Ryman Hospitality Properties, Inc. Form 10-Q May 09, 2014 Table of Contents

### **UNITED STATES**

### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

(Mark One)

**X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE** ACT OF 1934

For the quarterly period ended March 31, 2014

or

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-13079

RYMAN HOSPITALITY PROPERTIES, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

73-0664379 (I.R.S. Employer

incorporation or organization)

**Identification No.)** 

**One Gaylord Drive** 

Nashville, Tennessee 37214

(Address of principal executive offices)

(Zip Code)

(615) 316-6000

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

x Yes "No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes "No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer x

Accelerated filer

Non-accelerated filer "

Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes x No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class
Common Stock, par value \$.01

Outstanding as of April 30, 2014 50,799,277 shares

# RYMAN HOSPITALITY PROPERTIES, INC.

# **FORM 10-Q**

# For the Quarter Ended March 31, 2014

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### Part I FINANCIAL INFORMATION

### Item 1. FINANCIAL STATEMENTS.

# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

# (In thousands)

	March 31,	De	cember 31,
	2014		2013
ASSETS:			
Property and equipment, net of accumulated depreciation	\$ 2,057,927	\$	2,067,997
Cash and cash equivalents - unrestricted	55,417		61,579
Cash and cash equivalents - restricted	10,660		20,169
Notes receivable	147,928		148,350
Trade receivables, less allowance of \$737 and \$717, respectively	67,155		51,782
Deferred financing costs	17,890		19,306
Prepaid expenses and other assets	49,484		55,446
Total assets	\$ 2,406,461	\$	2,424,629
LIABILITIES AND STOCKHOLDERS EQUITY:			
Debt and capital lease obligations	\$ 1,154,046	\$	1,154,420
Accounts payable and accrued liabilities	147,170	Ψ	157,339
Deferred income tax liabilities, net	22,322		23,117
Deferred management rights proceeds	185,615		186,346
Dividends payable	28,412		25,780
Other liabilities	119,755		119,932
Commitments and contingencies	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		2 /2 2
Stockholders equity:			
Preferred stock, \$.01 par value, 100,000 shares authorized, no shares issued or outstanding			
Common stock, \$.01 par value, 400,000 shares authorized, 50,783 and 50,528 shares			
issued and outstanding, respectively	508		505
Additional paid-in capital	1,227,912		1,228,845
Treasury stock of 477 and 472 shares, at cost	(8,002)		(7,766)
Accumulated deficit	(462,105)		(454,770)
Accumulated other comprehensive loss	(9,172)		(9,119)
Accumulated other comprehensive loss	(7,172)		(),11))
Total stockholders equity	749,141		757,695
Total liabilities and stockholders equity	\$ 2,406,461	\$	2,424,629

The accompanying notes are an integral part of these condensed consolidated financial statements.

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# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

# AND COMPREHENSIVE INCOME

(Unaudited)

(In thousands, except per share data)

	Three Months Ended March 31,	
	2014	2013
Revenues:		
Rooms	\$ 91,082	\$ 85,509
Food and beverage	110,071	98,188
Other hotel revenue	31,050	25,884
Opry and Attractions	14,248	12,532
Total revenues	246,451	222,113
Operating expenses:	210,131	222,113
Rooms	28,550	25,087
Food and beverage	63,182	61,248
Other hotel expenses	71,030	69,568
Management fees	3,911	3,469
	·	·
Total hotel operating expenses	166,673	159,372
Opry and Attractions	12,271	11,286
Corporate	6,707	6,666
REIT conversion costs		14,992
Casualty loss		32
Depreciation and amortization	28,003	32,009
Total operating expenses	213,654	224,357
Operating income (loss)	32,797	(2,244)
Interest expense	(15,670)	(13,323)
Interest income	3,031	3,051
Other gains and (losses), net		(6)
Income (loss) before income taxes and discontinued operations	20,158	(12,522)
Benefit for income taxes	484	66,292
Income from continuing operations	20,642	53,770
Income from discontinued operations, net of income taxes	11	10

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Net income	\$	20,653	\$	53,780
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Basic income per share available to common shareholders:				
Income from continuing operations	\$	0.41	\$	1.03
Income from discontinued operations, net of income taxes				
Net income	\$	0.41	\$	1.03
Fully diluted income per share available to common shareholders:				
Income from continuing operations	\$	0.32	\$	0.81
Income from discontinued operations, net of income taxes				
Net income	\$	0.32	\$	0.81
Dividends declared non-common share	¢	0.55	¢	0.50
Dividends declared per common share	\$	0.55	\$	0.50
Comprehensive income, net of deferred taxes	\$	20,600	\$	54,942

The accompanying notes are an integral part of these condensed consolidated financial statements.

# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

# For the Three Months Ended March 31, 2014 and 2013

(Unaudited)

# (In thousands)

	2014	2013
Cash Flows from Operating Activities:		
Net income	\$ 20,653	\$ 53,780
Amounts to reconcile net income to net cash flows provided by operating activities:		
Income from discontinued operations, net of taxes	(11)	(10)
Impairment and other charges		132
Benefit for deferred income taxes	(1,070)	(67,107)
Depreciation and amortization	28,003	32,009
Amortization of deferred financing costs	1,421	1,165
Amortization of discount on convertible notes	3,274	3,593
Write-off of deferred financing costs		544
Stock-based compensation expense	1,281	2,680
Excess tax benefit from stock-based compensation	(10)	(212)
Changes in:		
Trade receivables	(15,373)	(5,402)
Interest receivable	422	475
Accounts payable and accrued liabilities	(13,299)	(74,405)
Other assets and liabilities	4,770	5,847
Net cash flows provided by (used in) operating activities - continuing operations	30,061	(46,911)
Net cash flows provided by (used in) operating activities - discontinued operations	(230)	49
Net cash flows provided by (used in) operating activities	29,831	(46,862)
Cash Flows from Investing Activities:		
Purchases of property and equipment	(17,484)	(10,139)
(Increase) decrease in restricted cash and cash equivalents	9,509	(724)
Other investing activities		9
Net cash flows used in investing activities - continuing operations	(7,975)	(10,854)
Net cash flows used in investing activities - discontinued operations		
Net cash flows used in investing activities	(7,975)	(10,854)
Cash Flows from Financing Activities:		
Net borrowings (repayments) under credit facility	(3,500)	209,000

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Early redemption of senior notes		(152,180)
Deferred financing costs paid		(22)
Repurchase of Company stock for retirement		(55,676)
Payment of dividend	(25,459)	
Proceeds from exercise of stock option and purchase plans	1,078	4,255
Excess tax benefit from stock-based compensation	10	212
Other financing activities, net	(147)	(195)
Net cash flows provided by (used in) financing activities - continuing operations	(28,018)	5,394
Net cash flows provided by financing activities - discontinued operations		
Net cash flows provided by (used in) financing activities	(28,018)	5,394
Net change in cash and cash equivalents	(6,162)	(52,322)
Cash and cash equivalents - unrestricted, beginning of period	61,579	97,170
Cash and cash equivalents - unrestricted, end of period	\$ 55,417	\$ 44,848

The accompanying notes are an integral part of these condensed consolidated financial statements.

### RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

#### 1. BASIS OF PRESENTATION:

The condensed consolidated financial statements include the accounts of Ryman Hospitality Properties, Inc. ( Ryman ) and its subsidiaries (the Company ) and have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the financial information presented not misleading. These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2013. In the opinion of management, all adjustments necessary for a fair statement of the results of operations for the interim periods have been included. All adjustments are of a normal, recurring nature. The results of operations for such interim periods are not necessarily indicative of the results for the full year because of seasonal and short-term variations.

The Company conducts its business through an umbrella partnership REIT, in which all of its assets are held by, and all of its operations are conducted through, RHP Hotel Properties, LP, a subsidiary operating partnership (the Operating Partnership ) that the Company formed in connection with the REIT conversion. Ryman is the sole limited partner of the Operating Partnership and currently owns, either directly or indirectly, all of the partnership units of the Operating Partnership. RHP Finance Corporation, a Delaware corporation (Finco), was formed as a wholly-owned subsidiary of the Operating Partnership for the sole purpose of being an issuer of debt securities with the Operating Partnership. Neither Ryman nor Finco has any material assets, other than Ryman s investment in the Operating Partnership and its 100%-owned subsidiaries. As 100%-owned subsidiaries of Ryman, neither the Operating Partnership nor Finco has any business, operations, financial results or other material information, other than the business, operations, financial results and other material information described in this Quarterly Report on Form 10-Q and Ryman s other Exchange Act reports.

The Company principally operates, through its subsidiaries and its property managers, as applicable, in the following business segments: Hospitality, Opry and Attractions, and Corporate and Other.

# 2. REIT CONVERSION:

The Company completed a plan to restructure the Company s business operations to facilitate the Company s qualification as a REIT for federal income tax purposes (the REIT conversion ) during 2012 and is electing to be taxed as a REIT commencing with the year ended December 31, 2013.

On October 1, 2012, the Company consummated its agreement to sell the Gaylord Hotels brand and rights to manage the Gaylord Opryland Resort and Convention Center ( Gaylord Opryland ), the Gaylord Palms Resort and Convention Center ( Gaylord Palms ), the Gaylord Texan Resort and Convention Center ( Gaylord Texan ) and the Gaylord National Resort and Convention Center ( Gaylord National ), which the Company refers to collectively as the Gaylord Hotels properties , to Marriott International, Inc. ( Marriott ) for \$210.0 million in cash (the Marriott sale transaction ). Effective

October 1, 2012, Marriott assumed responsibility for managing the day-to-day operations of the Gaylord Hotels properties pursuant to a management agreement for each Gaylord Hotel property.

