

ROYAL CARIBBEAN CRUISES LTD  
Form 10-Q  
July 27, 2006

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

## **FORM 10-Q**

**(Mark One)**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2006**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 1-11884**

# **ROYAL CARIBBEAN CRUISES LTD.**

(Exact name of registrant as specified in its charter)

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(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**1050 Caribbean Way, Miami, Florida 33132**

(Address of principal executive offices) (zip code)

**(305) 539-6000**

(Registrant's telephone number, including area code)

**N/A**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

There were 208,157,491 shares of common stock outstanding as of July 21, 2006.

**ROYAL CARIBBEAN CRUISES LTD.**

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**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****ROYAL CARIBBEAN CRUISES LTD.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(unaudited, in thousands, except per share data)

|  | <b>Quarter Ended<br/>June 30,</b> |                   |
|--|-----------------------------------|-------------------|
|  | <b>2006</b>                       | <b>2005</b>       |
| Passenger ticket revenues                      | \$952,907                         | \$887,952         |
| Onboard and other revenues                     | 340,077                           | 315,290           |
| <b>Total revenues</b>                          | <b>1,292,984</b>                  | <b>1,203,242</b>  |
| Cruise operating expenses                      |                                   |                   |
| Commissions, transportation and other          | 228,733                           | 212,099           |
| Onboard and other                              | 84,926                            | 80,189            |
| Payroll and related                            | 123,427                           | 126,287           |
| Food   | 65,592                            | 65,216            |
| Fuel   | 121,487                           | 87,297            |
| Other operating                                | 200,808                           | 169,082           |
| <b>Total cruise operating expenses</b>         | <b>824,973</b>                    | <b>740,170</b>    |
| Marketing, selling and administrative expenses | 181,744                           | 148,962           |
| Depreciation and amortization expenses         | 102,023                           | 99,975            |
| <b>Operating Income</b>                        | <b>184,244</b>                    | <b>214,135</b>    |
| Other income (expense)                         |                                   |                   |
| Interest income                                | 5,741                             | 1,398             |
| Interest expense, net of interest capitalized  | (66,649)                          | (68,742)          |
| Other (expense) income                         | (909)                             | 8,449             |
|  | <b>(61,817)</b>                   | <b>(58,895)</b>   |
| <b>Net Income</b>                              | <b>\$ 122,427</b>                 | <b>\$ 155,240</b> |

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**Earnings Per Share:**

Basic \$0.58 \$0.76

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Diluted \$0.57 \$0.72

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**Weighted-Average Shares Outstanding:**

Basic 211,252 202,989

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Diluted 228,193 235,970

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The accompanying notes are an integral part of these financial statements.

**ROYAL CARIBBEAN CRUISES LTD.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(unaudited, in thousands, except per share data)

|  | <b>Six Months Ended<br/>June 30,</b> |                   |
|--|--------------------------------------|-------------------|
|  | <b>2006</b>                          | <b>2005</b>       |
| Passenger ticket revenues  | \$1,795,170                          | \$1,760,624       |
| Onboard and other revenues   | 644,350                              | 610,695           |
| <b>Total revenues</b>  | <b>2,439,520</b>                     | <b>2,371,319</b>  |
| Cruise operating expenses  |                                      |                   |
| Commissions, transportation and other                                      | 430,998                              | 425,671           |
| Onboard and other  | 144,778                              | 141,143           |
| Payroll and related  | 240,761                              | 254,072           |
| Food   | 131,292                              | 132,784           |
| Fuel   | 234,230                              | 158,409           |
| Other operating  | 373,048                              | 333,698           |
| <b>Total cruise operating expenses</b>                                     | <b>1,555,107</b>                     | <b>1,445,777</b>  |
| Marketing, selling and administrative expenses                             | 354,936                              | 310,492           |
| Depreciation and amortization expenses                                     | 204,182                              | 199,737           |
| <b>Operating Income</b>  | <b>325,295</b>                       | <b>415,313</b>    |
| Other income (expense)   |                                      |                   |
| Interest income  | 7,317                                | 3,845             |
| Interest expense, net of interest capitalized                              | (124,312)                            | (144,031)         |
| Other income   | 33,626                               | 17,231            |
|  | (83,369)                             | (122,955)         |
| <b>Income Before Cumulative Effect of a Change in Accounting Principle</b> | <b>241,926</b>                       | <b>292,358</b>    |
| Cumulative effect of a change in accounting principle                      | -                                    | 52,491            |
| <b>Net Income</b>  | <b>\$ 241,926</b>                    | <b>\$ 344,849</b> |

**Basic Earnings Per Share:**

|   |        |        |
|---|--------|--------|
| Income before cumulative effect of a change in accounting principle | \$1.14 | \$1.45 |
| Cumulative effect of a change in accounting principle               | \$ -   | \$0.26 |
| Net income  | \$1.14 | \$1.70 |

**Diluted Earnings Per Share:**

|   |        |        |
|---|--------|--------|
| Income before cumulative effect of a change in accounting principle | \$1.12 | \$1.36 |
| Cumulative effect of a change in accounting principle               | \$ -   | \$0.22 |
| Net income  | \$1.12 | \$1.58 |

**Weighted-Average Shares Outstanding:**

|         |         |         |
|---------|---------|---------|
| Basic   | 211,312 | 202,308 |
| Diluted | 229,438 | 236,091 |

The accompanying notes are an integral part of these financial statements.



**ROYAL CARIBBEAN CRUISES LTD.****CONSOLIDATED BALANCE SHEETS**

(in thousands, except share data)

|   | As of                    |                              |
|---|--------------------------|------------------------------|
|   | <b>June 30,<br/>2006</b> | <b>December 31,<br/>2005</b> |
|   | (unaudited)              |                              |
| <b>Assets</b>   |                          |                              |
| Current assets  |                          |                              |
| Cash and cash equivalents   | \$ 323,183               | \$ 125,385                   |
| Trade and other receivables, net  | 84,398                   | 95,254                       |
| Inventories   | 74,866                   | 57,803                       |
| Prepaid expenses and other assets   | 187,230                  | 98,568                       |
|   |                          |                              |
| Total current assets  | 669,677                  | 377,010                      |
| Property and equipment at cost less accumulated depreciation and amortization | 10,904,463               | 10,276,948                   |
| Goodwill less accumulated amortization of \$138,606                           | 283,133                  | 283,133                      |
| Other assets  | 442,813                  | 318,680                      |
|   |                          |                              |
|   | \$12,300,086             | \$11,255,771                 |
|   |                          |                              |
| <b>Liabilities and Shareholders' Equity</b>                                   |                          |                              |
| Current liabilities   |                          |                              |
| Current portion of long-term debt   | \$ 482,870               | \$ 600,883                   |
| Accounts payable  | 204,558                  | 159,910                      |
| Accrued expenses and other liabilities  | 340,200                  | 342,995                      |
| Customer deposits   | 1,254,464                | 884,994                      |
|   |                          |                              |
| Total current liabilities   | 2,282,092                | 1,988,782                    |
| Long-term debt  | 4,171,619                | 3,553,892                    |
| Other long-term liabilities   | 195,915                  | 158,632                      |
|   |                          |                              |
| Commitments and contingencies (Note 7)  | 2,181                    | 2,165                        |
|   |                          |                              |
| Shareholders' equity  |                          |                              |

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Common stock (\$.01 par value; 500,000,000 shares authorized; 218,083,677 and 216,504,849 shares issued)

|   |              |              |
|---|--------------|--------------|
| Paid-in capital   | 2,757,244    | 2,706,236    |
| Retained earnings   | 3,310,667    | 3,132,286    |
| Accumulated other comprehensive income (loss)                   | 3,188        | (28,263)     |
| Treasury stock (10,595,783 and 6,143,392 common shares at cost) | (422,820)    | (257,959)    |
|   | <hr/>        | <hr/>        |
| Total shareholders equity                                       | 5,650,460    | 5,554,465    |
|   | <hr/>        | <hr/>        |
|   | \$12,300,086 | \$11,255,771 |
|   | <hr/>        | <hr/>        |

The accompanying notes are an integral part of these financial statements.

