

Intelsat CORP  
Form 10-Q  
November 13, 2008  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2008

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-22531

**INTELSAT CORPORATION**

*(Exact Name of Registrant as Specified in Its Charter)*

**Delaware**  
(State or other jurisdiction of

incorporation or organization)

**3400 International Drive, N.W.**

**Washington, D.C.**  
(Address of principal executive offices)

**95-4607698**  
(I.R.S. Employer

Identification No.)

**20008**  
(Zip code)

**(202) 944-6800**

Registrant's telephone number, including area code

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Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

As of November 11, 2008, 548 shares of our common stock were outstanding.

**Table of Contents****TABLE OF CONTENTS**

|   | <b>Page</b>  |
|---|--|
| <b><u>PART I. FINANCIAL INFORMATION</u></b> |  |
| Item 1.                                     |  |
|   | <u>Financial Statements:</u>   |
|   | <u>Condensed Consolidated Balance Sheets as of December 31, 2007 (Predecessor Entity) and September 30, 2008 (Successor Entity) (Unaudited)</u>  |
|   | 4  |
|   | <u>Unaudited Condensed Consolidated Statements of Operations for the Three Months Ended September 30, 2007 (Predecessor Entity) and the Three Months Ended September 30, 2008 (Successor Entity)</u>   |
|   | 5  |
|   | <u>Unaudited Condensed Consolidated Statements of Operations for the Nine Months Ended September 30, 2007 (Predecessor Entity), the Period January 1, 2008 to January 31, 2008 (Predecessor Entity) and the Period February 1, 2008 to September 30, 2008 (Successor Entity)</u> |
|   | 6  |
|   | <u>Unaudited Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2007 (Predecessor Entity), the Period January 1, 2008 to January 31, 2008 (Predecessor Entity) and the Period February 1, 2008 to September 30, 2008 (Successor Entity)</u> |
|   | 7  |
|   | <u>Notes to the Condensed Consolidated Financial Statements (Unaudited)</u>  |
|   | 8  |
| Item 2.                                     | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>   |
|   | 44   |
| Item 3.                                     | <u>Quantitative and Qualitative Disclosures About Market Risk</u>  |
|   | 61   |
| Item 4T.                                    | <u>Controls and Procedures</u>   |
|   | 62   |
| <b><u>PART II. OTHER INFORMATION</u></b>    |  |
| Item 1.                                     | <u>Legal Proceedings</u>   |
|   | 63   |
| Item 1A.                                    | <u>Risk Factors</u>  |
|   | 63   |
| Item 2.                                     | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>   |
|   | 63   |
| Item 3.                                     | <u>Defaults upon Senior Securities</u>   |
|   | 63   |
| Item 4.                                     | <u>Submission of Matters to a Vote of Security Holders</u>   |
|   | 63   |
| Item 5.                                     | <u>Other Information</u>   |
|   | 63   |
| Item 6.                                     | <u>Exhibits</u>  |
|   | 64   |
| <b><u>SIGNATURES</u></b>                    | 65   |

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**Table of Contents**

**INTRODUCTION**

In this Quarterly Report, unless otherwise indicated or the context otherwise requires, (1) the terms Intelsat Corp, we, us and our refer to Intelsat Corporation, formerly known as PanAmSat Corporation, a wholly-owned subsidiary of Intelsat Holding Corporation, formerly known as PanAmSat Holding Corporation, (2) the term Intelsat Acquisition Transactions refers to the acquisition of Intelsat Holding Corporation by Intelsat Bermuda on July 3, 2006 and related transactions, (3) the term Intelsat refers to Intelsat, Ltd., our indirect parent company, and its currently existing subsidiaries on a consolidated basis after giving effect to the acquisition of PanAmSat Holding Corporation on July 3, 2006, (4) the terms Serafina Holdings and Intelsat Global refer to Intelsat Global, Ltd. (formerly known as Serafina Holdings Limited), (5) the term Serafina refers to Intelsat Global Subsidiary, Ltd. (formerly known as Serafina Acquisition Limited), (6) the term Intelsat Holdings refers to Intelsat, Ltd.'s parent, Intelsat Holdings, Ltd., (7) the term Intelsat Bermuda refers to Intelsat (Bermuda), Ltd., Intelsat, Ltd.'s direct wholly-owned subsidiary, (8) the term Intelsat Jackson refers to Intelsat Jackson Holdings, Ltd., a direct wholly-owned subsidiary of Intelsat Bermuda, (9) the term Intermediate Holdco refers to Intelsat Intermediate Holding Company, Ltd., Intelsat Jackson's direct wholly-owned subsidiary, (10) the term Intelsat Sub Holdco refers to Intelsat Subsidiary Holding Company, Ltd., Intermediate Holdco's direct wholly-owned subsidiary, and (11) the term New Sponsors Acquisition Transactions refers to the acquisition of Intelsat Holdings by Serafina and related transactions, as discussed under Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations Impact of the New Sponsors Acquisition Transactions.

In this Quarterly Report, unless the context otherwise requires, all references to transponder capacity or demand refer to transponder capacity or demand in the C-band and Ku-band only.

**FINANCIAL AND OTHER INFORMATION**

Unless otherwise indicated, all references to dollars and \$ in this Quarterly Report are to, and all monetary amounts in this Quarterly Report are presented in, U.S. dollars. Unless otherwise indicated, the financial information contained in this Quarterly Report has been prepared in accordance with United States generally accepted accounting principles ( U.S. GAAP ).

Certain monetary amounts, percentages and other figures included in this Quarterly Report have been subject to rounding adjustments. Accordingly, figures shown as totals in certain tables may not be the arithmetic aggregation of the figures that precede them, and figures expressed as percentages in the text may not total 100% or, as applicable, when aggregated may not be the arithmetic aggregation of the percentages that precede them.

In this Quarterly Report, we refer to and rely on publicly available information regarding our industry and our competitors. Although we believe the information is reliable, we cannot guarantee the accuracy and completeness of the information and have not independently verified it.

**FORWARD-LOOKING STATEMENTS**

Some of the statements in this Quarterly Report constitute forward-looking statements that do not directly or exclusively relate to historical facts. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for certain forward-looking statements as long as they are identified as forward-looking and are accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements.

When used in this Quarterly Report, the words may, will, might, should, expect, plan, anticipate, project, believe, estimate, potential, outlook and continue, and the negative of these terms and other similar expressions, are intended to identify forward-looking statements and information.

## Table of Contents

The forward-looking statements made in this Quarterly Report reflect our intentions, plans, expectations, assumptions and beliefs about future events. These forward-looking statements speak only as of the date of this Quarterly Report and are not guarantees of future performance or results and are subject to risks, uncertainties and other factors, many of which are outside of our control. These factors could cause actual results or developments to differ materially from the expectations expressed or implied in the forward-looking statements and include known and unknown risks. Known risks include, among others, the risks discussed in Item 1A Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2007, the political, economic and legal conditions in the markets we are targeting for communications services or in which we operate and other risks and uncertainties inherent in the telecommunications business in general and the satellite communications business in particular.

The following list represents some, but not necessarily all, of the factors that could cause actual results to differ from historical results or those anticipated or predicted by these forward-looking statements:

risks associated with operating our in-orbit satellites;

satellite launch failures, satellite launch and construction delays and in-orbit failures or reduced performance;

our ability to obtain new satellite insurance policies with financially viable insurance carriers on commercially reasonable terms or at all, as well as the ability of our insurance carriers to fulfill their obligations;

possible future losses on satellites that are not adequately covered by insurance;

domestic and international government regulation;

changes in our revenue backlog or expected revenue backlog for future services;

pricing pressure and overcapacity in the markets in which we compete;

inadequate access to capital markets;

the competitive environment in which we operate;

customer defaults on their obligations owed to us;

our international operations and other uncertainties associated with doing business internationally; and

litigation.

In connection with our acquisition by funds controlled by BC Partners Holdings Limited and Silver Lake Partners as described in this Quarterly Report under Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations Impact of the New Sponsors Acquisition Transactions, factors that may cause results or developments to differ materially from the forward-looking statements made in this Quarterly Report include, but are not limited to:

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our substantial level of indebtedness following consummation of the New Sponsors Acquisition Transactions;

certain covenants in our debt agreements following consummation of the New Sponsors Acquisition Transactions;

the ability of our subsidiaries to make distributions to us in amounts sufficient to make required interest and principal payments; and

risks that the New Sponsors Acquisition Transactions disrupt our current plans and operations and the potential difficulties in employee retention, including key members of our senior management, as a result of such transactions.

**Table of Contents**

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee our future results, level of activity, performance or achievements. Because actual results could differ materially from our intentions, plans, expectations, assumptions and beliefs about the future, you are urged not to rely on forward-looking statements in this Quarterly Report and to view all forward-looking statements made in this Quarterly Report with caution. We do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****INTELSAT CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS**

(in thousands, except share amounts)

|  | <b>Predecessor<br/>Entity<br/>As of<br/>December 31,<br/>2007</b> | <b>Successor<br/>Entity<br/>As of<br/>September 30,<br/>2008<br/><br/>(unaudited)</b> |
|--|---|---|
| <b>ASSETS</b>  |   |   |
| Current assets:  |   |   |
| Cash and cash equivalents  | \$ 81,773   | \$ 223,771  |
| Receivables, net of allowance of \$9,806 in 2007 and \$7,818 in 2008 | 64,640  | 48,094  |
| Due from affiliates  |   | 29,469  |
| Deferred income taxes  | 32,877  | 26,601  |
| Prepaid expenses and other current assets                            | 26,407  | 30,792  |
| Total current assets   | 205,697   | 358,727   |
| Satellites and other property and equipment, net                     | 1,918,002   | 2,479,036   |
| Goodwill   | 3,734,649   | 3,333,574   |
| Non-amortizable intangible assets                                    | 1,116,600   | 1,053,070   |
| Amortizable intangible assets, net                                   | 267,640   | 559,697   |
| Deferred charges and other assets, net                               | 186,520   | 300,450   |
| Total assets   | \$ 7,429,108  | \$ 8,084,554  |
| <b>LIABILITIES AND SHAREHOLDER S EQUITY</b>                          |   |   |
| Current liabilities:   |   |   |
| Accounts payable and accrued liabilities                             | \$ 59,412   | \$ 45,729   |
| Taxes payable  | 611   | 4,522   |
| Due to affiliates  | 25,283  |   |
| Employee related liabilities   | 38,818  | 32,326  |
| Customer advances for satellite construction                         | 30,610  |   |
| Accrued interest payable   | 45,150  | 49,259  |
| Current portion of long-term debt                                    | 60,840  | 89,051  |
| Deferred satellite performance incentives                            | 20,568  | 18,226  |
| Deferred gains and revenue   | 29,498  | 57,714  |
| Total current liabilities  | 310,790   | 296,827   |
| Long-term debt, net of current portion                               | 3,386,402   | 3,356,447   |
| Deferred satellite performance incentives, net of current portion    | 100,013   | 105,496   |
| Deferred revenue, net of current portion                             | 19,216  | 29,226  |
| Deferred income taxes  | 515,806   | 832,764   |
| Accrued retirement benefits  | 17,492  | 56,681  |
| Deferred credits and other long-term liabilities                     | 135,864   | 152,147   |
| Commitments and contingencies (see Note 13)                          |   |   |



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### Shareholder's equity:

|   |                     |                     |
|---|---------------------|---------------------|
| Ordinary shares, \$0.01 par value; 1,000 shares authorized and 548 shares outstanding at December 31, 2007 and September 30, 2008 |                     |                     |
| Paid-in capital   | 2,902,753           | 3,246,678           |
| Retained earnings   | 34,964              | 9,906               |
| Accumulated other comprehensive income (loss)   | 5,808               | (1,618)             |
| <b>Total shareholder's equity</b>   | <b>2,943,525</b>    | <b>3,254,966</b>    |
| <b>Total liabilities and shareholder's equity</b>   | <b>\$ 7,429,108</b> | <b>\$ 8,084,554</b> |

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****INTELSAT CORPORATION****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands)

|  | <b>Predecessor Entity<br/>Three Months Ended<br/>September 30,<br/>2007</b> | <b>Successor Entity<br/>Three Months Ended<br/>September 30,<br/>2008</b> |
|--|---|---|
| <b>Revenue:</b>  |   |   |
| Transponder services, satellite-related services and other           | \$ 203,024  | \$ 209,599  |
| Revenue from affiliates  | 51,183  | 63,242  |
| <b>Total revenue</b>   | <b>254,207</b>  | <b>272,841</b>  |
| <b>Operating expenses:</b>   |   |   |
| Direct costs of revenue (exclusive of depreciation and amortization) | 34,045  | 40,872  |
| Costs from affiliates  | 20,368  | 26,436  |
| Selling, general and administrative                                  | 26,809  | 26,499  |
| Depreciation and amortization  | 77,270  | 86,769  |
| Restructuring and transaction costs                                  | (104)   |   |
| Loss on undesignated interest rate swaps                             | 9,488   | 21,301  |
| <b>Total operating expenses</b>                                      | <b>167,876</b>  | <b>201,877</b>  |
| <b>Income from operations</b>  | <b>86,331</b>   | <b>70,964</b>   |
| Interest expense, net  | 64,634  | 61,897  |
| Other income, net  | 1,478   | 5,433   |
| <b>Income before income taxes</b>                                    | <b>23,175</b>   | <b>14,500</b>   |
| Provision for income taxes   | 7,030   | 4,208   |
| <b>Net income</b>  | <b>\$ 16,145</b>  | <b>\$ 10,292</b>  |

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****INTELSAT CORPORATION****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands)

|  | Predecessor Entity |                    | Successor Entity      |
|--|--------------------|--------------------|-----------------------|
|  | Nine Months Ended  | Period January 1,  | Period February 1,    |
|  | September          | 2008 to            | 2008 to September 30, |
|  | 30,                | January 31,        | 2008                  |
|  | 2007               | 2008               |                       |
| <b>Revenue:</b>  |                    |                    |                       |
| Transponder services, satellite-related services and other           | \$ 604,698         | \$ 71,026          | \$ 556,625            |
| Revenue from affiliates  | 158,539            | 51,021             | 161,867               |
| <b>Total revenue</b>   | <b>763,237</b>     | <b>122,047</b>     | <b>718,492</b>        |
| <b>Operating expenses:</b>   |                    |                    |                       |
| Direct costs of revenue (exclusive of depreciation and amortization) | 108,385            | 11,152             | 103,145               |
| Costs from affiliates  | 53,120             | 6,858              | 65,748                |
| Selling, general and administrative                                  | 91,955             | 12,117             | 73,226                |
| Depreciation and amortization  | 222,669            | 26,851             | 231,832               |
| Restructuring and transaction costs                                  | 6,715              | 62,675             |                       |
| (Gain) loss on undesignated interest rate swaps                      | 2,760              | 11,431             | (18,033)              |
| <b>Total operating expenses</b>                                      | <b>485,604</b>     | <b>131,084</b>     | <b>455,918</b>        |
| <b>Income (loss) from operations</b>                                 | <b>277,633</b>     | <b>(9,037)</b>     | <b>262,574</b>        |
| Interest expense, net  | 195,045            | 21,224             | 158,226               |
| Other income, net  | 3,064              | 169                | 8,781                 |
| <b>Income (loss) before income taxes</b>                             | <b>85,652</b>      | <b>(30,092)</b>    | <b>113,129</b>        |
| Provision for (benefit from) income taxes                            | 25,859             | (10,702)           | 37,531                |
| <b>Net income (loss)</b>   | <b>\$ 59,793</b>   | <b>\$ (19,390)</b> | <b>\$ 75,598</b>      |

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****INTELSAT CORPORATION****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)

|   | Predecessor Entity                         |   | Successor Entity                                    |
|---|--|---|---|
|   | Nine Months Ended<br>September 30,<br>2007 | Period January 1,<br>2008 to<br>January 31,<br>2008 | Period February 1,<br>2008 to September 30,<br>2008 |
| <b>Cash flows from operating activities:</b>  |  |   |   |
| Net income (loss)   | \$ 59,793                                  | \$ (19,390)   | \$ 75,598   |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities:  |  |   |   |
| Depreciation and amortization   | 222,669                                    | 26,851  | 231,832   |
| Provision for doubtful accounts   | 2,859                                      | 4,458   | (2,841)   |
| Foreign currency transaction gain   | (1,199)                                    | (63)  | (1,830)   |
| Deferred income taxes   | 20,624                                     | (27,756)  | 78  |
| Loss on disposal of assets  | 265  |   | 58  |
| Share-based compensation expense  | 303  | 61,844  | 113   |
| Amortization of bond discount and issuance costs  | 2,890                                      | 156   | 8,474   |
| (Gain) loss on undesignated interest rate swaps   | 9,654                                      | 11,748  | (30,095)  |
| Other non-cash items  | (481)                                      | 113   | 31  |
| Changes in operating assets and liabilities:  |  |   |   |
| Receivables   | 4,587                                      | (6,325)   | 18,818  |
| Prepaid expenses and other assets   | (19,677)                                   | (14,586)  | 3,886   |
| Accounts payable and accrued liabilities  | (18,876)                                   | 12,524  | (24,433)  |
| Due to (from) affiliates  | 84,029                                     | (28,453)  | 14,228  |
| Accrued retirement benefits   | (3,037)                                    | (72)  | 76  |
| Deferred gains and revenue  | 5,992                                      | 17,075  | 20,436  |
| Other long-term liabilities   | (16,463)                                   | 19,876  | 31,419  |
| Net cash provided by operating activities   | 353,932                                    | 58,000  | 345,848   |
| <b>Cash flows from investing activities:</b>  |  |   |   |
| Payments for satellites and other property and equipment (including capitalized interest) | (281,897)                                  | (14,484)  | (101,197)   |
| Capital contributions to unconsolidated affiliates  |  |   | (9,659)   |
| Other investing activities  | 2,078                                      |   | 4,699   |
| Net cash used in investing activities   | (279,819)                                  | (14,484)  | (106,157)   |
| <b>Cash flows from financing activities:</b>  |  |   |   |
| Repayments of long-term debt  | (40,146)                                   | (162,985)   | (1,253,324)   |
| Proceeds from issuance of long-term debt  |  | 150,000   | 1,238,839   |
| Proceeds from revolving credit facility   |  |   | 66,101  |
| Debt issuance costs   | (2,172)                                    |   | (17,999)  |
| Dividends to shareholders   | (4,717)                                    |   | (65,691)  |
| Advances to affiliates  |  |   | (12,000)  |
| Repayments of funding of capital expenditures by customer                                 | (41,282)                                   |   | (30,862)  |
| Payment of premium on early retirement of debt  |  |   | (12,266)  |
| Principal payments on deferred satellite performance incentives                           | (10,888)                                   | (1,246)   | (15,496)  |
| Net cash used in financing activities   | (99,205)                                   | (14,231)  | (102,698)   |
| Effect of exchange rate changes on cash and cash equivalents                              | 1,199                                      | 63  | 1,830   |

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|  |                   |                   |                   |
|--|-------------------|-------------------|-------------------|
| Net change in cash and cash equivalents  | (23,893)          | 29,348            | 138,823           |
| Cash and cash equivalents, beginning of period                                 | 142,021           | 81,773            | 84,948            |
| <b>Cash and cash equivalents, end of period</b>                                | <b>\$ 118,128</b> | <b>\$ 111,121</b> | <b>\$ 223,771</b> |
| <b>Supplemental cash flow information:</b>                                     |                   |                   |                   |
| Interest paid, net of amounts capitalized                                      | \$ 191,949        | \$ 19,225         | \$ 141,953        |
| Income taxes paid, net   | 7,783             | 379               | 2,122             |
| <b>Supplemental disclosure of non-cash investing and financing activities:</b> |                   |                   |                   |
| Accrued capital expenditures   | \$ 13,241         | \$ 4,898          | \$ 5,663          |

Note: The decrease in cash and cash equivalents between the predecessor entity ending balance for the period January 1, 2008 to January 31, 2008 and the successor entity opening balance is due to approximately \$26.2 million in cash paid in connection with the closing of the New Sponsors Acquisition Transactions (see Note 2 New Sponsors Acquisition).

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****September 30, 2008****Note 1 General***Basis of Presentation*

The accompanying condensed consolidated financial statements of Intelsat Corporation and its subsidiaries ( Intelsat Corp, PanAmSat Corporation, PanAmSat, we, us or our ) have not been audited, but are prepared in accordance with United States generally accepted accounting principles ( U.S. GAAP ) for interim financial information. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. The unaudited condensed consolidated financial statements include all adjustments (consisting only of normal and recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of these financial statements. The results of operations for the periods presented are not necessarily indicative of operating results for the full year. The balance sheet as of December 31, 2007 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by U.S. GAAP for complete financial statements. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2007 on file with the Securities and Exchange Commission ( SEC ). The term Intelsat refers to Intelsat, Ltd., our indirect parent company, and its currently existing subsidiaries on a consolidated basis after giving effect to the acquisition of PanAmSat Holding Corporation on July 3, 2006. The terms Holdco, PanAmSat Holdco and PanAmSat Holding Corporation refer to our direct parent company, Intelsat Holding Corporation (formerly known as PanAmSat Holding Corporation), and not its subsidiaries.

On February 4, 2008, Serafina Acquisition Limited ( Serafina ) completed its acquisition of 100% of the equity ownership of our indirect parent, Intelsat Holdings, Ltd. ( Intelsat Holdings ) for total cash consideration of approximately \$5.0 billion, pursuant to a Share Purchase Agreement dated as of June 19, 2007 (the BC Share Purchase Agreement ), among Serafina, Intelsat Holdings, certain shareholders of Intelsat Holdings and Serafina Holdings Limited ( Serafina Holdings ), the direct parent of Serafina. This transaction is referred to as the New Sponsors Acquisition (see Note 2 New Sponsors Acquisition).

Although the effective date of the New Sponsors Acquisition was February 4, 2008, due to the immateriality of the results of operations for the period between February 1, 2008 and February 4, 2008, we have accounted for the New Sponsors Acquisition as if it had occurred on February 1, 2008 and pushed-down the recorded accounting adjustments to reflect the acquisition at fair value. The condensed consolidated financial statements as of December 31, 2007, for the three and nine months ended September 30, 2007 and for the period January 1, 2008 to January 31, 2008 show the operations of the predecessor entity. The condensed consolidated financial statements as of September 30, 2008, for the three months ended September 30, 2008, and for the period from February 1, 2008 to September 30, 2008 show the operations of the successor entity.

*Use of Estimates*

The preparation of these condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in these condensed consolidated financial statements and accompanying notes. Examples of estimates include the determination of fair value with respect to certain assets acquired and liabilities assumed in the New Sponsors Acquisition, the allowance for doubtful accounts, pension and postretirement benefits, the fair value of our undesignated interest rate swaps, income taxes, useful lives of satellites, intangible assets and other property and equipment and recoverability of goodwill and non-amortizable intangible assets. Changes in such estimates may affect amounts reported in future periods.