On October 1, 2012, the Company received \$210.0 million in cash from Marriott in exchange for rights to manage the Gaylord Hotels properties (the Management Rights) and certain intellectual property (the IP Rights). The Company allocated \$190.0 million of the purchase price to the Management Rights and \$20.0 million to the IP Rights. The allocation was based on the Company s estimates of the fair values for the respective components. The Company estimated the fair value of each component by constructing distinct discounted cash flow models.

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The amount related to the Management Rights was deferred and is amortized on a straight line basis over the 65-year term of the hotel management agreements, including extensions, as a reduction in management fee expense for financial accounting purposes. The amount related to the IP Rights was recognized into income as other gains and losses during the fourth quarter of 2012.

In addition, pursuant to additional management agreements entered into on October 1, 2012, Marriott assumed responsibility for managing the day-to-day operations of the General Jackson Showboat, Gaylord Springs Golf Links and the Wildhorse Saloon on October 1, 2012. Further, on December 1, 2012, the Company entered into a management agreement pursuant to which Marriott began managing the day-to-day operations of the Inn at Opryland effective December 1, 2012.

The Company has segregated all costs related to the REIT conversion from normal operations and reported these amounts as REIT conversion costs in the accompanying condensed consolidated statements of operations. During the three months ended March 31, 2013, the Company incurred \$15.0 million of various costs associated with these transactions, including employment and severance costs (\$11.2 million), professional fees (\$1.1 million), and various other transition costs (\$2.7 million). No REIT conversion costs were incurred during the three months ended March 31, 2014.

The REIT conversion, including the Marriott sale transaction and other restructuring transactions, are designed to enable the Company to hold its assets and business operations in a manner that enables it to elect to be treated as a REIT for federal income tax purposes. As a REIT, the Company generally will not be subject to federal corporate income taxes on that portion of its capital gain or ordinary income from the Company s REIT operations that is distributed to its stockholders. This treatment substantially eliminates the federal double taxation on earnings from REIT operations, or taxation once at the corporate level and again at the stockholder level, that generally results from investment in a regular C corporation. To comply with certain REIT qualification requirements, the Company engaged Marriott to manage the day-to-day operations of its Gaylord Hotels properties and the Inn at Opryland and will be required to engage third-party managers to operate and manage its future hotel properties, if any. Additionally, non-REIT operations, which consist of the activities of taxable REIT subsidiaries that act as lessees of the Company s hotels, as well as the businesses within the Company s Opry and Attractions segment, continue to be subject, as applicable, to federal corporate and state income taxes following the REIT conversion.

### 3. INCOME PER SHARE:

The weighted average number of common shares outstanding is calculated as follows (in thousands):

	Three Months Ended March 31,	
	2014	2013
Weighted average shares outstanding - basic	50,623	52,427
Effect of dilutive stock-based compensation	573	589
Effect of convertible notes	7,152	7,702
Effect of common stock warrants	5,725	6,002
Weighted average shares outstanding - diluted	64,073	66,720

The Company had stock-based compensation awards outstanding with respect to approximately zero and 0.2 million shares of common stock for the three months ended March 31, 2014 and 2013, respectively, that could potentially dilute earnings per share in the future but were excluded from the computation of diluted earnings per share for the respective periods as the effect of their inclusion would have been anti-dilutive.

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As discussed more fully in the Company s Annual Report on Form 10-K for the year ended December 31, 2013, in 2009 the Company issued 3.75% Convertible Senior Notes due 2014 (the Convertible Notes). The Company intends to settle the outstanding face value of the Convertible Notes in cash upon conversion/maturity. Any conversion spread associated with the conversion/maturity of the Convertible Notes may be settled in cash or shares of the Company s common stock. The Convertible Notes are currently convertible through June 30, 2014 and thereafter will be convertible through the close of business on September 29, 2014 pursuant to the indenture for the Convertible Notes. See Note 15 for further disclosure.

In connection with the issuance of the Convertible Notes, the Company sold common stock purchase warrants to counterparties affiliated with the initial purchasers of the Convertible Notes whereby the warrant holders may purchase shares of the Company s stock. At March 31, 2014, approximately 14.5 million shares of the Company s common stock were issuable pursuant to the warrants, with an adjusted strike price of \$25.31 per share, which reflects the adjustments made in connection with the cash dividend paid by the Company to stockholders on April 14, 2014. The number of shares underlying the warrants and the strike price thereof are subject to further anti-dilution adjustments, including for quarterly cash dividends paid by the Company. If the average closing price of the Company s stock during a reporting period exceeds this strike price, these warrants will be dilutive. The warrants may only be settled in shares of the Company s common stock. See Note 15 for further disclosure.

#### 4. ACCUMULATED OTHER COMPREHENSIVE LOSS:

The Company s balance in accumulated other comprehensive loss is composed of amounts related to the Company s minimum pension liability. During the three months ended March 31, 2014 and 2013, the Company recorded no other comprehensive income and reclassified (\$0.1) million and \$0.1 million, respectively, from accumulated other comprehensive (income) loss into operating expenses in the Company s condensed consolidated statements of operations included herein. In the three months ended March 31, 2013, the Company also recorded \$1.0 million in tax benefits for accumulated other comprehensive loss, primarily related to a change in tax rate on the items included in accumulated other comprehensive loss due to the Company s REIT conversion.

#### 5. PROPERTY AND EQUIPMENT:

Property and equipment at March 31, 2014 and December 31, 2013 is recorded at cost and summarized as follows (in thousands):

	March 31, 2014	December 31, 2013
Land and land improvements	\$ 242,456	\$ 242,418
Buildings	2,305,983	2,300,499
Furniture, fixtures and equipment	593,622	576,209
Construction-in-progress	20,103	25,844
	3,162,164	3,144,970
Accumulated depreciation	(1,104,237)	(1,076,973)
Property and equipment, net	\$ 2,057,927	\$ 2,067,997

### 6. NOTES RECEIVABLE:

As further discussed in the Company s Annual Report on Form 10-K for the year ended December 31, 2013, in connection with the development of Gaylord National, the Company is currently holding two issuances of bonds and receives the debt service thereon, which is payable from tax increments, hotel taxes and special hotel rental taxes generated from Gaylord National through the maturity date. The Company is recording the amortization of discount on these notes receivable as interest income over the life of the notes.

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During the three months ended March 31, 2014 and 2013, the Company recorded interest income of \$3.0 million on these bonds. The Company received payments of \$3.5 million during the three months ended March 31, 2014 and 2013 relating to these notes receivable.

#### **7. DEBT:**

The Company s debt and capital lease obligations at March 31, 2014 and December 31, 2013 consisted of (in thousands):

	March 31, 2014	Dec	cember 31, 2013
\$1 Billion Credit Facility, interest at LIBOR plus 1.85%, maturing April 18, 2017	\$ 506,000	\$	509,500
Convertible Senior Notes, interest at 3.75%, maturing October 1, 2014, net of			
unamortized discount of \$6,822 and \$10,096	297,236		293,962
Senior Notes, interest at 5.0%, maturing April 15, 2021	350,000		350,000
Capital lease obligations	810		958
Total debt	1,154,046		1,154,420
Less amounts due within one year	(604)		(599)
Total long-term debt	\$ 1,153,442	\$	1,153,821

At March 31, 2014, the Company was in compliance with all of its covenants related to its outstanding debt.

#### 3.75% Convertible Senior Notes

The Convertible Notes are convertible, under certain circumstances as described in the Company s Annual Report on Form 10-K for the year ended December 31, 2013, at the holder s option, into shares of the Company s common stock, at an adjusted conversion rate of 47.4034 shares of common stock per \$1,000 principal amount of the Convertible Notes, which is equivalent to an adjusted conversion price of approximately \$21.10 per share and reflects the adjustment made for the cash dividend paid by the Company to stockholders on April 14, 2014. Additional adjustments will be made for quarterly cash dividends paid by the Company pursuant to customary anti-dilution adjustments. The Company may elect, at its option, to deliver shares of its common stock, cash or a combination of cash and shares of its common stock in satisfaction of its obligations upon conversion of the Convertible Notes or at their maturity.

Based on the Company s stock price during the three months ended March 31, 2014, a condition permitting conversion (as defined in the indenture governing the Convertible Notes) had been satisfied, and thus the Convertible Notes are currently convertible through June 30, 2014 and will remain convertible through the close of business on September 29, 2014 pursuant to the indenture. Based on the Company s borrowing capacity under its \$1 billion credit facility at March 31, 2014 and the Company s intent and ability to refinance all of its Convertible Notes on a long-term basis when due, the Convertible Notes have been classified as long-term debt in the above table at March 31, 2014. See Note 15 for further discussion.

Concurrently with the offering of the Convertible Notes, the Company entered into convertible note hedge transactions with respect to its common stock (the Purchased Options) with counterparties affiliated with the initial purchasers of the Convertible Notes, for purposes of reducing the potential dilutive effect upon conversion of the Convertible Notes. The Purchased Options entitle the Company to receive shares of the Company s common stock. At March 31, 2014, the Purchased Options covered approximately 14.4 million shares, with an adjusted strike price of \$21.10 per share (the same as the adjusted conversion price of the Convertible Notes), which reflects the adjustments made in connection with the cash dividend paid by the Company to stockholders

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on April 14, 2014. The number of shares underlying the Purchased Options and the strike price thereof are subject to further customary anti-dilution adjustments substantially similar to the Convertible Notes, including for quarterly cash dividends. The Purchased Options will be settled in shares, cash or a combination of cash and shares based on the settlement option for the Convertible Notes chosen by the Company. Proportionate reductions to the number of shares underlying the Purchased Options may be made in connection with the Company s repurchase, if any, of Convertible Notes prior to their maturity. See Note 15 for further disclosure.

