

TEGNA INC  
Form 10-Q  
November 09, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 10-Q

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-6961

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TEGNA INC.  
(Exact name of registrant as specified in its charter)

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Delaware 16-0442930  
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

7950 Jones Branch Drive, McLean, Virginia 22107-0150  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (703) 873-6600.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer

Non-Accelerated Filer  Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

The total number of shares of the registrant's Common Stock, \$1 par value outstanding as of September 30, 2016 was 214,416,511.

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September 30, 2016 FORM 10-Q

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

TEGNA Inc.

## CONDENSED CONSOLIDATED BALANCE SHEETS

In thousands

|   | Sept. 30,<br>2016 | Dec. 31,<br>2015 |
|---|-------------------|------------------|
|   | (Unaudited)       |                  |
| <b>ASSETS</b>   |                   |                  |
| Current assets  |                   |                  |
| Cash and cash equivalents   | \$ 107,329        | \$ 129,200       |
| Trade receivables, net of allowances of \$8,382 and \$9,092, respectively         | 597,516           | 556,351          |
| Other receivables   | 13,789            | 18,738           |
| Prepaid expenses and other current assets   | 127,618           | 94,262           |
| Current discontinued operation assets   | —                 | 6,608            |
| Total current assets  | 846,252           | 805,159          |
| Property and equipment  |                   |                  |
| Cost  | 1,020,139         | 984,185          |
| Less accumulated depreciation   | (570,459 )        | (525,866 )       |
| Net property and equipment  | 449,680           | 458,319          |
| Intangible and other assets   |                   |                  |
| Goodwill  | 4,070,524         | 3,919,726        |
| Indefinite-lived and amortizable intangible assets, less accumulated amortization | 3,052,597         | 3,065,107        |
| Investments and other assets  | 255,624           | 256,990          |
| Noncurrent discontinued operation assets  | —                 | 657              |
| Total intangible and other assets   | 7,378,745         | 7,242,480        |
| Total assets  | \$ 8,674,677      | \$ 8,505,958     |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

TEGNA Inc.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 In thousands, except share amounts

|   | Sept. 30,<br>2016 | Dec. 31,<br>2015 |
|---|-------------------|------------------|
|   | (Unaudited)       |                  |
| <b>LIABILITIES AND EQUITY</b>   |                   |                  |
| Current liabilities   |                   |                  |
| Accounts payable and current portion of film contracts payable                                    | \$ 124,973        | \$ 124,654       |
| Accrued liabilities   | 323,950           | 296,815          |
| Dividends payable   | 30,161            | 31,033           |
| Income taxes  | 7,816             | 15,742           |
| Deferred revenue  | 121,068           | 132,650          |
| Current portion of long-term debt   | 646               | 646              |
| Current discontinued operation liabilities  | —                 | 5,243            |
| Total current liabilities   | 608,614           | 606,783          |
| Noncurrent liabilities  |                   |                  |
| Income taxes  | 20,320            | 18,191           |
| Deferred income taxes   | 948,188           | 883,141          |
| Long-term debt  | 4,237,894         | 4,169,016        |
| Pension liabilities   | 174,734           | 178,844          |
| Other noncurrent liabilities  | 143,111           | 168,573          |
| Total noncurrent liabilities  | 5,524,247         | 5,417,765        |
| Total liabilities   | 6,132,861         | 6,024,548        |
| Redeemable noncontrolling interests   | 45,658            | 24,666           |
| Equity  |                   |                  |
| TEGNA Inc. shareholders' equity   |                   |                  |
| Common stock of \$1 par value per share, 800,000,000 shares authorized, 324,418,632 shares issued | 324,419           | 324,419          |
| Additional paid-in capital  | 475,436           | 539,505          |
| Retained earnings   | 7,284,977         | 7,111,129        |
| Accumulated other comprehensive loss  | (139,447 )        | (130,951 )       |
| Less treasury stock at cost, 110,002,121 shares and 104,664,452 shares, respectively              | (5,743,890 )      | (5,652,131 )     |
| Total TEGNA Inc. shareholders' equity   | 2,201,495         | 2,191,971        |
| Noncontrolling interests  | 294,663           | 264,773          |
| Total equity  | 2,496,158         | 2,456,744        |
| Total liabilities, redeemable noncontrolling interests and equity                                 | \$ 8,674,677      | \$ 8,505,958     |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

TEGNA Inc.

## CONSOLIDATED STATEMENTS OF INCOME

Unaudited, in thousands, except per share amounts

|   | Quarters Ended    |                   | Nine Months Ended |                   |
|---|-------------------|-------------------|-------------------|-------------------|
|   | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Operating revenues:   |                   |                   |                   |                   |
| Media   | \$501,686         | \$406,445         | \$1,404,462       | \$1,219,911       |
| Digital   | 358,579           | 351,073           | 1,049,320         | 1,025,770         |
| Total   | 860,265           | 757,518           | 2,453,782         | 2,245,681         |
| Operating expenses:   |                   |                   |                   |                   |
| Cost of revenues and operating expenses, exclusive of depreciation      | 261,065           | 224,294           | 764,793           | 690,781           |
| Selling, general and administrative expenses, exclusive of depreciation | 268,415           | 265,102           | 824,561           | 794,650           |
| Depreciation  | 22,634            | 21,518            | 67,494            | 70,752            |
| Amortization of intangible assets                                       | 29,161            | 28,502            | 85,703            | 86,156            |
| Asset impairment charges and facility consolidation                     | 15,218            | —                 | 18,946            | 17,079            |
| Total   | 596,493           | 539,416           | 1,761,497         | 1,659,418         |
| Operating income  | 263,772           | 218,102           | 692,285           | 586,263           |
| Non-operating expenses:   |                   |                   |                   |                   |
| Equity loss in unconsolidated investments, net                          | (3,549 )          | (1,012 )          | (6,530 )          | (4,123 )          |
| Interest expense  | (57,607 )         | (66,949 )         | (175,461 )        | (206,871 )        |
| Other non-operating expenses, net                                       | (11,051 )         | (3,115 )          | (11,220 )         | (5,346 )          |
| Total   | (72,207 )         | (71,076 )         | (193,211 )        | (216,340 )        |
| Income before income taxes  | 191,565           | 147,026           | 499,074           | 369,923           |
| Provision for income taxes  | 58,130            | 35,967            | 147,844           | 120,706           |
| Income from continuing operations                                       | 133,435           | 111,059           | 351,230           | 249,217           |
| Income (loss) from discontinued operations, net of tax                  | —                 | (5,317 )          | (7,474 )          | 115,501           |
| Net income  | 133,435           | 105,742           | 343,756           | 364,718           |
| Net income attributable to noncontrolling interests                     | (14,752 )         | (17,487 )         | (40,178 )         | (47,701 )         |
| Net income attributable to TEGNA Inc.                                   | \$118,683         | \$88,255          | \$303,578         | \$317,017         |
| Earnings from continuing operations per share - basic                   | \$0.55            | \$0.42            | \$1.43            | \$0.89            |
| Earnings (loss) from discontinued operations per share - basic          | —                 | (0.03 )           | (0.03 )           | 0.51              |
| Net income per share – basic  | \$0.55            | \$0.39            | \$1.40            | \$1.40            |
| Earnings from continuing operations per share - diluted                 | \$0.54            | \$0.41            | \$1.41            | \$0.87            |
| Earnings (loss) from discontinued operations per share - diluted        | —                 | (0.03 )           | (0.03 )           | 0.50              |
| Net income per share – diluted  | \$0.54            | \$0.38            | \$1.38            | \$1.37            |
| Weighted average number of common shares outstanding:                   |                   |                   |                   |                   |
| Basic shares  | 214,813           | 224,530           | 216,865           | 226,053           |
| Diluted shares  | 218,099           | 230,078           | 220,511           | 231,310           |
| Dividends declared per share  | \$0.14            | \$0.14            | \$0.42            | \$0.54            |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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TEGNA Inc.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
Unaudited, in thousands

|  | Quarters Ended    |                   | Nine Months Ended |                   |
|--|-------------------|-------------------|-------------------|-------------------|
|  | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Net income   | \$133,435         | \$105,742         | \$343,756         | \$364,718         |
| Redeemable noncontrolling interests (income not available to shareholders)   | (1,353 )          | (310 )            | (3,628 )          | (1,595 )          |
| Other comprehensive income (loss), before tax:                               |                   |                   |                   |                   |
| Foreign currency translation adjustments                                     | (1,973 )          | (5,033 )          | (7,934 )          | (4,639 )          |
| Pension and other post-retirement benefit items:                             |                   |                   |                   |                   |
| Recognition of previously deferred post-retirement benefit plan costs        | 1,763             | 3,818             | 6,085             | 33,990            |
| Actuarial loss arising during period   | —                 | (14,631 )         | —                 | (14,631 )         |
| Remeasurement of post-retirement benefits liability                          | —                 | 79,184            | —                 | 79,184            |
| Other  | —                 | —                 | —                 | (4,398 )          |
| Pension and other post-retirement benefit items                              | 1,763             | 68,371            | 6,085             | 94,145            |
| Unrealized loss on available for sale investments during the period          | (3,743 )          | (518 )            | (8,017 )          | (518 )            |
| Other comprehensive income (loss), before tax                                | (3,953 )          | 62,820            | (9,866 )          | 88,988            |
| Income tax effect related to components of other comprehensive income (loss) | (688 )            | (27,079 )         | (2,368 )          | (37,067 )         |
| Other comprehensive income (loss), net of tax                                | (4,641 )          | 35,741            | (12,234 )         | 51,921            |
| Comprehensive income   | 127,441           | 141,173           | 327,894           | 415,044           |
| Comprehensive income attributable to noncontrolling interests, net of tax    | (12,470 )         | (14,806 )         | (32,813 )         | (41,530 )         |
| Comprehensive income attributable to TEGNA Inc.                              | \$114,971         | \$126,367         | \$295,081         | \$373,514         |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

TEGNA Inc.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Unaudited, in thousands

|   | Nine Months Ended |                   |
|---|-------------------|-------------------|
|   | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Cash flows from operating activities:   |                   |                   |
| Net income  | \$343,756         | \$364,718         |
| Adjustments to reconcile net income to net cash flow from operating activities: |                   |                   |
| Depreciation and amortization   | 153,197           | 214,066           |
| Stock-based compensation  | 13,216            | 17,112            |
| Other losses on sales of assets, businesses and impairment charges              | 24,082            | 33,179            |
| Equity loss (income) in unconsolidated investments, net                         | 6,530             | (6,683 )          |
| Pension expense, net of contributions   | 2,135             | (121,732 )        |
| Change in other assets and liabilities, net                                     | (88,153 )         | 8,946             |
| Net cash flow from operating activities   | 454,763           | 509,606           |
| Cash flows from investing activities:   |                   |                   |
| Purchase of property and equipment  | (68,577 )         | (74,897 )         |
| Payments for acquisitions of businesses, net of cash acquired                   | (196,751 )        | (53,654 )         |
| Payments for investments  | (19,132 )         | (30,293 )         |
| Proceeds from investments   | 10,127            | 12,402            |
| Proceeds from sale of assets  | 1,024             | 110,524           |
| Net cash flow used for investing activities                                     | (273,309 )        | (35,918 )         |
| Cash flows from financing activities:   |                   |                   |
| Proceeds from borrowings under revolving credit facilities, net                 | 10,000            | 120,000           |
| Proceeds from borrowings  | 300,000           | 200,000           |
| Debt repayments   | (249,592 )        | (346,158 )        |
| Payments of debt issuance and financing costs                                   | (1,684 )          | (6,980 )          |
| Dividends paid  | (91,627 )         | (136,163 )        |
| Repurchases of common stock   | (150,917 )        | (200,569 )        |
| Cash transferred to the Gannett Co., Inc. business                              | —                 | (63,365 )         |
| Other, net  | (19,505 )         | (41,138 )         |
| Net cash flow used for financing activities                                     | (203,325 )        | (474,373 )        |
| Decrease in cash and cash equivalents   | (21,871 )         | (685 )            |
| Cash and cash equivalents from continuing operations, at beginning of period    | \$129,200         | \$110,305         |
| Cash and cash equivalents from discontinued operations, at beginning of period  | —                 | 8,179             |
| Balance of cash and cash equivalents at beginning of period                     | \$129,200         | \$118,484         |
| Cash and cash equivalents from continuing operations, end of period             | \$107,329         | \$116,896         |
| Cash and cash equivalents from discontinued operations, end of period           | —                 | 903               |
| Balance of cash and cash equivalents at end of period                           | \$107,329         | \$117,799         |
| Supplemental cash flow information:   |                   |                   |
| Cash paid for income taxes, net of refunds                                      | \$145,052         | \$59,394          |
| Cash paid for interest  | \$153,510         | \$183,239         |
| Non-cash investing activities:  |                   |                   |
| Non-monetary exchange of investment for acquisition                             | \$—               | \$(34,403 )       |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.





TEGNA Inc.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 – Basis of presentation

Basis of presentation: Our accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial reporting, the instructions for Form 10-Q and Article 10 of the U.S. Securities and Exchange Commission (SEC) Regulation S-K. Accordingly, they do not include all information and footnotes which are normally included in the Form 10-K and annual report to shareholders. In our opinion, the condensed consolidated financial statements reflect all adjustments of a normal recurring nature necessary for a fair presentation of results for the interim periods presented. The condensed consolidated financial statements should be read in conjunction with our (or TEGNA's) audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2015.

The preparation of these condensed consolidated financial statements requires us to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. Actual results could differ from these estimates. Significant estimates include, but are not limited to, income taxes including deferred taxes, pension benefits, evaluation of goodwill and other intangible assets for impairment, and contingencies. The consolidated financial statements include the accounts of subsidiaries we control and variable interest entities (VIEs) if we are the primary beneficiary. We eliminate intercompany balances and transactions in consolidation.

As previously reported, on June 29, 2015, we completed the spin-off of our publishing businesses. Our Company was renamed TEGNA Inc. and our stock now trades on the New York Stock Exchange under the symbol TEGNA. The new publishing company retained the name Gannett Co., Inc. (Gannett) and now trades on the New York Stock Exchange under the symbol GCI. In addition, during the fourth quarter of 2015, we sold substantially all of the businesses within our Other Segment. With the completion of these separations, we disposed of the former Publishing and Other Segments in their entirety and ceased to consolidate their assets, liabilities and results of operations in our consolidated financial statements. Accordingly, we have presented the financial condition and results of operations of the former Publishing and Other Segments as discontinued operations in the accompanying condensed consolidated financial statements for all periods presented. See Note 14 for a summary of discontinued operations.

