

C H ROBINSON WORLDWIDE INC

Form 10-Q

August 09, 2010

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## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 10-Q

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2010**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_**

**Commission File Number 000-23189**

## **C.H. ROBINSON WORLDWIDE, INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**41-1883630**  
(I.R.S. Employer  
Identification No.)

**14701 Charlson Road, Eden Prairie, Minnesota**  
(Address of principal executive offices)

**55347**  
(Zip Code)

**(952) 937-8500**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 3, 2010, the number of shares outstanding of the registrant's Common Stock, par value \$.10 per share, was 165,863,946.

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**C.H. ROBINSON WORLDWIDE, INC.**

**FORM 10-Q**

**For the Quarter Ended June 30, 2010**

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## Condensed Consolidated Balance Sheets

(In thousands, except per share data)

(unaudited)

|  | June 30,<br>2010 | December 31,<br>2009 |
|--|------------------|----------------------|
| <b>ASSETS</b>  |                  |                      |
| Current assets:  |                  |                      |
| Cash and cash equivalents  | \$ 166,125       | \$ 337,308           |
| Available-for-sale securities  | 49,397           | 48,310               |
| Receivables, net of allowance for doubtful accounts of \$29,494 and \$30,651   | 1,150,283        | 885,543              |
| Deferred tax asset   | 3,151            | 6,454                |
| Prepaid expenses and other   | 41,900           | 29,654               |
| Total current assets   | 1,410,856        | 1,307,269            |
| Property and equipment, net  | 115,438          | 117,699              |
| Goodwill   | 357,094          | 361,666              |
| Intangible and other assets, net   | 30,044           | 33,192               |
| Deferred tax asset   | 8,462            | 14,422               |
| Total assets   | \$ 1,921,894     | \$ 1,834,248         |
| <b>LIABILITIES AND STOCKHOLDERS' INVESTMENT</b>  |                  |                      |
| Current liabilities:   |                  |                      |
| Accounts payable and outstanding checks  | \$ 697,375       | \$ 606,514           |
| Accrued expenses:  |                  |                      |
| Compensation and profit-sharing contribution   | 55,193           | 90,855               |
| Other accrued liabilities  | 39,605           | 34,438               |
| Total current liabilities  | 792,173          | 731,807              |
| Long term liabilities:   |                  |                      |
| Noncurrent income taxes payable  | 12,195           | 10,546               |
| Other long term liabilities  | 12,654           | 11,995               |
| Total liabilities  | 817,022          | 754,348              |
| Stockholders' investment:  |                  |                      |
| Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding   | 0                | 0                    |
| Common stock, \$0.10 par value, 480,000 shares authorized; 176,666 and 176,686 shares issued; 165,988 and 167,098 shares outstanding | 16,599           | 16,710               |
| Retained earnings  | 1,499,271        | 1,402,306            |
| Additional paid-in capital   | 164,494          | 165,104              |
| Accumulated other comprehensive loss   | (11,032)         | (1,636)              |

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|  |              |              |
|--|--------------|--------------|
| Treasury stock at cost (10,678 and 9,588 shares) | (564,460)    | (502,584)    |
| Total stockholders' investment                   | 1,104,872    | 1,079,900    |
| Total liabilities and stockholders' investment   | \$ 1,921,894 | \$ 1,834,248 |

See accompanying notes.

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## Condensed Consolidated Statements of Operations and Comprehensive Income

(In thousands, except per share data)

(unaudited)

|   | Three Months Ended<br>June 30, |                  | Six Months Ended<br>June 30, |                  |
|---|--------------------------------|------------------|------------------------------|------------------|
|   | 2010                           | 2009             | 2010                         | 2009             |
| <b>REVENUES:</b>                                    |                                |                  |                              |                  |
| Transportation                                      | \$ 1,963,944                   | \$ 1,487,577     | \$ 3,603,180                 | \$ 2,806,103     |
| Sourcing  | 476,074                        | 427,010          | 898,729                      | 786,144          |
| Information Services                                | 13,964                         | 11,433           | 26,690                       | 21,773           |
| <b>Total revenues</b>                               | <b>2,453,982</b>               | <b>1,926,020</b> | <b>4,528,599</b>             | <b>3,614,020</b> |
| <b>COSTS AND EXPENSES:</b>                          |                                |                  |                              |                  |
| Purchased transportation and related services       | 1,654,089                      | 1,181,354        | 3,008,388                    | 2,202,186        |
| Purchased products sourced for resale               | 435,260                        | 392,962          | 822,977                      | 721,527          |
| Personnel expenses                                  | 154,091                        | 151,743          | 300,846                      | 304,966          |
| Other selling, general, and administrative expenses | 54,087                         | 50,077           | 103,926                      | 98,089           |
| <b>Total costs and expenses</b>                     | <b>2,297,527</b>               | <b>1,776,136</b> | <b>4,236,137</b>             | <b>3,326,768</b> |
| Income from operations                              | 156,455                        | 149,884          | 292,462                      | 287,252          |
| Investment and other income                         | 363                            | 729              | 837                          | 1,219            |
| Income before provision for income taxes            | 156,818                        | 150,613          | 293,299                      | 288,471          |
| Provision for income taxes                          | 59,592                         | 58,360           | 112,061                      | 110,835          |
| Net income  | 97,226                         | 92,253           | 181,238                      | 177,636          |
| Other comprehensive income (loss)                   | (5,268)                        | 3,441            | (9,396)                      | (3,716)          |
| Comprehensive income                                | \$ 91,958                      | \$ 95,694        | \$ 171,842                   | \$ 173,920       |
| Basic net income per share                          | \$ 0.59                        | \$ 0.55          | \$ 1.10                      | \$ 1.05          |
| Diluted net income per share                        | \$ 0.59                        | \$ 0.54          | \$ 1.09                      | \$ 1.04          |
| Basic weighted average shares outstanding           | 164,749                        | 167,972          | 165,087                      | 168,422          |
| Dilutive effect of outstanding stock awards         | 1,016                          | 1,612            | 1,076                        | 1,667            |
| Diluted weighted average shares outstanding         | 165,765                        | 169,584          | 166,163                      | 170,089          |

See accompanying notes.

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## Condensed Consolidated Statements of Cash Flows

(In thousands)

(unaudited)

