

ALTERA CORP
Form 10-Q
April 27, 2011
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the quarterly period ended April 1, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the transition period from _____ to _____

Commission file number 0-16617

ALTERA CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of
incorporation or organization)

101 INNOVATION DRIVE

SAN JOSE, CALIFORNIA 95134

(Address of principal executive offices) (zip code)

408-544-7000

77-0016691

(I.R.S. Employer

Identification Number)

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Number of shares of common stock outstanding at April 13, 2011: 322,223,655

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PART I FINANCIAL INFORMATION

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ITEM 1: Financial Statements

ALTERA CORPORATION
CONSOLIDATED BALANCE SHEETS
(Unaudited)

| (In thousands, except par value amount) | April 1, 2011 | December 31, 2010 |
|---|------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$3,097,981 | \$2,765,196 |
| Accounts receivable, net | 310,669 | 363,614 |
| Inventories | 135,760 | 146,524 |
| Deferred income taxes — current | 68,266 | 66,839 |
| Deferred compensation plan — marketable securities | 56,040 | 54,419 |
| Deferred compensation plan — restricted cash equivalents | 18,784 | 19,817 |
| Other current assets | 83,268 | 114,601 |
| Total current assets | 3,770,768 | 3,531,010 |
| Property and equipment, net | 164,400 | 164,155 |
| Deferred income taxes — non-current | 31,662 | 37,319 |
| Other assets, net | 29,971 | 27,353 |
| Total assets | \$3,996,801 | \$3,759,837 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$63,676 | \$86,061 |
| Accrued liabilities | 22,379 | 23,278 |
| Accrued compensation and related liabilities | 58,091 | 83,773 |
| Deferred compensation plan obligations | 74,824 | 74,236 |
| Deferred income and allowances on sales to distributors | 429,779 | 428,711 |
| Income taxes payable | — | 428 |
| Total current liabilities | 648,749 | 696,487 |
| Income taxes payable — non-current | 233,574 | 231,833 |
| Long-term credit facility | 500,000 | 500,000 |
| Other non-current liabilities | 7,806 | 7,865 |
| Total liabilities | 1,390,129 | 1,436,185 |
| Commitments and contingencies (See “Note 10 — Commitments and Contingencies”) | | |
| Stockholders' equity: | | |
| Common stock: \$.001 par value; 1,000,000 shares authorized; outstanding - 322,193 at April 1, 2011 and 319,494 at December 31, 2010 | 322 | 319 |
| Capital in excess of par value | 990,548 | 908,989 |
| Retained earnings | 1,615,802 | 1,414,344 |
| Total stockholders' equity | 2,606,672 | 2,323,652 |
| Total liabilities and stockholders' equity | \$3,996,801 | \$3,759,837 |

See accompanying notes to consolidated financial statements.

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ALTERA CORPORATION
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)

| (In thousands, except per share amounts) | Three Months Ended | |
|---|--------------------|------------------|
| | April 1, 2011 | April 2, 2010 |
| Net sales | \$535,813 | \$402,295 |
| Cost of sales | 146,910 | 114,936 |
| Gross margin | 388,903 | 287,359 |
| Research and development expense | 74,408 | 64,340 |
| Selling, general, and administrative expense | 69,022 | 62,181 |
| Compensation expense — deferred compensation plan | 1,662 | 2,228 |
| Gain on deferred compensation plan securities | (1,662) | (2,228) |
| Interest income and other | (885) | (592) |
| Interest expense | 1,041 | 1,291 |
| Income before income taxes | 245,317 | 160,139 |
| Income tax expense | 21,248 | 6,966 |
| Net income | \$224,069 | \$153,173 |
| Net income per share: | | |
| Basic | \$0.70 | \$0.51 |
| Diluted | \$0.68 | \$0.50 |
| Shares used in computing per share amounts: | | |
| Basic | 321,020 | 298,566 |
| Diluted | 327,843 | 304,327 |
| Cash dividends per common share | \$0.06 | \$0.05 |

See accompanying notes to consolidated financial statements.

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ALTERA CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited, in thousands)

| | Three Months Ended | |
|---|--------------------|------------------|
| | April 1, 2011 | April 2, 2010 |
| Cash Flows from Operating Activities: | | |
| Net income | \$224,069 | \$153,173 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 7,561 | 7,066 |
| Stock-based compensation | 17,233 | 14,062 |
| Deferred income tax expense | 700 | 909 |
| Tax effect of employee stock plans | 13,444 | 3,105 |
| Excess tax benefit from employee stock plans | (11,334) | (1,828) |
| Changes in assets and liabilities: | | |
| Accounts receivable, net | 52,944 | (141,991) |
| Inventories | 10,764 | (17,614) |
| Other assets | 31,491 | (2,694) |
| Accounts payable and other liabilities | (51,169) | 11,477 |
| Deferred income and allowances on sales to distributors | 1,068 | 117,984 |
| Income taxes payable | 1,312 | (7,434) |
| Deferred compensation plan obligations | (1,074) | (3,545) |
| Net cash provided by operating activities | 297,009 | 132,670 |
| Cash Flows from Investing Activities: | | |
| Purchases of property and equipment | (4,905) | (1,538) |
| Sales of deferred compensation plan securities, net | 1,074 | 3,545 |
| Net cash (used in) provided by investing activities | (3,831) | 2,007 |
| Cash Flows from Financing Activities: | | |
| Proceeds from issuance of common stock through various stock plans | 52,739 | 77,482 |
| Shares withheld for employee taxes | (5,193) | (4,784) |
| Payment of dividends to stockholders | (19,273) | (14,873) |
| Excess tax benefit from stock-based compensation | 11,334 | 1,828 |
| Principal payments on capital lease obligations | — | (2,627) |
| Net cash provided by financing activities | 39,607 | 57,026 |
| Net increase in cash and cash equivalents | 332,785 | 191,703 |
| Cash and cash equivalents at beginning of period | 2,765,196 | 1,546,672 |
| Cash and cash equivalents at end of period | \$3,097,981 | \$1,738,375 |

See accompanying notes to consolidated financial statements.

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ALTERA CORPORATION
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

Note 1 — Organization and Basis of Presentation

The accompanying unaudited consolidated financial statements of Altera Corporation and its subsidiaries, collectively referred to herein as “Altera”, “we”, “us”, or “our”, have been prepared by us in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) for interim financial information. This financial information reflects all adjustments which are, in the opinion of our management, of a normal recurring nature and necessary for a fair statement of the results for the periods presented. The December 31, 2010 consolidated balance sheet data was derived from our audited consolidated financial statements included in our 2010 Annual Report on Form 10-K, but does not include all disclosures required by U.S. GAAP. The consolidated financial statements include our accounts as well as those of our wholly-owned subsidiaries after elimination of all significant inter-company balances and transactions.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in our consolidated financial statements and accompanying notes. Actual results could differ materially from those estimates.

These consolidated financial statements should be read in conjunction with our audited consolidated financial statements for the year ended December 31, 2010 included in our Annual Report on Form 10-K, as filed on February 16, 2011 with the Securities and Exchange Commission (“SEC”). The consolidated operating results for the three months ended April 1, 2011 are not necessarily indicative of the results to be expected for any future period.

Note 2 — Recent Accounting Pronouncements

There were no new accounting pronouncements during the three months ended April 1, 2011 that are of significance, or potential significance, to us.

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Note 3 — Accounts Receivable, Net and Significant Customers

Accounts receivable, net was comprised of the following:

| (In thousands) | April 1, 2011 | December 31, 2010 |
|---------------------------------|------------------|----------------------|
| Gross accounts receivable | \$311,323 | \$364,114 |
| Allowance for doubtful accounts | (500 |) (500 |
| Allowance for sales returns | (154 |) — |
| Accounts receivable, net | \$310,669 | \$363,614 |

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We sell our products to original equipment manufacturers, or OEMs, and to electronic components distributors who resell these products to OEMs, or their subcontract manufacturers. Net sales by customer type and net sales to significant customers were as follows:

| (Percentage of Net Sales) | Three Months Ended | | | |
|---|--------------------|---|------------------|---|
| | April 1, 2011 | | April 2, 2010 | |
| Sales to distributors | 77 | % | 78 | % |
| Sales to OEMs | 23 | % | 22 | % |
| | 100 | % | 100 | % |
| Significant Distributors ⁽¹⁾ : | | | | |
| Arrow Electronics, Inc. (“Arrow”) | 41 | % | 41 | % |
| Macnica, Inc. (“Macnica”) | 20 | % | 17 | % |
| Avnet, Inc. (“Avnet”) | 10 | % | 9 | % |

(1) Except as presented above, no other distributor accounted for greater than 10% of our net sales for the three months ended April 1, 2011 or April 2, 2010.