Beginning in the fourth quarter of fiscal year 2015, we changed our financial reporting cycle to a calendar year-end and end-of-month quarterly reporting cycle to better reflect the timing of TEGNA's post spin operations. Accordingly, our 2015 fiscal year began on December 29, 2014 (the day after the end of the 2014 fiscal year) and ended on December 31, 2015. Historically, our fiscal year and quarterly reporting was a 52-53 week cycle that ended on the last Sunday of the calendar quarter. As a result of the change in our reporting calendar, certain quarters will have different end dates and number of days compared to the prior year quarter. The impact of the change in our reporting calendar did not have a material impact on our financial statements; and therefore, we have not restated the historical results.

Accounting guidance adopted in 2016: In April 2015, the Financial Accounting Standards Board (FASB) issued guidance that changed the way companies present debt issuance costs on the balance sheet. Under the new guidance, debt issuance costs are reported as a direct deduction from the carrying amount of the debt liability, similar to debt discounts, rather than as an asset as done under the previous standard. Amortization of the costs will continue to be reported as interest expense. We adopted this guidance in the first quarter of 2016 and have applied the new guidance on a retrospective basis, wherein the balance sheet for each date presented is adjusted to reflect the effects of applying the new guidance. As disclosed in Note 7, as of September 30, 2016, and December 31, 2015, we had \$29.4 million and \$31.8 million, respectively, in debt issuance costs related to our term debt which was recorded as a direct deduction to the carrying amount of the associated debt liability. Debt issuance costs related to our revolving credit facility remained in long-term assets on our balance sheet as permitted under the new guidance.

In September 2015, the FASB issued guidance that requires an acquirer to recognize adjustments to provisional amounts recorded in a business combination in the reporting period in which the adjustments are determined. Recognizing the entire impact of a measurement period adjustment in a single reporting period may introduce earnings volatility and reduces comparability between periods when the adjustments are material. Past measurement period adjustments for us have not been material. We adopted and applied this guidance in the first quarter of 2016, our required adoption period, with no impact on our condensed consolidated financial statements.

In March 2016, the FASB issued guidance that changes certain aspects of the accounting for employee share-based payments. The FASB permitted early adoption of this guidance, and we elected to early adopt in the first quarter of 2016. We believe the new guidance reduces the complexity of accounting for share-based payments which, in turn, improves the usefulness of the information provided to the users of our financial statements.

Below is a summary of the most significant changes.

All excess tax benefits and tax deduction shortfalls will be recognized as income tax benefit or expense in the income statement (under the prior guidance these amounts were generally recognized in additional paid-in capital on the balance sheet). The tax effects of exercised or vested awards will be treated as discrete items in the reporting period in which they occur. This guidance was applied prospectively beginning in the first quarter of 2016. The adoption of this element of the accounting standard reduced our income tax provision for the nine months ended September 30, 2016, by \$4.6 million and the tax rate for the same period by approximately one percentage point, resulting in an increase to basic and diluted EPS of approximately \$0.02. The reduction to the tax provision predominantly occurred in the first quarter of 2016 in connection with the settlement of performance share unit awards.

The guidance updated the classification in the Statement of Cash Flows in two areas: 1) excess tax benefits will now be classified along with other income tax cash flows as an operating activity (under prior guidance it was separated from operating activities and presented as a financing activity), and 2) cash paid by an employer to taxing authorities when directly withholding shares for tax withholding purposes will be classified as a financing activity (prior to our adoption of the new guidance, we classified such payments as cash outflow from operating activities). Changes to the classification of the Statement of Cash Flows were made on a retrospective basis, wherein each period presented was adjusted to reflect the effects of applying the new guidance. The following table details the impact of adopting this element of the standard on our Statement of Cash Flows (in thousands):

|   | Nine Months Ended Sept. 30, 2016 |                       |                             | Nine Months Ended Sept. 27, 2015 |                       |                             |
|---|----------------------------------|-----------------------|-----------------------------|----------------------------------|-----------------------|-----------------------------|
|   | Previous Accounting Method       | As Currently Reported | Effect of Accounting Change | Previously Reported              | As Currently Reported | Effect of Accounting Change |
| Change in other assets and liabilities, net | \$(113,231)                      | \$(88,153 )           | \$ 25,078                   | \$(21,427 )                      | \$8,946               | \$ 30,373                   |
| Net cash flow from operating activities     | \$429,685                        | \$454,763             | \$ 25,078                   | \$479,233                        | \$509,606             | \$ 30,373                   |
| Other, net                                  | \$5,573                          | \$(19,505 )           | \$(25,078 )                 | \$(10,765 )                      | \$(41,138 )           | \$(30,373 )                 |
| Net cash used for financing activities      | \$(178,247)                      | \$(203,325)           | \$(25,078 )                 | \$(444,000)                      | \$(474,373)           | \$(30,373 )                 |

New accounting pronouncements not yet adopted: In May 2014, the FASB issued a new standard related to revenue recognition. Under the new standard, recognition of revenue occurs when a customer obtains control of promised goods or services in an amount that reflects the consideration which the entity expects to receive in exchange for those goods or services. In addition, the standard requires disclosure of the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. We will adopt the standard no later than January 1, 2018. While we are currently assessing the impact of the new standard, we currently do not expect this new guidance to have a material impact on our consolidated financial statements.

In February 2016, the FASB issued new guidance related to leases which will require lessees to recognize assets and liabilities on the balance sheet for leases with lease terms of more than 12 months. Consistent with current GAAP, the recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee primarily will depend on its classification as a finance or operating lease. However, unlike current GAAP—which requires only capital leases to be recognized on the balance sheet—the new guidance will require both types of leases to be recognized on the balance sheet. The new guidance is effective for us beginning in the first quarter of 2019 and will be adopted using a modified retrospective approach. We are currently evaluating the effect it is expected to have on our consolidated financial statements and related disclosures.

In January 2016, the FASB issued new guidance that amended several elements surrounding the recognition and measurement of financial instruments. Most notably for our company, the new guidance requires equity investments

(except those accounted for under the equity method of accounting, or those that result in consolidation) to be measured at fair value with changes in fair value recognized in net income. Under current GAAP, changes in fair value for our available-for-sale equity investment are recorded as unrealized gains or losses through other comprehensive income until such investment is sold. The new guidance is effective for public companies beginning in the first quarter of 2019 and will be adopted using a cumulative-effect adjustment. Early adoption is permitted. We recorded approximately \$3.7 million and \$8.0 million in unrealized losses on our available for sale investment in the Consolidated Statements of Comprehensive Income for the quarter and nine months ended September 30, 2016, respectively. Losses of this nature in the future will be recorded within the Consolidated Statements of Income under this new guidance.

In June 2016, the FASB issued new guidance related to the measurement of credit losses on financial instruments. The new guidance changes the way credit losses on accounts receivable are estimated. Under current GAAP, credit losses on trade accounts receivable are recognized once it is probable that such losses will occur. Under the new guidance, we will be required to estimate credit losses based on the expected amount of future collections which may result in earlier recognition of allowance

for doubtful accounts. The new guidance is effective for public companies beginning in the first quarter of 2020 and will be adopted using a modified retrospective approach. We are currently evaluating the effect this new guidance will have on our consolidated financial statements and related disclosures.

#### NOTE 2 - Strategic actions

##### Spin-off of Cars.com Business Unit

On September 7, 2016, we announced our plan to spin-off our Cars.com business unit, which is currently within our Digital Segment. Cars.com's 2015 annual revenue was approximately \$597 million and it has approximately 1,275 employees. The planned separation will be implemented through a tax-free distribution of shares in a new entity formed to hold the assets of Cars.com to our shareholders. We expect to complete the transaction in the first half of 2017, subject to a number of conditions, including final approval of our Board of Directors, receipt of an opinion from tax counsel regarding the tax free nature of the distribution, the effectiveness of a Form 10 registration statement filed with the SEC, and other customary matters. There can be no assurance regarding the ultimate timing of the proposed transaction or that it will be completed. While we perform the necessary steps to complete the spin, we will maintain the current operating and reporting structure and will continue to report the financial results of Cars.com in our continuing operations until the spin transaction is complete, which is projected to occur during the first half of 2017.

##### Strategic Review of CareerBuilder

On September 7, 2016, we also announced that we will conduct a strategic review of our 53% ownership interest in CareerBuilder, including a possible sale of it in conjunction with the other owners' interests. CareerBuilder's 2015 annual revenue was approximately \$700 million and it has approximately 3,285 employees. CareerBuilder's operations are included within our Digital Segment. At this time, there can be no guarantee that any of the options under review will result in a transaction. While we perform our strategic review for CareerBuilder, we will maintain the current operating and reporting structure and will continue to report the financial results of CareerBuilder in our continuing operations.

#### NOTE 3 - Acquisitions and dispositions

On March 1, 2016, CareerBuilder acquired 100% of Aurico Inc. (Aurico), a provider of background screening and drug testing which serves both U.S. and international customers. CareerBuilder funded the acquisition with cash on hand. Aurico expands CareerBuilder's product line to include another critical step in the job hiring process, which will be sold across its sales channels.

On March 18, 2016, we sold Sightline Media Group (Sightline) to Regent Companies LLC. Our Sightline business unit was previously classified as held for sale as of the end of fiscal year 2015; and as a result, the operating results of Sightline have been included in discontinued operations in our condensed consolidated financial statements for all periods presented. See Note 14 for further discussion.

On August 1, 2016, we acquired 100% of DMR Holdings, Inc. (DealerRater), a leading automotive dealer review website. We funded the acquisition with a combination of borrowing under our revolving credit facility and cash on hand. DealerRater is combined into our Cars.com business unit within our Digital Segment. We expect that the addition of DealerRater will further strengthen Cars.com's position as a leader in online automotive reviews.

On September 2, 2016, CareerBuilder acquired 75% of Employee Benefit Specialists, Inc. d/b/a WORKTERRA (Workterra), a cloud-based Human Capital Management platform. CareerBuilder funded the acquisition with cash on hand. The acquisition will expand CareerBuilder's product offering beyond recruitment into post-hire solutions. Workterra's cloud-based solution provides onboarding, benefits administration, wellness and compliance solutions to more than 600,000 employees.

The fair value of the assets acquired and liabilities assumed, for both the DealerRater and Workterra acquisitions, were based on a preliminary valuation and, as such, our estimates and assumptions are subject to change as additional information is obtained about the facts and circumstances that existed as of the acquisition date. The primary areas of the purchase price allocations that were not yet finalized are related to the fair value of intangible assets and income taxes.

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## NOTE 4 - Goodwill and other intangible assets

The following table displays goodwill, indefinite-lived intangible assets, and amortizable intangible assets as of September 30, 2016 and December 31, 2015 (in thousands):

|                                 | Sept. 30, 2016 |                          | Dec. 31, 2015 |                          |
|---------------------------------|----------------|--------------------------|---------------|--------------------------|
|                                 | Gross          | Accumulated Amortization | Gross         | Accumulated Amortization |
| Goodwill                        | \$4,070,524    | \$ —                     | \$3,919,726   | \$ —                     |
| Indefinite-lived intangibles:   |                |                          |               |                          |
| Television station FCC licenses | 1,191,950      | —                        | 1,191,950     | —                        |
| Trade names                     | 925,171        | —                        | 925,019       | —                        |
| Amortizable intangible assets:  |                |                          |               |                          |
| Customer relationships          | 946,035        | (202,453)                | 903,652       | (145,398)                |
| Other                           | 295,748        | (103,854)                | 265,148       | (75,264)                 |

Customer relationships primarily include advertiser and dealership relationships while other intangibles primarily include retransmission agreements, network affiliations, developed technology and patents. Amortizable intangible assets are amortized on a straight-line basis over their estimated useful lives. In connection with our acquisition of DealerRater we recorded customer relationships of \$28.3 million and other intangible assets of \$14.1 million, related to trade name, technology and content library which will be amortized over a weighted average period of 10 years. In connection with the purchase accounting related to the Workterra acquisition, we recorded other intangible assets of \$17.9 million, related to technology, customer relationships, and trademarks which will be amortized over a weighted average period of 7 years.

During the second quarter of 2016, we finalized our acquisition accounting for the acquisition of Aurico. In connection with the purchase accounting for the transaction, we recorded intangible assets of \$14.1 million, related to technology, customer relationships and trade name, which will be amortized over a weighted average period of 8 years.

The following table summarizes the changes in our net goodwill balance by segment through September 30, 2016 (in thousands):

|  | Media       | Digital     | Total       |
|--|-------------|-------------|-------------|
| Balance at Dec. 31, 2015:              |             |             |             |
| Goodwill                               | \$2,579,418 | \$1,402,240 | \$3,981,658 |
| Accumulated impairment losses          | —           | (61,932)    | (61,932)    |
| Net balance at Dec. 31, 2015           | 2,579,418   | 1,340,308   | 3,919,726   |
| Activity during the period:            |             |             |             |
| Acquisitions                           | —           | 170,269     | 170,269     |
| Impairment                             | —           | (15,218)    | (15,218)    |
| Foreign currency exchange rate changes | —           | (4,253)     | (4,253)     |
| Total                                  | —           | 150,798     | 150,798     |
| Balance at September 30, 2016:         |             |             |             |
| Goodwill                               | 2,579,418   | 1,568,256   | 4,147,674   |
| Accumulated impairment losses          | —           | (77,150)    | (77,150)    |
| Net balance at September 30, 2016      | \$2,579,418 | \$1,491,106 | \$4,070,524 |

In the third quarter of 2016, based on continued adverse business trends and changes in our strategic plans disclosed in Note 2, we concluded it was more likely than not that the fair value of a small reporting unit within our Digital



Segment was lower than its carrying value, and accordingly we performed an interim goodwill impairment test for this reporting unit. As a result of this test, we recorded a non-cash goodwill impairment charge of \$15.2 million in the third quarter of 2016, representing the full amount of goodwill associated with this reporting unit. This impairment charge is recorded within Asset impairment charges and facility consolidation in the accompanying Consolidated Statements of Income.

## NOTE 5 - Investments and other assets

Our investments and other assets consisted of the following as of September 30, 2016, and December 31, 2015 (in thousands):

|   | Sept. 30,<br>2016 | Dec. 31,<br>2015 |
|---|-------------------|------------------|
| Deferred compensation investments                                     | \$81,914          | \$77,199         |
| Cash value life insurance   | 64,814            | 68,332           |
| Equity method investments   | 19,493            | 27,824           |
| Available for sale investment   | 20,073            | 28,090           |
| Deferred debt issuance cost associated with revolving credit facility | 10,816            | 13,620           |
| Other long term assets  | 58,514            | 41,925           |
| Total   | \$255,624         | \$256,990        |

Deferred compensation investments: Employee compensation-related investments consist of debt and equity securities which are classified as trading securities and fund our deferred compensation plan liabilities.