**ROYAL CARIBBEAN CRUISES LTD.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited, in thousands)

|   | <b>Six Months Ended</b> |             |
|---|-------------------------|-------------|
|   | <b>June 30,</b>         |             |
|   | <b>2006</b>             | <b>2005</b> |
| <b>Operating Activities</b>                             |                         |             |
| Net income  | \$ 241,926              | \$ 344,849  |
| Adjustments:  |                         |             |
| Depreciation and amortization                           | 204,182                 | 199,737     |
| Cumulative effect of a change in accounting principle   | -                       | (52,491)    |
| Accretion of original issue discount on debt            | 15,759                  | 26,606      |
| Changes in operating assets and liabilities:            |                         |             |
| Decrease (increase) in trade and other receivables, net | 10,856                  | (1,410)     |
| Increase in inventories                                 | (17,063)                | (7,284)     |
| Increase in prepaid expenses and other assets           | (63,803)                | (39,195)    |
| Increase in accounts payable                            | 44,648                  | 14,885      |
| Decrease in accrued expenses and other liabilities      | (6,851)                 | (3,586)     |
| Increase in customer deposits                           | 369,470                 | 277,530     |
| Accreted interest paid on LYONs repurchase              | (121,199)               | -           |
| Other, net  | 5,794                   | 11,601      |
| Net cash provided by operating activities               | 683,719                 | 771,242     |
| <b>Investing Activities</b>                             |                         |             |
| Purchases of property and equipment                     | (830,956)               | (152,451)   |
| Purchases of notes from First Choice Holidays PLC       | (100,000)               | -           |
| Purchases of short-term investments                     | -                       | (56,500)    |
| Proceeds from sale of short-term investments            | -                       | 56,500      |
| Other, net  | 7,110                   | (7,850)     |
| Net cash used in investing activities                   | (923,846)               | (160,301)   |
| <b>Financing Activities</b>                             |                         |             |
| Net proceeds from issuance of debt                      | 1,591,215               | -           |
| Debt issuance costs                                     | (8,122)                 | -           |
| Repayments of debt, net                                 | (947,512)               | (900,492)   |

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|  |            |            |
|--|------------|------------|
| Dividends  | (63,545)   | (54,807)   |
| Proceeds from exercise of common stock options       | 22,646     | 15,319     |
| Purchases of treasury stock                          | (164,582)  | -          |
| Other, net   | 7,825      | (1,511)    |
|  | <hr/>      |            |
| Net cash provided by (used in) financing activities  | 437,925    | (941,491)  |
|  | <hr/>      |            |
| Net increase (decrease) in cash and cash equivalents | 197,798    | (330,550)  |
| Cash and cash equivalents at beginning of period     | 125,385    | 628,578    |
|  | <hr/>      |            |
| Cash and cash equivalents at end of period           | \$ 323,183 | \$ 298,028 |
|  | <hr/>      |            |
| <b>Supplemental Disclosure</b>                       |            |            |
| Cash paid during the period for:                     |            |            |
| Interest, net of amount capitalized                  | \$ 227,675 | \$ 125,293 |
|  | <hr/>      |            |

The accompanying notes are an integral part of these financial statements.

**ROYAL CARIBBEAN CRUISES LTD.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**(unaudited)**

*As used in this document, the terms Royal Caribbean, company, we, our and us refer to Royal Caribbean Cruises Ltd., the term Celebrity to Celebrity Cruise Lines Inc. and the terms Royal Caribbean International and Celebrity Cruises refer to our two cruise brands. In accordance with cruise vacation industry practice, the term berths is determined based on double occupancy per cabin even though many cabins can accommodate three or more passengers.*

**Note 1. Basis for Preparation of Consolidated Financial Statements**

We believe the accompanying unaudited consolidated financial statements contain all normal recurring accruals necessary for a fair presentation. Our revenues are seasonal and results for interim periods are not necessarily indicative of results for the entire year.

The interim unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2005.

**Note 2. Summary of Significant Accounting Policies**

*Change in Accounting Principle Related to Drydocking Costs*

In the third quarter of 2005, we changed our method of accounting for drydocking costs from the accrual in advance to the deferral method. The cumulative effect of the change on prior years of \$52.5 million, or \$0.22 per share on a diluted basis, was included in net income for the six months ended June 30, 2005. Other than this one-time gain, the change did not have a material impact on our Consolidated Statements of Operations or Consolidated Balance Sheet.

*Stock-Based Employee Compensation*

We have three stock-based compensation plans which provide for awards to our officers, directors and key employees. The plans consist of a 1990 Employee Stock Option Plan, a 1995 Incentive Stock Option Plan and a 2000 Stock Award Plan. The 1990 Stock Option Plan and the 1995 Incentive Stock Option Plan terminated by their terms in March 2000 and February 2005, respectively. The 2000 Stock Award Plan, as amended, provides for the issuance of (i) incentive and non-qualified stock options, (ii) stock appreciation rights, (iii) restricted stock, (iv) restricted stock units and (v) performance shares of up to 13,000,000 shares of our common stock. During any calendar year, no one individual

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shall be granted awards of more than 500,000 shares. Options and restricted stock units outstanding as of June 30, 2006, vest in equal installments over three to five years and four to five years, respectively, from the date of grant. Generally, options and restricted stock units are forfeited if the recipient ceases to be a director or employee before the shares vest. Options are granted at a price not less than the fair value of the shares on the date of grant and expire not later than ten years after the date of grant.

We also provide an Employee Stock Purchase Plan to facilitate the purchase by employees of up to 800,000 shares of common stock. Offerings to employees are made on a quarterly basis. Subject to certain limitations, the purchase price for each share of common stock is equal to 90% of the average of the market prices of the common stock as reported on the New York Stock Exchange on

the first business day of the purchase period and the last business day of each month of the purchase period.

Under an executive compensation program approved in 1994, we award to a trust 10,086 shares of common stock per quarter, up to a maximum of 806,880 shares.

Effective January 1, 2006, we adopted Statement of Financial Accounting Standard ( SFAS ) No. 123 (revised 2004), Share-Based Payment, ( SFAS 123R ). SFAS 123R requires the measurement and recognition of compensation expense at fair value of employee stock awards. Compensation expense for awards and related tax effects is recognized as they vest. Through December 31, 2005, we used the intrinsic value method to account for stock-based awards to our employees under APB Opinion No. 25, Accounting for Stock Issued to Employees, and disclosed pro forma information as if we had applied the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation ( SFAS 123 ). We have adopted SFAS 123R using the modified prospective transition method in which we are recognizing compensation expense on the unvested portion of the awards over the remaining vesting period. Under this transition method, prior period results have not been restated. In addition, SFAS 123R requires us to estimate the amount of expected forfeitures in calculating compensation costs for all outstanding awards. Previously, we had accounted for forfeitures as they occurred. As of January 1, 2006, the cumulative effect of adopting the expected forfeiture method and the impact on cash flows was not significant.

The impact of adopting SFAS 123R was a reduction of our net income by approximately \$2.7 million or \$0.01 on a basic and diluted earnings per share basis for the quarter ended June 30, 2006 and \$5.6 million or \$0.03 and \$0.02 on a basic and diluted earnings per share basis, respectively, for the six months ended June 30, 2006.

Total compensation expense recognized under SFAS 123R for the quarter ended June 30, 2006 was \$4.5 million, of which \$3.4 million has been included within marketing, selling and administrative expenses and \$1.1 million within payroll and related expenses. Total compensation expense recognized under SFAS 123R for the six months ended June 30, 2006 was \$9.2 million, of which \$6.9 million has been included within marketing, selling and administrative expenses and \$2.3 million within payroll and related expenses.

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The following table illustrates the effect on income before cumulative effect of a change in accounting principle, net income and earnings per share for the quarter ended and six months ended June 30, 2005, if we had applied the fair value recognition provisions of SFAS 123 (in thousands, except per share amounts):

|  | <b>Quarter Ended<br/><u>June 30, 2005</u></b> | <b>Six Months Ended<br/><u>June 30, 2005</u></b> |
|--|---|--|
| Income before cumulative effect of a change in accounting principle, as reported                             | \$155,240                                     | \$292,358  |
| Deduct: Total stock-based employee compensation expense determined under fair value method for all awards    | (2,458)                                       | (5,183)  |
| Pro forma income before cumulative effect of a change in accounting principle                                | 152,782                                       | 287,175  |
| Add: Interest on dilutive convertible notes  | 13,700  | 27,644   |
| Pro forma income before cumulative effect of a change in accounting principle for diluted earnings per share | \$166,482                                     | \$314,819  |
| Net income, as reported  | \$155,240                                     | \$344,849  |
| Deduct: Total stock-based employee compensation expense determined under fair value method for all awards    | (2,458)                                       | (5,183)  |
| Pro forma net income   | 152,782                                       | 339,666  |
| Add: Interest on dilutive convertible notes  | 13,700  | 27,644   |
| Pro forma net income for diluted earnings per share  | \$166,482                                     | \$367,310  |
| Weighted-average common shares outstanding   | 202,989                                       | 202,308  |
| Dilutive effect of stock options and restricted stock awards   | 2,506   | 2,682  |
| Dilutive effect of convertible notes   | 30,318  | 30,791   |
| Diluted weighted-average shares outstanding  | 235,813                                       | 235,781  |
| <i>Earnings per share before cumulative effect of a change in accounting principle:</i>                      |   |  |
| Basic as reported  | \$ 0.76                                       | \$ 1.45  |
| Basic pro forma  | \$ 0.75                                       | \$ 1.42  |
| Diluted as reported  | \$ 0.72                                       | \$ 1.36  |
| Diluted pro forma  | \$ 0.71                                       | \$ 1.34  |
| <i>Earnings per share:</i>   |   |  |
| Basic as reported  | \$ 0.76                                       | \$ 1.70  |
| Basic pro forma  | \$ 0.75                                       | \$ 1.68  |
| Diluted as reported  | \$ 0.72                                       | \$ 1.58  |
| Diluted pro forma  | \$ 0.71                                       | \$ 1.56  |