For the three months ended April 1, 2011, Huawei Technologies Co., Ltd., an OEM, accounted for 13% of our net sales. No other individual OEM accounted for more than 10% of our net sales for the three months ended April 1, 2011. No individual OEM accounted for more than 10% of our net sales for the three months ended April 2, 2010.

As of April 1, 2011, accounts receivable from Arrow, Macnica and Avnet individually accounted for approximately 44%, 22% and 14%, respectively, of our total accounts receivable. As of December 31, 2010, accounts receivable from Arrow, Macnica and Avnet individually accounted for approximately 18%, 51% and 12%, respectively, of our total accounts receivable. No other distributor or OEM accounted for more than 10% of our accounts receivable as of April 1, 2011 or December 31, 2010. Accounts receivable from distributors may not be proportionate to net sales and may fluctuate on a quarterly basis due to varying factors, including inventory levels held by distributors and timing of price concessions and payments.

Note 4 — Inventories

Inventories were comprised of the following:

| (In thousands) | April 1, 2011 | December 31, 2010 |
|-------------------|------------------|----------------------|
| Raw materials | \$8,681 | \$9,833 |
| Work in process | 88,657 | 90,627 |
| Finished goods | 38,422 | 46,064 |
| Total inventories | \$135,760 | \$146,524 |

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Note 5 — Property and Equipment

Property and equipment, net was comprised of the following:

| (In thousands) | April 1, 2011 | December 31, 2010 |
|---|------------------|----------------------|
| Land and land rights | \$23,108 | \$23,108 |
| Buildings | 146,747 | 146,604 |
| Equipment and software | 212,119 | 206,935 |
| Office furniture and fixtures | 22,981 | 22,952 |
| Leasehold improvements | 6,773 | 6,773 |
| Construction in progress | 3,884 | 3,406 |
| Property and equipment, at cost | 415,612 | 409,778 |
| Accumulated depreciation and amortization | (251,212) | (245,623) |
| Property and equipment, net | \$164,400 | \$164,155 |

Depreciation expense includes the amortization of assets recorded under capital leases. Depreciation expense was \$6.8 million and \$7.0 million for the three months ended April 1, 2011 and April 2, 2010, respectively. Depreciation and amortization expense as presented in our consolidated statements of cash flows includes the above amounts, together with amortization expense on our intangible assets. Intangible asset amortization expense was not significant for any period presented in our consolidated statements of income.

Assets held under capital leases, included in Equipment and software as presented above, totaled \$3.9 million (net of accumulated amortization of \$12.4 million) as of April 1, 2011 and \$5.0 million (net of accumulated amortization of \$11.3 million) as of December 31, 2010.

Note 6 — Deferred Income and Allowances on Sales to Distributors

Deferred income and allowances on sales to distributors was comprised of the following:

| (In thousands) | April 1, 2011 | December 31, 2010 |
|--|------------------|----------------------|
| Deferred revenue on shipment to distributors | \$478,255 | \$529,332 |
| Deferred cost of sales on shipment to distributors | (39,467) | (42,044) |
| Deferred income on shipment to distributors | 438,788 | 487,288 |
| Advances to distributors | (17,684) | (66,495) |
| Other deferred revenue ⁽¹⁾ | 8,675 | 7,918 |
| Total | \$429,779 | \$428,711 |

(1) Principally represents revenue deferred on our software and intellectual property licenses.

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The Deferred income and allowances on sales to distributors activity for the three months ended April 1, 2011 and April 2, 2010 was as follows:

| (In thousands) | Three Months Ended | |
|--|--------------------|------------------|
| | April 1, 2011 | April 2, 2010 |
| Balance at beginning of period | \$428,711 | \$281,885 |
| Deferred revenue recognized upon shipment to distributors | 1,363,295 | 1,846,658 |
| Deferred costs of sales recognized upon shipment to distributors | (88,717) | (99,028) |
| Decrease/(increase) in advances to distributors | 48,811 | (1,899) |
| Revenue recognized upon sell-through to end customers | (340,538) | (305,489) |
| Costs of sales recognized upon sell-through to end customers | 86,058 | 84,689 |
| Earned distributor price concessions ⁽¹⁾ | (1,010,974) | (1,388,277) |
| Returns | (57,624) | (18,875) |
| Increase in other deferred revenue | 757 | 205 |
| Balance at end of period | \$429,779 | \$399,869 |

(1) Average aggregate price concessions typically range from 65% to 80% of our list price on an annual basis, depending upon the composition of our sales, volumes, and factors associated with timing of shipments to distributors.

We sell the majority of our products to distributors worldwide at a list price. However, distributors resell our products to end customers at a very broad range of individually negotiated prices based on a variety of factors, including customer, product, quantity, geography and competitive differentiation. The majority of our distributors' sales to their customers are priced at a discount from our list price. Under these circumstances, we remit back to the distributor a portion of its original purchase price after the resale transaction is completed and we validate the distributor's resale information, including end customer, device, quantity and price, against the distributor price concession that we have approved in advance. To receive price concessions, distributors must submit the price concession claims to us for approval within 60 days of the resale of the product to an end customer. It is our practice to apply these negotiated price discounts to future purchases, requiring the distributor to settle receivable balances, on a current basis, generally within 30 days, for amounts originally invoiced. This practice has an adverse impact on the working capital of our distributors. As such, we have entered into agreements with certain distributors whereby we advance cash to the distributors to reduce the distributor's working capital requirements. These advances are settled in cash at least on a quarterly basis and are estimated based on the amount of ending inventory as reported by the distributor multiplied by a negotiated percentage. Such advances have no impact on revenue recognition or our consolidated statements of income and are a component of Deferred income and allowances on sales to distributors on our consolidated balance sheets. We continuously process discounts taken by distributors against our Deferred income and allowances on sales to distributors. We adjust the recorded amount of the distributor advances based on cash settlements at the end of each quarter. These advances are set forth in binding legal agreements and are unsecured, bear no interest on unsettled balances, and are due upon demand. The agreements governing these advances can be cancelled by us at any time.

We also enter into arrangements that, in substance, finance distributors' accounts receivable and inventory. The amounts advanced are classified as Other current assets in our consolidated balance sheets and totaled \$34.0 million as of April 1, 2011 and \$66.3 million as of December 31, 2010. These arrangements are set forth in binding legal agreements and are unsecured, bear no interest on unsettled balances, and are due upon demand.

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Note 7 — Comprehensive Income

Comprehensive income for each of the periods ended April 1, 2011 and April 2, 2010 equals net income as presented in our consolidated statements of income. There were no other items representing comprehensive income for the three months ended April 1, 2011 or April 2, 2010.

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Note 8 — Income Per Share

A reconciliation of basic and diluted income per share is presented below:

| (In thousands, except per share amounts) | Three Months Ended | |
|---|--------------------|------------------|
| | April 1, 2011 | April 2, 2010 |
| Basic: | | |
| Net income | \$224,069 | \$153,173 |
| Basic weighted shares outstanding | 321,020 | 298,566 |
| Net income per share | \$0.70 | \$0.51 |
| Diluted: | | |
| Net income | \$224,069 | \$153,173 |
| Weighted shares outstanding | 321,020 | 298,566 |
| Effect of dilutive securities: | | |
| Stock options, ESPP, and restricted stock unit shares | 6,823 | 5,761 |
| Diluted weighted shares outstanding | 327,843 | 304,327 |
| Net income per share | \$0.68 | \$0.50 |

In applying the treasury stock method, we excluded 0.3 million and 10.6 million stock option shares for the three months ended April 1, 2011 and April 2, 2010, respectively, because their effect was anti-dilutive. While these stock option shares have been anti-dilutive, they could be dilutive in the future. All restricted stock units outstanding as of April 1, 2011 and April 2, 2010 were included in our treasury stock method calculation.