Equity method investments: Investments where we have the ability to exercise significant influence but do not control, are accounted for under the equity method of accounting. Significant influence typically exists when we own between 20% and 50% of the voting interests in a corporation, own more than a minimal investment in a limited liability company, or hold substantial management rights in the investee. Under this method of accounting, our share of the net earnings or losses of the investee is included in non-operating income on our Consolidated Statements of Income. We evaluate our equity method investments for impairment whenever events or changes in circumstances indicate that the carrying amounts of such investments may be impaired. If a decline in the value of an equity method investment is determined to be other than temporary, a loss is recorded in earnings in the current period. Certain differences exist between our investment carrying value and the underlying equity of the investee companies, principally due to fair value measurement at the date of investment acquisition and due to impairment charges we recorded for certain investments.

During the quarter and nine months ended September 30, 2016, we recognized \$2.0 million and \$3.9 million, respectively, of impairment charges on equity method investments, which are reflected in Equity loss in unconsolidated investments, net, in the accompanying Consolidated Statements of Income. The impairment charges were a result of other-than-temporary declines in the fair value of the investments that occurred during the third and second quarters of 2016.

Cost method investments: The carrying value of cost method investments at September 30, 2016, was \$23.5 million and was \$8.6 million at December 31, 2015, and is included within other long-term assets in the table above. The increase is primarily due to our new investments in WhistleSports, Kin Community and an additional investment in RepairPal during the nine months ended September 30, 2016.

## NOTE 6 - Income taxes

The total amount of unrecognized tax benefits that, if recognized, would impact the effective tax rate was approximately \$11.1 million as of September 30, 2016, and \$12.5 million as of December 31, 2015. The amount of accrued interest and penalties payable related to unrecognized tax benefits was \$2.3 million as of September 30, 2016, and \$1.7 million as of December 31, 2015.

It is reasonably possible that the amount of unrecognized benefits with respect to certain of our unrecognized tax positions will increase or decrease within the next 12 months. These changes may be the result of settlement of ongoing audits, lapses of statutes of limitations or other regulatory developments. At this time, we estimate the amount of gross unrecognized tax positions may be reduced by up to approximately \$2.9 million within the next 12

months primarily due to lapses of statutes of limitations and settlement of ongoing audits in various jurisdictions.

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## NOTE 7 - Long-term debt

Our long-term debt is summarized below (in thousands):

|  | Sept. 30,<br>2016 | Dec. 31,<br>2015 |
|--|-------------------|------------------|
| Unsecured floating rate term loan due quarterly through August 2018        | \$60,000          | \$83,700         |
| VIE unsecured floating rate term loans due quarterly through December 2018 | 1,454             | 1,938            |
| Unsecured floating rate term loan due quarterly through June 2020          | 150,000           | 180,000          |
| Unsecured floating rate term loan due quarterly through September 2020     | 300,000           | —                |
| Borrowings under revolving credit agreement expiring June 2020             | 730,000           | 720,000          |
| Unsecured notes bearing fixed rate interest at 10% due April 2016          | —                 | 193,429          |
| Unsecured notes bearing fixed rate interest at 7.125% due September 2018   | 70,000            | 70,000           |
| Unsecured notes bearing fixed rate interest at 5.125% due October 2019     | 600,000           | 600,000          |
| Unsecured notes bearing fixed rate interest at 5.125% due July 2020        | 600,000           | 600,000          |
| Unsecured notes bearing fixed rate interest at 4.875% due September 2021   | 350,000           | 350,000          |
| Unsecured notes bearing fixed rate interest at 6.375% due October 2023     | 650,000           | 650,000          |
| Unsecured notes bearing fixed rate interest at 5.50% due September 2024    | 325,000           | 325,000          |
| Unsecured notes bearing fixed rate interest at 7.75% due June 2027         | 200,000           | 200,000          |
| Unsecured notes bearing fixed rate interest at 7.25% due September 2027    | 240,000           | 240,000          |
| Total principal long-term debt   | 4,276,454         | 4,214,067        |
| Debt issuance costs  | (29,423 )         | (31,800 )        |
| Other (fair market value adjustments and discounts)                        | (8,491 )          | (12,605 )        |
| Total long-term debt   | 4,238,540         | 4,169,662        |
| Less current portion of long-term debt maturities of VIE loans             | 646               | 646              |
| Long-term debt, net of current portion                                     | \$4,237,894       | \$4,169,016      |

For the first nine months of 2016, our long-term debt increased by \$68.9 million primarily due to additional borrowings of \$310.0 million which is offset by debt repayments of \$249.6 million. This increase was also due to the amortization of debt issuance costs and debt discounts of \$3.9 million and \$4.1 million respectively, during the nine months ended September 30, 2016.

On April 1, 2016, we made a debt maturity payment of approximately \$203.1 million (comprised of principal and accrued interest) related to our unsecured notes bearing a fixed rate interest of 10%. The payment was made using borrowings from our revolving credit facility.

On September 26, 2016, we amended the Amended and Restated Competitive Advance and Revolving Credit Agreement to increase the facility by \$103.0 million. Also, on September 30, 2016, we borrowed \$300.0 million under a new four-year term loan due in 2020. The interest rate on the term loan is the same interest rates as borrowings under the Amended and Restated Competitive Advance and Revolving Credit Agreement. Both the revolving credit agreement and the term loans are guaranteed by a majority of our wholly-owned material domestic subsidiaries.

We used substantially all of the proceeds from the new term loan to repay a portion of the outstanding amount under our revolving credit facility. On September 30, 2016, we had unused borrowing capacity of \$749.0 million under our revolving credit facility. On November 1, 2016 we redeemed the remaining \$70 million of 7.125% unsecured notes due September 2018 at par.

## NOTE 8 - Retirement plans

Our principal defined benefit pension plan is the TEGNA Retirement Plan (TRP). The TRP was created in connection with the spin-off of our publishing businesses. The TRP assumed certain assets and liabilities from the Gannett Retirement Plan (GRP), with the remaining pension obligations of the GRP being retained by our former publishing businesses. The disclosure table below includes the pension expenses of the TRP and the TEGNA Supplemental Retirement Plan (SERP). Our former G.B. Dealey Retirement Pension Plan was merged with the TRP on December 31, 2015. The total net pension obligations, both current and non-current liabilities, as of September 30, 2016, were \$182.6 million.

Our pension costs, which include costs for qualified TRP plan and nonqualified SERP plan, are presented in the following table (in thousands):

|  | Quarters Ended |                | Nine Months Ended |                |
|--|----------------|----------------|-------------------|----------------|
|  | Sept. 30, 2016 | Sept. 27, 2015 | Sept. 30, 2016    | Sept. 27, 2015 |
| Service cost-benefits earned during the period | \$204          | \$97           | \$612             | \$562          |
| Interest cost on benefit obligation            | 6,449          | 5,898          | 19,636            | 17,201         |
| Expected return on plan assets <sup>(a)</sup>  | (6,691)        | (8,169)        | (20,073)          | (23,164)       |
| Amortization of prior service cost             | 165            | 206            | 505               | 502            |
| Amortization of actuarial loss                 | 1,846          | 3,652          | 5,740             | 6,587          |
| Expense for company-sponsored retirement plans | \$1,973        | \$1,684        | \$6,420           | \$1,688        |

(a) At the beginning of 2016, we updated our expected annual long-term rate of return on our TRP plan assets to 7.0% from 8.0%. This change resulted in incremental pension costs of approximately \$1.4 million in the third quarter of 2016 and approximately \$4.2 million of incremental pension costs for the nine months ended September 30, 2016.

We do not plan to make contributions to the TRP in 2016 because none are required under our current assumptions and current funding level. During the nine months ended September 30, 2016, and September 27, 2015, we made \$4.2 million and \$6.5 million of benefit payments, respectively, to participants of the SERP.

## NOTE 9 - Supplemental equity information

The following table summarizes equity account activity for the nine months ended September 30, 2016 and September 27, 2015 (in thousands):

|  | TEGNA Inc.<br>Shareholders'<br>Equity | Noncontrolling<br>Interests | Total Equity |
|--|---------------------------------------|-----------------------------|--------------|
| Balance at Dec. 31, 2015   | \$ 2,191,971                          | \$ 264,773                  | \$ 2,456,744 |
| Comprehensive income:  |                                       |                             |              |
| Net income   | 303,578                               | 40,178                      | 343,756      |
| Redeemable noncontrolling interests (income not available to shareholders)             | —                                     | (3,628)                     | (3,628)      |
| Other comprehensive income (loss)  | (8,497)                               | (3,737)                     | (12,234)     |
| Total comprehensive income   | 295,081                               | 32,813                      | 327,894      |
| Dividends declared   | (90,755)                              | —                           | (90,755)     |
| Stock-based compensation   | 13,216                                | —                           | 13,216       |
| Treasury shares acquired   | (150,917)                             | —                           | (150,917)    |
| Spin-off of Publishing businesses  | (39,456)                              | —                           | (39,456)     |
| Other activity, including shares withheld for employee taxes                           | (17,645)                              | (2,923)                     | (20,568)     |
| Balance at Sept. 30, 2016  | \$ 2,201,495                          | \$ 294,663                  | \$ 2,496,158 |
| Balance at Dec. 28, 2014   | \$ 3,254,914                          | \$ 234,359                  | \$ 3,489,273 |
| Comprehensive income:  |                                       |                             |              |
| Net income   | 317,017                               | 47,701                      | 364,718      |
| Redeemable noncontrolling interests (income not available to shareholders)             | —                                     | (1,595)                     | (1,595)      |
| Other comprehensive (loss)   | 56,497                                | (4,576)                     | 51,921       |
| Total comprehensive income   | 373,514                               | 41,530                      | 415,044      |
| Dividends declared   | (122,480)                             | —                           | (122,480)    |
| Stock-based compensation   | 17,112                                | —                           | 17,112       |
| Treasury shares acquired   | (200,569)                             | —                           | (200,569)    |
| Spin-off of Publishing businesses  | (1,209,782)                           | —                           | (1,209,782)  |
| Other activity, including shares withheld for employee taxes and tax windfall benefits | 20,192                                | (24,771)                    | (4,579)      |
| Balance at Sept. 27, 2015  | \$ 2,132,901                          | \$ 251,118                  | \$ 2,384,019 |

CareerBuilder owns majority ownership in Textkernel, a software company that provides semantic recruitment technology; Economic Modeling Specialists Intl., a software firm that specializes in employment data and labor market analytics; and Workterra, a cloud-based Human Capital Management platform. The minority shareholders of these acquired businesses hold put rights that permit them to put their equity interests to CareerBuilder. Since redemption of the noncontrolling interests is outside of our control, the minority shareholders' equity interest are presented on the Condensed Consolidated Balance Sheets in the caption "Redeemable Noncontrolling Interests."

The activity related to the spin-off of Publishing businesses recorded during the nine months ended September 30, 2016, is a result of adjusting the deferred tax assets and liabilities that were previously transferred to Gannett on June 29, 2015. The adjustments were identified as part of our annual procedure to true-up the 2015 tax provision estimates to the actual 2015 corporate income tax return that was filed during the third quarter of 2016. These changes in estimates primarily relate to the deferred tax liability associated with depreciable assets and other 2015 tax provision to tax return adjustments impacting the previously estimated deferred taxes for Gannett.



The following table summarizes the components of, and the changes in, Accumulated Other Comprehensive Loss (AOCL), net of tax and noncontrolling interests (in thousands):

|  | Retirement<br>Plans | Foreign<br>Currency<br>Translation | Other     | Total       |
|--|---------------------|------------------------------------|-----------|-------------|
| <b>Quarters Ended:</b>                                     |                     |                                    |           |             |
| Balance at June 30, 2016                                   | \$(113,854 )        | \$ (23,282 )                       | \$ 1,399  | \$(135,737) |
| Other comprehensive loss before reclassifications          | —                   | (1,043 )                           | (3,742 )  | (4,785 )    |
| Amounts reclassified from AOCL                             | 1,075               | —                                  | —         | 1,075       |
| Other comprehensive income (loss)                          | 1,075               | (1,043 )                           | (3,742 )  | (3,710 )    |
| Balance at Sept. 30, 2016                                  | \$(112,779 )        | \$ (24,325 )                       | \$(2,343) | \$(139,447) |
| Balance at June 28, 2015                                   | \$(1,156,458)       | \$ 393,712                         | \$ 2,363  | \$(760,383) |
| Other comprehensive income (loss) before reclassifications | 38,984              | (2,663 )                           | (518 )    | 35,803      |
| Amounts reclassified from AOCL                             | 2,310               | —                                  | —         | 2,310       |
| Other comprehensive income (loss)                          | 41,294              | (2,663 )                           | (518 )    | 38,113      |
| Spin-off publishing businesses                             | 1,012,745           | (409,275 )                         | —         | 603,470     |
| Balance at Sept. 27, 2015                                  | \$(102,419 )        | \$ (18,226 )                       | \$ 1,845  | \$(118,800) |
| <b>Nine Months Ended:</b>                                  |                     |                                    |           |             |
| Balance at Dec. 31, 2015                                   | \$(116,496 )        | \$ (20,129 )                       | \$ 5,674  | \$(130,951) |
| Other comprehensive loss before reclassifications          | —                   | (4,196 )                           | (8,017 )  | (12,213 )   |
| Amounts reclassified from AOCL                             | 3,717               | —                                  | —         | 3,717       |
| Other comprehensive income (loss)                          | 3,717               | (4,196 )                           | (8,017 )  | (8,496 )    |
| Balance at Sept. 30, 2016                                  | \$(112,779 )        | \$ (24,325 )                       | \$(2,343) | \$(139,447) |
| Balance at Dec. 28, 2014                                   | \$(1,172,245)       | \$ 391,113                         | \$ 2,363  | \$(778,769) |
| Other comprehensive income (loss) before reclassifications | 35,466              | (64 )                              | (518 )    | 34,884      |
| Amounts reclassified from AOCL                             | 21,615              | —                                  | —         | 21,615      |
| Other comprehensive income (loss)                          | 57,081              | (64 )                              | (518 )    | 56,499      |
| Spin-off publishing businesses                             | 1,012,745           | (409,275 )                         | —         | 603,470     |
| Balance at Sept. 27, 2015                                  | \$(102,419 )        | \$ (18,226 )                       | \$ 1,845  | \$(118,800) |