The fair value of each stock option grant is estimated on the date of grant using the Black-Scholes option pricing model. The estimated fair value of stock options, less estimated forfeitures, is amortized over the vesting period using the graded-vesting method. The assumptions used in the Black-Scholes option-pricing model are as follows:



**Quarter Ended  
June 30,**

---

|  | <b>2006</b> | <b>2005</b> |
|--|-------------|-------------|
|--|-------------|-------------|

---

|                          |       |   |
|--------------------------|-------|---|
| Dividend yield           | 1.65  | - |
| Expected volatility      | 0.33  | - |
| Risk-free interest rate  | 4.96% | - |
| Expected life (in years) | 5     | - |

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|                          | <b>Six Months Ended</b> |             |
|--------------------------|-------------------------|-------------|
|                          | <b>June 30,</b>         |             |
|                          | <b>2006</b>             | <b>2005</b> |
| Dividend yield           | 1.35                    | 0.93        |
| Expected volatility      | 0.33                    | 0.49        |
| Risk-free interest rate  | 4.51%                   | 3.61%       |
| Expected life (in years) | 5                       | 5           |

Upon the adoption of SFAS 123R, expected volatility was based on a combination of historical and implied volatilities. The risk-free interest rate is based on U.S. Treasury zero-coupon issues with a remaining term equal to the expected option life assumed at the date of grant. The expected term was calculated based on historical experience and represents the time period options actually remain outstanding. We estimated forfeitures based on historical pre-vesting forfeitures and shall revise those estimates in subsequent periods if actual forfeitures differ from those estimates. For purposes of calculating pro forma information for periods prior to fiscal 2006, we accounted for forfeitures as they occurred.

Stock options activity is summarized in the following table:

| <b><u>Stock Options Activity</u></b> | <b><u>Number of Options</u></b> | <b><u>Weighted-Average Exercise Price</u></b> | <b><u>Weighted-Average Remaining Contractual Term (years)</u></b> | <b><u>Aggregate Intrinsic Value<sup>1</sup> (in thousands)</u></b> |
|--------------------------------------|---------------------------------|---|---|--|
| Outstanding at January 1, 2006       | 6,858,134                       | \$30.00                                       | 5.54  | \$103,283  |
| Granted                              | 894,319                         | \$44.32                                       |   |  |
| Exercised                            | (784,307)                       | \$21.60                                       |   |  |
| Canceled                             | (219,819)                       | \$43.61                                       |   |  |
| Outstanding at June 30, 2006         | 6,748,327                       | \$32.48                                       | 5.83  | \$ 60,159  |
| Options Exercisable at June 30, 2006 | 4,629,374                       | \$28.94                                       |   | \$ 54,304  |

<sup>1</sup> The intrinsic value represents the amount by which the fair value of stock exceeds the option exercise price.

The weighted-average estimated fair value of stock options granted was \$11.48 during the quarter ended June 30, 2006. No stock options were granted during the same period in 2005. The total intrinsic value of stock options exercised during the quarters ended June 30, 2006 and 2005 was \$2.2 million and \$9.7 million, respectively. The weighted-average estimated fair value of stock options granted during the six months ended June 30, 2006 and 2005 was \$14.12 and \$20.56, respectively. The total intrinsic value of stock options exercised during the six months ended June 30, 2006 and 2005 was \$16.7 million and \$18.5 million, respectively. As of June 30, 2006, there was approximately \$16.4 million of total unrecognized compensation cost, net of estimated forfeitures, related to stock options granted under our stock incentive plans which is expected to be recognized over a weighted-average period of 1.6 years.

Restricted stock units are converted into shares of common stock upon vesting on a one-for-one basis. The cost of these awards is determined using the fair value of our common stock on the date of the grant and compensation expense is recognized over the vesting period. Restricted stock activity is summarized in the following table:



| <b><u>Restricted Stock Activity</u></b>                  | <b>Weighted-Average<br/>Grant Date</b> |                          |
|--|--|--------------------------|
|  | <b><u>Number of Awards</u></b>         | <b><u>Fair Value</u></b> |
| Non-vested share units at January 1, 2006                | 345,530                                | \$42.67                  |
| Granted  | 178,562                                | \$44.31                  |
| Vested   | (91,706)                               | \$40.91                  |
| Canceled   | (17,059)                               | \$42.63                  |
|  | <hr/>                                  |                          |
| Non-vested share units expected to vest at June 30, 2006 | 415,327                                | \$43.76                  |
|  | <hr/>                                  |                          |

The weighted-average estimated fair value of restricted stock units granted during the quarter and six months ended June 30, 2005 was \$42.66 and \$46.96, respectively. As of June 30, 2006, we had \$9.1 million of total unrecognized compensation expense, net of estimated forfeitures, related to restricted stock unit grants, which will be recognized over the weighted-average period of 1.5 years.

*Reclassification*

A reclassification has been made to our prior year amounts to separately disclose fuel expense in our Consolidated Statements of Operations to conform to the current year presentation.

**Note 3. Earnings Per Share**

A reconciliation between basic and diluted earnings per share is as follows (in thousands, except per share data):

|   | <b>Quarter Ended</b> |             | <b>Six Months Ended</b> |             |
|---|----------------------|-------------|-------------------------|-------------|
|   | <b>June 30,</b>      |             | <b>June 30,</b>         |             |
|   | <b>2006</b>          | <b>2005</b> | <b>2006</b>             | <b>2005</b> |
| Income before cumulative effect of a change in accounting principle | \$122,427            | \$155,240   | \$241,926               | \$292,358   |
| Cumulative effect of a change in accounting principle               | -                    | -           | -                       | 52,491      |
| Net income  | 122,427              | 155,240     | 241,926                 | 344,849     |
| Interest on dilutive convertible notes                              | 7,319                | 13,700      | 15,455                  | 27,644      |
| Net income for diluted earnings per share                           | \$129,746            | \$168,940   | \$257,381               | \$372,493   |
| Weighted-average common shares outstanding                          | 211,252              | 202,989     | 211,312                 | 202,308     |
| Dilutive effect of stock options and restricted stock awards        | 1,678                | 2,663       | 1,900                   | 2,992       |
| Dilutive effect of convertible notes                                | 15,263               | 30,318      | 16,226                  | 30,791      |
| Diluted weighted-average shares outstanding                         | 228,193              | 235,970     | 229,438                 | 236,091     |
| <b>Basic earnings per share:</b>                                    |                      |             |                         |             |
| Income before cumulative effect of a change in accounting principle | \$0.58               | \$0.76      | \$1.14                  | \$1.45      |
| Cumulative effect of a change in accounting principle               | \$ -                 | \$ -        | \$ -                    | \$0.26      |
| Net income  | \$0.58               | \$0.76      | \$1.14                  | \$1.70      |
| <b>Diluted earnings per share:</b>                                  |                      |             |                         |             |
| Income before cumulative effect of a change in accounting principle | \$0.57               | \$0.72      | \$1.12                  | \$1.36      |
| Cumulative effect of a change in accounting principle               | \$ -                 | \$ -        | \$ -                    | \$0.22      |
| Net income  | \$0.57               | \$0.72      | \$1.12                  | \$1.58      |

Diluted earnings per share did not include options to purchase 3.3 million and 1.4 million shares for the second quarters of 2006 and 2005, respectively, and 2.6 million and 1.4 million shares for the first six months of 2006 and 2005, respectively, because the effect of including them would have been antidilutive.



**Note 4. Other Assets**

In March 2006, we purchased \$100.0 million of notes issued by First Choice Holidays PLC ( First Choice ), our joint-venture partner in Island Cruises. The notes bear interest at 6% and are due from First Choice in March 2009.

**Note 5. Long-Term Debt**

In April 2006, we entered into and drew in full a \$570.0 million unsecured term loan due through 2013 at a rate of 3.77%. The contractual interest rate under this loan agreement varies with our debt rating.

In June 2006, we issued \$550.0 million of 7% senior unsecured notes due 2013, at a price of 99.509% of par and \$350.0 million of 7.25% senior unsecured notes due 2016, at a price of 99.690% of par.

