

TRIUMPH GROUP INC
Form 10-Q
August 03, 2016
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United States
Securities and Exchange Commission
Washington, D.C. 20549

FORM 10-Q

ý Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended June 30, 2016

or

¨ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Transition Period From _____ to _____

Commission File Number: 1-12235

TRIUMPH GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware

51-0347963

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

899 Cassatt Road, Suite 210, Berwyn, PA 19312

(Address of principal executive offices) (Zip Code)

(610) 251-1000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes S No £

Indicate by check mark whether the registrant has submitted electronically and has posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes S No £

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one)

Large accelerated filer

ý Accelerated filer ¨

Non-accelerated filer

¨ Smaller reporting company ¨

(Do not check if a smaller reporting company)

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes
£ No S

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, par value \$0.001 per share, 49,529,579 shares outstanding as of August 1, 2016.

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Part I. Financial Information

Item 1. Financial Statements.

Triumph Group, Inc.

Condensed Consolidated Balance Sheets

(dollars in thousands, except per share data)

	June 30, 2016 (unaudited)	March 31, 2016
ASSETS		
Current assets:		
Cash and cash equivalents	\$31,299	\$20,984
Trade and other receivables, less allowance for doubtful accounts of \$6,727 and \$6,492	388,119	444,208
Inventories, net of unliquidated progress payments of \$99,403 and \$123,155	1,355,154	1,236,190
Prepaid and other current assets	25,640	41,259
Total current assets	1,800,212	1,742,641
Property and equipment, net	867,729	889,734
Goodwill	1,435,653	1,444,254
Intangible assets, net	634,690	649,612
Other, net	108,123	108,852
Total assets	\$4,846,407	\$4,835,093
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current portion of long-term debt	\$47,087	\$42,441
Accounts payable	431,063	410,225
Accrued expenses	606,368	683,208
Total current liabilities	1,084,518	1,135,874
Long-term debt, less current portion	1,492,325	1,374,879
Accrued pension and other postretirement benefits	642,454	664,664
Deferred income taxes	68,540	62,453
Other noncurrent liabilities	620,636	662,279
Stockholders' equity:		
Common stock, \$.001 par value, 100,000,000 shares authorized, 52,460,920 and 52,460,920 shares issued; 49,516,612 and 49,328,999 shares outstanding	51	51
Capital in excess of par value	841,181	851,102
Treasury stock, at cost, 2,944,308 and 3,131,921 shares	(187,322)	(199,415)
Accumulated other comprehensive loss	(364,097)	(347,162)
Retained earnings	648,121	630,368
Total stockholders' equity	937,934	934,944
Total liabilities and stockholders' equity	\$4,846,407	\$4,835,093

SEE ACCOMPANYING NOTES.

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Triumph Group, Inc.
 Condensed Consolidated Statements of Income
 (in thousands, except per share data)
 (unaudited)

	Three Months Ended June 30, 2016	2015
Net sales	\$ 893,253	\$ 959,638
Operating costs and expenses:		
Cost of sales (exclusive of depreciation and amortization shown separately below)	726,388	732,094
Selling, general and administrative	68,026	73,281
Depreciation and amortization	45,462	43,534
Restructuring costs	6,651	—
Curtailement charge	—	2,863
	846,527	851,772
Operating income	46,726	107,866
Interest expense and other	18,126	18,116
Income before income taxes	28,600	89,750
Income tax expense	8,866	27,018
Net income	\$ 19,734	\$ 62,732
Earnings per share—basic:	\$ 0.40	\$ 1.28
Weighted-average common shares outstanding—basic	49,271	49,198
Earnings per share—diluted:	\$ 0.40	\$ 1.27
Weighted-average common shares outstanding—diluted	49,413	49,314
Dividends declared and paid per common share	\$ 0.04	\$ 0.04

SEE ACCOMPANYING NOTES.

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Triumph Group, Inc.
 Condensed Consolidated Statements of Comprehensive Income
 (dollars in thousands)
 (unaudited)

	Three Months Ended June 30,	
	2016	2015
Net income	\$19,734	\$62,732
Other comprehensive (loss) income:		
Foreign currency translation adjustment	(14,797)	10,933
Defined benefit pension plans and other postretirement benefits:		
Amounts arising during the period - gains (losses), net of tax (expense) benefit:		
Prior service credit, net of taxes of (\$211)	—	360
Actuarial gain, net of taxes (\$3,110)	—	5,306
Reclassifications from accumulated other comprehensive income - (gains) losses, net of tax expense (benefits):		
Amortization of net loss, net of taxes of (\$489) and (\$548), respectively	836	935
Recognized prior service credits, net of taxes of \$1,408 and (\$138), respectively	(2,408)	235
Total defined benefit pension plans and other postretirement benefits, net of taxes	(1,572)	6,836
Cash flow hedges:		
Unrealized (loss) gain arising during period, net of tax of \$339 and (\$534), respectively	(553)	1,012
Reclassification of (loss) gain included in net earnings, net of tax of \$2 and (\$3), respectively	(13)	7
Net unrealized (loss) gain cash flow hedges, net of tax	(566)	1,019
Total other comprehensive (loss) income	(16,935)	18,788
Total comprehensive income	\$2,799	\$81,520

SEE ACCOMPANYING NOTES.

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Triumph Group, Inc.

Condensed Consolidated Statements of Cash Flows

(dollars in thousands) (unaudited)

	Three Months Ended June 30,	
	2016	2015
Operating Activities		
Net income	\$19,734	\$62,732
Adjustments to reconcile net income to net cash used in operating activities:		
Depreciation and amortization	45,462	43,534
Amortization of acquired contract liabilities	(29,349)	(35,098)
Curtailment charge	—	2,863
Other amortization included in interest expense	1,284	969
Provision for doubtful accounts receivable	(207)	(294)
Provision for deferred income taxes	4,996	20,463
Employee stock-based compensation	1,956	792
Changes in assets and liabilities, excluding the effects of acquisitions and dispositions of businesses:		
Trade and other receivables	55,413	(33,592)
Inventories	(123,589)	(166,590)
Prepaid expenses and other current assets	15,096	4,573
Accounts payable, accrued expenses	(47,419)	(24,384)
Accrued pension and other postretirement benefits	(24,558)	(19,991)
Other	(2,854)	(4,367)
Net cash used in operating activities	(84,035)	(148,390)
Investing Activities		
Capital expenditures	(12,723)	(18,016)
Proceeds from sale of assets	948	554
Acquisitions, net of cash acquired	9	(5,986)
Net cash used in investing activities	(11,766)	(23,448)
Financing Activities		
Net increase in revolving credit facility	174,091	96,541
Proceeds from issuance of long-term debt and capital leases	—	98,932
Repayment of debt and capital lease obligations	(46,989)	(16,026)
Payment of deferred financing costs	(10,689)	(71)
Dividends paid	(1,981)	(1,971)
Repayment of government grant	(7,285)	(82)
Repurchase of restricted shares for minimum tax obligation	(171)	(96)
Net cash provided by financing activities	106,976	177,227
Effect of exchange rate changes on cash	(860)	1,665
Net change in cash	10,315	7,054
Cash and cash equivalents at beginning of period	20,984	32,617
Cash and cash equivalents at end of period	\$31,299	\$39,671
SEE ACCOMPANYING NOTES.		

Triumph Group, Inc.
Notes to Condensed Consolidated Financial Statements
(dollars in thousands, except per share data)
(unaudited)

1. BASIS OF PRESENTATION AND ORGANIZATION

The accompanying unaudited condensed consolidated financial statements of Triumph Group, Inc. (the "Company") have been prepared in conformity with accounting principles generally accepted in the United States ("U.S. GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, the interim financial information includes all adjustments of a normal recurring nature necessary for a fair presentation of the results of operations, financial position and cash flows. The results of operations for the three months ended June 30, 2016 are not necessarily indicative of results that may be expected for the year ending March 31, 2017. The accompanying condensed consolidated financial statements are unaudited and should be read in conjunction with the fiscal 2016 audited condensed consolidated financial statements and notes thereto included in the Company's Form 10-K for the year ended March 31, 2016 filed with the Securities and Exchange Commission (the "SEC") on May 27, 2016.

The Company designs, engineers, manufactures, repairs and overhauls a broad portfolio of aerostructures, aircraft components, accessories, subassemblies and systems. The Company serves a broad, worldwide spectrum of the aviation industry, including original equipment manufacturers of commercial, regional, business and military aircraft and aircraft components, as well as commercial and regional airlines and air cargo carriers. Effective April 1, 2016, the Company realigned into four reportable segments: Integrated Systems, Aerospace Structures, Precision Components and Product Support segments (see Note 11).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates

The preparation of the financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Revenue Recognition

Revenues are generally recognized in accordance with the contract terms when products are shipped, delivery has occurred or services have been rendered, pricing is fixed and determinable, and collection is reasonably assured. A significant portion of the Company's contracts are within the scope of the Revenue Recognition - Construction-Type and Production-Type Contracts topic of the ASC 605-35 and revenue and costs on contracts are recognized using the percentage-of-completion method of accounting. Accounting for the revenue and profit on a contract requires estimates of (1) the contract value or total contract revenue, (2) the total costs at completion, which is equal to the sum of the actual incurred costs to date on the contract and the estimated costs to complete the contract's scope of work, and (3) the measurement of progress towards completion. Depending on the contract, the Company measures progress toward completion using either the cost-to-cost method or the units-of-delivery method of accounting, with the great majority measured under the units-of-delivery method of accounting.

Under the cost-to-cost method of accounting, progress toward completion is measured as the ratio of total costs incurred to estimated total costs at completion. Costs are recognized as incurred. Profit is determined based on estimated profit margin on the contract multiplied by the progress toward completion. Revenue represents the sum of costs and profit on the contract for the period.

Under the units-of-delivery method of accounting, revenue on a contract is recorded as the units are delivered and accepted during the period at an amount equal to the contractual selling price of those units. The costs recorded on a contract under the units-of-delivery method of accounting are equal to the total costs at completion divided by the total units to be delivered. As contracts can span multiple years, the Company often segments the contracts into production lots for the purposes of accumulating and allocating cost. Profit is recognized as the difference between revenue for the units delivered and the estimated costs for the units delivered.

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

Adjustments to original estimates for a contract's revenues, estimated costs at completion and estimated total profit are often required as work progresses under a contract, as experience is gained and as more information is obtained, even though the scope of work required under the contract may not change, or if contract modifications occur. These estimates are also sensitive to the assumed rate of production. Generally, the longer it takes to complete the contract quantity, the more relative overhead that contract will absorb. The impact of revisions in cost estimates is recognized on a cumulative catch-up basis in the period in which the revisions are made. Provisions for anticipated losses on contracts are recorded in the period in which they become evident ("forward losses") and are first offset against costs that are included in inventory, with any remaining amount reflected in accrued contract liabilities in accordance with the Revenue Recognition - Construction-Type and Production-Type Contracts topic. Revisions in contract estimates, if significant, can materially affect results of operations and cash flows, as well as valuation of inventory. Furthermore, certain contracts are combined or segmented for revenue recognition in accordance with the Revenue Recognition - Construction-Type and Production-Type Contracts topic.

