

Ruths Hospitality Group, Inc.  
Form 10-Q  
August 04, 2010  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 27, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 000-51485

**Ruth s Hospitality Group, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**72-1060618**  
(I.R.S. Employer  
Identification No.)

**400 International Parkway, Ste 325, Heathrow, FL**  
(Address of principal executive offices)

**32746**  
(Zip code)

**(407) 333-7440**

**Registrant's telephone number, including area code**

**Former name, former address and former fiscal year, if changed since last report.**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer," "large accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act (check one):

|  |   |
|--|---|
| Large accelerated filer <input type="checkbox"/> | Accelerated filer <input checked="" type="checkbox"/> |
| Non-accelerated filer <input type="checkbox"/>   | Smaller reporting company <input type="checkbox"/>    |

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The number of shares outstanding of the registrant's common stock as of August 4, 2010 was 35,164,823, which includes 1,118,000 unvested restricted stock shares.

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**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1 FINANCIAL STATEMENTS****RUTH S HOSPITALITY GROUP, INC. AND SUBSIDIARIES****Condensed Consolidated Balance Sheets****(dollar amounts in thousands, except share and per share data)**

|  | <b>December 27,<br/>2009</b> | <b>June 27,<br/>2010<br/>(Unaudited)</b> |
|--|------------------------------|--|
| <b>Assets</b>  |                              |  |
| Current assets:  |                              |  |
| Cash and cash equivalents  | \$ 1,681                     | \$ 3,862                                 |
| Accounts receivable, less allowance for doubtful accounts 2009 - \$339; 2010 - \$354 (unaudited)   | 10,079                       | 7,932                                    |
| Inventory  | 7,368                        | 6,841                                    |
| Prepaid expenses and other   | 1,346                        | 4,032                                    |
| Deferred income taxes  | 1,561                        | 1,649                                    |
| <b>Total current assets</b>  | <b>22,035</b>                | <b>24,316</b>                            |
| Property and equipment, net of accumulated depreciation 2009 - \$77,643; 2010 - \$85,242 (unaudited)   | 114,204                      | 108,870                                  |
| Goodwill   | 22,097                       | 22,097                                   |
| Franchise rights   | 32,200                       | 32,200                                   |
| Trademarks   | 13,718                       | 13,718                                   |
| Other intangibles, net of accumulated amortization 2009 - \$1,263; 2010 - \$1,507 (unaudited)  | 7,962                        | 7,718                                    |
| Deferred income taxes  | 38,246                       | 37,488                                   |
| Other assets   | 3,953                        | 4,770                                    |
| <b>Total assets</b>  | <b>\$ 254,415</b>            | <b>\$ 251,177</b>                        |
| <b>Liabilities and Shareholders Equity</b>   |                              |  |
| Current liabilities:   |                              |  |
| Accounts payable   | \$ 6,871                     | \$ 10,188                                |
| Accrued payroll  | 10,286                       | 10,187                                   |
| Accrued expenses   | 5,995                        | 6,244                                    |
| Deferred revenue   | 27,835                       | 18,898                                   |
| Other current liabilities  | 9,101                        | 9,484                                    |
| <b>Total current liabilities</b>   | <b>60,088</b>                | <b>55,001</b>                            |
| Long-term debt   | 125,500                      | 69,000                                   |
| Deferred rent  | 20,643                       | 21,980                                   |
| Other liabilities  | 6,419                        | 6,222                                    |
| <b>Total liabilities</b>   | <b>\$ 212,650</b>            | <b>\$ 152,203</b>                        |
| Commitments and contingencies (Note 13)  |                              |  |
| Series A 10% Redeemable Convertible Preferred Stock, par value \$0.01 per share; 25,000 shares authorized, issued and outstanding, liquidation preference of \$25,000 at June 27, 2010 |                              | 23,361                                   |
| Shareholders equity (deficit):   |                              |  |
|  | 236                          | 339                                      |

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Common stock, par value \$.01 per share; 100,000,000 shares authorized, 23,606,943 shares issued and outstanding at December 27, 2009 33,974,973 shares issued and outstanding at June 27, 2010

|   |            |            |
|---|------------|------------|
| Additional paid-in capital  | 173,590    | 197,174    |
| Accumulated deficit   | (132,061)  | (121,900)  |
| Treasury stock, at cost; 71,950 shares at December 27, 2009 and June 27, 2010 |            |            |
| Total shareholders' equity  | \$ 41,765  | \$ 75,613  |
| Total liabilities and shareholders' equity                                    | \$ 254,415 | \$ 251,177 |

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****RUTH S HOSPITALITY GROUP, INC AND SUBSIDIARIES****Condensed Consolidated Statements of Income - Unaudited****(dollar amounts in thousands, except share and per share data)**

|  | 13 Weeks Ending  |                  | 26 Weeks Ending  |                  |
|--|------------------|------------------|------------------|------------------|
|  | June 28,<br>2009 | June 27,<br>2010 | June 28,<br>2009 | June 27,<br>2010 |
| <b>Revenues:</b>   |                  |                  |                  |                  |
| Restaurant sales   | \$ 81,705        | \$ 83,841        | \$ 173,123       | \$ 175,006       |
| Franchise income   | 2,453            | 2,785            | 5,157            | 5,714            |
| Other operating income   | 2,230            | 2,332            | 2,835            | 2,946            |
| <b>Total revenues</b>  | <b>86,388</b>    | <b>88,958</b>    | <b>181,115</b>   | <b>183,666</b>   |
| <b>Costs and expenses:</b>   |                  |                  |                  |                  |
| Food and beverage costs  | 23,490           | 24,565           | 51,018           | 51,314           |
| Restaurant operating expenses                                      | 43,495           | 44,789           | 91,192           | 91,568           |
| Marketing and advertising  | 4,085            | 2,901            | 6,903            | 5,425            |
| General and administrative costs                                   | 5,558            | 5,359            | 11,094           | 10,924           |
| Depreciation and amortization expenses                             | 4,150            | 3,857            | 8,245            | 7,744            |
| Pre-opening costs  |                  | 342              | 16               | 346              |
| Loss on impairment   | 150              |                  | 286              |                  |
| Restructuring benefit  |                  | (1,121)          |                  | (1,683)          |
| Loss on the disposal of property and equipment, net                | 925              |                  | 933              |                  |
| <b>Operating income</b>  | <b>4,535</b>     | <b>8,266</b>     | <b>11,428</b>    | <b>18,028</b>    |
| <b>Other income (expense):</b>                                     |                  |                  |                  |                  |
| Interest expense, net  | (1,849)          | (988)            | (4,134)          | (2,318)          |
| Other  | 267              | (42)             | 419              | (142)            |
| <b>Income from continuing operations before income tax expense</b> | <b>2,953</b>     | <b>7,236</b>     | <b>7,713</b>     | <b>15,568</b>    |
| <b>Income tax expense</b>  | <b>354</b>       | <b>2,107</b>     | <b>1,316</b>     | <b>3,515</b>     |
| <b>Income from continuing operations</b>                           | <b>2,599</b>     | <b>5,129</b>     | <b>6,397</b>     | <b>12,053</b>    |
| <b>Loss on discontinued operations, net of income tax benefit</b>  | <b>275</b>       | <b>796</b>       | <b>328</b>       | <b>961</b>       |
| <b>Net income</b>  | <b>\$ 2,324</b>  | <b>\$ 4,333</b>  | <b>\$ 6,069</b>  | <b>\$ 11,092</b> |
| <b>Preferred stock dividends</b>                                   |                  | <b>623</b>       |                  | <b>931</b>       |
| <b>Net income available to preferred and common shareholders</b>   | <b>\$ 2,324</b>  | <b>\$ 3,710</b>  | <b>\$ 6,069</b>  | <b>\$ 10,161</b> |
| <b>Basic earnings per common share:</b>                            |                  |                  |                  |                  |
| Continuing operations  | \$ 0.11          | \$ 0.11          | \$ 0.27          | \$ 0.30          |
| Discontinued operations  | (0.01)           | (0.02)           | (0.01)           | (0.03)           |

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|  |    |            |    |            |    |            |    |            |
|--|----|------------|----|------------|----|------------|----|------------|
| Basic earnings per share                                     | \$ | 0.10       | \$ | 0.09       | \$ | 0.26       | \$ | 0.27       |
| <b>Diluted earnings per common share:</b>                    |    |            |    |            |    |            |    |            |
| Continuing operations  | \$ | 0.11       | \$ | 0.11       | \$ | 0.27       | \$ | 0.30       |
| Discontinued operations                                      |    | (0.01)     |    | (0.02)     |    | (0.01)     |    | (0.03)     |
| Diluted earnings per share                                   | \$ | 0.10       | \$ | 0.09       | \$ | 0.26       | \$ | 0.27       |
| <b>Shares used in computing net income per common share:</b> |    |            |    |            |    |            |    |            |
| Basic  |    | 23,571,111 |    | 33,945,193 |    | 23,527,655 |    | 31,050,777 |
| Diluted  |    | 23,754,577 |    | 42,800,126 |    | 23,655,973 |    | 37,660,789 |

See accompanying notes to condensed consolidated financial statements.