AOCL components are included in computing net periodic post-retirement costs which include pension costs in Note 8 and our other post-retirement benefits (health care and life insurance). Reclassifications from AOCL related to these post-retirement plans include the following (in thousands):

|   | Quarters Ended |                | Nine Months Ended |                |
|---|----------------|----------------|-------------------|----------------|
|   | Sept. 30, 2016 | Sept. 27, 2015 | Sept. 30, 2016    | Sept. 27, 2015 |
| Amortization of prior service (credit) cost | \$(22 )        | \$ 76          | \$ 108            | \$(1,160 )     |
| Amortization of actuarial loss              | 1,785          | 3,742          | 5,977             | 35,150         |
| Total reclassifications, before tax         | 1,763          | 3,818          | 6,085             | 33,990         |
| Income tax effect                           | (688 )         | (1,508 )       | (2,368 )          | (12,375 )      |
| Total reclassifications, net of tax         | \$ 1,075       | \$ 2,310       | \$ 3,717          | \$ 21,615      |





## NOTE 10 - Earnings per share

Our earnings per share (basic and diluted) are presented below (in thousands, except per share amounts):

|  | Quarters Ended    |                   | Nine Months Ended |                   |
|--|-------------------|-------------------|-------------------|-------------------|
|  | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Income from continuing operations attributable to TEGNA Inc.     | \$ 118,683        | \$ 93,572         | \$ 311,052        | \$ 201,516        |
| Income (loss) from discontinued operations, net of tax           | —                 | (5,317 )          | (7,474 )          | 115,501           |
| Net income attributable to TEGNA Inc.                            | \$ 118,683        | \$ 88,255         | \$ 303,578        | \$ 317,017        |
| Weighted average number of common shares outstanding - basic     | 214,813           | 224,530           | 216,865           | 226,053           |
| Effect of dilutive securities:                                   |                   |                   |                   |                   |
| Restricted stock units   | 1,630             | 2,694             | 1,662             | 2,436             |
| Performance share units  | 775               | 1,819             | 1,049             | 1,907             |
| Stock options  | 881               | 1,035             | 935               | 914               |
| Weighted average number of common shares outstanding - diluted   | 218,099           | 230,078           | 220,511           | 231,310           |
| Earnings from continuing operations per share - basic            | \$ 0.55           | \$ 0.42           | \$ 1.43           | \$ 0.89           |
| Earnings (loss) from discontinued operations per share - basic   | —                 | (0.03 )           | (0.03 )           | 0.51              |
| Net income per share - basic                                     | \$ 0.55           | \$ 0.39           | \$ 1.40           | \$ 1.40           |
| Earnings from continuing operations per share - diluted          | \$ 0.54           | \$ 0.41           | \$ 1.41           | \$ 0.87           |
| Earnings (loss) from discontinued operations per share - diluted | —                 | (0.03 )           | (0.03 )           | 0.50              |
| Net income per share - diluted                                   | \$ 0.54           | \$ 0.38           | \$ 1.38           | \$ 1.37           |

Our calculation of diluted earnings per share includes the dilutive effects for the assumed vesting of outstanding restricted stock units, performance share units, and exercises of outstanding stock options based on the treasury stock method. The diluted earnings per share amounts exclude the effects of approximately 192,000 and 292,000 stock awards for the quarter and nine months ended September 30, 2016, and September 27, 2015, respectively, as their inclusion would be anti-dilutive.

## NOTE 11 - Fair value measurement

We measure and record in the accompanying condensed consolidated financial statements certain assets and liabilities at fair value. U.S. GAAP establishes a hierarchy for those instruments measured at fair value that distinguishes between market data (observable inputs) and our own assumptions (unobservable inputs). The hierarchy consists of three levels:

Level 1 - Quoted market prices in active markets for identical assets or liabilities;

Level 2 - Inputs other than Level 1 inputs that are either directly or indirectly observable; and

Level 3 - Unobservable inputs developed using our own estimates and assumptions, which reflect those that a market participant would use.

The following table summarizes our assets and liabilities measured at fair value in the accompanying Condensed Consolidated Balance Sheets as of September 30, 2016, and December 31, 2015 (in thousands):

|                                   | Fair Value Measurements as of |         |         |           |
|-----------------------------------|-------------------------------|---------|---------|-----------|
|                                   | Sept. 30, 2016                |         |         |           |
|                                   | Level 1                       | Level 2 | Level 3 | Total     |
| Deferred compensation investments | \$31,334                      | \$      | —\$     | —\$31,334 |
| Available for sale investment     | 20,073                        | —       | —       | 20,073    |
| Total                             | \$51,407                      | \$      | —\$     | —\$51,407 |

Deferred compensation investments valued using net asset value as a practical expedient:

|   |           |
|---|-----------|
| Interest in registered investment companies | \$38,052  |
| Fixed income fund                           | 13,344    |
| Total investments at fair value             | \$102,803 |

|                                   | Fair Value Measurements as of |         |         |           |
|-----------------------------------|-------------------------------|---------|---------|-----------|
|                                   | Dec. 31, 2015                 |         |         |           |
|                                   | Level 1                       | Level 2 | Level 3 | Total     |
| Deferred compensation investments | \$27,770                      | \$      | —\$     | —\$27,770 |
| Available for sale investment     | 28,090                        | —       | —       | 28,090    |
| Total                             | \$55,860                      | \$      | —\$     | —\$55,860 |

Deferred compensation investments valued using net asset value as a practical expedient:

|   |           |
|---|-----------|
| Interest in registered investment companies | \$36,114  |
| Fixed income fund                           | 13,315    |
| Total investments at fair value             | \$105,289 |

Deferred compensation investments of \$31.3 million as of September 30, 2016, and \$27.8 million as of December 31, 2015, consist of mutual funds which have publicly quoted prices and are, therefore, classified as Level 1 assets. The available for sale investment is our holding of Gannett's outstanding shares, which has been classified as a Level 1

asset as the shares are listed on the New York Stock Exchange. Interest in registered investment companies are valued using the net asset values as quoted through publicly available pricing sources and investments are redeemable on request. These investments include one fund which invests in intermediate-term investment grade bonds and a fund which invests predominantly in European and Asian listed equities. The fixed income fund is valued using the net asset value provided monthly by the fund company and shares are generally redeemable on request. There are no unfunded commitments to these investments as of September 30, 2016. In addition to the financial instruments listed in the table above, we hold other financial instruments, including cash and cash equivalents, receivables, accounts payable and debt. The carrying amounts for cash and cash equivalents, receivables and accounts payable approximated their fair values. The fair value of our total long-term debt, based on the bid and ask quotes for the related debt (Level 2), totaled \$4.42 billion at September 30, 2016, and \$4.31 billion at December 31, 2015.

In addition, during the nine months ended September 30, 2016, and September 27, 2015, we recognized non-cash impairment charges primarily related to long-lived assets which are reflected in asset impairment charges and facility consolidation, in the accompanying Consolidated Statements of Income. The charges recorded during the nine months ended September 30, 2016, included a \$3.7 million impairment associated with a long-lived asset that is held for sale and was written

down to its estimated fair value, which was determined using comparable market transactions (Level 2), and a goodwill impairment charge of \$15.2 million related to a small reporting unit within our Digital Segment (see Note 4). The valuation methodologies used in the two step interim goodwill impairment test incorporated unobservable inputs reflecting significant estimates and assumptions made by management. Accordingly, we classified these measurements as Level 3 within the fair value hierarchy. Key inputs included projected long-term growth rates, profitability assumptions, and discount rates.

The impairment charges recorded during the quarter and nine months ended September 27, 2015, primarily relate to consolidation plans which led us to recognize charges associated with writing off certain assets as well as shut down costs associated with our former Blinq business.

## NOTE 12 - Business segment information

We classify our operations into two reportable segments: Media: consisting of our 46 television stations operating in 38 markets, offering high-quality television programming and digital content; and Digital: primarily consisting of our Cars.com and CareerBuilder business units which operate in the automotive and human capital solutions industries, respectively. Our reportable segments have been determined based on our management and internal reporting structure, the nature of products and services offered by the segments, and the financial information that is evaluated regularly by our chief operating decision maker.

The Digital Segment and the digital revenues line exclude online/digital revenues generated by digital platforms that are associated with our Media Segment's operating properties as such amounts are reflected in the Media Segment.

Summary operating results for each of our business segments were as follows (in thousands):

|   | Quarters Ended    |                   | Nine Months Ended |                   |
|---|-------------------|-------------------|-------------------|-------------------|
|   | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Operating Revenues:   |                   |                   |                   |                   |
| Media   | \$501,686         | \$406,445         | \$1,404,462       | \$1,219,911       |
| Digital   | 358,579           | 351,073           | 1,049,320         | 1,025,770         |
| Total   | \$860,265         | \$757,518         | \$2,453,782       | \$2,245,681       |
| Operating Income (net of depreciation, amortization, asset impairment charges, and facility consolidation): |                   |                   |                   |                   |
| Media   | \$221,038         | \$158,595         | \$569,888         | \$513,557         |
| Digital   | 59,296            | 72,446            | 170,939           | 175,462           |
| Corporate   | (16,562)          | (12,939)          | (48,542)          | (50,817)          |
| Unallocated <sup>(a)</sup>  | —                 | —                 | —                 | (51,939)          |
| Total   | \$263,772         | \$218,102         | \$692,285         | \$586,263         |
| Depreciation, amortization, asset impairment charges and facility consolidation:                            |                   |                   |                   |                   |
| Media   | \$18,105          | \$18,406          | \$58,377          | \$61,492          |
| Digital   | 48,887            | 31,074            | 110,728           | 106,050           |
| Corporate   | 21                | 540               | 3,038             | 6,445             |
| Total   | \$67,013          | \$50,020          | \$172,143         | \$173,987         |
| Identifiable assets by segment:   | Sept. 30,<br>2016 | Dec. 31,<br>2015  |                   |                   |
| Media   | \$4,826,473       | \$4,799,375       |                   |                   |
| Digital   | 3,701,000         | 3,529,124         |                   |                   |
| Corporate   | 147,204           | 170,194           |                   |                   |
| Total <sup>(b)</sup>  | \$8,674,677       | \$8,498,693       |                   |                   |

(a) Unallocated expenses in 2015 represent certain expenses that historically were allocated to the former Publishing Segment but that could not be allocated to discontinued operations as they were not clearly and specifically identifiable to the spun-off businesses.

(b) For December 31, 2015, the total of business segment identifiable assets excludes assets recorded in discontinued operations on the consolidated balance sheet of \$7.3 million.

NOTE 13 - Other matters

Commitments, contingencies and other matters

We, along with a number of our subsidiaries, are defendants in judicial and administrative proceedings involving matters incidental to our business. We do not believe that any material liability will be imposed as a result of these matters.

Severance Expense

During the first quarter of 2016, we initiated a Voluntary Retirement Program (VRP) at our Media Segment. Under the VRP, Media employees meeting certain eligibility requirements were offered buyout payments in exchange for voluntarily retiring. Eligible non-union employees had until April 7, 2016 to retire under the plan. As of June 30, 2016, we had accrued a VRP separation obligation of \$13.1 million. During the quarter ended September 30, 2016, we recorded an additional buyout expense of approximately \$0.6 million for acceptances received from certain union employees. Upon separation, employees accepting the VRP will receive salary continuation payments primarily based on years of service, the majority of which will occur evenly over the next 12 month period. As of September 30, 2016, we had approximately \$9.2 million of VRP buyout obligation remaining.

In addition to the VRP, we incurred additional severance expense of \$2.5 million during the quarter ended September 30, 2016. We expect the majority this severance obligation will be paid by the end of fiscal year 2017.

NOTE 14 - Discontinued operations

On June 29, 2015, we completed the spin-off of our publishing businesses, creating a new independent publicly traded company, through the distribution of 98.5% of our interest in Gannett to holders of our common shares. On June 29, 2015, each of our shareholders of record as of the close of business on the record date of June 22, 2015, received one share of Gannett common stock for every two shares of TEGNA common stock held. Immediately following the distribution, we owned 1.5% of Gannett's outstanding common shares. We will continue to own Gannett shares for a period of time not to exceed five years after the distribution. In conjunction with the spin-off of the publishing businesses, we entered into a separation and distribution agreement with Gannett and also entered into various other agreements to effect the separation and provide a framework for a short term set of transition services as well as a tax matters agreement and an employee matters agreement.

During the fourth quarter of 2015, we sold our subsidiaries Clipper Magazine (Clipper), a direct mail advertising magazine business, and Mobestream Media (Mobestream), maker of a mobile rewards/coupon platform, to Valassis Direct Mail, Inc. On March 18, 2016, we sold Sightline Media (Sightline) to Regent Companies LLC. Our Sightline business unit was previously included within our Other Segment and was classified as held for sale as of December 31, 2015. With the sale of these businesses, we divested all the operations of our Other Segment. Accordingly, we have presented the financial condition and results of operations of the former Publishing and Other Segments as discontinued operations.

Financial Statement Presentation

The former publishing businesses and businesses within the Other Segment are presented as discontinued operations in our Condensed Consolidated Balance Sheet and the Consolidated Statements of Income. In our Consolidated Statement of Cash Flows, the cash flows from discontinued operations are not separately classified but supplemental cash flow information for these business units is presented below. The financial results of discontinued operations through September 30, 2016, are presented as a loss from discontinued operations, net of income taxes, on our



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Consolidated Statements of Income. For earnings per share information on discontinued operations see Note 10. Discontinued operations for 2016 are attributable to operations of our Sightline business through the date of sale on March 18, 2016, while results for 2015 are comprised of the operating results of both the Publishing Segment and Other Segment. The table below presents the financial results of discontinued operations (in thousands):

|  | Quarter Ended   |          |
|--|-----------------|----------|
|  | Sept. 27, 2015  |          |
|  | Pub-<br>lishing | Total    |
| Operating revenues                                     | \$—             | \$49,569 |
| Loss from discontinued operations, before income taxes | (3,500)         | (744 )   |
| Benefit (Provision) for income taxes                   | 1,141           | 214 )    |
| Loss from discontinued operations, net of tax          | (2,359)         | (538 )   |

|   | Nine Months Ended    |             |                |             |
|---|----------------------|-------------|----------------|-------------|
|   | Sept.<br>30,<br>2016 |             | Sept. 27, 2015 |             |
|   | Other                | Publishing  | Other          | Total       |
| Operating revenues  | \$3,379              | \$1,400,006 | \$155,557      | \$1,555,563 |
| Income (loss) from discontinued operations, before income taxes | (6,299 )             | 169,220     | (11,533 )      | 157,687     |
| Benefit (Provision) for income taxes                            | (1,175 )             | (43,735 )   | 1,549          | (42,186 )   |
| Income (loss) from discontinued operations, net of tax          | (7,474 )             | 125,485     | (9,984 )       | 115,501     |

The depreciation, amortization, capital expenditures and significant cash investing items of discontinued operations were as follows (in thousands):

|   | Nine Months Ended    |            |                |           |
|---|----------------------|------------|----------------|-----------|
|   | Sept.<br>30,<br>2016 |            | Sept. 27, 2015 |           |
|   | Other                | Publishing | Other          | Total     |
| Depreciation                                    | \$112                | \$49,542   | \$609          | \$50,151  |
| Amortization                                    | —                    | 7,008      | —              | 7,008     |
| Capital expenditures                            | —                    | (20,252 )  | (475 )         | (20,727 ) |
| Payments for acquisitions, net of cash acquired | —                    | (28,668 )  | —              | (28,668 ) |
| Payments for investments                        | —                    | (2,000 )   | —              | (2,000 )  |
| Proceeds from investments                       | —                    | 12,402     | —              | 12,402    |

The financial results reflected above may not represent our Publishing and Other Segments stand-alone operating results, as the results reported within income from discontinued operations, net, include only certain costs that are directly attributable to those businesses and exclude certain corporate overhead costs that were previously allocated for each period. In addition to the cash flows presented above, in June 2015, prior to the spin of our former Publishing business, we made a voluntary pension contribution of \$100 million to the Gannett Retirement Plan.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Company Overview

Our company is comprised of a dynamic portfolio of media and digital businesses that provide content that matters and brands that deliver. We deliver highly relevant, useful and smart content, when and how people need it, to make the best decisions possible. Our forward-thinking portfolio consists of one of the largest, most geographically diverse broadcasters in the U.S. and two leading digital companies, Cars.com and CareerBuilder. Combined, TEGNA's brands have tremendous reach. Each month, we connect with more than 90 million people across our broadcast and digital media platforms.