For the three months ended June 30, 2016, cumulative catch-up adjustments from changes in estimates, inclusive of changes in forward loss estimates, decreased operating income, net income and earnings per share by approximately \$(27,968), \$(19,298) and \$(0.39), net of tax, respectively. The cumulative catch-up adjustments to operating income for the three months ended June 30, 2016, included gross favorable adjustments of approximately \$9,698 and gross unfavorable adjustments of approximately \$(37,666). For the three months ended June 30, 2015, cumulative catch-up adjustments from changes in estimates increased operating income, net income and earnings per share by approximately \$1,307, \$863 and \$0.02, net of tax, respectively.

Amounts representing contract change orders or claims are only included in revenue when such change orders or claims have been settled with the customer and to the extent that units have been delivered. Additionally, some contracts may contain provisions for revenue sharing, price re-determination, requests for equitable adjustments, change orders or cost and/or performance incentives. Such amounts or incentives are included in contract value when the amounts can be reliably estimated and their realization is reasonably assured.

Although fixed-price contracts, which extend several years into the future, generally permit the Company to keep unexpected profits if costs are less than projected, the Company also bears the risk that increased or unexpected costs may reduce profit or cause the Company to sustain losses on the contract. In a fixed-price contract, the Company must fully absorb cost overruns, notwithstanding the difficulty of estimating all of the costs the Company will incur in performing these contracts and in projecting the ultimate level of revenue that may otherwise be achieved. As disclosed during fiscal 2016, the Company recognized a provision for forward losses associated with our long-term contract on the 747-8 and Bombardier programs. There is still risk similar to what the Company has experienced on the 747-8 and Bombardier programs. Particularly, the Company's ability to manage risks related to supplier performance, execution of cost reduction strategies, hiring and retaining skilled production and management personnel, quality and manufacturing execution, program schedule delays, potential need to negotiate facility lease extensions or alternatively relocate work and many other risks, will determine the ultimate performance of these programs.

Included in net sales of the Integrated Systems, Aerospace Structures and Precision Components is the non-cash amortization of acquired contract liabilities that were recognized as fair value adjustments through purchase accounting from various acquisitions. For the three months ended June 30, 2016 and 2015, the Company recognized \$29,349 and \$35,098, respectively, into net sales in the accompanying Condensed Consolidated Statements of Income. The Product Support provides repair and overhaul services, of which a small portion of services are provided under long-term power-by-the-hour contracts. The Company applies the proportional performance method of accounting to recognize revenue under these contracts. Revenue is recognized over the contract period as units are delivered based

on the relative value in proportion to the total estimated contract consideration. In estimating the total contract consideration, management evaluates the projected utilization of its customers' fleet over the term of the contract, in connection with the related estimated repair and overhaul servicing requirements to the fleet based on such utilization. Changes in utilization of the fleet by customers, among other factors, may have an impact on these estimates and require adjustments to estimates of revenue to be realized.

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

Concentration of Credit Risk

The Company's trade accounts receivable are exposed to credit risk. However, the risk is limited due to the diversity of the customer base and the customer base's wide geographical area. Trade accounts receivable from Boeing (representing commercial, military and space) represented approximately 15% and 18% of total trade accounts receivable as of June 30, 2016 and March 31, 2016, respectively. The Company had no other concentrations of credit risk of more than 10%.

Sales to Boeing for the three months ended June 30, 2016, were \$337,988, or 38% of net sales, of which \$53,760, \$162,935, \$112,823 and \$8,470 were from the Integrated Systems, Aerospace Structures, Precision Components and Product Support, respectively. Sales to Boeing for the three months ended June 30, 2015, were \$374,704, or 39% of net sales, of which \$48,683, \$229,556, \$86,787 and \$9,678 were from the Integrated Systems, Aerospace Structures, Precision Components and Product Support, respectively.

Sales to Gulfstream Aerospace Corporation for the three months ended June 30, 2016, were \$107,627, or 12% of net sales, of which \$558, \$104,795, \$2,254 and \$20 were from the Integrated Systems, Aerospace Structures, Precision Components and Product Support, respectively. Sales to Gulfstream for the three months ended June 30, 2015, were \$125,135, or 13% of net sales, of which \$737, \$122,647, \$1,749 and \$2 were from the Integrated Systems, Aerospace Structures, Precision Components and Product Support, respectively.

No other single customer accounted for more than 10% of the Company's net sales. However, the loss of any significant customer, including Boeing and Gulfstream, could have a material adverse effect on the Company and its operating subsidiaries.

Stock-Based Compensation

The Company recognizes compensation expense for share-based awards based on the fair value of those awards at the date of grant. Stock-based compensation expense for the three months ended June 30, 2016 and 2015, was \$1,956 and \$792, respectively. The Company has classified share-based compensation within selling, general and administrative expenses to correspond with the same line item as the majority of the cash compensation paid to employees. Upon the exercise of stock options or vesting of restricted stock, the Company first transfers treasury stock, then issues new shares.

Intangible Assets

The components of intangible assets, net, are as follows:

	June 30, 2016			
	Weighted-Average Life	Gross Carrying Amount	Accumulated Amortization	Net
Customer relationships	16.4	\$679,503	\$ (223,804)	\$455,699
Product rights, technology and licenses	11.7	55,501	(38,229)	17,272
Non-compete agreements and other	16.1	2,881	(767)	2,114
Tradenames	20.0	163,000	(3,395)	159,605
Total intangibles, net		\$900,885	\$ (266,195)	\$634,690

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Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

	March 31, 2016			
	Weighted- Average Life	Gross Carrying Amount	Accumulated Amortization	Net
Customer relationships	16.4	\$683,309	\$ (215,546)	\$467,763
Product rights, technology and licenses	11.7	55,739	(37,695)	18,044
Non-compete agreements and other	16.1	2,881	(718)	2,163
Tradenames	20.0	163,000	(1,358)	161,642
Total intangibles, net		\$904,929	\$ (255,317)	\$649,612

During the fiscal year ended March 31, 2016, the Company performed interim and annual assessments of the fair value of indefinite-lived intangible assets. The Company concluded the fair value of the Vought and Embee tradenames did not exceed their carrying value. Accordingly, the Company recorded non-cash impairment charges during the fiscal year ended March 31, 2016. Additionally, the Company determined that the tradenames will be amortized over their remaining useful life of 20 years.

Amortization expense for the three months ended June 30, 2016 and 2015, was \$13,631 and \$15,964, respectively.

Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. When determining fair value measurements for assets and liabilities required to be recorded at fair value, the Company considers the principal or most advantageous market in which it would transact and also considers assumptions that market participants would use when pricing an asset or liability. The fair value hierarchy has three levels of inputs that may be used to measure fair value: Level 1—Unadjusted quoted prices in active markets for identical assets or liabilities; Level 2—Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability; and Level 3—Unobservable inputs for the asset or liability. The Company has applied fair value measurements to its interest rate swap (see Note 5).

Warranty Reserves

A reserve has been established to provide for the estimated future cost of warranties on our delivered products. The Company periodically reviews the reserves and adjustments are made accordingly. A provision for warranty on products delivered is made on the basis of historical experience and identified warranty issues. Warranties cover such factors as non-conformance to specifications and defects in material and workmanship. The majority of the Company's agreements include a three-year warranty, although certain programs have warranties up to 20 years. The warranty reserves as of June 30, 2016 and March 31, 2016, were \$110,476 and \$112,937, respectively.

Supplemental Cash Flow Information

The Company paid \$1,198 and \$620 for income taxes, net of refunds, for the three months ended June 30, 2016 and 2015, respectively. The Company made interest payments of \$25,751 and \$23,336 for the three months ended June 30, 2016 and 2015.

During the three months ended June 30, 2016 and 2015, the Company did not finance any property or equipment additions through capital leases.

As of June 30, 2016, the Company remains able to purchase an additional 2,277,789 shares under the existing stock repurchase program. However, there are certain restrictions placed on the repurchase program by the Company lenders that prevent any repurchases at this time.

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

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3. ACQUISITIONS

Acquisition of Fairchild Controls Corporation

Effective October 21, 2015, the Company acquired all of the outstanding shares of Fairchild Controls Corporation ("Fairchild"). Fairchild is a leading provider of proprietary thermal management systems, auxiliary power generation systems and related aftermarket spares and repairs. The acquired business operates as Triumph Thermal Systems-Maryland, Inc. and its results are included in Integrated Systems from the date of acquisition.

The purchase price for Fairchild was \$57,130, including a working capital adjustment paid in January 2016. Goodwill in the amount of \$14,695 was provisionally recognized for this acquisition and is calculated as the excess of consideration transferred over the net assets recognized and represents future economic benefits arising from other assets acquired that could not be individually identified and separately recognized such as assembled workforce. The goodwill is not deductible for tax purposes. The Company has also identified an intangible asset related to customer relationships valued at \$18,000 with a weighted-average life of 12.0 years.

The accounting for the business combination is provisional and dependent upon valuations and other information for certain assets and liabilities which have not yet been identified, completed or obtained to a point where definitive estimates can be made. The process for estimating the fair values of identified intangible assets, certain tangible assets and assumed liabilities requires the use of judgment to determine the appropriate assumptions.

As the Company finalizes estimates of the fair value of assets acquired and liabilities assumed, the purchase price allocation for Fairchild is provisional. Additional purchase price adjustments will be recorded during the measurement period, not to exceed one year beyond the acquisition date. These adjustments may have a material impact on the Company's results of operations and financial position.

The table below presents the provisional estimated fair value of assets acquired and liabilities assumed on the acquisition date based on the best information the Company has received to date, in accordance with Accounting Standards Codification Topic 805, Business Combinations ("ASC 805"). These estimates will be revised as the Company finalizes valuations of tangible and intangible assets, certain liabilities assumed and other information related to the Fairchild acquisition. Accordingly, the amounts below report the Company's best estimate of fair value based on the information available at this time:

	October 21, 2015
Cash	\$ 9,075
Accounts receivable	8,841
Inventory	15,069
Prepaid expenses	263
Property and equipment	6,632
Goodwill	14,695
Intangible assets	18,000
Deferred taxes	5,889
Total assets	\$ 78,464
Accounts payable	\$ 1,284
Accrued expenses	12,183
Other noncurrent liabilities	7,867
Total liabilities	\$ 21,334

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

The provisional amounts recognized are based on the Company's best estimate using information that it has obtained as of the reporting date. The Company will finalize its estimate once it is able to determine that it has obtained all necessary information that existed as of the acquisition date related to this matter or one year following the acquisition of Fairchild, whichever is earlier.