Note 9 — Long-term Credit Facility

Our total borrowings under our \$750 million unsecured revolving credit facility (the "Facility") as of April 1, 2011 and December 31, 2010 were \$500 million. Borrowings under the Facility bear interest at either a Eurodollar rate ("LIBOR") or a Prime rate, at our option, plus an applicable margin based upon certain financial ratios, determined and payable quarterly. The interest rate as of April 1, 2011 was LIBOR plus 0.35%. In addition, we pay a facility fee on the entire Facility. This facility fee varies with certain financial ratios and was 0.10% as of April 1, 2011. The principal amount of borrowings, together with accrued interest, is due on the maturity date in August 2012. As of April 1, 2011, \$250 million was available under the Facility.

The terms of the Facility require compliance with certain financial covenants that require us to maintain specified financial ratios related to interest coverage and financial leverage. As of April 1, 2011, we were in compliance with all such covenants.

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Note 10 — Commitments and Contingencies

Indemnification and Product Warranty

We indemnify certain customers, distributors, suppliers, and subcontractors for attorney's fees and damages and costs awarded against these parties in certain circumstances in which our products are alleged to infringe third party intellectual property rights including patents, trade secrets, trademarks, or copyrights. We cannot estimate the amount of potential future payments, if any, that we might be required to make as a result of these agreements. To date, we

have not paid any claim or been required to defend any action related to our indemnification obligations, and accordingly, we have not accrued any amounts for such indemnification obligations. However, we may record charges in the future as a result of these indemnification obligations.

We generally warrant our devices for one year, against defects in materials, workmanship and material non-conformance to our specifications. We accrue for known warranty issues if a loss is probable and can be reasonably estimated, and accrue for estimated but unidentified issues based on historical activity. If there is a material increase in customer claims compared with our historical experience or if the costs of servicing warranty claims are greater than expected, we may record a charge against cost of sales. Warranty expense was not significant for any period presented in our consolidated statements of income.

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Purchase Obligations

We depend entirely upon subcontractors to manufacture our silicon wafers and provide assembly and test services. Due to lengthy subcontractor lead times, we must order these materials and services from these subcontractors well in advance, and we are obligated to pay for the materials and services once they are completed. As of April 1, 2011, we had approximately \$137.2 million of outstanding purchase commitments to such subcontractors. We expect to receive and pay for these materials and services over the next six months.

Legal Proceedings

We are named as a party to a lawsuit concerning our historical stock option practices and related accounting and reporting.

In May and July 2006, we were notified that three shareholder derivative lawsuits had been filed in the Superior Court of the State of California, County of Santa Clara, by persons identifying themselves as Altera shareholders and purporting to act on behalf of Altera, naming Altera Corporation as a nominal defendant and naming some of our current and former officers and directors as defendants. On July 12, 2006, one of these derivative actions was voluntarily dismissed by the plaintiff shareholder. The remaining two derivative lawsuits pending in Santa Clara Superior Court were consolidated into a single action on September 5, 2006. Plaintiffs filed a second amended consolidated complaint on December 15, 2006. On January 30, 2007, Altera and the defendants filed a motion to stay this action pending resolution of the federal derivative action (discussed below). On February 11, 2009, one of the remaining derivative plaintiffs voluntarily dismissed his derivative claims and, on March 20, 2009, the other remaining derivative plaintiff filed a third amended complaint. In June 2009, Altera and the defendants demurred to the third amended complaint. After the court issued a tentative ruling in favor of Altera, the parties agreed to stay the action in order to allow plaintiff to serve a demand on Altera's board of directors. The plaintiff served the demand on November 4, 2009. In the first quarter of 2010, the board of directors completed its review of the demand and decided to reject plaintiff's demand. On June 1, 2010, the plaintiff filed a fourth amended complaint, alleging that the board of director's decision to reject plaintiff's demand was wrongful. On July 15, 2010, Altera demurred to the fourth amended complaint. In October 2010, the court dismissed plaintiff's fourth amended complaint and granted plaintiff leave to file a fifth amended complaint. On November 4, 2010, the plaintiff filed a fifth amended complaint, alleging that Altera's board of directors wrongfully refused his demand. On December 10, 2010, Altera, joined by the individual defendants, demurred to the fifth amended complaint. On March 23, 2011, the plaintiff entered into a stipulation agreeing to voluntarily dismiss the action with prejudice. On April 21, 2011, the court entered an order dismissing the action with prejudice and set a dismissal review hearing for June 24, 2011.

Plaintiff asserts claims against the individual defendants for breach of fiduciary duty, waste of corporate assets, unjust enrichment, violations of California Corporation Code section 25402, breach of fiduciary duty for insider selling and misappropriation of information, and deceit. Plaintiff's claims concern the granting of stock options by Altera between 1994 and 2001 and the alleged filing of false and misleading financial statements between 1994 and 2006. All of these claims are asserted derivatively on behalf of Altera. Plaintiff seeks, among other relief, an indeterminate amount of damages from the individual defendants and a judgment directing Altera to reform its corporate governance practices.

During the months of May, June, and July 2006, four other derivative lawsuits were filed by purported Altera shareholders, on behalf of Altera, in the United States District Court for the Northern District of California. On August 8, 2006, these actions were consolidated, and the plaintiffs filed a consolidated complaint on November 30, 2006. On September 15, 2008, the plaintiffs voluntarily agreed to dismiss the case. On September 18, 2008, the court entered an order dismissing the case.

On December 8, 2010, Intellectual Ventures I LLC and Intellectual Ventures II LLC (“Intellectual Ventures”) filed a lawsuit in the United States District Court for the District of Delaware against Altera, Microsemi Corporation, and Lattice Semiconductor Corporation alleging that Altera is infringing five patents. The complaint requests unspecified monetary damages including enhanced damages for willful infringement. In February 2011, Intellectual Ventures filed a First Amendment Complaint adding Xilinx, Inc. as a defendant. In March 2011, Altera answered the complaint and asserted counterclaims against Intellectual Ventures for non-infringement and invalidity of the asserted patents. Because the case is at a very early stage, it is not possible for us to determine whether there was a reasonable possibility that a loss had been incurred nor can we estimate the range of potential loss.

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Note 11 — Stock-Based Compensation

Our stock-based compensation plans include the 2005 Equity Incentive Plan (the “2005 Plan”) and the 1987 Employee Stock Purchase Plan (“ESPP”).

2005 EQUITY INCENTIVE PLAN

Our equity incentive program is a broad-based, long-term retention program intended to attract, motivate, and retain talented employees as well as align stockholder and employee interests. The 2005 Plan provides stock-based incentive compensation (“awards”) to both our eligible employees and non-employee directors. Awards that may be granted under the 2005 Plan include non-qualified and incentive stock options, restricted stock units (“RSU”s), performance-based restricted stock units (“PRSU”s), restricted stock awards, stock appreciation rights, and stock bonus awards. To date, awards granted under the 2005 Plan consist of stock options, RSUs and PRSUs. The majority of stock-based awards granted under the 2005 Plan vest over four years. Stock options granted under the 2005 Plan have a maximum contractual term of ten years. As of April 1, 2011, the 2005 Plan had a total of 25.0 million shares reserved for future issuance, of which 14.2 million shares were available for future grants.

A summary of activity for our RSUs and PRSUs for the three months ended April 1, 2011 and information regarding RSUs and PRSUs outstanding and expected to vest as of April 1, 2011 is as follows:

| (In thousands, except per share amounts and terms) | Number of Shares | Weighted-Average Grant-Date Fair Market Value Per Share | Weighted-Average Remaining Contractual Term (in Years) | Aggregate Intrinsic Value ⁽¹⁾ |
|--|------------------|---|--|--|
| Outstanding, December 31, 2010 | 7,613 | \$ 22.95 | | |
| Grants | 1,013 | \$ 41.37 | | |
| Vested | (460) | \$ 19.52 | | |
| Forfeited | (97) | \$ 22.99 | | |
| Outstanding, April 1, 2011 | 8,069 | \$ 25.45 | 1.6 | \$344,288 |
| Vested and expected to vest, April 1, 2011 | 7,095 | \$ 25.45 | 1.5 | \$302,751 |

(1) Aggregate intrinsic value represents the closing price per share of our stock on April 1, 2011, multiplied by the number of RSUs and PRSUs outstanding or vested and expected to vest as of April 1, 2011.