During 2015, we made a number of significant strategic changes to enhance shareholder returns and improve the company. On June 29, 2015, we completed the separation of our publishing businesses. Our company was renamed TEGNA Inc. and our stock now trades on the New York Stock Exchange under the symbol TGNA. The new publishing company retained the name Gannett Co., Inc. (Gannett) and now trades on the New York Stock Exchange under the symbol GCI. In the fourth quarter of 2015, we sold Clipper Magazine and Mobestream Media which were formerly businesses within our Other Segment. Additionally, during the first quarter of 2016, we completed the sale of our Sightline Media Group business unit. Accordingly, we have presented the financial condition and results of operations of the former Publishing and Other Segments as discontinued operations in the accompanying condensed consolidated financial statements for all periods presented.

After these strategic changes, we now operate two reportable segments: Media and Digital. We organize our business segments based on our management and internal reporting structure, the nature of products and services offered by the segments, and the financial information that is evaluated regularly by our chief operating decision maker.

TEGNA Media (Media Segment) - includes 46 television stations (including one station under service agreements) in 38 markets. We are the largest independent station group of major network affiliates in the top 25 markets, reaching approximately one-third of all television households nationwide (more than 35 million households). The primary sources of our Media Segment's revenues are: 1) core advertising which includes local and national non-political advertising; 2) political advertising revenues which are driven by elections and peak in even years (e.g. 2016, 2014) and particularly in the second half of those years; 3) retransmission revenues representing fees paid by satellite and cable operators and telecommunications companies to carry our television signals on their systems; 4) digital revenues which encompass digital marketing services and advertising on the stations' websites and tablet and mobile products; and 5) other services, such as production of programming from third parties and production of advertising material.

TEGNA Digital (Digital Segment) - is comprised of four business units including Cars.com, CareerBuilder, G/O Digital and Cofactor (also operating as ShopLocal). Cars.com operates a leading online destination for automotive consumers offering credible, objective information about car shopping, selling and servicing. Cars.com averaged approximately 37 million visits each month during the first nine months of 2016 to its web properties, approximately 50% of which are mobile, and according to comScore, an average of approximately 10.8 million unique monthly visitors over the same time period. Cars.com generates revenues through online subscription advertising products targeting car dealerships and national advertisers through its own direct sales force as well as its affiliate sales channels. In 2015, Cars.com expanded into the area of vehicle service, introducing a solution that provides information about reputable certified repair shops and allows consumers to get estimates on potential vehicle repairs. We own a controlling 53% interest in CareerBuilder, a global leader in human capital solutions specializing in HR Software-as-a-service (SaaS) to help companies with every step of the recruitment process. CareerBuilder has made significant investments over the past few years to accelerate its transformation into a global leader in the HR SaaS business both as a pre-hire and post-hire platform. CareerBuilder earns revenue through placement of job postings on its network of websites, subscriptions to its human capital SaaS products, background screening services and various other recruitment solutions (including employment branding services and access to online resume databases). Our

Digital Segment also includes G/O Digital, a one-stop shop for digital marketing services for local businesses, and Cofactor, a digital marketing company that is uniquely positioned to bridge the divide between the online and offline worlds and enable brands to intelligently deliver content everywhere, driving sales locally.

In addition to the above reportable segments, our corporate category includes activities that are not directly attributable or allocable to a specific reportable segment. This category primarily consists of broad corporate management functions including legal, human resources, finance and information technology. The largest components of our consolidated operating expenses are payroll and benefits. Other significant operating expenses include the costs of locally produced content, programming fees and purchased syndicated programming in the Media Segment, and sales and marketing costs within the Digital Segment.

#### Spin-off of Cars.com Business Unit

On September 7, 2016, we announced our plan to spin-off our Cars.com business unit, which is currently within our Digital Segment. Cars.com's 2015 annual revenue was approximately \$597 million and it has approximately 1,275 employees. The planned separation will be implemented through a tax-free distribution of shares in a new entity formed to hold the assets of Cars.com to our shareholders. We expect to complete the transaction in the first half of 2017, subject to a number of conditions, including final approval of our Board of Directors, receipt of an opinion from tax counsel regarding the tax free nature of the

distribution, the effectiveness of a Form 10 registration statement filed with the SEC, and other customary matters. There can be no assurance regarding the ultimate timing of the proposed transaction or that it will be completed. While we perform the necessary steps to complete the spin, we will maintain the current operating and reporting structure and will continue to report the financial results of Cars.com in our continuing operations until the spin transaction is complete, which is projected to occur during the first half of 2017.

### Strategic Review of CareerBuilder

On September 7, 2016, we also announced that we will conduct a strategic review of our 53% ownership interest in CareerBuilder, including a possible sale of it in conjunction with the other owners' interests. CareerBuilder's 2015 annual revenue was approximately \$700 million and it has approximately 3,285 employees. At this time, there can be no guarantee that any of the options under review will result in a transaction. While we perform our strategic review for CareerBuilder, we will maintain the current operating and reporting structure and will continue to report the financial results of CareerBuilder in our continuing operations.

### Consolidated Results from Operations

The following discussion is a quarterly period-to-period comparison of our consolidated results of continuing operations on a GAAP basis. The period-to-period comparison of financial results is not necessarily indicative of future results. In addition, see the section on page 28 titled 'Results from Operations - Non-GAAP Information' for additional tables presenting information which supplements our financial information provided on a GAAP basis. Our consolidated results of operations on a GAAP basis were as follows (in thousands, except per share amounts):

|  | Quarters Ended    |                   |        | Nine Months Ended |                   |        |
|--|-------------------|-------------------|--------|-------------------|-------------------|--------|
|  | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change |
| Operating revenues:  |                   |                   |        |                   |                   |        |
| Media  | \$501,686         | \$406,445         | 23 %   | \$1,404,462       | \$1,219,911       | 15 %   |
| Digital  | 358,579           | 351,073           | 2 %    | 1,049,320         | 1,025,770         | 2 %    |
| Total operating revenues   | \$860,265         | \$757,518         | 14 %   | \$2,453,782       | \$2,245,681       | 9 %    |
| Operating expenses   |                   |                   |        |                   |                   |        |
| Cost of revenues and operating expenses                          | \$261,065         | \$224,294         | 16 %   | \$764,793         | \$690,781         | 11 %   |
| Selling, general and administrative expenses                     | 268,415           | 265,102           | 1 %    | 824,561           | 794,650           | 4 %    |
| Depreciation   | 22,634            | 21,518            | 5 %    | 67,494            | 70,752            | (5 %)  |
| Amortization   | 29,161            | 28,502            | 2 %    | 85,703            | 86,156            | (1 %)  |
| Asset impairment charges and facility consolidation              | 15,218            | —                 | ***    | 18,946            | 17,079            | 11 %   |
| Total operating expenses   | \$596,493         | \$539,416         | 11 %   | \$1,761,497       | \$1,659,418       | 6 %    |
| Total operating income   | \$263,772         | \$218,102         | 21 %   | \$692,285         | \$586,263         | 18 %   |
| Non-operating expense  |                   |                   |        |                   |                   |        |
| Provision for income taxes                                       | 72,207            | 71,076            | 2 %    | 193,211           | 216,340           | (11 %) |
| Net income attributable to noncontrolling interests              | 58,130            | 35,967            | 62 %   | 147,844           | 120,706           | 22 %   |
| Net income from continuing operations attributable to TEGNA Inc. | (14,752 )         | (17,487 )         | (16 %) | (40,178 )         | (47,701 )         | (16 %) |
|  | \$118,683         | \$93,572          | 27 %   | \$311,052         | \$201,516         | 54 %   |
|  | \$0.55            | \$0.42            | 31 %   | \$1.43            | \$0.89            | 61 %   |

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Earnings from continuing operations per share -  
basic

|  |        |        |      |        |        |      |
|--|--------|--------|------|--------|--------|------|
| Earnings from continuing operations per share -<br>diluted | \$0.54 | \$0.41 | 32 % | \$1.41 | \$0.87 | 62 % |
|--|--------|--------|------|--------|--------|------|

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## Consolidated Operating Revenue

Operating revenues increased \$102.7 million, or 14% in the third quarter and \$208.1 million, or 9% in the first nine months of 2016. The increase in the third quarter is comprised of a \$95.2 million increase in the Media Segment and a \$7.5 million increase in the Digital Segment. Increases in Media Segment revenues in the third quarter were driven by an increase in core advertising revenues (driven by Summer Olympic advertising revenue) and double-digit growth in both retransmission revenue and political advertising. Increases in the Digital Segment in the third quarter were driven by continued revenue growth at Cars.com of \$12.2 million and CareerBuilder of \$5.4 million, partially offset by the \$8.7 million loss of revenue due to the sale of our PointRoll business in November 2015.

The increase in the year-to-date period was driven by a \$184.6 million increase in the Media Segment and a \$23.5 million increase in the Digital Segment. Increases in Media Segment revenues in the first nine months were driven by an increase in core advertising (driven by Summer Olympic advertising revenue), and double-digit growth in both retransmission revenue and political advertising. Increases in the Digital Segment in the first nine months were driven by continued revenue growth at Cars.com of \$29.2 million, G/O Digital of \$26.1 million and CareerBuilder of \$6.1 million. These increases at the Digital Segment were partially offset by the \$28.3 million loss of revenue from the sale of our PointRoll business.

## Costs of Revenues and Operating Expenses

Cost of revenues and operating expenses increased \$36.8 million, or 16%, in the third quarter of 2016 and \$74.0 million, or 11%, in the first nine months of 2016, as compared to the same periods in 2015. The increase in the third quarter is primarily due to a \$24.0 million increase in programming costs incurred by the Media Segment and increases at Cars.com of \$3.1 million (consistent with growth in revenue). In addition, our 2016 business acquisitions also contributed \$4.9 million to the increase. These increases were partially offset by the absence of \$4.9 million of expenses associated with our PointRoll business.

The increase in the year-to-date period in operating expenses was primarily due to a \$65.7 million increase in programming costs, \$10.1 million due to our 2016 business acquisitions, and increases at Cars.com of \$9.6 million (consistent with growth in revenues). These increases were partially offset by the absence of \$15.7 million of expenses associated with our PointRoll business.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses increased \$3.3 million, or 1%, in the third quarter of 2016 and \$29.9 million, or 4%, in the first nine months of 2016, as compared to the same period in 2015. The increase in the third quarter was primarily the result of our 2016 business acquisitions which added \$5.8 million of these expenses. In addition, we had an increase of \$2.0 million in severance costs in the third quarter of 2016.

The increase in the year-to-date period was primarily caused by the 2016 business acquisitions, which increased expenses by \$10.6 million. In addition, severance expense increased \$5.9 million year-over-year. Our 2016 expenses also increased due to the absence of rental income at our corporate headquarters, which was \$4.5 million in 2015, due to our sale of the building in the fourth quarter of 2015.

## Depreciation Expense

Depreciation expense increased \$1.1 million, or 5%, in the third quarter of 2016 and decreased \$3.3 million, or 5%, in the first nine months of 2016, as compared to same periods in 2015. The increase in the third quarter is primarily the result of a \$2.3 million increase in CareerBuilder's depreciation, which is due to the acquisition of new equipment as

well as new leasehold improvements. This increase is partially offset by the absence of depreciation associated with our PointRoll business of \$0.6 million. The decrease in the year-to-date period is primarily due to the 2015 sale of our corporate headquarters building which resulted in a year over year decrease in depreciation expense of \$3.6 million.

#### Amortization Expense

Amortization expense increased \$0.7 million, or 2%, in the third quarter of 2016 and decreased \$0.5 million, or 1%, in the first nine months of 2016, as compared to the same periods in 2015. The increase in the third quarter was driven by the 2016 acquisitions of DealerRater, Aurico, and Workterra, which in aggregate increased amortization expense by \$1.6 million. The decrease in year-to-date amortization is due to a decline in amortization associated with previous acquisitions, partially offset by amortization expense incurred by the 2016 acquisitions.

#### Asset Impairment Charges and Facility Consolidation

Asset impairment and facility consolidation charges were \$15.2 million in the third quarter of 2016 as a result of a goodwill impairment charge in a small reporting unit within our Digital Segment.



In the first nine months of 2016, asset impairment and facility consolidation charges were \$18.9 million as compared to \$17.1 million during the same period in 2015. The 2016 charges were comprised of the third quarter goodwill impairment charge of \$15.2 million and a \$3.7 million impairment charge related to a long-lived-asset. The 2015 charges consisted of facility consolidation charges associated with certain assets of our former PointRoll business as well as shut down costs associated with our former Blinq business.

### Operating Income

Our operating income increased 21% in the third quarter and 18% in the first nine months of 2016 as compared to the same periods in 2015. The increase in operating income in the third quarter was driven by the increases in revenues discussed above partly offset by lower Digital Segment operating income and higher Corporate expense. The increase in operating income in the first nine months of 2016 was driven by the increases in revenues discussed above and the absence of \$51.9 million in publishing-related unallocated costs. As a result, our consolidated operating margins were 31% in the third quarter of 2016 and 28% in the first nine months of 2016, compared to 29% during the third quarter and 26% in the first nine months of 2015.