In June 2006, we paid \$530.6 million to redeem in full the accreted balance of our outstanding Liquid Yield Option Notes ( LYONs ) due February 2, 2021.

During the six months ended June 30, 2006, holders of our zero coupon convertible notes and LYONs converted approximately \$11.5 million and \$13.5 million of the accreted value of these notes, respectively, into approximately 688,000 shares of common stock and cash for fractional shares.

**Note 6. Shareholders' Equity**

On June 2, 2006, we announced that we and an investment bank had finalized a forward sale agreement relating to an Accelerated Share Repurchase ( ASR ) transaction. As part of the ASR transaction, we purchased 4.2 million shares of our common stock from the investment bank at an initial price of \$39.15 per share. Total consideration paid to repurchase such shares, including commissions and other fees, was approximately \$164.6 million and was recorded in shareholders' equity as a component of treasury stock.

The forward sale contract is scheduled to mature in August 2006. During the term of the forward sale contract, the investment bank will purchase shares of our common stock in the open market to settle its obligation related to the shares borrowed from third parties and sold to us. At the end of the contract term, we will receive additional shares of our common stock if the volume weighted-average price of our common stock is lower than \$39.15 per share, up to a maximum of 0.4 million shares. Upon settlement of the contract, any incremental shares received will be recorded in shareholders' equity as a component of treasury stock.

We declared and paid cash dividends on common shares of \$0.15 per share during the first and second quarters of 2006 and \$0.13 per share during the first and second quarters in 2005.



**Note 7. Commitments and Contingencies**

**Capital Expenditures.** As of June 30, 2006, the planned berths and expected delivery dates of our ships on order are as follows:

| <u>Ship</u>                    | <u>Expected<br/>Delivery Date</u> | <u>Approximate<br/>Berths</u> |
|--------------------------------|-----------------------------------|-------------------------------|
| Royal Caribbean International: |                                   |                               |
| Freedom-class:                 |                                   |                               |
| <i>Liberty of the Seas</i>     | 2nd Quarter 2007                  | 3,600                         |
| <i>Unnamed</i>                 | 2nd Quarter 2008                  | 3,600                         |
| New Class (unnamed)            |                                   |                               |
| <i>Unnamed</i>                 | 3rd Quarter 2009                  | 5,400                         |
| Celebrity Cruises:             |                                   |                               |
| Solstice-class:                |                                   |                               |
| <i>Celebrity Solstice</i>      | 4th Quarter 2008                  | 2,850                         |
| <i>Celebrity Equinox</i>       | 3rd Quarter 2009                  | 2,850                         |

The aggregate cost of these ships is approximately \$4.6 billion, of which we have deposited \$242.7 million as of June 30, 2006. Approximately 5.8% of the aggregate cost was exposed to fluctuations in the euro exchange rate at June 30, 2006.

We have an option to purchase an additional ship for Royal Caribbean International, exercisable through March 2007, for an additional capacity of approximately 5,400 berths. If ordered, this ship will be delivered in the third quarter of 2010.

As of June 30, 2006, we anticipated overall capital expenditures, including the five ships on order, will be approximately \$1.2 billion for 2006, \$1.3 billion for 2007, \$1.8 billion for 2008 and \$1.9 billion for 2009.

**Litigation.** In April 2005, a purported class action lawsuit was filed in the United States District Court for the Southern District of Florida alleging that Celebrity Cruises improperly requires its cabin stewards to share guest gratuities with assistant cabin stewards. The suit sought payment of damages, including penalty wages under 46 U.S.C. Section 10113 of U.S. law and interest. In March 2006, the Court granted our motion to dismiss the lawsuit. In April 2006, the plaintiffs filed an appeal of the dismissal to the Eleventh Circuit Court of Appeals.

In January 2006, we partially settled a pending lawsuit against Rolls Royce and Alstom Power Conversion, co-producers of the Mermaid pod-propulsion system on Millennium-class ships, for the recurring Mermaid pod failures. Under the terms of the partial settlement, we received \$38.0 million from Alstom and released them from the suit, which remains pending against Rolls Royce. The \$38.0 million settlement resulted in a gain of \$36.0 million, net of reimbursements to insurance companies, which we have recorded within other income in our Consolidated Statements of Operations.

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In January 2006, a purported class action lawsuit was filed in the United States District Court for the Southern District of New York alleging that we infringed rights in copyrighted works and other intellectual property by presenting performances on our cruise ships without securing the necessary licenses. The suit seeks payment of damages, disgorgement of profits and a permanent injunction against future infringement. We are not able at this time to estimate the impact of this proceeding on us.

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In June 2006, a federal court jury in New York awarded Celebrity approximately \$193 million, exclusive of pre-judgment interest and attorneys fees, in a lawsuit against Essef Corp. for damages stemming from a 1994 outbreak of Legionnaires' disease on one of Celebrity's ships. The verdict is subject to appeal and, due to the ongoing nature of the proceedings, the ultimate financial benefit to Celebrity is undetermined at this time. Any gain from this verdict will only be recognized when the outcome is known with certainty.

We are routinely involved in other claims typical within the cruise vacation industry. The majority of these claims are covered by insurance. We believe the outcome of such claims, net of expected insurance recoveries, will not have a material adverse effect upon our financial condition, results of operations or liquidity.

**Other.** Under the *Brilliance of the Seas* operating lease, we have agreed to indemnify the lessor to the extent its after-tax return is negatively impacted by unfavorable changes in corporate tax rates and capital allowance deductions. These indemnifications could result in an increase in our lease payments. We are unable to estimate the maximum potential increase in such lease payments due to the various circumstances, timing or combination of events that could trigger such indemnifications. Under current circumstances we do not believe an indemnification in any material amount is probable.

Some of the contracts that we enter into include indemnification provisions that obligate us to make payments to the counterparty if certain events occur. These contingencies generally relate to changes in taxes, increased lender capital costs and other similar costs. The indemnification clauses are often standard contractual terms and are entered into in the normal course of business. There are no stated or notional amounts included in the indemnification clauses and we are not able to estimate the maximum potential amount of future payments, if any, under these indemnification clauses. We have not been required to make any payments under such indemnification clauses in the past and, under current circumstances, we do not believe an indemnification in any material amount is probable.

If any person other than A. Wilhelmsen AS. and Cruise Associates, our two principal shareholders, acquires ownership of more than 30% of our common stock and our two principal shareholders, in the aggregate, own less of our common stock than such person and do not collectively have the right to elect, or to designate for election, at least a majority of the board of directors, we may be obligated to prepay indebtedness outstanding under the majority of our credit facilities, which we may be unable to replace on similar terms. If this were to occur, it could have an adverse impact on our liquidity and operations.

**Note 8. Comprehensive Income**

Comprehensive income includes net income and changes in the fair value of derivative instruments that qualify as cash flow hedges. The cumulative changes in fair value of the derivatives are deferred and recorded as a component of accumulated other comprehensive loss until the hedged transactions are realized and recognized in earnings. Comprehensive income was as follows (in thousands):

|  | <b>Quarter Ended<br/>June 30,</b> |                  | <b>Six Months Ended<br/>June 30,</b> |                  |
|--|-----------------------------------|------------------|--------------------------------------|------------------|
|  | <b>2006</b>                       | <b>2005</b>      | <b>2006</b>                          | <b>2005</b>      |
| Net income                                     | \$122,427                         | \$155,240        | \$241,926                            | \$344,849        |
| Changes related to cash flow derivative hedges | 9,109                             | (44,456)         | 31,451                               | (75,921)         |
| <b>Total comprehensive income</b>              | <b>\$131,536</b>                  | <b>\$110,784</b> | <b>\$273,377</b>                     | <b>\$268,928</b> |

**Note 9. Subsequent Events**

In July 2006, we entered into an agreement with a shipyard to build a third Solstice-class ship for Celebrity Cruises, subject to certain conditions, for an additional capacity of approximately 2,850 berths, with scheduled delivery in June 2010. Including this additional ship, our anticipated overall capital expenditures at June 30, 2006 will increase to approximately \$1.2 billion for 2006, \$1.3 billion for 2007, \$1.8 billion for 2008, \$2.0 billion in 2009, and \$1.0 billion in 2010.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Certain statements under this caption Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this document constitute forward-looking statements under the Private Securities Litigation Reform Act of 1995. Words such as expect, anticipate, goal, project, plan, believe, seek and similar expressions are intended to identify these forward-looking statements. Forward-looking statements do not guarantee future performance and may involve risks, uncertainties and other factors which could cause our actual results, performance or achievements to differ materially from the future results, performance or achievements expressed or implied in those forward-looking statements. Examples of these risks, uncertainties and other factors include, but are not limited to the following:

general economic and business conditions,

vacation industry competition, including cruise vacation industry competition,

changes in vacation industry capacity, including over capacity in the cruise vacation industry,

the impact of tax laws and regulations affecting our business or our principal shareholders,

the impact of changes in other laws and regulations affecting our business,

the impact of pending or threatened litigation,

the delivery of scheduled new ships,

emergency ship repairs,

negative incidents involving cruise ships including those involving the health and safety of passengers,

reduced consumer demand for cruises as a result of any number of reasons, including geo-political and economic uncertainties and the unavailability of air service,

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fears of terrorist attacks, armed conflict and the resulting concerns over safety and security aspects of traveling,

the impact of the spread of contagious diseases,

the availability under our unsecured revolving credit facility, cash flows from operations and our ability to obtain new borrowings and raise new capital on terms that are favorable or consistent with our expectations to fund operations, debt payment requirements, capital expenditures and other commitments.

changes in our stock price or principal shareholders,

the impact of changes in operating and financing costs, including changes in foreign currency, interest rates, fuel, food, payroll, insurance and security costs,

the implementation of regulations in the United States requiring United States citizens to obtain passports for travel to additional foreign destinations, and

weather.