The Fairchild acquisition has been accounted for under the acquisition method and, accordingly, is included in the condensed consolidated financial statements from the effective date of acquisition. The Company incurred \$569 in acquisition-related costs in connection with the Fairchild acquisition.

4. INVENTORIES

Inventories are stated at the lower of cost (average-cost or specific-identification methods) or market. The components of inventories are as follows:

	June 30, 2016	March 31, 2016
Raw materials	\$99,233	\$81,989
Work-in-process, including manufactured and purchased components	1,166,602	1,100,660
Finished goods	133,035	124,744
Rotable assets	55,687	51,952
Less: unliquidated progress payments	(99,403)	(123,155)
Total inventories	\$1,355,154	\$1,236,190

Work-in-process inventory includes capitalized pre-production costs on newer development programs. Capitalized pre-production costs include nonrecurring engineering, planning and design, including applicable overhead, incurred before production is manufactured on a regular basis. Significant customer-directed work changes can also cause pre-production costs to be incurred. These costs are typically recovered over a contractually determined number of ship set deliveries. The balance of development program inventory, comprised principally of capitalized pre-production costs, excluding progress payments related to the Company's contracts with Bombardier for the Global 7000/8000 program ("Bombardier") and Embraer for the second generation E-Jet ("Embraer") are as follows:

June 30, 2016

	Inventory	Capitalized Pre-Production	Forward Loss Provision	Total Inventory, net
Bombardier	\$13,848	\$ 450,429	\$(399,758)	\$ 64,519
Embraer	8,745	156,796	—	165,541
Total	\$22,593	\$ 607,225	\$(399,758)	\$ 230,060

March 31, 2016

	Inventory	Capitalized Pre-Production	Forward Loss Provision	Total Inventory, net
Bombardier	\$6,662	\$ 406,147	\$(399,758)	\$ 13,051
Embraer	5,139	146,765	—	151,904
Total	\$11,801	\$ 552,912	\$(399,758)	\$ 164,955

During the fiscal year ended March 31, 2016, the Company recorded a \$399,758 forward loss charge for the Bombardier Global 7000/8000 wing program. Under our contract for this program, the Company has the right to design, develop and manufacture wing components over the initial 300 ship sets. The Global 7000/8000 contract provides for fixed pricing and requires the Company to fund certain up-front development expenses, with certain

milestone payments made by Bombardier.

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Triumph Group, Inc.

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(dollars in thousands, except per share data)

(unaudited)

The Global 7000/8000 program charge resulted in the impairment of previously capitalized pre-production costs due to the combination of cost recovery uncertainty, higher than anticipated non-recurring costs and increased forecasted costs on recurring production. The increases in costs were driven by several factors, including: changing technical requirements, increased spending on the design and engineering phase of the program and uncertainty regarding cost reduction and cost recovery initiatives with our customer and suppliers. Further cost increases or an inability to meet revised recurring cost forecasts on the Global 7000/8000 program may result in additional forward loss reserves in future periods, while improvements in future costs compared to current estimates may result in favorable adjustments if forward loss reserves are no longer required.

The Company is still in the pre-production stages for the Bombardier and Embraer programs, as these aircrafts are not scheduled to enter service until 2018, or later. Transition of these programs from development to recurring production levels is dependent upon the success of the programs at achieving flight testing and certification, as well as the ability of the Bombardier and Embraer programs to generate acceptable levels of aircraft sales. The failure to achieve these milestones and level of sales or significant cost overruns may result in additional forward losses.

5. LONG-TERM DEBT

Long-term debt consists of the following:

	June 30, 2016	March 31, 2016
Revolving line of credit	\$ 314,091	\$ 140,000
Term loan	330,469	337,500
Receivable securitization facility	155,100	191,300
Capital leases	70,697	74,513
Senior notes due 2021	375,000	375,000
Senior notes due 2022	300,000	300,000
Other debt	7,978	7,978
Less: Debt issuance costs	(13,923)	(8,971)
	1,539,412	1,417,320
Less: Current portion	47,087	42,441
	\$ 1,492,325	\$ 1,374,879

Revolving Credit Facility

In May 2016, the Company entered into a Sixth Amendment to the Third Amended and Restated Credit Agreement, among the Company, the Subsidiary Co-Borrowers, the lenders party thereto and the Administrative Agent (the "Sixth Amendment" and the Credit Facility, as amended by the Sixth Amendment, the "Credit Facility"), pursuant to which those lenders electing to enter into the Sixth Amendment extended the expiration date for the revolving line of credit and the maturity date for the term loan by five years to May 3, 2021. Lenders holding revolving credit commitments aggregating \$940,000 elected to extend the expiration date for the revolving line of credit, and Lenders holding approximately \$324,500 of term loans (out of an aggregate outstanding term loan balance of approximately \$330,000) elected to extend the term loan maturity date. In connection with the amendment to the Credit Facility, the Company incurred \$5,126 of financing costs. These costs, along with the \$4,626 of unamortized financing costs prior to the amendment, are being amortized over the remaining term of the Credit Facility.

In addition, the Sixth Amendment amended the Credit Facility to, among other things, (i) modify certain financial covenants to allow for the add-back of certain cash and non-cash charges, (ii) amend the total leverage ratio financial covenant to provide for a gradual reduction in the maximum permitted total leverage ratio commencing with the fiscal year ending March 31, 2018, (iii) increase the interest rate, commitment fee and letter of credit fee pricing provisions

for the highest pricing tier, (iv) establish the interest rate, commitment fee and letter of credit fee pricing at the highest pricing tier until the Company delivers its compliance certificate for its fiscal year ending March 31, 2017, (v) increase the minimum revolver availability

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threshold test in connection with the Company making certain permitted investments, certain additional permitted dividends, permitted acquisitions and permitted payments of certain types of indebtedness, and (vi) decrease the maximum senior secured leverage ratio threshold test in connection with the Company making certain permitted investments, certain permitted dividends, permitted acquisitions and permitted payments of certain types of indebtedness during the period from the date of the Sixth Amendment until the Company delivers its compliance certificate for the fiscal year ending March 31, 2017.

In May 2014, the Company amended the Credit Facility with its lenders to (i) increase the maximum amount allowed for the receivable securitization facility (the "Securitization Facility") and (ii) amend certain other terms and covenants. In November 2013, the Company amended and restated its existing Credit Facility with its lenders to: (i) provide for a \$375,000 Term Loan with a maturity date of May 14, 2019 (the "2013 Term Loan"); (ii) maintain a Revolving Line of Credit under the Credit Facility of \$1,000,000 with a \$250,000 accordion feature; (iii) extend the maturity date to November 19, 2018; and (iv) amend certain other terms and covenants.

The Company will repay the outstanding principal amount of the 2013 Term Loan in quarterly installments, on the first business day of each January, April, July and October, commencing April 2014.

The obligations under the Credit Facility and related documents are secured by liens on substantially all assets of the Company and its domestic subsidiaries pursuant to a Second Amended and Restated Guarantee and Collateral Agreement, dated as of November 19, 2013, among the administrative agent, the Company and the subsidiaries of the Company party thereto.

Pursuant to the Credit Facility, the Company can borrow, repay and re-borrow revolving credit loans, and cause to be issued letters of credit, in an aggregate principal amount not to exceed \$1,000,000 outstanding at any time. The Credit Facility bears interest at either: (i) LIBOR plus between 1.38% and 2.50%; (ii) the prime rate; or (iii) an overnight rate at the option of the Company. The applicable interest rate is based upon the Company's ratio of total indebtedness to earnings before interest, taxes, depreciation and amortization. In addition, the Company is required to pay a commitment fee of between 0.25% and 0.45% on the unused portion of the Credit Facility. The Company's obligations under the Credit Facility are guaranteed by the Company's domestic subsidiaries.

At June 30, 2016, there were \$314,091 in borrowings and \$27,313 in letters of credit outstanding under the Revolving Line of Credit provisions of the Credit Facility, primarily to support insurance policies. At March 31, 2016, there were \$140,000 in borrowings and \$25,709 in letters of credit outstanding under the Revolving Line of Credit provisions of the Credit Facility, primarily to support insurance policies. The level of unused borrowing capacity under the Revolving Line of Credit provisions of the Credit Facility varies from time to time depending in part upon its compliance with financial and other covenants set forth in the related agreement. The Credit Facility contains certain affirmative and negative covenants, including limitations on specified levels of indebtedness to earnings before interest, taxes, depreciation and amortization, and interest coverage requirements, and includes limitations on, among other things, liens, mergers, consolidations, sales of assets, and incurrence of debt. If an event of default were to occur under the Credit Facility, the lenders would be entitled to declare all amounts borrowed under it immediately due and payable. The occurrence of an event of default under the Credit Facility could also cause the acceleration of obligations under certain other agreements. The Company is currently in compliance with all such covenants.

Although the Company does not anticipate any violations of the financial covenants, its ability to comply with these covenants is dependent upon achieving earnings and cash flow projections. As of June 30, 2016, the Company had borrowing capacity under this facility of \$658,596 after reductions for borrowings and letters of credit outstanding under the facility.

In connection with the Company amending and restating the Credit Facility to add the 2013 Term Loan, the Company also entered into an interest rate swap agreement through November 2018 to reduce its exposure to interest on the variable rate portion of its long-term debt. On the date of inception, the Company designated the interest rate swap as a cash flow hedge in accordance with FASB guidance on accounting for derivatives and hedges and linked the interest

rate swap to the 2013 Term Loan. The Company formally documented the hedging relationship between 2013 Term Loan and the interest rate swap, as well as its risk-management objective and strategy for undertaking the hedge, the nature of the risk being hedged, how the hedging instrument's effectiveness will be assessed and a description of the method of measuring the ineffectiveness. The

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Company also formally assesses, both at the hedge's inception and on a quarterly basis, whether the derivative item is highly effective offsetting changes in cash flows.

As of June 30, 2016 and March 31, 2016, the interest rate swap agreement had a notional amount of \$330,469 and \$337,500, respectively. As of June 30, 2016 and March 31, 2016, the interest rate swap agreement had a fair value of \$5,187 and \$4,526, respectively, which is recorded in other noncurrent liabilities with an offset to other comprehensive income, net of applicable taxes (Level 2). The interest rate swap settles on a monthly basis when interest payments are made. These settlements occur through the maturity date.