A summary of stock option activity for the three months ended April 1, 2011 and information regarding stock options outstanding, exercisable, and vested and expected to vest as of April 1, 2011 is as follows:

| (In thousands, except per share amounts and terms) | Number of Shares | Weighted-Average Exercise Price Per Share | Weighted-Average Remaining Contractual Term (in Years) | Aggregate Intrinsic Value ⁽¹⁾ |
|--|------------------|---|--|--|
| Outstanding, December 31, 2010 | 10,179 | \$ 20.61 | | |
| Grants | 766 | \$ 42.63 | | |
| Exercises | (2,378) | \$ 22.18 | | |
| Forfeited/Cancelled/Expired | (22) | \$ 22.77 | | |
| Outstanding, April 1, 2011 | 8,545 | \$ 22.16 | 3.9 | \$175,217 |
| Exercisable, April 1, 2011 | 7,437 | \$ 20.32 | 3.2 | \$166,242 |
| Vested and expected to vest, April 1, 2011 | 8,373 | \$ 21.83 | 3.8 | \$174,522 |

(1) For those stock options with an exercise price below the closing price per share on April 1, 2011, aggregate intrinsic value represents the difference between the exercise price and the closing price per share of our common stock on April 1, 2011, multiplied by the number of stock options outstanding, exercisable, or vested and expected to vest as of April 1, 2011.

For the three months ended April 1, 2011, 2.4 million non-qualified stock option shares were exercised. The total intrinsic value of stock options exercised for the three months ended April 1, 2011 was \$44.0 million. The aggregate intrinsic value represents the difference between the exercise price and the selling price received by option holders upon the exercise of stock options during

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the period. The total cash received from employees as a result of employee stock option exercises during the three months ended April 1, 2011 was \$52.7 million.

1987 EMPLOYEE STOCK PURCHASE PLAN

Our ESPP has two consecutive, overlapping twelve-month offering periods, with a new period commencing on the first trading day on or after May 1 and November 1 of each year and terminating on the last trading day on or before April 30 and October 31. Each twelve-month offering period generally includes two six-month purchase periods. The purchase price at which shares are sold under the ESPP is 85% of the lower of the fair market value of a share of our common stock on (1) the first day of the offering period, or (2) the last trading day of the purchase period. If the fair market value at the end of any purchase period is less than the fair market value at the beginning of the offering period, each participant is automatically withdrawn from the current offering period following the purchase of shares on the purchase date and is automatically re-enrolled in the immediately following offering period.

There were no shares sold to employees under our ESPP during the three months ended April 1, 2011 or April 2, 2010. As of April 1, 2011, 2.2 million shares were available for future issuance under the ESPP.

VALUATION AND EXPENSE INFORMATION

The assumptions used to estimate the fair value of RSUs and PRSUs were as follows:

| | Three Months Ended | | | |
|---------------------------------------|--------------------|---|------------------|---|
| | April 1, 2011 | | April 2, 2010 | |
| RSUs and PRSUs: | | | | |
| Risk-free interest rate | 0.9 | % | 1.2 | % |
| Dividend yield | 0.6 | % | 0.9 | % |
| Weighted-average estimated fair value | \$40.78 | | \$22.91 | |

In addition, we apply an expected forfeiture rate when amortizing stock-based compensation expense. Our stock-based compensation expense included in the consolidated statements of income for the three months ended April 1, 2011 and April 2, 2010 was as follows:

| | Three Months Ended | |
|--|--------------------|------------------|
| (In thousands) | April 1, 2011 | April 2, 2010 |
| Cost of sales | \$346 | \$280 |
| Research and development | 7,582 | 6,153 |
| Selling, general, and administrative | 9,305 | 7,629 |
| Pre-tax stock-based compensation expense | 17,233 | 14,062 |
| Less: income tax benefit | (4,668) | (4,027) |
| Net stock-based compensation expense | \$12,565 | \$10,035 |

No stock-based compensation was capitalized during any period presented above. As of April 1, 2011, unrecognized stock-based compensation cost related to outstanding unvested stock options, RSUs, PRSUs and ESPP shares that are expected to vest was approximately \$146.1 million. This unrecognized stock-based compensation cost is expected to be recognized over a weighted average period of approximately 2.6 years. To the extent the actual forfeiture rate is

different from what we have anticipated, stock-based compensation related to these awards will be different from our expectations.

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Note 12 — Income Taxes

Our effective tax rate reflects the impact of a significant amount of our earnings being taxed in foreign jurisdictions at rates below the U.S. statutory tax rate. Our effective tax rate for the three months ended April 1, 2011 was 8.7%, compared with 4.3% for the three months ended April 2, 2010. The increase in our effective tax rate was primarily due to higher one-time tax benefits in 2010 compared to 2011. During the quarter ended April 1, 2011 we recognized a tax benefit for uncertain tax positions that became certain upon the closure of the applicable statutes of limitations. This benefit was offset by additional tax liabilities related to foreign income tax returns filed during the period. The net benefit for the quarter ended April 1, 2011 was \$4.2 million. During the quarter ended April 2, 2010, we recognized a tax benefit for uncertain tax positions that became certain as a result of a court decision on March 22, 2010 which held that stock-based compensation is not required to be included in certain transfer price arrangements between a U.S. company and its non-U.S. subsidiaries. Further, we recognized a tax benefit for uncertain tax positions that became certain upon the closure of the applicable statutes of limitations. The combined benefit for the quarter ended April 2, 2010 was \$15.1 million. The effective tax rate for the quarter ended April 1, 2011 also reflects the impact of proportionately higher earnings in jurisdictions taxed at rates below the U.S. statutory tax rate and tax benefit related to the U.S. Federal Research and Development Tax Credit.

We file income tax returns with the Internal Revenue Service (“IRS”) and in various states and foreign jurisdictions. The IRS has completed field examinations of our tax returns for 2002 through 2004 and has issued a notice of proposed adjustment seeking additional taxes of approximately \$34.5 million (excluding interest) for those years. We paid \$18.0 million to the IRS in 2008, representing a payment on bond for items associated with the IRS field examinations for 2002 through 2004. We are contesting through the administrative process the IRS claims regarding our 2002 through 2004 tax years. In addition, the IRS has completed field examinations of our tax returns for 2005 through 2007 and has issued a notice of proposed adjustment seeking additional taxes of approximately \$34.3 million (excluding interest) for those years. We are contesting through the administrative process the IRS claims regarding our 2005 through 2007 tax years. Other significant jurisdictions in which we may be subject to examination for fiscal years 2002 forward include China (including Hong Kong), Malaysia, the United Kingdom, and the state of California. We believe we have made adequate tax payments and/or accrued adequate amounts such that the outcome of these audits will have no material adverse effect on our consolidated operating results. Due to the potential resolution of federal, state and foreign examinations, and the expiration of various statutes of limitations, it is possible that our gross unrecognized tax benefits may change within the next twelve months. However, given the number of years remaining subject to examination and the number of matters being examined, we are unable to estimate the full range of possible adjustments to the balance of gross unrecognized tax benefits.

As of April 1, 2011 we had \$249.2 million of unrecognized tax benefits that, if recognized, would impact the effective tax rate. On December 31, 2010, we had \$243.3 million of unrecognized tax benefits. These amounts are presented net of federal benefits for the deduction of interest and other deductible items. We are unable to make a reasonable estimate as to when cash settlements with the relevant taxing authorities will occur.

We recognize interest and penalties related to uncertain tax positions in our income tax provision. We had accrued approximately \$48.8 million and \$50.0 million for the payment of interest and penalties related to uncertain tax positions as of April 1, 2011 and December 31, 2010, respectively.