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

*Reclassifications*

Certain prior year amounts have been reclassified to conform to the current year presentation. In connection with our implementation of a new financial reporting system, which was placed in service during the first quarter of 2008, we identified that certain unallocated cost centers were allocated to direct costs of revenue (exclusive of depreciation and amortization) or selling, general and administrative expense based on a company-wide distribution of allocated costs to each of these expense categories. In order to more appropriately align these unallocated costs between direct costs of revenue (exclusive of depreciation and amortization) and selling, general and administrative expense categories, we revised the allocation methodology based on the primary purpose of each legal entity (e.g., sales center, teleport or operation, or administrative). The reclassification did not impact our previously reported revenue, total operating expenses, income (loss) from operations or net income (loss).

*New Accounting Pronouncements*

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, *Fair Value Measurements* ( SFAS No. 157 ), which is intended to increase consistency and comparability in fair value measurements by defining fair value, establishing a framework for measuring fair value and expanding disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. In February 2008, the FASB issued FASB Staff Position ( FSP ) No. FAS 157-2, *Effective Date of FASB Statement No. 157*, which deferred the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008 for certain nonfinancial assets and liabilities. Examples of nonfinancial assets and liabilities to which the deferral would apply to us include (i) those acquired in a business combination and (ii) goodwill, indefinite-lived intangible assets and long-lived assets measured at fair value for impairment testing. Effective January 1, 2008, we adopted SFAS No. 157 for financial assets and liabilities recognized at fair value. The partial adoption of SFAS No. 157 for financial assets and liabilities did not have a material impact on our condensed consolidated financial statements.

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* ( SFAS No. 158 ). SFAS No. 158 requires companies to recognize in their balance sheets the funded status of pension and other postretirement benefit plans. Previously unrecognized items under SFAS No. 87, *Employers' Accounting for Pensions* ( SFAS No. 87 ), and SFAS No. 106, *Employers' Accounting for Postretirement Benefits Other Than Pensions* ( SFAS No. 106 ), will now be recognized as a component of accumulated other comprehensive income (loss), net of applicable income tax effects. In addition, the measurement date (the date at which plan assets and the benefit obligation are measured) is required to be our fiscal year end. As more fully described in Note 4 Retirement Plans and Other Retiree Benefits, we adopted the recognition provisions of SFAS No. 158 effective December 31, 2007, and adopted the measurement date provisions during the first quarter of 2008.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* ( SFAS No. 159 ). This statement permits companies to choose to measure many financial assets and liabilities at fair value. Unrealized gains and losses on items for which the fair value option has been elected are reported in earnings. SFAS No. 159 became effective for us beginning on January 1, 2008. The adoption of SFAS No. 159 in the first quarter of 2008 did not impact our condensed consolidated financial statements since we have not elected to apply the fair value option to any of our eligible financial instruments.

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* ( SFAS No. 141R ). SFAS No. 141R requires an acquirer to recognize the assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree at the acquisition date, at their fair values as of that date. SFAS No. 141R is effective for fiscal years beginning on or after December 15, 2008. SFAS No. 141R is to be applied prospectively, with early adoption prohibited. We will adopt SFAS No. 141R upon its effective date as appropriate for any future business combinations.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements* ( SFAS No. 160 ). SFAS No. 160 clarifies that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated financial statements. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008, with early adoption prohibited. SFAS No. 160 is to be applied prospectively except for its presentation and disclosure requirements for existing minority interests, which require retroactive application. We are currently evaluating the requirements of SFAS No. 160 and the impact, if any, on our consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities* ( SFAS No. 161 ). SFAS No. 161 is intended to improve financial reporting by requiring transparency about the location and amounts of derivative instruments in an entity's financial statements; how derivative instruments and related hedged items are accounted for under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities* ( SFAS No. 133 ); and how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. SFAS No. 161 is effective for us in the first quarter of 2009. We are currently evaluating the requirements of SFAS No. 161 and the impact, if any, on our consolidated financial statements.

In April 2008, the FASB issued FSP No. FAS 142-3, *Determination of the Useful Life of Intangible Assets* ( FSP No. SFAS 142-3 ). FSP No. SFAS 142-3 amends the factors that an entity should consider in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets* ( SFAS No. 142 ). FSP No. SFAS 142-3 requires an entity to consider its own historical experience in renewing or extending similar arrangements or, in the absence of that experience, consider the assumptions that market participants would use regarding a renewal or extension, adjusted for entity-specific factors. The intent of FSP No. SFAS 142-3 is to improve consistency between the useful life of a recognized asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141R. Additionally, FSP No. SFAS 142-3 requires expanded disclosures regarding an entity's intangible assets. The guidance in FSP No. SFAS 142-3 for determining the useful life of a recognized intangible asset is to be applied prospectively to intangibles acquired after the effective date. The disclosure requirements, however, must be applied prospectively to all intangibles recognized as of, and subsequent to, the effective date. FSP No. SFAS 142-3 is effective for us in the first quarter of 2009. We are currently evaluating the requirements of FSP No. SFAS 142-3 and the impact, if any, on our consolidated financial statements.

*Fair Value Measurements*

SFAS No. 157, which we prospectively adopted on January 1, 2008, defines fair value as the price that would be received in the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. SFAS No. 157 requires disclosure of the extent to which fair value is used to measure financial assets and liabilities, the inputs utilized in calculating valuation measurements, and the



**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

effect of the measurement of significant unobservable inputs on earnings, or changes in net assets, as of the measurement date. SFAS No. 157 establishes a three-level valuation hierarchy based upon the transparency of inputs utilized in the measurement and valuation of financial assets or liabilities as of the measurement date:

Level 1 unadjusted quoted prices for identical assets or liabilities in active markets;

Level 2 quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs other than quoted market prices that are observable or that can be corroborated by observable market data by correlation; and

Level 3 unobservable inputs based upon the reporting entity's internally developed assumptions which market participants would use in pricing the asset or liability.

We performed an evaluation of our financial assets and liabilities that met the criteria of the disclosure requirements and fair value framework of SFAS No. 157. As a result of that evaluation, we identified investments in marketable securities and interest rate financial derivative instruments as having met such criteria.

We account for our investments in marketable securities in accordance with SFAS No. 115, *Accounting for Certain Investments in Debt and Equity Securities*. All investments have been classified as available-for-sale securities as of December 31, 2007 and September 30, 2008, and are included in other assets in the accompanying condensed consolidated balance sheets. Available-for-sale securities are stated at fair value with any unrealized gains and losses included in accumulated other comprehensive income (loss) within shareholder's equity. Realized gains and losses and declines in fair value on available-for-sale securities that are determined to be other than temporary are included in other income, net within our condensed consolidated statements of operations. Interest and dividends on available-for-sale securities are included in interest expense, net and other income, net, respectively, within the condensed consolidated statements of operations.

We determined that the valuation measurement inputs of these marketable securities represent unadjusted quoted prices in active markets and, accordingly, have classified such investments within Level 1 of the SFAS No. 157 hierarchy framework. The fair value of our marketable securities as of September 30, 2008 was \$8.9 million.

The fair value of our interest rate financial derivative instruments reflects the estimated amounts that we would pay or receive to terminate the agreement at the reporting date, taking into account current interest rates, the market expectation for future interest rates and the current creditworthiness of both our counterparties and ourselves. Observable inputs utilized in the income approach valuation technique incorporate identical contractual notional amounts, fixed coupon rates, periodic terms for interest payments and contract maturity. Although we have determined that the majority of the inputs used to value our derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments, if any, associated with our derivatives utilize Level 3 inputs, such as the estimates of current credit spread, to evaluate the likelihood of default by us or our counterparties. We also consider the existence of offset provisions and other credit enhancements that serve to reduce the credit exposure associated with the asset or liability being fair valued. We have assessed the significance of the inputs of the credit valuation adjustments to the overall valuation of our derivative positions and have determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives. As a result, we have determined that our derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.



**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

**Note 2 New Sponsors Acquisition**

On February 4, 2008, Serafina completed its acquisition of 100% of the equity ownership of Intelsat Holdings for total cash consideration of approximately \$5.0 billion, pursuant to the BC Share Purchase Agreement.

Serafina Holdings is an entity newly formed by funds controlled by BC Partners Holdings Limited ( BC Partners ) and certain other investors (collectively, the BCEC Funds ). Subsequent to the execution of the BC Share Purchase Agreement, two investment funds controlled by Silver Lake Partners ( Silver Lake ) and other equity investors joined the BCEC Funds as the equity sponsors of Serafina Holdings. The BCEC Funds, the Silver Lake funds and the other equity sponsors are referred to as the New Sponsors and the acquisition of Intelsat Holdings, our indirect parent, is referred to as the New Sponsors Acquisition.

The former shareholders of Intelsat Holdings (other than management), including funds advised by or associated with Apax Partners Worldwide LLP, Apax Partners, L.P., Apollo Management V, L.P., MDP Global Investors Limited and Permira Advisers LLC (collectively, the Former Sponsors ), sold 100% of their equity interests in Intelsat Holdings. Upon closing, management contributed to Serafina Holdings the portion of their equity interests in Intelsat Holdings not purchased for cash by Serafina in exchange for equity interests in Serafina Holdings (which was renamed Intelsat Global, Ltd. ( Intelsat Global ) on February 8, 2008).

In order to partially finance the New Sponsors Acquisition, Serafina borrowed \$4.96 billion in aggregate principal amount of term loans under a \$2.81 billion senior unsecured bridge loan credit agreement, dated as of February 4, 2008 (the Senior Bridge Loan Credit Agreement ), among Serafina, the several lenders party thereto and certain other parties, and a \$2.15 billion senior unsecured payment-in-kind election bridge loan credit agreement, dated as of February 4, 2008 (the PIK Election Bridge Loan Credit Agreement and, together with the Senior Bridge Loan Credit Agreement, the Bridge Loan Credit Agreements ), among Serafina, the several lenders party thereto and certain other parties.

Immediately following the New Sponsors Acquisition, Intelsat (Bermuda), Ltd. ( Intelsat Bermuda ), our indirect parent, transferred certain of its assets (including all of its direct and indirect ownership interests in Intelsat Intermediate Holding Company, Ltd. ( Intermediate Holdco ) and Intelsat Corp) and certain of its liabilities and obligations (including its 9 1/4% Senior Notes due 2016, 11 1/4% Senior Notes due 2016, Floating Rate Senior Notes due 2013, Floating Rate Senior Notes due 2015, and its senior unsecured credit facility) to a newly formed direct wholly-owned subsidiary, Intelsat Jackson Holdings, Ltd. ( Intelsat Jackson ), pursuant to an assignment and assumption agreement (the Intelsat Bermuda Transfer ). Following the Intelsat Bermuda Transfer, Intelsat Jackson became the owner of substantially all of Intelsat Bermuda s assets and the obligor with respect to substantially all of Intelsat Bermuda s liabilities and obligations, and Intelsat Bermuda no longer had any rights or obligations with respect to such assets and liabilities.

Immediately after the consummation of the Intelsat Bermuda Transfer, Serafina assigned certain of its assets and liabilities to Intelsat Bermuda (the Serafina Assignment ), including Serafina s rights and obligations under the Bridge Loan Credit Agreements and a Commitment Letter, dated as of June 19, 2007, among Serafina, the several lenders party thereto and certain other parties, as amended by the Commitment Letter Amendment, dated as of February 7, 2008 (the Financing Commitment Letter ).

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

In addition, we entered into an amendment and a joinder to our existing credit agreement to facilitate the New Sponsors Acquisition. The New Sponsors Acquisition and the transactions described above are collectively referred to as the New Sponsors Acquisition Transactions. The New Sponsors Acquisition Transactions represented a change of control under various indentures and credit agreements governing the indebtedness of Intelsat Holdings and its subsidiaries, including us (see Note 9 Long-Term Debt).

In connection with the completion of the New Sponsors Acquisition Transactions, we recorded \$62.7 million of transaction costs within restructuring and transaction costs in our condensed consolidated statements of operations during the predecessor period January 1, 2008 to January 31, 2008. These costs were associated with the repurchase or cancellation of restricted shares and share-based compensation arrangements ( SCAs ) of Intelsat Holdings upon completion of the New Sponsors Acquisition.

The New Sponsors Acquisition was accounted for by Intelsat Holdings under the purchase method of accounting in accordance with SFAS No. 141, *Business Combinations*. As a result, the purchase price was preliminarily allocated to the assets acquired and liabilities assumed based on their estimated fair market values at the date of acquisition. In accordance with Topic 5J of the codified SEC Staff Accounting Bulletins, the preliminary purchase accounting adjustments have been pushed down and recorded in our condensed consolidated financial statements, which resulted in a new basis of accounting for the successor period beginning after the consummation of the New Sponsors Acquisition. Determining fair values required us to make significant estimates and assumptions which may be revised as additional information becomes available. In order to develop estimates of fair values, we considered the following generally accepted valuation approaches: the cost approach, the income approach and the market approach. Our estimates included assumptions about projected growth rates, cost of capital, effective tax rates, tax amortization periods, technology royalty rates and technology life cycles, the regulatory and legal environment, and industry and economic trends. Any final adjustments may change the fair value assigned to the assets acquired and liabilities assumed and could result in a material change.

The purchase price was calculated as follows (in thousands):

|  |              |
|--|--------------|
| Cash paid  | \$ 5,023,677 |
| Transaction costs  | 17,288       |
| Purchase price   | 5,040,965    |
| Less: Net assets of Intelsat Holdings, excluding Intelsat Corp | 1,794,400    |
| Purchase price allocated to Intelsat Corp                      | \$ 3,246,565 |

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

A reconciliation of the purchase price adjustments recorded in connection with the New Sponsors Acquisition, including the effects of the push-down accounting and the Serafina Assignment, is presented below (in thousands):

|  | Predecessor<br>Entity<br>As of January 31,<br>2008 | Transaction<br>Adjustments | Successor<br>Entity<br>As of February 1,<br>2008 |
|--|--|----------------------------|--|
| <b>ASSETS</b>                                    |  |                            |  |
| Current assets                                   | \$ 251,114   | \$ (11,732)                | \$ 239,382                                       |
| Satellites and other property and equipment, net | 1,903,241  | 656,630                    | 2,559,871  |
| Goodwill   | 3,734,649  | (401,075)                  | 3,333,574  |
| Non-amortizable intangible assets                | 1,116,600  | (63,530)                   | 1,053,070  |
| Amortizable intangible assets, net               | 263,276  | 336,614                    | 599,890  |
| Other assets                                     | 189,604  | 103,966                    | 293,570  |
| Total assets                                     | \$ 7,458,484                                       | \$ 620,873                 | \$ 8,079,357                                     |
| <b>LIABILITIES AND SHAREHOLDER S EQUITY</b>      |  |                            |  |
| Current portion of long-term debt                | \$ 69,738  | \$                         | \$ 69,738  |
| Other current liabilities                        | 243,943  | 5,410                      | 249,353  |
| Total current liabilities                        | 313,681  | 5,410                      | 319,091  |
| Long-term debt, net of current portion           | 3,364,414  | (30,084)                   | 3,334,330  |
| Deferred income taxes                            | 492,499  | 323,754                    | 816,253  |
| Other non-current liabilities                    | 301,967  | 61,151                     | 363,118  |
| Total liabilities                                | 4,472,561  | 360,231                    | 4,832,792  |
| Total shareholder s equity                       | 2,985,923  | 260,642                    | 3,246,565  |
| Total liabilities and shareholder s equity       | \$ 7,458,484                                       | \$ 620,873                 | \$ 8,079,357                                     |

**Note 3 Share-Based and Other Compensation Plans****(a) 2005 Share Plan**

The board of directors of Intelsat Holdings adopted the Intelsat Holdings, Ltd. 2005 Share Incentive Plan (the 2005 Share Plan ) with an effective date of January 28, 2005, pursuant to which up to 1,300,000 ordinary shares were reserved for grants to employees and directors of Intelsat Holdings and its direct and indirect subsidiaries. The 2005 Share Plan permitted granting of awards in the form of incentive share options, nonqualified share options, restricted shares, restricted share units, share appreciation rights, phantom shares and performance awards.

Certain employees of Intelsat Global Service Corporation ( IGSC ) who were transferred to us following the completion of the acquisition of PanAmSat Holdco by Intelsat Bermuda on July 3, 2006 (together with related transactions, the Intelsat Acquisition Transactions ) previously had been granted both time vesting and performance vesting restricted shares under the 2005 Share Plan. The restricted shares held by these

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employees were awarded pursuant to restricted share agreements. These restricted share agreements included transfer and other restrictions, and provide for vesting principally as follows: 50% of the shares awarded were time vesting shares, with 7/60 of the time vesting shares vesting on August 1, 2005 and the remainder of the time vesting

Table of Contents

## INTELSAT CORPORATION

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED) (Continued)

September 30, 2008

shares vesting in fifty-three equal monthly installments of 1/60 of the shares per month beginning September 1, 2005; and the remaining 50% of such restricted shares awarded were performance shares that were to vest if and when, prior to the eighth anniversary of January 28, 2005, the Investors, as defined in the 2005 Share Plan, received a cumulative total return between 2.5 to 3 times the amounts invested by the Investors. Outstanding performance shares not vested by the eighth anniversary of their award would be forfeited.

Recipients of awards who terminated employment with Intelsat Holdings or its subsidiaries would forfeit unvested shares awarded, except that performance shares would remain outstanding for 180 days and would vest if performance vesting criteria were met within 180 days following termination without cause. Additionally, the restricted share agreements had certain repurchase features which provided that if an employee was terminated without cause or upon death or disability, Intelsat Holdings had the right for two years to repurchase any vested shares at fair value as determined on the termination date. In the event an employee resigned, Intelsat Holdings' repurchase right for vested shares would be at a price equal to the lesser of fair value or \$2.15 per share.

Prior to the completion of the New Sponsors Acquisition, we had determined that the fair value of a restricted share was limited to \$2.15 unless it was probable that an employee would be terminated without cause. We recorded compensation expense for the time vesting restricted shares over the five-year vesting period based on the intrinsic value (which equaled fair value) at the date of the grant of \$2.15 per share. Since awards made consisted of shares of our indirect parent, Intelsat Holdings, compensation costs for vested awards and the cost to repurchase shares were reflected as capital contributions in the form of liabilities assumed by parent in our condensed consolidated financial statements. Due to certain repurchase features in the 2005 Share Plan, the restricted share grants were classified as a liability of Intelsat Holdings.

Upon consummation of the New Sponsors Acquisition on February 4, 2008, all outstanding restricted performance shares under the 2005 Share Plan vested. Vested restricted shares (including time and performance vesting shares) were purchased at approximately \$400 per share (the per share price specified in the BC Share Purchase Agreement). In connection with the vesting of these awards upon the consummation of the acquisition, we recorded compensation expense of \$30.8 million in the predecessor period January 1, 2008 to January 31, 2008. In connection with the New Sponsors Acquisition, each unvested restricted share of Intelsat Holdings was exchanged for approximately four unvested restricted shares of Intelsat Global ( exchange shares ) and the exchange shares continue to be classified as a liability of Intelsat Global due to certain repurchase features in the 2005 Share Plan. In addition, the vesting periods associated with the unvested Intelsat Holdings restricted shares continued.

A summary of the changes in Intelsat Holdings' non-vested restricted shares during the predecessor period January 1, 2008 through January 31, 2008 is set forth below:

|  | Number of Shares | Weighted-Average<br>Grant-Date<br>Fair Value |
|--|------------------|--|
| Restricted shares:   |                  |  |
| Non-vested restricted shares outstanding as of January 1, 2008 | 65,111           | \$ 2.15                                      |
| Vested January 1, 2008 through January 31, 2008                | (49,646)         | \$ 2.15                                      |
| Total non-vested restricted shares at January 31, 2008         | 15,465           | \$ 2.15                                      |

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

A summary of the changes in Intelsat Global's non-vested restricted shares during the successor period February 1, 2008 through September 30, 2008 is set forth below:

|   | Number of Shares | Weighted-Average<br>Grant-Date<br>Fair Value |
|---|------------------|--|
| Restricted shares:  |                  |  |
| Non-vested restricted shares outstanding as of February 1, 2008 | 61,906           | \$ 0.54                                      |
| Vested February 1, 2008 through September 30, 2008              | (18,841)         | \$ 0.54                                      |
| Total non-vested restricted shares at September 30, 2008        | 43,065           | \$ 0.54                                      |

The non-vested restricted shares have a remaining weighted-average vesting period of 16 months.

***(b) Share-Based Compensation Arrangements Under the 2005 Share Plan***

During 2006 and 2007, Intelsat Holdings entered into SCAs with selected employees of Intelsat Holdings and its direct and indirect subsidiaries under the 2005 Share Plan, which would permit such employees to purchase Intelsat Holdings common shares. These SCAs vested over time and were subject to continued employment through each applicable vesting date. The vesting of these SCAs was to accelerate in the event of the occurrence of both a change in control and a termination without cause (each as defined in the 2005 Share Plan) of the relevant employee.

Any common shares held by employees as a result of the exercise of SCAs could be repurchased by Intelsat Holdings, and any outstanding but unexercised SCAs could be cancelled, at any time after termination of employment. Shares issued as a result of the exercise of SCAs could be repurchased at the lesser of fair market value and the exercise price in the event of voluntary termination by the employee and other defined circumstances. Since these repurchase features enabled Intelsat Holdings to recover the shares without transferring any appreciation in value if the employee were to terminate voluntarily, the SCAs were not deemed to be granted under SFAS No. 123R, *Share-Based Payment* (SFAS No. 123R). The repurchase features provided that if an employee were to be terminated without cause or upon death or disability, Intelsat Holdings would have the right for two years to repurchase any vested shares at fair value as determined on the termination date.

In connection with the Intelsat Acquisition Transactions, two of our executives prior to July 3, 2006 who held options to purchase common stock of PanAmSat Holdco rolled over such options by entering into SCAs to purchase Intelsat Holdings common shares. While the rollover adjusted the exercise price and number of applicable shares covered, the vesting period associated with the previous PanAmSat Holdco stock options continued, and the SCAs were to vest in annual installments through August 2009. In the case of one of the executives, the SCA was deemed a grant of options to purchase Intelsat Holdings common shares under SFAS No. 123R.