Receivables Securitization Facility

In November 2014, the Company amended its Securitization Facility, increasing the purchase limit from \$175,000 to \$225,000 and extending the term through November 2017. In connection with the Securitization Facility, the Company sells on a revolving basis certain trade accounts receivable to Triumph Receivables, LLC, a wholly-owned special-purpose entity, which in turn sells a percentage ownership interest in the receivables to commercial paper conduits sponsored by financial institutions. The Company is the servicer of the trade accounts receivable under the Securitization Facility. As of June 30, 2016, the maximum amount available under the Securitization Facility was \$225,000. Interest rates are based on LIBOR plus a program fee and a commitment fee. The program fee is 0.40% on the amount outstanding under the Securitization Facility. Additionally, the commitment fee is 0.40% on 100.00% of the maximum amount available under the Securitization Facility. At June 30, 2016, there was \$155,100 outstanding under the Securitization Facility. In connection with amending the Securitization Facility, the Company incurred approximately \$252 of financing costs. These costs, along with the \$341 of unamortized financing costs prior to the amendment, are being amortized over the life of the Securitization Facility. The Company secures its trade accounts receivable, which are generally non-interest bearing, in transactions that are accounted for as borrowings pursuant to the Transfers and Servicing topic of the ASC 860.

The agreement governing the Securitization Facility contains restrictions and covenants, including limitations on the making of certain restricted payments, creation of certain liens, and certain corporate acts such as mergers, consolidations and the sale of all or substantially all of the Company's assets.

Capital Leases

During the three months ended June 30, 2016 and 2015, the Company did not finance any property and equipment additions through capital leases. During the three months ended June 30, 2015, the Company obtained financing for existing fixed assets in the amount of \$2,632.

Senior Notes Due 2021

On February 26, 2013, the Company issued \$375,000 principal amount of 4.875% Senior Notes due 2021 (the "2021 Notes"). The 2021 Notes were sold at 100% of principal amount and have an effective interest yield of 4.875%.

Interest on the 2021 Notes accrues at the rate of 4.875% per annum and is payable semiannually in cash in arrears on April 1 and October 1 of each year, commencing on October 1, 2013. In connection with the issuance of the 2021 Notes, the Company incurred approximately \$6,327 of costs, which are a direct deduction to the face amount of the note and are being amortized on the effective interest method over the term of the 2021 Notes.

During the quarter ended June 30, 2016, to ensure that the Company had full access to our Revolving Credit Facility (the "Credit Facility") during fiscal 2017, the Company obtained approval from the holders of the 2021 Notes to amend the terms of the indenture to conform with the 2022 Notes (as defined below) which allows for a higher level of secured debt. Absent this consent, the Company would have been restricted as to the level of new borrowings under the Credit Facility during fiscal 2017. As part of obtaining the consent, the Company paid the holders of the 2021 Notes \$5,466, which is being amortized on the effective interest method over the remaining term of the 2021 Notes. Further, to mitigate the risk of failing to obtain the consent and to ensure the Company had adequate liquidity through fiscal 2017, the Company chose to make a significant draw on the Credit Facility in early April 2016, taking the outstanding balance to approximately \$800,000. The Company paid down substantially all of the draw to the Credit

Facility upon receiving consent from the holders of the 2021 Notes in May 2016.

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The 2021 Notes are the Company's senior unsecured obligations and rank equally in right of payment with all of its other existing and future senior unsecured indebtedness and senior in right of payment to all of its existing and future subordinated indebtedness. The 2021 Notes are guaranteed on a full, joint and several basis by each of the Guarantor Subsidiaries.

The Company may redeem some or all of the 2021 Notes prior to April 1, 2017, by paying a "make-whole" premium. The Company may redeem some or all of the 2021 Notes on or after April 1, 2017, at specified redemption prices. In addition, prior to April 1, 2016, the Company may redeem up to 35% of the 2021 Notes with the net proceeds of certain equity offerings at a redemption price equal to 104.875% of the aggregate principal amount plus accrued and unpaid interest, if any, subject to certain limitations set forth in the indenture governing the 2021 Notes (the "2021 Indenture").

The Company is obligated to offer to repurchase the 2021 Notes at a price of (i) 101% of their principal amount plus accrued and unpaid interest, if any, as a result of certain change-of-control events, and (ii) 100% of their principal amount plus accrued and unpaid interest, if any, in the event of certain asset sales. These restrictions and prohibitions are subject to certain qualifications and exceptions.

The 2021 Indenture contains covenants that, among other things, limit the Company's ability and the ability of any of the Guarantor Subsidiaries to (i) grant liens on its assets, (ii) make dividend payments, other distributions or other restricted payments, (iii) incur restrictions on the ability of the Guarantor Subsidiaries to pay dividends or make other payments, (iv) enter into sale and leaseback transactions, (v) merge, consolidate, transfer or dispose of substantially all of their assets, (vi) incur additional indebtedness, (vii) use the proceeds from sales of assets, including capital stock of restricted subsidiaries, and (viii) enter into transactions with affiliates.

Senior Notes Due 2022

On June 3, 2014, the Company issued \$300,000 principal amount of 5.250% Senior Notes due 2022 (the "2022 Notes"). The 2022 Notes were sold at 100% of principal amount and have an effective interest yield of 5.250%. Interest on the 2022 Notes accrues at the rate of 5.250% per annum and is payable semiannually in cash in arrears on June 1 and December 1 of each year, commencing on December 1, 2014. In connection with the issuance of the 2022 Notes, the Company incurred approximately \$4,990 of costs, which are a direct deduction to the face amount of the note and are being amortized on the effective interest method over the term of the 2022 Notes.

The 2022 Notes are the Company's senior unsecured obligations and rank equally in right of payment with all of its other existing and future senior unsecured indebtedness and senior in right of payment to all of its existing and future subordinated indebtedness. The 2022 Notes are guaranteed on a full, joint and several basis by each of the Guarantor Subsidiaries.

The Company may redeem some or all of the 2022 Notes prior to June 1, 2017, by paying a "make-whole" premium. The Company may redeem some or all of the 2022 Notes on or after June 1, 2017, at specified redemption prices. In addition, prior to June 1, 2017, the Company may redeem up to 35% of the 2022 Notes with the net proceeds of certain equity offerings at a redemption price equal to 105.250% of the aggregate principal amount plus accrued and unpaid interest, if any, subject to certain limitations set forth in the indenture governing the 2022 Notes (the "2022 Indenture").

The Company is obligated to offer to repurchase the 2022 Notes at a price of (i) 101% of their principal amount plus accrued and unpaid interest, if any, as a result of certain change-of-control events and (ii) 100% of their principal amount plus accrued and unpaid interest, if any, in the event of certain asset sales. These restrictions and prohibitions are subject to certain qualifications and exceptions.

The 2022 Indenture contains covenants that, among other things, limit the Company's ability and the ability of any of the Guarantor Subsidiaries to (i) grant liens on its assets, (ii) make dividend payments, other distributions or other restricted payments, (iii) incur restrictions on the ability of the Guarantor Subsidiaries to pay dividends or make other payments, (iv) enter into sale and leaseback transactions, (v) merge, consolidate, transfer or dispose of substantially all

of their assets, (vi) incur additional indebtedness, (vii) use the proceeds from sales of assets, including capital stock of restricted subsidiaries, and (viii) enter into transactions with affiliates.

Receivables Purchase Agreement

On March 28, 2016, the Company entered into a Purchase Agreement ("Receivables Purchase Agreement") to sell certain accounts receivables to a financial institution without recourse. The Company is the servicer of the accounts receivable under

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the Receivables Purchase Agreement. As of March 31, 2016, the maximum amount available under the Receivables Purchase Agreement was \$90,000. Interest rates are based on LIBOR plus 0.65% - 0.70%. As of June 30, 2016 and March 31, 2016, the Company sold \$78,513 and \$89,900, respectively, worth of eligible accounts receivable.

Financial Instruments Not Recorded at Fair Value

The carrying amounts of certain of our financial instruments, including cash and cash equivalents, accounts receivable and accounts payable, approximate fair value because of their short maturities (Level 1 inputs). Carrying amounts and the related estimated fair values of the Company's financial instruments not recorded at fair value in the financial statements are as follows:

	June 30, 2016		March 31, 2016	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Long-term debt	\$1,539,412	\$1,505,767	\$1,417,320	\$1,354,961

The fair value of the long-term debt was calculated based on interest rates available for debt with terms and maturities similar to the Company's existing debt arrangements, unless quoted market prices were available (Level 2 inputs).

6. EARNINGS PER SHARE

The following is a reconciliation between the weighted-average outstanding shares used in the calculation of basic and diluted earnings per share:

	Three Months Ended June 30, (in thousands)	
	2016	2015
Weighted-average common shares outstanding – basic	49,271	49,198
Net effect of dilutive stock options and nonvested stock	142	116
Weighted-average common shares outstanding – diluted	49,413	49,314

7. INCOME TAXES

The Company follows the Income Taxes topic of the ASC 740, which prescribes a recognition threshold and measurement attribute criteria for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return, as well as guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

The Company has classified uncertain tax positions as noncurrent income tax liabilities unless expected to be paid in one year. Penalties and tax-related interest expense are reported as a component of income tax expense. As of June 30, 2016 and March 31, 2016, the total amount of accrued income tax-related interest and penalties was \$249 and \$239, respectively.

As of June 30, 2016 and March 31, 2016, the total amount of unrecognized tax benefits was \$9,219 and \$9,212, respectively, of which \$9,219 and \$9,212, respectively, would impact the effective rate, if recognized. The Company does not anticipate that total unrecognized tax benefits will be reduced in the next 12 months.

As of June 30, 2016, the Company is in a three year cumulative book loss position and has recorded a valuation allowance against substantially all of our net deferred tax assets given this evidence and the insufficient positive evidence to support the realization of the Company's deferred tax assets. The Company intends to continue maintaining a valuation allowance on its deferred tax assets until there is sufficient positive evidence to support the

reversal of all or some portion of these allowances.

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A reduction in the valuation allowance could result in a significant decrease in income tax expense in the period that the release is recorded. However, the exact timing and amount of the reduction in its valuation allowance is unknown at this time and will be subject to the earnings level the Company achieves during fiscal 2017 as well as the Company's projected income in future periods.

The effective income tax rate for the three months ended June 30, 2016, was 31.0% as compared to 30.1% for the three months ended June 30, 2015. For the three months ended June 30, 2015, the income tax provision was reduced to reflect the benefit of \$4,213 from the decrease to the state deferred tax rates,

With few exceptions, the Company is no longer subject to U.S. federal income tax examinations for fiscal years ended before March 31, 2011, state or local examinations for fiscal years ended before March 31, 2011, or foreign income tax examinations by tax authorities for fiscal years ended before March 31, 2009.

As of June 30, 2016, the Company is subject to examination in one state jurisdiction. The Company has filed appeals in a prior state examination related to fiscal years ended March 31, 1999 through March 31, 2005. Because of net operating losses acquired as part of the acquisition of Vought, the Company is subject to U.S. federal income tax examinations and various state jurisdictions for the years ended December 31, 2001 and after related to previously filed Vought tax returns. The Company believes appropriate provisions for all outstanding issues have been made for all jurisdictions and all open years.