Note 13 — Non-Qualified Deferred Compensation Plan

We allow our U.S.-based officers and director-level employees to defer a portion of their compensation under the Altera Corporation Non-Qualified Deferred Compensation Plan (“NQDC Plan”). Our Retirement Plans Committee administers the NQDC Plan. As of April 1, 2011, there were 123 participants in the NQDC Plan who self-direct their investments, subject to certain limitations. In the event we become insolvent, the NQDC Plan assets are subject to the claims of our general creditors. Since the inception of the NQDC Plan, we have not made any contributions to the NQDC Plan and we have no commitments to do so in the future. There are no NQDC Plan provisions that provide for any guarantees or minimum return on investments. NQDC Plan participants are prohibited from investing NQDC Plan

contributions in Altera common stock. The balance of the NQDC Plan assets and related obligations was \$74.8 million and \$74.2 million as of April 1, 2011 and December 31, 2010, respectively.

Investment income or loss earned by the NQDC Plan is recorded as Loss/(gain) on deferred compensation plan securities in our consolidated statements of income. The investment (gain) loss also represents an (increase) decrease in the future payout to participants and is recorded as Compensation (benefit)/expense — deferred compensation plan in our consolidated statements of income. Compensation expense (benefit) associated with our NQDC Plan obligations is offset by (gain) loss from related securities. The net effect of investment income or loss and related compensation expense or benefit has no impact on our income before income taxes, net income, or cash balances.

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Note 14 — Fair Value of Financial Instruments

The following tables summarize the valuation of our financial instruments as of April 1, 2011 and December 31, 2010:

| (In thousands) | Total | Fair Value Measurements as of April 1, 2011 | |
|--|-------------|--|---|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Assets: | | | |
| Cash and cash equivalents ⁽¹⁾ | | | |
| Money market funds | \$3,063,879 | \$3,063,879 | \$— |
| Deferred compensation plan assets ⁽²⁾ | | | |
| Restricted cash equivalents | 18,784 | 18,784 | — |
| Equity securities | 23,694 | 23,694 | — |
| Fixed income securities | 4,554 | — | 4,554 |
| Mutual funds | 27,792 | 27,792 | — |
| Total | \$3,138,703 | \$3,134,149 | \$4,554 |
| Fair Value Measurements as of December 31, 2010 | | | |
| (In thousands) | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | |
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Assets: | | | |
| Cash and cash equivalents ⁽¹⁾ | | | |
| Money market funds | \$2,690,752 | \$2,690,752 | \$— |
| Deferred compensation plan assets ⁽²⁾ | | | |
| Restricted cash equivalents | 19,817 | 19,817 | — |
| Equity securities | 22,235 | 22,235 | — |
| Fixed income securities | 5,062 | — | 5,062 |
| Mutual funds | 27,122 | 27,122 | — |
| Total | \$2,764,988 | \$2,759,926 | \$5,062 |

(1) Included in Cash and cash equivalents in our consolidated balance sheets.

(2) Included in Deferred compensation plan — marketable securities and Deferred compensation plan — restricted cash equivalents in our consolidated balance sheets.

Note 15 — Subsequent Event

On April 18, 2011, our Board of Directors declared a quarterly cash dividend of \$0.06 per common share, payable on June 1, 2011 to stockholders of record on May 10, 2011.

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ITEM 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations, as well as information contained in the risk factors described in Item 1A of this report and elsewhere in this report, contains forward-looking statements, which are provided under the "safe harbor" protection of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally written in the future tense and/or are preceded by words such as "will," "may," "should," "could," "expect," "suggest," "believe," "anticipate," "intend," "plan," or other similar. Examples of forward-looking statements include statements regarding (1) our gross margins and factors that affect gross margins; (2) trends in our future sales; (3) our research and development expenditures and efforts; (4) our capital expenditures; (5) our provision for tax liabilities and other critical accounting estimates; and (6) our exposure to market risks related to changes in interest rates, equity prices and foreign currency exchange rates.

Forward-looking statements are not guarantees of future performance and involve risks and uncertainties. The forward-looking statements contained in this report are based on information that is currently available to us and expectations and assumptions that we deemed reasonable at the time the statements were made. We do not undertake any obligation to update any forward-looking statements in this report or in any of our other communications, except as required by law. All such forward-looking statements should be read as of the time the statements were made and with the recognition that these forward-looking statements may not be complete or accurate at a later date.

Many factors may cause actual results to differ materially from those expressed or implied by the forward-looking statements contained in this report. These factors include, but are not limited to, those risks described in Part II Item 1A of this report and those risks described under "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2010.

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CRITICAL ACCOUNTING ESTIMATES

The preparation of our consolidated financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires our management to make judgments and estimates that affect the amounts reported in our consolidated financial statements and accompanying notes. Our management believes that we consistently apply these judgments and estimates and the consolidated financial statements and accompanying notes fairly represent all periods presented. However, any differences between these judgments and estimates and actual results could have a material impact on our consolidated statements of income and financial position. Critical accounting estimates, as defined by the Securities and Exchange Commission ("SEC"), are those that are most important to the portrayal of our consolidated financial condition and results of operations and require our management's most difficult and subjective judgments and estimates of matters that are inherently uncertain. Our critical accounting estimates include those regarding (1) revenue recognition, (2) valuation of inventories, and (3) income taxes. For a discussion of our critical accounting estimates, see "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Estimates" in our Annual Report on Form 10-K for the year ended December 31, 2010.

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RESULTS OF OPERATIONS

Sales Overview

We design, manufacture, and market high-performance, high-density programmable logic devices, or PLDs; HardCopy® ASIC devices; pre-defined software design building blocks known as intellectual property cores, or IP cores; and associated development tools.

Our net sales of \$535.8 million for the three months ended April 1, 2011 increased by \$133.5 million, or 33%, from our net sales of \$402.3 million for the three months ended April 2, 2010. The significant increase in net sales was broad-based, covering large and small customer categories and all geographies. The increase was primarily driven by strong growth in sales of our New Products. We continue to see evidence of a “tipping point” with respect to our opportunity to displace ASICs and ASSPs, as our newest products are several process generations ahead of mainstream ASICs and ASSPs, and the resulting FPGA cost advantage is accelerating ASIC and ASSP displacement.

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Sales by Product Category

We classify our products into three categories: New, Mainstream, and Mature and Other Products. The composition of each product category is as follows:

• New Products include the Stratix® IV (including E, GX and GT), Arria® II (including GX and GZ), Cyclone® IV (including E and GX), MAX® V, and HardCopy IV devices.

• Mainstream Products include the Stratix III, Cyclone III, MAX® II, and HardCopy III devices.

• Mature and Other Products include the Stratix II (and GX), Stratix (and GX), Arria GX, Cyclone II, Cyclone, Classic™, MAX 3000A, MAX 7000, MAX 7000A, MAX 7000B, MAX 7000S, MAX 9000, HardCopy II, HardCopy, FLEX® series, APEX™ series, Mercury™, and Excalibur™ devices, configuration and other devices, intellectual property cores, and software and other tools.

The product categories above have been constructed to approximate the relative life cycle stages of our products. During the three months ended April 1, 2011, we adjusted product categories to move certain products from New Products to Mainstream Products and certain products from Mainstream Products to Mature and Other Products. All prior period data has been adjusted to conform to the current classification. New Products are primarily comprised of our most advanced products. Customers typically select these products for their latest generation of electronic systems. Demand is generally driven by prototyping and production needs. Mainstream Products are somewhat older products that are generally no longer design-win vehicles. Demand is driven by customers' later stage production-based needs. Mature Products are yet older products with demand generated by the oldest customer systems still in production. This category also includes sales of software, intellectual property, and other miscellaneous devices.

