contracts to protect the refining price risk between the price of crude oil and the price of refined jet fuel. Gulf Coast Jet indexed fuel is the basis for a substantial majority of our fuel consumption. Based on our fuel consumption over the last twelve months, a 10% increase in the average price per gallon of aircraft fuel would have increased aircraft fuel expense by approximately \$57.7 million. To attempt to manage fuel price risk, from time to time we use jet fuel options or jet fuel swaps to mitigate a portion of the crack spread between crude and jet fuel. As of March 31, 2015, we had jet fuel option agreements in place to protect 70.3 million gallons, or approximately 35% of our remaining 2015 anticipated jet fuel consumption, at a weighted-average ceiling price of \$1.91 per gallon.

The fair value of our fuel derivative contracts as of March 31, 2015 and December 31, 2014 was a \$2.5 million asset and a \$4.8 million asset, respectively. We measure our financial derivative instruments at fair value. Fair value of the instruments is determined using standard option valuation models. Changes in the related commodity derivative instrument cash flows may change by more or less than this amount based upon further fluctuations in futures prices. Outstanding financial derivative instruments expose us to credit loss in the event of nonperformance by the counterparties to the agreements. However, we do not expect the counterparties to fail to meet their obligations.

Interest Rates. We have market risk associated with changing interest rates due to LIBOR-based lease rates on five of our aircraft. A hypothetical 10% change in interest rates in 2014 would affect total aircraft rent expense in 2015 by less than \$0.1 million. We also have market risk associated with changing interest rates due to LIBOR-based forward interest rate swaps that fix the benchmark interest rate component of the forecasted interest payments on the debt related to three Airbus A321 aircraft with expected delivery dates ranging from July 2015 to September 2015. The interest rate swaps are designated as cash flow hedges. The fair value of our interest rate swaps as of March 31, 2015 was a \$3.7 million liability.

Fixed-Rate Debt. As of March 31, 2015, we had \$330.4 million outstanding in fixed-rate debt related to the purchase of nine Airbus A320 aircraft, which had a fair value of \$330.9 million.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2015. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company’s management, including its principal executive and principal financial officers, as

appropriate to allow timely decisions regarding required disclosure.

Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of March 31, 2015, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the quarter ended March 31, 2015, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are subject to commercial litigation claims and to administrative and regulatory proceedings and reviews that may be asserted or maintained from time to time.

In August 2014, two cases (entitled *Rosen v. Spirit Airlines* and *Legg v. Spirit Airlines*) were filed against the Company in federal court in Illinois and Florida, respectively. The cases, which contain identical claims, allege violations of the Fair and Accurate Credit Transactions Act (FACTA) based on incidents of unlawfully including more information on the electronically printed credit card receipts provided to customers from our airport kiosk machines than FACTA permits. Both cases are styled as class actions, although neither has been certified as such. The plaintiffs seek statutory damages, attorney's fees, litigation expenses and costs. The Company believes it has valid arguments in its defense and intends to vigorously defend against these claims. However, an adverse outcome could have a material adverse effect on the Company's business and its financial position. At this time the Company is early in the discovery process and the ultimate outcome of these cases cannot be predicted at this time. Likewise, the amount of any loss, if any, cannot be reasonably estimated.

ITEM 1A. RISK FACTORS

There have been no material changes to the risk factors disclosed in Item 1A Risk Factors contained in our Annual Report on Form 10-K for the year ended December 31, 2014. Investors are urged to review these risk factors carefully.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Our Repurchases of Equity Securities

The following table reflects our repurchases of our common stock during the first quarter of 2015. All stock repurchases during this period were made from employees who received restricted stock or performance share awards. All stock repurchases were made at the election of each employee pursuant to an offer to repurchase by us. In each case, the shares repurchased constituted the portion of vested shares necessary to satisfy minimum withholding tax requirements.

ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet be Purchased Under Plans or Programs
January 1-31, 2015	—	N/A	—	—
February 1-28, 2015	130,759	\$ 80.66	—	—
March 1-31, 2015	5,189	\$ 76.38	—	—
Total	135,948	\$ 80.48	—	—

Subsequent to March 31, 2015, and as of the record date of April 17, 2015, the Company made two open market repurchase transactions under the stock repurchase program that became effective in December 2014, which authorizes the repurchase of up to \$100 million of the Company's common stock. These transactions resulted in the repurchase of 157,891 shares at a weighted average price per share of \$75.03. The timing and amount of any stock repurchase is subject to prevailing market conditions and other considerations, and may be discontinued at any time.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS

Exhibit Number	Description of Exhibits
31.1	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2*	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

* Exhibits 32.1 and 32.2 are being furnished and shall not be deemed to be “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, nor shall such exhibits be deemed to be incorporated by reference in any registration statement or other document filed under the Securities Act or the Exchange Act, except as otherwise specifically stated in such filing.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SPIRIT AIRLINES, INC.

Date: April 29, 2015

By: /s/ Edward Christie
Edward Christie
Senior Vice President and
Chief Financial Officer