The above examples are not exhaustive and new risks emerge from time to time. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

This report should be read in conjunction with our annual report on Form 10-K for the year ended December 31, 2005.

#### **Terminology and Non-GAAP Financial Measures**

Available Passenger Cruise Days ( APCD ) are our measurement of capacity and represent double occupancy per cabin multiplied by the number of cruise days for the period.

Gross Cruise Costs represent the sum of total cruise operating expenses plus marketing, selling and administrative expenses.

Gross Yields represent total revenues per APCD.

Net Cruise Costs represent Gross Cruise Costs excluding commissions, transportation and other expenses and onboard and other expenses (each of which is described below under the Overview heading). In measuring our ability to control costs in a manner that positively impacts net income, we believe changes in Net Cruise Costs to be the most relevant indicator of our performance. A reconciliation of historical Gross Cruise Costs to Net Cruise Costs is provided below under *Summary of Historical Results of Operations*. We have not provided a quantitative reconciliation of projected Gross Cruise Costs to projected Net Cruise Costs due to the significant uncertainty in projecting the costs deducted to arrive at this measure. Accordingly, we do not believe that reconciling information for such projected figures would be meaningful.

Net Debt-to-Capital is a ratio which represents total long-term debt, including current portion of long-term debt, less cash and cash equivalents ( Net Debt ) divided by the sum of Net Debt and total shareholders' equity ( Capital ). We believe Net Debt and Net Debt-to-Capital, along with total long-term debt and shareholders' equity are useful measures of our capital structure.

Net Yields represent Gross Yields less commissions, transportation and other expenses and onboard and other expenses (each of which is described below under the Overview heading) per APCD. We utilize Net Yields to manage our business on a day-to-day basis and believe that it is the most relevant measure of our pricing performance because it reflects the cruise revenues earned by us net of our most significant variable

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costs. A reconciliation of historical Gross Yields to Net Yields is provided below under *Summary of Historical Results of Operations*. We have not provided a quantitative reconciliation of projected Gross Yields to projected Net Yields due to the significant uncertainty in projecting the costs deducted to arrive at this measure. Accordingly, we do not believe that reconciling information for such projected figures would be meaningful.

Occupancy, in accordance with cruise vacation industry practice, is calculated by dividing Passenger Cruise Days by APCD. A percentage in excess of 100% indicates that three or more



passengers occupied some cabins.

Passenger Cruise Days represent the number of passengers carried for the period multiplied by the number of days of their respective cruises.

## **Overview**

Our revenues consist of the following:

Passenger ticket revenues consist of revenue recognized from the sale of passenger tickets and the sale of air transportation to and from our ships.

Onboard and other revenues consist primarily of revenues from the sale of goods and/or services onboard our ships, cancellation fees, sales of vacation protection insurance and pre and post tours. Also included are revenues we receive from independent third party concessionaires that pay us a percentage of their revenues in exchange for the right to provide selected goods and/or services onboard our ships.

Our cruise operating expenses consist of the following:

Commissions, transportation and other expenses consist of those costs directly associated with passenger ticket revenues, including travel agent commissions, air and other transportation expenses, port costs that vary with passenger head counts and related credit card fees.

Onboard and other expenses consist of the direct costs associated with onboard and other revenues. These costs include the cost of products sold onboard our ships, vacation protection insurance premiums, costs associated with pre and post tours and related credit card fees. Concession revenues have minimal costs associated with them, as the costs related to these activities are incurred by the concessionaires.

Payroll and related expenses consist of costs for shipboard personnel.

Food expenses include food costs for both passengers and crew.

Fuel expenses include fuel and delivery costs, net of the financial impact of fuel swap agreements.

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Other operating expenses consist of operating costs such as repairs and maintenance, port costs that do not vary with passenger head counts, insurance, entertainment and all other operating costs.

We do not allocate payroll and related costs, food costs, fuel costs or other operating costs to the expense categories attributable to passenger ticket revenues or onboard and other revenues since they are incurred to provide the total cruise vacation experience.

### *Summary of Historical Results of Operations*

Our demand environment remained positive during the second quarter of 2006 allowing us to achieve improved pricing for our products compared to prior year. This trend along with strong onboard passenger spending allowed us to achieve a 6.0% increase in Net Yields for the second quarter of 2006 compared to the same period in 2005. Also, increases in fuel costs continue to be a

challenge for us in 2006. While we continue our efforts to mitigate this increase, fuel expenses on an APCD basis increased by 37.2% during the second quarter of 2006 as compared to the same period in 2005. Primarily as a result of increases in fuel expenses, ship refurbishment and marketing, selling and administrative expenses, our net income was \$122.4 million or \$0.57 per share on a diluted basis for the second quarter of 2006 compared to \$155.2 million or \$0.72 per share for the second quarter of 2005.

Highlights for the second quarter include:

Total revenues for the second quarter of 2006 increased by approximately 7.4% to \$1.3 billion from total revenues of \$1.2 billion for the same period in 2005 primarily due to a 5.9% increase in Gross Yields and a 1.5% increase in capacity.

Net Cruise Costs per APCD increased 14.4% in the second quarter of 2006 compared to the same period in 2005 primarily as a result of an increase in fuel expenses, ship refurbishment and marketing, selling and administrative expenses.

Net Debt-to-Capital decreased to 43.4% as of June 30, 2006 as compared to 46.3% as of June 30, 2005.

We entered into and drew in full a \$570.0 million unsecured term loan and issued, at a discount, \$900.0 million of senior unsecured notes. In addition, we paid \$530.6 million to redeem in full the accreted balance of our outstanding Liquid Yield Option Notes due February 2, 2021.

In June 2006, we finalized a forward sale agreement relating to an Accelerated Share Repurchase ( ASR ) transaction in which we purchased 4.2 million shares of our common stock at an initial price of \$39.15 per share. The ASR transaction was initiated to offset the dilution from the expected call and conversion of our zero coupon convertible notes.

In April 2006, we took delivery of *Freedom of the Seas*.

Our revenues are seasonal based on the demand for cruises. Demand is strongest for cruises during the summer months and holidays.

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The following table presents historical operating data as a percentage of total revenues:

|  | Quarter Ended<br>June 30, |               | Six Months Ended<br>June 30, |               |
|--|---------------------------|---------------|------------------------------|---------------|
|  | 2006                      | 2005          | 2006                         | 2005          |
| Passenger ticket revenues  | 73.7                      | 73.8          | 73.6                         | 74.2          |
| Onboard and other revenues   | 26.3                      | 26.2          | 26.4                         | 25.8          |
| <b>Total revenues</b>  | <b>100.0%</b>             | <b>100.0%</b> | <b>100.0%</b>                | <b>100.0%</b> |
| Cruise operating expenses  |                           |               |                              |               |
| Commissions, transportation and other                                      | 17.7                      | 17.6          | 17.7                         | 18.0          |
| Onboard and other  | 6.6                       | 6.7           | 5.9                          | 6.0           |
| Payroll and related  | 9.5                       | 10.5          | 9.8                          | 10.7          |
| Food   | 5.1                       | 5.4           | 5.4                          | 5.6           |
| Fuel   | 9.4                       | 7.3           | 9.6                          | 6.7           |
| Other operating  | 15.5                      | 14.0          | 15.3                         | 14.0          |
| <b>Total cruise operating expenses</b>                                     | <b>63.8</b>               | <b>61.5</b>   | <b>63.7</b>                  | <b>61.0</b>   |
| Marketing, selling and administrative expenses                             | 14.0                      | 12.4          | 14.6                         | 13.1          |
| Depreciation and amortization expenses                                     | 7.9                       | 8.3           | 8.4                          | 8.4           |
| <b>Operating income</b>  | <b>14.3</b>               | <b>17.8</b>   | <b>13.3</b>                  | <b>17.5</b>   |
| Other income (expense)   | (4.8)                     | (4.9)         | (3.4)                        | (5.2)         |
| <b>Income before cumulative effect of a change in accounting principle</b> | <b>9.5</b>                | <b>12.9</b>   | <b>9.9</b>                   | <b>12.3</b>   |
| Cumulative effect of a change in accounting principle                      | -                         | -             | -                            | 2.2           |
| <b>Net income</b>  | <b>9.5%</b>               | <b>12.9%</b>  | <b>9.9%</b>                  | <b>14.5%</b>  |