In connection with the New Sponsors Acquisition, vesting in SCAs issued under the 2005 Share Plan doubled at consummation of the transaction if the awardee was still employed on February 4, 2008. The vested SCAs were cancelled in return for cash in an amount equal to the excess of approximately \$400 (the per share price of the transaction) over the exercise price of each share covered. In connection with the vesting and



**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

cancellation of these awards, we recorded expense of \$31.0 million in the predecessor period January 1, 2008 to January 31, 2008. The remaining unvested SCAs were rolled over into new options of Intelsat Global, but continue to be subject to the same repurchase feature as discussed above and thus continue to be deemed not granted under SFAS No. 123R.

***(c) Deferred Compensation Plan and Supplemental Savings Plan***

Prior to the Intelsat Acquisition Transactions, we had a Deferred Compensation Plan and a Supplemental Savings Plan for eligible employees. Under both plans, executives and other highly compensated employees were entitled to defer a portion of their compensation to future years. In connection with the Intelsat Acquisition Transactions, we terminated both the Supplemental Savings Plan and the Deferred Compensation Plan immediately before the closing of the Intelsat Acquisition Transactions on July 3, 2006. The remaining payments of \$6.2 million were made to participants of the plans in the first quarter of 2007.

***(d) Intelsat Deferred Compensation Plan***

Following completion of the Intelsat Acquisition Transactions, substantially all of the employees of IGSC were transferred to Intelsat Corp pursuant to an employee transfer agreement. In addition, we assumed responsibility for the existing deferred compensation plan awards granted to the IGSC employees under the 2004 Share Incentive Plan (the 2004 Plan ). The 2004 Plan was cancelled in January 2005 and all unvested awards were converted into deferred compensation accounts. Deferred compensation plus interest was payable to employees in accordance with vesting schedules in the original 2004 Plan awards, which fully vested in June 2007. We recorded compensation expense over the remaining vesting period following the conversion to deferred compensation. We recorded compensation expense of \$1.2 million during the nine months ended September 30, 2007. There was no expense recorded for the three months ended September 30, 2007. As of December 31, 2007, all deferred compensation amounts had been paid and there was no remaining liability to be paid.

**Note 4 Retirement Plans and Other Retiree Benefits*****(a) Pension and Other Postretirement Benefits***

Following the completion of the acquisition of PanAmSat Holding Corporation by Intelsat Bermuda on July 3, 2006, substantially all of the employees of IGSC were transferred to Intelsat Corp pursuant to an employee transfer agreement. The parties further agreed that it was their mutual intent that the transferred employees continue to participate in and receive benefits from the employee benefit plans and arrangements that were sponsored by IGSC as of the effective date until such time as the parties developed and implemented integrated employee benefit plans that would be available to both the transferred employees as well as to legacy Intelsat Corp employees. Intelsat Corp legally assumed the assets and liabilities of the plans related to the transferred employees as of July 3, 2006 pursuant to the employee transfer agreement, and became the plans sponsor effective on that date. As a result of the employee transfer agreement, it was agreed that the liability for IGSC's postretirement health insurance plan would transfer to Intelsat Corp for all active participants other than those retirees who claimed to be eligible for certain retiree medical benefits pursuant to a 2001 Intelsat board resolution, and future reimbursement would be made for the net benefit claims incurred for all employees terminated and for all resolution participants. Furthermore, the Intelsat Restoration Plan liability would be transferred with no future reimbursement, and the Intelsat Staff Retirement Plan would be transferred to Intelsat Corp at the accrued liability balance at the effective date. Furthermore, IGSC would reimburse Intelsat Corp for a fraction of the future cash contributions required, if any, to the Intelsat Staff Retirement Plan. IGSC was not

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

required to make any contributions in 2007. Recent market conditions have resulted in an unusually high degree of volatility and increased risks related to the short-term liquidity of certain investments held by our defined benefit plan, which could impact the value of the plan assets after the date of these financial statements. Additionally, any significant decline in the fair value of our defined benefit plan assets could affect its funded status. The impact on the funded status as of December 31, 2008 will be determined based upon market conditions in effect when we perform our annual valuation as of December 31, 2008. Furthermore, we do not expect to make any contributions to the postretirement health insurance plan, which is an unfunded plan.

*Adoption of SFAS No. 158.* On December 31, 2007, we adopted the recognition and disclosure provisions of SFAS No. 158. SFAS No. 158 required us to recognize the funded status (i.e., the difference between the fair value of the plan assets and the projected benefit obligations) of our pension and other postretirement benefits in the December 31, 2007 consolidated balance sheet, with a corresponding adjustment to accumulated other comprehensive income (loss), net of income taxes. The adjustment to accumulated other comprehensive income (loss) at adoption represents the net unrecognized actuarial gains/losses and unrecognized prior service costs/credits, both of which were previously netted against the plan's funded status in our consolidated balance sheets pursuant to SFAS No. 87 and SFAS No. 106. Further, actuarial gains and losses that arise in subsequent periods and are not recognized as net periodic pension cost in the same periods will be recognized as a component of accumulated other comprehensive income (loss). Those amounts will be subsequently recognized as a component of net periodic pension cost on the same basis as the amounts recognized in accumulated other comprehensive income (loss) at adoption of SFAS No. 158.

On January 1, 2008, we adopted the measurement provision of SFAS No. 158 utilizing a 15-month model for transition. Accordingly, we used our September 30, 2007 valuation to project 15 months of net periodic benefit cost and recognized 3/15ths, or \$0.2 million (net of tax), of such costs as an adjustment to retained earnings in January 2008.

Net periodic pension benefit costs included the following components (in thousands):

|   | <b>Pension Benefits</b>   |                           |                           |                            |                              |
|---|---------------------------|---------------------------|---------------------------|----------------------------|------------------------------|
|   | <b>Predecessor Entity</b> | <b>Successor Entity</b>   | <b>Predecessor Entity</b> |                            | <b>Successor Entity</b>      |
|   | <b>Three Months Ended</b> | <b>Three Months Ended</b> | <b>Nine Months Ended</b>  | <b>Period</b>              | <b>Period</b>                |
|   | <b>September 30,</b>      | <b>September 30,</b>      | <b>September 30,</b>      | <b>January 1,</b>          | <b>February 1,</b>           |
|   | <b>2007</b>               | <b>2008</b>               | <b>2007</b>               | <b>2008 to January 31,</b> | <b>2008 to September 30,</b> |
|   |                           |                           |                           | <b>2008</b>                | <b>2008</b>                  |
| Service cost                                    | \$ 809                    | \$ 621                    | \$ 2,427                  | \$ 217                     | \$ 1,656                     |
| Interest cost                                   | 4,440                     | 5,064                     | 13,319                    | 1,621                      | 13,504                       |
| Expected return on plan assets                  | (5,890)                   | (5,775)                   | (17,669)                  | (2,014)                    | (15,400)                     |
| Amortization of unrecognized prior service cost | (98)                      |                           | (294)                     | (26)                       |                              |
| Amortization of unrecognized net loss           |                           |                           |                           | 18                         |                              |
| Total costs                                     | \$ (739)                  | \$ (90)                   | \$ (2,217)                | \$ (184)                   | \$ (240)                     |

Table of Contents

**INTELSAT CORPORATION**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(UNAUDITED) (Continued)

September 30, 2008

Net periodic other postretirement benefit costs included the following components (in thousands):

|                                       | Other Postretirement Benefits                                     |   |   |  |   |
|---------------------------------------|---|---|---|--|---|
|                                       | Predecessor Entity<br>Three Months Ended<br>September 30,<br>2007 | Successor Entity<br>Three Months Ended<br>September 30,<br>2008 | Predecessor Entity<br>Three Months Ended<br>September 30,<br>2007 | Predecessor Entity<br>Period January 1,<br>2008 to January 31,<br>2008 | Successor Entity<br>Period February 1,<br>2008 to September 30,<br>2008 |
| Service cost                          | \$ 238  | \$ 151  | \$ 715  | \$ 55  | \$ 402  |
| Interest cost                         | 105   | 127   | 314   | 43   | 338   |
| Amortization of unrecognized net gain | (20)  |   | (59)  | (18)   |   |
| Total costs                           | \$ 323  | \$ 278  | \$ 970  | \$ 80  | \$ 740  |

The effect of the New Sponsors Acquisition and the allocation of the purchase price to the individual assets acquired and liabilities assumed resulted in an increase to the projected benefit obligation of \$39.6 million. Additionally, all previously existing net gain or loss, prior service cost or credits recognized in accumulated other comprehensive income (loss) were eliminated in purchase accounting (see Note 2 New Sponsors Acquisition).

**(b) Other Retirement Plans**

We maintain two defined contribution retirement plans, qualified under the provisions of Section 401(k) of the Internal Revenue Code, for our employees in the United States. One plan is for Intelsat employees who were hired before July 19, 2001 or otherwise participate in the Supplemental Retirement Income Plan (the SRIP) and the other plan is for Intelsat employees hired on or after July 19, 2001, the Retirement Savings Plan (the RSP). Each employee participating in the SRIP or RSP is eligible to contribute, on a tax deferred basis and on an after-tax basis, up to 100% of eligible earnings, subject to regulatory limits. We match 50% of employee contributions up to 2% of eligible earnings for participants in the SRIP, and 100% of employee contributions up to 5% of eligible earnings for participants in the RSP. Additionally, we provide a discretionary contribution based on performance against pre-defined metrics of between 0% and 4% of eligible earnings for employees participating in the SRIP or the RSP and a fixed contribution of 2% of eligible earnings for participants in the RSP, all subject to regulatory limits. We recognized compensation expense for these plans of \$5.6 million, \$0.4 million and \$5.0 million for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively. We also maintain other defined contribution retirement plans in several non-U.S. jurisdictions, but such plans are not material to our financial position or results of operations.

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008****Note 5 Receivables**

Receivables were comprised of the following (in thousands):

|                                 | <b>Predecessor<br/>Entity<br/>As of<br/>December 31,<br/>2007</b> | <b>Successor<br/>Entity<br/>As of<br/>September 30,<br/>2008</b> |
|---------------------------------|---|--|
| Service charges:                |   |  |
| Billed                          | \$ 67,167   | \$ 53,493  |
| Unbilled                        | 5,009   | 858  |
| Other                           | 2,270   | 1,561  |
| Allowance for doubtful accounts | (9,806)   | (7,818)  |
| Total                           | \$ 64,640   | \$ 48,094  |

Unbilled satellite utilization charges represent amounts earned and accrued as receivables from customers for their usage of our satellite system prior to the end of the period. Unbilled service charges are expected to be billed and collected within twelve months of the respective balance sheet date.

**Note 6 Satellites and Other Property and Equipment***(a) Satellites and Other Property and Equipment, Net*

Satellites and other property and equipment, net were comprised of the following (in thousands):

|  | <b>Predecessor<br/>Entity<br/>As of<br/>December 31,<br/>2007</b> | <b>Successor<br/>Entity<br/>As of<br/>September 30,<br/>2008</b> |
|--|---|--|
| Satellites and launch vehicles         | \$ 2,066,475  | \$ 2,458,445   |
| Information systems and ground segment | 132,223   | 119,133  |
| Buildings and other                    | 83,431  | 93,047   |
| Total cost                             | 2,282,129   | 2,670,625  |
| Less: accumulated depreciation         | (364,127)   | (191,589)  |
| Total                                  | \$ 1,918,002  | \$ 2,479,036   |

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Satellites and other property and equipment, net as of December 31, 2007 and September 30, 2008 included construction-in-progress of \$287.0 million and \$186.4 million, respectively. These amounts relate primarily to satellites under construction and related launch services. Interest costs of \$25.3 million, \$1.9 million and \$11.7 million were capitalized for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively. Carrying amounts as of September 30, 2008 reflect the fair value adjustments recorded in connection with the New Sponsors Acquisition (see Note 2 New Sponsors Acquisition).

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

We have entered into launch contracts for the launch of both specified and unspecified future satellites. Each of these launch contracts provides that such contract may be terminated at our option, subject to payment of a termination fee that increases in magnitude as the applicable launch date approaches. In addition, in the event of a failure of any launch, we may exercise our right to obtain a replacement launch within a specified period following our request for re-launch.

***(b) Satellite Launch***

On May 21, 2008, we successfully launched our Galaxy 18 satellite into orbit. This satellite operates from 123° west longitude and serves programmers, government and corporate broadband customers in the continental United States, Alaska, Hawaii and Puerto Rico. The satellite entered into service during June 2008.

***(c) Satellite Health***

On June 29, 2008, Intelsat's Galaxy 26 satellite experienced a sudden and unexpected electrical distribution anomaly causing a loss of a substantial portion of the satellite power generating capability and resulting in the interruption of some of the customer services on the satellite. In accordance with Intelsat's existing satellite anomaly contingency plans, Intelsat restored the service for most Galaxy 26 customers on satellites within the Intelsat fleet, including for some of them on Galaxy 26, of which certain transponders continue to operate normally.

Intelsat established a failure review board with Space Systems/Loral, Inc., the manufacturer of the Galaxy 26 satellite, to identify the cause of the problem. The failure review board concluded that the failure on the Galaxy 26 satellite was the result of a design flaw similar to the flaw which caused the anomaly on the Galaxy 27 satellite in November 2004. This design flaw exists on three of our combined company's satellites - Galaxy 26, Galaxy 27 and IS-8. Intelsat currently believes that the Galaxy 26 satellite anomaly will not result in the acceleration of capital expenditures for a replacement of the Galaxy 26 satellite.

**Note 7 Investments**

We have a joint venture with JSAT International (JSAT), a leading satellite operator in the Asia-Pacific region. The joint venture is named Horizons Satellite Holdings, LLC, and consists of two investments: Horizons-1 and Horizons-2.

Horizons-1 owns and operates the Ku-band portion of the Horizons-1 satellite in the fixed satellite services sector, offering service to customers in the Asia-Pacific region. We have a 50% ownership interest in Horizons-1, an investment which is accounted for under the equity method of accounting. Our share of the results of Horizons-1 is included in other income, net in the accompanying condensed consolidated statements of operations and was income of \$0.1 million, \$0.02 million and \$0.1 million for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively. The investment balance of \$19.1 million and \$16.2 million as of December 31, 2007 and September 30, 2008, respectively, was included within other assets in the accompanying condensed consolidated balance sheets. The investment balance was reduced by \$0.5 million as a result of the fair value adjustment recorded in connection with the preliminary allocation of the purchase price for the New Sponsors Acquisition (see Note 2 New Sponsors Acquisition).

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

During the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, we recorded expenses of \$3.0 million, \$0.3 million and \$2.5 million, respectively, in relation to the utilization of Ku-band satellite capacity from Horizons-1. Additionally, we provide tracking, telemetry and control and administrative services for the Horizons-1 satellite. We recorded revenue for these services of \$0.5 million, \$0.1 million and \$0.4 million during the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively.

We also have a revenue share agreement with JSAT related to services sold on the Horizons-1 satellite. We are responsible for the billing and collecting for all such services sold, but recognize revenue on a net basis. As a result of this agreement, we reduced revenue by \$11.2 million, \$1.1 million and \$10.1 million for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively. The payable due to JSAT was \$2.5 million and \$1.8 million as of December 31, 2007 and September 30, 2008, respectively.

On August 1, 2005, we formed a second satellite joint investment with JSAT that built and launched a Ku-band satellite in December 2007 ( Horizons-2 ). The Horizons-2 satellite was placed into service in February 2008. Our investment is being accounted for using the equity method of accounting. The total future joint investment in Horizons-2 is expected to be \$166.6 million as of September 30, 2008, of which each of the joint venture partners is required to fund their 50% share beginning in March 2008. Our share of the results of Horizons-2 is included in other income, net in the accompanying condensed consolidated statements of operations and was income of \$0.2 million for the successor period February 1, 2008 to September 30, 2008. As of December 31, 2007 and September 30, 2008, the investment balance of \$83.0 million and \$77.4 million, respectively, was included within other assets in the accompanying condensed consolidated balance sheets. In connection with the New Sponsors Acquisition, there was no adjustment to the investment balance or the corresponding liability balance that is discussed below (see Note 2 New Sponsors Acquisition).

In connection with our investment in Horizons-2, we entered into a capital contribution and subscription agreement in August 2005, which requires us to fund our 50% share of the amounts due under Horizons-2's loan agreement with a third-party lender. Pursuant to this agreement, we made contributions of \$3.6 million and \$6.1 million in March 2008 and September 2008, respectively. We have entered into a security and pledge agreement with a third-party lender and, pursuant to this agreement, granted a security interest in our contribution obligation to the lender. Therefore, we have recorded this obligation as an indirect guarantee in accordance with FASB Interpretation No. 45 (as amended), *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*. We have recorded a liability of \$15.3 million and \$12.2 million within accrued liabilities as of December 31, 2007 and September 30, 2008, and a liability of \$67.7 million and \$58.6 million within other long-term liabilities as of December 31, 2007 and September 30, 2008, respectively, in the accompanying condensed consolidated balance sheets.

We provide tracking, telemetry and control and administrative services for the Horizons-2 satellite. We received no revenue for these services during the nine months ended September 30, 2007 or the predecessor period January 1, 2008 to January 31, 2008. We recorded revenue for these services of \$0.5 million during the successor period February 1, 2008 to September 30, 2008. During the successor period February 1, 2008 to September 30, 2008, we recorded expenses of \$5.0 million in relation to the utilization of satellite capacity for the Horizons-2 satellite.

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

We also have a revenue share agreement with JSAT related to services sold on the Horizons-2 satellite. We are responsible for the billing and collecting for all such services sold, but recognize revenue on a net basis. As a result of this agreement, we reduced revenue by \$4.6 million for the successor period February 1, 2008 to September 30, 2008. The amount payable to JSAT was \$2.0 million as of September 30, 2008.

In March 2007, we entered into an agreement to purchase and assume a launch service contract of Horizons-2. Under the agreement, we agreed to pay Horizons-2 for amounts paid to date of \$14.7 million and assumed the remaining contractual obligation payable to the launch services provider. We currently plan to use this launch service contract for the launch of Intelsat's IS-15 satellite.

**Note 8 Goodwill and Other Intangible Assets**

As discussed in Note 2 New Sponsors Acquisition, a preliminary allocation of the purchase price was performed using information available at the time and was based on estimates of fair values of the assets acquired and liabilities assumed, including revaluation of our intangible assets.

The carrying amounts of goodwill and acquired intangible assets not subject to amortization consisted of the following (in thousands):

|                   | <b>Predecessor Entity<br/>As of<br/>December 31,<br/>2007</b> | <b>Successor Entity<br/>As of<br/>September 30,<br/>2008</b> |
|-------------------|---|--|
| Goodwill          | \$ 3,734,649  | \$ 3,333,574   |
| Tradename         | \$  | \$ 21,970  |
| Orbital locations | \$ 1,116,600  | \$ 1,031,100   |

The carrying amounts and accumulated amortization of acquired intangible assets subject to amortization consisted of the following (in thousands):

|                        | <b>Predecessor Entity<br/>As of December 31, 2007</b> |                                     |                                    | <b>Successor Entity<br/>As of September 30, 2008</b> |                                     |                                    |
|------------------------|---|-------------------------------------|------------------------------------|--|-------------------------------------|------------------------------------|
|                        | <b>Gross<br/>Carrying<br/>Amount</b>                  | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> | <b>Gross<br/>Carrying<br/>Amount</b>                 | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> |
| Backlog and other      | \$ 205,400  | \$ (60,305)                         | \$ 145,095                         | \$ 394,970   | \$ (39,350)                         | \$ 355,620                         |
| Customer relationships | 140,800   | (18,255)                            | 122,545                            | 204,920  | (843)                               | 204,077                            |
| <b>Total</b>           | <b>\$ 346,200</b>                                     | <b>\$ (78,560)</b>                  | <b>\$ 267,640</b>                  | <b>\$ 599,890</b>                                    | <b>\$ (40,193)</b>                  | <b>\$ 559,697</b>                  |

The difference between gross carrying amounts at December 31, 2007 and September 30, 2008 was due to fair value adjustments recorded in connection with the New Sponsors Acquisition (see Note 2 New Sponsors Acquisition).

Intangible assets are amortized based on the expected pattern of consumption. As of September 30, 2008, backlog and other and customer relationships had weighted-average useful lives of five years and ten years, respectively. We recorded amortization expense of \$39.3 million,



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\$4.4 million and \$40.2 million for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively.

**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008****Note 9 Long-Term Debt**

The carrying amounts of notes payable and long-term debt were as follows (in thousands):

|  | <b>Predecessor<br/>Entity<br/>As of<br/>December 31,<br/>2007</b> | <b>Successor<br/>Entity<br/>As of<br/>September 30,<br/>2008</b> |
|--|---|--|
| Senior Secured Credit Facilities due January 2014        | \$ 1,618,749  | \$ 1,755,727   |
| Unamortized discount on Senior Secured Credit Facilities |   | (13,517)   |
| Senior Secured Credit Facilities due July 2012           | 320,319   | 293,626  |
| Senior Secured Revolving Credit Facility                 |   | 66,101   |
| 9% Senior Notes due August 2014                          | 656,320   | 4,717  |
| Unamortized premium on 9% Senior Notes                   | 14,980  |  |
| 9.25% Senior Notes due August 2014                       |   | 658,119  |
| 9% Senior Notes due January 2016                         | 575,000   | 10   |
| 9.25% Senior Notes due June 2016                         |   | 580,720  |
| 6.375% Senior Notes due January 2008                     | 150,000   |  |
| Unamortized discount on 6.375% Senior Notes              | (14)  |  |
| 6.875% Senior Notes due January 2028                     | 125,000   | 125,000  |
| Unamortized discount on 6.875% Senior Notes              | (13,112)  | (25,005)   |
| <i>Total Intelsat Corp obligations</i>                   | 3,447,242   | 3,445,498  |
| Less: current portion of long-term debt                  | 60,840  | 89,051   |
| Total long-term debt, excluding current portion          | \$ 3,386,402  | \$ 3,356,447   |

***New Sponsors Acquisition***

In connection with the New Sponsors Acquisition, our pre-acquisition long-term debt was revalued to fair value as of the effective date of the transaction, resulting in a net decrease of \$30.1 million to the carrying value of the debt. This net difference between the fair value and par value of the debt is being amortized as an increase to interest expense over the remaining term of the related debt using the effective interest method.