**Table of Contents****RUTH S HOSPITALITY GROUP, INC AND SUBSIDIARIES****Condensed Consolidated Statement of Shareholders' Equity (Deficit)****for the Twenty-six Weeks ended June 27, 2010****Unaudited****(dollar and share amounts in thousands)**

|   | Common Stock |        | Additional      | Accumulated  | Treasury Stock |       | Shareholders     |
|---|--------------|--------|-----------------|--------------|----------------|-------|------------------|
|   | Shares       | Value  | Paid-in Capital | Deficit      | Shares         | Value | Equity (Deficit) |
| Balance at December 27, 2009                                | 23,607       | \$ 236 | \$ 173,590      | \$ (132,061) | 72             | \$    | \$ 41,765        |
| Net income  |              |        |                 | 11,092       |                |       | 11,092           |
| Preferred stock dividends                                   |              |        |                 | (931)        |                |       | (931)            |
| Issuance of common stock from rights offering               | 10,147       | 102    | 25,267          |              |                |       | 25,369           |
| Cost of common stock issuance                               |              |        | (2,051)         |              |                |       | (2,051)          |
| Accretion of preferred stock redemption value               |              |        | (132)           |              |                |       | (132)            |
| Shares issued under stock option plan including tax effects | 221          | 1      | 121             |              |                |       | 122              |
| Stock-based income tax adjustments to equity                |              |        | (436)           |              |                |       | (436)            |
| Stock-based compensation                                    |              |        | 815             |              |                |       | 815              |
| Balance at June 27, 2010                                    | 33,975       | \$ 339 | \$ 197,174      | \$ (121,900) | 72             | \$    | \$ 75,613        |

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****RUTH S HOSPITALITY GROUP, INC AND SUBSIDIARIES****Condensed Consolidated Statements of Cash Flows - Unaudited**

(dollar amounts in thousands)

|  | <b>26 Weeks Ending</b>   |                          |
|--|--------------------------|--------------------------|
|  | <b>June 28,<br/>2009</b> | <b>June 27,<br/>2010</b> |
| <b>Cash flows from operating activities:</b>   |                          |                          |
| Net income   | \$ 6,069                 | \$ 11,092                |
| <b>Adjustments to reconcile net income to net cash provided by operating activities:</b> |                          |                          |
| Depreciation and amortization  | 8,245                    | 7,744                    |
| Deferred income taxes  | (559)                    | 234                      |
| Non-cash interest expense  | 720                      | 390                      |
| Loss on the disposal of property and equipment, net                                      | 933                      |                          |
| Loss on impairment   | 286                      |                          |
| Amortization of below market lease   | 99                       | 99                       |
| Restructuring benefit  |                          | (1,683)                  |
| Stock-based compensation expense   | 1,150                    | 815                      |
| <b>Changes in operating assets and liabilities:</b>                                      |                          |                          |
| Accounts receivable  | 5,271                    | 2,147                    |
| Inventories  | 1,679                    | 527                      |
| Prepaid expenses and other   | (77)                     | (2,686)                  |
| Other assets   | 99                       | 182                      |
| Accounts payable and accrued expenses  | (2,071)                  | 4,982                    |
| Deferred revenue   | (9,117)                  | (8,937)                  |
| Deferred rent  | 80                       | 1,337                    |
| Other liabilities  | (974)                    | (197)                    |
| <b>Net cash provided by operating activities</b>   | <b>11,833</b>            | <b>16,046</b>            |
| <b>Cash flows from investing activities:</b>   |                          |                          |
| Acquisition of property and equipment  | (2,799)                  | (2,318)                  |
| Proceeds from sale of property and equipment   | 780                      |                          |
| <b>Net cash used in investing activities</b>   | <b>(2,019)</b>           | <b>(2,318)</b>           |
| <b>Cash flows from financing activities:</b>   |                          |                          |
| Principal repayments on long-term debt   | (10,250)                 | (56,500)                 |
| Proceeds from issuance of common stock   |                          | 25,369                   |
| Proceeds from the issuance of Series A 10% redeemable convertible preferred stock        |                          | 25,000                   |
| Income tax benefits credited to equity upon exercise of stock options                    | 15                       | 66                       |
| Proceeds from exercise of stock options  | 12                       | 56                       |
| Dividend payments  |                          | (329)                    |
| Equity offering costs  |                          | (3,820)                  |
| Deferred financing costs   | (2,332)                  | (1,389)                  |
| <b>Net cash used in financing activities</b>   | <b>(12,555)</b>          | <b>(11,547)</b>          |
| <b>Net increase (decrease) in cash and cash equivalents</b>                              | <b>(2,741)</b>           | <b>2,181</b>             |

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|  |          |          |
|--|----------|----------|
| Cash and cash equivalents at beginning of period                       | 3,876    | 1,681    |
| Cash and cash equivalents at end of period                             | \$ 1,135 | \$ 3,862 |
| Supplemental disclosures of cash flow information:                     |          |          |
| Cash paid during the period for:                                       |          |          |
| Interest   | \$ 4,313 | \$ 2,518 |
| Income taxes   | 673      | 678      |
| See accompanying notes to condensed consolidated financial statements. |          |          |

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**RUTH S HOSPITALITY GROUP, INC. AND SUBSIDIARIES**

Notes to Condensed Consolidated Financial Statements

(dollar amounts in thousands, except share and per share data)

**(1) Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements of Ruth s Hospitality Group, Inc. and its subsidiaries (together, the Company ) as of June 27, 2010, and December 27, 2009, and for the quarter and twenty-six weeks ended June 27, 2010 and June 28, 2009, have been prepared by the Company, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ).

The information furnished herein reflects all adjustments (consisting of normal recurring accruals and adjustments), which are, in the opinion of management, necessary to fairly present the operating results for the respective periods. The interim results of operations for the fiscal quarters ended June 27, 2010 and June 28, 2009 are not necessarily indicative of the results that may be achieved for the full year. Certain information and footnote disclosures normally presented in annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the fiscal year ended December 27, 2009.

The Company operates on a 52 or 53-week fiscal year ending on the last Sunday in December. The fiscal quarters ended June 27, 2010 and June 28, 2009 each contained 13 weeks and are referred to herein as the second quarter of fiscal 2010 and the second quarter of fiscal 2009, respectively.

***Estimates***

Management of the Company has made a number of estimates and assumptions relating to the reporting of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reporting of revenue and expenses during the period to prepare these condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles. Significant items subject to such estimates and assumptions include the carrying amount of property and equipment, goodwill, franchise rights, trademarks, obligations related to workers compensation and medical insurance, and lease obligations. Actual results could differ from those estimates.

***Principles of Consolidation***

The consolidated financial statements include the financial statements of Ruth s Hospitality Group, Inc. and its wholly owned subsidiaries. All significant inter-company balances and transactions have been eliminated in consolidation.

***Reclassifications***

Certain prior year amounts related to sales discounts (see Note 14) have been reclassified to conform to the current year presentation. These reclassifications had no effect on previously reported net income.

***Newly Adopted Accounting Pronouncements***

Effective December 28, 2009, the Company adopted amendments in Accounting Standards Update 2010-06 ( ASU 2010-06 ) requiring new fair value disclosures. Entities are required to separately disclose significant transfers into and out of Level 1 and Level 2 measurements in the fair value hierarchy and describe the reasons for the transfers. Entities are also required to provide information on purchases, sales, issuances and settlements on a gross basis in the reconciliation of Level 3 fair value measurements. In addition, entities must provide fair value measurement disclosures for each class of assets and liabilities, and disclosures about the valuation techniques used in determining fair value for Level 2 or Level 3 measurements. ASU 2010-06 is effective for interim and annual reporting periods beginning after December 15, 2009, except for the gross basis reconciliation for the Level 3 fair value measurements, which is effective for fiscal years beginning after December 15, 2010. The adoption of ASU 2010-06 did not have a material impact on the Company s consolidated financial statements. There were no transfers between Level 1 and Level 2 measurements in the fair value hierarchy during the second fiscal quarter of 2010.

***Recent Accounting Pronouncements for Future Application***

Accounting standards that have been issued by the FASB or other standard-setting bodies that do not require adoption until a future date are not expected to have a material impact on the consolidated financial statements upon adoption.

**(2) Private Placement and Rights Offering**

On February 12, 2010, the Company completed its sale of \$25 million of the Company's newly-created Series A 10% Redeemable Convertible Preferred Stock (the Preferred Stock) to Bruckmann, Rosser, Sherrill & Co. III, L.P. and BRS Coinvestor III, L.P. (collectively, BRS) in a private placement transaction. The Company received proceeds of \$23.2 million, net of approximately \$1.8 million in closing and issuance costs. On February 12, 2010, the Company also closed its rights offering and sold 10,147,451 shares of the Company's common stock, at a subscription price of \$2.50 per share, for an aggregate purchase price of

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approximately \$25.4 million. The Company received proceeds of \$23.3 million, net of approximately \$2.1 million in closing and issuance costs.

The Company applied approximately \$44.3 million of the net proceeds from the rights offering and the private placement, together with cash on hand, to reduce its outstanding borrowings under its existing credit facility. Upon the application of those net proceeds, and the satisfaction of other agreed-upon conditions, a credit agreement amendment that the Company entered into with the lenders under its existing credit facility became effective (see Note 4).

In connection with the closing of these transactions, the Company entered into a Registration Rights Agreement, dated February 12, 2010, with BRS (the "Registration Rights Agreement"). Under the Registration Rights Agreement, the Company agreed to provide certain customary registration rights to the common stock issuable upon conversion of the Preferred Stock of the Company. The Company is required to file an initial shelf registration statement for the benefit of the Preferred Stock holders within nine months of the issuance of the Preferred Stock and such registration statement is required to be declared effective by the SEC prior to the first anniversary of the closing. In addition, following the first anniversary of the closing, the holder is entitled to three demand registration rights on Form S-3 and piggyback registration rights if the Company files a registration statement with respect to any shares of the Company's common stock or with respect to a public offering (subject to customary restrictions and exceptions). In addition, if the Company breaches certain of its obligations under the Registration Rights Agreement (including any of those related to the requirement to timely file registration statements and include the common stock issuable upon conversion of the Preferred Stock in any applicable registration statement), the dividend rate on the Preferred Stock will increase from 10% to 11% until the breach is cured.