Unaudited selected historical statistical information is shown in the following table:

|                       | Quarter Ended<br>June 30, |           | Six Months Ended<br>June 30, |            |
|-----------------------|---------------------------|-----------|------------------------------|------------|
|                       | 2006                      | 2005      | 2006                         | 2005       |
| Passengers Carried    | 866,700                   | 839,342   | 1,741,751                    | 1,699,356  |
| Passenger Cruise Days | 5,746,992                 | 5,664,615 | 11,321,341                   | 11,437,572 |
| APCD                  | 5,374,078                 | 5,296,700 | 10,677,648                   | 10,758,712 |

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|           |        |        |        |        |
|-----------|--------|--------|--------|--------|
| Occupancy | 106.9% | 106.9% | 106.0% | 106.3% |
|-----------|--------|--------|--------|--------|

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Gross Yields and Net Yields were calculated as follows (in thousands, except APCD and Yields):

|                                       | Quarter Ended<br>June 30, |                  | Six Months Ended<br>June 30, |                    |
|---------------------------------------|---------------------------|------------------|------------------------------|--------------------|
|                                       | 2006                      | 2005             | 2006                         | 2005               |
| Passenger ticket revenues             | \$952,907                 | \$887,952        | \$1,795,170                  | \$ 1,760,624       |
| Onboard and other revenue             | 340,077                   | 315,290          | 644,350                      | 610,695            |
| <b>Total revenues</b>                 | <b>1,292,984</b>          | <b>1,203,242</b> | <b>2,439,520</b>             | <b>2,371,319</b>   |
| Less:                                 |                           |                  |                              |                    |
| Commissions, transportation and other | 228,733                   | 212,099          | 430,998                      | 425,671            |
| Onboard and other                     | 84,926                    | 80,189           | 144,778                      | 141,143            |
| <b>Net revenues</b>                   | <b>\$979,325</b>          | <b>\$910,954</b> | <b>\$1,863,744</b>           | <b>\$1,804,505</b> |
| APCD                                  | 5,374,078                 | 5,296,700        | 10,677,648                   | 10,758,712         |
| Gross Yields                          | \$ 240.60                 | \$ 227.17        | \$ 228.47                    | \$ 220.41          |
| Net Yields                            | \$ 182.23                 | \$ 171.99        | \$ 174.55                    | \$ 167.73          |

Gross Cruise Costs and Net Cruise Costs were calculated as follows (in thousands, except APCD and costs per APCD):

|  | Quarter Ended<br>June 30, |                  | Six Months Ended<br>June 30, |                    |
|--|---------------------------|------------------|------------------------------|--------------------|
|  | 2006                      | 2005             | 2006                         | 2005               |
| Total cruise operating expenses                | \$824,973                 | \$740,170        | \$1,555,107                  | \$1,445,777        |
| Marketing, selling and administrative expenses | 181,744                   | 148,962          | 354,936                      | 310,492            |
| <b>Gross Cruise Costs</b>                      | <b>1,006,717</b>          | <b>889,132</b>   | <b>1,910,043</b>             | <b>1,756,269</b>   |
| Less:  |                           |                  |                              |                    |
| Commissions, transportation and other          | 228,733                   | 212,099          | 430,998                      | 425,671            |
| Onboard and other                              | 84,926                    | 80,189           | 144,778                      | 141,143            |
| <b>Net Cruise Costs</b>                        | <b>\$693,058</b>          | <b>\$596,844</b> | <b>\$1,334,267</b>           | <b>\$1,189,455</b> |

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|                             |           |           |            |            |
|-----------------------------|-----------|-----------|------------|------------|
| APCD                        | 5,374,078 | 5,296,700 | 10,677,648 | 10,758,712 |
| Gross Cruise Costs per APCD | \$ 187.33 | \$ 167.87 | \$ 178.88  | \$ 163.24  |
| Net Cruise Costs per APCD   | \$ 128.96 | \$ 112.68 | \$ 124.96  | \$ 110.56  |

Net Debt-to-Capital was calculated as follows (in thousands):

|                                   | <b>As of<br/>June 30,</b> |             |
|-----------------------------------|---------------------------|-------------|
|                                   | <b>2006</b>               | <b>2005</b> |
| Long-term debt                    | 4,171,619                 | 4,330,355   |
| Current portion of long-term debt | 482,870                   | 404,575     |
| Total long-term debt              | 4,654,489                 | 4,734,930   |
| Less: Cash and cash equivalents   | 323,183                   | 298,028     |
| Net Debt                          | 4,331,306                 | 4,436,902   |
| Total shareholders' equity        | 5,650,460                 | 5,156,131   |
| Net Debt                          | 4,331,306                 | 4,436,902   |
| Net Debt and Capital              | 9,981,766                 | 9,593,033   |
| Net Debt-to-Capital               | 43.4%                     | 46.3%       |

***Outlook***

*Full Year 2006*

The company expects that Net Yields for the full year 2006 will increase in the range of 3% to 4% compared to 2005, which is consistent with our previous guidance.

The company estimates that Net Cruise Costs per APCD for 2006 will increase in the range of 6% to 7% as compared to the prior year. Higher fuel costs account for approximately 3.9 percentage points of this increase. Our current at-the-pump fuel price is \$448 per metric ton, which is 25% higher than the average price for 2005 of \$358 per metric ton. If fuel prices for the rest of the year remain at today's level, the company estimates that its 2006 fuel costs (net of hedging and fuel savings initiatives) will increase approximately \$115 million.

Depreciation and amortization is expected to be in the range of \$425 to \$435 million and net interest expense is expected to be in the range of \$255 to \$265 million.

Based upon the expectations and assumptions contained in this outlook section, management expects full year 2006 earnings per share to be in the range of \$2.90 to \$3.00.

*Third Quarter 2006*

The company expects Net Yields for the third quarter of 2006 will increase 1% to 2% compared to the third quarter of 2005.

The company estimates that Net Cruise Costs per APCD for the third quarter of 2006 will increase approximately 4% compared to the same quarter in 2005. This is due to the increase in Net Cruise Costs discussed above, offset somewhat by the timing of marketing expenses. Higher fuel costs account for approximately 3.0 percentage points of the increase. Our current at-the-pump fuel price is \$448 per metric ton, which is 16% higher than the average price for the third quarter of 2005 of \$385 per metric ton. If fuel prices for the rest of the quarter remain at today's level, the company estimates that its third quarter 2006 fuel costs (net of hedging and fuel savings initiatives) will increase approximately \$25 million.

Based upon the expectations and assumptions contained in this outlook section, we expect third quarter 2006 earnings per share to be in the range of \$1.52 to \$1.57.

**Quarter Ended June 30, 2006 Compared to Quarter Ended June 30, 2005**



*Revenues*

Net revenues increased 7.5% in 2006 compared to the same period in 2005 primarily due to a 6.0% increase in Net Yields and a 1.5% increase in capacity. The increase in Net Yields was primarily due to increases in ticket prices and onboard spending on a per passenger basis. The increase in capacity was primarily due to the additional capacity from the lengthening of *Enchantment of the Seas* in 2005 and the addition of *Freedom of the Seas* in the second quarter of 2006. This increase was partially offset by the charter of *Horizon* to Island Cruises, our joint venture with First Choice Holidays PLC ( First Choice ), in October of 2005, and the revitalization of *Century* which was out of service for 30 days during the second quarter of 2006. Occupancy in 2006 and 2005 was 106.9%. Gross Yields increased 5.9% in 2006 compared to 2005 primarily due to the same reasons discussed above for Net Yields.

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Concession revenues, included within onboard and other revenues, remained relatively consistent at \$54.4 million in 2006 as compared to \$52.6 million in 2005.