***Credit Facility Amendments***

On January 25, 2008, we entered into Amendment No. 2 to our Amended and Restated Credit Agreement (the Intelsat Corp Amended and Restated Credit Agreement), which became effective upon the consummation of the New Sponsors Acquisition and amended and modified the Intelsat Corp Amended and Restated Credit Agreement to, among other things:

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- (a) change the applicable margin (i) on Above Bank Rate ( ABR ) loans that are term loans to a rate of 1.5% per annum, (ii) on London Interbank Offered Rate ( LIBOR ) loans that are term loans to a rate of 2.5% per annum, (iii) on ABR loans that are revolving credit loans or swing line loans to a rate of between 1.5% and 1.875%, and (iv) on LIBOR loans that are revolving credit loans or swing line loans to a rate of between 2.5% and 2.875%;
  
- (b) reduce the size of the revolving facility by \$75.0 million and add a \$75.0 million incremental revolving credit facility provision;

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

- (c) require the payment of a prepayment premium for prepayments of term loans prior to February 4, 2011 (with respect to Tranche B-2-A Term Loans) or February 14, 2010 (with respect to Tranche B-2-B Term Loans);
- (d) make certain changes permitting the New Sponsors Acquisition; and
- (e) add a financial maintenance covenant requiring compliance with a Consolidated Secured Debt to Consolidated EBITDA Ratio (as defined in the Intelsat Corp Amended and Restated Credit Agreement) of less than or equal to 4.5 to 1.0.

On February 4, 2008, in connection with the New Sponsors Acquisition, we also executed a Joinder Agreement by and among us, the several lenders party thereto and certain other parties, to the Intelsat Corp Amended and Restated Credit Agreement pursuant to which we incurred an additional \$150.0 million in aggregate principal amount of Tranche B-2 Term Loan.

***Debt Repayment***

On January 15, 2008, we repaid at maturity our \$150.0 million 6<sup>3</sup>/<sub>8</sub>% Senior Notes due 2008 using funds borrowed under the revolving credit facility portion of our senior secured credit facilities. On February 4, 2008, we used the proceeds of our incremental Tranche B-2 Term Loan to repay this \$150.0 million revolver borrowing.

***Change of Control Offers***

The New Sponsors Acquisition resulted in a change of control under the indentures governing certain of our outstanding series of notes, giving the holders of these notes the right to require us to repurchase such notes at 101% of their principal amount, plus accrued interest to the date of repurchase. During the successor period ended September 30, 2008, we completed each such change of control offer, financing the repurchases through borrowings under the Financing Commitment Letter.

The amount of notes tendered, and the related premium amounts incurred resulting from each such change of control offer, was not known as of the date of completion of the New Sponsors Acquisition. During the successor period ended September 30, 2008, the final tender amounts were determined and we recorded additional purchase accounting adjustments of \$21.4 million, which increased goodwill by the same amount.

The following principal amounts were tendered and repurchased in the change of control offers:

\$651.6 million of our 9% Senior Notes due 2014; and

\$575.0 million of our 9% Senior Notes due 2016.

***Debt Refinancing***

On July 18, 2008, we repaid \$658.1 million of borrowings under a backstop senior unsecured credit agreement due 2014 and \$580.7 million of borrowings under a backstop senior unsecured credit agreement due 2016 with the proceeds of an offering of \$658.1 million of our 9<sup>1</sup>/<sub>4</sub>% Senior Notes due 2014 and \$580.7 million of our 9<sup>1</sup>/<sub>4</sub>% Senior Notes due 2016 (collectively, the New Intelsat Corp Senior Notes). The initial purchasers of the New Intelsat Corp Senior Notes and the lenders under the backstop senior unsecured credit agreements



**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

were affiliated parties and the repayment was completed without an exchange of cash between us and the lenders. In accordance with EITF Issue No. 96-19, *Debtors Accounting for a Modification or Exchange of Debt Instruments*, the original debt was deemed to not have been extinguished.

***Senior Secured Revolving Credit Facilities***

In September 2008, we borrowed \$66.1 million under the revolver portion of our senior secured credit facilities. We have invested the funds in cash equivalents and short-term deposits. As of September 30, 2008, we had aggregate outstanding letters of credit of \$2.1 million under the revolver portion of our senior secured credit facilities. Under the terms of the credit agreement governing our senior secured credit facilities, we had \$106.8 million (net of standby letters of credit) of availability remaining under our senior secured credit facilities at that date. One of the lenders under our revolving credit facilities, representing approximately 12% of the aggregate lender commitments under these facilities, did not provide any funds in response to our September 2008 revolver borrowing request.

**Note 10 Derivative Instruments and Hedging Activities**

***Interest Rate Swaps***

As of September 30, 2008, we held interest rate swaps with an aggregate notional amount of \$1.9 billion with maturities ranging from 2010 to 2013. These swaps were entered into as described below to economically hedge the variability in cash flow on a portion of the floating-rate term loans under our senior secured credit facilities, but have not been designated as hedges for accounting purposes. On a quarterly basis, we receive a floating rate of interest equal to the three-month LIBOR and pay a fixed rate of interest.

In February 2008, we entered into five-year interest rate swaps with an effective date of March 14, 2008 to hedge interest expense on an aggregate notional amount of \$1.27 billion expected to mature on March 14, 2013. In addition, certain of these swaps contain options covering a notional amount of \$717.0 million that would effectively permit us to terminate the underlying swaps on March 14, 2011, prior to the stated maturity of March 14, 2013. If we exercise the options, the cash flows (excluding accrued and unpaid interest) for the underlying swap and those from the options are expected to offset one another.

We entered into a five-year interest rate swap on March 14, 2005 to hedge interest expense on a notional amount of \$1.25 billion of debt. On March 14, 2008, under the original terms of the swap agreement, the notional amount was reduced to \$625.0 million, at which level it will remain until expiration on March 14, 2010.

The counterparties to such agreements are highly rated financial institutions. In the unlikely event that the counterparties fail to meet the terms of the interest rate swaps, our exposure is limited to the interest rate differential on the notional amount at each quarterly settlement period over the life of the agreement. We do not anticipate non-performance by the counterparties.

All of these interest rate swaps were undesignated as of September 30, 2008. The swaps have been marked-to-market with any change in fair value recorded within (gain) loss on undesignated interest rate swaps in our condensed consolidated statements of operations.

As of December 31, 2007 and September 30, 2008, \$14.2 million and \$3.0 million was included in other long-term liabilities and other assets, respectively, within our condensed consolidated balance sheets related to the interest rate swaps.

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

**Note 11 Income Taxes**

We are included in Intelsat Holding Corporation's consolidated federal and state tax returns as a consolidated member. Accordingly, we account for income taxes using the separate return method pursuant to SFAS No. 109, *Accounting for Income Taxes*.

Prior to August 20, 2004, we joined with The DIRECTV Group and General Motors Corporation in filing a consolidated U.S. federal income tax return. In April 2004, we entered into a tax separation agreement with The DIRECTV Group that superseded four earlier tax-related agreements among us and our subsidiaries, The DIRECTV Group and certain of its affiliates. Pursuant to the tax separation agreement, The DIRECTV Group agreed to indemnify us for all federal and consolidated state and local income taxes a taxing authority may attempt to collect from us regarding any liability for the federal or consolidated state or local income taxes of General Motors Corporation and The DIRECTV Group, except those income taxes we are required to pay under the tax separation agreement. In addition, The DIRECTV Group agreed to indemnify us for any taxes (other than those taxes described in the preceding sentence) related to any periods or portions of such periods ending on or prior to the day of the closing of the PanAmSat recapitalization, which occurred on August 20, 2004, in amounts equal to 80% of the first \$75.0 million of such other taxes and 100% of any other taxes in excess of the first \$75.0 million. As a result, our tax exposure after indemnification related to these periods is capped at \$15.0 million, of which \$4.0 million has been paid to date. The tax separation agreement with The DIRECTV Group is effective from August 20, 2004 until the expiration of the statute of limitations with respect to all taxes to which the tax separation agreement relates. As of December 31, 2007 and September 30, 2008, we have recorded tax indemnification receivables of \$6.8 million and \$6.7 million, respectively.

In December 2007, we received a notice of assessment from the income tax officer, New Delhi, for the tax year ended March 31, 2005 (assessment year 2005/2006). The assessment was for approximately \$0.5 million. We paid the assessment on January 8, 2008. We and The DIRECTV Group agreed that the indemnity receivable associated with this assessment is \$0.2 million.

On October 25, 2007, we were notified by The DIRECTV Group that the Internal Revenue Service ( IRS ) had begun a federal income tax return audit for the period beginning December 23, 2003 and ending December 31, 2005. As mentioned above, under the terms of our tax separation agreement with The DIRECTV Group, certain federal income taxes are fully indemnified by The DIRECTV Group for periods through August 20, 2004.

During the second quarter of 2008, we revised our estimate of the benefit we may claim for our 2005 tax year under the extraterritorial income tax exclusion. The change in management's estimate resulted in an additional tax return benefit of approximately \$16.1 million, the effect of which was recorded as a reduction to goodwill.

As of December 31, 2007 and September 30, 2008, our gross unrecognized tax benefits were \$20.8 million and \$29.2 million, respectively (including interest and penalties), of which, in each case, \$5.7 million, if recognized, would affect our effective tax rate. As of September 30, 2008, we had recorded reserves for interest and penalties in the amount of \$0.1 million. Since December 31, 2007, the change in the balance of unrecognized tax benefits consisted of an increase of \$9.0 million related to prior period tax positions, an increase of \$0.1 million related to prior period tax positions, a decrease of \$0.2 million related to prior year tax positions and a decrease of \$0.5 million related to the settlement of tax positions.

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

We believe that it is reasonably possible that we will recognize a decrease in unrecognized tax benefits related to the expiration of certain statutes of limitations. We believe there are no other jurisdictions in which the outcome of unresolved tax issues or claims is likely to be material to our results of operations, financial position, or cash flows during at least the next twelve months.

During the third quarter of 2008, the IRS began an audit of Intelsat Corp for the years ended December 31, 2005 and 2006. At this point in time, it is too early to anticipate either the length of the audit or the probability of any resulting adjustments.

**Note 12 Restructuring and Transaction Costs**

Our restructuring and transaction costs include our historical facilities restructuring plans and management-approved restructuring plans to consolidate and integrate the management and operations of Intelsat and PanAmSat Holdco subsequent to consummation of the Intelsat Acquisition Transactions as well as transaction-related expenses incurred in connection with the New Sponsors Acquisition. Total restructuring and transaction costs were a net credit of \$0.1 million and a net cost of \$6.7 million for the three and nine months ended September 30, 2007, respectively. Restructuring and transaction costs were \$62.7 million for the predecessor period January 1, 2008 to January 31, 2008 (see Note 2 New Sponsors Acquisition). No comparable amounts were recorded for the successor period February 1, 2008 to September 30, 2008.

***(a) Facilities Restructuring Plan***

The facilities restructuring plan approved subsequent to the consummation of the Intelsat Acquisition Transactions included the closure of our former corporate headquarters in Wilton, Connecticut, as well as two other locations in the United States. These costs relate primarily to payments due on existing lease obligations that are expected to be incurred and paid through 2011. We also had recorded liabilities in connection with our 2002 approval of a plan to restructure several of our United States locations and close certain facilities, some of which are currently being leased through 2011. Additionally, in an effort to further streamline operations, during 2004, we consolidated our Manhattan Beach, El Segundo and Long Beach, California facilities. The facilities restructuring liability was \$6.3 million and \$4.1 million as of December 31, 2007 and September 30, 2008, respectively, the current portion of which is included in accounts payable and accrued liabilities, with the remainder in other long-term liabilities in the condensed consolidated balance sheets. During the quarter ended June 30, 2008, we revised the fair value of the recorded liability by \$0.6 million as a result of additional information primarily related to our Wilton, Connecticut office, which was closed during 2007. We expect to pay approximately \$1.5 million within the next 12 months in connection with the facilities restructuring plan.

***(b) Workforce Restructuring Plan***

As part of the consolidation and integration associated with the Intelsat Acquisition Transactions, we approved a workforce restructuring plan. This plan provided for the relocation and/or severance of employees due to planned facility closures. This workforce reduction covered approximately 240 employees. Approximately \$0.1 million of net credits and \$6.7 million of operating expenses were recorded in the condensed consolidated statements of operations in relation to this plan during the three and nine months ended September 30, 2007, respectively. For the three months ended September 30, 2007, the net credits were the result of changes in expected severance and retention payments. There were no operating expenses recorded in relation to this plan for the predecessor period January 1, 2008 to January 31, 2008 or the successor period February 1, 2008 to



**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008**

September 30, 2008. These costs included employee compensation, benefits, outplacement services, legal services and relocation. A workforce restructuring liability of \$6.3 million and \$1.3 million as of December 31, 2007 and September 30, 2008, respectively, was included in employee related liabilities in the condensed consolidated balance sheets and the remaining liability at September 30, 2008 is expected to be paid in the fourth quarter of 2008.

The following table summarizes the recorded accruals, which are included in accounts payable and accrued liabilities, employee related liabilities, and other long-term liabilities in the accompanying condensed consolidated balance sheets, and activity related to the facilities restructuring and workforce restructuring (in millions):

|                               | <b>Facilities<br/>Restructuring<br/>Plan</b> | <b>Workforce<br/>Restructuring<br/>Plan</b> | <b>Total</b> |
|-------------------------------|--|---|--------------|
| <b>Predecessor entity</b>     |  |   |              |
| Balance at December 31, 2007  | \$ 6.3                                       | \$ 6.3                                      | \$ 12.6      |
| Net cash payments             | (0.1)  | (3.0)                                       | (3.1)        |
| Balance at January 31, 2008   | 6.2  | 3.3   | 9.5          |
| Fair value adjustments        | (0.6)  |   | (0.6)        |
| <b>Successor entity</b>       |  |   |              |
| Balance at February 1, 2008   | 5.6  | 3.3   | 8.9          |
| Net cash payments             | (1.5)  | (2.0)                                       | (3.5)        |
| Balance at September 30, 2008 | \$ 4.1                                       | \$ 1.3                                      | \$ 5.4       |

No additional costs related to the facilities restructuring plans or the workforce restructuring plan are expected to be incurred.

**Note 13 Contingencies****(a) Litigation and Claims**

We are subject to litigation in the normal course of business, but management does not believe that the resolution of any pending proceedings would have a material adverse effect on our financial position or results of operations.

**(b) Other**

Boeing Satellite Systems, Inc., formerly Hughes Space and Communications Company, has security interests in certain transponders on the IS-2, IS-3, IS-4 and IS-5 satellites to secure incentive payments owed by us pursuant to satellite construction contracts.



**Table of Contents****INTELSAT CORPORATION****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(UNAUDITED) (Continued)****September 30, 2008****Note 14 Business and Geographic Segment Information**

We operate in a single industry segment, in which we provide satellite services to our communications customers around the world. Revenue by region is based on the locations of customers to which services are billed. Revenue from our affiliates that are subsidiaries of Intelsat is included in North America. Our satellites are in geosynchronous orbit, and consequently are not attributable to any geographic location. Of our remaining assets, substantially all are located in the United States.

The geographic distribution of our revenue was as follows:

|                             | Predecessor Entity<br>Three Months Ended<br>September 30,<br>2007 |  | Successor Entity<br>Three Months Ended<br>September 30,<br>2008 |  | Predecessor Entity<br>Nine Months Ended<br>September 30,<br>2007 |  | Predecessor Entity<br>Period January 1,<br>2008 to January 31,<br>2008 |  | Successor Entity<br>Period February 1,<br>2008 to September 30,<br>2008 |  |
|-----------------------------|---|--|---|--|--|--|--|--|---|--|
| North America               | 61%   |  | 70%   |  | 60%  |  | 78%  |  | 69%   |  |
| Latin America and Caribbean | 15%   |  | 11%   |  | 15%  |  | 9%   |  | 11%   |  |
| Africa and Middle East      | 10%   |  | 8%  |  | 10%  |  | 6%   |  | 8%  |  |
| Asia Pacific                | 8%  |  | 6%  |  | 9%   |  | 4%   |  | 7%  |  |
| Europe                      | 6%  |  | 5%  |  | 6%   |  | 3%   |  | 5%  |  |

Approximately 9% and 12% of our transponder services, satellite-related services and other revenue was derived from our largest customer during the three months ended September 30, 2007 and 2008, respectively. The ten largest customers accounted for approximately 44% of our transponder services, satellite-related services and other revenue for the three months ended September 30, 2007 and 2008.

Approximately 9%, 18% and 12% of our transponder services, satellite-related services and other revenue was derived from our largest customer during the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively. The ten largest customers accounted for approximately 43%, 50% and 44% of our transponder services, satellite-related services and other revenue for the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, respectively.

Our revenues were derived from the following services:

|                                     | Predecessor<br>Entity<br>Three Months<br>Ended<br>September 30,<br>2007 |     | Successor<br>Entity<br>Three Months<br>Ended<br>September 30,<br>2008 |     | Predecessor<br>Entity<br>Nine Months<br>Ended<br>September 30,<br>2007 |     | Predecessor<br>Entity<br>Period January 1,<br>2008 to<br>January 31,<br>2008 |     | Successor<br>Entity<br>Period February 1,<br>2008 to<br>September 30,<br>2008 |     |
|-------------------------------------|---|-----|---|-----|--|-----|--|-----|---|-----|
|                                     | (in thousands, except percentages)                                      |     |   |     |  |     |  |     |   |     |
| Transponder services                | \$ 183,408  | 72% | \$ 180,837  | 66% | \$ 545,555   | 71% | \$ 64,406  | 53% | \$ 487,774  | 68% |
| Managed services                    | 12,598  | 5   | 15,196  | 6   | 36,004   | 5   | 4,437  | 4   | 38,445  | 5   |
| Mobile satellite services and other | 7,018   | 3   | 13,566  | 5   | 23,139   | 3   | 2,183  | 2   | 30,406  | 4   |

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|                         |            |      |            |      |            |      |            |      |            |      |
|-------------------------|------------|------|------------|------|------------|------|------------|------|------------|------|
| Subtotal                | 203,024    | 80   | 209,599    | 77   | 604,698    | 79   | 71,026     | 59   | 556,625    | 77   |
| Revenue from affiliates | 51,183     | 20   | 63,242     | 23   | 158,539    | 21   | 51,021     | 41   | 161,867    | 23   |
| Total                   | \$ 254,207 | 100% | \$ 272,841 | 100% | \$ 763,237 | 100% | \$ 122,047 | 100% | \$ 718,492 | 100% |

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

**Note 15 Related Party Transactions**

***(a) Transactions with Affiliates***

Following the Intelsat Acquisition Transactions, substantially all of the direct and indirect subsidiaries of Intelsat Holdings, including us and PanAmSat Holdco, entered into a Master Intercompany Services Agreement ( MISA ) pursuant to which these entities provide services to each other. In each case, services will be provided on terms that we believe are not materially less favorable to each party than are available on an arms length basis and on terms that the relevant boards of directors have determined to be fair. The MISA may be amended from time to time as required for changes in services or pricing.

For the three months ended September 30, 2007 and 2008, we recorded revenue of \$20.2 million and \$31.3 million, respectively, related to capacity purchased from us by other subsidiaries of Intelsat Holdings. For the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, we recorded revenue of \$54.3 million, \$6.9 million and \$73.6 million, respectively, related to capacity purchased from us by other subsidiaries of Intelsat Holdings.

For the three months ended September 30, 2007 and 2008, we also recorded revenue of \$31.0 million and \$31.9 million, respectively, related to services provided by us to other subsidiaries of Intelsat Holdings in accordance with the MISA. For the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, we recorded revenue of \$104.2 million, \$44.1 million and \$88.3 million, respectively, related to services provided by us to other subsidiaries of Intelsat Holdings in accordance with the MISA.

For the three months ended September 30, 2007 and 2008, we recognized \$4.9 million and \$12.2 million, respectively, of costs from affiliates related to capacity we purchased from other subsidiaries of Intelsat Holdings. For the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, we recognized \$7.0 million, \$2.3 million and \$33.2 million, respectively, of costs from affiliates related to capacity we purchased from other subsidiaries of Intelsat Holdings.

For the three months ended September 30, 2007 and 2008, we recognized \$15.5 million and \$14.2 million, respectively, of costs from affiliates related to services provided to us by other subsidiaries of Intelsat Holdings in accordance with the MISA. For the nine months ended September 30, 2007, the predecessor period January 1, 2008 to January 31, 2008 and the successor period February 1, 2008 to September 30, 2008, we recognized \$46.1 million, \$4.6 million and \$32.5 million, respectively, of costs from affiliates related to services provided to us by other subsidiaries of Intelsat Holdings in accordance with the MISA.

As of December 31, 2007 and September 30, 2008, we had a net payable of \$25.3 million to, and a net receivable of \$29.5 million from, subsidiaries of Intelsat Holdings, respectively.

***(b) Sponsor and Executive Investments***

Apollo Management V, L.P., one of the Former Sponsors, is the indirect controlling stockholder of Hughes Communications, Inc. and Hughes Network Systems, LLC ( HNS ). HNS is one of our largest network services customers. We recorded \$20.7 million, \$62.4 million and \$6.7 million of revenue during the three months ended September 30, 2007, the nine months ended September 30, 2007 and the predecessor period January 1, 2008 to

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

January 31, 2008, respectively, for satellite capacity and other services provided to HNS. The receivable outstanding from HNS as of December 31, 2007 and January 31, 2008 was \$9.5 million and \$6.8 million, respectively. Two members of Intelsat, Ltd.'s board of directors prior to the New Sponsors Acquisition, Messrs. Africk and Stone, served on the board of directors of Hughes Communications, Inc. and the board of managers of HNS.

During the three months ended June 30, 2008, affiliates or associates of funds and investment vehicles advised or controlled by one of the New Sponsors, Silver Lake, purchased \$90.9 million of the recently issued Intelsat Bermuda 11.25% Senior Notes due 2017 (the 2017 Bermuda Senior Notes) and affiliates or associates of funds and investment vehicles advised or controlled by another of the New Sponsors, BC Partners, also purchased \$90.9 million of the 2017 Bermuda Senior Notes.

During the three months ended September 30, 2008, an entity associated with funds and investment vehicles advised or controlled by Silver Lake purchased a further \$100.0 million of the 2017 Bermuda Senior Notes and \$650.0 million of the Intelsat Bermuda Senior PIK Election Notes due 2017. Mr. Svider, Chairman of the board of directors of Intelsat, Ltd., Mr. McGlade, our Chief Executive Officer, Acting Chief Financial Officer and Chairman of our board of directors, and a trust of which Mr. Spector, our Executive Vice President and General Counsel, is the beneficiary, invested \$3.8 million, \$2.5 million and \$0.6 million, respectively, as limited partners in the entity through which the notes were purchased.

**(c) Horizons**

We have a 50% ownership interest in Horizons-1 and Horizons-2 as a result of a joint venture with JSAT (see Note 7 Investments).

**Note 16 Dividends**

Certain indentures and debt agreements governing our long-term debt limit our ability to pay dividends (see Note 9 Long-Term Debt).

On June 8, 2007, our board of directors declared dividends to Holdco of \$4.7 million, which were paid in June 2007.

On June 12, 2008, our board of directors declared dividends to Holdco of \$65.7 million, which were paid on June 13, 2008.