|   | <b>Six Months Ended<br/>June 30,</b> |             |
|---|--------------------------------------|-------------|
|   | <b>2010</b>                          | <b>2009</b> |
| <b>OPERATING ACTIVITIES</b>   |                                      |             |
| Net income  | \$ 181,238                           | \$ 177,636  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                      |             |
| Stock-based compensation  | 12,381                               | 11,667      |
| Depreciation and amortization   | 14,701                               | 14,654      |
| Provision for doubtful accounts   | 7,059                                | 9,908       |
| Deferred taxes and other  | 10,592                               | (4,671)     |
| Changes in operating elements:  |                                      |             |
| Receivables   | (271,091)                            | (97,188)    |
| Prepaid expenses and other  | (7,816)                              | (14,480)    |
| Accounts payable and outstanding checks   | 91,224                               | 20,511      |
| Accrued compensation and profit-sharing contribution                              | (34,705)                             | (32,458)    |
| Accrued income taxes and other  | 6,290                                | 758         |
| Net cash provided by operating activities   | 9,873                                | 86,337      |
| <b>INVESTING ACTIVITIES</b>   |                                      |             |
| Purchases of property and equipment   | (7,988)                              | (18,225)    |
| Purchases and development of software   | (4,757)                              | (1,800)     |
| Purchases of available-for-sale-securities  | (10,752)                             | 0           |
| Sales/maturities of available-for-sale-securities                                 | 12,990                               | 2,146       |
| Cash paid for acquisitions  | 0                                    | (12,412)    |
| Restricted cash   | (5,000)                              | 0           |
| Other investing activities  | (27)                                 | 39          |
| Net cash used for investing activities  | (15,534)                             | (30,252)    |
| <b>FINANCING ACTIVITIES</b>   |                                      |             |
| Proceeds from stock issued for employee benefit plans                             | 8,909                                | 13,073      |
| Repurchase of common stock  | (89,141)                             | (126,884)   |
| Excess tax benefit on stock-based compensation plans                              | 4,297                                | 4,226       |
| Cash dividends  | (84,636)                             | (80,848)    |
| Net cash used for financing activities  | (160,571)                            | (190,433)   |
| Effect of exchange rates on cash  | (4,951)                              | (3,524)     |
| Net change in cash and cash equivalents   | (171,183)                            | (137,872)   |
| Cash and cash equivalents, beginning of period                                    | 337,308                              | 494,743     |
| Cash and cash equivalents, end of period  | \$ 166,125                           | \$ 356,871  |

See accompanying notes.





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(Unaudited)

**1. General****Basis of Presentation**

C.H. Robinson Worldwide, Inc. and our subsidiaries ( the company, we, us, or our ) are a global provider of multimodal transportation services and logistics solutions through a network of 233 branch offices operating in North America, Europe, Asia, South America, Australia, and the Middle East. The condensed consolidated financial statements include the accounts of C.H. Robinson Worldwide, Inc. and our majority owned and controlled subsidiaries. Our minority interests in subsidiaries are not significant. All intercompany transactions and balances have been eliminated in the condensed consolidated financial statements.

The condensed consolidated financial statements, which are unaudited, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). In our opinion, these financial statements include all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the results of operations for the interim periods presented. Interim results are not necessarily indicative of results for a full year.

Consistent with SEC rules and regulations, we have condensed or omitted certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States. You should read the condensed consolidated financial statements and related notes in conjunction with the consolidated financial statements and notes in our Annual Report on Form 10-K for the year ended December 31, 2009.

**2. Goodwill and Intangible Assets**

The change in the carrying amount of goodwill is as follows (in thousands):

|                              |                   |
|------------------------------|-------------------|
| Balance December 31, 2009    | 361,666           |
| Foreign currency translation | (4,572)           |
| <b>Balance June 30, 2010</b> | <b>\$ 357,094</b> |

A summary of our other intangible assets, with finite lives, which include primarily non-competition agreements and customer relationships, is as follows (in thousands):

|                          | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--------------------------|--------------------------|------------------------------|
| Gross                    | \$ 25,569                | \$ 43,519                    |
| Accumulated amortization | (12,134)                 | (26,947)                     |
| <b>Net</b>               | <b>\$ 13,435</b>         | <b>\$ 16,572</b>             |

Other intangible assets, with indefinite lives, are as follows (in thousands):

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|            | Six Months Ended<br>June 30, |      |
|------------|------------------------------|------|
|            | 2010                         | 2009 |
| Trademarks | \$ 1,800                     | \$ 0 |

Amortization expense for other intangible assets is as follows (in thousands):

|                      | Six Months Ended<br>June 30, |          |
|----------------------|------------------------------|----------|
|                      | 2010                         | 2009     |
| Amortization expense | \$ 2,740                     | \$ 3,316 |

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Estimated amortization expense for each of the five succeeding fiscal years based on the intangible assets at June 30, 2010 is as follows (in thousands):

|                   |           |
|-------------------|-----------|
| Remainder of 2010 | \$ 2,098  |
| 2011              | 3,578     |
| 2012              | 3,067     |
| 2013              | 2,865     |
| 2014              | 1,827     |
| Total             | \$ 13,435 |

**3. Litigation**

On March 20, 2009, a jury in Will County, Illinois, entered a verdict of \$23.75 million against us, a federally authorized motor carrier with which we contracted, and the motor carrier's driver. The award was entered in favor of three named plaintiffs following a consolidated trial, stemming from an accident that occurred on April 1, 2004. The motor carrier and the driver both admitted that at the time of the accident the driver was acting as an agent for the motor carrier, and that the load was being transported according to the terms of our contract with the motor carrier. Our contract clearly defined the motor carrier as an independent contractor. The verdict has the effect of holding us vicariously liable for the damages caused by the admitted negligence of the motor carrier and its driver. There were no claims that our selection or retention of the motor carrier was negligent.

Given our prior experience with claims of this nature, we believe the court erred in allowing these claims to be considered by a jury. As a result, we are vigorously pursuing all available legal avenues by which we may obtain relief from the verdict. On September 15, 2009, the trial court entered an order denying substantially all of the relief which we had requested in our post-trial motions. Now that the trial court has concluded its handling of the matter, we are entitled to and will be seeking relief from the verdict from the Illinois Court of Appeals.

Under the terms of the insurance program which we had in place in 2004, we would be responsible for the first \$5.0 million of claims of this nature plus post judgment interest on that amount. Because there are multiple potential outcomes, many of which are reasonably possible, but none of which we believe is probable, we have not recorded a liability for this claim at this time.

We are not subject to any other pending or threatened litigation other than routine litigation arising in the ordinary course of our business operations, none of which is currently expected to have a material adverse effect on our financial condition, results of operations, or cash flows.

**4. Fair Value Measurement**

Accounting guidance on fair value measurements for certain financial assets and liabilities requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

Level 1 - Quoted market prices in active markets for identical assets or liabilities.

Level 2 - Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3 - Unobservable inputs reflecting the reporting entity's own assumptions or external inputs from inactive markets. A financial asset or liability's classification within the hierarchy is determined based on the lowest level of input that is significant to the fair value measurement.

The following tables present information as of June 30, 2010 and December 31, 2009, about our financial assets and liabilities that are measured at fair value on a recurring basis, according to the valuation techniques we used to determine their fair values.

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|                                      | Level 1     | Level 2          | Level 3     | Total Fair Value |
|--------------------------------------|-------------|------------------|-------------|------------------|
| <b>June 30, 2010</b>                 |             |                  |             |                  |
| Debt securities- Available-for-sale: |             |                  |             |                  |
| State and municipal obligations      | \$ 0        | \$ 48,477        | \$ 0        | \$ 48,477        |
| Corporate bonds                      | 0           | 920              | 0           | 920              |
| <b>Total assets at fair value</b>    | <b>\$ 0</b> | <b>\$ 49,397</b> | <b>\$ 0</b> | <b>\$ 49,397</b> |

|   |      |      |           |           |
|---|------|------|-----------|-----------|
| Contingent purchase price related to acquisitions | \$ 0 | \$ 0 | \$ 15,403 | \$ 15,403 |
|---|------|------|-----------|-----------|

|                                      | Level 1     | Level 2          | Level 3     | Total Fair Value |
|--------------------------------------|-------------|------------------|-------------|------------------|
| <b>December 31 , 2009</b>            |             |                  |             |                  |
| Debt securities- Available-for-sale: |             |                  |             |                  |
| State and municipal obligations      | \$ 0        | \$ 50,216        | \$ 0        | \$ 50,216        |
| Corporate bonds                      | 0           | 1,120            | 0           | 1,120            |
| <b>Total assets at fair value</b>    | <b>\$ 0</b> | <b>\$ 51,336</b> | <b>\$ 0</b> | <b>\$ 51,336</b> |

|   |      |      |           |           |
|---|------|------|-----------|-----------|
| Contingent purchase price related to acquisitions | \$ 0 | \$ 0 | \$ 14,658 | \$ 14,658 |
|---|------|------|-----------|-----------|

Cash and cash equivalents are recorded at amortized cost which approximates fair value as maturities are three months or less. The estimated fair values of debt securities held as available-for-sale are based on other market data for comparable

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instruments and the transactions related in establishing the prices. In measuring the fair value of the contingent payment liability, we used an income approach that considers the expected future earnings of the acquired businesses and the resulting contingent payments, discounted at a risk-adjusted rate.