Net sales by product category were as follows:

| | Three Months Ended | | | Year-Over-Year Change | Sequential Change | |
|------------------|--------------------|---------------|-------------------|-----------------------|-------------------|----|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | | |
| New | 18 | % 7 | % 16 | % 267 | % 13 | % |
| Mainstream | 33 | % 27 | % 37 | % 58 | % (15) |)% |
| Mature and Other | 49 | % 66 | % 47 | % (1 |)% — | |
| Net Sales | 100 | % 100 | % 100 | % 33 | % (4 |)% |

Sales by Vertical Market

The following vertical market data is derived from data that is provided to us by our distributors and end customers. With a broad base of customers, who in some cases manufacture end products spanning multiple market segments, the assignment of net sales to a vertical market requires the use of estimates, judgment, and extrapolation. As such, actual results may differ from those reported.

| | Three Months Ended | | | Year-Over-Year Change | Sequential Change | |
|--|--------------------|---------------|-------------------|-----------------------|-------------------|--|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | | |

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| | | | | | | |
|--|-----|-------|-------|------|-------|----|
| Telecom & Wireless | 42 | % 40 | % 47 | % 38 | % (14 |)% |
| Industrial Automation, Military & Automotive | 24 | % 24 | % 19 | % 36 | % 25 | % |
| Networking, Computer & Storage | 15 | % 13 | % 15 | % 53 | % (4 |)% |
| Other | 19 | % 23 | % 19 | % 11 | % (4 |)% |
| Net Sales | 100 | % 100 | % 100 | % 33 | % (4 |)% |

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Sales of FPGAs and CPLDs

Our PLDs consist of field-programmable gate arrays, or FPGAs, and complex programmable logic devices, or CPLDs. FPGAs consist of our Stratix, Cyclone, Arria, APEX, FLEX, and ACEX series, as well as our Excalibur and Mercury families. CPLDs consist of our MAX and Classic families. Other Products consist of our HardCopy series and other masked programmed logic devices, configuration devices, software and other tools and IP cores (collectively, "Other Products").

Our net sales of FPGAs and CPLDs, and Other Products were as follows:

| | Three Months Ended | | | Year-Over-Year Change | Sequential Change |
|----------------|--------------------|---------------|-------------------|-----------------------|-------------------|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | |
| FPGA | 81 | % 79 | % 83 | % 36 | % (6)% |
| CPLD | 11 | % 14 | % 10 | % 4 | % 1 % |
| Other Products | 8 | % 7 | % 7 | % 64 | % 25 % |
| Net Sales | 100 | % 100 | % 100 | % 33 | % (4)% |

Sales by Geography

The following table is based on the geographic location of the original equipment manufacturers or the distributors who purchased our products. The geographic location of distributors may be different from the geographic location of the ultimate end users.

Net sales by geography were as follows:

| | Three Months Ended | | | Year-Over-Year Change | Sequential Change |
|--------------|--------------------|---------------|-------------------|-----------------------|-------------------|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | |
| Americas | 21 | % 19 | % 17 | % 42 | % 20 % |
| Asia Pacific | 38 | % 40 | % 43 | % 29 | % (14)% |
| EMEA | 26 | % 24 | % 22 | % 43 | % 12 % |
| Japan | 15 | % 17 | % 18 | % 18 | % (20)% |
| Net Sales | 100 | % 100 | % 100 | % 33 | % (4)% |

Price Concessions and Product Returns from Distributors

We sell the majority of our products to distributors worldwide at a list price. However, distributors resell our products to end customers at a very broad range of individually negotiated prices based on a variety of factors, including customer, product, quantity, geography and competitive differentiation. The majority of our distributors' sales to their customers are priced at a discount from our list price. Under these circumstances, we remit back to the distributor a portion of its original purchase price after the resale transaction is completed and we validate the distributor's resale information, including end customer, device, quantity and price, against the distributor price concession that we have approved in advance. To receive price concessions, distributors must submit the price concession claims to us for approval within 60 days of the resale of the product to an end customer. Primarily because of the uncertainty related to

the final price, we defer revenue recognition on sales to distributors until our products are sold from the distributor to the end customer, which is when our price is fixed or determinable. Accordingly, these pricing uncertainties impact our results of operations, liquidity and capital resources. Total price concessions earned by distributors were \$1.0 billion and \$1.4 billion for the three months ended April 1, 2011 and April 2, 2010, respectively. See Note 6 — Deferred Income and Allowances on Sales to Distributors to our consolidated financial statements. Average aggregate price concessions typically range from 65% to 80% of our list price on an annual basis, depending upon the composition of our sales, volume and factors associated with timing of shipments to distributors.

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Our distributors have certain rights under our contracts to return defective, overstocked, obsolete or discontinued products. Our stock rotation program generally allows distributors to return unsold product to Altera, subject to certain contract limits, based on a percentage of sales occurring over various periods prior to the stock rotation. Products resold by the distributor to end customers are no longer eligible for return, unless specifically authorized by us. In addition, we generally warrant our products against defects in material, workmanship and non-conformance to our specifications. Returns from distributors totaled \$57.6 million and \$18.9 million for the three months ended April 1, 2011 and April 2, 2010, respectively. See Note 6 — Deferred Income and Allowances on Sales to Distributors to our consolidated financial statements.

Gross Margin

| | Three Months Ended | | | |
|-------------------------|--------------------|------------------|----------------------|---|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | |
| Gross Margin Percentage | 72.6 | % 71.4 | % 71.0 | % |

Our gross margin percentage for the three months ended April 1, 2011, increased by 1.2% points and 1.6% points, respectively, compared with the three months ended April 2, 2010 and December 31, 2010. The improvement in gross margin was primarily attributable to favorable vertical market mix, manufacturing cost reductions and increased efficiency in our processes. These variables will continue to fluctuate on a quarterly basis.

Based on updated assumptions, we have revised our long-term (2015) gross margin target from 65% to 67%. We believe that the 67% gross margin target will enable us to achieve our desired level of balance between growth and profitability.

Stock-based compensation expense included in Cost of sales during the three months ended April 1, 2011 and April 2, 2010 did not have a significant impact on our gross margin.

Research and Development Expense

Research and development expense includes costs for compensation and benefits (including stock-based compensation), development masks, prototype wafers, and depreciation and amortization. These expenditures are for the design of new PLD and ASIC families, the development of process technologies, new package technology, software to support new products and design environments, and IP cores.

We will continue to make significant investments in the development of new products and focus our efforts on the development of new programmable logic devices that use advanced semiconductor wafer fabrication processes, as well as related development software. We are currently investing in the development of future silicon products, as well as our Quartus® II software, our library of IP cores, and other future products.

| (In millions) | Three Months Ended | | | Year-Over-Year Change | Sequential Change | |
|----------------------------------|--------------------|------------------|----------------------|-----------------------|-------------------|---|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | | |
| Research and Development Expense | \$74.4 | \$64.3 | \$66.8 | 16 | % 11 | % |
| Percentage of Net Sales | 13.9 | % 16.0 | % 12.0 | % | | |

Research and development expense for the three months ended April 1, 2011 increased by \$10.1 million, or 16%, when compared with the three months ended April 2, 2010. The increase was primarily attributable to the following factors: a \$5.4 million increase in personnel-related costs attributed to an increase in the number of employees and a \$1.4 million increase in stock-based compensation driven by an increase in our stock price, a \$1.5 million increase in spending on consulting and outside services to support several strategic initiatives, and a \$2.2 million increase in spending on research and development supplies due to the timing of product development activities.

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Selling, General, and Administrative Expense

Selling, general, and administrative expense primarily includes compensation and benefits (including stock-based compensation) related to sales, marketing, and administrative employees, commissions and incentives, depreciation, legal, advertising, facilities, and travel expenses.

| (In millions) | Three Months Ended | | | Year-Over-Year Change | Sequential Change | |
|---|--------------------|---------------|-------------------|-----------------------|-------------------|---|
| | April 1, 2011 | April 2, 2010 | December 31, 2010 | | | |
| Selling, General and Administrative Expense | \$69.0 | \$62.1 | \$64.1 | 11 | % 8 | % |
| Percentage of Net Sales | 12.9 | % 15.5 | % 11.5 | % | | |

Selling, general, and administrative expense for the three months ended April 1, 2011 increased by \$6.8 million, or 11%, when compared with the three months ended April 2, 2010. The increase was primarily attributable to the following factors: a \$3.5 million increase in personnel-related costs, a \$1.7 million increase in stock-based compensation driven by an increase in our stock price, and a \$2 million increase in professional services and consulting fees.