Separately and concurrently with entering into the Purchased Options, the Company also entered into warrant transactions whereby it sold common stock purchase warrants to each of the hedge counterparties. The warrants entitle the counterparties to purchase shares of the Company s common stock. At March 31, 2014, the warrants covered approximately 14.5 million shares, with an adjusted strike price of \$25.31 per share, which reflects the adjustments made in connection with the cash dividend paid by the Company to stockholders on April 14, 2014. The number of shares underlying the warrants and the strike price thereof are subject to further customary anti-dilution adjustments similar to the adjustments of the Convertible Notes and Purchased Options, including for quarterly cash dividends. The warrants may only be settled at maturity in shares of the Company s common stock, net of the exercise price. Proportionate reductions to the number of shares underlying the warrants may be made in connection with the Company s repurchase, if any, of Convertible Notes prior to their maturity. See Note 15 for further disclosure.

### 8. STOCK PLANS:

In addition to grants of stock options to its directors and employees, the Company s Amended and Restated 2006 Omnibus Incentive Plan (the Plan) permits the award of restricted stock and restricted stock units. The fair value of restricted stock and restricted stock units with time-based vesting or performance conditions is determined based on the market price of the Company s stock at the date of grant. The Company generally records compensation expense equal to the fair value of each restricted stock award granted over the vesting period. During the three months ended March 31, 2014, the Company granted 0.1 million restricted stock units with a weighted-average grant date fair value of \$40.61 per award. At March 31, 2014 and December 31, 2013, 0.6 million restricted stock units were outstanding.

The compensation expense that has been charged against pre-tax income for all of the Company's stock-based compensation plans was \$1.3 million and \$2.7 million for the three months ended March 31, 2014 and 2013, respectively.

# 9. RETIREMENT AND POSTRETIREMENT BENEFITS OTHER THAN PENSION PLANS:

Net periodic pension (income) expense reflected in the accompanying condensed consolidated statements of operations included the following components for the respective periods (in thousands):

	Three Mon Marc	
	2014	2013
Interest cost	\$ 1,044	\$ 993
Expected return on plan assets	(1,409)	(1,291)
Recognized net actuarial loss	148	318

Total net periodic pension (income) expense

\$ (217)

\$ 20

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Net postretirement benefit (income) expense reflected in the accompanying condensed consolidated statements of operations included the following components for the respective periods (in thousands):

	Three Months Ende March 31,	
	2014	2013
Interest cost	\$ 55	\$ 64
Amortization of net actuarial loss	105	96
Amortization of prior service credit	(329)	(285)
Total net postretirement benefit (income) expense	\$ (169)	\$ (125)

#### **10. INCOME TAXES:**

The Company intends to elect to be taxed as a REIT effective January 1, 2013, pursuant to the U.S. Internal Revenue Code of 1986, as amended. As a REIT, generally the Company will not be subject to federal corporate income taxes on ordinary taxable income and capital gains income from real estate investments that it distributes to its stockholders. The Company will, however, be subject to corporate income taxes on built-in gains (the excess of fair market value over tax basis at January 1, 2013) that result from gains on certain assets. In addition, the Company will continue to be required to pay federal and state corporate income taxes on earnings of its taxable REIT subsidiaries ( TRSs ).

For the three months ended March 31, 2014, the Company recorded an income tax benefit of \$0.5 million related to the current period operations of the Company. This benefit is primarily due to the non-taxable income of the REIT, partially offset by additional valuation allowance required at the TRSs.

For the three months ended March 31, 2013, the Company recorded an income tax benefit of \$66.3 million. This benefit was primarily due to a benefit of \$61.3 million related to the Company s REIT conversion and a benefit of \$6.7 million related to the reversal of liabilities associated with unrecognized tax positions, as described below. The Company recorded income tax expense of \$1.8 million related to its current period operations for the three months ended March 31, 2013.

As a result of the Company s conversion to a REIT, certain net deferred tax liabilities related to the real estate of the Company were reversed, as the REIT will generally not pay federal corporate income tax related to those deferred tax liabilities. In addition, the Company assessed the need for a valuation allowance on the net deferred tax assets of the TRSs. As a result, the Company recorded a net benefit of \$61.3 million related to the conversion to a REIT in the three months ended March 31, 2013.

The Internal Revenue Service has completed its examination of the Company s federal income tax returns for fiscal years 2008, 2009 and 2010. As a result, issues related to 2010 and earlier years have been effectively settled. The Company has not been notified of any other federal or state audits. Due to the favorable resolution of the federal examination, the Company s reserve for unrecognized tax benefits decreased by \$12.4 million during the three months ended March 31, 2013, of which \$4.8 million was recorded as an income tax benefit. In addition, the Company recorded a reduction to the related accrued interest of \$2.1 million as an income tax benefit in the three months ended March 31, 2013.

At March 31, 2014 and December 31, 2013, the Company had no unrecognized tax benefits.

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### 11. COMMITMENTS AND CONTINGENCIES:

As discussed in Note 8 to the financial statements included in the Company s Annual Report on Form 10-K for the year ended December 31, 2013, the Company s qualified retirement plan incurred increased lump-sum distributions during 2013, partially due to the transfer of a large number of the retirement plan participants to Marriott in connection with the REIT conversion, which resulted in an increase in the number of participants eligible for distributions. In 2013, the Pension Benefit Guaranty Corporation ( PBGC ) notified the Company that due to a purported cessation of management operations at the Company as a result of the management transition to Marriott, the Company may be required to take certain actions regarding the plan, including possibly accelerating funding or providing security for future plan liabilities. The Company responded to the PBGC, stating the reasons that it does not believe that the Company s REIT conversion represents a cessation of management operations, and contesting any liability vigorously. The Company does not currently believe that any of the measures proposed by the PBGC are required or warranted. The staff of the PBGC has indicated that it disagrees with the Company s position. In addition, legislation has been introduced in Congress that would impose a moratorium on PBGC actions to enforce this type of asserted liability. At this time, the Company believes that possible outcomes include a dispute and protracted litigation, a settlement requiring the Company to prefund future plan obligations and/or establish a letter of credit or provide other security to satisfy future obligations, or legislation being adopted that would impose a moratorium on PBGC actions to enforce this type of asserted liability or otherwise repeal or limit the applicability of the existing legislation on which the PBGC assertion is based.

The Company is self-insured up to a stop loss for certain losses related to workers compensation claims and general liability claims through September 30, 2012, and for certain losses related to employee medical benefits through December 31, 2012. The Company s insurance program subsequently transitioned to a low or no deductible program. The Company has purchased stop-loss coverage in order to limit its exposure to any significant levels of claims relating to workers compensation, employee medical benefits and general liability for which it is self-insured.

The Company has entered into employment agreements with certain officers, which provide for severance payments upon certain events, including certain terminations in connection with a change of control.

The Company, in the ordinary course of business, is involved in certain legal actions and claims on a variety of matters. It is the opinion of management that such legal actions will not have a material effect on the results of operations, financial condition or liquidity of the Company.

### 12. STOCKHOLDERS EQUITY:

#### **Dividends**

On February 28, 2014, the Company s board of directors declared the Company s first quarter 2014 cash dividend in the amount of \$0.55 per share of common stock, or an aggregate of approximately \$27.9 million in cash, which was paid on April 14, 2014 to stockholders of record as of the close of business on March 28, 2014.

#### Stock Repurchases

During the three months ended March 31, 2013, the Company repurchased and cancelled approximately 1.3 million shares of its common stock under a previously announced share repurchase program. The shares were repurchased for an aggregate purchase price of \$55.7 million, which the Company funded using cash on hand and borrowings under the revolving credit line of the Company s credit facility.

#### 13. FAIR VALUE MEASUREMENTS:

The Company uses a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

At March 31, 2014 and December 31, 2013, the Company held certain assets that are required to be measured at fair value on a recurring basis. These included investments held in conjunction with the Company s non-qualified contributory deferred compensation plan.

The investments held by the Company in connection with its deferred compensation plan consist of mutual funds traded in an active market. The Company determined the fair value of these mutual funds based on the net asset value per unit of the funds or the portfolio, which is based upon quoted market prices in an active market. Therefore, the Company has categorized these investments as Level 1. The Company has consistently applied these valuation techniques in all periods presented and believes it has obtained the most accurate information available for the types of investments it holds.

The Company had no liabilities required to be measured at fair value at March 31, 2014 and December 31, 2013. The Company s assets measured at fair value on a recurring basis at March 31, 2014 and December 31, 2013, were as follows (in thousands):

	March 31,			rkets for ical Assets	Observable Inputs (Level	Unobservable Inputs
		2014	(I	Level 1)	2)	(Level 3)
Deferred compensation plan	Ф	10.470	ф	10.470	ф	th.
investments	\$	18,470	\$	18,470	\$	\$
Total assets measured at fair value	\$	18,470	\$	18,470	\$	\$

	December 31, 2013			rkets for ical Assets	Observable Inputs (Level	Unobservable Inputs
			(I	Level 1)	2)	(Level 3)
Deferred compensation plan investments	\$	18,883	\$	18,883	\$	\$
Total assets measured at fair value	\$	18,883	\$	18,883	\$	\$

The remainder of the assets and liabilities held by the Company at March 31, 2014 are not required to be measured at fair value. The carrying value of certain of these assets and liabilities do not approximate fair value, as described below.