### **(3) Fair Value Measurements**

Fair value is defined under Fair Value Measurements and Disclosures, FASB Accounting Standards Codification Topic 820 (Topic 820) as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market in an orderly transaction between market participants on the measurement date. Topic 820 also establishes a three-level hierarchy, which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability on the measurement date. The three levels of inputs to the valuation methodology are:

Level 1 quoted prices (unadjusted) for an identical asset or liability in an active market.

Level 2 quoted prices for a similar asset or liability in an active market or model-derived valuations in which all significant inputs are observable for substantially the full term of the asset or liability.

Level 3 unobservable and significant to the fair value measurement of the asset or liability.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

The carrying amount of cash and cash equivalents, receivables, prepaid expenses, accounts payable and accrued expenses and other current liabilities are a reasonable estimate of their fair values due to their short duration.

Borrowings under the senior credit facility as of June 27, 2010 have variable interest rates that reflect currently available terms and conditions for similar debt. The carrying amount of this debt is a reasonable estimate of its fair value.

The fair values of interest rate swap assets and liabilities were estimated by the Company based on information provided by the bank counterparties that is model-driven and whose inputs include the net present value of a series of cash flows on both the fixed and floating legs of the swap.

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The Company's financial instruments measured at fair value on a recurring basis subject to the disclosure requirements of Topic 820 as of June 27, 2010 and December 27, 2009 were as follows:

|                              | <b>Quoted<br/>Prices in<br/>Active Markets for<br/>Identical<br/>Assets<br/>(Level 1)</b> | <b>Significant<br/>Other<br/>Observable Inputs<br/>(Level 2)</b> | <b>Significant<br/>Unobservable<br/>Inputs<br/>(Level 3)</b> | <b>Fair Value as of<br/>June 27,<br/>2010<br/>(unaudited)</b> |
|------------------------------|---|--|--|---|
| Interest rate swap liability | \$  | \$ 241   | \$   | \$ 241  |

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|                              | Quoted<br>Prices in<br>Active Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Fair Value as of<br>December 27, 2009 |
|------------------------------|---|--|--|---------------------------------------|
| Interest rate swap liability | \$  | \$ 797   | \$   | \$ 797                                |

In accordance with Property, Plant and Equipment Impairment or Disposal of Long-Lived Assets, FASB Accounting Standards Codification Topic 360-10 (Topic 360-10), long lived assets, such as property, plant and equipment and purchased intangibles subject to amortization are reviewed for impairment on a restaurant-by-restaurant basis whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset. Fair value of long-lived assets is generally determined based on the discounted future cash flows generated by these assets.

Goodwill and trademarks acquired in a purchase business combination that are determined to have an indefinite useful life are not amortized, but tested for impairment at least annually in accordance with the provisions of Intangibles Goodwill and Other, FASB Accounting Standards Codification Topic 350 (Topic 350). Goodwill and trademarks are tested annually for impairment on a reporting unit basis and more frequently if events and circumstances indicate that the asset might be impaired. For purposes of testing goodwill impairment, a reporting unit is defined as a restaurant location. For purposes of testing trademark impairment, a reporting unit is defined as a group of acquired restaurants sharing a common trade name. An impairment loss is recognized to the extent that the carrying amount exceeds the asset's fair value.

Franchise rights acquired prior to 2008 in a purchase business combination that are determined to have an indefinite useful life are not amortized, but tested for impairment at least annually on a reporting unit basis, which is defined as a group of reacquired restaurants, and more frequently if events and circumstances indicate that the asset might be impaired. The Company allows and expects franchisees to renew agreements indefinitely ensuring consistent cash flows. As a result, acquired franchise rights are determined to have indefinite useful lives. An impairment loss is recognized to the extent that the carrying amount exceeds the asset's fair value. Franchise rights acquired after 2007 are no longer considered to have indefinite useful lives and are amortized in accordance with Topic 350.

Based upon the Company's review, no impairment charges were required in the second fiscal quarter of 2010 for long-lived assets, goodwill, franchise rights and trademarks.

**(4) Long-term Debt**

On February 26, 2009, the Company signed a first amendment to its Amended and Restated Credit Facility reducing the revolving loan commitment from \$250.0 million to \$175.0 million, with additional reductions scheduled through the final maturity date of February 19, 2013. The amendment decreased the Fixed Charge Coverage Ratio and increased the maximum Consolidated Leverage Ratio, in each case beginning with the fourth quarter of 2008 and continuing through the second quarter of 2010, after which these two covenants reset to their original levels. The amendment increased the interest rates applicable to borrowings based on the Company's actual leverage ratio, ranging from 2.50% to 4.25% above the applicable LIBOR rate or, at the Company's option, from 1.25% to 3.00% above the applicable base rate. At the time of the amendment, unamortized deferred costs related to the Company's credit agreement of \$0.4 million were written off.

On February 12, 2010, the Company entered into a Second Amendment to the First Amended and Restated Credit Agreement. The amendment to the credit agreement reduced the revolving loan commitment to \$129.6 million, extended the scheduled maturity of the credit agreement by two years, to February 2015, and provided the Company with a less restrictive set of covenants. Specifically, the amendment provided for no financial covenant testing until the end of fiscal year 2010, provided less restrictive leverage and coverage covenants thereafter, and permanently eliminated the minimum EBITDA covenant. The amendment provided for higher interest rates under the credit facility, with interest rates based on the Company's actual leverage ratio, ranging from 3.25% to 5.00% above the applicable LIBOR rate or, at the Company's option, from 2.00% to 3.75% above the applicable base rate.

As of June 27, 2010, the Company had an aggregate of \$69 million of outstanding indebtedness under its amended credit facility at a weighted average interest rate of 4.82%. Under the amended revolving loan commitment, the Company had approximately \$57.1 million of borrowings available under its revolving credit facility, net of outstanding letters of credit of approximately \$3.5 million. The Company is required to maintain certain financial covenants and is also subject to several restrictive covenants under its borrowings. The restrictive covenants include, but are not limited to, covenants that, subject to exceptions: (1) prohibit the Company and its subsidiaries from incurring additional indebtedness and from guaranteeing obligations of others; (2) prohibit the Company and its subsidiaries from creating, incurring,



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assuming or permitting to exist any lien on or with respect to any property or asset; (3) limit the Company's ability and its subsidiaries' ability to enter into joint ventures, acquisitions, and other investments; (4) prohibit the Company and its subsidiaries from directly or indirectly creating or becoming liable with respect to any contingent liabilities; and (5) restrict the Company and its subsidiaries from directly or indirectly declaring, ordering, paying, or making any restricted junior

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payments. The Company's obligations under the senior credit facility are guaranteed by each of its existing and future subsidiaries and are secured by substantially all of its assets and a pledge of the capital stock of its subsidiaries. Under this amendment, the Company is not required to submit a certificate of compliance until the fourth quarter of fiscal 2010.

### **(5) Redeemable Convertible Preferred Stock**

The Company issued 25,000 shares of Preferred Stock in the private placement transaction described in Note 2 for \$23.2 million, net of approximately \$1.8 million in closing and issuance costs. The Preferred Stock is classified on the balance sheet as temporary shareholders' equity as of June 27, 2010 since the shares have certain conditions that allow the holder to redeem the Preferred Stock for cash and for which redemption is not solely within the control of the Company.

Each share of the Preferred Stock has an initial liquidation preference of \$1,000. The holders of the Preferred Stock are entitled to quarterly dividends accruing at a 10% annual rate payable on the following dates: January 1, April 1, July 1 and October 1. Any unpaid dividends are added to the liquidation preference and compound on the subsequent dividend payment dates. The Preferred Stock also has certain participation features that require additional Preferred Stock dividends in the event a cash dividend or other distribution in cash has been declared on the Company's common stock. The Company's credit agreement limits the amount of dividends the Company may pay annually to \$1.0 million. During the second fiscal quarter of 2010, Preferred Stock dividends of \$0.6 million were declared and accrued as a reduction of net income available to preferred and common shareholders. The Preferred Stock cash dividend was paid on July 1, 2010.

The Preferred Stock is also convertible, under certain circumstances, into the number of shares of the Company's common stock equal to the quotient of the liquidation preference, including accrued dividends, divided by the conversion price. The conversion price was initially set at \$2.90 per share, and is subject to change based on certain customary anti-dilution provisions. Using the liquidation preference of \$25.0 million as of June 27, 2010, a conversion of Preferred Stock into the Company's common stock would result in the issuance of 8,620,690 additional common shares. The Preferred Stock is convertible at any time, at the option of the holders. The Company has the option to convert the Preferred Stock, in whole or in part, after February 12, 2012 if the closing price of the Company's common stock equals or exceeds 225% of the then applicable conversion price for a period of 20 trading days over any 30 consecutive trading day period.