Deferred Compensation Plan

We allow our U.S.-based officers and director-level employees to defer a portion of their compensation under the Altera Corporation Non-Qualified Deferred Compensation Plan (“NQDC Plan”). Since the inception of the NQDC Plan, we have not made any contributions to the NQDC Plan and we have no commitments to do so in the future. There are no NQDC Plan provisions that provide for any guarantees or minimum return on investments. Investment income or loss earned by the NQDC Plan is recorded as Loss/(gain) on deferred compensation plan securities in our consolidated statements of income. We reported net investment gains of \$1.7 million and \$2.2 million for the three months ended April 1, 2011 and April 2, 2010, respectively. These amounts resulted from the overall market performance of the underlying securities. The investment loss (gain) also represents a decrease (increase) in the future payout to employees and is recorded as Compensation (benefit)/expense — deferred compensation plan in our consolidated statements of income. The compensation expense (benefit) associated with our deferred compensation plan obligations is offset by losses (gains) from related securities. The net effect of the investment income or loss and related compensation expense or benefit has no impact on our income before income taxes, net income, or cash balances. See Note 13 — Non-Qualified Deferred Compensation Plan to our consolidated financial statements for a detailed discussion of our NQDC Plan.

Interest Income and Other

Interest income and other, consisting mainly of interest income generated from investments in high-quality fixed income securities, increased by \$0.3 million for the three months ended April 1, 2011 when compared with the same period in 2010, primarily due to higher cash balances during the three months ended April 1, 2011.

Interest Expense

Interest expense for the three months ended April 1, 2011 remained relatively flat when compared with the same periods in 2010, as a result of consistency in the amount of outstanding borrowings and the comparability of interest rates in each period. See Note 9 — Long-term Credit Facility to our consolidated financial statements.

Income Tax Expense

Our effective tax rate reflects the impact of a significant amount of our earnings being taxed in foreign jurisdictions at rates below the U.S. statutory tax rate. Our effective tax rate for the three months ended April 1, 2011 was 8.7%, compared with 4.3% for the three months ended April 2, 2010. The increase in our effective tax rate was primarily due to higher one-time tax benefits in 2010 compared to 2011. During the quarter ended April 1, 2011 we recognized a tax benefit for uncertain tax positions that became certain upon the closure of the applicable statutes of limitations. This benefit was offset by additional tax liabilities related to foreign income tax returns filed during the period. The net benefit for the quarter ended April 1, 2011 was \$4.2 million.

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During the quarter ended April 2, 2010, we recognized a tax benefit for uncertain tax positions that became certain as a result of a court decision on March 22, 2010 which held that stock-based compensation is not required to be included in certain transfer price arrangements between a U.S. company and its non-U.S. subsidiaries. Further, we recognized a tax benefit for uncertain tax positions that became certain upon the closure of the applicable statutes of limitations. The combined benefit for the quarter ended April 2, 2010 was \$15.1 million. The effective tax rate for the quarter ended April 1, 2011 also reflects the impact of proportionately higher earnings in jurisdictions taxed at rates below the U.S. statutory tax rate and tax benefit related to the U.S. Federal Research and Development Tax Credit.

As of April 2, 2010 we had \$249.2 million of unrecognized tax benefits that, if recognized, would impact the effective tax rate. On December 31, 2010, we had \$243.3 million of unrecognized tax benefits. These amounts are presented net of federal benefits for the deduction of interest and other deductible items. We are unable to make a reasonable estimate as to when cash settlements with the relevant taxing authorities will occur.

See Note 12 — Income Taxes to our consolidated financial statements for further discussion.

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FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

We derive our liquidity and capital resources primarily from our cash flows from operations. We have a \$750 million unsecured revolving credit facility (the “Facility”), which has been used primarily to fund common stock repurchases and to realign our capital structure. As of April 1, 2011, we had borrowed \$500 million under the Facility. The remaining capacity of \$250 million available under the Facility also represents a source of liquidity. The terms of the Facility require compliance with certain financial and non-financial covenants. Financial covenants require us to maintain certain financial ratios related to interest coverage and financial leverage. As of April 1, 2011, we were in compliance with all such covenants. See Note 9 — Long-term Credit Facility to our consolidated financial statements for further discussion of the Facility.

We use cash from operations and available amounts under the Facility for repurchases of our common stock, cash dividends, and capital expenditures. Based on past performance and current expectations, we believe our current available sources of funds including cash, cash equivalents, and the Facility, plus anticipated cash generated from operations, will be adequate to finance our operations, stock repurchases, cash dividends and capital expenditures for at least the next year.

Our cash and cash equivalents balance during the three months ended April 1, 2011 increased by \$332.8 million. The change in cash and cash equivalents during the three months ended April 1, 2011 and April 2, 2010 was as follows:

| (In thousands) | Three Months Ended | |
|---|--------------------|------------------|
| | April 1, 2011 | April 2, 2010 |
| Net cash provided by operating activities | \$297,009 | \$132,670 |
| Net cash (used in) provided by investing activities | (3,831 |) 2,007 |
| Net cash provided by financing activities | 39,607 | 57,026 |
| Net increase in cash and cash equivalents | \$332,785 | \$191,703 |

Operating Activities

For the three months ended April 1, 2011, our operating activities provided \$297.0 million in cash, primarily attributable to net income of \$224.1 million, adjusted for non-cash stock-based compensation expense of \$19.3 million (net of related tax effects), depreciation and amortization of \$7.6 million, and deferred income tax expense of \$0.7 million. The net increase of \$45.3 million in working capital accounts (excluding cash and cash equivalents) was primarily due to a \$51.2 million decrease in Accounts payable and other liabilities, a \$1.1 million increase in Deferred income and allowances on sales to distributors and a \$1.3 million increase in Income tax payable, partially offset by a \$52.9 million decrease in Accounts receivable, net, a \$10.8 million decrease in Inventories, and a \$31.5 million decrease in Other assets.

Our sales to distributors are primarily made under agreements allowing for subsequent price adjustments and returns, and we defer recognition of revenue until the products are resold by the distributor. At the time of shipment to distributors, we (1) record a trade receivable at the list selling price since there is a legally enforceable obligation from the distributor to pay us currently for product delivered, (2) relieve inventory for the carrying value of goods shipped since legal title has passed to the distributor, and (3) record deferred revenue and deferred cost of sales in Deferred income and allowances on sales to distributors in the liability section of our consolidated balance sheets. Accordingly, increases in Accounts receivable, net associated with higher billings are generally offset by corresponding increases in Deferred income and allowances on sales to distributors. However, timing differences between gross billings, advances to distributors, discounts earned, collections, revenue recognition and changes in the mix of sales to OEMs

and distributors may result in a temporary interruption to the normal relationship between these two accounts.

The \$52.9 million decrease in Accounts receivable, net, principally related to improved collections and a decrease in amounts billed to distributors and OEMs during the current quarter when compared to the three months ended December 31, 2010. Deferred income and allowances on sales to distributors increased \$1.1 million when compared to the three months ended December 31, 2010. The slight increase is attributable to offsetting factors, comprised of the decrease in amounts billed to distributors as mentioned above, and a decrease in advances to distributors. Repayments of advances to distributors primarily resulted from changes in distributor working capital requirements. See Note 6 — Deferred Income and Allowances on Sales to Distributors to our consolidated financial statements.

Inventories decreased by \$10.8 million as a result of proactive management of inventory levels, primarily in finished goods. The \$31.5 million decrease in Other assets primarily resulted from returns of advances from distributors and reduced prepaid

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income taxes during the three months ended April 1, 2011. The \$51.2 million decrease in Accounts payable and other liabilities was primarily due to the decrease in inventory purchased during the three months ended April 1, 2011. The \$1.3 million increase in Income taxes payable primarily resulted from higher tax liabilities due to higher earnings.

Investing Activities

Cash used in investing activities in the three months ended April 1, 2011 primarily consisted of purchases of property and equipment of \$4.9 million, partially offset by net sales of deferred compensation plan securities of \$1.1 million.

Financing Activities

Cash provided by financing activities in the three months ended April 1, 2011 primarily consisted of proceeds of \$52.7 million from the issuance of common stock to employees through our employee stock plans, partially offset by cash dividend payments of \$19.3 million, and minimum statutory withholding for vested restricted stock units of \$5.2 million. Our dividend policy could be impacted in the future by, among other items, future changes in our cash flows from operations and our capital spending needs such as those relating to research and development, investments and acquisitions, common stock repurchases, and other strategic investments.