### *Expenses*

Net Cruise Costs increased 16.1% in 2006 compared to the same period in 2005 due to a 14.4% increase in Net Cruise Costs per APCD and a 1.5% increase in capacity. Approximately 5.4 percentage points of the increase in Net Cruise Costs per APCD was attributed to increases in fuel expenses. Total fuel expenses (net of the financial impact of fuel swap agreements) for 2006 increased 39.3% per metric ton. As a percentage of total revenues, fuel expenses were 9.4% and 7.3% in 2006 and 2005, respectively. The remaining 9 percentage points of the increase in Net Cruise Costs per APCD were primarily attributed to increases in other operating expenses and marketing, selling and administrative expenses. Other operating expenses increased primarily due to expenses associated with the revitalization of *Century* and ship refurbishment expenses. Marketing, selling and administrative expenses increased primarily due to inflationary and other cost pressures, timing of marketing expenses and inaugural expenses incurred in connection with the addition of the *Freedom of the Seas*. Gross Cruise Costs increased 13.2% in 2006 compared to the same period in 2005, which was a lower percentage increase than Net Cruise Costs primarily due to lower commission expenses as a result of an increase in direct business.

Depreciation and amortization expenses increased 2.0% in 2006 compared to the same period in 2005. The increase was primarily due to depreciation associated with ship revitalizations and shore-side additions.

### *Other Income (Expense)*

Gross interest expense decreased to \$72.8 million in 2006 from \$73.0 million for the same period in 2005. The decrease was primarily attributable to a lower average debt level, partially offset by higher interest rates. Interest capitalized during 2006 increased to \$6.2 from \$4.3 million during the same period in 2005 primarily due to a higher average level of investment in ships under construction.

Dividend income decreased approximately \$6.2 million for 2006 compared to the same period in 2005 due to the redemption of our First Choice investment in the third quarter of 2005.

### **Six Months Ended June 30, 2006 Compared to Six Months Ended June 30, 2005.**

### *Revenues*

Net revenues increased 3.3% in 2006 compared to the same period in 2005 primarily due to a 4.1% increase in Net Yields. The increase in Net Yields was primarily due to increases in ticket prices and onboard spending on a per passenger basis. Occupancy in 2006 was 106.0% compared to 106.3% for the same period in 2005. Gross Yields increased 3.7% in 2006 compared to 2005 primarily due to the same reasons discussed

above for Net Yields.

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Concession revenues, included within onboard and other revenues, remained relatively consistent at \$108.5 million in 2006 as compared to \$104.0 million in 2005.

### *Expenses*

Net Cruise Costs increased 12.2% in 2006 compared to the same period in 2005 due to a 13.0% increase in Net Cruise Costs per APCD. Approximately 6.5 percentage points of the increase in Net Cruise Costs per APCD was attributed to increases in fuel costs as compared to the same period in 2005. Total fuel expenses (net of the financial impact of fuel swap agreements) for 2006 increased 50.8% per metric ton. As a percentage of total revenues, fuel costs were 9.6% and 6.7% in 2006 and 2005, respectively. The remaining 6.5 percentage points of the increase in Net Cruise Costs per APCD were primarily attributed to increases in other operating expenses and marketing, selling and administrative expenses. Other operating expenses increased primarily due to expenses associated with the revitalization of *Century* and ship refurbishment expenses. Ship refurbishment expenses increased due to a larger number of drydocks scheduled in the first quarter of 2006 as compared to the same period in 2005. Marketing, selling and administrative expenses increased primarily due to inflationary and other cost pressures, timing of marketing expenses and inaugural expenses incurred in connection with the addition of the *Freedom of the Seas*. Gross Cruise Costs increased 8.8% in 2006 compared to the same period in 2005, which was a lower percentage increase than Net Cruise Costs primarily due to lower commission expenses as a result of an increase in direct business.

Depreciation and amortization expenses increased 2.2% in 2006 compared to the same period in 2005. The increase was primarily due to depreciation associated with ship revitalizations and shore-side additions.

### *Other Income (Expense)*

Gross interest expense decreased to \$137.6 million in 2006 from \$151.3 million for the same period in 2005. The decrease was primarily attributable to a lower average debt level, partially offset by higher interest rates. Interest capitalized during 2006 increased to \$13.3 million from \$7.3 million during the same period in 2005 primarily due to a higher average level of investment in ships under construction.

In January 2006, we partially settled a pending lawsuit against Rolls Royce and Alstom Power Conversion, co-producers of the mermaid pod-propulsion system on Millennium-class ships, for the recurring Mermaid pod failures. Under the terms of the partial settlement, we received \$38.0 million from Alstom and released them from the suit, which remains pending against Rolls Royce. The \$38.0 million settlement resulted in a gain of \$36.0 million, net of reimbursements to insurance companies.

Dividend income decreased approximately \$12.4 million for 2006 compared to the same period in 2005 due to the redemption of our First Choice investment in the third quarter of 2005.

### *Cumulative Effect of a Change in Accounting Principle*

In the third quarter of 2005, we changed our method of accounting for drydocking costs from the accrual in advance to the deferral method. The change resulted in a one-time gain of \$52.5 million, or \$0.22 per share on a diluted basis, to recognize the cumulative effect of the change on prior years, which we reflected as part of our results for the six month period ended June 30, 2005.



## Liquidity and Capital Resources

### *Sources and Uses of Cash*

Cash flow generated from operations provides us with a significant source of liquidity. Net cash provided by operating activities was \$683.7 million for the first six months of 2006 compared to \$771.2 million for the same period in 2005. The decrease was primarily due to the payment of \$121.2 million of accreted interest in connection with the repurchase of our LYONs, partially offset by an increase in our customer deposits.

Net cash used in investing activities increased \$763.5 million to \$923.8 million in the first six months of 2006 compared to the same period in 2005. The increase was primarily due to an increase in capital expenditures and the purchase of \$100.0 million of notes from First Choice. Our capital expenditures increased to approximately \$831.0 million in the first six months of 2006 from \$152.5 million for the same period in 2005, primarily due to the delivery of *Freedom of the Seas* and ships under construction. Capital expenditures for the first six months of 2005 were primarily related to ships under construction.

Net cash provided by financing activities was \$437.9 million in the first six months of 2006 compared to net cash used in financing activities of \$941.5 million for the same period in 2005. The change was primarily due to an increase in net proceeds from debt issuances partially offset by purchases of treasury stock through an ASR transaction and an increase in repayments of debt. During the first six months of 2006, we received net proceeds of approximately \$890.5 million from a public offering consisting of \$550.0 million of 7.0% senior unsecured notes due 2013, and \$350.0 million 7.25% senior unsecured notes due 2016. In addition, we drew the full amount of a 7-year, \$570 million unsecured term loan due through 2013 and drew \$125 million on our revolving credit facility. During the first six months of 2006, we made debt repayments on various loan facilities and capital leases of approximately \$947.5 million including \$530.6 million to redeem in full the accreted balance of our remaining outstanding LYONs. In June 2006, as part of an ASR transaction, we purchased 4.2 million shares of our common stock from an investment bank at an initial price of \$39.15 per share. Total consideration paid to repurchase such shares, including commissions and other fees, was approximately \$164.6 million (see Note 6. Shareholders' Equity). During the first six months of 2006, we received \$22.6 million in connection with the exercise of common stock options and we paid cash dividends on our common stock of \$63.5 million. Net Debt-to-Capital decreased to 43.4% in the first six months of 2006 compared to 46.3% for the same period in 2005.

Depending on market conditions, we expect to call for redemption all of our outstanding zero coupon convertible notes due 2021 by year end. We expect that the holders of these notes will exercise their right to convert them into shares of our common stock prior to redemption. The above-mentioned ASR transaction was entered into to offset the dilution from the expected call and conversion of these notes.

Interest capitalized during the first six months of 2006 increased to \$13.3 million from \$7.3 million for the same period in 2005 due to a higher average level of investment in ships under construction.

**Future Capital Commitments**

As of June 30, 2006, we had on order two Freedom-class ships and one ship of a new class designated for Royal Caribbean International, and two Solstice-class ships designated for Celebrity Cruises, for an aggregate additional capacity of approximately 18,300 berths. The aggregate cost of the five ships on order is approximately \$4.6 billion, of which we have deposited \$242.7 million as of June 30, 2006. Approximately 5.8% of the aggregate cost of the ships was exposed to fluctuations in the euro exchange rate at June 30, 2006.

As of June 30, 2006, we anticipated overall capital expenditures, including the five ships on order, will be approximately \$1.2 billion for 2006, \$1.3 billion for 2007, \$1.8 billion for 2008 and \$1.9 billion for 2009.

In July 2006, we entered into an agreement with a shipyard to build a third Solstice-class ship for Celebrity Cruises, subject to certain conditions, for an additional capacity of approximately 2,850 berths, with scheduled delivery in June 2010. Including this additional ship, our anticipated overall capital expenditures at June 30, 2006 will increase to approximately \$1.2 billion for 2006, \$1.3 billion for 2007, \$1.8 billion for 2008, \$2.0 billion in 2009, and \$1.0 billion in 2010.