**Note 17 Supplemental Consolidating Financial Information**

Our 9% Senior Notes due 2014 (the 2014 Corp Notes) and our 9% Senior Notes due 2016 (the 2016 Corp Notes) are unconditionally guaranteed by certain of our domestic subsidiaries. The following disclosures reflect our condensed consolidating financial information for the periods presented.

The 2014 Corp Notes and the 2016 Corp Notes are unsecured, and are, or will be, as the case may be, unconditionally guaranteed by each of our existing and certain subsequently acquired or organized domestic restricted subsidiaries. As a result, we are required to present condensed consolidating financial information for Intelsat Corp and these domestic restricted subsidiaries within the notes to our consolidated financial statements in accordance with the criteria established for parent companies in Rule 3-10(f) of Regulation S-X.

**Table of Contents**

**INTELSAT CORPORATION**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED) (Continued)**

**September 30, 2008**

The following condensed consolidating financial information presents the results of operations, financial position and cash flows of Intelsat Corp, the guarantor subsidiaries, the non-guarantor subsidiaries and the eliminations necessary to arrive at the information for us on a consolidated basis as of September 30, 2008 and December 31, 2007, for the three months ended September 30, 2008 and 2007, the predecessor period January 1, 2008 to January 31, 2008, the successor period February 1, 2008 to September 30, 2008, and the nine months ended September 30, 2007.

The elimination entries primarily relate to the elimination of investments in subsidiaries and intercompany balances and transactions.

**Table of Contents****INTELSAT CORPORATION AND SUBSIDIARIES****UNAUDITED CONDENSED CONSOLIDATING BALANCE SHEET****AS OF SEPTEMBER 30, 2008****(in thousands)**

|   | <b>Intelsat<br/>Corporation</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b>   | <b>Consolidated</b> |
|---|---------------------------------|-----------------------------------|--|-----------------------|---------------------|
| <b>ASSETS</b>   |                                 |                                   |  |                       |                     |
| Current assets:   |                                 |                                   |  |                       |                     |
| Cash and cash equivalents   | \$ 207,463                      | \$                                | \$ 16,308                                  | \$                    | \$ 223,771          |
| Receivables, net  | 35,490                          | 722                               | 11,882                                     |                       | 48,094              |
| Due from affiliates   |                                 | 347,663                           | 8,390                                      | (326,584)             | 29,469              |
| Deferred income taxes   | 26,344                          |                                   | 257  |                       | 26,601              |
| Prepaid expenses and other current assets                         | 30,580                          | 182                               | 34   | (4)                   | 30,792              |
| <b>Total current assets</b>                                       | <b>299,877</b>                  | <b>348,567</b>                    | <b>36,871</b>                              | <b>(326,588)</b>      | <b>358,727</b>      |
| Satellites and other property and equipment, net                  | 362,903                         | 2,007,958                         | 108,175                                    |                       | 2,479,036           |
| Goodwill  | 3,333,574                       |                                   |  |                       | 3,333,574           |
| Non-amortizable intangible assets                                 | 21,970                          | 1,031,100                         |  |                       | 1,053,070           |
| Amortizable intangible assets, net                                | 6,554                           | 553,143                           |  |                       | 559,697             |
| Deferred charges and other assets, net                            | 261,668                         | 1,785                             | 3,415                                      | (61,010)              | 205,858             |
| Intercompany loan receivable                                      | 164,604                         |                                   |  | (164,604)             |                     |
| Investment in affiliates and subsidiaries                         | 3,094,968                       |                                   |  | (3,000,376)           | 94,592              |
| <b>Total assets</b>   | <b>\$ 7,546,118</b>             | <b>\$ 3,942,553</b>               | <b>\$ 148,461</b>                          | <b>\$ (3,552,578)</b> | <b>\$ 8,084,554</b> |
| <b>LIABILITIES AND SHAREHOLDER S EQUITY</b>                       |                                 |                                   |  |                       |                     |
| Current liabilities:  |                                 |                                   |  |                       |                     |
| Accounts payable and accrued liabilities                          | \$ 76,827                       | \$ 280                            | \$ 5,474                                   | \$ (4)                | \$ 82,577           |
| Due to affiliates   | 310,568                         |                                   |  | (310,568)             |                     |
| Accrued interest payable  | 49,259                          | 3,167                             | 12,849                                     | (16,016)              | 49,259              |
| Current portion of long-term debt                                 | 89,051                          |                                   |  |                       | 89,051              |
| Deferred satellite performance incentives                         | 17,504                          |                                   | 722  |                       | 18,226              |
| Deferred gains and revenue  | 57,238                          | 233                               | 243  |                       | 57,714              |
| <b>Total current liabilities</b>                                  | <b>600,447</b>                  | <b>3,680</b>                      | <b>19,288</b>                              | <b>(326,588)</b>      | <b>296,827</b>      |
| Long-term debt, net of current portion                            | 3,356,447                       |                                   |  |                       | 3,356,447           |
| Intercompany loan payable   |                                 | 139,587                           | 25,017                                     | (164,604)             |                     |
| Deferred satellite performance incentives, net of current portion | 99,716                          |                                   | 5,780                                      |                       | 105,496             |
| Deferred revenue, net of current portion                          | 27,368                          | 1,858                             |  |                       | 29,226              |
| Deferred income taxes   |                                 | 872,919                           | 20,855                                     | (61,010)              | 832,764             |
| Accrued retirement benefits                                       | 56,681                          |                                   |  |                       | 56,681              |
| Deferred credits and other long-term liabilities                  | 150,493                         | 1,440                             | 214  |                       | 152,147             |
| Shareholder s equity:   |                                 |                                   |  |                       |                     |
| Other shareholder s equity  | 3,254,966                       | 2,923,069                         | 77,307                                     | (3,000,376)           | 3,254,966           |
| <b>Total liabilities and shareholder s equity</b>                 | <b>\$ 7,546,118</b>             | <b>\$ 3,942,553</b>               | <b>\$ 148,461</b>                          | <b>\$ (3,552,578)</b> | <b>\$ 8,084,554</b> |

(Certain totals may not add due to the effects of rounding)





**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATING BALANCE SHEET**

**AS OF DECEMBER 31, 2007**

(in thousands)

|   | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations          | Consolidated        |
|---|-------------------------|---------------------------|-----------------------------------|-----------------------|---------------------|
| <b>ASSETS</b>   |                         |                           |                                   |                       |                     |
| Current assets:   |                         |                           |                                   |                       |                     |
| Cash and cash equivalents   | \$ 62,593               | \$                        | \$ 19,180                         | \$                    | \$ 81,773           |
| Receivables, net  | 57,065                  | 3,160                     | 4,415                             |                       | 64,640              |
| Due from affiliates   |                         | 65,360                    | 31,767                            | (97,127)              |                     |
| Deferred income taxes   | 32,669                  |                           | 208                               |                       | 32,877              |
| Prepaid expenses and other current assets                         | 26,321                  |                           | 86                                |                       | 26,407              |
| <b>Total current assets</b>                                       | <b>178,648</b>          | <b>68,520</b>             | <b>55,656</b>                     | <b>(97,127)</b>       | <b>205,697</b>      |
| Satellites and other property and equipment, net                  | 425,744                 | 1,419,399                 | 72,859                            |                       | 1,918,002           |
| Goodwill  | 3,734,649               |                           |                                   |                       | 3,734,649           |
| Non-amortizable intangible assets                                 |                         | 1,116,600                 |                                   |                       | 1,116,600           |
| Amortizable intangible assets, net                                | 11,858                  | 255,782                   |                                   |                       | 267,640             |
| Deferred charges and other assets, net                            | 214,737                 | 1,164                     | 4,162                             | (136,628)             | 83,435              |
| Intercompany loan receivable                                      | 198,244                 |                           |                                   | (198,244)             |                     |
| Investment in affiliates and subsidiaries                         | 2,220,993               |                           |                                   | (2,117,908)           | 103,085             |
| <b>Total assets</b>   | <b>\$ 6,984,873</b>     | <b>\$ 2,861,465</b>       | <b>\$ 132,677</b>                 | <b>\$ (2,549,907)</b> | <b>\$ 7,429,108</b> |
| <b>LIABILITIES AND SHAREHOLDER S EQUITY</b>                       |                         |                           |                                   |                       |                     |
| Current liabilities:  |                         |                           |                                   |                       |                     |
| Accounts payable and accrued liabilities                          | \$ 128,545              | \$ 175                    | \$ 731                            | \$                    | \$ 129,451          |
| Due to affiliates   | 107,539                 |                           |                                   | (82,256)              | 25,283              |
| Accrued interest payable  | 44,979                  | 5,266                     | 9,777                             | (14,872)              | 45,150              |
| Current portion of long-term debt                                 | 60,840                  |                           |                                   |                       | 60,840              |
| Deferred satellite performance incentives                         | 19,863                  |                           | 705                               |                       | 20,568              |
| Deferred gains and revenue  | 28,150                  | 1,342                     | 6                                 |                       | 29,498              |
| <b>Total current liabilities</b>                                  | <b>389,916</b>          | <b>6,783</b>              | <b>11,219</b>                     | <b>(97,128)</b>       | <b>310,790</b>      |
| Long-term debt, net of current portion                            | 3,386,402               |                           |                                   |                       | 3,386,402           |
| Intercompany loan payable   |                         | 139,587                   | 58,657                            | (198,244)             |                     |
| Deferred satellite performance incentives, net of current portion | 94,145                  |                           | 5,868                             |                       | 100,013             |
| Deferred revenue, net of current portion                          | 19,216                  |                           |                                   |                       | 19,216              |
| Deferred income taxes   |                         | 644,483                   | 7,950                             | (136,627)             | 515,806             |
| Accrued retirement benefits                                       | 17,492                  |                           |                                   |                       | 17,492              |
| Deferred credits and other long-term liabilities                  | 134,177                 | 1,305                     | 382                               |                       | 135,864             |
| Shareholder s equity:   |                         |                           |                                   |                       |                     |
| Other shareholder s equity  | 2,943,525               | 2,069,307                 | 48,601                            | (2,117,908)           | 2,943,525           |
| <b>Total liabilities and shareholder s equity</b>                 | <b>\$ 6,984,873</b>     | <b>\$ 2,861,465</b>       | <b>\$ 132,677</b>                 | <b>\$ (2,549,907)</b> | <b>\$ 7,429,108</b> |

(Certain totals may not add due to the effects of rounding)



**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS**  
**FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2008**

(in thousands)

|  | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations       | Consolidated     |
|--|-------------------------|---------------------------|-----------------------------------|--------------------|------------------|
| <b>Revenue:</b>  |                         |                           |                                   |                    |                  |
| Transponder services, satellite-related services and other           | \$ 216,443              | \$ 180,896                | \$ 14,672                         | \$ (202,412)       | \$ 209,599       |
| Revenue from affiliates  | 63,242                  |                           |                                   |                    | 63,242           |
| <b>Total revenue</b>   | <b>279,685</b>          | <b>180,896</b>            | <b>14,672</b>                     | <b>(202,412)</b>   | <b>272,841</b>   |
| <b>Operating expenses:</b>   |                         |                           |                                   |                    |                  |
| Direct costs of revenue (exclusive of depreciation and amortization) | 226,776                 | 15,689                    | 819                               | (202,412)          | 40,872           |
| Costs from affiliates  | 16,501                  | 9,547                     | 388                               |                    | 26,436           |
| Selling, general and administrative                                  | 24,955                  | (16)                      | 1,560                             |                    | 26,499           |
| Depreciation and amortization  | 8,254                   | 74,827                    | 3,688                             |                    | 86,769           |
| Loss on undesignated interest rate swaps                             | 21,301                  |                           |                                   |                    | 21,301           |
| <b>Total operating expenses</b>                                      | <b>297,787</b>          | <b>100,047</b>            | <b>6,455</b>                      | <b>(202,412)</b>   | <b>201,877</b>   |
| Income (loss) from operations  | (18,102)                | 80,849                    | 8,217                             |                    | 70,964           |
| Interest expense (income), net                                       | 68,075                  | (7,496)                   | 1,318                             |                    | 61,897           |
| Subsidiary income  | 59,740                  |                           |                                   | (59,740)           |                  |
| Other income, net  | 4,840                   |                           | 593                               |                    | 5,433            |
| Income (loss) before income taxes                                    | (21,597)                | 88,345                    | 7,492                             | (59,740)           | 14,500           |
| Provision for (benefit from) income taxes                            | (31,889)                | 33,422                    | 2,675                             |                    | 4,208            |
| <b>Net income</b>  | <b>\$ 10,292</b>        | <b>\$ 54,923</b>          | <b>\$ 4,817</b>                   | <b>\$ (59,740)</b> | <b>\$ 10,292</b> |

(Certain totals may not add due to the effects of rounding)

**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS**  
**FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2007**

(in thousands)

|  | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations       | Consolidated     |
|--|-------------------------|---------------------------|-----------------------------------|--------------------|------------------|
| <b>Revenue:</b>  |                         |                           |                                   |                    |                  |
| Transponder services, satellite-related services and other           | \$ 207,476              | \$ 175,882                | \$ 12,611                         | \$ (192,945)       | \$ 203,024       |
| Revenue from affiliates  | 51,183                  |                           |                                   |                    | 51,183           |
| <b>Total revenue</b>   | <b>258,659</b>          | <b>175,882</b>            | <b>12,611</b>                     | <b>(192,945)</b>   | <b>254,207</b>   |
| <b>Operating expenses:</b>   |                         |                           |                                   |                    |                  |
| Direct costs of revenue (exclusive of depreciation and amortization) | 214,912                 | 11,650                    | 428                               | (192,945)          | 34,045           |
| Costs from affiliates  | 5,193                   | 14,568                    | 607                               |                    | 20,368           |
| Selling, general and administrative                                  | 25,760                  | (328)                     | 1,377                             |                    | 26,809           |
| Depreciation and amortization  | 8,748                   | 66,275                    | 2,247                             |                    | 77,270           |
| Restructuring and transaction costs                                  | (104)                   |                           |                                   |                    | (104)            |
| Loss on undesignated interest rate swaps                             | 9,488                   |                           |                                   |                    | 9,488            |
| <b>Total operating expenses</b>                                      | <b>263,997</b>          | <b>92,165</b>             | <b>4,659</b>                      | <b>(192,945)</b>   | <b>167,876</b>   |
| <b>Income (loss) from operations</b>                                 | <b>(5,338)</b>          | <b>83,717</b>             | <b>7,952</b>                      |                    | <b>86,331</b>    |
| Interest expense, net  | 54,981                  | 8,553                     | 1,100                             |                    | 64,634           |
| Subsidiary income  | 52,953                  |                           |                                   | (52,953)           |                  |
| Other income, net  | 439                     |                           | 1,039                             |                    | 1,478            |
| <b>Income (loss) before income taxes</b>                             | <b>(6,927)</b>          | <b>75,164</b>             | <b>7,891</b>                      | <b>(52,953)</b>    | <b>23,175</b>    |
| Provision for (benefit from) income taxes                            | (23,072)                | 27,725                    | 2,377                             |                    | 7,030            |
| <b>Net income</b>  | <b>\$ 16,145</b>        | <b>\$ 47,439</b>          | <b>\$ 5,514</b>                   | <b>\$ (52,953)</b> | <b>\$ 16,145</b> |

(Certain totals may not add due to the effects of rounding)

**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS**

**FOR THE PERIOD JANUARY 1, 2008 TO JANUARY 31, 2008**

(in thousands)

|  | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations    | Consolidated       |
|--|-------------------------|---------------------------|-----------------------------------|-----------------|--------------------|
| <b>Revenue:</b>  |                         |                           |                                   |                 |                    |
| Transponder services, satellite-related services and other           | \$ 91,276               | \$ 46,057                 | \$ 3,780                          | \$ (70,087)     | \$ 71,026          |
| Revenue from affiliates  | 51,021                  |                           |                                   |                 | 51,021             |
| <b>Total revenue</b>   | <b>142,297</b>          | <b>46,057</b>             | <b>3,780</b>                      | <b>(70,087)</b> | <b>122,047</b>     |
| <b>Operating expenses:</b>   |                         |                           |                                   |                 |                    |
| Direct costs of revenue (exclusive of depreciation and amortization) | 58,056                  | 22,239                    | 944                               | (70,087)        | 11,152             |
| Costs from affiliates  | 3,966                   | 2,780                     | 112                               |                 | 6,858              |
| Selling, general and administrative                                  | 11,149                  | 136                       | 832                               |                 | 12,117             |
| Depreciation and amortization  | 3,298                   | 22,798                    | 755                               |                 | 26,851             |
| Restructuring and transaction costs                                  | 62,245                  |                           | 430                               |                 | 62,675             |
| Loss on undesignated interest rate swaps                             | 11,431                  |                           |                                   |                 | 11,431             |
| <b>Total operating expenses</b>                                      | <b>150,145</b>          | <b>47,953</b>             | <b>3,073</b>                      | <b>(70,087)</b> | <b>131,084</b>     |
| <b>Income (loss) from operations</b>                                 | <b>(7,848)</b>          | <b>(1,896)</b>            | <b>707</b>                        |                 | <b>(9,037)</b>     |
| Interest expense (income), net                                       | 20,713                  | (206)                     | 717                               |                 | 21,224             |
| Subsidiary loss  | (781)                   |                           |                                   | 781             |                    |
| Other income, net  | 165                     |                           | 4                                 |                 | 169                |
| <b>Loss before income taxes</b>                                      | <b>(29,177)</b>         | <b>(1,690)</b>            | <b>(6)</b>                        | <b>781</b>      | <b>(30,092)</b>    |
| Benefit from income taxes  | (9,787)                 | (826)                     | (89)                              |                 | (10,702)           |
| <b>Net income (loss)</b>   | <b>\$ (19,390)</b>      | <b>\$ (864)</b>           | <b>\$ 83</b>                      | <b>\$ 781</b>   | <b>\$ (19,390)</b> |

(Certain totals may not add due to the effects of rounding)

**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS**  
**FOR THE PERIOD FEBRUARY 1, 2008 TO SEPTEMBER 30, 2008**

(in thousands)

|  | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations        | Consolidated     |
|--|-------------------------|---------------------------|-----------------------------------|---------------------|------------------|
| <b>Revenue:</b>  |                         |                           |                                   |                     |                  |
| Transponder services, satellite-related services and other           | \$ 577,117              | \$ 478,943                | \$ 32,198                         | \$ (531,633)        | \$ 556,625       |
| Revenue from affiliates  | 161,867                 |                           |                                   |                     | 161,867          |
| <b>Total revenue</b>   | <b>738,984</b>          | <b>478,943</b>            | <b>32,198</b>                     | <b>(531,633)</b>    | <b>718,492</b>   |
| <b>Operating expenses:</b>   |                         |                           |                                   |                     |                  |
| Direct costs of revenue (exclusive of depreciation and amortization) | 590,290                 | 42,276                    | 2,212                             | (531,633)           | 103,145          |
| Costs from affiliates  | 43,880                  | 20,998                    | 870                               |                     | 65,748           |
| Selling, general and administrative                                  | 69,084                  | 296                       | 3,846                             |                     | 73,226           |
| Depreciation and amortization  | 25,903                  | 196,096                   | 9,833                             |                     | 231,832          |
| Gain on undesignated interest rate swaps                             | (18,033)                |                           |                                   |                     | (18,033)         |
| <b>Total operating expenses</b>                                      | <b>711,124</b>          | <b>259,666</b>            | <b>16,761</b>                     | <b>(531,633)</b>    | <b>455,918</b>   |
| Income from operations   | 27,860                  | 219,277                   | 15,437                            |                     | 262,574          |
| Interest expense (income), net                                       | 165,493                 | (10,123)                  | 2,856                             |                     | 158,226          |
| Subsidiary income  | 154,692                 |                           |                                   | (154,692)           |                  |
| Other income (expense), net  | 6,865                   | (16)                      | 1,932                             |                     | 8,781            |
| Income before income taxes   | 23,924                  | 229,384                   | 14,513                            | (154,692)           | 113,129          |
| Provision for (benefit from) income taxes                            | (51,674)                | 83,770                    | 5,435                             |                     | 37,531           |
| <b>Net income</b>  | <b>\$ 75,598</b>        | <b>\$ 145,614</b>         | <b>\$ 9,078</b>                   | <b>\$ (154,692)</b> | <b>\$ 75,598</b> |

(Certain totals may not add due to the effects of rounding)

**Table of Contents**

**INTELSAT CORPORATION AND SUBSIDIARIES**  
**UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS**

**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2007**

(in thousands)

|  | Intelsat<br>Corporation | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations        | Consolidated     |
|--|-------------------------|---------------------------|-----------------------------------|---------------------|------------------|
| <b>Revenue:</b>  |                         |                           |                                   |                     |                  |
| Transponder services, satellite-related services and other           | \$ 634,511              | \$ 536,618                | \$ 35,310                         | \$ (601,741)        | \$ 604,698       |
| Revenue from affiliates  | 158,539                 |                           |                                   |                     | 158,539          |
| <b>Total revenue</b>   | <b>793,050</b>          | <b>536,618</b>            | <b>35,310</b>                     | <b>(601,741)</b>    | <b>763,237</b>   |
| <b>Operating expenses:</b>   |                         |                           |                                   |                     |                  |
| Direct costs of revenue (exclusive of depreciation and amortization) | 653,439                 | 54,049                    | 2,638                             | (601,741)           | 108,385          |
| Costs from affiliates  | 8,170                   | 43,101                    | 1,849                             |                     | 53,120           |
| Selling, general and administrative                                  | 86,852                  | 521                       | 4,582                             |                     | 91,955           |
| Depreciation and amortization  | 26,451                  | 189,485                   | 6,733                             |                     | 222,669          |
| Restructuring and transaction costs                                  | 6,619                   |                           | 96                                |                     | 6,715            |
| Loss on undesignated interest rate swaps                             | 2,760                   |                           |                                   |                     | 2,760            |
| <b>Total operating expenses</b>                                      | <b>784,291</b>          | <b>287,156</b>            | <b>15,898</b>                     | <b>(601,741)</b>    | <b>485,604</b>   |
| <b>Income from operations</b>  | <b>8,759</b>            | <b>249,462</b>            | <b>19,412</b>                     |                     | <b>277,633</b>   |
| Interest expense, net  | 145,435                 | 46,109                    | 3,501                             |                     | 195,045          |
| Subsidiary income  | 141,025                 |                           |                                   | (141,025)           |                  |
| Other income, net  | 1,700                   |                           | 1,364                             |                     | 3,064            |
| <b>Income before income taxes</b>                                    | <b>6,049</b>            | <b>203,353</b>            | <b>17,275</b>                     | <b>(141,025)</b>    | <b>85,652</b>    |
| Provision for (benefit from) income taxes                            | (53,744)                | 74,429                    | 5,174                             |                     | 25,859           |
| <b>Net income</b>  | <b>\$ 59,793</b>        | <b>\$ 128,924</b>         | <b>\$ 12,101</b>                  | <b>\$ (141,025)</b> | <b>\$ 59,793</b> |