As further discussed in Note 6 and the Company s Annual Report on Form 10-K for the year ended December 31, 2013, in connection with the development of Gaylord National, the Company received two bonds (Series A Bond and Series B Bond) from Prince George s County, Maryland which had aggregate carrying values of \$87.2 million and \$60.8 million, respectively, at March 31, 2014. The maturity dates of the Series A Bond and the Series B Bond are July 1, 2034 and September 1, 2037, respectively. Based upon current market interest rates of notes receivable with company considers as Level 3, the fair value of the Series A Bond, which has the senior claim to the cash flows supporting these bonds, approximated carrying value at March 31, 2014 and

the fair value of the Series B Bond was approximately \$39 million at March 31, 2014. While the fair value of the Series B Bond decreased to less than its carrying value during 2011 due to a change in the timing of the debt service payments, the Company has the intent and ability to hold this bond to maturity and expects to receive all debt service payments due under the note. Therefore, the Company does not consider the Series B Bond to be other than temporarily impaired at March 31, 2014.

At March 31, 2014, the Company had outstanding \$304.1 million in aggregate principal amount of Convertible Notes that accrue interest at a fixed rate of 3.75%. The carrying value of these notes on March 31, 2014 was \$297.2 million, net of discount. The fair value of the Convertible Notes, based upon the present value of cash flows discounted at current market interest rates, which the Company considers as Level 2, was approximately \$310 million at March 31, 2014.

The Company has outstanding \$350.0 million in aggregate principal amount of senior notes due 2021 that accrue interest at a fixed rate of 5.0%. The fair value of these notes, based upon quoted market prices, which the Company considers as Level 1, was \$352.6 million at March 31, 2014.

The carrying amount of short-term financial instruments held by the Company (cash, short-term investments, trade receivables, accounts payable and accrued liabilities) approximates fair value due to the short maturity of those instruments. The concentration of credit risk on trade receivables is minimized by the large and diverse nature of the Company s customer base.

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### 14. FINANCIAL REPORTING BY BUSINESS SEGMENTS:

The Company s continuing operations are organized into three principal business segments:

*Hospitality*, which includes Gaylord Opryland, Gaylord Palms, Gaylord Texan, Gaylord National and the Inn at Opryland;

*Opry and Attractions*, which includes the Grand Ole Opry, WSM-AM, and the Company s Nashville-based attractions; and

Corporate and Other, which includes the Company s corporate expenses.

The following information from continuing operations is derived directly from the segments internal financial reports used for corporate management purposes (amounts in thousands):

	Three Months Ended March 31,			
	2014	2013		
Revenues:				
Hospitality	\$ 232,203	\$ 209,581		
Opry and Attractions	14,248	12,532		
Corporate and Other				
Total	\$ 246,451	\$ 222,113		
Depreciation and amortization:				
Hospitality	\$ 25,514	\$ 26,801		
Opry and Attractions	1,425	1,366		
Corporate and Other	1,064	3,842		
Total	\$ 28,003	\$ 32,009		
Operating income (loss):				
Hospitality	\$ 40,016	\$ 23,408		
Opry and Attractions	552	(120)		
Corporate and Other	(7,771)	(10,508)		
REIT conversion costs		(14,992)		
Casualty loss		(32)		
Total operating income (loss)	32,797	(2,244)		
Interest expense	(15,670)	(13,323)		
Interest income	3,031	3,051		
Other gains and (losses), net		(6)		

Income (loss) before income taxes and discontinued		
operations	\$ 20,158	\$ (12,522)

### 15. SUBSEQUENT EVENTS:

In April 2014, the Company settled the repurchase of and cancelled \$56.3 million of its Convertible Notes in private transactions for aggregate consideration of \$120.2 million, which was funded by cash on hand and borrowings under the Company s revolving credit facility. As a result of these repurchases, the Company expects to record a loss on extinguishment of debt of approximately \$1.6 million in the second quarter of 2014. In addition, the Company received notice of conversion of \$15.3 million of Convertible Notes that will be settled in June 2014. After these transactions, \$232.2 million in principal amount of the Convertible Notes will remain outstanding.

In connection with the Company s repurchase of the Convertible Notes, the Company entered into agreements with the note-hedge counterparties to proportionately reduce the number of Purchased Options and the warrants

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entered into separately and concurrently with the Purchased Options. In consideration for the reductions, the counterparties paid the Company approximately \$9.2 million. As a result of these transactions, the number of shares of the Company s common stock underlying the Purchased Options and the warrants was reduced to approximately 11.0 million and 11.8 million shares, respectively.

#### 16. INFORMATION CONCERNING GUARANTOR AND NON-GUARANTOR SUBSIDIARIES:

The 5% senior notes were issued by the Operating Partnership and Finco and are guaranteed on a senior unsecured basis by the Company, each of the Company s four wholly-owned subsidiaries that own the Gaylord Hotels properties, and certain other of the Company s subsidiaries, each of which guarantees the Operating Partnership s \$1 billion credit facility (such subsidiary guarantors, together with the Company, the Guarantors). The subsidiary Guarantors are 100% owned, and the guarantees are full and unconditional and joint and several. Not all of the Company s subsidiaries have guaranteed the Company s 5% senior notes.

The following condensed consolidating financial information includes certain allocations of revenues and expenses based on management s best estimates, which are not necessarily indicative of financial position, results of operations and cash flows that these entities would have achieved on a stand-alone basis.

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# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING BALANCE SHEET

# March 31, 2014

<i>a</i>	Parent	-		Non-	<b>T</b>	
(in thousands)	Guarantor	Issuer	Guarantors	Guarantors	Eliminations	Consolidated
ASSETS:						
Property and equipment, net	Φ 24	¢	ф 1 <b>72</b> 6 501	Ф 201 200	¢.	ф 2.057.027
of accumulated depreciation	\$ 24	\$	\$ 1,736,581	\$ 321,322	\$	\$ 2,057,927
Cash and cash equivalents -		C 1 4 4		40.072		55 417
unrestricted		6,144		49,273		55,417
Cash and cash equivalents -				10.660		10.660
restricted				10,660		10,660 147,928
Notes receivable				147,928		147,928
Trade receivables, less allowance				67,155		67,155
Deferred financing costs		17,890		07,133		17,890
Prepaid expenses and other		17,090				17,090
assets			128,486	51,126	(130,128)	49,484
Intercompany receivables,			120,400	31,120	(130,128)	42,404
net	67,202		696,113	55,105	(818,420)	
Investments	2,086,425	2,767,162	526,644	441,629	(5,821,860)	
III vestilients	2,000,123	2,707,102	320,011	111,027	(3,021,000)	
Total assets	\$2,153,651	\$2,791,196	\$ 3,087,824	\$ 1,144,198	\$ (6,770,408)	\$ 2,406,461
LIABILITIES AND STOCKHOLDERS EQUITY:						
Debt and capital lease						
obligations	\$ 297,236	\$ 856,000	\$	\$ 810	\$	\$ 1,154,046
Accounts payable and						
accrued liabilities	(14)	15,039	1,803	260,753	(130,411)	147,170
Deferred income tax						
liabilities, net	6,627	(15)	555	15,155		22,322
Deferred management rights						
proceeds				185,615		185,615
Dividends payable	28,412					28,412
Other liabilities			75,271	44,201	283	119,755
Intercompany payables, net	738,085	222,068	(141,733)		(818,420)	
Commitments and						
contingencies						
Stockholders equity:						
Preferred stock						
Common stock	508	1	1	2,387	(2,389)	508

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Additional paid-in-capital	1,227,912	1,741,704	2,803,623	1,184,038	(5,729,365)	1,227,912
Treasury stock	(8,002)					(8,002)
Accumulated deficit	(137,113)	(43,601)	348,304	(539,589)	(90,106)	(462,105)
Accumulated other						
comprehensive loss				(9,172)		(9,172)
Total stockholders equity	1,083,305	1,698,104	3,151,928	637,664	(5,821,860)	749,141
Total liabilities and stockholders equity	\$2,153,651	\$ 2,791,196	\$ 3,087,824	\$ 1,144,198	\$ (6,770,408)	\$ 2,406,461

# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING BALANCE SHEET

# **December 31, 2013**

	Pare			_	~		~	Non-		~
(in thousands)	Guara	ntor		Issuer	Gua	rantors	Gu	arantors	Eliminations	Consolidated
ASSETS:										
Property and equipment, net	¢		ф		¢ 1 ′	751 470	ф	216 510	¢	¢ 2.067.007
of accumulated depreciation	\$		\$		\$ 1,	751,479	\$	316,518	\$	\$ 2,067,997
Cash and cash equivalents - unrestricted				714				60,865		61 570
Cash and cash equivalents -				/14				00,803		61,579
restricted								20,169		20,169
Notes receivable								148,350		148,350
Trade receivables, less								170,550		170,550
allowance								51,796	(14)	51,782
Deferred financing costs				19,306				31,770	(14)	19,306
Prepaid expenses and other				17,500						17,500
assets				3		227,608		58,267	(230,432)	55,446
Intercompany receivables,					_			20,207	(200, 102)	22,
net	90	,184			6	597,908		172,064	(960,156)	
Investments	2,061		2	,767,163	4	526,644		436,828	(5,791,888)	
Total assets	\$2,151	,437	\$ 2	,787,186	\$ 3,2	203,639	\$ 1	,264,857	\$ (6,982,490)	\$ 2,424,629
LIABILITIES AND STOCKHOLDERS										
EQUITY:										
Debt and capital lease obligations	\$ 293	,962	\$	859,500	\$		\$	958	\$	\$ 1,154,420
Accounts payable and	\$ 293	,902	Ф	839,300	Ф		Ф	938	Ф	\$ 1,134,420
accrued liabilities		(14)		8,164		1,470		378,448	(230,729)	157,339
Deferred income tax		(17)		0,104		1,470		370,770	(230,727)	157,557
liabilities, net	6	,528		(15)		654		15,950		23,117
Deferred management		,020		(10)		00.		10,700		20,117
rights proceeds								186,346		186,346
Dividends payable	25	,780						·		25,780
Other liabilities						73,673		45,976	283	119,932
Intercompany payables, net	733	,376		211,925		14,855			(960,156)	
Commitments and										
contingencies										
Stockholders equity:										
Preferred stock										
Common stock		505		1		1		2,387	(2,389)	505