8. GOODWILL

The following is a summary of the changes in the carrying value of goodwill by reportable segment, from March 31, 2016 through June 30, 2016:

	Integrated Systems	Aerospace Structures	Precision Components	Product Support	Total
Balance, March 31, 2016	\$560,696	\$ 266,298	\$ 535,804	\$81,456	\$1,444,254
Goodwill recognized in connection with acquisitions	(1,835)	—	—	—	(1,835)
Effect of exchange rate changes	(5,629)	—	(1,263)	126	(6,766)
Balance, June 30, 2016	\$553,232	\$ 266,298	\$ 534,541	\$81,582	\$1,435,653

9. PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS

The Company sponsors several defined benefit pension plans covering some of its employees. Certain employee groups are ineligible to participate in the plans or have ceased to accrue additional benefits under the plans based upon their service to the Company or years of service accrued under the defined benefit pension plans. Benefits under the defined benefit plans are based on years of service and, for most non-represented employees, on average compensation for certain years. It is the Company's policy to fund at least the minimum amount required for all qualified plans, using actuarial cost methods and assumptions acceptable under U.S. Government regulations, by making payments into a separate trust.

In addition to the defined benefit pension plans, the Company provides certain healthcare and life insurance benefits for eligible retired employees. Such benefits are unfunded. Employees achieve eligibility to participate in these contributory plans upon retirement from active service if they meet specified age and years of service requirements. Election to participate for some employees must be made at the date of retirement. Qualifying dependents at the date of retirement are also eligible for medical coverage. Current plan documents reserve the right to amend or terminate the plans at any time, subject to applicable collective bargaining requirements for represented employees. From time to time, changes have been made to the benefits provided to various groups of plan participants. Premiums charged to most retirees for medical coverage prior to age 65 are based on years of service and are adjusted annually for changes in the cost of the plans as determined by an independent actuary. In addition to this medical inflation cost-sharing

feature, the plans also have provisions for deductibles, co-payments, coinsurance percentages, out-of-pocket limits, schedules of reasonable fees, preferred provider networks, coordination of benefits with other plans and a Medicare carve-out.

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In accordance with the Compensation – Retirement Benefits topic of ASC 715, the Company has recognized the funded status of the benefit obligation as of the date of the last remeasurement, in the accompanying Condensed Consolidated Balance Sheets. The funded status is measured as the difference between the fair value of the plan's assets and the pension benefit obligation or accumulated postretirement benefit obligation, of the plan. In order to recognize the funded status, the Company determined the fair value of the plan assets. The majority of the plan assets are publicly traded investments which were valued based on the market price as of the date of remeasurement. Investments that are not publicly traded were valued based on the estimated fair value of those investments based on our evaluation of data from fund managers and comparable market data.

Net Periodic Benefit Plan Costs

The components of net periodic benefit costs (income) for our postretirement benefit plans are shown in the following table:

	Pension benefits	
	Three Months Ended	
	June 30,	
	2016	2015
Components of net periodic benefit costs:		
Service cost	\$ 1,649	\$ 2,767
Interest cost	18,189	22,677
Expected return on plan assets	(39,058)	(40,853)
Amortization of prior service credits	(446)	(1,146)
Amortization of net loss	3,031	2,522
Curtailement charge	—	2,863
Net periodic benefit income	\$(16,635)	\$(11,170)

	Other	
	postretirement	
	benefits	
	Three Months	
	Ended June 30,	
	2016	2015
Components of net periodic benefit costs:		
Service cost	\$ 179	\$ 326
Interest cost	1,247	2,070
Amortization of prior service credits	(3,366)	(1,345)
Amortization of gain	(1,647)	(1,643)
Net periodic benefit income	\$(3,587)	\$(592)

The Company periodically experiences events or makes changes to its benefit plans that result in special charges. Some require remeasurements. The following summarizes the key events whose effects on net periodic benefit costs are included in the tables above:

In April 2015, the Company's largest union-represented group of employees ratified a new collective bargaining agreement. The agreement includes an amendment to the retirement plan, for which actively employed participants will no longer continue to accrue a benefit after 30 years of service. This change resulted in a curtailment charge of approximately \$2,863 and is presented on the accompanying Condensed Consolidated Statements of Income as "Curtailement charge."

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10. STOCKHOLDERS' EQUITY

Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive income (loss) ("AOCI") by component for the three months ended June 30, 2016 and 2015, respectively, were as follows:

	Currency Translation Adjustment	Unrealized Gains and Losses on Derivative Instruments	Defined Benefit Pension Plans and Other Postretirement Benefits	Total (1)
Balance March 31, 2016	\$ (58,816)	\$ (2,920)	\$ (285,426)	\$ (347,162)
AOCI before reclassifications	(14,797)	(553)	—	(15,350)
Amounts reclassified from AOCI	—	(13)	(1,572)	(2)(1,585)
Net current period AOCI	(14,797)	(566)	(1,572)	(16,935)
Balance June 30, 2016	\$ (73,613)	\$ (3,486)	\$ (286,998)	\$ (364,097)
Balance March 31, 2015	\$ (46,751)	\$ (2,757)	\$ (149,402)	\$ (198,910)
AOCI before reclassifications	10,933	1,012	5,666	17,611
Amounts reclassified from AOCI	—	7	1,170	(2)1,177
Net current period AOCI	10,933	1,019	6,836	18,788
Balance June 30, 2015	\$ (35,818)	\$ (1,738)	\$ (142,566)	\$ (180,122)

(1) Net of tax.

(2) Includes amortization of actuarial losses and recognized prior service (credits) costs, which are included in the net periodic pension cost of which a portion is allocated to production as inventoried costs.

Issuance of Restricted Stock Awards and Stock Options

Included in the employment agreement for the Company's new CEO were restricted stock awards totaling 179,134 shares. The awards generally vest in full after four to seven years. The fair value of the awards is determined by the product of the number of shares granted, the grant date market price of the Company's stock and adjusted for the market conditions necessary to achieve the awards. Certain of these awards contain performance conditions, in addition to service conditions. The fair value of the awards is expensed over a graded vesting period of the requisite service period of four to seven years.

In addition the employment agreement included 150,000 stock options with an exercise price of \$30.86, a contractual term of 10 years and vesting over a 4 year period.

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11. SEGMENTS

Effective April 2016, the Company realigned into four reportable segments: the Integrated Systems, the Aerospace Structures, the Precision Components and the Product Support segments. The Company's reportable segments are aligned with how the business is managed and views the markets that the Company serves. The Chief Operating Decision Maker (the "CODM") evaluates performance and allocates resources based upon review of segment information. The CODM utilizes earnings before interest, income taxes, depreciation and amortization ("Adjusted EBITDA") as a primary measure of segment profitability to evaluate performance of its segments and allocate resources.

The Integrated Systems consists of the Company's operations that provides integrated solutions including design, development and support of proprietary components, subsystems and systems, as well as production of complex assemblies using external designs. Capabilities include hydraulic, mechanical and electro-mechanical actuation, power and control; a complete suite of aerospace gearbox solutions including engine accessory gearboxes and helicopter transmissions; active and passive heat exchange technology; fuel pumps, fuel metering units and Full Authority Digital Electronic Control fuel systems; hydro-mechanical and electromechanical primary and secondary flight controls; and a broad spectrum of surface treatment options.

The Aerospace Structures consists of the Company's operations that supply commercial, business, regional and military manufacturers with large metallic and composite structures. Products include wings, wing boxes, fuselage panels, horizontal and vertical tails and sub-assemblies such as floor grids. Inclusive of most of the former Vought Aircraft Division, Aerospace Structures also has the capability to engineer detailed structural designs in metal and composites.

The Precision Components consists of the Company's operations that produce close-tolerance parts primarily to customer designs and model-based definition, including a wide range of aluminum, hard metal and composite structure capabilities. Capabilities include complex machining, gear manufacturing, sheet metal fabrication, forming, advanced composite and interior structures, joining processes such as welding, autoclave bonding and conventional mechanical fasteners and a variety of special processes including: super plastic titanium forming, aluminum and titanium chemical milling and surface treatments.

The Product Support consists of the Company's operations that provides full life cycle solutions for commercial, regional and military aircraft. The Company's extensive product and service offerings include full post-delivery value chain services that simplify the MRO supply chain. Through its line maintenance, component MRO and postproduction supply chain activities, The Company's Product Support is positioned to provide integrated planeside repair solutions globally. Capabilities include fuel tank repair, metallic and composite aircraft structures, nacelles, thrust reversers, interiors, auxiliary power units and a wide variety of pneumatic, hydraulic, fuel and mechanical accessories.

Segment Adjusted EBITDA is total segment revenue reduced by operating expenses (less depreciation and amortization) identifiable with that segment. Corporate includes general corporate administrative costs and any other costs not identifiable with one of the Company's segments, including a curtailment charge of \$2,863 for the three months ended June 30, 2015.

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The Company does not accumulate net sales information by product or service or groups of similar products and services and, therefore, the Company does not disclose net sales by product or service because to do so would be impracticable. Selected financial information for each reportable segment and the reconciliation of Adjusted EBITDA to operating income is as follows:

	Three Months Ended	
	June 30,	
	2016	2015
Net sales:		
Integrated Systems	\$257,356	\$258,571
Aerospace Structures	331,596	395,119
Precision Components	254,561	265,141
Product Support	84,199	74,745
Elimination of inter-segment sales	(34,459)	(33,938)
	\$893,253	\$959,638
Income before income taxes:		
Operating income (expense):		
Integrated Systems	\$47,986	\$50,557
Aerospace Structures	9,163	41,797
Precision Components	(7,782)	24,906
Product Support	14,059	9,987
Corporate	(16,700)	(19,381)
	46,726	107,866
Interest expense and other	18,126	18,116
	\$28,600	\$89,750
Depreciation and amortization:		
Integrated Systems	\$10,303	\$10,518
Aerospace Structures	17,962	15,933
Precision Components	14,330	14,221
Product Support	2,484	2,462
Corporate	383	400
	\$45,462	\$43,534
Amortization of acquired contract liabilities, net:		
Integrated Systems	\$10,337	\$10,501
Aerospace Structures	18,438	23,778
Precision Components	574	819
	\$29,349	\$35,098
Adjusted EBITDA:		
Integrated Systems	\$47,952	\$50,574
Aerospace Structures	8,687	33,952
Precision Components	5,974	38,308
Product Support	16,543	12,449

Corporate

(16,317) (16,118)
\$62,839 \$119,165

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

	Three Months Ended June 30,	
	2016	2015
Capital expenditures:		
Integrated Systems	\$3,228	\$3,853
Aerospace Structures	3,833	7,163
Precision Components	4,902	6,121
Product Support	630	622
Corporate	130	257
	\$12,723	\$18,016
	June 30,	March 31,
	2016	2016
Total Assets:		
Integrated Systems	\$1,345,521	\$1,371,178
Aerospace Structures	1,840,505	1,792,397
Precision Components	1,282,977	1,298,294
Product Support	352,413	350,674
Corporate	24,991	22,550
	\$4,846,407	\$4,835,093

During the three months ended June 30, 2016 and 2015, the Company had international sales of \$180,419 and \$191,318, respectively.