The table below sets forth a reconciliation of our beginning and ending Level 3 financial liability balance.

|  | Three Months Ended<br>June 30, |      |
|--|--------------------------------|------|
|  | 2010                           | 2009 |
| Balance March 31                             | \$ 15,460                      | \$ 0 |
| Payment of contingent purchase price         | (445)                          | 0    |
| Total unrealized losses included in earnings | 388                            | 0    |
| Balance June 30                              | \$ 15,403                      | \$ 0 |

|  | Six Months Ended<br>June 30, |      |
|--|------------------------------|------|
|  | 2010                         | 2009 |
| Balance December 31                          | \$ 14,658                    | \$ 0 |
| Payment of contingent purchase price         | (445)                        | 0    |
| Total unrealized losses included in earnings | 1,190                        | 0    |
| Balance June 30                              | \$ 15,403                    | \$ 0 |

**5. Stock Award Plans**

Stock-based compensation cost is measured at the grant date based on the value of the award and is recognized as expense as it vests. A summary of our total compensation expense recognized in our statements of operations for stock-based compensation is as follows (in thousands):

|                                  | Three Months Ended<br>June 30, |          | Six Months Ended<br>June 30, |           |
|----------------------------------|--------------------------------|----------|------------------------------|-----------|
|                                  | 2010                           | 2009     | 2010                         | 2009      |
| Stock-based compensation expense | \$ 7,717                       | \$ 6,040 | \$ 12,381                    | \$ 11,667 |

Our 1997 Omnibus Stock Plan allows us to grant certain stock awards, including stock options at fair market value and restricted shares and units, to our key employees and outside directors. A maximum of 28,000,000 shares can be granted under this plan; approximately 7,840,000 shares were available for stock awards as of June 30, 2010, which cover stock options and restricted stock awards. Awards that expire or are cancelled without delivery of shares generally become available for issuance under the plans.

**Stock Options** The contractual lives of all options as originally granted are ten years. Options vested over a five-year period from the date of grant, with none vesting the first year and one quarter vesting each year after that. Recipients are able to exercise options using a stock swap which results in a new, fully-vested restoration option with a grant price established based on the date of the swap and a remaining contractual life equal to the remaining life of the original option. Options issued to non-employee directors vest immediately. The fair value per option is established using the Black-Scholes option pricing model, with the resulting expense being recorded over the vesting period of the award. Other than restoration options, we have not issued any new stock options since 2003. As of June 30, 2010, there was no unrecognized compensation expense related to stock options since all outstanding options were fully vested.

**Restricted Stock Awards** We have awarded performance-based restricted shares and restricted units to certain key employees and non-employee directors. These restricted shares and restricted units are subject to certain vesting requirements over a five-year period, based on the company's earnings growth. The awards also contain restrictions on the awardees' ability to sell or transfer vested shares or units for a specified period of time. The fair value of these shares is established based on the market price on the date of grant, discounted for post-vesting

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holding restrictions. The discounts have varied from 12 percent to 22 percent and are calculated using the Black-Scholes option pricing model. Increased stock price volatility is the primary reason that the discount increased. These grants are being expensed based on the terms of the awards.

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We have also awarded restricted shares and units to certain key employees that vest primarily based on their continued employment. The value of these awards is established by the market price on the date of the grant and is being expensed over the vesting period of the award.

We have also issued to certain key employees and non-employee directors restricted shares and units which are fully vested upon issuance. These shares and units contain restrictions on the awardees' ability to sell or transfer vested shares and units for a specified period of time. The fair value of these shares is established using the same method discussed above. These grants have been expensed during the year they were earned.

As of June 30, 2010, there was unrecognized compensation expense of \$144.8 million related to previously granted restricted equity. The amount of future expense will be based primarily on company performance and certain other conditions.

**Employee Stock Purchase Plan** Our 1997 Employee Stock Purchase Plan allows our employees to contribute up to \$10,000 of their annual cash compensation to purchase company stock. Purchase price is determined using the closing price on the last day of the quarter, discounted by 15 percent. Shares are vested immediately. The following table summarizes employee stock purchase plan activity for the period:

| <b>Three Months Ended June 30, 2010</b>  |  |  |
|--|--|--|
| <b>Shares purchased<br/>by employees</b> | <b>Aggregate cost<br/>to employees</b> | <b>Expense recognized<br/>by the company</b> |
| 50,893                                   | \$ 2,408,000                           | \$ 425,000                                   |

**6. Income Taxes**

C.H. Robinson Worldwide, Inc. and its 80 percent (or more) owned U.S. subsidiaries file a consolidated federal income tax return. We file unitary or separate state returns based on state filing requirements. With few exceptions, we are no longer subject to audits of U.S. federal, state and local, or non-U.S. income tax returns before 2005.

|                           | <b>Three Months Ended<br/>June 30,</b> |             |
|---------------------------|--|-------------|
|                           | <b>2010</b>                            | <b>2009</b> |
| Effective income tax rate | 38.0%                                  | 38.7%       |

The effective income tax rate for both periods is greater than the statutory federal income tax rate primarily due to state income taxes, net of federal benefit.

**ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

You should read the following discussion of our financial condition and results of operations in conjunction with our condensed consolidated financial statements and related notes.

**Forward-looking Information**

Our quarterly report on Form 10-Q, including this discussion and analysis of our financial condition and results of operations and our disclosures about market risk, contains certain forward-looking statements. These statements represent our expectations, beliefs, intentions, or strategies concerning future events and by their nature involve risks and uncertainties. Forward looking statements include, among others, statements about our future performance, the continuation of historical trends, the sufficiency of our sources of capital for future needs, the effects of acquisitions, the expected impact of recently issued accounting pronouncements, and the outcome or effects of litigation. Risks that could cause actual results to differ materially from our current expectations include changes in economic conditions such as the strength of the current recovery and uncertain consumer demand; changes in market demand and pressures on the pricing for our services; disruption to our operations or a decrease in overall market demand caused by pandemic; competition and growth rates within the third party logistics industry; freight levels and increasing costs and availability of truck capacity or alternative means of transporting freight, and changes in relationships with existing contracted truck, rail, ocean, and air carriers; changes in our customer base due to possible consolidation among our customers; our ability to integrate the operations of acquired companies with our historic operations successfully; risks associated with litigation and insurance coverage;

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risks associated with operations outside of the U.S.; risks associated with the potential impacts of changes in government regulations; risks associated with the produce industry, including food safety and contamination issues; fuel shortages; the impact of war on the economy; and other risks and uncertainties detailed in our Annual and Quarterly Reports. Therefore, actual results may differ materially from our expectations based on these and other risks and uncertainties, including those described in Item 1A. Risk Factors of our Annual Report on Form 10-K filed with the Securities and Exchange Commission for the year ended December 31, 2009, filed on March 1, 2010.