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Additional paid-in-capital	1,228,845	1,741,704	2,803,623	1,184,038	(5,729,365)	1,228,845
Treasury stock	(7,766)					(7,766)
Accumulated deficit	(129,779)	(34,093)	309,363	(540,127)	(60,134)	(454,770)
Accumulated other						
comprehensive loss				(9,119)		(9,119)
Total stockholders equity	1,091,805	1,707,612	3,112,987	637,179	(5,791,888)	757,695
Total liabilities and stockholders equity	\$ 2,151,437	\$2,787,186	\$ 3,203,639	\$ 1,264,857	\$ (6,982,490)	\$ 2,424,629

# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

# AND COMPREHENSIVE INCOME

# For the Three Months Ended March 31, 2014

	Parent			Non-		
(in thousands)	Guarantor	Issuer	Guarantors	Guarantors	Eliminations	Consolidated
Revenues:						
Rooms	\$	\$	\$	\$ 91,082	\$	\$ 91,082
Food and beverage				110,071		110,071
Other hotel revenue			67,860	35,745	(72,555)	31,050
Opry and Attractions				14,248		14,248
Total revenues			67,860	251,146	(72,555)	246,451
Operating expenses:						
Rooms				28,550		28,550
Food and beverage				63,182		63,182
Other hotel expenses			11,701	127,146	(67,817)	71,030
Management fees				3,911		3,911
Total hotel operating expenses			11,701	222,789	(67,817)	166,673
Opry and Attractions				12,271		12,271
Corporate		305		6,402		6,707
Corporate overhead allocation	2,818		1,920		(4,738)	
Depreciation and amortization			14,902	13,101		28,003
Total operating expenses	2,818	305	28,523	254,563	(72,555)	213,654
Operating income (loss)	(2,818)	(305)	39,337	(3,417)		32,797
Interest expense	(6,459)	(9,203)		(8)		(15,670)
Interest income				3,031		3,031
Income (loss) before income taxes						
and discontinued operations	(9,277)	(9,508)	39,337	(394)		20,158
(Provision) benefit for income taxes			(396)	920		484
Equity in subsidiaries earnings, ne	t 29,970				(29,970)	
Income (loss) from continuing	-0.5	(0 <b>=</b> 00)			(20.020)	
operations	20,653	(9,508)	38,941	526	(29,970)	20,642
Income from discontinued						
operations, net of taxes				11		11

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Net income (loss)	\$ 20,653	\$ (9,508)	\$ 38,941	\$ 537	\$ (29,970)	\$ 20,653
Comprehensive income (loss)	\$ 20.600	\$ (9.508)	\$ 38.941	\$ 484	\$ (29.917)	\$ 20.600

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# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

# AND COMPREHENSIVE INCOME

# For the Three Months Ended March 31, 2013

<i>C</i>	Parent	T	<b>G</b> 4	Non-	171. · 4.	C 21.4.1
(in thousands)	Guarantor	Issuer	Guarantors	Guarantors	Eliminations	Consolidated
Revenues:	ф	ф	ф	Φ 05.500	ф	Φ 05.500
Rooms	\$	\$	\$	\$ 85,509	\$	\$ 85,509
Food and beverage			60.670	98,188	(7.4.202)	98,188
Other hotel revenue			69,679	30,588	(74,383)	25,884
Opry and Attractions				12,532		12,532
Total revenues			69,679	226,817	(74,383)	222,113
Operating expenses:						
Rooms				25,087		25,087
Food and beverage				61,248		61,248
Other hotel expenses			12,431	127,445	(70,308)	69,568
Management fees				3,469		3,469
Total hotel operating expenses			12,431	217,249	(70,308)	159,372
Opry and Attractions				11,286		11,286
Corporate		847		5,819		6,666
Corporate overhead allocation			4,075		(4,075)	
REIT conversion costs				14,992		14,992
Casualty loss				32		32
Depreciation and amortization			14,950	17,059		32,009
Total operating expenses		847	31,456	266,437	(74,383)	224,357
Operating income (loss)		(847)	38,223	(39,620)		(2,244)
Interest expense	(8,369)	(4,938)		(16)		(13,323)
Interest income				3,051		3,051
Other gains and (losses), net				(6)		(6)
Income (loss) before income taxes						
and discontinued operations	(8,369)	(5,785)	38,223	(36,591)		(12,522)
(Provision) benefit for income						
taxes	(222)	(2,028)	143,139	(74,597)		66,292
Equity in subsidiaries earnings, ne	et 62,371				(62,371)	
Income (loss) from continuing						
operations	53,780	(7,813)	181,362	(111,188)	(62,371)	53,770

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Income from discontinued operations, net of taxes				10		10
Net income (loss)	\$ 53,780	\$ (7,813)	\$ 181,362	\$ (111,178)	\$ (62,371)	\$ 53,780
Comprehensive income (loss)	\$ 54 942	\$ (7.813)	\$ 181 362	\$ (110.016)	\$ (63 533)	\$ 54.942

# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

# For the Three Months Ended March 31, 2014

(in thousands)	Parent Guarantor	Issuer	Guarantare	Non-	Eliminations Consolidated
Net cash provided by (used in)	Guarantor	188461	Guarantors	Guarantorsi	Zimmations Consolidated
continuing operating activities	\$ 24,395	\$ 8,930	\$ 3	\$ (3,267)	\$ \$ 30,061
Net cash used in discontinued	Ψ 2-1,373	Ψ 0,230	Ψ	ψ (3,207)	φ φ 30,001
operating activities				(230)	(230)
Net cash provided by (used in)					
operating activities	24,395	8,930	3	(3,497)	29,831
Purchases of property and equipment	(24)		(3)	(17,457)	(17,484)
Increase in restricted cash and cash equivalents				9,509	9,509
Net cash used in investing activities continuing operations	(24)		(3)	(7,948)	(7,975)
Net cash used in investing activities	(= .)		(5)	(,,,, .0)	(1,510)
discontinued operations					
Net cash used in investing activities	(24)		(3)	(7,948)	(7,975)
Net repayments under credit facility		(3,500)			(3,500)
Payment of dividend	(25,459)	(- ) )			(25,459)
Proceeds from exercise of stock					
option and purchase plans	1,078				1,078
Excess tax benefit from stock-based	10				10
Compensation	10			(147)	10
Other financing activities, net				(147)	(147)
Net cash used in financing activities					
continuing operations	(24,371)	(3,500)		(147)	(28,018)
Net cash used in financing activities					
discontinued operations					
Net cash used in financing activities	(24,371)	(3,500)		(147)	(28,018)
Net change in cash and cash					
equivalents		5,430		(11,592)	(6,162)
Cash and cash equivalents at beginning of period		714		60,865	61,579

Cash and cash equivalents at end of					
period	\$ \$ 6,144	\$ \$	49,273	\$ \$	55,417

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# RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

# For the Three Months Ended March 31, 2013

(in thousands) Net cash provided by (used in)	Parent Guarantor	Issuer	Guarantors	Non- GuarantorsF	Eliminations Consolidated
continuing operating activities	\$ 203,389	\$ (208,562)	\$ 1,142	\$ (42,880)	\$ (46,911)
Net cash provided by discontinued operating activities	, , , , , ,	, ( 11)	· ,	49	49
Net cash provided by operating activities	203,389	(208,562)	1,142	(42,831)	(46,862)
Purchases of property and equipment			(547)	(9,592)	(10,139)
(Increase) decrease in restricted cash and cash equivalents Other investing activities				(724) 9	(724) 9
Net cash used in investing activities continuing operations Net cash used in investing activities discontinued operations			(547)	(10,307)	(10,854)
Net cash used in investing activities			(547)	(10,307)	(10,854)
Net borrowings under credit facility		209,000			209,000
Early redemption of senior notes	(152,180)	(22)			(152,180)
Deferred financing costs paid Repurchase of Company stock for retirement	(55,676)	(22)			(22) (55,676)
Proceeds from exercise of stock option and purchase plans	4,255				4,255
Excess tax benefit from stock-based compensation	212				212
Other financing activities, net	212			(195)	(195)
Net cash provided by (used in) financing activities continuing operations	(203,389)	208,978		(195)	5,394
орогиноно	(203,307)	200,770		(173)	5,574

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Net cash used in financing activities discontinued operations

Net cash provided by (used in)	(202.200)	200.07	0			(105)		5.004
financing activities	(203,389)	208,97	8			(195)		5,394
Net change in cash and cash								
equivalents		41	6	595	(	53,333)		(52,322)
Cash and cash equivalents at								
beginning of period				(595)		97,765		97,170
				, ,				
Cash and cash equivalents at end								
of period	\$	\$ 41	6 \$		\$	44,432	\$	\$ 44,848

# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Ryman Hospitality Properties, Inc. ( Ryman ) is a Delaware corporation that conducts its operations so as to qualify as a real estate investment trust ( REIT ) for federal income tax purposes. The Company conducts its business through an umbrella partnership REIT, in which its assets are held by, and operations are conducted through, RHP Hotel Properties, LP, a subsidiary operating partnership (the Operating Partnership ). RHP Finance Corporation, a Delaware corporation ( Finco ) was formed as a wholly-owned subsidiary of the Operating Partnership for the sole purpose of being an issuer of debt securities with the Operating Partnership. Neither Ryman nor Finco has any material assets, other than Ryman s investment in the Operating Partnership and its 100%-owned subsidiaries. As 100%-owned subsidiaries of Ryman, neither the Operating Partnership nor Finco has any business, operations, financial results or other material information, other than the business, operations, financial results and other material information described in this Quarterly Report on Form 10-Q and Ryman s other Exchange Act reports. In this report, we use the terms, the Company, we or our to refer to Ryman Hospitality Properties, Inc. and its subsidiaries unless the context indicates otherwise.