### Non-Operating Expense

Non-operating expense increased by \$1.1 million to \$72.2 million in the third quarter of 2016 and decreased by \$23.1 million to \$193.2 million in the first nine months of 2016 as compared to the same periods in 2015. The increase in the third quarter was due to higher non-operating expenses driven by \$14.2 million in costs associated with the spin-off of our Cars.com business unit and acquisition related costs and an increase in equity loss due to a \$2.0 million impairment charge on an equity investment. These increases were partially offset by lower interest expense (interest expense was \$57.6 million in the third quarter of 2016 compared to \$66.9 million in the third quarter of 2015).

The decrease in non-operating expense in the first nine months was primarily due to lower interest expense (interest expense was \$175.5 million in the first nine months of 2016, compared to \$206.9 million in the first nine months of 2015). The reduced interest expense in both the quarter to date and year to date periods is due to lower average debt outstanding as well as lower average interest rates reflecting the extinguishment of higher cost debt in 2015 and 2016, including the 10% senior notes that we repaid in April of this year. The total average outstanding debt was \$4.31 billion for the third quarter of 2016, and \$4.28 billion in the first nine months of 2016, compared to \$4.50 billion in the third quarter of 2015 and \$4.46 billion in the first nine months of 2015. The weighted average interest rate on total outstanding debt was 5.21% for the third quarter of 2016 and 5.32% for the first nine months of 2016, compared to 5.80% in the third quarter of 2015 and 5.92% for the first nine months of 2015.

### Income Tax Expense

Income tax expense increased from \$36.0 million in the third quarter of 2015 and \$120.7 million in the first nine months of 2015 to \$58.1 million in the third quarter of 2016 and \$147.8 million in the first nine months of 2016, an increase of 62% and 22%, respectively. Income tax expense increased in the third quarter and the first nine months of 2016 primarily due to increases in income before tax in both periods partially offset by additional discrete tax benefits realized in the third quarter and first nine months of 2016. Our reported effective income tax rate (after deducting net income attributable to noncontrolling interests) was 32.9% for the third quarter of 2016, compared to 27.8% for continuing operations for the third quarter of 2015. The tax rate for the third quarter in 2015 was lower than the comparable rate in 2016 primarily due to spin-related effective tax rate changes in 2015. The reported effective income tax rate was 32.2% for the first nine months of 2016 compared to 37.5% for continuing operations for the same period last year. The rate for the first nine months of 2015 was higher than the rate for the first nine months of 2016 primarily due to an internal legal entity restructuring tax charge and nondeductible spin-related transaction costs incurred in 2015, as well as the favorable impact of adopting the new accounting guidance for employee share-based

payments and return to provision adjustments in 2016 (refer to Note 1 to the Unaudited Condensed Consolidated Financial Statements for more information).

Net income from continuing operations attributable to TEGNA Inc.

Net income from continuing operations attributable to TEGNA Inc. consists of net income reduced by net income attributable to noncontrolling interests, primarily from CareerBuilder. We reported net income from continuing operations attributable to TEGNA Inc. of \$118.7 million or \$0.54 per diluted share for the third quarter of 2016 compared to \$93.6 million or \$0.41 per diluted share for the third quarter of 2015. For the first nine months of 2016, we reported net income from continuing operations attributable to TEGNA Inc. of \$311.1 million or \$1.41 per diluted share, compared to \$201.5 million or \$0.87 per diluted share for the first nine months of 2015. Both income from continuing operations and earnings per share were affected by the factors mentioned above. Earnings per share also benefited from the net decrease of common shares outstanding from September 27, 2015, as discussed below. Net income attributable to noncontrolling interests was \$14.8 million in the third quarter of 2016 and \$40.2 million in the first nine months of 2016, compared to \$17.5 million in the third quarter of 2015 and \$47.7 million in the first nine months of 2015.

The weighted average number of diluted shares outstanding for the third quarter of 2016 decreased by 12.0 million shares to 218.1 million from 230.1 million in 2015. The weighted average number of diluted shares outstanding declined 10.8 million

shares to 220.5 million shares for the first nine months of 2016 compared to the same period in 2015. These declines primarily reflect shares repurchased in 2015 and the first half of 2016, partially offset by share issuances to settle equity-based awards.

#### Segment Results

We organize our business into two business segments: Media and Digital based on management and internal reporting structure, the nature of products and services offered by the segments and the financial information that is evaluated regularly by our chief operating decision maker. Net sales of our business segments exclude intersegment sales as these activities are eliminated in consolidation. The following is a discussion of the operating results of our Media and Digital Segments. Percentage comparisons below relate to the same period (e.g. third quarter or first nine months) in 2015.

#### Media Segment Results

A summary of our Media Segment results is presented below (in thousands):

|  | Quarters Ended    |                   |        | Nine Months Ended |                   |        |
|--|-------------------|-------------------|--------|-------------------|-------------------|--------|
|  | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change |
| Operating revenues   | \$501,686         | \$406,445         | 23 %   | \$1,404,462       | \$1,219,911       | 15 %   |
| Operating expenses:  |                   |                   |        |                   |                   |        |
| Operating expenses, exclusive of depreciation <sup>(a)</sup> | 262,543           | 229,444           | 14 %   | 776,197           | 644,862           | 20 %   |
| Depreciation   | 12,658            | 12,915            | (2 %)  | 39,926            | 39,455            | 1 %    |
| Amortization of intangible assets                            | 5,447             | 5,491             | (1 %)  | 16,587            | 16,965            | (2 %)  |
| Asset impairment charges and facility consolidation          | —                 | —                 | — %    | 1,864             | 5,072             | (63 %) |
| Total operating expenses <sup>(a)</sup>                      | 280,648           | 247,850           | 13 %   | 834,574           | 706,354           | 18 %   |
| Operating income   | \$221,038         | \$158,595         | 39 %   | \$569,888         | \$513,557         | 11 %   |

(a) Third quarter and first nine months of 2016 include severance expense primarily related to a voluntary early retirement program of approximately \$1.3 million and \$18.6 million, respectively. First nine months of 2015 includes a \$12.7 million gain on the sale of a building.

Media Segment revenues are grouped into five categories: Core (Local and National), Political, Retransmission, Digital and Other. The following table summarizes the year-over-year changes in these select revenue categories (in thousands).

|                               | Quarters Ended    |                   |        | Nine Months Ended |                   |        |
|-------------------------------|-------------------|-------------------|--------|-------------------|-------------------|--------|
|                               | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change |
| Core (Local & National)       | \$282,676         | \$254,243         | 11 %   | \$798,789         | \$776,131         | 3 %    |
| Political                     | 38,060            | 6,061             | ***    | 64,050            | 10,861            | ***    |
| Retransmission <sup>(a)</sup> | 143,676           | 109,012           | 32 %   | 436,291           | 328,639           | 33 %   |
| Digital                       | 33,007            | 29,415            | 12 %   | 92,800            | 81,897            | 13 %   |
| Other                         | 4,267             | 7,714             | (45 %) | 12,532            | 22,383            | (44 %) |
| Total                         | \$501,686         | \$406,445         | 23 %   | \$1,404,462       | \$1,219,911       | 15 %   |

(a) Reverse compensation to network affiliates is included as part of programming costs and therefore is excluded from this line.

Media Segment revenues increased \$95.2 million or 23% in the third quarter and \$184.6 million or 15% in the first nine months of 2016, driven by advertising related to the Summer Olympics and substantial increases in both retransmission revenues and political advertising revenues. Core advertising revenues, which consist of Local and

National non-political advertising, increased \$28.4 million or 11% in the third quarter and \$22.7 million or 3% in the first nine months of 2016, driven by a record \$55.9 million of Summer Olympics advertising revenue in the third quarter of 2016 which was up over 20% compared to the last Summer Olympics in 2012. Political advertising revenue increased by \$32.0 million in the third quarter of 2016 and \$53.2 million in the first nine months of 2016 due to the Presidential election year political spending. Retransmission revenues increased \$34.7 million or 32% for the third quarter and \$107.7 million or 33% in the first nine months of 2016. Retransmission agreements renewed at the end of last year, as well as annual rate increases for existing agreements, drove the increases.

Digital revenues within our Media Segment increased \$3.6 million or 12% in the third quarter and \$10.9 million or 13% in the first nine months, reflecting continued growth of digital marketing services products.

Media Segment operating expenses for the third quarter of 2016 increased \$32.8 million or 13% and \$128.2 million or 18% in the first nine months, primarily due to an increase of \$24.0 million in programming costs in the third quarter and \$65.7 million in the first nine months of 2016 as well as investments in growth initiatives, \$18.6 million of charges incurred primarily related to the voluntary early retirement program that was offered to certain Media Segment employees during the first half of 2016 and the absence of a \$12.7 million building sale gain in the first quarter of 2015. Excluding the impacts of the voluntary early retirement program charges and asset impairment charges this year and the building sale gain last year, Media Segment operating expenses increased 13% in the third quarter and 14% in the first nine months of 2016.

#### Digital Segment Results

The Digital Segment includes results for our stand-alone digital subsidiaries including Cars.com, CareerBuilder, G/O Digital and Cofactor (also operating as ShopLocal). On September 7, 2016, we announced our plan to spin-off our Cars.com business unit and also announced that we will conduct a strategic review of our 53% ownership interest in CareerBuilder, including a possible sale of it in conjunction with the other owners' interests. On November 12, 2015, we sold PointRoll which was part of Cofactor. Many of our other digital offerings are highly integrated within our Media Segment offerings; and therefore, the results of these integrated digital offerings are reported within the operating results of our Media Segment.

A summary of our Digital Segment results is presented below (in thousands):

|   | Quarters Ended    |                   |        | Nine Months Ended |                   |        |
|---|-------------------|-------------------|--------|-------------------|-------------------|--------|
|   | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change | Sept. 30,<br>2016 | Sept. 27,<br>2015 | Change |
| Operating revenues                                  | \$358,579         | \$351,073         | 2 %    | \$1,049,320       | \$1,025,770       | 2 %    |
| Operating expenses:                                 |                   |                   |        |                   |                   |        |
| Operating expenses, exclusive of depreciation       | 250,396           | 247,553           | 1 %    | 767,653           | 744,258           | 3 %    |
| Depreciation  | 9,955             | 8,063             | 23 %   | 26,394            | 24,852            | 6 %    |
| Amortization of intangible assets                   | 23,714            | 23,011            | 3 %    | 69,116            | 69,191            | — %    |
| Asset impairment charges and facility consolidation | 15,218            | —                 | ***    | 15,218            | 12,007            | 27 %   |
| Total operating expenses                            | 299,283           | 278,627           | 7 %    | 878,381           | 850,308           | 3 %    |
| Operating income                                    | \$59,296          | \$72,446          | (18 %) | \$170,939         | \$175,462         | (3 %)  |

Digital Segment operating revenues increased \$7.5 million or 2% in the third quarter of 2016 driven by continued revenue growth at Cars.com of \$12.2 million or 8% and CareerBuilder \$5.4 million or 3%, partially offset by the absence of \$8.7 million of revenue from our PointRoll business, which we sold in November 2015. The increase in Cars.com revenues was due to an increase in retail revenue (driven by acquisition of DealerRater and increased subscription package volume and upsells) and higher national advertising purchased by auto manufacturers. The increase in CareerBuilder revenue was attributable to \$19.0 million of increases from employer services revenues (primarily driven by the acquisition of Aurico), resume database revenues (due to sales and renewals of its new Recruitment Edge product) and continued growth in SaaS revenues. These increases at CareerBuilder were partially offset by lower job site revenue of \$13.6 million (due to lower job postings and competitive pricing pressure).

Digital Segment operating revenues increased \$23.5 million or 2% in the first nine months of 2016 driven by continued revenue growth at Cars.com of \$29.2 million or 7%, G/O Digital of \$26.1 million or 151% (due to the combination of a new commercial agreement with Gannett following the spin-off in 2015 and organic growth) and CareerBuilder of \$6.1 million or 1%. These increases were partially offset by the absence of \$28.3 million of revenue contributed in the first nine months of 2015 by our former PointRoll business. The increase in Cars.com revenues was due to an increase in retail revenue (driven by increased subscription package volume and upsells and acquisition of DealerRater) and higher national advertising purchased by auto manufacturers. The increase in CareerBuilder revenue

was driven by \$41.0 million of increases from employer services revenues (primarily driven by the acquisition of Aurico), increased resume database revenues (due to sales and renewals of its new Recruitment Edge product) and continued growth in SaaS revenues. These increases at CareerBuilder were partially offset by lower job site revenue of \$34.9 million (due to lower job postings and competitive pricing pressure).

Digital Segment operating expenses increased \$20.7 million or 7% in the third quarter and \$28.1 million or 3% in the first nine months of 2016. This increase in both periods is primarily driven by increases at CareerBuilder of \$12.1 million in the third quarter 2016 and \$28.7 million in the first nine months of 2016, primarily due to the acquisition of Aurico. Also impacting the increase in the first nine months of 2016 was an increase in G/O Digital operating expenses of \$23.6 million (due to a new commercial agreement with Gannett following the spin-off in 2015) and an increase at Cars.com of \$17.7 million (consistent with revenue growth). These increases are partially offset by the absence of our PointRoll business which resulted in decline in

operating expenses of \$10.1 million and \$32.8 million in the third quarter and nine-month period of 2016, respectively, and the absence of \$8.0 million costs associated with our former Blinq business which was shut down in the second quarter of 2015.

In addition, asset impairment and facility consolidation expense in the third quarter and nine months of 2016 include a goodwill impairment charge of \$15.2 million related to a small reporting unit within the Digital Segment. Asset impairment and facility consolidation charges recorded during the nine month period of 2015, primarily relate to consolidation plans which led us to recognize charges associated with certain assets as well as shut down costs associated with our former PointRoll and Blinq business.

As a result of the above factors, Digital Segment operating income decreased 18% for the quarter and 3% for the first nine months of 2016.

#### Corporate Expense

Corporate expenses for the third quarter of 2016 increased \$3.6 million or 28% to \$16.6 million due to the absence of a \$1.8 million benefit related to the elimination of depreciation related to the sale of our corporate headquarters building in 2015 and severance charges of \$1.6 million incurred in the third quarter of 2016. Excluding the severance charge, corporate expenses were up 16% in the third quarter of 2016.

Corporate expenses decreased \$2.3 million or 4% to \$48.5 million in the first nine months of 2016 mainly driven by continued efficiency efforts, partially offset by a \$1.6 million severance charge and a \$1.9 million non-cash asset impairment charge incurred in 2016. Excluding these charges, corporate expenses were down 11% for the first nine months of 2016.

#### Results from Operations - Non-GAAP Information

##### Presentation of Non-GAAP information

We use non-GAAP financial performance and liquidity measures to supplement the financial information presented on a GAAP basis. These non-GAAP financial measures should not be considered in isolation from or as a substitute for the related GAAP measures, nor should they be considered superior to the related GAAP measures, and should be read together with financial information presented on a GAAP basis. Also, our non-GAAP measures may not be comparable to similarly titled measures of other companies.