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### Overview

**Our company.** We are a global provider of multimodal transportation services and logistics solutions, operating through a network of branch offices in North America, Europe, Asia, South America, Australia, and the Middle East. We do not own the transportation equipment that is used to transport our customers' freight. We work with approximately 47,000 transportation companies worldwide, and through those relationships we select and hire the appropriate transportation providers to meet our customers' needs. As an integral part of our transportation services, we provide a wide range of value added logistics services, such as supply chain analysis, freight consolidation, core carrier program management, and information reporting.

In addition to multimodal transportation services, we also offer fresh produce sourcing and fee-based information services. Our Sourcing business is the buying, selling, and marketing of fresh produce. We purchase fresh produce through our network of produce suppliers and sell it to retail grocers and restaurant chains, produce wholesalers and foodservice providers. In many cases, we also arrange the transportation of the produce we sell through our relationships with specialized transportation companies. Those revenues are reported as Transportation revenues. Our Information Services business is our subsidiary, T-Chek, which provides a variety of management and business intelligence services to motor carrier companies and to fuel distributors. Those services include funds transfer, fuel management services, payments processing, and permit procurement.

**Our business model.** We are a service company. We act primarily to add value and expertise in the procurement and execution of transportation and logistics, including sourcing of produce products for our customers. Our total revenues represent the total dollar value of services and goods we sell to our customers. Our net revenues are our total revenues less purchased transportation and related services, including contracted motor carrier, rail, ocean, air, and other costs, and the purchase price and services related to the products we source. Our net revenues are the primary indicator of our ability to source, add value, and sell services and products that are provided by third parties, and we consider them to be our primary performance measurement. Accordingly, the discussion of our results of operations below focuses on the changes in our net revenues.

We keep our business model as variable as possible to allow us to be flexible and adapt to changing economic and industry conditions. We sell transportation services and produce to our customers with varied pricing arrangements. Some prices are committed to for a period of time, subject to certain terms and conditions, and some prices are set on a spot-market basis. We buy most of our transportation capacity and produce on a spot-market basis. Because of this our net revenue per transaction tends to increase in times when there is excess supply and decrease in times when demand is strong relative to supply. We also keep our personnel and other operating expenses as variable as possible. Compensation is performance-oriented and, for most employees in the branch network, based on the profitability of their individual branch office.

In addition, we do not have pre-committed targets for headcount. Our personnel decisions are decentralized. Our branch managers determine the appropriate number of employees for their offices, within productivity guidelines, based on their branch's volume of business. This helps keep our personnel expense as variable as possible with the business.

**Our branch network.** Our branch network is a competitive advantage. Building local customer and contract carrier relationships has been an important part of our success, and our worldwide network of offices supports our core strategy of serving customers locally, nationally, and globally. Our branch offices help us penetrate local markets, provide face-to-face service when needed, and recruit contract carriers. Our branch network also gives us knowledge of local market conditions, which is important in the transportation industry because it is so dynamic and market-driven.

Our branches work together to complete transactions and collectively meet the needs of our customers. Approximately one-third of our truckload shipments are shared transactions between branches. For many of our significant customer relationships, we coordinate our efforts in one branch and rely on multiple branch locations to deliver specific geographic or modal needs. In addition, our methodology of providing services is very similar across all branches. Our North American branches have a common technology platform that they use to match customer needs with supplier capabilities, to collaborate with other branch locations, and to utilize centralized support resources to complete all facets of the transaction.

During the second quarter of 2010, we combined two branches with existing branches. We did not open any new branches. We do not expect to open any new branches for the remainder of the year.

**Our people.** Because we are a service company, our continued success is dependent on our ability to continue to hire and retain talented, productive people, and to properly align our headcount and personnel expense with our business. Our



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headcount as of June 30, 2010 increased 1.2 percent compared to our headcount as of December 31, 2009. Branch employees act as a team in their sales efforts, customer service, and operations. A significant portion of our branch employees' compensation is performance-oriented, based on individual performance and the profitability of their branch. We believe this makes our sales employees more service-oriented, focused, and creative. In 2003, we implemented a restricted stock program to better align our key employees with the interests of our shareholders, and to motivate and retain them for the long term. These restricted stock awards vest over a five-year period based on the company's earnings growth, and have been awarded annually since 2003.

**Our customers.** In 2009, we worked with more than 35,000 customers, up from approximately 32,000 in 2008. We work with a wide variety of companies, ranging in size from Fortune 100 companies to small family businesses, in many different industries. Our customer base is very diverse. In 2009, our top 100 customers represented approximately 35 percent of our total revenues and approximately 30 percent of our net revenues. Our largest customer was approximately seven percent of our total revenues and approximately three percent of our total net revenues.

**Our contracted carriers.** Our contracted carrier base includes motor carriers, railroads (primarily intermodal service providers), air freight, and ocean carriers. In 2009, our carrier base was approximately 47,000, down from approximately 50,000 in 2008. Motor carriers that had fewer than 100 tractors transported approximately 75 percent of our truckload shipments in 2009. In our Transportation business, no single contracted carrier represents more than approximately one percent of our contracted carrier capacity.

**Our goals.** Since we became a publicly-traded company in 1997, our long-term compounded annual growth target has been 15 percent for net revenues, income from operations, and earnings per share. This goal was based on an analysis of our performance in the previous 20 years, during which our compounded annual growth rate was 15 percent, and also on the size of our markets and available market share.

Although there have been periods where we have not achieved these goals, since 1997 we have exceeded this compounded growth goal in all three categories.

Our expectation is that over time, we will continue to achieve our long-term target of 15 percent growth, but that we will have periods in which we exceed that goal and periods in which we fall short. We expect to reach our long-term growth primarily through internal growth but acquisitions that fit our growth criteria and culture may also augment our growth.

Due to margin compression, we did not achieve our long-term growth goal of 15 percent during the second quarter of 2010. Our net revenues increased 3.7 percent to \$364.6 million. Our income from operations increased 4.4 percent to \$156.5 million and our diluted earnings per share increased 9.3 percent to \$0.59. During the second quarter, our net revenue margins (net revenues as a percentage of total revenues) decreased to 14.9 percent in 2010 from 18.3 percent in 2009. Net revenue margins decreased largely due to higher transportation costs and higher fuel prices, partially offset by increased pricing to our customers, exclusive of the impact of fuel.