At the option of the Company, the Preferred Stock may be redeemed on or after February 12, 2015 without regard to the Company's stock price. The Company shall not be permitted to redeem less than all of the outstanding shares of the Preferred Stock if such partial redemption would result in the holder holding more than 0% and less than 5% of the Company's voting securities. At the option of the holders, the Preferred Stock may be redeemed on or after February 12, 2017. The redemption price per share will equal the liquidation preference, including any accrued dividends. In accordance with FASB Accounting Standards Codification (ASC) Topic 480-10-S99, the Company will accrete the carrying value of Preferred Stock to its redemption value of \$25 million from the date of issuance to the earliest redemption date, February 12, 2015. During the second fiscal quarter of 2010, the Preferred Stock carrying value increased \$0.1 million for the accretion in redemption value.

In the event of any liquidation, dissolution or winding up of the affairs of the Company, whether voluntary or involuntary, holders of the Preferred Stock are entitled to receive for each share, out of the assets of the Company or proceeds thereof (whether capital or surplus) available for distribution to shareholders of the Company, and after satisfaction of all liabilities and obligations to creditors of the Company, before any distribution of such assets or proceeds is made to or set aside for the holders of common stock, an amount equal to the greater of (i) the liquidation preference per share of the Preferred Stock plus accrued dividends and (ii) the per share amount of all cash and other property to be distributed in respect of the common stock such holder would have been entitled to had it converted such Preferred Stock immediately prior to the date fixed for such liquidation, dissolution or winding up of the Company.

The holders of shares of Preferred Stock are entitled to vote with the holders of the common stock on all matters submitted to a vote of stockholders of the Company, except as otherwise provided herein or by applicable law. Each holder of shares of Preferred Stock is entitled to the number of votes equal to the product (rounded down to the nearest number of whole shares) of one times the largest number of whole shares of common stock into which all shares of Preferred Stock held of record by such holder could then be converted at the record date for the determination of the stockholders entitled to vote on such matters or, if no such record date is established, at the date such vote is taken or any written consent of stockholders is first executed. In any case in which the holders of shares of Preferred Stock are entitled to vote as a separate series to the exclusion of the holders of the common stock, each holder of shares of Preferred Stock is entitled to one vote for each share of Preferred Stock held at the record date for the determination of the stockholders entitled to vote on such matters or, if no such record date is established, at the date such vote is taken or any written consent of shareholders is first executed. The holders of Preferred Stock have the right to veto certain actions of the Company that might dilute, or alter the rights of, the Preferred Stock.

In addition, for so long as BRS owns shares of Preferred Stock representing at least 5% of the total voting securities of the Company: (A) BRS, voting as a separate class to the exclusion of the holders of common stock, shall be entitled to elect a director to serve on the Company's Board, provided that such director is a current employee (and remains a current employee) of BRS, and (B) the Company shall not,

without the consent of BRS, increase the size of the Board of Directors to more than eight (8) persons.

**Table of Contents****(6) Stock-Based Employee Compensation**

During the second quarter of fiscal 2010, the Company issued 830,000 restricted shares to certain employees, executive officers and directors from available shares under its 2005 Equity Incentive Plan, as amended. The shares were issued with a grant date fair market value equal to \$4.31 per restricted share. The restricted share price was equal to the closing price of the stock on the date of the grants. For the director grantees, one-third of the restricted stock grant vests on each of the three anniversary dates following the grant date. For the employee and executive officer grantees, the entire stock grant vests on the third anniversary of the grant.

Under the 2000 Stock Option Plan, there are 53,777 shares of common stock issuable upon exercise of currently outstanding options as of June 27, 2010 and 675,766 shares available for future grants. No future grants are expected to be made under the 2000 Stock Option Plan.

Under the 2005 Equity Incentive Plan, as amended, there were 1,851,372 shares of common stock issuable upon exercise of currently outstanding options awards, as well as 1,118,000 of unvested restricted stock awards, as of June 27, 2010, and 442,483 shares available for future grants. Total stock compensation expense recognized for the twenty-six weeks ended June 27, 2010 and June 28, 2009 was \$0.8 million and \$1.2 million, respectively.

**(7) Earnings Per Share**

For the thirteen and twenty-six weeks ended June 27, 2010, basic earnings per common share is computed under the two-class method as provided in Earnings Per Share, FASB Accounting Standards Codification Topic 260 (Topic 260). Under the two-class method, a portion of net income is allocated to participating securities, such as the Company's Preferred Stock, and therefore is excluded from the calculation of basic earnings per share allocated to common shares. Diluted earnings per common share for thirteen and twenty-six weeks ended June 27, 2010 is computed by dividing the net income available to preferred and common shareholders for the period by the weighted average number of common and potential common shares outstanding during the period.

There were no participating securities for the thirteen and twenty-six weeks ended June 28, 2009 because the Company's Preferred Stock was not issued until 2010. Basic earnings per share was calculated by dividing net income by the weighted average number of common shares outstanding during the period, while diluted earnings per share was computed by dividing the net income for the period by the weighted average number of common and potential shares outstanding during the period.

For the thirteen and twenty-six weeks ended June 27, 2010, options to purchase 894,989, and 1,408,835 shares, respectively, of the Company's common stock at weighted average exercise prices of \$13.14 and \$9.95 per share, respectively, were not included in the calculation of weighted average shares for diluted earnings per share because their effects were anti-dilutive.

For the thirteen and twenty-six weeks ended June 28, 2009, options to purchase 1,565,459, and 1,664,363 shares, respectively, of the Company's common stock at weighted average exercise prices of \$10.62 and \$10.13 per share, respectively, were not included in the calculation of weighted average shares for diluted earnings per share because their effects were anti-dilutive.

The following table sets forth the computation of basic earnings per common share:

|  | 13 Weeks Ending  |                  | 26 Weeks Ending  |                  |
|--|------------------|------------------|------------------|------------------|
|  | June 28,<br>2009 | June 27,<br>2010 | June 28,<br>2009 | June 27,<br>2010 |
|  | (unaudited)      |                  | (unaudited)      |                  |
| Income from continuing operations                          | \$ 2,599         | \$ 5,129         | \$ 6,397         | \$ 12,053        |
| Loss on discontinued operations, net of income tax benefit | 275              | 796              | 328              | 961              |
| Net Income   | \$ 2,324         | \$ 4,333         | \$ 6,069         | \$ 11,092        |
| Preferred stock dividends                                  |                  | 623              |                  | 931              |
| Undistributed net income                                   | \$ 2,324         | \$ 3,710         | \$ 6,069         | \$ 10,161        |
|  |                  | 751              |                  | 1,735            |

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Undistributed net income allocated to preferred shareholders

|   |          |          |          |          |
|---|----------|----------|----------|----------|
| Net income available to common shareholders | \$ 2,324 | \$ 2,959 | \$ 6,069 | \$ 8,426 |
|---|----------|----------|----------|----------|

Shares:

|  |            |            |            |            |
|--|------------|------------|------------|------------|
| Weighted average number of common shares outstanding basic | 23,571,111 | 33,945,193 | 23,527,655 | 31,050,777 |
|--|------------|------------|------------|------------|

Basic earnings per common share:

|                         |         |         |         |         |
|-------------------------|---------|---------|---------|---------|
| Continuing operations   | \$ 0.11 | \$ 0.11 | \$ 0.27 | \$ 0.30 |
| Discontinued operations | (0.01)  | (0.02)  | (0.01)  | (0.03)  |

|                                 |         |         |         |         |
|---------------------------------|---------|---------|---------|---------|
| Basic earnings per common share | \$ 0.10 | \$ 0.09 | \$ 0.26 | \$ 0.27 |
|---------------------------------|---------|---------|---------|---------|

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The following table sets forth the computation of diluted earnings per share:

|  | 13 Weeks Ending                 |                                 | 26 Weeks Ending                 |                                 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|  | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) |
| Income from continuing operations                            | \$ 2,599                        | \$ 5,129                        | \$ 6,397                        | \$ 12,053                       |
| Loss on discontinued operations, net of income tax benefit   | 275                             | 796                             | 328                             | 961                             |
| Net Income   | \$ 2,324                        | \$ 4,333                        | \$ 6,069                        | \$ 11,092                       |
| Preferred stock dividends                                    |                                 | 623                             |                                 | 931                             |
| Net income available to preferred and common shareholders    | \$ 2,324                        | \$ 3,710                        | \$ 6,069                        | \$ 10,161                       |
| Shares:  |                                 |                                 |                                 |                                 |
| Weighted average number of common shares outstanding basic   | 23,571,111                      | 33,945,193                      | 23,527,655                      | 31,050,777                      |
| Dilutive stock options                                       | 183,466                         | 234,243                         | 128,318                         | 215,544                         |
| Dilutive convertible preferred stock                         |                                 | 8,620,690                       |                                 | 6,394,468                       |
| Weighted-average number of common shares outstanding diluted | 23,754,577                      | 42,800,126                      | 23,655,973                      | 37,660,789                      |
| Diluted earnings per common share:                           |                                 |                                 |                                 |                                 |
| Continuing operations  | \$ 0.11                         | \$ 0.11                         | \$ 0.27                         | \$ 0.30                         |
| Discontinued operations                                      | (0.01)                          | (0.02)                          | (0.01)                          | (0.03)                          |
| Diluted earnings per common share                            | \$ 0.10                         | \$ 0.09                         | \$ 0.26                         | \$ 0.27                         |

**(8) Franchise Income**

The Company currently has 67 Ruth's Chris Steak House franchise locations, including 14 international locations. During the second quarter of fiscal 2010, the Company opened one franchise location in Salt Lake City, Utah. Franchise income includes opening and development fees and income generated from existing franchise locations. The Company records franchise income separately in the condensed consolidated statements of income.

|  | 13 Weeks Ending                 |                                 | 26 Weeks Ending                 |                                 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|  | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) |
| Franchise activity during the period:    |                                 |                                 |                                 |                                 |
| Opened                                   | 0                               | 1                               | 2                               | 1                               |
| Closed                                   | 1                               | 0                               | 2                               | 0                               |
| Franchise income:                        |                                 |                                 |                                 |                                 |
| Income from existing franchise locations | \$ 2,428                        | \$ 2,665                        | \$ 5,032                        | \$ 5,594                        |
| Opening and development fee income       | 25                              | 120                             | 125                             | 120                             |

|                         |          |          |          |          |
|-------------------------|----------|----------|----------|----------|
| Total franchise income: | \$ 2,453 | \$ 2,785 | \$ 5,157 | \$ 5,714 |
|-------------------------|----------|----------|----------|----------|

**(9) Marketing and Advertising**

Marketing and advertising expenses were \$2.9 million and \$4.1 million for the second quarter of fiscal 2010 and the second quarter of fiscal 2009, respectively. Included in the total marketing and advertising expenses were advertising expenses of approximately \$1.9 million and \$2.9 million for the second quarter of fiscal 2010 and the second quarter of fiscal 2009, respectively. All advertising expenses are expensed as incurred.