(Certain totals may not add due to the effects of rounding)



**Table of Contents****INTELSAT CORPORATION AND SUBSIDIARIES****UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS****FOR THE PERIOD JANUARY 1, 2008 TO JANUARY 31, 2008****(in thousands)**

|   | <b>Intelsat<br/>Corporation</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------------|-----------------------------------|--|---------------------|---------------------|
| Cash flows from operating activities  | \$ 52,767                       | \$                                | \$ 5,233                                   | \$                  | \$ 58,000           |
| Cash flows from investing activities:   |                                 |                                   |  |                     |                     |
| Payments for satellites and other property and equipment (including capitalized interest) | (14,484)                        |                                   |  |                     | (14,484)            |
| Dividends from affiliates   | 5,511                           |                                   |  | (5,511)             |                     |
| Net cash used in investing activities   | (8,973)                         |                                   |  | (5,511)             | (14,484)            |
| Cash flows from financing activities:   |                                 |                                   |  |                     |                     |
| Repayments of long-term debt  | (162,985)                       |                                   |  |                     | (162,985)           |
| Proceeds from revolving credit facilities   | 150,000                         |                                   |  |                     | 150,000             |
| Dividends to shareholder  |                                 |                                   | (5,511)                                    | 5,511               |                     |
| Principal payments on deferred satellite performance incentives                           | (1,246)                         |                                   |  |                     | (1,246)             |
| Net cash used in financing activities   | (14,231)                        |                                   | (5,511)                                    | 5,511               | (14,231)            |
| Effect of exchange rate changes on cash and cash equivalents                              | 59                              |                                   | 4  |                     | 63                  |
| Net change in cash and cash equivalents   | 29,622                          |                                   | (274)                                      |                     | 29,348              |
| Cash and cash equivalents, beginning of period  | 62,593                          |                                   | 19,180                                     |                     | 81,773              |
| Cash and cash equivalents, end of period  | \$ 92,215                       | \$                                | \$ 18,906                                  | \$                  | \$ 111,121          |

(Certain totals may not add due to the effects of rounding)

**Table of Contents****INTELSAT CORPORATION AND SUBSIDIARIES****UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS****FOR THE PERIOD FEBRUARY 1, 2008 TO SEPTEMBER 30, 2008****(in thousands)**

|   | <b>Intelsat<br/>Corporation</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------------|-----------------------------------|--|---------------------|---------------------|
| Cash flows from operating activities:   | \$ 344,148                      | \$ 16                             | \$ 1,684                                   | \$                  | \$ 345,848          |
| Cash flows from investing activities:   |                                 |                                   |  |                     |                     |
| Payments for satellites and other property and equipment (including capitalized interest) | (101,197)                       |                                   |  |                     | (101,197)           |
| Capital contributions to unconsolidated affiliates  | (9,659)                         |                                   |  |                     | (9,659)             |
| Dividend from affiliates  | 5,575                           |                                   |  | (5,575)             |                     |
| Other investing activities  | 4,699                           |                                   |  |                     | 4,699               |
| Net cash used in investing activities   | (100,582)                       |                                   |  | (5,575)             | (106,157)           |
| Cash flows from financing activities:   |                                 |                                   |  |                     |                     |
| Repayments of long-term debt  | (1,253,324)                     |                                   |  |                     | (1,253,324)         |
| Proceeds from issuance of long-term debt  | 1,238,839                       |                                   |  |                     | 1,238,839           |
| Proceeds from revolving credit facility   | 66,101                          |                                   |  |                     | 66,101              |
| Debt issuance costs   | (17,999)                        |                                   |  |                     | (17,999)            |
| Dividend to shareholders  | (65,691)                        |                                   | (5,575)                                    | 5,575               | (65,691)            |
| Advances to affiliates  | (12,000)                        |                                   |  |                     | (12,000)            |
| Repayments of funding of capital expenditures by customer                                 | (30,862)                        |                                   |  |                     | (30,862)            |
| Payment of premium on early retirement of debt  | (12,266)                        |                                   |  |                     | (12,266)            |
| Principal payments on deferred satellite performance incentives                           | (14,857)                        |                                   | (639)                                      |                     | (15,496)            |
| Net cash used in financing activities   | (102,059)                       |                                   | (6,214)                                    | 5,575               | (102,698)           |
| Effect of exchange rate changes on cash and cash equivalents                              | (87)                            | (16)                              | 1,933                                      |                     | 1,830               |
| Net change in cash and cash equivalents   | 141,420                         |                                   | (2,597)                                    |                     | 138,823             |
| Cash and cash equivalents, beginning of period  | 66,043                          |                                   | 18,905                                     |                     | 84,948              |
| Cash and cash equivalents, end of period  | \$ 207,463                      | \$                                | \$ 16,308                                  | \$                  | \$ 223,771          |

(Certain totals may not add due to the effects of rounding)

**Table of Contents****INTELSAT CORPORATION AND SUBSIDIARIES****UNAUDITED CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS****FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2007****(in thousands)**

|   | <b>Intelsat<br/>Corporation</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------------|-----------------------------------|--|---------------------|---------------------|
| Cash flows from operating activities  | \$ (359,604)                    | \$ 700,412                        | \$ 13,124                                  | \$                  | \$ 353,932          |
| Cash flows from investing activities:   |                                 |                                   |  |                     |                     |
| Payments for satellites and other property and equipment (including capitalized interest) | (281,897)                       |                                   |  |                     | (281,897)           |
| Dividends from affiliates   | 9,014                           |                                   |  | (9,014)             |                     |
| Other investing activities  | 2,078                           |                                   |  |                     | 2,078               |
| Net cash used in investing activities   | (270,805)                       |                                   |  | (9,014)             | (279,819)           |
| Cash flows from financing activities:   |                                 |                                   |  |                     |                     |
| Repayments of long-term debt  | 660,266                         | (700,412)                         |  |                     | (40,146)            |
| Debt issuance costs   | (2,172)                         |                                   |  |                     | (2,172)             |
| Dividends to shareholders   | (4,717)                         |                                   | (9,014)                                    | 9,014               | (4,717)             |
| Repayments of funding of capital expenditures by customer                                 | (41,282)                        |                                   |  |                     | (41,282)            |
| Principal payments on deferred satellite performance incentives                           | (10,638)                        |                                   | (250)                                      |                     | (10,888)            |
| Net cash provided by (used in) financing activities                                       | 601,457                         | (700,412)                         | (9,264)                                    | 9,014               | (99,205)            |
| Effect of exchange rate changes on cash and cash equivalents                              | (165)                           |                                   | 1,364                                      |                     | 1,199               |
| Net change in cash and cash equivalents   | (29,117)                        |                                   | 5,224                                      |                     | (23,893)            |
| Cash and cash equivalents, beginning of period  | 134,092                         |                                   | 7,929                                      |                     | 142,021             |
| Cash and cash equivalents, end of period  | \$ 104,975                      | \$                                | \$ 13,153                                  | \$                  | \$ 118,128          |

(Certain totals may not add due to the effects of rounding)

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with our unaudited condensed consolidated financial statements and their notes included elsewhere in this Quarterly Report. The following discussion and analysis relates to periods both prior to and after the completion of the New Sponsors Acquisition, as defined below, which was completed on February 4, 2008. See Forward-Looking Statements for a discussion of factors that could cause our future financial condition and results of operations to be different from those discussed below.*

**Overview**

We operate as a fully integrated subsidiary of Intelsat, Ltd., our indirect parent. We provide service on a global fleet of 26 satellites that are integrated with 27 other satellites owned by other subsidiaries of Intelsat, Ltd. for a combined fleet of 53 satellites that supply video, data and voice connectivity in approximately 200 countries and territories for over 1,800 customers. Our combined company has one of the largest, most flexible and most reliable satellite fleets in the world, which covers over 99% of the world's population. Our satellite fleet is operated via ground facilities used to monitor and control our satellites and is complemented by a terrestrial network of teleports, points of presence and leased fiber links for the provision of our hybrid managed services.

**Impact of the New Sponsors Acquisition Transactions**

On February 4, 2008, Serafina Acquisition Limited (Serafina) completed its acquisition of 100% of the equity ownership of Intelsat Holdings (the New Sponsors Acquisition) for total cash consideration of approximately \$5.0 billion, pursuant to a share purchase agreement (the BC Share Purchase Agreement) among Serafina, Intelsat Holdings, certain shareholders of Intelsat Holdings and Serafina Holdings.

Although the effective date of the New Sponsors Acquisition was February 4, 2008, due to the immateriality of our results of operations for the period between February 1, 2008 and February 4, 2008, we accounted for the New Sponsors Acquisition as if it had occurred on February 1, 2008.

In order to partially finance the New Sponsors Acquisition, Serafina borrowed \$4.96 billion in aggregate principal amount of term loans under a \$2.81 billion senior unsecured bridge loan credit agreement, dated as of February 4, 2008 (the Senior Bridge Loan Credit Agreement), among Serafina, the several lenders party thereto and certain other parties, and a \$2.15 billion senior unsecured payment-in-kind election bridge loan credit agreement, dated as of February 4, 2008 (the PIK Election Bridge Loan Credit Agreement) and, together with the Senior Bridge Loan Credit Agreement (the Bridge Loan Credit Agreements), among Serafina, the several lenders party thereto and certain other parties.

Immediately following the New Sponsors Acquisition, Intelsat (Bermuda), Ltd. (Intelsat Bermuda), our indirect parent, transferred certain of its assets (including all of its direct and indirect ownership interests in Intelsat Intermediate Holding Company, Ltd. (Intermediate Holdco) and Intelsat Corp) and certain of its liabilities and obligations (including its 9 1/4% Senior Notes due 2016, 11 1/4% Senior Notes due 2016, Floating Rate Senior Notes due 2013, Floating Rate Senior Notes due 2015, and its senior unsecured credit facility) to a newly formed direct wholly-owned subsidiary, Intelsat Jackson Holdings, Ltd. (Intelsat Jackson), pursuant to an assignment and assumption agreement (the Intelsat Bermuda Transfer). Following the Intelsat Bermuda Transfer, Intelsat Jackson became the owner of substantially all of Intelsat Bermuda's assets and the obligor with respect to substantially all of Intelsat Bermuda's liabilities and obligations, and Intelsat Bermuda no longer had any rights or obligations with respect to such assets and liabilities.

Immediately after the consummation of the Intelsat Bermuda Transfer, Serafina assigned certain of its assets and liabilities to Intelsat Bermuda (the Serafina Assignment), including Serafina's rights and obligations under the Bridge Loan Credit Agreements and a Commitment Letter, dated as of June 19, 2007, among Serafina, the several lenders party thereto and certain other parties, as amended by the Commitment Letter Amendment, dated as of February 7, 2008 (the Financing Commitment Letter).

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## **Table of Contents**

In connection with the New Sponsors Acquisition, both Intelsat Sub Holdco and we also entered into amendments to our respective existing senior secured credit facilities, which became effective on February 4, 2008. We also borrowed \$150.0 million under a new incremental term loan under our senior secured credit facilities. These amendments and the new term loan are described below under **Liquidity and Capital Resources** **Credit Facility Amendments**.

The New Sponsors Acquisition resulted in a change of control under the indentures governing certain of our outstanding series of notes giving the holders of those notes the right to require us to repurchase such notes at 101% of their principal amount, plus accrued interest to the date of repurchase. During the successor period ended September 30, 2008, we completed each such change of control offer, financing the repurchase through backstop unsecured credit agreement borrowings under the Financing Commitment Letter.

In addition, all outstanding restricted performance shares under the Intelsat Holdings, Ltd. 2005 Share Incentive Plan (the **2005 Share Plan**) vested upon consummation of the New Sponsors Acquisition. Vesting in share-based compensation arrangements (**SCAs**) issued under the 2005 Share Plan doubled if the awardee was still employed on February 4, 2008. The vested SCAs were cancelled in return for cash in an amount equal to the excess of approximately \$400 (the per share price of the transaction) over the exercise price of each share covered. Vested restricted shares (including time and performance vesting shares) were purchased at approximately \$400 per share. In connection with the vesting and modification of these awards, we recorded compensation expense of \$62.7 million during the first quarter of 2008. In connection with the New Sponsors Acquisition, each unvested restricted share of Intelsat Holdings was exchanged for approximately four unvested restricted shares of Intelsat Global (**exchange shares**) and the exchange shares continue to be classified as a liability of Intelsat Global due to certain repurchase features in the 2005 Share Plan. In addition, the vesting periods associated with the unvested Intelsat Holdings restricted shares continued. These exchange share grants continue to be subject to the same repurchase feature as discussed above and thus continue to be deemed not granted under Statement of Financial Accounting Standards (**SFAS**) No. 123R, *Share-Based Payment*.

The New Sponsors Acquisition was accounted for by Intelsat Holdings under the purchase method of accounting in accordance with SFAS No. 141, *Business Combinations*. As a result, the purchase price was preliminarily allocated to the assets acquired and liabilities assumed based on their estimated fair market values at the date of acquisition. In accordance with Topic 5J of the codified SEC Staff Accounting Bulletins, the preliminary purchase accounting adjustments have been **pushed down** and recorded in our condensed consolidated financial statements, which resulted in a new basis of accounting for the **successor period** beginning after the consummation of the New Sponsors Acquisition. Determining fair values required us to make significant estimates and assumptions which may be revised as additional information becomes available. In order to develop estimates of fair values, we considered the following generally accepted valuation approaches: the cost approach, the income approach and the market approach. Our estimates included assumptions about projected growth rates, cost of capital, effective tax rates, tax amortization periods, technology royalty rates and technology life cycles, the regulatory and legal environment, and industry and economic trends. Any final adjustments may change the fair value assigned to the assets acquired and liabilities assumed and could result in a material change.

## **Results of Operations**

### ***Three and Nine Months Ended September 30, 2007, the Three Months Ended September 30, 2008 and the Combined Nine Months Ended September 30, 2008***

As a result of the consummation of the New Sponsors Acquisition, the financial results for the combined nine months ended September 30, 2008 have been separately presented for the **predecessor entity** for the period January 1, 2008 to January 31, 2008 and for the **successor entity** for the period February 1, 2008 to September 30, 2008. As such, the reported results of operations for the three and nine months ended September 30, 2007 are not necessarily comparable to the three months ended September 30, 2008 and the combined nine months ended September 30, 2008, primarily due to higher interest expense resulting from the

**Table of Contents**

acquisition financing and higher depreciation and amortization costs principally due to the fair value adjustments to long-lived assets in connection with the New Sponsors Acquisition. The historical results are not necessarily indicative of results to be expected for any future period.

The following table sets forth our comparative statements of operations for the three months ended September 30, 2007 and 2008, with the increase (decrease) and percentage changes, except those deemed not meaningful ( NM ), between the periods presented:

|  | <b>Predecessor Entity<br/>Three Months Ended<br/>September 30,<br/>2007</b> | <b>Successor Entity<br/>Three Months Ended<br/>September 30,<br/>2008</b> | <b>Increase<br/>(Decrease)</b> | <b>Percentage<br/>Change</b> |
|--|---|---|--------------------------------|------------------------------|
|  | (in thousands, except percentages)  |   |                                |                              |
| <b>Revenue</b>   |   |   |                                |                              |
| Transponder services, satellite-related services and other           | \$ 203,024  | \$ 209,599  | \$ 6,575                       | 3%                           |
| Revenue from affiliates  | 51,183  | 63,242  | 12,059                         | 24                           |
| <b>Total revenue</b>   | <b>254,207</b>  | <b>272,841</b>  | <b>18,634</b>                  | <b>7</b>                     |
| <b>Operating expenses:</b>   |   |   |                                |                              |
| Direct costs of revenue (exclusive of depreciation and amortization) | 34,045  | 40,872  | 6,827                          | 20                           |
| Costs from affiliates  | 20,368  | 26,436  | 6,068                          | 30                           |
| Selling, general and administrative                                  | 26,809  | 26,499  | (310)                          | (1)                          |
| Depreciation and amortization  | 77,270  | 86,769  | 9,499                          | 12                           |
| Restructuring and transaction costs                                  | (104)   |   | 104                            | NM                           |
| Loss on undesignated interest rate swaps                             | 9,488   | 21,301  | 11,813                         | NM                           |
| <b>Total operating expenses</b>                                      | <b>167,876</b>  | <b>201,877</b>  | <b>34,001</b>                  | <b>20</b>                    |
| <b>Income from operations</b>  | <b>86,331</b>   | <b>70,964</b>   | <b>(15,367)</b>                | <b>(18)</b>                  |
| Interest expense, net  | 64,634  | 61,897  | (2,737)                        | (4)                          |
| Other income, net  | 1,478   | 5,433   | 3,955                          | NM                           |
| <b>Income before income taxes</b>                                    | <b>23,175</b>   | <b>14,500</b>   | <b>(8,675)</b>                 | <b>(37)</b>                  |
| Provision for income taxes   | 7,030   | 4,208   | (2,822)                        | (40)                         |
| <b>Net income</b>  | <b>\$ 16,145</b>  | <b>\$ 10,292</b>  | <b>\$ (5,853)</b>              | <b>(36)%</b>                 |

**Table of Contents**

For comparative purposes, we combined the periods from January 1, 2008 to January 31, 2008 and February 1, 2008 to September 30, 2008 in our discussion below, as we believe this combination is useful to provide the reader a period-over-period comparison for purposes of understanding our Management's Discussion and Analysis of Financial Condition and Results of Operations. We believe this combination of results for the predecessor entity and successor entity periods facilitates an investor's understanding of our results of operations for the combined nine months ended September 30, 2008 compared to the nine months ended September 30, 2007. This combination is not a measure in accordance with U.S. GAAP and should not be used in isolation or substituted for the separate predecessor entity and successor entity results.

|  | <b>Predecessor Entity<br/>Period January 1, 2008 to<br/>January 31, 2008</b> | <b>Successor Entity<br/>Period February 1, 2008 to<br/>September 30, 2008<br/>(in thousands)</b> | <b>Combined<br/>Nine Months Ended<br/>September 30, 2008</b> |
|--|--|--|--|
| <b>Revenue:</b>  |  |  |  |
| Transponder services, satellite-related services and other           | \$ 71,026  | \$ 556,625   | \$ 627,651   |
| Revenue from affiliates  | 51,021   | 161,867  | 212,888  |
| <b>Total revenue</b>   | <b>122,047</b>   | <b>718,492</b>   | <b>840,539</b>   |
| <b>Operating expenses:</b>   |  |  |  |
| Direct costs of revenue (exclusive of depreciation and amortization) | 11,152   | 103,145  | 114,297  |
| Costs from affiliates  | 6,858  | 65,748   | 72,606   |
| Selling, general and administrative                                  | 12,117   | 73,226   | 85,343   |
| Depreciation and amortization  | 26,851   | 231,832  | 258,683  |
| Restructuring and transaction costs                                  | 62,675   |  | 62,675   |
| (Gain) loss on undesignated interest rate swaps                      | 11,431   | (18,033)   | (6,602)  |
| <b>Total operating expenses</b>                                      | <b>131,084</b>   | <b>455,918</b>   | <b>587,002</b>   |
| <b>Income (loss) from operations</b>                                 | <b>(9,037)</b>   | <b>262,574</b>   | <b>253,537</b>   |
| Interest expense, net  | 21,224   | 158,226  | 179,450  |
| Other income, net  | 169  | 8,781  | 8,950  |
| <b>Income (loss) before income taxes</b>                             | <b>(30,092)</b>  | <b>113,129</b>   | <b>83,037</b>  |
| Provision for (benefit from) income taxes                            | (10,702)   | 37,531   | 26,829   |
| <b>Net income (loss)</b>   | <b>\$ (19,390)</b>   | <b>\$ 75,598</b>   | <b>\$ 56,208</b>   |

**Table of Contents**

The following table sets forth our comparative statements of operations for the nine months ended September 30, 2007 and the combined nine months ended September 30, 2008, with the increase (decrease) and percentage changes, except those deemed not meaningful, between the periods presented:

|   | Nine<br>Months<br>Ended September 30,<br>2007 | Combined<br>Nine Months<br>Ended September 30,<br>2008<br>(in thousands, except percentages) | Increase<br>(Decrease) | Percentage<br>Change |
|---|---|--|------------------------|----------------------|
| <b>Combined Nine Months Ended September 30, 2008 Compared to Nine Months Ended September 30, 2007</b> |   |  |                        |                      |
| <b>Revenue</b>  |   |  |                        |                      |
| Transponder services, satellite-related services and other  | \$ 604,698                                    | \$ 627,651   | \$ 22,953              | 4%                   |
| Revenue from affiliates   | 158,539                                       | 212,888  | 54,349                 | 34                   |
| Total revenue   | 763,237                                       | 840,539  | 77,302                 | 10                   |
| <b>Operating expenses:</b>  |   |  |                        |                      |
| Direct costs of revenue (exclusive of depreciation and amortization)                                  | 108,385                                       | 114,297  | 5,912                  | 5                    |
| Costs from affiliates   | 53,120  | 72,606   | 19,486                 | 37                   |
| Selling, general and administrative   | 91,955  | 85,343   | (6,612)                | (7)                  |
| Depreciation and amortization   | 222,669                                       | 258,683  | 36,014                 | 16                   |
| Restructuring and transaction costs   | 6,715   | 62,675   | 55,960                 | NM                   |
| (Gain) loss on undesignated interest rate swaps   | 2,760   | (6,602)  | (9,362)                | NM                   |
| Total operating expenses  | 485,604                                       | 587,002  | 101,398                | 21                   |
| Income from operations  | 277,633                                       | 253,537  | (24,096)               | (9)                  |
| Interest expense, net   | 195,045                                       | 179,450  | (15,595)               | (8)                  |
| Other income, net   | 3,064   | 8,950  | 5,886                  | NM                   |
| Income before income taxes  | 85,652  | 83,037   | (2,615)                | (3)                  |
| Provision for income taxes  | 25,859  | 26,829   | 970                    | 4                    |
| Net income  | \$ 59,793                                     | \$ 56,208  | \$ (3,585)             | (6)%                 |

**Income from Operations**

Our income from operations decreased by \$15.4 million for the three months ended September 30, 2008 as compared to the three months ended September 30, 2007. This was primarily due to the following:

a \$6.8 million increase in direct costs of revenue due to increases in revenue resulting from strong performance in sales;

a \$11.8 million decrease in the value of the undesignated interest rate swaps as a result of changes in interest rates; and



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a \$9.5 million increase in depreciation and amortization primarily due to the write-up of our depreciable satellites and amortizable assets to fair value upon the closing of the New Sponsors Acquisition; partially offset by

a \$6.6 million increase in external revenue due to sales to new customers, new business expansion to existing customers, a strong renewal rate and improved contract terms; and

a \$6.0 million net increase under our Master Intercompany Services Agreement ( MISA ) resulting from higher revenue from affiliates of \$12.1 million as a result of higher capacity sales by us to other subsidiaries of Intelsat Holdings, partially offset by higher costs from affiliates of \$6.1 million due to increased services provided to us by other subsidiaries of Intelsat Holdings to support new customer business on recently launched satellites.