12. SELECTED CONDENSED CONSOLIDATING FINANCIAL STATEMENTS OF PARENT, GUARANTORS AND NON-GUARANTORS

The 2021 Notes and the 2022 Notes are fully and unconditionally guaranteed on a joint and several basis by the Guarantor Subsidiaries. The total assets, stockholders' equity, revenue, earnings and cash flows from operating activities of the Guarantor Subsidiaries exceeded a majority of the consolidated total of such items as of and for the periods reported. The only consolidated subsidiaries of the Company that are not guarantors of the 2021 Notes and the 2022 Notes (the "Non-Guarantor Subsidiaries") are: (a) the receivables securitization special-purpose entity; and (b) the foreign operating subsidiaries. The following tables present condensed consolidating financial statements including the Company (the "Parent"), the Guarantor Subsidiaries, and the Non-Guarantor Subsidiaries. Such financial statements include summary Condensed Consolidating Balance Sheets as of June 30, 2016 and March 31, 2016, Condensed Consolidating Statements of Comprehensive Income for the three months ended June 30, 2016 and 2015, and Condensed Consolidating Statements of Cash Flows for the three months ended June 30, 2016 and 2015.

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

12. SELECTED CONDENSED CONSOLIDATING FINANCIAL STATEMENTS OF PARENT, GUARANTORS AND NON-GUARANTORS (Continued)

SUMMARY CONDENSED CONSOLIDATING BALANCE SHEETS:

	June 30, 2016				Consolidated Total
	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Current assets:					
Cash and cash equivalents	\$617	\$806	\$ 29,876	\$—	\$ 31,299
Trade and other receivables, net	2,801	114,446	270,872	—	388,119
Inventories	—	1,232,020	123,134	—	1,355,154
Prepaid expenses and other	5,173	11,487	8,980	—	25,640
Total current assets	8,591	1,358,759	432,862	—	1,800,212
Property and equipment, net	7,029	730,404	130,296	—	867,729
Goodwill and other intangible assets, net	—	1,883,835	186,508	—	2,070,343
Other, net	16,348	71,135	20,640	—	108,123
Intercompany investments and advances	2,484,939	81,540	82,432	(2,648,911)	—
Total assets	\$2,516,907	\$4,125,673	\$ 852,738	\$(2,648,911)	\$4,846,407
Current liabilities:					
Current portion of long-term debt	\$33,393	\$13,694	\$ —	\$—	\$47,087
Accounts payable	7,647	374,596	48,820	—	431,063
Accrued expenses	40,538	530,910	34,920	—	606,368
Total current liabilities	81,578	919,200	83,740	—	1,084,518
Long-term debt, less current portion	1,277,630	59,595	155,100	—	1,492,325
Intercompany advances	200,845	2,111,492	357,239	(2,669,576)	—
Accrued pension and other postretirement benefits, noncurrent	7,564	632,402	2,488	—	642,454
Deferred income taxes and other	11,356	628,440	49,380	—	689,176
Total stockholders' equity	937,934	(225,456)	204,791	20,665	937,934
Total liabilities and stockholders' equity	\$2,516,907	\$4,125,673	\$ 852,738	\$(2,648,911)	\$4,846,407

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Triumph Group, Inc.

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(dollars in thousands, except per share data)

(unaudited)

SUMMARY CONDENSED CONSOLIDATING BALANCE SHEETS:

	March 31, 2016				
	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
Current assets:					
Cash and cash equivalents	\$ 1,544	\$ 201	\$ 19,239	\$—	\$ 20,984
Trade and other receivables, net	2,057	127,968	314,183	—	444,208
Inventories	—	1,127,275	108,915	—	1,236,190
Prepaid expenses and other	6,524	26,433	8,302	—	41,259
Total current assets	10,125	1,281,877	450,639	—	1,742,641
Property and equipment, net	7,324	746,455	135,955	—	889,734
Goodwill and other intangible assets, net	—	1,898,401	195,465	—	2,093,866
Other, net	11,878	76,262	20,712	—	108,852
Intercompany investments and advances	2,301,054	81,540	82,930	(2,465,524)	—
Total assets	\$ 2,330,381	\$ 4,084,535	\$ 885,701	\$ (2,465,524)	\$ 4,835,093
Current liabilities:					
Current portion of long-term debt	\$ 28,473	\$ 13,968	\$ —	\$—	\$ 42,441
Accounts payable	11,154	346,602	52,469	—	410,225
Accrued expenses	44,856	599,921	38,431	—	683,208
Total current liabilities	84,483	960,491	90,900	—	1,135,874
Long-term debt, less current portion	1,120,570	63,009	191,300	—	1,374,879
Intercompany advances	171,480	1,972,729	330,176	(2,474,385)	—
Accrued pension and other postretirement benefits, noncurrent	7,315	654,201	3,148	—	664,664
Deferred income taxes and other	11,589	658,873	54,270	—	724,732
Total stockholders' equity	934,944	(224,768)	215,907	8,861	934,944
Total liabilities and stockholders' equity	\$ 2,330,381	\$ 4,084,535	\$ 885,701	\$ (2,465,524)	\$ 4,835,093

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

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CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME:

For the Three Months Ended June 30, 2016

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
Net sales	\$—	\$ 817,345	\$ 94,651	\$ (18,743)	\$ 893,253
Operating costs and expenses:					
Cost of sales	—	668,539	76,592	(18,743)	726,388
Selling, general and administrative	14,444	45,907	7,675	—	68,026
Depreciation and amortization	383	40,766	4,313	—	45,462
Restructuring	1,860	4,791	—	—	6,651
	16,687	760,003	88,580	(18,743)	846,527
Operating (loss) income	(16,687)	57,342	6,071	—	46,726
Intercompany interest and charges	(51,564)	49,173	2,391	—	—
Interest expense and other	17,375	2,282	(1,531)	—	18,126
Income before income taxes	17,502	5,887	5,211	—	28,600
Income tax expense	2,050	5,289	1,527	—	8,866
Net income	15,452	598	3,684	—	19,734
Other comprehensive loss	(566)	(1,572)	(14,797)	—	(16,935)
Total comprehensive income (loss)	\$ 14,886	\$ (974)	\$ (11,113)	\$ —	\$ 2,799

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME:

For the Three Months Ended June 30, 2015

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
Net sales	\$—	\$ 885,443	\$ 86,137	\$ (11,942)	\$ 959,638
Operating costs and expenses:					
Cost of sales	—	672,310	71,726	(11,942)	732,094
Selling, general and administrative	13,151	52,439	7,691	—	73,281
Depreciation and amortization	399	35,042	8,093	—	43,534
Curtailement charge	2,863	—	—	—	2,863
	16,413	759,791	87,510	(11,942)	851,772
Operating (loss) income	(16,413)	125,652	(1,373)	—	107,866
Intercompany interest and charges	(53,590)	51,511	2,079	—	—
Interest expense and other	14,517	2,890	709	—	18,116
Income before income taxes	22,660	71,251	(4,161)	—	89,750
Income tax (benefit) expense	(13)	26,395	636	—	27,018
Net income (loss)	22,673	44,856	(4,797)	—	62,732
Other comprehensive income	1,019	6,836	10,933	—	18,788
Total comprehensive income	\$23,692	\$ 51,692	\$ 6,136	\$ —	\$ 81,520

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

(unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS:

	For the Three Months Ended June 30, 2016				
	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
Net income	\$15,452	\$ 598	\$ 3,684	\$ —	\$ 19,734
Adjustments to reconcile net income to net cash provided by (used in) operating activities	(2,131)	(121,953)	19,688	627	(103,769)
Net cash provided by (used in) operating activities	13,321	(121,355)	23,372	627	(84,035)
Capital expenditures	(130)	(8,961)	(3,632)	—	(12,723)
Proceeds from sale of assets	—	108	840	—	948
Acquisitions, net of cash acquired	—	9	—	—	9
Net cash used in investing activities	(130)	(8,844)	(2,792)	—	(11,766)
Net increase in revolving credit facility	174,091	—	—	—	174,091
Retirements and repayments of debt	(7,102)	(3,687)	(36,200)	—	(46,989)
Payments of deferred financing costs	(10,689)	—	—	—	(10,689)
Dividends paid	(1,981)	—	—	—	(1,981)
Repayment of governmental grant	—	(7,285)	—	—	(7,285)
Repurchase of restricted shares for minimum tax obligation	(171)	—	—	—	(171)
Intercompany financing and advances	(168,266)	141,776	27,117	(627)	—
Net cash (used in) provided by financing activities	(14,118)	130,804	(9,083)	(627)	106,976
Effect of exchange rate changes on cash	—	—	(860)	—	(860)
Net change in cash and cash equivalents	(927)	605	10,637	—	10,315
Cash and cash equivalents at beginning of period	1,544	201	19,239	—	20,984
Cash and cash equivalents at end of period	\$617	\$ 806	\$ 29,876	\$ —	\$ 31,299

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Triumph Group, Inc.

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CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS:

	For the Three Months Ended June 30, 2015				Consolidated Total
	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Net income	\$22,673	\$ 44,856	\$ (4,797)	\$ —	\$ 62,732
Adjustments to reconcile net (loss) income to net cash (used in) provided by operating activities	(13,821)	(207,408)	11,497	(1,390)	(211,122)
Net cash provided by (used in) operating activities	8,852	(162,552)	6,700	(1,390)	(148,390)
Capital expenditures	(257)	(15,286)	(2,473)	—	(18,016)
Proceeds from sale of assets	—	402	152	—	554
Acquisitions, net of cash acquired	—	14	(6,000)	—	(5,986)
Net cash used in investing activities	(257)	(14,870)	(8,321)	—	(23,448)
Net increase in revolving credit facility	96,541	—	—	—	96,541
Proceeds on issuance of debt	—	2,632	96,300	—	98,932
Retirements and repayments of debt	(4,754)	(5,672)	(5,600)	—	(16,026)
Payments of deferred financing costs	(71)	—	—	—	(71)
Dividends paid	(1,971)	—	—	—	(1,971)
Repurchase of restricted shares for minimum tax obligation	(96)	—	—	—	(96)
Repayment of government grant	—	—	(82)	—	(82)
Intercompany financing and advances	(98,318)	180,313	(83,385)	1,390	—
Net cash (used in) provided by financing activities	(8,669)	177,273	7,233	1,390	177,227
Effect of exchange rate changes on cash	—	—	1,665	—	1,665
Net change in cash and cash equivalents	(74)	(149)	7,277	—	7,054
Cash and cash equivalents at beginning of period	620	419	31,578	—	32,617
Cash and cash equivalents at end of period	\$546	\$ 270	\$ 38,855	\$ —	\$ 39,671

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

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13. COMMITMENTS AND CONTINGENCIES

In the ordinary course of business, the Company is involved in disputes, claims, lawsuits, and governmental and regulatory inquiries that it deems to be immaterial. Some may involve claims or potential claims of substantial damages, fines or penalties. While the Company cannot predict the outcome of any pending or future litigation or proceeding and no assurances can be given, the Company does not believe that any pending matter will have a material effect, individually or in the aggregate, on its financial position or results of operations.