**Table of Contents****(10) Restructuring**

The details of the restructuring charges are as follows:

|   | <b>One-time<br/>termination<br/>benefits</b> | <b>Lease<br/>obligations</b> | <b>Total<br/>restructuring</b> |
|---|--|------------------------------|--------------------------------|
| Accrued restructuring as of December 27, 2009         | \$ 6   | \$ 2,885                     | \$ 2,891                       |
| Payments  | (6)  |                              | (6)                            |
| Adjustments   |  | (1,683)                      | (1,683)                        |
| Accrued restructuring as of June 27, 2010 (unaudited) | \$   | \$ 1,202                     | \$ 1,202                       |

The Company has accrued lease exit costs related to locations for which a lease was signed and the Company subsequently decided not to open a restaurant. The Company recorded a \$1.7 million reduction in accrued restructuring costs during the twenty-six weeks ended June 27, 2010. The reduction in the liability included a \$0.6 million correction of an immaterial prior year error in the first quarter of fiscal 2010 and a \$0.9 million release from liability by a developer in the second quarter of fiscal 2010. The remaining accrued restructuring balance of \$1.2 million is based on management's estimate of the fair value of the lease exit costs, and is included in other current liabilities on the accompanying condensed consolidated balance sheets. However, it is reasonably possible that factors could change in the near term that would result in a change in estimate.

**(11) Income Taxes**

The effective income tax rate from continuing operations for the quarter and twenty-six weeks ended June 27, 2010 was 29.1% and 27.4%, respectively, compared to an effective income tax rate of 12.0% and 17.1% for the quarter and twenty-six weeks ended June 28, 2009. The increase in the estimated annual effective tax rate is primarily attributable to a decrease in the impact of certain tax credits and deductions due to an increase in income before income tax. Income tax expense for the twenty-six weeks ended June 27, 2010 also includes a \$0.7 million income tax benefit for the correction of an immaterial error related to certain prior year tax credits.

The Company accounts for unrecognized tax benefits in accordance with the provisions of Income Taxes, FASB Accounting Standards Codification Topic 740 (Topic 740). As of June 27, 2010, the Company's gross unrecognized tax benefits totaled approximately \$0.9 million, of which \$0.6 million, if recognized, would impact the effective tax rate. As of December 27, 2009, the Company's gross unrecognized tax benefits totaled approximately \$0.8 million, of which \$0.5 million, if recognized, would impact the effective tax rate. The Company does not anticipate there will be any material changes in the Company's unrecognized tax benefits within the next 12 months. The Company's continuing practice is to recognize interest and penalties related to uncertain tax positions in income tax expense. As of June 27, 2010 and December 27, 2009, the Company had accrued approximately \$0.2 million for the payment of interest, which is included as a component of the unrecognized tax benefit noted above.

The Company files consolidated and separate income tax returns in the United States Federal jurisdiction, many state jurisdictions and Puerto Rico. With few exceptions, the Company is no longer subject to U.S. Federal income tax examinations for years before 2007 and is no longer subject to state and local or Puerto Rico income tax examinations by tax authorities for years before 2005.

**(12) Discontinued Operations**

During the third quarter of fiscal 2007, the Company was notified that the replacement tenant in the Manhattan-UN, New York, location was placed in default by the landlord and as a result, the Company resumed lease payments with respect to this property during the third quarter of fiscal 2008. Payments will range from \$0.1 million to \$0.2 million in the aggregate per fiscal quarter through September 2016. The Company will attempt to sublease the property in order to recover some or all of the amounts paid with respect to the lease. As of June 27, 2010, the Company maintained a contingent lease liability related to this property, included in other current liabilities on the accompanying condensed consolidated balance sheets. The Company accounted for the exit costs in accordance with the provisions of Exit or Disposal Cost Obligations, FASB Accounting Standards Codification Topic 420 (Topic 420), which requires that such costs be expensed in the periods whereby such costs are incurred. All of the losses incurred with respect to this location are included in discontinued operations in the accompanying consolidated statements of income.



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During the second quarter of fiscal 2009, the Company made the decision to close the company-owned Ruth's Chris Steak House restaurant in Naples, Florida. As of June 27, 2010, the Company maintained a liability for lease exit costs, included in other current liabilities on the accompanying condensed consolidated balance sheets, in accordance with the provisions of Topic 420. All of the losses incurred with respect to this location are included in discontinued operations in the accompanying consolidated statements of income.

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The Company accounts for its closed restaurants in accordance with the provisions of Topic 360-10. Therefore, when a restaurant is closed, and the restaurant is either held for sale or abandoned, the restaurant's operations are eliminated from the ongoing operations. Accordingly, the operations of such restaurants, net of applicable income taxes, are presented as discontinued operations and prior period operations of such restaurants, net of applicable income taxes, are reclassified. The loss on discontinued operations for the quarter and twenty-six weeks ended June 27, 2010, included a \$1.1 million charge for a change in estimate of lease exit costs.

Discontinued operations consist of the following:

|  | 13 Weeks Ending                 |                                 | 26 Weeks Ending                 |                                 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|  | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) | June 28,<br>2009<br>(unaudited) | June 27,<br>2010<br>(unaudited) |
| Revenues   | \$ 199                          | \$                              | \$ 716                          | \$                              |
| Loss before income tax                                     | (312)                           | (1,247)                         | (395)                           | (1,453)                         |
| Loss on discontinued operations, net of income tax benefit | (275)                           | (796)                           | (328)                           | (961)                           |

**(13) Commitments and Contingencies**

The Company is subject to various claims, legal actions and other matters arising in the normal course of business. Management does not expect disposition of these matters to have a material adverse effect on the financial position, results of operations or liquidity of the Company.

**(14) Correction to Previously Reported Amounts**

The consolidated statements of income for the thirteen and twenty-six weeks ended June 28, 2009, have been revised to correct an immaterial error in the accounting for sales discounts, which should have been recorded as a reduction of sales instead of as operating expenses.

When reviewing the previously reported quarterly condensed consolidated statement of income in comparison to those reported in the Condensed Consolidated Statements of Income (unaudited) for the second quarter ended June 28, 2009, restaurant sales decreased by \$2.3 million, other operating income increased by \$0.3 million, restaurant operating expenses decreased by \$2.1 million, marketing and advertising increased by \$0.2 million and general and administrative expenses decreased by \$0.1 million for the thirteen weeks ended June 28, 2009.

When reviewing the previously reported quarterly condensed consolidated statement of income in comparison to those reported in the Condensed Consolidated Statements of Income (unaudited) for the twenty-six weeks ended June 28, 2009, restaurant sales decreased by \$5 million, other operating income increased by \$0.7 million, restaurant operating expenses decreased by \$4.7 million, marketing and advertising increased by \$0.5 million and general and administrative expenses decreased by \$0.1 million for the twenty-six weeks ended June 28, 2009.

The reclassifications had no impact on previously reported operating income, net income or earnings per share amounts for the fiscal quarter and twenty-six weeks ended June 28, 2009.

**(15) Subsequent Event**

The Company has evaluated subsequent events through the date the financial statements were issued and has determined that there were no subsequent events required to be disclosed.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**  
**Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains forward-looking statements that reflect, when made, the Company's expectations or beliefs concerning future events that involve risks and uncertainties. Forward-looking statements frequently are identified by the words believe, anticipate, expect, estimate, intend, project, will be, will continue, will likely result or other similar words and phrases. Similarly, statements herein that describe the Company's objectives, plans or goals also are forward-looking statements. Actual results could differ materially from those projected, implied or anticipated by the Company's forward-looking statements. Some of the factors that could cause actual results to differ include: changes in economic conditions and general trends; the loss of key management personnel; the effect of market volatility on the Company's stock price; general economic conditions in the United States and globally; the Company's ability to integrate the restaurants acquired in the Mitchell's acquisition; the Company's ability to realize the anticipated benefits of acquired restaurants; health concerns about beef or other food products; the effect of competition in the restaurant industry; changes in consumer preferences or discretionary spending; reductions in the availability of, or increases in the cost of, USDA Prime grade beef, fish and other food items; labor shortages or increases in labor costs; the impact of federal, state or local government regulations relating to the Company's employees, the sale or preparation of food, the sale of alcoholic beverages and the opening of new restaurants; harmful actions taken by the Company's franchisees; the Company's ability to protect the Company's name and logo and other proprietary information; the impact of litigation; the restrictions imposed by the Company's credit agreement; failure of internal controls over financial reporting; and the portion of voting power controlled by one principal stockholder. For a discussion of these and other risks and uncertainties that could cause actual results to differ from those contained in the forward-looking statements, see "Risk Factors" in this report and in the Company's Annual Report on Form 10-K for the fiscal year ended December 27, 2009 filed by us, as well as the Company's other filings with the Securities and Exchange Commission (the "SEC"), all of which are available on the SEC's website at [www.sec.gov](http://www.sec.gov). All forward-looking statements are qualified in their entirety by this cautionary statement, and the Company undertakes no obligation to revise or update this Quarterly Report on Form 10-Q to reflect events or circumstances after the date hereof.