**Table of Contents**

Our income from operations decreased by \$24.1 million for the combined nine months ended September 30, 2008 as compared to the nine months ended September 30, 2007. This was primarily due to the following:

a \$36.0 million increase in depreciation and amortization primarily due to the write-up of our depreciable satellites and amortizable assets to fair value upon the closing of the New Sponsors Acquisition; and

a \$56.0 million increase in restructuring and transaction costs, which in 2008 consisted of \$62.7 million of costs related to the sale or cancellation of restricted shares and SCAs upon consummation of the New Sponsors Acquisition; partially offset by

a \$23.0 million increase in external revenue due to sales to new customers, new business expansion to existing customers, a strong renewal rate and improved contract terms;

a \$9.4 million increase in the value of our undesignated interest rate swaps as a result of changes in interest rates; and

a \$34.9 million net increase under our MISA resulting from higher revenue from affiliates of \$54.3 million largely related to the transaction costs associated with the sale and cancellation of restricted shares and SCAs upon consummation of the New Sponsors Acquisition, partially offset by higher costs from affiliates of \$19.5 million due to increased services provided to us by other subsidiaries of Intelsat Holdings to support new customer business on recently launched satellites.

**Revenue**

The following table sets forth our comparative revenue by service type for the three months ended September 30, 2007 and 2008, with the increase (decrease) and percentage changes between the periods presented:

|                                     | <b>Predecessor<br/>Entity<br/>Three Months<br/>Ended September 30,<br/>2007</b> | <b>Successor Entity<br/>Three Months<br/>Ended September 30,<br/>2008</b> | <b>Increase<br/>(Decrease)</b> | <b>Percentage<br/>Change</b> |
|-------------------------------------|---|---|--------------------------------|------------------------------|
|                                     | <i>(in thousands, except percentages)</i>                                       |   |                                |                              |
| Transponder services                | \$ 183,408  | \$ 180,837  | \$ (2,571)                     | (1)%                         |
| Managed services                    | 12,598  | 15,196  | 2,598                          | 21                           |
| Mobile satellite services and other | 7,018   | 13,566  | 6,548                          | 93                           |
| Subtotal                            | 203,024   | 209,599   | 6,575                          | 3                            |
| Revenue from affiliates             | 51,183  | 63,242  | 12,059                         | 24                           |
| Total                               | \$ 254,207  | \$ 272,841  | \$ 18,634                      | 7%                           |

Revenue from non-affiliate, external customers for the three months ended September 30, 2008 increased by \$6.6 million, or 3%, as compared to the three months ended September 30, 2007. Our revenue increased primarily due to expansions and renewals of existing contracts, new business and improved contract terms in both managed services and mobile satellite services and other. By service type, our revenue changed due to the following:

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*Transponder services* a decrease of \$2.6 million due primarily to reduced revenues from Latin American and North American media customers resulting from the consolidation of satellites serving that region, which occurred in the second quarter of 2008.

*Managed services* an increase of \$2.6 million primarily due to a \$1.7 million increase resulting from new business and service expansion in trunking and private line services in North America for network service customers.

*Mobile satellite services and other* an increase of \$6.5 million largely due to revenues from professional technical services performed for satellite operators and other customers of our satellite-related services business in North America.

**Table of Contents**

The following table sets forth our comparative revenue by service type for the nine months ended September 30, 2007, the period January 1, 2008 to January 31, 2008, the period February 1, 2008 to September 30, 2008 and the combined nine months ended September 30, 2008, with the increase and percentage changes between the nine months ended September 30, 2007 and the combined nine months ended September 30, 2008:

|                                     | Predecessor Entity                   |  | Successor Entity Period                |                                      | Combined                           |     | Increase (Decrease) | Percentage Change |
|-------------------------------------|--------------------------------------|--|--|--------------------------------------|------------------------------------|-----|---------------------|-------------------|
|                                     | Nine Months Ended September 30, 2007 | Period January 1, 2008 to January 31, 2008 | February 1, 2008 to September 30, 2008 | Nine Months Ended September 30, 2008 | (in thousands, except percentages) |     |                     |                   |
| Transponder services                | \$ 545,555                           | \$ 64,406                                  | \$ 487,774                             | \$ 552,180                           | \$ 6,625                           | 1%  |                     |                   |
| Managed services                    | 36,004                               | 4,437                                      | 38,445                                 | 42,882                               | 6,878                              | 19  |                     |                   |
| Mobile satellite services and other | 23,139                               | 2,183                                      | 30,406                                 | 32,589                               | 9,450                              | 41  |                     |                   |
| Subtotal                            | 604,698                              | 71,026                                     | 556,625                                | 627,651                              | 22,953                             | 4   |                     |                   |
| Revenue from affiliates             | 158,539                              | 51,021                                     | 161,867                                | 212,888                              | 54,349                             | 34  |                     |                   |
| Total                               | \$ 763,237                           | \$ 122,047                                 | \$ 718,492                             | \$ 840,539                           | \$ 77,302                          | 10% |                     |                   |

Revenue from non-affiliate, external customers for the combined nine months ended September 30, 2008 increased by \$23.0 million, or 4%, as compared to the nine months ended September 30, 2007. Expansions and renewals of existing contracts, new business and improved contract terms contributed to the overall favorable trends. By service type, our revenue increased due to the following:

*Transponder services* an increase of \$6.6 million due primarily to strong growth in network services resulting from new business and service expansions for customers in Latin America, North America and Europe, offset in part by reduced revenues from Latin American media customers resulting from the consolidation of satellites serving that region, which occurred in the second quarter of 2008.

*Managed services* an increase of \$6.9 million primarily due to \$4.3 million in new business and service expansions for North American network services customers using trunking and private line services, and an increase of \$5.2 million in revenues from media customers for managed video services primarily in North America and the Asia Pacific region, partially offset by a \$2.6 million decline in revenue from media customers for occasional use services, primarily in North America.

*Mobile satellite services and other* an increase of \$9.4 million largely due to revenues from professional technical services performed for satellite operators and other customers of our satellite-related services business in North America and Europe.

**Operating Expenses***Direct Costs of Revenue (Exclusive of Depreciation and Amortization)*

Direct costs of revenue increased by \$6.8 million, or 20%, to \$40.9 million for the three months ended September 30, 2008 as compared to the three months ended September 30, 2007. The increase was primarily due to:

an increase of \$5.6 million in cost of sales and fiber expenses related to increased revenues; and

increased office and occupancy expense due to building modification and maintenance programs and higher contract staff expenses.

## **Table of Contents**

Direct costs of revenue increased by \$5.9 million, or 5%, to \$114.3 million for the combined nine months ended September 30, 2008 as compared to the nine months ended September 30, 2007. The increase was primarily due to an increase of \$7.4 million in cost of sales and fiber expenses related to increased revenues.

### *Selling, General and Administrative*

Selling, general and administrative expenses decreased by \$0.3 million, or 1%, to \$26.5 million for the three months ended September 30, 2008 as compared to the three months ended September 30, 2007. The decrease was primarily due to:

a decrease in bad debt expense of \$2.2 million due to improved collections, including the collection of certain customer accounts that had been partially reserved; partially offset by

increases in miscellaneous expenses and professional fees primarily due to refinancing activities as a result of the New Sponsors Acquisition.

Selling, general and administrative expenses decreased by \$6.6 million, or 7%, to \$85.3 million for the combined nine months ended September 30, 2008 as compared to the nine months ended September 30, 2007. The decrease was primarily due to:

a \$5.1 million decrease in staff expenses due to the departure of executive level staff and other staff reductions; and

a \$1.2 million decrease in bad debt expense due to improved collections, including the collection of certain customer accounts that had been partially reserved.

### *Depreciation and Amortization*

Depreciation and amortization expense increased by \$9.5 million, or 12%, to \$86.8 million for the three months ended September 30, 2008 as compared to the three months ended September 30, 2007. This increase was primarily due to:

an increase of \$11.7 million in depreciation and amortization expense primarily attributable to the write-up of our depreciable satellites and amortizable assets to fair value upon the closing of the New Sponsors Acquisition;

an increase of \$6.1 million in depreciation expense resulting from the placement of satellites into service in 2007 and in the second quarter of 2008, primarily our IS-11 and Galaxy 18 satellites; and

an increase of \$2.5 million in depreciation expense related to our ground, building and other assets; partially offset by

a decrease of \$10.7 million in depreciation expense due to satellites becoming fully depreciated in 2008.

Depreciation and amortization expense increased by \$36.0 million, or 16%, to \$258.7 million for the combined nine months ended September 30, 2008 as compared to the nine months ended September 30, 2007. This increase was primarily due to:

an increase of \$28.9 million in depreciation and amortization expense primarily attributable to the write-up of our depreciable satellites and amortizable assets to fair value upon the closing of the New Sponsors Acquisition;

an increase of \$17.8 million in depreciation expense resulting from the placement of satellites into service in 2007 and in the second quarter of 2008, primarily our Galaxy 17, IS-11 and Galaxy 18 satellites; and

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**Table of Contents**

an increase of \$9.8 million in depreciation expense related to our ground, building and other assets; partially offset by

a decrease of \$20.6 million in depreciation expense due to certain satellites becoming fully depreciated in 2008.

***Interest Expense, Net***

Interest expense, net consists of the gross interest expense we incur less the amount of interest we capitalize related to capital assets under construction and less interest income earned during the period. Interest expense, net decreased by \$2.7 million, to \$61.9 million for the three months ended September 30, 2008 as compared to \$64.6 million for the three months ended September 30, 2007. The decrease in interest expense, net was principally due to the following:

a decrease of \$7.1 million due to lower interest rates on our variable rate debt in 2008 as compared to 2007; partially offset by

a decrease of \$5.5 million in capitalized interest expense.

The non-cash portion of total interest expense, net was \$3.2 million for the three months ended September 30, 2008, which included \$2.5 million related to the amortization of discounts associated with a portion of our debt and the amortization of debt issuance costs.

Interest expense, net decreased by \$15.6 million, or 8%, to \$179.5 million for the combined nine months ended September 30, 2008 as compared to \$195.0 million for the nine months ended September 30, 2007. The decrease in interest expense, net was principally due to the following:

a decrease of \$24.9 million due to lower interest rates on our variable rate debt in 2008 as compared to 2007; partially offset by

a decrease of \$11.8 million in capitalized interest expense.

The non-cash portion of total interest expense, net was \$8.6 million for the combined nine months ended September 30, 2008 which included \$6.4 million related to the amortization of discounts associated with a portion of our debt and the amortization of debt issuance costs.

***Other Income, Net***

Other income, net was \$5.4 million for the three months ended September 30, 2008 as compared to \$1.5 million for the three months ended September 30, 2007. The increase of \$3.9 million was primarily related to a \$4.3 million increase in miscellaneous income, including income resulting from a reduction in the amounts we are required to pay under a customer contract as a result of a recent amendment, partially offset by a decrease of \$0.4 million in realized gains on our available-for-sale investments.

Other income, net was \$9.0 million for the combined nine months ended September 30, 2008 as compared to \$3.1 million for the nine months ended September 30, 2007. The increase of \$5.9 million was primarily related to an increase in miscellaneous income of \$4.6 million, including income resulting from a reduction in the amounts we are required to pay under a customer contract as a result of a recent amendment, and increased realized gains on available-for-sale investments of \$0.7 million.

***Provision for Income Taxes***

Our provision for income taxes was \$4.2 million and \$7.0 million for the three months ended September 30, 2008 and the three months ended September 30, 2007, respectively. This decrease was principally due to decreased pre-tax income during the three months ended September 30, 2008.





**Table of Contents**

Our provision for income taxes was \$26.8 million and \$25.9 million for the combined nine months ended September 30, 2008 and the nine months ended September 30, 2007, respectively. Tax expense increased for the combined nine months ended September 30, 2008 due to a reduction in the benefits claimed under the extraterritorial income tax exclusion, offset by the impact of lower pre-tax income.

**EBITDA**

EBITDA consists of earnings before net interest, taxes and depreciation and amortization. EBITDA is a measure commonly used in the fixed satellite services sector and we present EBITDA to enhance understanding of our operating performance. We use EBITDA as one criterion for evaluating our performance relative to that of our peers. We believe that EBITDA is an operating performance measure, and not a liquidity measure, that provides investors and analysts with a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. However, EBITDA is not a measure of financial performance under U.S. GAAP, and our EBITDA may not be comparable to similarly titled measures of other companies. EBITDA should not be considered as an alternative to operating income (loss) or net income (loss), determined in accordance with U.S. GAAP, as an indicator of our operating performance, or as an alternative to cash flows from operating activities, determined in accordance with U.S. GAAP, as an indicator of cash flows, or as a measure of liquidity.

A reconciliation of net income to EBITDA for the three months ended September 30, 2007 and 2008, the nine months ended September 30, 2007 and the combined nine months ended September 30, 2008 is as follows:

|                               | Predecessor<br>Entity<br>Three Months Ended<br>September 30,<br>2007 | Successor Entity<br>Three Months Ended<br>September 30, 2008 | Predecessor<br>Entity<br>Nine Months Ended<br>September 30,<br>2007 | Combined<br>Nine Months Ended<br>September 30,<br>2008 |
|-------------------------------|--|--|---|--|
|                               | (in thousands)   |  | (in thousands)  |  |
| Net income                    | \$ 16,145  | \$ 10,292  | \$ 59,793   | \$ 56,208  |
| Add:                          |  |  |   |  |
| Interest expense, net         | 64,634   | 61,897   | 195,045   | 179,450  |
| Provision for income taxes    | 7,030  | 4,208  | 25,859  | 26,829   |
| Depreciation and amortization | 77,270   | 86,769   | 222,669   | 258,683  |
| EBITDA                        | \$ 165,079   | \$ 163,166   | \$ 503,366  | \$ 521,170   |

**Liquidity and Capital Resources****Cash Flow Items**

|   | Predecessor Entity<br>Nine Months Ended<br>September 30,<br>2007 | Predecessor Entity<br>Period January 1,<br>2008 to<br>January 31,<br>2008 | Successor Entity<br>Period February 1,<br>2008 to<br>September 30, 2008 | Combined<br>Nine Months Ended<br>September 30,<br>2008 |
|---|--|---|---|--|
|   | (in thousands)   |   |   |  |
| Net cash provided by operating activities | \$ 353,932   | \$ 58,000   | \$ 345,848  | \$ 403,848   |
| Net cash used in investing activities     | (279,819)  | (14,484)  | (106,157)   | (120,641)  |
| Net cash used in financing activities     | (99,205)   | (14,231)  | (102,698)   | (116,929)  |
| Net change in cash and cash equivalents   | (23,893)   | 29,348  | 138,823   | 168,171  |

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## **Table of Contents**

### *Net Cash Provided by Operating Activities*

Net cash provided by operating activities of \$403.8 million for the combined nine months ended September 30, 2008 reflected an increase of \$49.9 million as compared to the nine months ended September 30, 2007. The improved cash flows from operating activities resulted from higher net income excluding non-cash items, an increase in deferred revenue due to an increase in customer payments received in advance of services rendered, largely for satellite-related services, and an increase in taxes payable and deferred taxes. The improvements were partially offset by increased payments to our affiliates related to capacity services and marketing support.

### *Net Cash Used in Investing Activities*

Net cash used in investing activities decreased by \$159.2 million to \$120.6 million for the combined nine months ended September 30, 2008 as compared to the nine months ended September 30, 2007. This decrease was due to lower capital expenditures of \$166.2 million associated with fewer satellites under construction during 2008 as compared to 2007, partially offset by a \$9.7 million capital contribution to our Horizons Satellite Holdings, LLC joint venture.

### *Net Cash Used in Financing Activities*

Net cash used in financing activities was \$116.9 million for the combined nine months ended September 30, 2008 as compared to net cash used in financing activities of \$99.2 million for the nine months ended September 30, 2007. Cash used in financing activities included repayment of \$1.4 billion of long-term debt, dividends paid during the combined nine months ended September 30, 2008 of \$65.7 million and advances made to our direct parent in the amount of \$12.0 million, partially offset by \$1.4 billion in proceeds received from a refinancing of debt in conjunction with the New Sponsors Acquisition Transactions and related change of control offers and \$66.1 million in borrowings under our senior secured revolving credit facility.

### *Long-Term Debt*

Intelsat is a highly leveraged company and, in connection with the consummation of the New Sponsors Acquisition, Intelsat has become a significantly more highly leveraged company, which will result in a significant increase in its interest expense in future periods.

### *New Sponsors Acquisition Financing*

In connection with the New Sponsors Acquisition, our pre-acquisition long-term debt was revalued to fair value as of the effective date of the transaction, resulting in a net decrease of \$30.1 million to the carrying value of the debt. This net difference between the fair value and par value of the debt is being amortized as an increase to interest expense over the remaining term of the related debt, using the effective interest method.

### *Credit Facility Amendments*

On January 25, 2008, we entered into Amendment No. 2 to our Amended and Restated Credit Agreement (the Intelsat Corp Amended and Restated Credit Agreement ), which became effective upon the consummation of the New Sponsors Acquisition and amended and modified the Intelsat Corp Amended and Restated Credit Agreement to, among other things:

- (a) change the applicable margin (i) on Above Bank Rate ( ABR ) loans that are term loans to a rate of 1.5% per annum, (ii) on London Interbank Offered Rate ( LIBOR ) loans that are term loans to a rate of 2.5% per annum, (iii) on ABR loans that are revolving credit loans or swing line loans to a rate of between 1.5% and 1.875%, and (iv) on LIBOR loans that are revolving credit loans or swing line loans to a rate of between 2.5% and 2.875%;

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**Table of Contents**

- (b) reduce the size of the revolving facility by \$75.0 million and add a \$75.0 million incremental revolving credit facility provision;
- (c) require the payment of a prepayment premium for prepayments of term loans prior to February 4, 2011 (with respect to Tranche B-2-A Term Loans) or February 14, 2010 (with respect to Tranche B-2-B Term Loans);
- (d) make certain changes permitting the New Sponsors Acquisition; and
- (e) add a financial maintenance covenant requiring compliance with a Consolidated Secured Debt to Consolidated EBITDA Ratio (as defined in the Intelsat Corp Amended and Restated Credit Agreement) of less than or equal to 4.5 to 1.0.

On February 4, 2008, in connection with the New Sponsors Acquisition, we also executed a Joinder Agreement by and among us, the several lenders party thereto and certain other parties, to the Intelsat Corp Amended and Restated Credit Agreement pursuant to which we incurred an additional \$150.0 million in aggregate principal amount of Tranche B-2 Term Loan.

***Debt Repayment***

On January 15, 2008, we repaid at maturity our \$150.0 million 6<sup>3</sup>/<sub>8</sub>% Senior Notes due 2008 using funds borrowed under the revolving credit facility portion of our senior secured credit facilities. On February 4, 2008, we used the proceeds of our incremental Tranche B-2 Term Loan to repay this \$150.0 million revolver borrowing.

***Change of Control Offers***

The New Sponsors Acquisition resulted in a change of control under the indentures governing certain of our outstanding series of notes, giving the holders of these notes the right to require us to repurchase such notes at 101% of their principal amount, plus accrued interest to the date of repurchase. During the successor period ended September 30, 2008, we completed each such change of control offer, financing the repurchase through borrowings under the Financing Commitment Letter.

The following principal amounts were tendered and repurchased in the change of control offers:

\$651.6 million of our 9% Senior Notes due 2014; and

\$575.0 million of our 9% Senior Notes due 2016.

***Debt Refinancing***

On July 18, 2008, we repaid \$658.1 million of borrowings under a backstop senior unsecured credit agreement due 2014 and \$580.7 million of borrowings under a backstop senior unsecured credit agreement due 2016 with the proceeds of an offering of \$658.1 million of our 9<sup>1</sup>/<sub>4</sub>% Senior Notes due 2014 and \$580.7 million of our 9<sup>1</sup>/<sub>4</sub>% Senior Notes due 2016 (collectively, the New Intelsat Corp Senior Notes ).

***Senior Secured Revolving Credit Facilities***

In September 2008, we borrowed \$66.1 million under the revolver portion of our senior secured credit facilities. We invested the funds in cash equivalents and short term deposits. We believe that the revolver borrowing was prudent in light of recent disruptions to the credit markets, and reflects our continuing

**Table of Contents**

conservative stance with respect to cash management. As of September 30, 2008, we had aggregate outstanding letters of credit of \$2.1 million under the revolver portion of our senior secured credit facilities. Under the terms of the credit agreement governing our senior secured credit facilities, we had \$106.8 million (net of standby letters of credit) of availability remaining under our senior secured credit facilities at that date. One of the lenders under our revolving credit facilities, representing approximately 12% of the aggregate lender commitments under these facilities, did not provide any funds in response to our September 2008 revolver borrowing request.

***Intelsat Corp Adjusted EBITDA***

In addition to EBITDA, which is calculated as set forth in Results of Operations, we calculate a measure called Intelsat Corp Adjusted EBITDA, based on the term Consolidated EBITDA, as defined in the Intelsat Corp Amended and Restated Credit Agreement. Intelsat Corp Adjusted EBITDA consists of EBITDA as adjusted to exclude or include certain unusual items, certain other operating expense items and other adjustments permitted in calculating covenant compliance under the credit agreement governing our senior secured credit facility as described in the table and related footnotes below. Intelsat Corp Adjusted EBITDA as presented below is calculated only with respect to Intelsat Corp and its subsidiaries. Intelsat Corp Adjusted EBITDA is a material component of certain ratios used in the Intelsat Corp Amended and Restated Credit Agreement, such as the secured net debt leverage ratio and the total leverage ratio. Under the credit agreement, as described in the table and related footnotes below, we must maintain a secured net debt leverage ratio not greater than 4.25 to 1.00, at the end of each fiscal quarter, and generally may not incur additional indebtedness (subject to certain exceptions) if the total leverage ratio calculated on a pro forma basis at the time of incurrence would exceed 6.75 to 1.00.