14. RESTRUCTURING COSTS

Fiscal 2016 Restructuring

During the fiscal year ended March 31, 2016, the Company committed to a restructuring of certain of its businesses as well as the consolidation of certain of its facilities ("2016 Restructuring Plan"). The Company expects to reduce its footprint by approximately 3.5 million square feet and to reduce head count by 1,200 employees. Over the next few fiscal years, the Company estimates that it will record aggregate pre-tax charges of \$150,000 to \$160,000 related to these programs, which represent employee termination benefits, contract termination costs, accelerated depreciation and facility closure and other exit costs, and will result in future cash outlays. For the three months ended June 30, 2016, the Company recorded charges of \$10,142 related to this program including, accelerated depreciation of \$3,491 and severance of \$52.

The following table provides a summary of the Company's current aggregate cost estimates by major type of expense associated with the 2016 Restructuring Plan:

Type of expense	Total estimated amount expected to be incurred
Termination benefits	\$ 26,000
Facility closure and other exit costs (1)	40,000
Contract termination costs	25,000
Accelerated depreciation charges (2)	34,000
Other (3)	30,000
	\$ 155,000

(1) Includes costs to transfer product lines among facilities and outplacement and employee relocation costs.

(2) Accelerated depreciation charges are recorded as part of Depreciation and amortization on the Consolidated Statement of Operations.

(3) Consists of other costs directly related to the plan, including project management, legal and regulatory costs.

The restructuring charges recognized for the three months ended June 30, 2016, by type and by segment consisted of the following:

	Integrated Systems	Aerospace Structures	Precision Components	Product Support	Corporate	Total
Termination benefits	\$ —	\$ —	\$ 27	\$ 25	\$ —	\$ 52
Facility closure and other exit costs	—	—	247	—	—	247
Other	—	3,052	1,440	—	1,860	6,352
Total Restructuring	—	3,052	1,714	25	1,860	6,651
Depreciation and Amortization	46	—	3,300	145	—	3,491

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Total	\$ 46	\$ 3,052	\$ 5,014	\$ 170	\$ 1,860	\$10,142
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Triumph Group, Inc.

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Termination benefits include employee retention, severance and benefit payments for terminated employees. Facility closure costs include general operating costs incurred subsequent to production shutdown as well as equipment relocation and other associated costs. Contract termination costs include costs associated with terminating existing leases and supplier agreements. Other costs include legal, outplacement and employee relocation costs and other employee-related costs.

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Triumph Group, Inc.

Notes to Condensed Consolidated Financial Statements

(dollars in thousands, except per share data)

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(The following discussion should be read in conjunction with the Condensed Consolidated Financial Statements contained elsewhere herein.)

OVERVIEW

We are a major supplier to the aerospace industry and have four operating segments: (i) Integrated Systems, whose companies' revenues are derived from integrated solutions including design, development and support of proprietary components, subsystems and systems, as well as production of complex assemblies using external designs; (ii) Aerospace Structures, whose companies supply commercial, business, regional and military manufacturers with large metallic and composite structures; (iii) Precision Components, whose companies produce close-tolerance parts primarily to customer designs and model-based definition, including a wide range of aluminum, hard metal and composite structure capabilities; and (iv) Product Support, whose companies provide full life cycle solutions for commercial, regional and military aircraft.

Highlights for the first quarter of the fiscal year ending March 31, 2017 included:

• Net sales for the first quarter of the fiscal year ending March 31, 2017 decreased 6.9% from the prior year period to \$893.3 million.

• Operating income in the first quarter of fiscal 2017 was \$46.7 million, compared to operating income of \$107.9 million for the first quarter of fiscal 2016.

• Net income for the first quarter of fiscal 2017 was \$19.7 million, compared to net income of \$62.7 million for the first quarter of fiscal 2016.

• Backlog as of June 30, 2016 was \$4.01 billion. Of our existing backlog of \$4.01 billion, we estimate that approximately \$1.53 billion will not be shipped by June 30, 2017.

• Net income for the first quarter of fiscal 2017 was \$0.40 per diluted common share, as compared to \$1.27 per diluted share in the prior year period.

• We used \$84.0 million of cash flow from operating activities for the three months ended June 30, 2016, as compared to cash used in operations of \$148.4 million in the prior year period.

During the fiscal year ended March 31, 2016, the Company committed to a restructuring of certain of its businesses as well as the consolidation of certain of its facilities (the "2016 Restructuring Plan"). The Company expects to reduce its footprint by approximately 3.5 million square feet and to reduce head count by 1,200 employees. Over the next few fiscal years, the Company estimates that it will record aggregate pre-tax charges of \$150.0 million to \$160.0 million related to these programs, which represent employee termination benefits, contract termination costs, accelerated depreciation and facility closure and other exit costs, and will result in future cash outlays. For the three months ended June 30, 2016, the Company recorded charges of \$10.1 million related to this program, including accelerated depreciation of \$0.0 million and severance of \$0.1 million.

We are currently performing work on several new programs, which are in various stages of development. Several of these programs are expected to enter flight testing during our fiscal 2018, including the Bombardier Global 7000/8000 ("Bombardier"), and Embraer second generation E-Jet ("E2-Jets") and we expect to deliver revenue generating production units for these programs in late fiscal 2017 or early fiscal 2018. Historically, low-rate production commences during flight testing, followed by an increase to full-rate production, assuming that successful testing and certification are achieved. Accordingly, we anticipate that each of these programs will begin generating full-rate production level revenues between fiscal 2019 and fiscal 2021. We are still in the early development stages for the Gulfstream G500/G600 programs, as these aircraft are not expected to enter service until fiscal 2019.

Transition of each of these programs from development to recurring production levels is dependent upon the success of each program at achieving flight testing and certification, as well as the ability of the OEM to generate acceptable levels of aircraft sales.

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Financial Condition and Results of Operations
(continued)

During the quarter ended June 30, 2016, we incurred approximately \$54.3 million in capitalized pre-production costs associated with the Bombardier Global 7000/8000 and the Embraer second generation E-Jet programs, for which we have not yet begun deliveries. We expect to incur additional costs related to these programs as they continue to develop. We expect that capitalized pre-production balances will continue to grow between \$20.0 million - \$30.0 million for the remainder of fiscal 2017, net of anticipated advances. Inventory costs are evaluated for recoverability through their inclusion in the total costs used in the calculation of each contract's estimated profit margin. When the estimated total contract costs exceed total estimated contract revenues, an inventory reserve is established. We may incur additional costs related to these programs if there are further delays due to our customer or our capability to execute timely.

Fiscal 2016 was a challenging year for certain of our new programs. While work progressed on these development programs, we experienced difficulties in achieving estimated cost targets particularly in the areas of engineering and estimated recurring costs. We recorded a \$399.8 million forward loss on our Bombardier wing contract in the fiscal fourth quarter of 2016. The Bombardier contract provides for fixed pricing and requires us to fund certain up-front development expenses, with certain milestone payments made by Bombardier. The Bombardier program charge resulted in the impairment of previously capitalized pre-production costs due to the combination of cost recovery uncertainty, higher than anticipated non-recurring costs and increased forecasted costs on recurring production. The increases in costs were driven by several factors, including: changing technical requirements, increased spending on the design and engineering phase of the program and uncertainty regarding cost reduction and cost recovery initiatives with our customer and suppliers. Further cost increases or an inability to meet revised recurring cost forecasts on the Bombardier program may result in additional forward loss reserves in future periods, while improvements in future costs compared to current estimates may result in favorable adjustments if forward loss reserves are no longer required.

Under our contract with Embraer, we have the exclusive right to design, develop and manufacture the center fuselage section III, rear fuselage section and various tail section components (rudder and elevator) for the E2-Jets over the initial 600 ship sets. The contract provides for funding on a fixed amount of non-recurring costs, which will be paid over a specified number of production units. Higher than expected spending on the E2-Jets program has resulted in a low single digit estimated profit margin percentage, with additional potential future cost pressures as well as opportunities for improved performance. While we still estimate positive margins for this contract, risks related to additional engineering as well as the recurring cost profile remains as this program enters flight testing.

We seek additional consideration for customer work statement changes throughout the development process as a standard course of business. The ability to recover or negotiate additional consideration is not certain and varies by contract. Varying market conditions for these products may also impact future profitability.

Although none of these new programs individually are expected to have a material impact on our net revenues, they do have the potential, either individually or in the aggregate, to materially and negatively impact our consolidated results of operations if future changes in estimates result in the need for a forward loss provision. Absent any such loss provisions, we do not anticipate that any of these new programs will significantly dilute our future consolidated margins.

In January 2016, Boeing announced a rate reduction to the 747-8 program, which lowers production to one plane every two months. We assessed the impact of the rate reduction and recorded an additional \$161.4 million forward loss during the fiscal year ended March 31, 2016. Additional costs associated with exiting the facilities where the 747-8 program is manufactured, such as asset impairment, supplier and lease termination charges, as well as severance and retention payments to employees and contractors have been included in the 2016 Restructuring Plan.

As previously disclosed, we recognized a provision for forward losses associated with our long-term contract on the 747-8 and Bombardier programs. There is still risk similar to what we have experienced on the 747-8 and Bombardier programs. Particularly, our ability to manage risks related to supplier performance, execution of cost reduction strategies, hiring and retaining skilled production and management personnel, quality and manufacturing execution,

program schedule delays, potential need to negotiate facility lease extensions or alternatively relocate work and many other risks, will determine the ultimate performance of these long-term programs.

Recognition of additional forward losses in the future periods continues to be a risk and will depend upon several factors, including the impact of the above discussed production rate change, our ability to successfully perform under current design and manufacturing plans, achievement of forecasted cost reductions as we continue production and our ability to successfully resolve claims and assertions with our customers and suppliers.

During the quarter ended June 30, 2016, we settled the strike and agreed to a new collective bargaining agreement with our union employees with IAM District 751 at our Spokane, Washington facility which had expired during the quarter, resulting in

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Management's Discussion and Analysis of
Financial Condition and Results of Operations
(continued)

a current period charge of \$15.7 million. Our union employees with UAW Local 848 at our Red Oak, Texas facility and UAW Local 952 at our Tulsa, Oklahoma facility are currently working without a contract. If we are unable to negotiate a contract with each of those workforces, our operations may be disrupted and we may be prevented from completing production and delivery of products from those facilities, which would negatively impact our results. Contingency plans have been developed that would allow production to continue in the event of an additional strike. Effective October 21, 2015, the Company acquired the ownership of all of the outstanding shares of Fairchild Controls Corporation ("Fairchild"). Fairchild is a leading provider of proprietary thermal management systems, auxiliary power generation systems and related aftermarket spares and repairs. The acquired business operates as Triumph Thermal Systems-Maryland, Inc. and its results are included in Integrated Systems from the date of acquisition.