Management and our Board of Directors use the non-GAAP financial measures for purposes of evaluating business unit and consolidated company performance. Furthermore, the Executive Compensation Committee of our Board of Directors uses non-GAAP measures such as Adjusted EBITDA, non-GAAP net income, non-GAAP EPS and free cash flow to evaluate management's performance. Therefore, we believe that each of the non-GAAP measures presented provides useful information to investors and other stakeholders by allowing them to view our business through the eyes of management and our Board of Directors, facilitating comparisons of results across historical periods and focus on the underlying ongoing operating performance of our business. We discuss in this Form 10-Q non-GAAP financial performance measures that exclude from our reported GAAP results the impact of "special items" consisting of severance expense, impairment charges on operating assets and equity investments, facility consolidation charges, gains related to a building sale and a business disposal and expenses related to business acquisitions and the company's spin-off transactions recognized in operating and non-operating categories and as a credit to our income tax provision. We believe that such expenses, charges and gains are not indicative of normal, ongoing operations. Such items vary from period to period and are significantly impacted by the timing and nature of these events. Therefore, while we may incur or recognize these types of expenses, charges and gains in the future, we believe that removing these items for purposes of calculating the non-GAAP financial measures provides investors with a more focused

presentation of the Company's ongoing operating performance.

We also discuss Adjusted EBITDA, a non-GAAP financial performance measure that we believe offers a useful view of the overall operation of its businesses. The Company defines Adjusted EBITDA as net income from continuing operations attributable to TEGNA before (1) net income attributable to noncontrolling interests, (2) interest expense, (3) income taxes, (4) equity income (losses) in unconsolidated investees, net, (5) other non-operating items such as investment income and currency gains and losses, (6) severance expense, (7) facility consolidation charges, (8) impairment charges, (9) depreciation and (10) amortization. When Adjusted EBITDA is discussed in reference to performance on a consolidated basis, the most directly comparable GAAP financial measure is Net income from continuing operations attributable to TEGNA. We do not analyze non-operating items such as interest expense and income taxes on a segment level; therefore, the most directly comparable GAAP financial measure to Adjusted EBITDA when performance is discussed on a segment level is Operating income. Users should consider the limitations of using Adjusted EBITDA, including the fact that this measure does not provide a complete measure of our operating performance. Adjusted EBITDA is not intended to be an alternative to net income as a measure of operating performance or to cash flows from operating activities as a measure of liquidity. In particular, Adjusted EBITDA is not intended to be a measure of free cash flow available for management's discretionary expenditures, as this measure does not consider certain cash requirements, such as working capital needs, capital expenditures, contractual commitments, interest payments, tax payments and other debt service requirements.



We also discuss free cash flow, a non-GAAP liquidity measure. Free cash flow is defined as “net cash flow from operating activities” as reported on the statement of cash flows reduced by “purchase of property and equipment”. We believe that free cash flow is a useful measure for management and investors to evaluate the level of cash generated by operations and the ability of its operations to fund investments in new and existing businesses, return cash to shareholders under the company’s capital program, repay indebtedness, add to our cash balance, or use in other discretionary activities. We use free cash flow to monitor cash available for repayment of indebtedness and in its discussions with the investment community. Like Adjusted EBITDA, free cash flow is not intended to be a measure of cash flow available for management’s discretionary use.

#### Discussion of special charges and credits affecting reported results

Our results for the first nine months ended September 30, 2016, included the following items we consider “special items” and are not indicative of our normal ongoing operations:

- Severance charges primarily related to a voluntary retirement program at our Media Segment (which includes payroll and related benefit costs);

- Non-cash asset impairment charges associated with goodwill, an operating asset, and equity method investments; and
- Non-operating costs associated with the spin-off of our Cars.com business unit and acquisition related costs.

Results for the first nine months ended September 27, 2015, included the following special items:

- Costs associated with workforce restructuring;

- Asset impairment charges and facility consolidation charges primarily related to reducing the carrying value of certain assets to fair value as well as shut down costs associated with our former Blinq business;

- Building sale gain associated with optimizing our real estate portfolio;

- Non-operating costs of \$45.3 million related to the execution of our spin-off of our former publishing businesses;

- Other non-operating gain of \$43.9 million related to the sale of Gannett Healthcare Group; and

- Special tax charge primarily related to the restructuring of our legal entities in advance of the spin-off of our publishing businesses.

Reconciliations of certain line items impacted by special items to the most directly comparable financial measure calculated and presented in accordance with GAAP on our consolidated statements of income follow (in thousands, except per share amounts):

| Quarter Ended September 30, 2016                            | GAAP measure | Special Items     |                            |                              |                           | Non-GAAP measure |
|---|--------------|-------------------|----------------------------|------------------------------|---------------------------|------------------|
|   |              | Severance expense | Operating asset impairment | Equity investment impairment | Other non-operating items |                  |
| Operating expenses  | \$596,493    | \$(3,093)         | \$(15,218)                 | \$ —                         | \$ —                      | \$578,182        |
| Operating income  | 263,772      | 3,093             | 15,218                     | —                            | —                         | 282,083          |
| Equity loss in unconsolidated investments, net              | (3,549)      | —                 | —                          | 2,030                        | —                         | (1,519)          |
| Other non-operating expense                                 | (11,051)     | —                 | —                          | —                            | 14,157                    | 3,106            |
| Total non-operating expense                                 | (72,207)     | —                 | —                          | 2,030                        | 14,157                    | (56,020)         |
| Income before income taxes                                  | 191,565      | 3,093             | 15,218                     | 2,030                        | 14,157                    | 226,063          |
| Provision for income taxes                                  | 58,130       | 1,203             | 5,962                      | 790                          | 3,859                     | 69,944           |
| Net income from continuing operations attributable to TEGNA | 118,683      | 1,890             | 9,256                      | 1,240                        | 10,298                    | 141,367          |
| Earnings from continuing operations per share - diluted     | \$0.54       | \$0.01            | \$0.04                     | \$ 0.01                      | \$ 0.05                   | \$0.65           |



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| Quarter Ended September 27, 2015                                 | GAAP measure | Special Items     |                             |                     | Non-GAAP measure |
|--|--------------|-------------------|-----------------------------|---------------------|------------------|
|  |              | Severance expense | Operating asset impairments | Non-operating items |                  |
| Operating expenses   | \$539,416    | \$—               | \$—                         | \$—                 | \$539,416        |
| Operating income   | 218,102      | —                 | —                           | —                   | 218,102          |
| Other non-operating items  | (3,115 )     | —                 | —                           | —                   | (3,115 )         |
| Total non-operating expense                                      | (71,076 )    | —                 | —                           | —                   | (71,076 )        |
| Income before income taxes                                       | 147,026      | —                 | —                           | —                   | 147,026          |
| Provision for income taxes                                       | 35,967       | —                 | —                           | 8,335               | 44,302           |
| Net income from continuing operations attributable to TEGNA Inc. | 93,572       | —                 | —                           | (8,335 )            | 85,237           |
| Earnings from continuing operations per share - diluted          | \$0.41       | \$—               | \$—                         | —\$(0.04)           | \$0.37           |

| Nine Months Ended September 30, 2016                                   | GAAP measure | Special Items     |                            |                              |                     | Non-GAAP measure |
|--|--------------|-------------------|----------------------------|------------------------------|---------------------|------------------|
|  |              | Severance expense | Operating asset impairment | Equity investment impairment | Non-operating items |                  |
| Operating expenses   | \$1,761,497  | \$(20,341)        | \$(18,946 )                | \$ —                         | \$ —                | \$1,722,210      |
| Operating income   | 692,285      | 20,341            | 18,946                     | —                            | —                   | 731,572          |
| Equity loss in unconsolidated investments, net                         | (6,530 )     | —                 | —                          | 3,899                        | —                   | (2,631 )         |
| Other non-operating items  | (11,220 )    | —                 | —                          | —                            | 17,995              | 6,775            |
| Total non-operating expense  | (193,211 )   | —                 | —                          | 3,899                        | 17,995              | (171,317 )       |
| Income before income taxes   | 499,074      | 20,341            | 18,946                     | 3,899                        | 17,995              | 560,255          |
| Provision for income taxes   | 147,844      | 7,875             | 7,412                      | 1,517                        | 4,936               | 169,584          |
| Net income from continuing operations attributable to TEGNA            | 311,052      | 12,466            | 11,534                     | 2,382                        | 13,059              | 350,493          |
| Earnings from continuing operations per share - diluted <sup>(a)</sup> | \$1.41       | \$0.06            | \$0.05                     | \$ 0.01                      | \$ 0.06             | \$1.59           |

(a) - Per share amounts do not sum due to rounding

| Nine Months Ended September 27, 2015                        | GAAP measure | Special Items     |  |                    |                     | Special tax credit | Non-GAAP measure |
|---|--------------|-------------------|--|--------------------|---------------------|--------------------|------------------|
|   |              | Severance expense | Operating asset impairments and facility consolidation | Building sale gain | Non-operating items |                    |                  |
| Operating expenses  | \$1,659,418  | \$(2,520)         | \$(17,079 )  | \$12,709           | \$ —                | \$—                | \$1,652,528      |
| Operating income  | 586,263      | 2,520             | 17,079   | (12,709 )          | —                   | —                  | 593,153          |
| Other non-operating items                                   | (5,346 )     | —                 | —  | —                  | 1,453               | —                  | (3,893 )         |
| Total non-operating expense                                 | (216,340 )   | —                 | —  | —                  | 1,453               | —                  | (214,887 )       |
| Income before income taxes                                  | 369,923      | 2,520             | 17,079   | (12,709 )          | 1,453               | —                  | 378,266          |
| Provision for income taxes                                  | 120,706      | 937               | 6,352  | (4,726 )           | (5,737 )            | 2,023              | 119,555          |
| Net income from continuing operations attributable to TEGNA | 201,516      | 1,583             | 10,727   | (7,983 )           | 7,190               | (2,023 )           | 211,010          |
|   | \$0.87       | \$0.01            | \$ 0.05  | \$(0.03 )          | \$ 0.03             | \$(0.01)           | \$0.91           |

Earnings from continuing  
operations per share - diluted <sup>(a)</sup>

(a) - Per share amounts do not sum due to rounding

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## Adjusted EBITDA - Non-GAAP

Reconciliations of Adjusted EBITDA to net income presented in accordance with GAAP on our Consolidated Statements of Income are presented below (in thousands):

|   | Quarters Ended |                |        | Year-to-Date Ended |                |        |
|---|----------------|----------------|--------|--------------------|----------------|--------|
|   | Sept. 30, 2016 | Sept. 27, 2015 | Change | Sept. 30, 2016     | Sept. 27, 2015 | Change |
| Net income from continuing operations attributable to TEGNA Inc. (GAAP basis) | \$ 118,683     | \$ 93,572      | 27 %   | \$ 311,052         | \$ 201,516     | 54 %   |
| Net income attributable to noncontrolling interests                           | 14,752         | 17,487         | (16 %) | 40,178             | 47,701         | (16 %) |
| Provision for income taxes  | 58,130         | 35,967         | 62 %   | 147,844            | 120,706        | 22 %   |
| Interest expense  | 57,607         | 66,949         | (14 %) | 175,461            | 206,871        | (15 %) |
| Equity loss in unconsolidated investments, net                                | 3,549          | 1,012          | ***    | 6,530              | 4,123          | 58 %   |
| Other non-operating expense   | 11,051         | 3,115          | ***    | 11,220             | 5,346          | ***    |
| Operating income (GAAP basis)   | 263,772        | 218,102        | 21 %   | 692,285            | 586,263        | 18 %   |
| Severance expense   | 3,093          | —              | — %    | 20,341             | 2,520          | ***    |
| Asset impairment charges and facility consolidations                          | 15,218         | —              | — %    | 18,946             | 17,079         | 11 %   |
| Building sale gain  | —              | —              | — %    | —                  | (12,709)       | ***    |
| Adjusted operating income (non-GAAP basis)                                    | 282,083        | 218,102        | 29 %   | 731,572            | 593,153        | 23 %   |
| Depreciation  | 22,634         | 21,518         | 5 %    | 67,494             | 70,752         | (5 %)  |
| Amortization of intangible assets   | 29,161         | 28,502         | 2 %    | 85,703             | 86,156         | (1 %)  |
| Adjusted EBITDA (non-GAAP basis)  | \$ 333,878     | \$ 268,122     | 25 %   | \$ 884,769         | \$ 750,061     | 18 %   |

Our Adjusted EBITDA increased \$65.8 million or 25% in the third quarter and \$134.7 million or 18% in the first nine months of 2016. The increase in the third quarter was driven by higher Adjusted EBITDA of \$63.5 million or 36% in the Media Segment. The increase in the nine-month period was driven by higher Adjusted EBITDA of \$84.0 million in the Media Segment and the absence of \$51.9 million in publishing-related unallocated costs that occurred in the same nine-month period in 2015.

## Certain Matters Affecting Future Operating Results

The following items will affect year-over-year comparisons for 2016 results:

**Media Segment Revenues** - Media Segment revenue comparisons will be favorably impacted by year-over-year comparisons due to the anticipated political and Olympic revenues in fiscal year 2016. Based on current trends, we expect Media Segment revenue growth of 12 to 15 percent for the fourth quarter of 2016, compared to the fourth quarter of 2015 driven by retransmission revenue growth of approximately 20 to 22 percent and \$88 million to \$90 million of political advertising.

**CareerBuilder Investment** - CareerBuilder has continued its transformation from lower margin sourcing and screening transactional business to focus on broader Software-as-a-Service offerings which are expected to provide for higher margins and longer-term relationships with clients as valued partners. This transition has impacted and is expected to continue to impact CareerBuilder growth rates over the balance of the year. We expect CareerBuilder's revenue comparison for the fourth quarter of 2016 over the same quarter last year to exceed the percentage increase achieved in the third quarter 2016 year-over-year comparison.

**Income Tax Provision** - As disclosed in Note 1 to the unaudited condensed consolidated financial statements, in the first quarter of 2016 we adopted new guidance issued by the FASB that changes certain aspects of the accounting for employee share-based payments. This accounting change will result in additional volatility in our effective tax rate because the amount of the expense or benefit is dependent on future changes in our stock price which cannot be

predicted. The tax rates in the first and fourth quarters of our fiscal year will be most impacted by this as a majority of our stock awards vest in those quarters. Our tax rate may also be impacted by the timing and number of stock option exercises which also cannot be predicted.