## **Results of Operations**

The following table summarizes our total revenues by service line:

|                         | Three Months Ended June 30, |              |             | Six Months Ended June 30, |              |             |
|-------------------------|-----------------------------|--------------|-------------|---------------------------|--------------|-------------|
|                         | 2010                        | 2009         | %<br>change | 2010                      | 2009         | %<br>change |
| Revenues (in thousands) |                             |              |             |                           |              |             |
| Transportation          | \$ 1,963,944                | \$ 1,487,577 | 32.0%       | \$ 3,603,180              | \$ 2,806,103 | 28.4%       |
| Sourcing                | 476,074                     | 427,010      | 11.5%       | 898,729                   | 786,144      | 14.3%       |
| Information Services    | 13,964                      | 11,433       | 22.1%       | 26,690                    | 21,773       | 22.6%       |
| Total                   | \$ 2,453,982                | \$ 1,926,020 | 27.4%       | \$ 4,528,599              | \$ 3,614,020 | 25.3%       |

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The following table illustrates our net revenue margins, or net revenues as a percentage of total revenues, between services and products:

|                      | Three Months Ended<br>June 30, |       | Six Months Ended<br>June 30, |       |
|----------------------|--------------------------------|-------|------------------------------|-------|
|                      | 2010                           | 2009  | 2010                         | 2009  |
| Transportation       | 15.8%                          | 20.6% | 16.5%                        | 21.5% |
| Sourcing             | 8.6                            | 8.0   | 8.4                          | 8.2   |
| Information Services | 100.0                          | 100.0 | 100.0                        | 100.0 |
| Total                | 14.9%                          | 18.3% | 15.4%                        | 19.1% |

The following table summarizes our net revenues by service line:

| Net revenues (in thousands) | Three Months Ended June 30, |            |          | Six Months Ended June 30, |            |          |
|-----------------------------|-----------------------------|------------|----------|---------------------------|------------|----------|
|                             | 2010                        | 2009       | % change | 2010                      | 2009       | % change |
| Transportation:             |                             |            |          |                           |            |          |
| Truck                       | \$ 259,917                  | \$ 266,226 | -2.4%    | \$ 501,582                | \$ 522,585 | -4.0%    |
| Intermodal                  | 9,425                       | 8,457      | 11.4%    | 17,921                    | 18,258     | -1.8%    |
| Ocean                       | 14,470                      | 12,947     | 11.8%    | 26,992                    | 27,174     | -0.7%    |
| Air                         | 11,271                      | 7,748      | 45.5%    | 20,106                    | 15,085     | 33.3%    |
| Miscellaneous               | 14,772                      | 10,845     | 36.2%    | 28,191                    | 20,815     | 35.4%    |
| Total transportation        | 309,855                     | 306,223    | 1.2%     | 594,792                   | 603,917    | -1.5%    |
| Sourcing                    | 40,814                      | 34,048     | 19.9%    | 75,752                    | 64,617     | 17.2%    |
| Information Services        | 13,964                      | 11,433     | 22.1%    | 26,690                    | 21,773     | 22.6%    |
| Total net revenues          | \$ 364,633                  | \$ 351,704 | 3.7%     | \$ 697,234                | \$ 690,307 | 1.0%     |

The following table represents certain statement of operations data, shown as percentages of our net revenues:

|   | Three Months Ended<br>June 30, |        | Six Months Ended<br>June 30, |        |
|---|--------------------------------|--------|------------------------------|--------|
|   | 2010                           | 2009   | 2010                         | 2009   |
| Net revenues  | 100.0%                         | 100.0% | 100.0%                       | 100.0% |
| Operating expenses                                  |                                |        |                              |        |
| Personnel expenses                                  | 42.3                           | 43.1   | 43.1                         | 44.2   |
| Other selling, general, and administrative expenses | 14.8                           | 14.2   | 14.9                         | 14.2   |
| Total operating expenses                            | 57.1                           | 57.4   | 58.1                         | 58.4   |
| Income from operations                              | 42.9                           | 42.6   | 41.9                         | 41.6   |
| Investment and other income                         | 0.1                            | 0.2    | 0.1                          | 0.2    |
| Income before provision for income taxes            | 43.0                           | 42.8   | 42.1                         | 41.8   |
| Provision for income taxes                          | 16.3                           | 16.6   | 16.1                         | 16.1   |

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|            |       |       |       |       |
|------------|-------|-------|-------|-------|
| Net income | 26.7% | 26.2% | 26.0% | 25.7% |
|------------|-------|-------|-------|-------|

### Three Months Ended June 30, 2010 Compared to Three Months Ended June 30, 2009

**Total revenues and direct costs.** Our consolidated total revenues increased 27.4 percent in the second quarter of 2010 compared to the second quarter of 2009. Total Transportation revenues increased 32.0 percent to \$2.0 billion in the second quarter of 2010 from \$1.5 billion in the second quarter of 2009. This increase was driven by higher volumes in all of our transportation modes and increased pricing to our customers. Total purchased transportation services increased 40.0 percent in the second quarter of 2010 to \$1.7 billion from \$1.2 billion in the second quarter of 2009. This increase was due to higher volumes in all of our transportation modes, higher transportation costs, and higher fuel prices. Our Sourcing revenue increased 11.5 percent to \$476.1 million in the second quarter of 2010. Purchased products sourced for resale increased 10.8 percent in the second quarter of 2010 to \$435.3 million from \$393.0 million in the second quarter of 2009. These increases

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were primarily due to the previously announced acquisition of Rosemont Farms, Inc. ( Rosemont ) on September 15, 2009 and volume growth. Our Information Services revenue increased 22.1 percent to \$14.0 million in the second quarter of 2010 from \$11.4 million in the second quarter of 2009. The increase was driven by an increase in transactions and increases in some fees that are impacted by fuel prices.

**Net revenues.** Total Transportation net revenues increased 1.2 percent to \$309.9 million in the second quarter of 2010 from \$306.2 million in the second quarter of 2009. Our Transportation net revenue margin decreased to 15.8 percent in 2010 from 20.6 percent in 2009 largely driven by higher transportation costs and higher fuel costs, partially offset by an increase in transportation pricing to our customers. While our different pricing arrangements with customers and contract carriers make it very difficult to measure the precise impact, we believe that fuel costs essentially act as a pass-through to our business. Therefore, in times of higher fuel prices, our net revenue margin percentage declines as they did in the second quarter of 2010.

Our truck net revenues, which consist of truckload and less-than-truckload ( LTL ) services, comprise approximately 71 percent of our total net revenues. Our truck net revenues decreased 2.4 percent to \$259.9 million in the second quarter of 2010 from \$266.2 million in the second quarter of 2009. Our truckload volumes increased approximately 18 percent. Our truckload net revenue margin decreased in the second quarter due to higher transportation costs and higher fuel prices, partially offset by increased pricing to our customers, exclusive of the impact of fuel. Excluding the estimated impacts of the change in fuel our truckload pricing to our customers increased approximately five percent in the second quarter of 2010 compared to the second quarter of 2009. Our truckload transportation costs increased approximately 11 percent, excluding the estimated impacts of fuel.

During the second quarter of 2010, our LTL net revenues increased approximately 20 percent. The increase was driven by an increase in total shipments of approximately 25 percent, partially offset by decreased net revenue margin. Our LTL net revenue margin declined in the second quarter of 2010 compared with the second quarter of 2009 due to higher transportation costs.

Our intermodal net revenue increase of 11.4 percent to \$9.4 million in the second quarter was driven by increased volume, partially offset by the higher cost of transportation services. Our intermodal net revenue margin declined in the second quarter of 2010 compared to the second quarter of 2009 due to higher transportation costs.

Our ocean transportation net revenue increase of 11.8 percent to \$14.5 million in the second quarter of 2010 was driven by large volume increases, partially offset by a significant net revenue margin decline. Our ocean net revenue margins decreased in the second quarter of 2010 due to higher transportation costs.

Our air transportation net revenue increased 45.5 percent to \$11.3 million in the second quarter of 2010 due to increased volumes. Our air net revenue margins decreased in the second quarter of 2010 due to higher transportation costs.

Other logistics services net revenues consist primarily of transportation management fees and customs brokerage fees. The increase of 36.2 percent was driven by an increase in management fees as well as the previously announced acquisition of International Trade & Commerce, Inc. ( ITC ) on July 7, 2009. Excluding the acquisition of ITC, our other logistics services net revenues increased approximately 25 percent in the second quarter of 2010.