RESULTS OF OPERATIONS

The following includes a discussion of our consolidated and business segment results of operations. The Company's diverse structure and customer base do not allow for precise comparisons of the impact of price and volume changes to our results. However, we have disclosed the significant variances between the respective periods.

Non-GAAP Financial Measures

We prepare and publicly release quarterly unaudited financial statements prepared in accordance with U.S. GAAP. In accordance with Securities and Exchange Commission (the "SEC") guidance on Compliance and Disclosure Interpretations, we also disclose and discuss certain non-GAAP financial measures in our public releases. Currently, the non-GAAP financial measure that we disclose is Adjusted EBITDA, which is our income from continuing operations before interest, income taxes, amortization of acquired contract liabilities, curtailments, settlements and early retirement incentives, legal settlements and depreciation and amortization. We disclose Adjusted EBITDA on a consolidated and a reportable segment basis in our earnings releases, investor conference calls and filings with the SEC. The non-GAAP financial measures that we use may not be comparable to similarly titled measures reported by other companies. Also, in the future, we may disclose different non-GAAP financial measures in order to help our investors more meaningfully evaluate and compare our future results of operations to our previously reported results of operations.

We view Adjusted EBITDA as an operating performance measure and, as such, we believe that the U.S. GAAP financial measure most directly comparable to it is income from continuing operations. In calculating Adjusted EBITDA, we exclude from income from continuing operations the financial items that we believe should be separately identified to provide additional analysis of the financial components of the day-to-day operation of our business. We have outlined below the type and scope of these exclusions and the material limitations on the use of these non-GAAP financial measures as a result of these exclusions. Adjusted EBITDA is not a measurement of financial performance under U.S. GAAP and should not be considered as a measure of liquidity, as an alternative to net income (loss), income from continuing operations, or as an indicator of any other measure of performance derived in accordance with U.S. GAAP. Investors and potential investors in our securities should not rely on Adjusted EBITDA as a substitute for any U.S. GAAP financial measure, including net income (loss) or income from continuing operations. In addition, we urge investors and potential investors in our securities to carefully review the reconciliation of Adjusted EBITDA to income from continuing operations set forth below, in our earnings releases and in other filings with the SEC and to carefully review the U.S. GAAP financial information included as part of our Quarterly Reports on Form 10-Q and our Annual Reports on Form 10-K that are filed with the SEC, as well as our quarterly earnings releases, and compare the GAAP financial information with our Adjusted EBITDA.

Adjusted EBITDA is used by management to internally measure our operating and management performance and by investors as a supplemental financial measure to evaluate the performance of our business that, when viewed with our U.S. GAAP results and the accompanying reconciliation, we believe provides additional information that is useful to gain an understanding of the factors and trends affecting our business. We have spent more than 20 years expanding our product and service capabilities, partially through acquisitions of complementary businesses. Due to the expansion

of our operations, which included acquisitions, our income from continuing operations has included significant charges for depreciation and amortization. Adjusted EBITDA excludes these charges and provides meaningful information about the operating performance of our business, apart from charges for depreciation and amortization. We believe the disclosure of Adjusted EBITDA helps investors meaningfully evaluate and compare our performance from quarter to quarter and from year to year. We also believe Adjusted EBITDA is a measure of our ongoing operating performance because the isolation of non-cash charges, such as depreciation and amortization, and non-operating items, such as interest and income taxes, provides additional information about our cost structure and, over time, helps track our operating progress. In addition, investors, securities analysts and others

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have regularly relied on Adjusted EBITDA to provide a financial measure by which to compare our operating performance against that of other companies in our industry.

Set forth below are descriptions of the financial items that have been excluded from our income from continuing operations to calculate Adjusted EBITDA and the material limitations associated with using this non-GAAP financial measure as compared to income from continuing operations:

Legal settlements may be useful for investors to consider because it reflects gains or losses from disputes with third parties. We do not believe these earnings necessarily reflect the current and ongoing cash earnings related to our operations.

Curtailments, settlements and early retirement incentives may be useful for investors to consider because they represent the current period impact of the change in the defined benefit obligation due to the reduction in future service costs as well as the incremental cost of retirement incentive benefits paid to participants. We do not believe these earnings necessarily reflect the current and ongoing cash earnings related to our operations.

Amortization of acquired contract liabilities may be useful for investors to consider because it represents the non-cash earnings on the fair value of off-market contracts acquired through acquisitions. We do not believe these earnings necessarily reflect the current and ongoing cash earnings related to our operations.

Amortization expense (including intangible asset impairments) may be useful for investors to consider because it represents the estimated attrition of our acquired customer base and the diminishing value of product rights and licenses. We do not believe these charges necessarily reflect the current and ongoing cash charges related to our operating cost structure.

Depreciation may be useful for investors to consider because it generally represents the wear and tear on our property and equipment used in our operations. We do not believe these charges necessarily reflect the current and ongoing cash charges related to our operating cost structure.

The amount of interest expense and other we incur may be useful for investors to consider and may result in current cash inflows or outflows. However, we do not consider the amount of interest expense and other to be a representative component of the day-to-day operating performance of our business.

Income tax expense may be useful for investors to consider because it generally represents the taxes which may be payable for the period and the change in deferred income taxes during the period and may reduce the amount of funds otherwise available for use in our business. However, we do not consider the amount of income tax expense to be a representative component of the day-to-day operating performance of our business.

Management compensates for the above-described limitations of using non-GAAP measures only to supplement our U.S. GAAP results and to provide additional information that is useful to gain an understanding of the factors and trends affecting our business.

The following table shows our Adjusted EBITDA reconciled to our net income for the indicated periods (in thousands):

	Three Months Ended	
	June 30,	
	2016	2015
Net income	\$19,734	\$62,732
Curtailment charge	—	2,863
Amortization of acquired contract liabilities, net	(29,349)	(35,098)
Depreciation and amortization	45,462	43,534
Interest expense and other	18,126	18,116
Income tax expense	8,866	27,018
Adjusted EBITDA	\$62,839	\$119,165

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The following tables show our Adjusted EBITDA by reportable segment reconciled to our operating income for the indicated periods (in thousands):

	Three Months Ended June 30, 2016					
	Total	Integrated Systems	Aerospace Structures	Precision Components	Product Support	Corporate/ Eliminations
Operating income (loss)	\$46,726	\$47,986	\$ 9,163	\$ (7,782)	\$14,059	\$ (16,700)
Amortization of acquired contract liabilities, net	(29,349)	(10,337)	(18,438)	(574)	—	—
Depreciation and amortization	45,462	10,303	17,962	14,330	2,484	383
Adjusted EBITDA	\$62,839	\$47,952	\$ 8,687	\$ 5,974	\$16,543	\$ (16,317)

	Three Months Ended June 30, 2015					
	Total	Integrated Systems	Aerospace Structures	Precision Components	Product Support	Corporate/ Eliminations
Operating income (loss)	\$107,866	50,557	\$41,797	\$ 24,906	\$9,987	\$ (19,381)
Curtailment charge	2,863	—	—	—	—	2,863
Amortization of acquired contract liabilities, net	(35,098)	(10,501)	(23,778)	(819)	—	—
Depreciation and amortization	43,534	10,518	15,933	14,221	2,462	400
Adjusted EBITDA	\$119,165	\$50,574	\$ 33,952	\$ 38,308	\$12,449	\$ (16,118)

Three months ended June 30, 2016 compared to three months ended June 30, 2015

	Three Months Ended	
	June 30, 2016	2015
	(dollars in thousands)	
Net sales	\$893,253	\$959,638
Segment operating income	\$63,426	\$127,247
Corporate expense	(16,700)	(19,381)
Total operating income	46,726	107,866
Interest expense and other	18,126	18,116
Income tax expense	8,866	27,018
Net income	\$19,734	\$62,732

Net sales decreased by \$66.4 million, or 6.9%, to \$893.3 million for the three months ended June 30, 2016, from \$959.6 million for the three months ended June 30, 2015. The acquisition of Fairchild contributed \$10.7 million in net sales. Organic sales decreased \$77.1 million, or 7.5%, due to production rate reductions by our customers on the 747-8, Gulfstream G450/550 and A330 programs. Net sales for the three months ended June 30, 2016, included \$6.9 million in total non-recurring revenues, as compared to \$1.8 million in non-recurring revenues for the three months ended June 30, 2015.

Cost of sales decreased \$5.7 million, or 0.8%, to \$726.4 million for the three months ended June 30, 2016, from \$732.1 million for the three months ended June 30, 2015. The acquisition of Fairchild contributed \$6.8 million to cost

of sales.

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Organic cost of sales decreased \$12.5 million, or 1.6%, due to the decrease in organic sales mentioned above. In addition, results for the three months ended June 30, 2016, were negatively impacted by a provision for forward losses of \$22.1 million on the high altitude long endurance unmanned aircraft system (UAS) and A350 programs and the strike at our Spokane, Washington facility resulted in charges of \$15.7 million. Excluding the impact of the provision for forward losses in the current year and the effect of the strike, the comparable organic gross margin for the three months ended June 30, 2016 was 20.8%, as compared to 22.9%.

Gross margin included net unfavorable cumulative catch-up adjustments on long-term contracts (\$28.0 million). The cumulative catch-up adjustments to gross margin included gross favorable adjustments (\$9.7 million) and gross unfavorable adjustments (\$37.7 million). The cumulative catch-up adjustments for the three months ended June 30, 2016 were mainly due to forward losses mentioned above. Gross margin for the three months ended June 30, 2015 included net unfavorable cumulative catch-up adjustments (\$1.3 million).

Segment operating income decreased by \$63.8 million, or 83.2%, to \$63.4 million for the three months ended June 30, 2016, from \$127.2 million for the three months ended June 30, 2015. The acquisition of Fairchild contributed \$1.0 million to segment operating income. Organic segment operating income decreased \$64.8 million. Organic operating income for the three months June 30, 2016, decreased due to the decrease in the gross margin noted of \$64.6 million as noted above and included costs related to the 2016 Restructuring Plan of \$4.8 million.

Corporate expenses were \$16.7 million for the three months ended June 30, 2016, as compared to \$19.4 million for the three months ended June 30, 2015. The improvement in corporate expenses of \$2.7 million, or 13.8%, was impacted by decreased compensation expense largely due to severance for the former CEO of \$2.8 million and a pension curtailment charge of \$2.9 million in the prior year, offset by increased legal fees of \$1.4 million and 2016 Restructuring Plan charges of \$1.9 million in the current year.

Interest expense and other increased by \$0.01 million, or 0.1%, to \$18.13 million for the three months ended June 30, 2016, compared to \$18.12 million for the three months ended June 30, 2015