Change in Financial Reporting Cycle - Beginning in the fourth quarter fiscal year 2015, we changed our financial reporting cycle to a calendar year-end and end-of-month quarterly reporting cycle. Accordingly, our 2015 fiscal year began on December 29, 2014 (the day after the end of the 2014 fiscal year) and ended on December 31, 2015.

Historically, our fiscal year and quarterly reporting was a 52-53 week cycle that ended on the last Sunday of the calendar quarter. As a result of the change in our reporting calendar, our 2016 fourth quarter will have a different number of days compared to the prior year quarter. Our fourth quarter of 2016 will have 92 days, compared to 95 days for the fourth quarter of 2015, which we estimate positively impacted our Media Segment's revenue in the fourth quarter of 2015 by approximately \$10 million.

#### Liquidity, Capital Resources and Cash Flows

Our cash generation capability and financial condition, together with our borrowing capacity under our revolving credit agreement, are sufficient to fund our capital expenditures, interest, dividends, share repurchases, investments in strategic initiatives and other operating requirements. Over the longer term, we expect to continue to fund debt maturities, acquisitions and investments through a combination of cash flows from operations, borrowings under our revolving credit agreement and funds raised in the capital markets.

In 2015, our Board of Directors approved an \$825 million share repurchase program to be completed over a three-year period ending June 2018. During the first nine months of 2016, we spent \$150.9 million to repurchase 6.5 million of our shares at an average share price of \$23.27, and as of September 30, 2016, we had \$478.1 million remaining under this authorization.

At the end of the third quarter of 2016, our total long-term debt was \$4.24 billion. Cash and cash equivalents at the end of the third quarter totaled \$107.3 million. On April 1, 2016, we made a debt repayment of approximately \$203.1 million (comprised of principal and accrued interest) related to our unsecured notes bearing a fixed interest rate of 10%. The payment was made using borrowings from our revolving credit facility and cash from operations. On September 26, 2016, we entered into an arrangement with JPMorgan Chase Bank, N.A. to increase the borrowing capacity on our revolving credit facility by \$103 million. On September 30, 2016, we had unused borrowing capacity of \$749.0 million under that facility. Additionally, on September 30, 2016, we entered into the ninth Amendment of the Amended and Restated Competitive Advance and Revolving Credit agreement to enter into a New Term Loan III of \$300 million and on November 1, 2016 we redeemed the outstanding \$70 million remaining on our 7.125% notes, which were scheduled to mature in September 2018, at par.

Our financial and operating performance, as well as our ability to generate sufficient cash flow to maintain compliance with credit facility covenants, are subject to certain risk factors; see the Part II Other Information, Item 1A Risk Factor discussion below.

#### Cash Flows

Our net cash flow from operating activities was \$454.8 million for the nine months ended September 30, 2016, compared to \$509.6 million for the nine months ended September 27, 2015. The decrease in net cash flow from operating activities was due to a \$85.7 million increase in income tax payments driven by higher taxable income, the absence of our publishing businesses which generated approximately \$26.7 million of operating cash flow in the first half of 2015 (through spin-off date of June 29, 2015) and a decrease in cash flows related to timing changes in our working capital. Working capital changes were primarily due to increases in our accounts receivable of approximately \$33.0 million (due to timing of cash receipts at the Media Segment and Cars.com), which fluctuate from quarter to quarter. These decreases were partially offset by the absence of a pension contribution in 2016 compared to a \$100 million contribution made in 2015.

Cash used for investing activities totaled \$273.3 million for the nine months ended September 30, 2016, compared to \$35.9 million for the nine months ended September 27, 2015. The increase in cash used for investing activities was primarily due to the acquisition of businesses in the first nine months of 2016, which totaled \$196.8 million (net of

cash acquired). Also in the first nine months of 2015, we received proceeds of \$110.5 million from the sale of certain businesses and assets, including the disposition of Gannett Healthcare Group and the sale of a television building in Seattle, WA.

Cash used for financing activities totaled \$203.3 million for the nine months ended September 30, 2016, compared to \$474.4 million for the nine months ended September 27, 2015. During the nine months ended September 30, 2016, we had total borrowings of \$310.0 million which were partially offset by debt repayments of \$249.6 million. This compares to borrowings under the revolving credit facility of \$320.0 million which was more than offset by debt repayments of \$346.2 million during nine months ended September 27, 2015.

We paid \$150.9 million and \$200.6 million to repurchase 6.5 million and 7.0 million shares of our common stock during the nine months ended September 30, 2016 and September 27, 2015, respectively. During the nine months ended September 30, 2016, we paid dividends totaling \$91.6 million, at a rate of \$0.14 per share each quarter. During the nine months ended September 27, 2015, we paid dividends totaling \$136.2 million, which included our first and second quarter payments at \$0.20 per share each quarter, whereas the third quarter dividend, following the spin-off our publishing businesses, was at \$0.14 per share.



## Non-GAAP Liquidity Measure

Our free cash flow, a non-GAAP liquidity measure, was \$386.2 million for the nine months of 2016 compared to \$434.7 million for the same period in 2015. Our free cash flow for the nine months of 2016 is lower than the first nine months in 2015 driven by the same factors affecting cash flow from operating activities discussed above. Free cash flow, which we reconcile to “Net cash flow from operating activities,” is cash flow from operating activities reduced by “Purchase of property and equipment.” We believe that free cash flow is a useful measure for management and investors to evaluate the level of cash generated by operations and the ability of our operations to fund investments in new and existing businesses, return cash to shareholders under our capital program, repay indebtedness or to use in other discretionary activities. Free cash flow for the first nine months of 2015 includes approximately \$26.7 million of operating cash flows generated by our former publishing businesses which were spun off on June 29, 2015.

Reconciliations from “Net cash flow from operating activities” to “Free cash flow” follow (in thousands):

|   | Nine Months Ended |                   |
|---|-------------------|-------------------|
|   | Sept. 30,<br>2016 | Sept. 27,<br>2015 |
| Net cash flow from operating activities | \$454,763         | \$509,606         |
| Purchase of property and equipment      | (68,577 )         | (74,897 )         |
| Free cash flow                          | \$386,186         | \$434,709         |

## Certain Factors Affecting Forward-Looking Statements

Certain statements in this Quarterly Report on Form 10-Q contain forward-looking statements regarding business strategies, market potential, future financial performance and other matters. The words “believe,” “expect,” “estimate,” “could,” “should,” “intend,” “may,” “plan,” “seek,” “anticipate,” “project” and similar expressions, among others, generally identify “forward-looking statements”. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results and events to differ materially from those anticipated in the forward-looking statements, including those described under Item 1A. “Risk Factors” in our 2015 Annual Report on Form 10-K.

Our actual financial results may be different from those projected due to the inherent nature of projections. Given these uncertainties, forward-looking statements should not be relied on in making investment decisions. The forward-looking statements contained in this Form 10-Q speak only as of the date of its filing. Except where required by applicable law, we expressly disclaim a duty to provide updates to forward-looking statements after the date of this Form 10-Q to reflect subsequent events, changed circumstances, changes in expectations, or the estimates and assumptions associated with them. The forward-looking statements in this Form 10-Q are intended to be subject to the safe harbor protection provided by the federal securities laws.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

For quantitative and qualitative disclosures about market risk, refer to the following sections of our 2015 Annual Report on Form 10-K: “Item 7A. Quantitative and Qualitative Disclosures about Market Risk.” Our exposures to market risk have not changed materially since December 31, 2015.

As of September 30, 2016, we had \$1.24 billion in long-term floating rate obligations outstanding. These obligations fluctuate with market interest rates. By way of comparison, a 50 basis points increase or decrease in the average interest rate for these obligations would result in a change in annualized interest expense of approximately \$6.2 million. The fair value of our total long-term debt, based on bid and ask quotes for the related debt, totaled \$4.41 billion as of September 30, 2016, and \$4.31 billion as of December 31, 2015.

## Item 4. Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the Company's disclosure controls and procedures as of September 30, 2016. Based on that evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures are effective, as of September 30, 2016, to ensure that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934 are recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There have been no material changes in our internal controls or in other factors during the fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

There have been no material developments with respect to the judicial and administrative proceedings previously disclosed in our 2015 Annual Report on Form 10-K (2015 Form 10-K).

### Item 1A. Risk Factors

While we attempt to identify, manage and mitigate risks and uncertainties associated with our business, some level of risk and uncertainty will always be present. “Item 1A. Risk Factors” of our 2015 Form 10-K describes the risks and uncertainties that we believe may have the potential to materially affect our business, results of operations, financial condition, cash flows, projected results and future prospects. The information below describes material changes from the risk factors disclosed in our 2015 Form 10-K and should be read in conjunction with the risk factors and information described therein.

The proposed separation of our Cars.com business unit from our Digital businesses is subject to various risks and uncertainties, and may not be completed on the terms or timeline currently contemplated, if at all.

On September 7, 2016, we announced our plan to spin-off our Cars.com business unit within our Digital Segment. The separation, which is expected to be completed in the first half of 2017, is subject to final approval of our Board of Directors. In addition, unanticipated developments, including possible delays in obtaining the necessary tax opinion, regulatory approvals or clearances and uncertainty of the financial markets, could delay or prevent the completion of the proposed separation or cause the proposed separation to occur on terms or conditions that are different from those currently expected. As a result, we cannot assure that we will be able to complete the proposed separation on the terms or the timeline that we announced, if at all.

The proposed Cars.com separation may not achieve some or all of the anticipated benefits

Executing the proposed separation will require us to incur costs as well as time and attention from our senior management and key employees, which could distract them from operating our business, disrupt operations, and result in the loss of business opportunities, which could adversely affect our business, financial condition, and results of operations. We may also experience increased difficulties in attracting, retaining and motivating key employees during the pendency of the separation and following its completion, which could harm our businesses. Even if the proposed separation is completed, we may not realize some or all of the anticipated benefits from the separation and the separation may in fact adversely affect our business. As independent, publicly traded companies, both companies will be smaller, less diversified companies with a narrower business focus and may be more vulnerable to changing market conditions and competitive pressures, which could materially and adversely affect their respective businesses, financial condition and results of operations. There can be no assurance that the combined value of the common stock of the two publicly traded companies following the completion of the proposed separation will be equal to or greater than what the value of our common stock would have been had the proposed separation not occurred.

The strategic revenue of CareerBuilder business unit is subject to various risks and uncertainties

On September 7, 2016, we also announced that we will conduct a strategic review of our CareerBuilder business unit within our Digital Segment, including a possible sale. There can be no assurance of the terms, timing of structure of any transaction involving such business, or whether any such transaction will take place at all, and any such transaction is subject to risks and uncertainties.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

In 2015, our Board of Directors approved an \$825 million share repurchase program to be completed over a three-year period ending June 2018. Under the program, management has discretion to determine the dollar amount of shares to be repurchased and the timing of any repurchases in compliance with applicable law and regulation. There were no share repurchases during the third quarter of 2016. As of September 30, 2016, we had \$478.1 million remaining under this authorization.

Item 6. Exhibits

Incorporated by reference to the Exhibit Index attached hereto and made a part hereof.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 9, 2016 TEGNA INC.

/s/ Clifton A. McClelland III  
Clifton A. McClelland III  
Vice President and Controller  
(on behalf of Registrant and as Chief Accounting Officer)

EXHIBIT INDEX

| Exhibit Number | Exhibit   | Location   |
|----------------|---|--|
| 3-1            | Third Restated Certificate of Incorporation of TEGNA Inc.   | Incorporated by reference to Exhibit 3-1 to TEGNA Inc.'s Form 10-Q for the fiscal quarter ended April 1, 2007. |
| 3-1-1          | Amendment to Third Restated Certificate of Incorporation of TEGNA Inc.  | Incorporated by reference to Exhibit 3-1 to TEGNA Inc.'s Form 8-K filed on May 1, 2015.                        |
| 3-1-2          | Amendment to Third Restated Certificate of Incorporation of TEGNA Inc.  | Incorporated by reference to Exhibit 3-1 to TEGNA Inc.'s Form 8-K filed on July 2, 2015.                       |
| 3-2            | By-laws, as amended through December 8, 2015.   | Incorporated by reference to Exhibit 3-2 to TEGNA Inc.'s Form 8-K filed on December 11, 2015.                  |
| 4-1            | Specimen Certificate for TEGNA Inc.'s common stock, par value \$1.00 per share.   | Incorporated by reference to Exhibit 2 to TEGNA Inc.'s Form 8-B filed on June 14, 1972.                        |
| 10-1           | Increased Facility Activation Notice, dated as of September 26, 2016, pursuant to the Amended and Restated Competitive Advance and Revolving Credit Agreement, dated as of August 5, 2013, as amended as of June 29, 2015, and as further amended, amended and restated, supplemented or otherwise modified from time to time, by and among TEGNA Inc., JPMorgan Chase Bank N.A., as administrative agent, and the several banks and other financial institutions from time to time parties thereto.  | Attached.  |
| 10-2           | Ninth Amendment, dated as of September 30, 2016, to the Amended and Restated Competitive Advance and Revolving Credit Agreement, dated as of December 13, 2004 and effective as of January 5, 2005, as amended and restated as of August 5, 2013, and as further amended by the Eighth Amendment thereto, dated as of June 29, 2015, the Seventh Amendment thereto, dated as of February 13, 2015, and the Sixth Amendment thereto, dated as of September 24, 2013, among TEGNA Inc., JPMorgan Chase Bank, N.A., as administrative agent, and the several banks and other | Attached.  |

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financial institutions from time to time parties thereto, as set forth on Exhibit A to the Ninth Amendment.

|      |                                      |           |
|------|--------------------------------------|-----------|
| 31-1 | Rule 13a-14(a) Certification of CEO. | Attached. |
| 31-2 | Rule 13a-14(a) Certification of CFO. | Attached. |
| 32-1 | Section 1350 Certification of CEO.   | Attached. |
| 32-2 | Section 1350 Certification of CFO.   | Attached. |

|     |  |           |
|-----|--|-----------|
| 101 | <p>The following financial information from TEGNA Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2016, formatted in XBRL includes: (i) Condensed Consolidated Balance Sheets at September 30, 2016 and December 31, 2015, (ii) Consolidated Statements of Income for the fiscal quarters ended September 30, 2016 and September 27, 2015, (iii) Condensed Consolidated Statements of Comprehensive Income for the fiscal quarters ended September 30, 2016 and September 27, 2015, (iv) Condensed Consolidated Cash Flow Statements for the nine months ended September 30, 2016 and September 27, 2015, and (v) the notes to condensed consolidated financial statements.</p> | Attached. |
|-----|--|-----------|

We agree to furnish to the Commission, upon request, a copy of each agreement with respect to long-term debt not filed herewith in reliance upon the exemption from filing applicable to any series of debt representing less than 10% of our total consolidated assets.