For the second quarter, Sourcing net revenue increased 19.9 percent to \$40.8 million in 2010 from \$34.0 million in 2009. This increase was primarily due to the acquisition of Rosemont. Excluding the Rosemont acquisition, Sourcing net revenues increased approximately two percent in the second quarter of 2010, due to an increase in net revenue per case and increased volumes. Our margin increased to 8.6 percent in 2010 from 8.0 percent in 2009.

Our Information Services net revenue increased 22.1 percent in the second quarter of 2010 to \$14.0 million. The increase was driven by increases in transactions and higher fuel prices, as some of our merchant fees are based on a percentage of the total sale amount.

**Operating expenses.** For the second quarter, operating expenses increased 3.2 percent to \$208.2 million in 2010 from \$201.8 million in 2009. This was due to an increase of 1.5 percent in personnel expenses and an increase of 8.0 percent in other selling, general, and administrative expenses. As a percentage of net revenues, operating expenses decreased to 57.1 percent in the second quarter of 2010 from 57.4 percent in the second quarter of 2009.

Our compensation plans are designed to keep personnel expenses variable with changes in net revenues and profitability. In addition to our variable compensation plans, our headcount as of June 30, 2010 increased 2.1 percent over June 30, 2009. Our personnel expenses as a percentage of net revenue declined in the second quarter of 2010 to 42.3 percent compared to 43.1 percent in the second quarter of 2009.



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For the second quarter, other selling, general, and administrative expenses increased 8.0 percent to \$54.1 million in 2010 from \$50.1 million in 2009. Our acquisitions in 2009 added approximately \$4.0 million of other selling, general, and administrative expenses for the second quarter of 2010. Additionally, we had reductions in our provision for doubtful accounts that were offset by increases in our warehouse, travel, and other expenses during the quarter.

**Income from operations.** Income from operations increased 4.4 percent to \$156.5 million for the three months ended June 30, 2010. Income from operations as a percentage of net revenues was 42.9 percent and 42.6 percent for the three months ended June 30, 2010 and 2009.

**Investment and other income.** Investment and other income decreased 50.2 percent to \$0.4 million for the three months ended June 30, 2010. Our investment income is down due to a decrease in our average invested portfolio balance during the second quarter of 2010 compared to the second quarter of 2009.

**Provision for income taxes.** Our effective income tax rate was 38.0 percent for the second quarter of 2010 and 38.7 percent for the second quarter of 2009. The effective income tax rate for both periods is greater than the statutory federal income tax rate primarily due to state income taxes, net of federal benefit.

**Net Income.** Net income increased 5.4 percent to \$97.2 million for the three months ended June 30, 2010. Basic net income per share was \$0.59 and \$0.55 for the three months ended June 30, 2010 and 2009. Diluted net income per share was \$0.59 and \$0.54 for the three months ended June 30, 2010 and 2009.

### **Six Months Ended June 30, 2010 Compared to Six Months Ended June 30, 2009**

**Total revenues and direct costs.** Our consolidated total revenues increased 25.3 percent for the six months ended June 30, 2010 compared to the six months ended June 30, 2009. Total Transportation revenues increased 28.4 percent to \$3.6 billion in first six months of 2010 from \$2.8 billion in the first six months of 2009. Total purchased transportation services increased 36.6 percent in the six months ended June 30, 2010 to \$3.0 billion from \$2.2 billion in the six months ended June 30, 2009. These increases were driven by higher transportation rates, higher fuel prices, and volume increases in all of our transportation modes. Our Sourcing revenue increased 14.3 percent to \$898.7 million in the six months ended June 30, 2010. Purchased products sourced for resale increased 14.1 percent in the six months ended June 30, 2010 to \$823.0 million from \$721.5 million in the six months ended June 30, 2009. These increases were primarily due to the previously announced acquisition of Rosemont and volume growth. Our Information Services revenue increased 22.6 percent to \$26.7 million in the six months ended June 30, 2010 from \$21.8 million in the six months ended June 30, 2009. The increase was driven by an increase in transactions and increases in some fees that are impacted by fuel prices.

**Net revenues.** Total Transportation net revenues decreased 1.5 percent to \$594.8 million in the six months ended June 30, 2010 from \$603.9 million in the six months ended June 30, 2009. Our Transportation net revenue margin decreased to 16.5 percent in 2010 from 21.5 percent in 2009 largely driven by higher transportation costs and higher fuel costs. While our different pricing arrangements with customers and contract carriers make it very difficult to measure the precise impact, we believe that fuel costs essentially act as a pass-through to our business. Therefore, in times of higher fuel prices, our net revenue margin percentage declines as they did in the first six months of 2010.

Our truck net revenues, which consist of truckload and LTL services, comprise approximately 72 percent of our total net revenues. Our truck net revenues decreased 4.0 percent to \$501.6 million in the six months ended June 30, 2010 from \$522.6 million in the six months ended June 30, 2009. Our truckload volumes increased 20.0 percent. Our truckload rates increased approximately 8 percent. Excluding the estimated impacts of fuel, on average our truckload rates increased approximately one percent in the six months ended June 30, 2010. Our truckload net revenue margin decreased due to higher fuel prices and higher cost of capacity. Consistent with past periods of increased transportation demand, our cost of capacity increased faster than our customer rates. Excluding the estimated impacts of fuel, our cost of truckload capacity increased approximately 7 percent as carriers increased their rates.

During the six months ended June 30, 2010, our LTL net revenues increased approximately 19 percent. The increase was driven by an increase in total shipments of approximately 33 percent, partially offset by net revenue margin declines. Our LTL net revenue margin declined during the six months ended June 30, 2010 compared with the same period of 2009 due to lower transportation rates.

Our intermodal net revenue decrease of 1.8 percent to \$17.9 million in the six months ended June 30, 2010 was driven largely by price increases, offset partially with volume increases. Net revenue margin also decreased in the six months ended June 30, 2010.

Our ocean transportation net revenue decreased 0.7 percent to \$27.0 million in the six months ended June 30, 2010 driven by decreased pricing to our customers and increased transportation costs, offset by increased volumes, including the impact of Walker. Excluding our previously



disclosed acquisition of Walker on June 12, 2009, our ocean transportation net revenues would have declined approximately three percent.

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Our air transportation net revenue increase of 33.3 percent to \$20.1 million in the six months ended June 30, 2010 was driven by increased pricing to customers, increased volumes, including the impact of the acquisition of Walker, partially offset by decreased net revenue margins. Excluding acquisitions, our air transportation net revenues increased 25 percent.

Other logistics services net revenues consist primarily of transportation management fees and customs brokerage fees. The increase of 35.4 percent was driven by an increase in management fees as well as the previously announced acquisition of International Trade & Commerce, Inc. ( ITC ) on July 7, 2009. Excluding the acquisition of ITC, our other logistics services net revenues increased approximately 25 percent in the six months ended June 30, 2010.

For the six months ended June 30, 2010, Sourcing net revenue increased 17.2 percent to \$75.8 million in 2010 from \$64.6 million in 2009. This increase was driven primarily by the acquisition of Rosemont. Excluding this acquisition, Sourcing net revenues declined 0.2 percent in the six months ended June 30, 2010 compared to 2009. Our margin increased slightly to 8.4 percent in 2010.

Our Information Services net revenue increased 22.6 percent in the six months ended June 30, 2010 to \$26.7 million. The increase was driven by increases in transactions and higher fuel prices, as some of our merchant fees are based on a percentage of the total sale amount.