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and related notes included elsewhere in this report and our audited consolidated financial statements and related notes for the year ended December 31, 2013, appearing in our Annual Report on Form 10-K that was filed with the Securities and Exchange Commission (SEC) on February 28, 2014.

## Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements concern our goals, beliefs, expectations, strategies, objectives, plans, future operating results and underlying assumptions, and other statements that are not necessarily based on historical facts. Without limitation, you can identify these statements by the fact that they do not relate strictly to historical or current facts, and these statements may contain words such as may, will, could, should, might, projects, expects, believes, anticipates, continue. estimate, or pursue, or the negative or other variations thereof or comparable terms. In particular, they include statements relating to, among other things, future actions, strategies, future performance, the outcome of contingencies such as legal proceedings and future financial results. These also include statements regarding (i) the effect of our election to be taxed as a REIT for federal income tax purposes; (ii) the anticipated benefits of the REIT conversion and our sale of the Gaylord Hotels brand and rights to the day-to-day management of our Gaylord Hotels properties to Marriott International, Inc., including potential increases in revenue and anticipated stabilized future annualized cost synergies; (iii) the holding of our non-qualifying REIT assets in one or more taxable REIT subsidiaries; (iv) our announced dividend policy, including the frequency and amount of any dividend we may pay; (v) potential growth opportunities, including future expansion of our existing asset portfolio through acquisitions; (vi) the anticipated pace of recovery in demand for products and services provided by the lodging industry relative to general economic conditions; (vii) Marriott s ability to effectively manage our hotels and other properties; (viii) our anticipated capital expenditures; (ix) the potential operating and financial restrictions imposed on our activities under existing and future financing agreements and other contractual arrangements with third parties, including management agreements with Marriott; and (x) any other business or operational matters. We have based these forward-looking statements on our current expectations and projections about future events.

We caution the reader that forward-looking statements involve risks and uncertainties that cannot be predicted or quantified, and, consequently, actual results may differ materially from those expressed or implied by such forward-looking statements. Important factors that could cause actual results to differ materially from those in the

forward-looking statements include, among other things, the risks and uncertainties associated with economic conditions affecting the hospitality business generally, the geographic concentration of our hotel properties, business levels at our hotels, the effect of our election to be taxed as a REIT for federal income tax purposes

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commencing with the year ended December 31, 2013, our ability to remain qualified as a REIT, our ability to execute our strategic goals as a REIT, the effects of business disruption related to the Marriott management transition and the REIT conversion, our ability to realize cost savings and revenue enhancements from the REIT conversion and the Marriott transaction, our ability to generate cash flows to support dividends, future board determinations regarding the timing and amount of dividends and changes to the dividend policy, our ability to borrow funds pursuant to our credit agreements and to refinance indebtedness, and those factors described in our Annual Report on Form 10-K for the year ended December 31, 2013, in this Quarterly Report on Form 10-Q, or described from time to time in our other reports filed with the SEC.

Any forward-looking statement made in this Quarterly Report on Form 10-Q speaks only as of the date on which the statement is made. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect us. We have no duty to, and do not intend to, update or revise the forward-looking statements we make in this Quarterly Report on Form 10-Q, except as may be required by law.

#### **Overview**

On January 1, 2013, we began operating as a real estate investment trust (REIT) for federal income tax purposes, specializing in group-oriented, destination hotel assets in urban and resort markets. Our owned assets include a network of four upscale, meetings-focused resorts totaling 7,795 rooms that are managed by lodging operator Marriott International, Inc. (Marriott) under the Gaylord Hotels brand. These four resorts, which we refer to as our Gaylord Hotels properties, consist of the Gaylord Opryland Resort & Convention Center in Nashville, Tennessee (Gaylord Opryland), the Gaylord Palms Resort & Convention Center near Orlando, Florida (Gaylord Palms), the Gaylord Texan Resort & Convention Center near Dallas, Texas (Gaylord Texan) and the Gaylord National Resort & Convention Center near Washington D.C. (Gaylord National). Our other owned assets managed by Marriott include Gaylord Springs Golf Links (Gaylord Springs), the Wildhorse Saloon, the General Jackson Showboat (General Jackson) and the Inn at Opryland, a 303-room overflow hotel adjacent to Gaylord Opryland. We also own and operate a number of media and entertainment assets including the Grand Ole Opry, the legendary weekly showcase of country music s finest performers for nearly 90 years; the Ryman Auditorium, the storied live music venue and former home of the Grand Ole Opry located in downtown Nashville; and WSM-AM, the Opry s radio home.

Each of our award-winning Gaylord Hotels properties incorporates not only high quality lodging, but also at least 400,000 square feet of meeting, convention and exhibition space, superb food and beverage options and retail and spa facilities within a single self-contained property. As a result, our Gaylord Hotels properties provide a convenient and entertaining environment for convention guests. Our Gaylord Hotels properties focus on the large group meetings market in the United States.

In 2012, we completed restructuring transactions to facilitate our qualification as a REIT for federal income tax purposes. Our goal is to become the nation s premier hospitality REIT for group-oriented meetings hotel assets located in urban and resort markets.

Our concentration in the hospitality industry, and in particular the large group meetings sector of the hospitality industry, exposes us to certain risks outside of our control. In recent years, recessionary conditions in the national economy, including U.S. government sequestration, have resulted in economic pressures on the hospitality industry generally, and on our properties.

As discussed below, on October 1, 2012, Marriott assumed responsibility for managing the day-to-day operations of our Gaylord Hotels properties. As a result, we now rely upon Marriott to generate occupancy and revenue levels at our hotel properties. However, there can be no assurance that Marriott will be able to increase occupancy and revenue

levels at our hotel properties.

For much of 2013, our Gaylord Hotels properties experienced difficulties in in-the-year, for-the-year sales booking levels, as overall weakness in the group sector and difficulties related to the management transition to Marriott impacted our results. Joint efforts with Marriott resulted in improvements in the latter half of 2013 in both bookings and the realization of cost synergies, and the margin improvement continued into the first quarter of 2014. We are continuing to work with Marriott in these areas to ensure further improvement going forward.

See Item 1A, Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2013 for important information regarding forward-looking statements made in this report and risks and uncertainties we face.

## **REIT Conversion and Marriott Sale Transaction**

As further described in our Annual Report on Form 10-K for the year ended December 31, 2013, after conducting a strategic review of our business, on May 30, 2012, our board of directors unanimously approved a plan to restructure our business operations to facilitate our qualification as a REIT for federal income tax purposes (the REIT conversion ). We completed the REIT conversion during 2012 and are electing to be taxed as a REIT for the year ended December 31, 2013. As a REIT, we generally are not be subject to federal corporate income taxes on that portion of our capital gain or ordinary income from our REIT operations that is distributed to our stockholders. This treatment substantially eliminates the federal double taxation on earnings from our REIT operations, or taxation once at the corporate level and again at the stockholder level, that generally results from investment in a regular C corporation. Our non-REIT operations, which consist of the activities of taxable REIT subsidiaries ( TRSs ) that act as lessees of our hotels, as well as the businesses within our Opry and Attractions segment, continue to be subject, as applicable, to federal corporate income taxes.

Due to federal income tax laws that restrict REITs from operating and managing hotels, we no longer operate or manage any of our hotel properties. We lease or sublease our hotel properties to TRSs, and such TRSs engage Marriott pursuant to hotel management agreements. Marriott is responsible for managing the day-to-day operations of our hotel properties, including, but not limited to, implementing significant operating decisions, setting rates for rooms and meeting space, controlling revenue and expenditures, collecting accounts receivable, and recruiting, employing and supervising employees at the hotel properties. However, we continue to own our hotel properties.

On October 1, 2012, we sold the Gaylord Hotels brand and rights to manage our Gaylord Hotels properties for \$210.0 million in cash (the Marriott sale transaction ), pursuant to that certain Purchase Agreement, dated May 30, 2012, by and among Gaylord Entertainment Company, Gaylord Hotels, Inc., Marriott Hotel Services, Inc., and Marriott. In connection with the Marriott sale transaction, each of our TRS lessees for our Gaylord Hotels properties is now a party to a management agreement (one for each of our Gaylord Hotels properties) and a pooling agreement with Marriott. Under the management agreements, on October 1, 2012, Marriott assumed responsibility for the day-to-day management of our Gaylord Hotels properties. We do not have the authority to require Marriott to manage the day-to-day functions of our Gaylord Hotels properties in a particular manner, although we do have consent and approval rights for certain matters under the hotel management agreements, subject to the limitations described therein. Each management agreement has a term expiring in 2047, with three automatic ten-year renewal periods (provided the applicable hotel has met certain performance thresholds). Each of the management agreements requires us to pay Marriott a base management fee of 2% of gross revenues from the applicable property for each fiscal year or portion thereof. Additionally, the pooling agreement provides for (i) the calculation of incentive management fees for the Gaylord Hotels properties on an aggregated basis; and (ii) the application of the limitations on secured debt on an aggregated basis. The incentive management fee is based on the profitability of our Gaylord Hotels properties calculated on a pooled basis.

In addition to the Marriott sale transaction, certain of our TRSs entered into additional management agreements with Marriott pursuant to which Marriott assumed responsibility for the day-to-day management of the General Jackson, Gaylord Springs and the Wildhorse Saloon beginning October 1, 2012, and the Inn at Opryland beginning December 1, 2012.