Unless the context otherwise indicates, all references in this report to the Company, "Ruth's", "we", "us", or "our" or similar words are to Ruth's Hospitality Group, Inc. and its subsidiaries. Ruth's Hospitality Group, Inc. is a Delaware corporation formerly known as Ruth's Chris Steak House, Inc., and was founded in 1965.

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**Overview**

We are a leading restaurant company focused on the upscale dining segment. As of June 27, 2010, there were 131 Ruth's Chris Steak House restaurants, of which 64 were company-owned and 67 were franchisee-owned, including 14 international franchisee-owned restaurants in Aruba, Mexico, Hong Kong, Taiwan, Japan, Canada and the United Arab Emirates.

As of June 27, 2010, there were 20 company-owned Mitchell's Fish Market locations operating under the names of Mitchell's Fish Market and Columbus Fish Market, and three Cameron's Steakhouses operating under the names of Cameron's Steakhouse and Mitchell's Steakhouse.

The following table summarizes the changes in the number of Ruth's Chris Steak House, Mitchell's Fish Market and Cameron's Steakhouse company-operated and franchised restaurants during the thirteen and twenty-six weeks ending June 27, 2010:

|                                 | 13 Weeks Ending<br>June 27, 2010 |            |       | 26 Weeks Ending<br>June 27, 2010 |            |       |
|---------------------------------|----------------------------------|------------|-------|----------------------------------|------------|-------|
|                                 | Company                          | Franchised | Total | Company                          | Franchised | Total |
| <b>Ruth's Chris Steak House</b> |                                  |            |       |                                  |            |       |
| Beginning of period             | 64                               | 66         | 130   | 64                               | 66         | 130   |
| New                             |                                  | 1          | 1     |                                  | 1          | 1     |
| Closed                          |                                  |            |       |                                  |            |       |
| End of period                   | 64                               | 67         | 131   | 64                               | 67         | 131   |
| % of total                      | 49%                              | 51%        | 100%  | 49%                              | 51%        | 100%  |
| <b>Mitchell's Fish Market</b>   |                                  |            |       |                                  |            |       |
| Beginning of period             | 19                               |            | 19    | 19                               |            | 19    |
| New                             | 1                                |            | 1     | 1                                |            | 1     |
| Closed                          |                                  |            |       |                                  |            |       |
| End of period                   | 20                               |            | 20    | 20                               |            | 20    |
| % of total                      | 100%                             | 0%         | 100%  | 100%                             | 0%         | 100%  |
| <b>Cameron's Steakhouse</b>     |                                  |            |       |                                  |            |       |
| Beginning of period             | 3                                |            | 3     | 3                                |            | 3     |
| New                             |                                  |            |       |                                  |            |       |
| Closed                          |                                  |            |       |                                  |            |       |
| End of period                   | 3                                |            | 3     | 3                                |            | 3     |
| % of total                      | 100%                             | 0%         | 100%  | 100%                             | 0%         | 100%  |
| <b>Consolidated</b>             |                                  |            |       |                                  |            |       |
| Total system                    | 87                               | 67         | 154   | 87                               | 67         | 154   |
| % of total                      | 56%                              | 44%        | 100%  | 56%                              | 44%        | 100%  |

Our Annual Report on Form 10-K for the fiscal year ended December 27, 2009 provides additional information about our business, operations and financial condition.

**Table of Contents****Results of Operations**

The table below sets forth certain operating data expressed as a percentage of total revenues for the periods indicated, except as otherwise noted. Our historical results are not necessarily indicative of the operating results that may be expected in the future.

|  | 13 Weeks Ending  |                  | 26 Weeks Ending  |                  |
|--|------------------|------------------|------------------|------------------|
|  | June 28,<br>2009 | June 27,<br>2010 | June 28,<br>2009 | June 27,<br>2010 |
| <b>Revenues:</b>   |                  |                  |                  |                  |
| Restaurant sales   | 94.6%            | 94.2%            | 95.6%            | 95.3%            |
| Franchise income   | 2.8%             | 3.2%             | 2.8%             | 3.1%             |
| Other operating income   | 2.6%             | 2.6%             | 1.6%             | 1.6%             |
| <b>Total revenues</b>  | <b>100.0%</b>    | <b>100.0%</b>    | <b>100.0%</b>    | <b>100.0%</b>    |
| <b>Costs and expenses:</b>   |                  |                  |                  |                  |
| Food and beverage costs (percentage of restaurant sales)           | 28.7%            | 29.3%            | 29.5%            | 29.3%            |
| Restaurant operating expenses (percentage of restaurant sales)     | 53.2%            | 53.4%            | 52.7%            | 52.3%            |
| Marketing and advertising  | 4.7%             | 3.3%             | 3.8%             | 3.0%             |
| General and administrative costs                                   | 6.4%             | 6.0%             | 6.1%             | 5.9%             |
| Depreciation and amortization expenses                             | 4.8%             | 4.3%             | 4.6%             | 4.2%             |
| Pre-opening costs  |                  | 0.4%             |                  | 0.2%             |
| Loss on impairment   | 0.2%             |                  | 0.2%             |                  |
| Restructuring benefit  |                  | (1.3%)           |                  | (0.9%)           |
| Loss on the disposal of property and equipment, net                | 1.1%             |                  | 0.5%             |                  |
| <b>Operating income</b>  | <b>5.2%</b>      | <b>9.3%</b>      | <b>6.3%</b>      | <b>9.8%</b>      |
| <b>Other income (expense):</b>                                     |                  |                  |                  |                  |
| Interest expense, net  | (2.1%)           | (1.1%)           | (2.3%)           | (1.3%)           |
| Other  | 0.3%             |                  | 0.2%             | (0.1%)           |
| <b>Income from continuing operations before income tax expense</b> | <b>3.4%</b>      | <b>8.2%</b>      | <b>4.2%</b>      | <b>8.4%</b>      |
| <b>Income tax expense</b>  | <b>0.4%</b>      | <b>2.4%</b>      | <b>0.7%</b>      | <b>1.9%</b>      |
| <b>Income from continuing operations</b>                           | <b>3.0%</b>      | <b>5.8%</b>      | <b>3.5%</b>      | <b>6.5%</b>      |
| <b>Discontinued operations, net of income tax benefit</b>          | <b>0.3%</b>      | <b>0.9%</b>      | <b>0.2%</b>      | <b>0.5%</b>      |
| <b>Net income</b>  | <b>2.7%</b>      | <b>4.9%</b>      | <b>3.3%</b>      | <b>6.0%</b>      |
| <b>Preferred stock dividends</b>                                   |                  | <b>0.7%</b>      |                  | <b>0.5%</b>      |
| <b>Net income available to preferred and common shareholders</b>   | <b>2.7%</b>      | <b>4.2%</b>      | <b>3.3%</b>      | <b>5.5%</b>      |

**Second quarter ended June 27, 2010 (13 weeks) compared to second quarter ended June 28, 2009 (13 weeks)**

**Restaurant Sales.** Restaurant sales increased \$2.1 million, or 2.6%, to \$83.8 million in the second quarter of fiscal 2010 from \$81.7 million in the second quarter of fiscal 2009. Company-owned comparable restaurant sales for Ruth's Chris Steak House increased 2.9%. This increase was primarily due to an entrée increase of 3.2% and a decrease in average check of 0.3%. Company-owned comparable restaurant sales for Mitchell's Fish Market increased 0.9%, which consisted of an entrée increase of 0.9%.

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*Franchise Income.* Franchise income increased \$0.3 million, or 13.5%, to \$2.8 million in the second quarter of fiscal 2010 from \$2.5 million in the second quarter of fiscal 2009. The increase was driven primarily by an increase in comparable franchise-owned restaurant sales of 6.1%

*Other Operating Income.* Other operating income increased \$0.1 million, or 4.6%, to \$2.3 million in the second quarter of fiscal 2010 from \$2.2 million in the second quarter of fiscal 2009.

*Food and Beverage Costs.* Food and beverage costs increased \$1.1 million, or 4.6%, to \$24.6 million in the second quarter of fiscal 2010 from \$23.5 million in the second quarter of fiscal 2009. As a percentage of restaurant sales, food and beverage costs increased to 29.3% in the second quarter of fiscal 2010 from 28.7% in the second quarter of fiscal 2009. This increase in food and beverage costs as a percentage of restaurant sales was primarily due to unfavorable beef costs.

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*Restaurant Operating Expenses.* Restaurant operating expenses increased \$1.3 million, or 3.0%, to \$44.8 million in the second quarter of fiscal 2010 from \$43.5 million in the second quarter of fiscal 2009. Restaurant operating expenses, as a percentage of restaurant sales, increased to 53.4% in the second quarter of fiscal 2010 from 53.2% in the second quarter of fiscal 2009 primarily due to increased labor related expenses.