**Operating expenses.** For the first six months of 2010, operating expenses increased 0.4 percent to \$404.8 million from \$403.1 million in 2009. This was due to a decrease of 1.4 percent in personnel expenses and an increase of 6.0 percent in other selling, general, and administrative expenses. As a percentage of net revenues, operating expenses decreased slightly to 58.1 percent in the six months ended June 30, 2010 from 58.4 percent in the six months ended June 30, 2009.

Our compensation plans are designed to keep personnel expenses variable with changes in net revenues and profitability. In addition to our variable compensation plans, our average headcount for the six months ended June 30, 2010 decreased 2.6 percent over the same period of 2009. Personnel expenses as a percentage of net revenues decreased to 43.1 percent for the six months ended June 30, 2010 compared to the same period of 2009.

For the six month period ended June 30, 2010 other selling, general, and administrative expenses increased 6.0 percent to \$103.9 million from \$98.1 million in 2009. This increase was primarily related to the acquisitions we completed in 2009, partially offset by reductions in our provision for doubtful accounts.

**Income from operations.** Income from operations increased 1.8 percent to \$292.5 million for the six months ended June 30, 2010. Income from operations as a percentage of net revenues was 41.9 percent and 41.6 percent for the six months ended June 30, 2010 and 2009.

**Investment and other income.** Investment and other income decreased 31.3 percent to \$0.8 million for the six months ended June 30, 2010. Our investment income is down due to a decrease in our average invested portfolio balance in 2010 compared to 2009.

**Provision for income taxes.** Our effective income tax rate was 38.2 percent for the six months ended June 30, 2010 and 38.4 percent for the six months ended June 30, 2009. The effective income tax rate for both periods is greater than the statutory federal income tax rate primarily due to state income taxes, net of federal benefit.

**Net Income.** Net income increased 2.0 percent to \$181.2 million for the six months ended June 30, 2010. Basic net income per share was \$1.10 and \$1.05 for the six months ended June 30, 2010 and 2009. Diluted net income per share was \$1.09 and \$1.04 for the six months ended June 30, 2010 and 2009.

## **LIQUIDITY AND CAPITAL RESOURCES**

We have historically generated substantial cash from operations, which has enabled us to fund our growth while paying cash dividends and repurchasing stock. Cash and cash equivalents totaled \$166.1 million and \$356.9 million as of June 30, 2010 and 2009. Available-for-sale securities consisting primarily of highly liquid investments totaled \$49.4 million and \$0.6 million as of June 30, 2010 and 2009. Working capital at June 30, 2010 and 2009 was \$618.7 million and \$626.8 million.

We prioritize our investments to grow the business, as we require some working capital and a relatively small amount of capital expenditures to grow. We are continually looking for acquisitions to redeploy our cash, but those acquisitions must fit our culture and enhance our growth opportunities. We continue to invest our cash with a focus on principal preservation. Our current interest-bearing cash and investments are split primarily between municipal money markets and municipal bonds.



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**Cash flow from operating activities.** We generated \$9.9 million and \$86.3 million of cash flow from operations during the six months ended June 30, 2010 and 2009. Accounts receivable increased by \$271.1 million from December 31, 2009 to June 30, 2010. This increase was driven by growth in total revenues and transaction volumes during the same period. Accounts payable increased by \$91.2 million from December 31, 2009 to June 30, 2010. Our accounts payable didn't increase at the same rate as our accounts receivable, primarily due to increased usage of our Quick Pay and other advanced payment programs for carriers. This increased investment in working capital resulted in a decrease in our cash flow from operating activities.

**Cash flow from investing activities.** We used \$15.5 million and \$30.3 million of cash flow for investing activities during the six months ended June 30, 2010 and 2009. We used \$12.7 million and \$20.0 million of cash for capital expenditures, including the purchase and development of software, during the six months ended June 30, 2010 and 2009. During the first six months of 2009, we used \$10.2 million for capital expenditures related to our data center which was completed in August, 2009. We had \$2.2 million of cash provided from net purchases, sales, and maturities of available-for-sale securities during the six months ended June 30, 2010.

**Cash flow from financing activities.** We used \$160.6 million and \$190.4 million of cash flow for financing activities during the six months ended June 30, 2010 and 2009.

We used \$84.6 million and \$80.8 million to pay cash dividends during the six months ended June 30, 2010 and 2009, with the increase in 2010 due to a four percent increase in our quarterly dividend rate to \$0.25 per share in 2010 from \$0.24 per share in 2009.

We also used \$89.1 million and \$126.9 million of cash flow for share repurchases during the six months ended June 30, 2010 and 2009. The decrease is due to a decline of approximately 40 percent in the number of shares purchased during the first six months of 2010 compared to the same period of 2009. The number of shares we repurchase, if any, during future periods will vary based on our cash position, potential uses of our cash, and market conditions.

Assuming no change in our current business plan, management believes that our available cash, together with expected future cash generated from operations, will be sufficient to satisfy our anticipated needs for working capital, capital expenditures, and cash dividends in future periods. We also believe we could obtain funds under lines of credit on short notice, if needed.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Our condensed consolidated financial statements include accounts of the company and all majority-owned subsidiaries. The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions. In certain circumstances, those estimates and assumptions can affect amounts reported in the accompanying condensed consolidated financial statements and related footnotes. In preparing our financial statements, we have made our best estimates and judgments of certain amounts included in the financial statements, giving due consideration to materiality. We do not believe there is a great likelihood that materially different amounts would be reported related to the accounting policies described below. However, application of these accounting policies involves the exercise of judgment and use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. Note 1 of the Notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2009, includes a summary of the significant accounting policies and methods used in the preparation of our consolidated financial statements. The following is a brief discussion of our critical accounting policies and estimates.

**Revenue recognition.** Total revenues consist of the total dollar value of goods and services purchased from us by customers. Net revenues are our total revenues less purchased transportation and related services, including motor carrier, rail, ocean, air, and other costs, and the purchase price and services related to the products we source. We act principally as the service provider for these transactions and recognize revenue as these services are rendered or goods are delivered. At that time, our obligations to the transactions are completed and collection of receivables is reasonably assured. Most transactions in our Transportation and Sourcing businesses are recorded at the gross amount we charge our customers for the service we provide and goods we sell. In these transactions, we are the primary obligor, we are a principal to the transaction, we have all credit risk, we maintain substantially all risks and rewards, we have discretion to select the supplier, and we have latitude in pricing decisions.

Additionally, in our Sourcing business, we take loss of inventory risk during shipment and have general inventory risk. Certain transactions in customs brokerage, transportation management, and all transactions in Information Services are recorded at the net amount we charge our customers for the service we provide because many of the factors stated above are not present.

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**Valuations for accounts receivable.** Our allowance for doubtful accounts is calculated based upon the aging of our receivables, our historical experience of uncollectible accounts, and any specific customer collection issues that we have identified. The allowance of \$29.5 million as of June 30, 2010, decreased compared to the allowance of \$30.7 million as of December 31, 2009. We believe that the recorded allowance is sufficient and appropriate based on our customer aging trends, the exposures we have identified, and our historical loss experience.

**Goodwill.** We manage and report our operations as one operating segment. Our branches represent a series of components that are aggregated for the purpose of evaluating goodwill for impairment on an enterprise-wide basis. In the case where we have an acquisition that we feel has not yet become integrated into our branch network component, we will evaluate the impairment of any goodwill related to that specific acquisition and its results.