We have segregated all costs related to the REIT conversion from normal operations and reported these amounts as REIT conversion costs in the accompanying condensed consolidated statements of operations. During the three months ended March 31, 2013, we incurred \$15.0 million of various costs associated with these transactions, including employment and severance costs (\$11.2 million), professional fees (\$1.1 million), and various other transition costs (\$2.7 million). No REIT conversion costs were incurred during the three months ended March 31, 2014.

## **Dividend Policy**

Pursuant to our current dividend policy, we plan to pay a quarterly cash dividend to shareholders in an amount equal to an annualized payment of at least 50% of adjusted funds from operations (as defined by us) or 100% of REIT taxable income, whichever is greater. On February 28, 2014, our board of directors declared our first quarter 2014 cash dividend in the amount of \$0.55 per share of common stock, or an aggregate of approximately \$27.9 million in cash, which was paid on April 14, 2014 to stockholders of record as of the close of business on March 28, 2014. We currently plan to pay a quarterly cash dividend of \$0.55 per share in July 2014, October 2014 and January 2015. The declaration, timing and amount of dividends will be determined by action of our board of directors. Our dividend policy may be altered at any time by our board of directors.

# Convertible Note Repurchases

As further described below in Liquidity and Capital Resources Principal Debt Agreements, in April 2014, we repurchased and cancelled \$56.3 million in aggregate principal amount of our 3.75% convertible notes in private transactions for aggregate consideration of \$120.2 million.

## Our Strategy

Our goal is to become the nation s premier hospitality REIT for group-oriented meetings hotel assets in urban and resort markets.

Existing Hotel Property Design. Our hotel properties focus on the large group meetings market in the United States and incorporate meeting and exhibition space, signature guest rooms, food and beverage offerings, fitness and spa facilities and other attractions within a large hotel property so attendees needs are met in one location. This strategy creates a better experience for both meeting planners and guests, and has led to our current hotel properties claiming a place among the leading convention hotels in the country.

Expansion of Hotel Asset Portfolio. While we intend our short-term capital allocation strategy to focus on returning capital to stockholders, part of our long-term growth strategy includes acquisitions of other hotels, particularly in the group meetings sector of the hospitality industry, either alone or through joint ventures or alliances with one or more third parties. We intend to pursue attractive investment opportunities which meet our acquisition parameters, specifically, group-oriented large hotels and overflow hotels with existing or potential leisure appeal. We are interested in highly accessible upper-upscale assets with over 400 hotel rooms in urban and resort group destination markets. We also consider assets that possess or are located near convention centers that present a repositioning opportunity and/or would significantly benefit from capital investment in additional rooms or meeting space. We plan to expand the geographic diversity of our existing asset portfolio through acquisitions. As a REIT, we no longer view independent, large-scale development of resort and convention hotels as part of our long-term growth strategy.

Leverage Brand Name Awareness. We believe the Grand Ole Opry is one of the most recognized entertainment brands in the United States. We promote the Grand Ole Opry name through various media, including our WSM-

AM radio station, the Internet and television, and through performances by the Grand Ole Opry s members, many of whom are renowned country music artists. As such, we have alliances in place with multiple distribution partners in an effort to foster brand extension. We are continuously exploring additional products, such as television specials and retail products, through which we can capitalize on our brand affinity and awareness. We believe that licensing our brand for products may provide an opportunity to increase revenues and cash flow with relatively little capital investment.

## **Our Current Operations**

Our ongoing operations are organized into three principal business segments:

Hospitality, consisting of Gaylord Opryland, Gaylord Palms, Gaylord Texan, Gaylord National and the Inn at Opryland.

Opry and Attractions, consisting of our Grand Ole Opry assets, WSM-AM and our Nashville attractions, which are owned in TRSs.

Corporate and Other, consisting of our corporate expenses.

For the three months ended March 31, 2014 and 2013, our total revenues were divided among these business segments as follows:

	Three Mont	ths Ended
	March	ı 31,
Segment	2014	2013
Hospitality	94%	94%
Opry and Attractions	6%	6%
Corporate and Other	0%	0%

## **Key Performance Indicators**

The operating results of our Hospitality segment are highly dependent on the volume of customers at our hotels and the quality of the customer mix at our hotels, which are managed by Marriott. These factors impact the price that Marriott can charge for our hotel rooms and other amenities, such as food and beverage and meeting space. The following key performance indicators are commonly used in the hospitality REIT industry:

hotel occupancy a volume indicator;

average daily rate ( ADR ) a price indicator calculated by dividing room revenue by the number of rooms sold;

Revenue per Available Room ( RevPAR ) a summary measure of hotel results calculated by dividing room revenue by room nights available to guests for the period;

 $Total\ Revenue\ per\ Available\ Room\ (\ Total\ RevPAR\ )\quad a\ summary\ measure\ of\ hotel\ results\ calculated\ by\ dividing\ the\ sum\ of\ room,\ food\ and\ beverage\ and\ other\ ancillary\ service\ revenue\ by\ room\ nights\ available\ to\ guests\ for\ the\ period;\ and$ 

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Net Definite Room Nights Booked a volume indicator which represents the total number of definite bookings for future room nights at our hotel properties confirmed during the applicable period, net of cancellations.

Hospitality segment revenue from our occupied hotel rooms is recognized as earned on the close of business each day and from concessions and food and beverage sales at the time of sale. Cancellation fees, as well as attrition fees that are charged to groups when they do not fulfill the minimum number of room nights or minimum food and beverage spending requirements originally contracted for, are recognized as revenue in the period they are collected. Almost all of our Hospitality segment revenues are either cash-based or, for meeting and convention groups meeting credit criteria, billed and collected on a short-term receivables basis. The hospitality industry is capital intensive, and we rely on the ability of our hotels to generate operating cash flow to repay debt financing and fund maintenance capital expenditures.

The results of operations of our Hospitality segment are affected by the number and type of group meetings and conventions scheduled to attend our hotels in a given period. A variety of factors can affect the results of any interim period, including the nature and quality of the group meetings and conventions attending our hotels during such period, which meetings and conventions have often been contracted for several years in advance, the level of attrition our hotels experience, and the level of transient business at our hotels during such period. We rely on Marriott, as the manager of our hotels, to manage these factors and to offset any identified shortfalls in occupancy.

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## Selected Financial Information

The following table contains our unaudited selected summary financial data for the three months ended March 31, 2014 and 2013. The table also shows the percentage relationships to total revenues and, in the case of segment operating income (loss), its relationship to segment revenues (in thousands, except percentages).

	Unaudited				
	Thre				
	2014	%	2013	%	
Income Statement Data:					
REVENUES:					
Rooms	\$ 91,082	37.0%	\$ 85,509	38.5%	
Food and beverage	110,071	44.7%	98,188	44.2%	
Other hotel revenue	31,050	12.6%	25,884	11.7%	
Opry and Attractions	14,248	5.8%	12,532	5.6%	
Total revenues	246,451	100.0%	222,113	100.0%	
OPERATING EXPENSES:					
Rooms	28,550	11.6%	25,087	11.3%	
Food and beverage	63,182	25.6%	61,248	27.6%	
Other hotel expenses	71,030	28.8%	69,568	31.3%	
Management fees	3,911	1.6%	3,469	1.6%	
Opry and Attractions	12,271	5.0%	11,286	5.1%	
Corporate	6,707	2.7%	6,666	3.0%	
REIT conversion costs	,	0.0%	14,992	6.7%	
Casualty loss		0.0%	32	0.0%	
Depreciation and amortization:					
Hospitality	25,514	10.4%	26,801	12.1%	
Opry and Attractions	1,425	0.6%	1,366	0.6%	
Corporate and Other	1,064	0.4%	3,842	1.7%	
Total depreciation and amortization	28,003	11.4%	32,009	14.4%	
Total operating expenses	213,654	86.7%	224,357	101.0%	
OPERATING INCOME (LOSS):					
Hospitality	40,016	17.2%	23,408	11.2%	
Opry and Attractions	552	3.9%	(120)	-1.0%	
Corporate and Other	(7,771)	(A)	(10,508)	(A)	
REIT conversion costs	, , ,	(A)	(14,992)	(A)	
Casualty loss		(A)	(32)	(A)	
Total operating income (loss)	32,797	13.3%	(2,244)	-1.0%	
Interest expense	(15,670)	(A)	(13,323)	(A)	
Interest income	3,031	(A)	3,051	(A)	

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Other gains and (losses), net		(A)	(6)	(A)
Benefit for income taxes	484	(A)	66,292	(A)
Income from discontinued operations, net	11	(A)	10	(A)
Net income	\$ 20,653	(A)	\$ 53,780	(A)

(A) These amounts have not been shown as a percentage of revenue because they have no relationship to revenue.

## Summary Financial Results

#### Results

The following table summarizes our financial results for the three months ended March 31, 2014 and 2013 (in thousands, except percentages and per share data):

		Three Months	6					
		Ended March 31,						
	2014	2013	% Change					
Total revenues	\$ 246,451	\$ 222,113	11.0%					
Total operating expenses	213,654	224,357	-4.8%					
Operating income (loss)	32,797	(2,244)	1561.5%					
Net income	20,653	53,780	-61.6%					
Net income per share - fully diluted	0.32	0.81	-60.5%					

## Total Revenues

The increase in our total revenues for the three months ended March 31, 2014, as compared to the same period in 2013, is attributable to increases in our Hospitality and Opry and Attractions segment revenues for the 2014 period of \$22.6 million and \$1.7 million, respectively, as discussed more fully below. Total Hospitality revenues in 2014 include \$2.3 million in attrition and cancellation fee collections, a \$0.5 million increase from 2013.