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CONTRACTUAL OBLIGATIONS

We depend entirely upon subcontractors to manufacture our silicon wafers and provide assembly and test services. Due to lengthy subcontractor lead times, we must order these materials and services from these subcontractors well in advance, and we are obligated to pay for the materials and services once they are completed. As of April 1, 2011, we had approximately \$137.2 million of outstanding purchase commitments to such subcontractors. We expect to receive and pay for these materials and services over the next six months.

We also lease facilities under non-cancelable lease agreements expiring at various times through 2016. There have been no significant changes to our operating lease obligations since December 31, 2010. There are no capital lease obligations included in our consolidated balance sheets as of April 1, 2011 or December 31, 2010.

In addition to these lease and purchase obligations, in the normal course of business, we enter into a variety of agreements and financial commitments. It is not possible to predict the maximum potential amount of future payments under these agreements due to the conditional nature of our obligations and the unique facts and circumstances involved in each particular agreement. Historically, payments pursuant to such agreements have not been material. We believe that any future payments required pursuant to such agreements would not be significant to our consolidated financial position or operating results.

As of April 1, 2011, we had \$233.6 million of unrecognized tax benefits. Due to the uncertainty with respect to the timing of future cash flows associated with our unrecognized tax benefits as of April 1, 2011, we are unable to make a reasonably reliable estimate as to when cash settlements with the relevant taxing authorities will occur.

OFF-BALANCE SHEET ARRANGEMENTS

As of April 1, 2011, we did not have any off-balance sheet arrangements, as defined in Item 303(a)(4)(ii) of SEC Regulation S-K.

IMPACT OF FOREIGN CURRENCY AND INFLATION

We have international operations and incur expenditures in currencies other than U.S. dollars. For non-U.S. subsidiaries and branches, foreign currency transaction gains and losses and the impact of the remeasurement of local currency assets and liabilities into U.S. dollars for the three months ended April 1, 2011 or April 2, 2010 was not significant. We do not enter into foreign exchange transactions for trading or speculative purposes.

SUBSEQUENT EVENT

On April 18, 2011, our Board of Directors declared a quarterly cash dividend of \$0.06 per common share, payable on June 1, 2011 to stockholders of record on May 10, 2011.

RECENT ACCOUNTING PRONOUNCEMENTS

There were no new accounting pronouncements during the three months ended April 1, 2011, that are of significance, or potential significance, to us.

ITEM 3: Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Risk

While we are exposed to interest rate fluctuations in many of the world's leading industrialized countries, our interest income and expense is most sensitive to fluctuations in the general level of U.S. interest rates. Our investment strategy is focused on preservation of capital and supporting our liquidity requirements. Our exposure to market risk as a result of changes in interest rates relates primarily to our cash and cash equivalents, certain interest-rate sensitive assets held under the NQDC Plan and our long-term credit facility. Our NQDC Plan assets include holdings of various issuers, types and maturity dates.

The market value of these investments on any given day during the investment term may vary as a result of market interest rate fluctuations. A hypothetical 10% movement in interest rates during the investment term would not likely have a material impact on the fair value of the portfolio. The actual impact on the fair value of the portfolio in the future may differ materially from this analysis, depending on actual balances and changes in the timing and the amount of interest rate movements.

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Our consolidated operating results are affected by, among other factors, interest income on our cash equivalents. If the interest rate declines, our consolidated operating results may be negatively impacted.

In addition to our cash flows from operations, we derive our liquidity from our long-term credit facility (the "Facility"). Our total borrowings under the Facility as of April 1, 2011 were \$500 million. Borrowings under this Facility bear a variable interest rate at either a Eurodollar rate ("LIBOR") or a Prime rate, at our option, plus an applicable margin based upon certain financial ratios, determined and payable quarterly. The interest rate as of April 1, 2011 was LIBOR plus 0.35%. In addition, we pay a facility fee on the entire Facility. This facility fee varies with certain financial ratios and was 0.10% as of April 1, 2011.

Our consolidated operating results and cash flows are exposed to changes in interest rates that could adversely affect the amount of interest expense incurred and paid on the Facility in any given period. Due to the variable interest rate on the Facility, the fair value of the Facility would not likely be materially affected by any future changes in interest rates.

Equity Price Risk

We are exposed to equity price risk inherent in the marketable equity securities held in our NQDC Plan. A hypothetical 10% adverse change in the stock prices of these equity securities would not result in a material impact on our consolidated financial position, operating results or cash flows.

Foreign Currency Risk

We have international operations and incur expenditures in currencies other than U.S. dollars. To date, our exposure to exchange rate volatility, resulting from foreign currency transaction gains and losses and remeasurement of local currency assets and liabilities into U.S. dollars, has been insignificant. If foreign currency rates were to fluctuate by 10% from rates in effect at April 1, 2011, the resulting transaction gains or losses and the effects of remeasurement would not materially affect our consolidated financial position, operating results or cash flows.

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ITEM 4: Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as amended, as of the end of the period covered by this Quarterly Report on Form 10-Q (the “Evaluation Date”).

The purpose of this evaluation was to determine if, as of the Evaluation Date, our disclosure controls and procedures were designed and operating effectively to provide reasonable assurance that the information relating to Altera, required to be disclosed in our Exchange Act filings (i) was recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Based on the evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that as of the Evaluation Date, our disclosure controls and procedures were effective at a reasonable assurance level.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting (as defined in Rules 13a - 15(f) and 15(d) - 15(f) under the Exchange Act) that occurred during the period covered by this quarterly report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Limitation on Effectiveness of Controls

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system are met. The design of any control system is based, in part, upon the benefits of the control system relative to its costs. Control systems can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. In addition, over time, controls may become inadequate because of changes in conditions, or the degree of compliance with the policies and procedures may deteriorate. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events.

PART II OTHER INFORMATION

ITEM 1: Legal Proceedings

This information is included in Note 10 — Commitments and Contingencies to our consolidated financial statements in Item 1 and is incorporated herein by reference.

ITEM 1A: Risk Factors

There have been no material changes from the risk factors previously described under Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010. For additional information regarding risk factors, please refer to the description of the risk factors associated with our business previously disclosed in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010, which is incorporated herein by reference.

Before you decide to buy, hold, or sell our common stock, you should carefully consider the risks described in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010 and the other information contained elsewhere in this report. These risks are not the only risks facing our company. Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also affect our business. Our business, consolidated operating results and financial position could be seriously harmed if any of the events underlying any of these risks or uncertainties actually occurs. In that event, the market price for our common stock could decline, and you may lose all or part of your investment.

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ITEM 2: Unregistered Sales of Equity Securities and Use of Proceeds

Items 2(a) and 2(b) are inapplicable.

2(c) Issuer Purchases of Equity Securities

Except for the shares tendered by employees to satisfy minimum statutory withholding requirements on employee stock award transactions, we did not repurchase any of our common stock during the three months ended April 1, 2011. Since the inception of our stock repurchase program in 1996 through April 1, 2011, our board of directors has authorized 193.0 million shares for repurchase and we have repurchased a total of 178.3 million shares of our common stock for an aggregate cost of \$3.7 billion. All shares were retired upon acquisition. As of April 1, 2011, 14.7 million shares remained authorized for repurchase under our stock repurchase program. No existing repurchase plans or programs expired, nor have we decided to terminate any repurchase plans or programs prior to expiration. There are no existing plans or programs under which we intend to make further purchases.

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ITEM 6: Exhibits

| Exhibit No. | Description |
|-------------|--|
| #31.1 | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934. |
| #31.2 | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934. |
| #32.1 | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| #32.2 | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| #101.INS | XBRL Instance Document. |
| #101.SCH | XBRL Taxonomy Extension Schema Document. |
| #101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document. |
| #101.LAB | XBRL Taxonomy Extension Label Linkbase Document. |
| #101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document. |
| #101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. |

Filed herewith.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALTERA CORPORATION

By: /s/ RONALD J. PASEK

Ronald J. Pasek
Senior Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

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