**Contractual Obligations and Off-Balance Sheet Arrangements**

As of June 30, 2006, our contractual obligations were as follows (in thousands):

|                                   | Payments due by period |                    |                    |                      |                    |
|-----------------------------------|------------------------|--------------------|--------------------|----------------------|--------------------|
|                                   | Less than 1<br>year    | 1-3<br>years       | 3-5<br>years       | More than 5<br>years |                    |
| Long-term debt obligations(1)(2)  | \$4,608,971            | \$482,016          | \$974,556          | \$1,265,568          | \$1,886,831        |
| Capital lease obligations(3)      | 45,518                 | 854                | 1,618              | 2,139                | 40,907             |
| Operating lease obligations(4)(5) | 515,862                | 48,345             | 93,036             | 86,964               | 287,517            |
| Ship purchase obligations(6)      | 3,782,135              | 787,984            | 1,467,863          | 1,526,288            |                    |
| Other(7)                          | 362,870                | 96,648             | 143,494            | 49,299               | 73,429             |
| <b>Total</b>                      | <b>\$9,315,356</b>     | <b>\$1,415,847</b> | <b>\$2,680,567</b> | <b>\$2,930,258</b>   | <b>\$2,288,684</b> |

(1) Amounts exclude interest, except for the accreted value of our zero coupon convertible notes.

(2) The \$129.5 million accreted value of the zero coupon convertible notes at June 30, 2006 is included in the one to three years category. The holders of our zero coupon convertible notes may require us to purchase any notes outstanding at an accreted value of \$148.2 million on May 18, 2009. These accreted values were calculated based on the number of notes outstanding at June 30, 2006. We may choose to pay any amounts in cash or common stock or a combination thereof.

(3) Amounts exclude interest. Amounts include a capital lease for a reservation call center in Springfield, Oregon, entered into in January 2005. The lease commenced on December 29, 2005.

(4) We are obligated under noncancelable operating leases primarily for a ship, offices, warehouses, computer equipment and motor vehicles.

(5) Under the *Brilliance of the Seas* lease agreement, we may be required to make a termination payment of approximately £126 million, or approximately \$228.3 million based on the exchange rate at June 30, 2006, if the lease is canceled in 2012. This amount is included in the more than five years category.

(6) Amounts represent contractual obligations with initial terms in excess of one year.

(7) Amounts represent future commitments with remaining terms in excess of one year to pay for our usage of certain port facilities, marine consumables, services and maintenance contracts.

Under the *Brilliance of the Seas* operating lease, we have agreed to indemnify the lessor to the extent its after-tax return is negatively impacted by unfavorable changes in corporate tax rates and capital allowance deductions. These indemnifications could result in an increase in our lease payments. We are unable to estimate the maximum potential increase in such lease payments due to the various circumstances, timing or combination of events that could trigger such indemnifications. Under current circumstances we do not believe an indemnification in any material amount is probable.

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Some of the contracts that we enter into include indemnification provisions that obligate us to make payments to the counterparty if certain events occur. These contingencies generally relate to changes in taxes, increased lender capital costs and other similar costs. The indemnification clauses are often standard contractual terms and are entered into in the normal course of business. There are no stated or notional amounts included in the indemnification clauses and we are not able to estimate the maximum potential amount of future payments, if any, under these indemnification clauses. We have not been required to make any payments under such indemnification clauses in the past and, under current circumstances, we do not believe an indemnification in any material amount is probable.

As a normal part of our business, depending on market conditions, pricing and our overall growth strategy, we continuously consider opportunities to enter into contracts for the building of additional ships. We may also consider the sale of ships. We continuously consider potential acquisitions and strategic alliances. If any of these were to occur, they would be financed through the incurrence of additional indebtedness, the issuance of additional shares of equity securities or through cash flows from operations.

### *Funding Sources*

As of June 30, 2006, our liquidity was \$1.3 billion consisting of approximately \$0.3 billion in cash and cash equivalents and \$1.0 billion available under our unsecured revolving credit facility. We have contractual obligations of approximately \$1.4 billion due during the twelve-month period ending June 30, 2007. We anticipate these contractual obligations could be funded through a combination of cash flows from operations, drawdowns under our available unsecured revolving credit facility, the incurrence of additional indebtedness and the sales of equity or debt securities in private or public securities markets. Although we believe our existing unsecured revolving credit facility, cash flows from operations, our ability to obtain new borrowings and/or raise new capital or a combination of these sources will be sufficient to fund operations, debt payment requirements, capital expenditures and other commitments over the next twelve-month period, there can be no assurances that these sources of cash will be available in accordance with our expectations.

Our financing agreements contain covenants that require us, among other things, to maintain minimum net worth, and fixed charge coverage ratio and limit our debt-to-capital ratio. We were in compliance with all covenants as of June 30, 2006.

If any person other than A. Wilhelmsen AS and Cruise Associates, our two principal shareholders, acquires ownership of more than 30% of our common stock and our two principal shareholders, in the aggregate, own less of our common stock than such person and do not collectively have the right to elect, or to designate for election, at least a majority of the board of directors, we may be obligated to prepay indebtedness outstanding under the majority of our credit facilities, which we may be unable to replace on similar terms. If this were to occur, it could have an adverse impact on our liquidity and operations.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

For a discussion of certain market risks related to our business, see Part II, Item 7A. *Quantitative and Qualitative Disclosures About Market Risk* in our annual report on Form 10-K for the year ended December 31, 2005. There have been no significant developments or material changes with respect to our exposure to the market risks previously reported in Form 10-K.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

We carried out under the supervision and with the participation of our management, including our Chairman and Chief Executive Officer and Executive Vice President and Chief Financial Officer, an evaluation of the effectiveness of our disclosure controls and procedures, as such term is defined in Exchange Act Rule 13a-15(e), as of the end of the period covered by this report and concluded that those controls and procedures were effective.

**Changes in Internal Control Over Financial Reporting**

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Exchange Act Rules 13a-15 and 15d-15 during the quarter ended June 30, 2006 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system will be met. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events. Because of these and other inherent limitations of control systems, there is only reasonable assurance that our controls will succeed in achieving their goals under all potential future conditions.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

As reported in our 2006 First Quarterly Report on Form 10-Q, the United States District Court for the Southern District of Florida dismissed in March 2006 a purported class action lawsuit alleging that Celebrity Cruises improperly requires its cabin stewards to share guest gratuities with assistant cabin stewards. In April 2006, the plaintiffs filed an appeal of the dismissal to the Eleventh Circuit U.S. Court of Appeals.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table provides information about repurchases of common stock during the quarter ended June 30, 2006:

| <b>Period</b>       | <b>Total Number of Shares Purchased</b> | <b>Average Price Paid Per Share</b> | <b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (a)</b> | <b>Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs</b> |
|---------------------|---|-------------------------------------|---|---|
| April 1 to April 30 | -                                       | -                                   | -   | -   |
| May 1 to May 31     | -                                       | -                                   | -   | -   |
| June 1 to June 30   | 4,214,130(a)                            | \$39.15                             | 4,214,130   | 419,206   |

(a) In June 2006, we received 4,214,130 shares connected with an Accelerated Share Repurchase transaction. The forward sale contract is expected to mature in August 2006 and, upon settlement of the contract, we may receive up to an additional 419,206 shares (see Note 6. Shareholders' Equity).



**Item 4. Submission of Matters to a Vote of Security Holders**

On May 26, 2006, Royal Caribbean Cruises Ltd. held its annual meeting of shareholders. The shareholders voted on (1) the election of three directors to terms ending in 2009 and (2) the proposal to ratify the appointment of PricewaterhouseCoopers LLC as the independent registered certified public accounting firm for 2006.

The nominees for directors were elected based on the following votes:

| <u>Nominee</u>     | <u>Votes For</u> | <u>Votes Withheld</u> |
|--------------------|------------------|-----------------------|
| Bernard W. Aronson | 197,021,111      | 1,613,915             |
| Richard D. Fain    | 196,908,640      | 1,726,386             |
| Arvid Grundekjoen  | 196,483,742      | 2,151,284             |

The proposal to ratify the appointment of PricewaterhouseCoopers LLP as the independent registered certified public accounting firm for 2006 received the following votes:

197,880,040 Votes for approval  
657,792 Votes against  
97,194 Abstentions.

There were no broker non-votes for the above items.

**Item 6. Exhibits**

31 Certifications required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities and Exchange Act of 1934.

32 Certifications pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code.

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ROYAL CARIBBEAN CRUISES LTD.

(Registrant)

/s/ LUIS E. LEON

Luis E. Leon  
Executive Vice President and  
Chief Financial Officer

Date: July 27, 2006

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