We believe that the inclusion of Intelsat Corp Adjusted EBITDA in this Quarterly Report is appropriate to provide additional information to investors about the calculation of certain covenants in the Intelsat Corp Amended and Restated Credit Agreement as mentioned above. We believe that some investors may use Intelsat Corp Adjusted EBITDA to evaluate our liquidity and financial condition. Intelsat Corp Adjusted EBITDA is not a measure of financial performance under U.S. GAAP, and our Intelsat Corp Adjusted EBITDA may not be comparable to similarly titled measures of other companies. Our Intelsat Corp Adjusted EBITDA should not be considered as an alternative to operating income (loss) or net income (loss), determined in accordance with U.S. GAAP, as an indicator of our operating performance, or as an alternative to cash flows from operating activities, determined in accordance with U.S. GAAP, as an indicator of cash flows, or as a measure of liquidity.

**Table of Contents**

The following table sets forth a reconciliation of net cash provided by operating activities to net income to EBITDA to Intelsat Corp Adjusted EBITDA for the periods indicated. All periods presented are in accordance with the Intelsat Corp Amended and Restated Credit Agreement.

|   | Nine<br>Months<br>Ended September 30,<br>2007 | Combined (1)<br>Nine Months<br>Ended September 30,<br>2008 |
|---|---|--|
|   | (in thousands)                                |  |
| <b>Reconciliation of net cash provided by operating activities to net income:</b> |   |  |
| Net cash provided by operating activities   | \$ 353,932                                    | \$ 403,848   |
| Depreciation and amortization   | (222,669)                                     | (258,683)  |
| Provision for doubtful accounts   | (2,859)                                       | (1,617)  |
| Foreign currency transaction gain   | 1,199   | 1,893  |
| Deferred income taxes   | (20,624)                                      | 27,678   |
| Loss on disposal of assets  | (265)   | (58)   |
| Share-based compensation expense  | (303)   | (61,957)   |
| Amortization of bond discount and issuance costs                                  | (2,890)                                       | (8,630)  |
| Gain (loss) on undesignated interest rate swaps                                   | (9,654)                                       | 18,347   |
| Other non-cash items  | 481   | (144)  |
| Changes in operating assets and liabilities                                       | (36,555)                                      | (64,469)   |
| <b>Intelsat Corp net income</b>   | <b>59,793</b>                                 | <b>56,208</b>  |
| <b>Add:</b>   |   |  |
| Interest expense, net   | 195,045                                       | 179,450  |
| Provision for income taxes  | 25,859  | 26,829   |
| Depreciation and amortization   | 222,669                                       | 258,683  |
| <b>EBITDA</b>   | <b>503,366</b>                                | <b>521,170</b>   |
| <b>Reconciliation of EBITDA to Intelsat Corp Adjusted EBITDA:</b>                 |   |  |
| <b>Add:</b>   |   |  |
| Restructuring and transaction costs (2)   | 6,715   | 62,675   |
| (Gain) loss on undesignated interest rate swap (3)                                | 2,760   | (6,602)  |
| Non-recurring and other non-cash items (4)  | 10,311  | 15,642   |
| <b>Intelsat Corp Adjusted EBITDA</b>  | <b>\$ 523,152</b>                             | <b>\$ 592,885</b>  |

- (1) As a result of the consummation of the New Sponsors Acquisition, the financial results for the nine months ended September 30, 2008 have been presented separately for the predecessor entity for the period January 1, 2008 to January 31, 2008 and for the successor entity for the period February 1, 2008 to September 30, 2008. For comparative purposes, we combined the periods from January 1, 2008 to January 31, 2008 and February 1, 2008 to September 30, 2008, as we believe this combination is useful to provide the reader a more accurate comparison. This combination is not a U.S. GAAP measure and it is provided to enhance the reader's understanding of the results of operations for the periods presented.
- (2) Reflects restructuring costs incurred in connection with the Intelsat Acquisition Transactions and transaction costs related to the New Sponsors Acquisition Transactions.
- (3) Represents the changes in the fair value of the undesignated interest rate swaps, which are recognized in operating income.
- (4) For the nine months ended September 30, 2007, non-recurring and other non-cash items primarily consisted of \$11.3 million of non-recurring integration costs, \$2.6 million of Horizons lease expense and \$0.1 million of gain on disposal of property and equipment, partially offset by \$2.8 million of non-cash amortization related to a fair value adjustment and \$0.9 million of other non-cash items. For the combined nine months ended September 30, 2008, non-recurring and other non-cash items primarily consisted of \$10.9 million of

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non-recurring integration and other costs and \$6.7 million of expense for services on the Horizons-1 and Horizons-2 satellites, partially offset by other non-recurring items.

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## **Table of Contents**

### ***Funding Sources and Uses***

We are a highly leveraged company and have incurred significant debt over the last three years, which has resulted in a large increase in our obligations related to debt service, including increased interest expense. In the next twelve months, other than the impact of the New Sponsors Acquisition Transactions, we expect our most significant cash outlays to be for debt service requirements on our outstanding debt and capital expenditures, as described below in Capital Expenditures. We intend to fund these payment requirements through cash on hand, cash provided by operating activities, borrowings under our senior secured credit facilities and intercompany borrowings.

As of September 30, 2008, we had outstanding letters of credit of \$2.1 million and had borrowed \$66.1 million under the revolver portion of our senior secured credit facilities. Under the terms of the credit agreements governing both Intelsat Sub Holdco's senior secured credit facilities and our amended and restated senior secured credit facilities, the ability of each company to borrow under its respective revolving credit facility is subject to compliance by each company's indirect parent, Intelsat, Ltd., with a senior secured debt covenant included in the indenture governing Intelsat, Ltd.'s outstanding senior notes. As a result, under certain circumstances, we may not be able to borrow up to the full amount of borrowing availability under our revolving credit facility if Intelsat Sub Holdco has certain amounts outstanding under its revolving senior secured credit facilities. The remaining availability under our revolving senior secured credit facilities at September 30, 2008 was \$106.8 million (net of standby letters of credit).

### ***Contracted Backlog***

We have historically had and currently have a substantial backlog, which provides some assurance regarding our future revenue expectations. Backlog is our expected future revenue under customer contracts, and includes both cancelable and non-cancelable contracts, although 97% of our backlog related to contracts that either were non-cancelable or had substantial termination penalties. Our backlog was approximately \$4.5 billion and \$4.6 billion as of December 31, 2007 and September 30, 2008, respectively. This backlog reduces the volatility of our net cash provided by operating activities more than would be typical for a company outside our industry.

### ***Satellite Construction and Launch Obligations***

As of September 30, 2008, we had \$53.7 million of expenditures remaining under existing satellite construction contracts and satellite launch contracts. Satellite launch and in-orbit insurance contracts related to future satellites to be launched are cancelable up to thirty days prior to the satellite's launch. As of September 30, 2008, we did not have any non-cancelable commitments related to existing launch insurance or in-orbit insurance contracts for satellites to be launched.

### ***Satellite Health***

On June 29, 2008, Intelsat's Galaxy 26 satellite experienced a sudden and unexpected electrical distribution anomaly causing a loss of a substantial portion of the satellite power generating capability and resulting in the interruption of some of the customer services on the satellite. In accordance with Intelsat's existing satellite anomaly contingency plans, Intelsat restored the service for most Galaxy 26 customers on satellites within the Intelsat fleet, including for some of them on Galaxy 26, of which certain transponders continue to operate normally.

Intelsat established a failure review board with Space Systems/Loral, Inc., the manufacturer of the Galaxy 26 satellite, to identify the cause of the problem. The failure review board concluded that the failure on the Galaxy 26 satellite was the result of a design flaw similar to the flaw which caused the anomaly on the Galaxy 27 satellite in November 2004. This design flaw exists on three of our combined company's satellites - Galaxy 26, Galaxy 27 and IS-8. Intelsat currently believes that the Galaxy 26 satellite anomaly will not result in the acceleration of capital expenditures for a replacement of the Galaxy 26 satellite.



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**Table of Contents*****Capital Expenditures***

Our capital expenditures depend on our business strategies and reflect our commercial responses to opportunities and trends in our industry. Our actual capital expenditures may differ from our expected capital expenditures if, among other things, we enter into any currently unplanned strategic transactions. Levels of capital spending from one year to the next are also influenced by the nature of the satellite life cycle and by the capital-intensive nature of the satellite industry. For example, we incur significant capital expenditures during the years in which satellites are under construction. We typically procure a new satellite within a timeframe that would allow the satellite to be deployed at least one year prior to the end of the service life of the satellite to be replaced. As a result, we frequently experience significant variances in our capital expenditures from year to year.

Payments for satellites and other property and equipment during the combined nine months ended September 30, 2008 were \$115.7 million. Payments for satellites and other property and equipment exclude funds paid for deposits on future satellites and launches that are included as a part of other assets and capitalized as construction progresses.

On May 21, 2008, we successfully launched our Galaxy 18 satellite into orbit. This satellite operates from 123° west longitude and serves programmers, government and corporate broadband customers in the continental United States, Alaska, Hawaii and Puerto Rico. The satellite entered into service during June 2008.

We expect our 2008 total capital expenditures to range from approximately \$130 million to \$160 million. We intend to fund our capital expenditure requirements through cash on hand, cash provided from operating activities and, if necessary, borrowings under the revolving facilities of our senior secured credit facilities and intercompany borrowings.

***Disclosures about Market Risk***

See Item 3 Quantitative and Qualitative Disclosures About Market Risk.

***Off-Balance Sheet Arrangements***

On August 1, 2005, we formed a second joint investment with JSAT International ( JSAT ) that built and launched a Ku-band satellite in December 2007 to operate at 74.05 ° west longitude ( Horizons-2 ). The Horizons-2 satellite was placed into service in February 2008. The satellite supports digital video, high-definition television and internet protocol-based content distribution networks to broadband Internet and satellite news gathering services in the United States. The total future joint investment in Horizons-2 is expected to be \$166.6 million as of September 30, 2008, of which each of the joint venture partners is required to fund their 50% share beginning in March 2008.

In connection with our investment in Horizons-2, we entered into a capital contribution and subscription agreement in August 2005, which requires us to fund our 50% share of the amounts due under Horizons-2 's loan agreement with a third-party lender. Pursuant to this agreement, we made contributions of \$3.6 million and \$6.1 million in March 2008 and September 2008, respectively. We have entered into a security and pledge agreement with the lender and pursuant to this agreement, granted a security interest in our contribution obligation to the lender. Therefore, we have recorded this obligation as an indirect guarantee in accordance with Financial Accounting Standards Board ( FASB ) Interpretation No. 45 (as amended), *Guarantor 's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*. We have recorded a liability of \$15.3 million and \$12.2 million within accrued liabilities as of December 31, 2007 and September 30, 2008, and a liability of \$67.7 million and \$58.6 million within other long-term liabilities as of December 31, 2007 and September 30, 2008, respectively, in the accompanying condensed consolidated balance sheets.

We do not have any other significant off-balance sheet arrangements that have, or are reasonably likely to have, a current or future material effect on our financial condition, results of operations or liquidity.

**Table of Contents*****New Accounting Pronouncements***

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* ( SFAS No. 157 ), which is intended to increase consistency and comparability in fair value measurements by defining fair value, establishing a framework for measuring fair value and expanding disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued in fiscal years beginning after November 15, 2007. In February 2008, the FASB issued FASB Staff Position ( FSP ) No. FAS 157-2, *Effective Date of FASB Statement No. 157*, which deferred the effective date of SFAS No. 157 to fiscal years beginning after November 15, 2008 for certain nonfinancial assets and liabilities. Examples of nonfinancial assets and liabilities to which the deferral would apply to us include (i) those acquired in a business combination and (ii) goodwill, indefinite-lived intangible assets and long-lived assets measured at fair value for impairment testing. Effective January 1, 2008, we adopted SFAS No. 157 for financial assets and liabilities recognized at fair value. The partial adoption of SFAS No. 157 for financial assets and liabilities did not have a material impact on our condensed consolidated financial statements.

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* ( SFAS No. 158 ). SFAS No. 158 requires companies to recognize in their balance sheets the funded status of pension and other postretirement benefit plans. Previously unrecognized items under SFAS No. 87, *Employers' Accounting for Pensions*, and SFAS No. 106, *Employers' Accounting for Postretirement Benefits Other Than Pensions*, will now be recognized as a component of accumulated other comprehensive income (loss), net of applicable income tax effects. In addition, the measurement date (the date at which plan assets and the benefit obligation are measured) is required to be our fiscal year end. As more fully described in Note 4 Retirement Plans and Other Retiree Benefits of our consolidated financial statements, we adopted the recognition provisions of SFAS No. 158 effective December 31, 2007, and adopted the measurement date provisions during the first quarter of 2008.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* ( SFAS No. 159 ). This statement permits companies to choose to measure many financial assets and liabilities at fair value. Unrealized gains and losses on items for which the fair value option has been elected are reported in earnings. SFAS No. 159 became effective for us beginning on January 1, 2008. The adoption of SFAS No. 159 in the first quarter of 2008 did not impact our condensed consolidated financial statements since we have not elected to apply the fair value option to any of our eligible financial instruments.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* ( SFAS No. 141R ). SFAS No. 141R requires an acquirer to recognize the assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree at the acquisition date, at their fair values as of that date. SFAS No. 141R is effective for fiscal years beginning on or after December 15, 2008. SFAS No. 141R is to be applied prospectively, with early adoption prohibited. We will adopt SFAS No. 141R upon its effective date as appropriate for any future business combinations.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements* ( SFAS No. 160 ). SFAS No. 160 clarifies that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated financial statements. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008, with early adoption prohibited. SFAS No. 160 is to be applied prospectively except for its presentation and disclosure requirements for existing minority interests, which require retroactive application. We are currently evaluating the requirements of SFAS No. 160 and the impact, if any, on our consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities* ( SFAS No. 161 ). SFAS No. 161 is intended to improve financial reporting by requiring transparency about the location and amounts of derivative instruments in an entity's financial statements; how derivative instruments and related hedged items are accounted for under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities* ( SFAS No. 133 ); and how derivative instruments and related hedged items

**Table of Contents**

affect an entity's financial position, financial performance and cash flows. SFAS No. 161 is effective for us in the first quarter of 2009. We are currently evaluating the requirements of SFAS No. 161 and the impact, if any, on our consolidated financial statements.

In April 2008, the FASB issued FSP No. FAS 142-3, *Determination of the Useful Life of Intangible Assets* ( FSP No. SFAS 142-3 ). FSP No. SFAS 142-3 amends the factors that an entity should consider in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets* ( SFAS No. 142 ). FSP No. SFAS 142-3 requires an entity to consider its own historical experience in renewing or extending similar arrangements or, in the absence of that experience, consider the assumptions that market participants would use regarding a renewal or extension, adjusted for entity-specific factors. The intent of FSP No. SFAS 142-3 is to improve consistency between the useful life of a recognized asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141R. Additionally, FSP No. SFAS 142-3 requires expanded disclosures regarding an entity's intangible assets. The guidance in FSP No. SFAS 142-3 for determining the useful life of a recognized intangible asset is to be applied prospectively to intangibles acquired after the effective date. The disclosure requirements, however, must be applied prospectively to all intangibles recognized as of, and subsequent to, the effective date. FSP No. SFAS 142-3 is effective for us in the first quarter of 2009. We are currently evaluating the requirements of FSP No. SFAS 142-3 and the impact, if any, on our consolidated financial statements.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are primarily exposed to the market risk associated with unfavorable movements in interest rates and foreign currencies. The risk inherent in our market risk sensitive instruments and positions is the potential loss arising from adverse changes in those factors.

*Interest Rate Risk*

The satellite communications industry is a capital intensive, technology driven business. We are subject to interest rate risk primarily associated with our borrowings. Interest rate risk is the risk that changes in interest rates could adversely affect earnings and cash flows. Specific interest rate risks include the risk of increasing interest rates on short-term debt; the risk of increasing interest rates for planned new fixed rate long-term financings; and the risk of increasing interest rates for planned refinancings using long-term fixed rate debt.

Approximately 39%, or \$1.4 billion, of our debt as of September 30, 2008 was fixed-rate debt, excluding interest rate swaps. While changes in interest rates impact the fair value of this debt, there is no impact to earnings or cash flows because we intend to hold these obligations to maturity unless market and other conditions are favorable.

As of September 30, 2008, we held interest rate swaps with an aggregate notional amount of \$1.9 billion with maturities ranging from 2010 to 2013. These swaps were entered into to economically hedge the variability in cash flow on a portion of the floating-rate term loans under our senior secured credit facilities. On a quarterly basis, we receive a floating rate of interest equal to the three-month LIBOR and pay a fixed rate of interest. On September 30, 2008, the rate we would pay averaged 4.0% and the rate we would receive averaged 2.8%.

In addition, certain of these swaps contain options covering a notional amount of \$717.0 million that would effectively permit us to terminate the underlying swaps on March 14, 2011, prior to the stated maturity of March 14, 2013. If we exercise the options, the cash flows (excluding accrued and unpaid interest) for the underlying swap and those from the options are expected to offset one another.

These interest rate swaps and options have not been designated for hedge accounting treatment in accordance with SFAS No. 133, as amended and interpreted, and the changes in fair value of these instruments will be recognized in earnings during the period of change. Assuming a one percentage point decrease in the prevailing forward yield curve, the fair value of the interest rate swap asset would decrease to a liability of approximately \$60.4 million and the fair value of the options would increase to an asset of approximately \$10.6 million.

## **Table of Contents**

We perform interest rate sensitivity analyses on our variable rate debt, including interest rate swaps, and cash and cash equivalents. These analyses indicate that a one percentage point change in interest rates would have an annual pre-tax impact of \$0.1 million on our condensed consolidated statements of operations and cash flows as of September 30, 2008. While our variable-rate debt may impact earnings and cash flows as interest rates change, it is not subject to changes in fair values.

### *Foreign Currency Risk*

We do not currently use foreign currency derivatives to hedge our foreign currency exposures. There have been no material changes to our foreign currency exposures as discussed in our Annual Report on Form 10-K for the year ended December 31, 2007.

## **Item 4T. Controls and Procedures**

### ***Disclosure Controls and Procedures***

Disclosure controls and procedures are controls and procedures that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended (the Exchange Act) is recorded, processed, summarized and timely reported as provided in Securities and Exchange Commission rules and forms. Internal control over financial reporting is a process designed by, or under the supervision of, our principal executive and principal financial officers, or persons performing similar functions, and effected by our board of directors, management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with United States generally accepted accounting principles. We periodically review the design and effectiveness of our disclosure controls and procedures worldwide, including compliance with various laws and regulations that apply to our operations. We make modifications to improve the design and effectiveness of our disclosure controls and procedures, and may take other corrective action, if our reviews identify a need for such modifications or actions. In designing and evaluating the disclosure controls and procedures, we recognize that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

We carried out an evaluation, under the supervision and with the participation of our management, including our principal executive and financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) as of September 30, 2008. Based upon that evaluation, our principal executive and financial officer concluded that our disclosure controls and procedures were effective as of September 30, 2008.

### ***Changes in Internal Control over Financial Reporting***

#### *Elimination of Prior Period Material Weakness in Internal Control over Financial Reporting*

Due to a material weakness in our internal control over financial reporting, our principal executive and financial officer concluded that as of June 30, 2008 our internal control over financial reporting was not effective. We implemented remedial steps during the third quarter of 2008 and, as of September 30, 2008, we remediated the material weakness in our internal control over financial reporting that had existed at June 30, 2008.

During the third quarter of 2007, we began the implementation of a new financial consolidation system which was fully integrated into our financial reporting process during the first three quarters of 2008. We have reviewed the system as it was implemented and the controls affected by the implementation of the new system, and have made appropriate changes to the affected internal controls.

Other than as discussed above, no other changes occurred in our internal control over financial reporting during the three months ended September 30, 2008 that have materially affected, or are reasonably likely to materially affect, internal control over financial reporting.

**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

We are subject to litigation in the normal course of business, but management does not believe that the resolution of any pending proceedings would have a material adverse effect on our financial position or results of operations.

**Item 1A. Risk Factors**

No material changes in the risks related to our business have occurred since we filed our Annual Report on Form 10-K for the year ended December 31, 2007.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

**Item 3. Defaults upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 5. Other Information**

None.

**Table of Contents**

**Item 6. Exhibits**

| <b>Exhibit No.</b> | <b>Document Description</b>   |
|--------------------|---|
| 4.1                | Indenture for the 9 1/4% Senior Notes due 2014, dated as of July 18, 2008, by and among Intelsat Corporation, as Issuer, the subsidiary guarantors named therein and Wells Fargo Bank, National Association, as Trustee (including the forms of Notes) (incorporated by reference to Exhibit 4.1 of Intelsat Corporation's Report on Form 8-K, File No. 0-22531, filed on July 22, 2008).   |
| 4.2                | Indenture for the 9 1/4% Senior Notes due 2016, dated as of July 18, 2008, by and among Intelsat Corporation, as Issuer, the subsidiary guarantors named therein and Wells Fargo Bank, National Association, as Trustee (including the forms of Notes) (incorporated by reference to Exhibit 4.2 of Intelsat Corporation's Report on Form 8-K, File No. 0-22531, filed on July 22, 2008).   |
| 4.3                | Registration Rights Agreement, dated as of July 18, 2008, among Intelsat Corporation, the subsidiary guarantors named therein, and Credit Suisse Securities (USA) LLC, Morgan Stanley & Co. Incorporated and Banc of America Securities LLC as Representatives of the Initial Purchasers named therein (incorporated by reference to Exhibit 4.3 of Intelsat Corporation's Report on Form 8-K, File No. 0-22531, filed on July 22, 2008). |
| 4.4                | Fourth Supplemental Indenture, dated as of July 15, 2008, among Intelsat Satellite Galaxy 18, Inc., Intelsat Corporation and Wells Fargo Bank, National Association, as trustee (incorporated by reference to Exhibit 4.7 of Intelsat, Ltd.'s Quarterly Report on Form 10-Q for the period ended September 30, 2008, File No. 000-50262, filed on November 13, 2008).   |
| 4.5                | Supplemental Indenture, dated as of July 15, 2008, among Intelsat Satellite Galaxy 18, Inc., Intelsat Corporation, the other Guarantors party thereto and The Bank of New York Mellon, as trustee (incorporated by reference to Exhibit 4.8 of Intelsat, Ltd.'s Quarterly Report on Form 10-Q for the period ended September 30, 2008, File No. 000-50262, filed on November 13, 2008).   |
| 31.1               | Certification of Chief Executive Officer and Acting Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*   |
| 32.1               | Certification of Chief Executive Officer and Acting Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*  |

\* Filed or furnished herewith

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 13, 2008

INTELSAT CORPORATION

By

*/s/ DAVID MCGLADE*  
**David McGlade**

**Chief Executive Officer and**

**Acting Chief Financial Officer**