*Marketing and Advertising.* Marketing and advertising expenses decreased \$1.2 million, or 29.0%, to \$2.9 million in the second quarter of fiscal 2010 from \$4.1 million in the second quarter of fiscal 2009. As a percentage of total revenues, marketing and advertising decreased to 3.3% in the second quarter of fiscal 2010 from 4.7% in the second quarter of fiscal 2009 due to a reduced level of national radio and regional television advertising.

*General and Administrative.* General and administrative costs decreased \$0.2 million, or 3.6%, to \$5.4 million in the second quarter of fiscal 2010 from \$5.6 million in the second quarter of fiscal 2009. General and administrative costs as a percentage of total revenues decreased to 6.0% in the second quarter of fiscal 2010 from 6.4% in the second quarter of fiscal 2009.

*Depreciation and Amortization.* Depreciation and amortization expense costs decreased \$0.3 million, or 7.1%, to \$3.9 million in the second quarter of fiscal 2010 from \$4.2 million in the second quarter of fiscal 2009. The decrease was due primarily to the sale of our home office building located in Heathrow, Florida in the fourth quarter of fiscal 2009.

*Pre-opening Costs.* Pre-opening costs increased to \$0.3 million in the second quarter of fiscal 2010 from \$0.0 million in the second quarter of fiscal 2009. This increase was due to the opening of a Mitchell's Fish Market in Winter Park, Florida, in June 2010.

*Loss on impairment.* Loss on impairment decreased to \$0.0 million in the second quarter of fiscal 2010 from \$0.2 million in the second quarter of fiscal 2009. This decrease was due to the closure of the Ruth's Chris Steak House location in San Juan, Puerto Rico, on February 28, 2009, due to an expired lease term in February 2009.

*Restructuring benefit.* Restructuring benefit increased to \$1.1 million in the second quarter of fiscal 2010 from \$0.0 million in the second quarter of fiscal 2009 primarily due to a release from liability by a developer where lease exit costs were previously recognized.

*Loss on the disposal of property and equipment, net.* Loss on the disposal of property and equipment decreased to \$0.0 million in the second quarter of fiscal 2010 from \$0.9 million in the second quarter of fiscal 2009. This decrease was due to the loss on the sale of our former home office land and building in Metairie, Louisiana in June 2009.

*Interest Expense.* Interest expense decreased \$0.8 million, or 46.6%, to \$1.0 million in the second quarter of fiscal 2010 from \$1.8 million in the second quarter of fiscal 2009. The decrease in expense was primarily due to a decrease in the revolving credit agreement balance.

*Income Tax Expense.* Income tax expense increased to \$2.1 million in the second quarter of fiscal 2010 from \$0.4 million in the second quarter of fiscal 2009. The increase is due to an increase in the estimated annual effective rate for fiscal 2010 resulting primarily from an increase in income before income tax.

*Income from Continuing Operations.* Income from continuing operations increased \$2.5 million, or 97.4%, to \$5.1 million in the second quarter of fiscal 2010 from \$2.6 million in the second quarter of fiscal 2009.

*Discontinued Operations, net of Income Tax Benefit.* Losses from discontinued operations, net of income tax benefit, increased \$0.5 million to \$0.8 million in the second quarter of fiscal 2010 compared to \$0.3 million in the second quarter of fiscal 2009 primarily due to a change in estimated accrued lease exit costs. These losses relate to our former operations in New York, New York, and Naples, Florida.

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***Twenty-six weeks ended June 27, 2010 compared to twenty-six weeks ended June 28, 2009***

***Restaurant Sales.*** Restaurant sales increased \$1.9 million, or 1.1%, to \$175.0 million in the first twenty-six weeks of fiscal 2010 from \$173.1 million in the first twenty-six weeks of fiscal 2009. Company-owned comparable restaurant sales for Ruth's Chris Steak House increased 1.1%. This increase was primarily due to an entrée increase of 2.5% and a decrease in average check of 1.4%. Company-owned comparable restaurant sales for Mitchell's Fish Market increased 1.6%. This increase was primarily due to an entrée increase of 2.7% and a decrease in average check of 1.1%.

***Franchise Income.*** Franchise income increased \$0.5 million, or 10.8%, to \$5.7 million in the first twenty-six weeks of fiscal 2010 from \$5.2 million in the first twenty-six weeks of fiscal 2009. The increase was driven primarily by an increase in comparable franchise-owned restaurant sales of 4.2%

***Other Operating Income.*** Other operating income increased \$0.1 million, or 3.9%, to \$2.9 million in the first twenty-six weeks of fiscal 2010 from \$2.8 million in the first twenty-six weeks of fiscal 2009.

***Food and Beverage Costs.*** Food and beverage costs increased \$0.3 million, or 0.6%, to \$51.3 million in the first twenty-six weeks of fiscal 2010 from \$51.0 million in the first twenty-six weeks of fiscal 2009. As a percentage of restaurant sales, food and beverage costs decreased to 29.3% in the first twenty-six weeks of fiscal 2010 from 29.5% in the first twenty-six weeks of fiscal 2009. This decrease in food and beverage costs as a percentage of restaurant sales was primarily due to favorable beef costs in the first quarter of fiscal 2010.

***Restaurant Operating Expenses.*** Restaurant operating expenses increased \$0.4 million, or 0.4%, to \$91.6 million in the first twenty-six weeks of fiscal 2010 from \$91.2 million in the first twenty-six weeks of fiscal 2009. Restaurant operating expenses, as a percentage of restaurant sales, decreased to 52.3% in the first twenty-six weeks of fiscal 2010 from 52.7% in the first twenty-six weeks of fiscal 2009 due to leveraging higher comparable restaurant sales.

***Marketing and Advertising.*** Marketing and advertising expenses decreased \$1.5 million, or 21.4%, to \$5.4 million in the first twenty-six weeks of fiscal 2010 from \$6.9 million in the first twenty-six weeks of fiscal 2009. As a percentage of total revenues, marketing and advertising decreased to 3.0% in the first twenty-six weeks of fiscal 2010 from 3.8% in the first twenty-six weeks of fiscal 2009 due to a reduced level of national radio and regional television advertising.

***General and Administrative.*** General and administrative costs decreased \$0.2 million, or 1.5%, to \$10.9 million in the first twenty-six weeks of fiscal 2010 from \$11.1 million in the first twenty-six weeks of fiscal 2009. General and administrative costs as a percentage of total revenues decreased to 5.9% in the first twenty-six weeks of fiscal 2010 from 6.1% in the first twenty-six weeks of fiscal 2009.

***Depreciation and Amortization.*** Depreciation and amortization expenses decreased \$0.5 million, or 6.1%, to \$7.7 million in the first twenty-six weeks of fiscal 2010 from \$8.2 million in the first twenty-six weeks of fiscal 2009. The decrease was due primarily to the sale of our home office building located in Heathrow, Florida in the fourth quarter of fiscal 2009.

***Pre-opening Costs.*** Pre-opening costs increased to \$0.3 million in the first twenty-six weeks of fiscal 2010 from \$0.0 million in the first twenty-six weeks of fiscal 2009. This increase was due to the opening of a Mitchell's Fish Market in Winter Park, Florida, in June 2010.

***Loss on impairment.*** Loss on impairment decreased to \$0.0 million in the first twenty-six weeks of fiscal 2010 from \$0.3 million in the first twenty-six weeks of fiscal 2009. This decrease was due to impairment charges related to the closure of the Ruth's Chris Steak House location in San Juan, Puerto Rico, on February 28, 2009, due to an expired lease term in February 2009.

***Restructuring benefit.*** Restructuring benefit increased to \$1.7 million in the first twenty-six weeks of fiscal 2010 from \$0.0 million in the first twenty-six weeks of fiscal 2009 due to a release from liability by a developer where lease exit costs were previously recognized and the correction of an immaterial prior year error in estimating lease exit costs.

***Loss on the disposal of property and equipment, net.*** Loss on the disposal of property and equipment decreased to \$0.0 million in the first twenty-six weeks of fiscal 2010 from \$0.9 million in the first twenty-six weeks of fiscal 2009 due to the sale of our former home office land and building in Metairie, Louisiana in June 2009.

***Interest Expense.*** Interest expense decreased \$1.8 million, or 43.9%, to \$2.3 million in the first twenty-six weeks of fiscal 2010 from \$4.1 million in the first twenty-six weeks of fiscal 2009. The decrease in expense was primarily due to a decrease in the revolving credit agreement balance.



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*Income Tax Expense.* Income tax expense increased \$2.2 million, or 167.1%, to \$3.5 million in the first twenty-six weeks of fiscal 2010 from a \$1.3 million expense in the first twenty-six weeks of fiscal 2009. The increase is due to an increase in the estimated

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annual effective rate for fiscal 2010 resulting primarily from an increase in income before income tax offset by a \$0.7 million tax benefit for a correction of an immaterial error related to certain prior year tax credits.

*Income from Continuing Operations.* Income from continuing operations increased \$5.7 million, or 88.4%, to \$12.1 million in the first twenty-six weeks of fiscal 2010 from \$6.4 million in the first twenty-six weeks of fiscal 2009.