**Stock-based compensation.** The fair value of each share-based payment award is established on the date of grant. For grants of restricted shares and restricted units, the fair value is established based on the market price on the date of the grant, discounted for post-vesting holding restrictions. The discounts have varied from 12 percent to 22 percent and are calculated using the Black-Scholes option pricing model. Increased stock price volatility is the primary factor that has caused the change in the discount applied. For grants of options, we use the Black-Scholes option pricing model to estimate the fair value of share-based payment awards. The determination of the fair value of share-based awards is affected by our stock price and a number of assumptions, including expected volatility, expected life, risk-free interest rate, and expected dividends.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We had \$215.5 million of cash and investments on June 30, 2010, consisting of \$166.1 million of cash and cash equivalents and \$49.4 million of short-term available-for-sale securities. Although these investments are subject to the credit risk of the issuer, we manage our investment portfolio to limit our exposure to any one issuer. Substantially all of the cash equivalents are money market securities from treasury and tax exempt money issuers. All of our available-for-sale securities are high-quality bonds and substantially all are exempt from U.S. federal income taxes. Because of the credit risk criteria of our investment policies and practices, the primary market risks associated with these investments are interest rate and liquidity risks. A hypothetical 100-basis-point change in the interest rate would not have a material effect on our earnings. We do not use derivative financial instruments to manage interest rate risk or to speculate on future changes in interest rates. A rise in interest rates could negatively affect the fair value of our investments. Market risk arising from changes in foreign currency exchange rates are not material due to the size of our international operations.

**ITEM 4. CONTROLS AND PROCEDURES**

**(a) Evaluation of disclosure controls and procedures.**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective.

**(b) Changes in internal controls over financial reporting.**

There were no changes that occurred during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect the company's internal control over financial reporting.

As previously announced, we acquired ITC, Rosemont, and Quality Logistics during the third quarter of 2009. We have not fully evaluated any changes in internal control over financial reporting associated with these acquisitions and therefore any material changes that may result from these acquisitions have not been disclosed in this report. We intend to disclose all material changes resulting from these acquisitions within or prior to the time of our first annual assessment of internal control over financial reporting that is required to include these entities.

The results reported in this quarterly report include those of ITC, Rosemont, and Quality Logistics. We estimate that these acquisitions added less than \$0.01 to our diluted earnings per share for the quarter. These acquisitions did not have a material impact on our results of operations or our financial position.



**Table of Contents****PART II OTHER INFORMATION****ITEM 1. Legal Proceedings**

On March 20, 2009, a jury in Will County, Illinois, entered a verdict of \$23.75 million against us, a federally authorized motor carrier with which we contracted, and the motor carrier's driver. The award was entered in favor of three named plaintiffs following a consolidated trial, stemming from an accident that occurred on April 1, 2004. The motor carrier and the driver both admitted that at the time of the accident the driver was acting as an agent for the motor carrier, and that the load was being transported according to the terms of our contract with the motor carrier. Our contract clearly defined the motor carrier as an independent contractor. The verdict has the effect of holding us vicariously liable for the damages caused by the admitted negligence of the motor carrier and its driver. There were no claims that our selection or retention of the motor carrier was negligent.

Given our prior experience with claims of this nature, we believe the court erred in allowing these claims to be considered by a jury. As a result, we are vigorously pursuing all available legal avenues by which we may obtain relief from the verdict. On September 15, 2009, the trial court entered an order denying substantially all of the relief which we had requested in our post-trial motions. Now that the trial court has concluded its handling of the matter, we are entitled to and will be seeking relief from the verdict from the Illinois Court of Appeals.

Under the terms of the insurance program which we had in place in 2004, we would be responsible for the first \$5.0 million of claims of this nature plus post judgment interest on that amount. Because there are multiple potential outcomes, many of which are reasonably possible, but none of which we believe is probable, we have not recorded a liability for this claim at this time.

We are not subject to any other pending or threatened litigation other than routine litigation arising in the ordinary course of our business operations, none of which is currently expected to have a material adverse effect on our financial condition, results of operations, or cash flows.

**ITEM 1A. Risk Factors**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2009, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing our company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

**ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table provides information about purchases by the company during the quarter ended June 30, 2010 of equity securities that are registered by the company pursuant to Section 12 of the Exchange Act:

| Period        |                | (a)<br>Total Number of<br>Shares (or Units)<br>Purchased | (b)<br>Average Price<br>Paid per Share<br>(or Unit) | (c)<br>Total Number of<br>Shares (or Units)<br>Purchased as Part of<br>Publicly Announced<br>Plans or Programs (1) | (d)<br>Maximum Number (or<br>Approximate Dollar<br>Value) of Shares (or<br>Units) that May Yet<br>Be Purchased Under the<br>Plans or Programs |
|---------------|----------------|--|---|--|---|
| April 1, 2010 | April 30, 2010 | 358,800  | \$ 58.36  | 358,800  | 9,505,549   |
| May 10, 2010  | May 31, 2010   | 0  | \$ 0  | 0  | 9,505,549   |
| June 1, 2010  | June 30, 2010  | 0  | \$ 0  | 0  | 9,505,549   |
| Total:        |                | 358,800  | \$ 58.36  | 358,800  | 9,505,549   |

- (1) In August 2009, the C.H. Robinson Board of Directors authorized management to repurchase an additional 10,000,000 shares. These repurchases are expected to take place over multiple years. During the second quarter of 2010, we purchased 358,800 shares under the 2009 authorization.

**ITEM 3. Defaults on Senior Securities**

None



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**ITEM 5. Other Information**

None

**ITEM 6. Exhibits and Reports on Form 8-K**

(a) Exhibits

- 31.1 Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 31.2 Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 32.1 Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  - 32.2 Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  - 101 Financial statements from the Quarterly Report on Form 10-Q of the Company for the period ended June 30, 2010, formatted in XBRL: (i) the Consolidated Statements of Income, (ii) the Consolidated Statements of Financial Condition, (iii) the Consolidated Statements of Equity, (iv) the Consolidated Statements of Cash Flows and (v) the Notes to Consolidated Financial Statements.
- (b) Reports on Form 8-K

We filed a report on Form 8-K April 21, 2010; this report contained information under Item 12 (Results of Operations and Financial Condition) and included as an exhibit under Item 7 a copy of our earnings release for the quarter ended March 31, 2010.

We filed a report on Form 8-K on May 13, 2010; this report contained information regarding our announcement that our Board of Directors declared a regular quarterly cash dividend.

We filed a report on Form 8-K on May 17, 2010; this report contained information regarding our announcement that our Board of Directors elected effective August 12, 2010, a new director, David W. McLennan.

We filed a report on Form 8-K on May 17, 2010, as amended on Form 8-K/A on May 19, 2010; this report announced the results of our shareholder meeting: Steven L. Polacek, ReBecca Keoning Roloff, and Michael W. Wickman were elected to serve three-year terms; the C.H. Robinson Worldwide, Inc. 2010 Non-Equity Incentive Plan was approved; and the appointment of Deloitte & Touche LLP as the Company's Independent Registered public accounting firm was ratified.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

August 9, 2010

C.H. ROBINSON WORLDWIDE, INC.

By /s/ John P. Wiehoff  
John P. Wiehoff  
Chief Executive Officer

By /s/ Chad M. Lindbloom  
Chad M. Lindbloom  
Chief Financial Officer (principal accounting officer)