## **Total Operating Expenses**

The decrease in our total operating expenses for the three months ended March 31, 2014, as compared to the same period in 2013, is primarily due to a \$15.0 million decrease in REIT conversion costs and a \$4.0 million decrease in depreciation and amortization during the 2014 period, partially offset by a \$7.3 million increase in hotel operating expenses during the 2014 period, as discussed more fully below.

#### Net Income

Our net income of \$20.7 million for the three months ended March 31, 2014, as compared to net income of \$53.8 million for the same period in 2013, was due to the change in our revenues and operating expenses reflected above and the following factors, each as described more fully below:

A \$65.8 million decrease in the benefit for income taxes during the 2014 period, as compared to the 2013 period.

A \$2.3 million increase in interest expense during the 2014 period, as compared to the 2013 period. *Factors and Trends Contributing to Operating Performance* 

The most important factors and trends contributing to our operating performance during the three months ended March 31, 2014 described herein were:

Increased outside-the-room spending at each of our hotel properties (an increase of 13.7% during the three months ended March 31, 2014, as compared to the same period in 2013) primarily due to increased levels of premium groups and the resulting increase in banquet revenues.

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Increased occupancy for our Gaylord Hotels properties (an increase of 2.9 percentage points of occupancy for the three months ended March 31, 2014 as compared to the 2013 period) primarily as a result of an increase in corporate and association group room nights.

In-the-year, for-the-year cancellations for the three months ended March 31, 2014 decreased 75.5% as compared to the 2013 period.

The three months ended March 31, 2013 included \$15.0 million in REIT conversion costs which did not recur in the 2014 period.

Increased attrition levels for the three months ended March 31, 2014, as compared to 2013 period, which partially offset the increase in operating income, RevPAR and Total RevPAR. Attrition for the 2014 period was 10.2% of bookings, compared to 8.3% in the 2013 period; however, attrition for the 2014 period remained lower than in the last nine months of 2013.

Decreased net advanced group room nights booked (a decrease of 45.0% for the three months ended March 31, 2014 as compared to the 2013 period), as the 2013 period included a record booking performance and, as such, presented a difficult comparison for the 2014 period.

## Operating Results Detailed Segment Financial Information

## Hospitality Segment

*Total Segment Results*. The following presents the financial results of our Hospitality segment for the three months ended March 31, 2014 and 2013 (in thousands, except percentages and performance metrics):

		Three Months Ended March 31,	
	2014	2013	% Change
Revenues:			<u> </u>
Rooms	\$ 91,082	\$ 85,509	6.5%
Food and beverage	110,071	98,188	12.1%
Other hotel revenue	31,050	25,884	20.0%
Total hospitality revenue (1)	232,203	209,581	10.8%
Hospitality operating expenses:			
Rooms	28,550	25,087	13.8%
Food and beverage	63,182	61,248	3.2%
Other hotel expenses	71,030	69,568	2.1%
Management fees	3,911	3,469	12.7%
Depreciation and amortization	25,514	26,801	-4.8%
Total Hospitality operating expenses	192,187	186,173	3.2%

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Hospitality operating income (2)	\$ 40,016	\$ 23,408	71.0%
II : I' C			
Hospitality performance metrics:			
Occupancy	70.4%	67.5%	4.3%
ADR	\$ 177.44	\$ 173.84	2.1%
RevPAR (3)	\$ 124.97	\$ 117.33	6.5%
Total RevPAR (4)	\$ 318.60	\$ 287.56	10.8%
Net Definite Group Room Nights Booked	250,000	455,000	-45.1%

- (1) Hospitality results and performance metrics include the results of our Gaylord Hotels properties and the Inn at Opryland for all periods presented.
- (2) Hospitality segment operating income does not include REIT conversion costs of \$5.7 million during the three months ended March 31, 2013. See the discussion of REIT conversion costs set forth below.

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- (3) We calculate Hospitality RevPAR by dividing room revenue by room nights available to guests for the period. Hospitality RevPAR is not comparable to similarly titled measures such as revenues.
- (4) We calculate Hospitality Total RevPAR by dividing the sum of room, food and beverage, and other ancillary services revenue (which equals Hospitality segment revenue) by room nights available to guests for the period. Hospitality Total RevPAR is not comparable to similarly titled measures such as revenues.

The increase in total Hospitality segment revenue in the three months ended March 31, 2014, as compared to the same period in 2013, is primarily due to increases of \$6.5 million, \$5.9 million, \$5.9 million and \$3.9 million at Gaylord Texan, Gaylord National, Gaylord Palms and Gaylord Opryland, respectively. The increase is primarily a result of increased outside-the-room spending during the 2014 period as a result of an increase in premium group and transient business discussed below.

The percentage of group versus transient business based on rooms sold for our hospitality segment for the periods presented was approximately as follows:

	Three Mor	<b>Three Months Ended</b>		
	Marc	March 31,		
	2014	2013		
Group	81%	80%		
Transient	19%	20%		

The increase in rooms operating expenses in the three months ended March 31, 2014, as compared to the same period in 2013, is primarily attributable to increases at Gaylord Texan, Gaylord National and Gaylord Opryland, as described below.

The increase in food and beverage operating expenses in the three months ended March 31, 2014, as compared to the same period in 2013, is primarily attributable to increases at Gaylord Texan and Gaylord National, as described below.

Other hotel expenses for the three months ended March 31, 2014 and 2013 consist of the following (in thousands):

	Ended March 31,		
	2014	2013	% Change
Administrative employment costs	\$ 25,045	\$ 26,273	-4.7%
Utilities	6,736	6,086	10.7%
Property taxes	8,194	7,854	4.3%
Other	31,055	29,355	5.8%
Total other hotel expenses	\$71,030	\$69,568	2.1%

Three Months

Administrative employment costs include salaries and benefits for hotel administrative functions, including, among others, senior management, accounting, human resources, sales, conference services, engineering and security. Administrative employment costs decreased during the three months ended March 31, 2014, as compared to the same period in 2013, primarily due to decreases at Gaylord Palms and Gaylord Opryland. Utility costs increased during the three months ended March 31, 2014, as compared to the same period in 2013, due to increases at each of our hotel

properties as a result of colder weather conditions. Property taxes increased during the three months ended March 31, 2014, as compared to the same period in 2013, primarily as a result of an

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increase at Gaylord Opryland due to an increased valuation. Other expenses, which include supplies, advertising, maintenance costs and consulting costs, increased during the three months ended March 31, 2014, as compared to the same period in 2013, primarily as a result of increases at Gaylord Opryland and Gaylord Texan.

As discussed above, each of our management agreements with Marriott requires us to pay Marriott a base management fee of 2% of gross revenues from the applicable property for each fiscal year or portion thereof. Additionally, an incentive management fee is based on the profitability of our Gaylord Hotels properties calculated on a pooled basis. We accrued \$4.6 million and \$4.2 million in total base management fees to Marriott related to our Hospitality segment properties during the three months ended March 31, 2014 and 2013, respectively, which are presented throughout this Quarterly Report on Form 10-Q net of the amortization of the deferred management rights proceeds discussed in Note 2 to the accompanying condensed consolidated financial statements included herein. We did not accrue an incentive management fee to Marriott related to our Hospitality segment properties during the three months ended March 31, 2014 or 2013.

Total Hospitality segment depreciation and amortization expense decreased in the three months ended March 31, 2014, as compared to the same period in 2013, primarily as a result of decreases at Gaylord National and Gaylord Opryland.

*Property-Level Results.* The following presents the property-level financial results of our Hospitality segment for the three months ended March 31, 2014 and 2013.

*Gaylord Opryland Results*. The results of Gaylord Opryland for the three months ended March 31, 2014 and 2013 are as follows (in thousands, except percentages and performance metrics):

		Three Months	1
		nded March 31	•
D	2014	2013	% Change
Revenues:			
Rooms	\$ 30,131	\$ 28,729	4.9%
Food and beverage	31,936	30,455	4.9%
Other hotel revenue	10,443	9,424	10.8%
Total revenue	72,510	68,608	5.7%
Operating expenses:			
Rooms	8,705	7,894	10.3%
Food and beverage	18,225	17,974	1.4%
Other hotel expenses	20,981	20,368	3.0%
Management fees	1,215	1,138	6.8%
Depreciation and amortization	7,877	8,524	-7.6%
Total operating expenses	57,003	55,898	2.0%
Performance metrics:			
Occupancy	68.5%	70.4%	-2.7%
ADR	\$ 169.57	\$ 157.33	7.8%
RevPAR	\$116.17	\$ 110.76	4.9%
Total RevPAR	\$ 279.55	\$ 264.38	5.7%

Rooms revenue and RevPAR increased at Gaylord Opryland during the three months ended March 31, 2014, as compared to the same period in 2013, primarily a result of the increase in ADR, which was due to a favorable mix shift to more premium corporate and association groups, as well as an increase in transient business. Rooms expenses increased during the three months ended March 31, 2014, as compared to the same period in 2013, primarily as a result of expenses associated with the property s new reservation system, which was implemented in April 2013.

The increase in food and beverage revenue at Gaylord Opryland during the three months ended March 31, 2014, as compared to the same period in 2013, was primarily due to increased banquet and food and beverage outlet revenues related to the mix shift discussed above. Food and beverage expenses increased in the three months ended March 31, 2014, as compared to the same period in 2013, as a result of the increase in variable expenses related to the increase in revenue, partially offset by improved cost management.

Other revenue increased at Gaylord Opryland during the three months ended March 31, 2014, as compared to the same period in 2013, primarily as a result of an increase in attrition and cancellation fee collections. Other hotel expenses increased in the three months ended March