*Discontinued Operations, net of Income Tax Benefit.* Losses from discontinued operations, net of income tax benefit, increased \$0.7 million to \$1.0 million in the first twenty-six weeks of fiscal 2010 compared to \$0.3 million in the first twenty-six weeks of fiscal 2009 primarily due to a charge in estimated accrued lease exit costs. These losses relate to our former operations in New York, New York, and Naples, Florida.

**Liquidity and Capital Resources**

Our principal sources of cash during the first twenty-six weeks of fiscal 2010 were net cash provided by operating activities and proceeds from a private placement transaction and rights offering (see Note 2 to the Financial Statements). Principal uses of cash during the first twenty-six weeks of fiscal 2010 included the construction of one Mitchell's Fish Market and the reduction of debt. We expect that our principal use of cash in the future will be for capital expenditures on existing restaurants and to reduce our levels of debt.

On February 12, 2010, the Company entered into a Second Amendment to First Amended and Restated Credit Agreement. The amendment to the credit agreement reduced the revolving loan commitment to \$129.6 million, extended the scheduled maturity of the credit agreement by two years, to February 2015, and provided the Company with a less restrictive set of covenants, which the Company believes will enhance its financial and operating flexibility. Specifically, the amendment provided for no financial covenant testing until the end of fiscal year 2010, provided less restrictive leverage and coverage covenants thereafter, and permanently eliminated the minimum EBITDA covenant. The amendment provided for higher interest rates under the credit facility, with interest rates based on the Company's actual leverage ratio, ranging from 3.25% to 5.00% above the applicable LIBOR rate or, at the Company's option, from 2.00% to 3.75% above the applicable base rate.

As of June 27, 2010, the Company had an aggregate of \$69 million of outstanding indebtedness under its amended and restated credit facility at a weighted average interest rate of 4.82%. Under the amended revolving loan commitment, the Company had approximately \$57.1 million of borrowings available under its revolving credit facility, net of outstanding letters of credit of approximately \$3.5 million.

The following table presents a summary of our net cash provided by (used in) operating, investing and financing activities:

|   | <b>26 Weeks Ending</b> |                 |
|---|------------------------|-----------------|
|   | <b>June 28,</b>        | <b>June 27,</b> |
|   | <b>2009</b>            | <b>2010</b>     |
|   | <b>(unaudited)</b>     |                 |
| <b>Net cash provided by (used in):</b>              |                        |                 |
| Operating activities \$                             | 11,833                 | \$ 16,046       |
| Investing activities                                | (2,019)                | (2,318)         |
| Financing activities                                | (12,555)               | (11,547)        |
| <b>Net decrease in cash and cash equivalents \$</b> | <b>(2,741)</b>         | <b>\$ 2,181</b> |

Net cash provided by operating activities was \$16.1 million in the first twenty-six weeks of fiscal 2010 compared to \$11.8 million provided in the first twenty-six weeks of fiscal 2009. The increase in net cash provided by operating activities was due primarily to an increase in net income and to changes in working capital.

Net cash used in investing activities was \$2.3 million in the first twenty-six weeks of fiscal 2010, compared to \$2.0 million used in the first 26 weeks of fiscal 2009. This increase was primarily due to the opening of a new Mitchell's Fish Market in June 2010.

Net cash used in financing activities was \$11.6 million in the first twenty-six weeks of fiscal 2010, compared to net cash used in financing activities of \$12.6 million in the first twenty-six weeks of fiscal 2009. This change in cash was primarily due to the servicing of debt in the first quarter of fiscal 2010 offset against the net proceeds of the private placement and rights offering (see Note 2 to the Financial Statements). We anticipate paying quarterly cash dividends on the Preferred Stock in fiscal 2010 to the extent permitted by our credit agreement. On April 1,

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2010, we paid a Preferred Stock cash dividend of \$0.3 million, and on July 1, 2010, we paid a Preferred Stock cash dividend of \$0.6 million.

Capital expenditures totaled \$2.3 million in the first twenty-six weeks of fiscal 2010, compared to \$2.8 million in the first twenty-six weeks of fiscal 2009. Capital expenditures in the first twenty-six weeks of fiscal 2010 resulted from \$1.2 million in maintenance capital and \$1.1 million in restaurant construction. We anticipate capital expenditures in fiscal 2010 will total approximately \$5.0 million to \$6.0 million.

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### **Off-Balance Sheet Arrangements**

As of June 27, 2010, we did not have any off-balance sheet arrangements.

### **Critical Accounting Policies and Estimates**

The preparation of our financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses during the periods presented. Our Annual Report on Form 10-K for the fiscal year ended December 27, 2009 includes a summary of the critical accounting policies that we believe are the most important to aid in the understanding our financial results. There have been no material changes to these critical accounting policies that impacted our reported amounts of assets, liabilities, revenues or expenses during the first twenty-six weeks of fiscal 2010.

## **ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

### **Interest Rate Risk**

The Company is exposed to market risk from fluctuations in interest rates. For fixed rate debt, interest rate changes affect the fair market value of such debt but do not impact earnings or cash flows. Conversely for variable rate debt, including borrowings under the Company's senior credit facility, interest rate changes generally do not affect the fair market value of such debt, but do impact future earnings and cash flows, assuming other factors are held constant. As of June 27, 2010, the Company had \$69 million of variable rate debt of which \$25 million has been economically converted to fixed rates through the use of interest rate swaps. Holding other variables constant (such as foreign exchange rates and debt levels), a hypothetical immediate one percentage point change in interest rates would be expected to have an impact on pre-tax earnings and cash flows for the second quarter of fiscal 2010 of approximately \$0.1 million.

The Company has an interest rate swap to manage its exposure on its debt facility. By using the interest rate swap to economically hedge exposures to changes in interest rates, the Company exposes itself to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. When the fair value of a derivative contract is positive, the counterparty owes the Company, which creates credit risk for the Company. When the fair value of a derivative contract is negative, the Company owes the counterparty and, therefore, it does not possess credit risk.

Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates. The market risk associated with interest-rate contracts is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

### **Foreign Currency Risk**

In accordance with the Company's franchise agreements relating to the Company's international locations, it receives royalties from those franchisees in U.S. dollars, and therefore it believes that fluctuations in foreign exchange rates do not present a material risk to its operations.

### **Commodity Price Risk**

The Company is exposed to market price fluctuations in beef and other food product prices. Given the historical volatility of beef and other food product prices, this exposure can impact the Company's food and beverage costs. As the Company typically sets its menu prices in advance of its beef and other food product purchases, the Company cannot quickly take into account changing costs of beef and other food items. To the extent that the Company is unable to pass the increased costs on to its guests through price increases, the Company's results of operations would be adversely affected. In fiscal 2010, the Company has negotiated set pricing for approximately 50% of its prime beef requirements, which represents 25% of its beef purchases. The Company currently does not use financial instruments to hedge its risk to market price fluctuations in other food product prices.

### **Effects of Inflation**

Components of the Company's operations are subject to inflation and include food, beverage, lease and labor costs. The Company's leases require it to pay taxes, maintenance, repairs, insurance and utilities, all of which are subject to inflationary increases. The Company believes inflation has not had a material impact on its results of operations in recent years.

**ITEM 4. CONTROLS AND PROCEDURES**  
**Evaluation of disclosure controls and procedures**

Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, the Company conducted an evaluation of the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of June 27, 2010. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of June 27, 2010 to ensure that information required to be disclosed

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in reports filed or submitted by the Company under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that information required to be disclosed by the Company is accumulated and communicated to the Company's management to allow timely decisions regarding the required disclosure.

### **Changes in internal control over financial reporting**

Except as discussed below, during the fiscal quarter ending June 27, 2010, there was no change in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) that in the Company's judgment has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

In response to management's evaluation of the Company's internal control over financial reporting as of December 27, 2009, which is described in the Company's Form 10-K, the Company has (i) added an independent review by a third party with significant income tax experience over the income tax provision to ensure that items are properly accounted for within the provision and (ii) refined the current internal review process to incorporate an additional analytical review in an effort to detect and correct errors earlier in the quarter and year end reporting process. The Company will also continue to take other remedial measures to strengthen the Company's controls, including providing increased training for existing accounting professionals involved with the preparation and review of the income tax provision.

## **PART II OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

There are no material changes to the legal proceedings included in the Company's Form 10-K for the year ended December 27, 2009. From time to time, the Company is involved in various disputes and litigation matters that arise in the ordinary course of business. While litigation is subject to uncertainties and the outcome of litigated matters is not predictable with assurance, the Company is not aware of any legal proceedings pending or threatened against it that it expects to have a material adverse effect on its financial condition or results of operations.

### **ITEM 1A. RISK FACTORS**

There are no material changes to the Risk Factors included in the Company's Form 10-K for the fiscal year ended December 27, 2009. The impact of the circumstances and events described in such Risk Factors could result in significant adverse effects on our financial position, results of operations and cash flows.

### **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

### **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

### **ITEM 4. (REMOVED AND RESERVED)**

### **ITEM 5. OTHER INFORMATION**

None.



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**ITEM 6. EXHIBITS**

|              |   |
|--------------|---|
| Exhibit 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| Exhibit 31.2 | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| Exhibit 32.1 | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| Exhibit 32.2 | Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RUTH S HOSPITALITY GROUP, INC.

By: /s/ MICHAEL P. O DONNELL  
Michael P. O Donnell  
**President and Chief Executive Officer**  
(Principal Executive Officer)

By: /s/ ROBERT M. VINCENT  
Robert M. Vincent  
**Executive Vice President and Chief Financial Officer** (Principal Financial and Accounting Officer)

Date: August 4, 2010