

Edgar Filing: LUBRIZOL CORP - Form 10-Q

LUBRIZOL CORP  
Form 10-Q  
August 06, 2004

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2004

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ..... to .....

Commission File Number 1-5263

THE LUBRIZOL CORPORATION

(Exact name of registrant as specified in its charter)

Ohio  
(State or other jurisdiction of  
incorporation or organization)

34-0367600  
(I.R.S. Employer  
Identification No.)

29400 Lakeland Boulevard  
Wickliffe, Ohio 44092-2298  
(Address of principal executive offices)  
(Zip Code)

(440) 943-4200  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of the registrant's common shares, without par value, outstanding, as of June 30, 2004: 51,734,424.

THE LUBRIZOL CORPORATION  
Quarterly Report on Form 10-Q  
Quarter Ended June 30, 2004

Table of Contents

Edgar Filing: LUBRIZOL CORP - Form 10-Q

PART I. FINANCIAL INFORMATION

Item 1 Financial Statements

Consolidated Statements of Income

Consolidated Balance Sheets

Consolidated Statements of Cash Flows

Notes to Consolidated Financial Statements

Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3 Quantitative and Qualitative Disclosures about Market Risk

Item 4 Controls and Procedures

PART II. OTHER INFORMATION

Item 2 Changes in Securities and Use of Proceeds

Item 4 Submission of Matters to a Vote of Security Holders

Item 6 Exhibits and Reports on Form 8-K

Signatures

PART I. FINANCIAL INFORMATION

Item 1 Financial Statements

THE LUBRIZOL CORPORATION

CONSOLIDATED STATEMENTS OF INCOME

(In Millions Except Per Share Data)	Three Month Period Ended June 30		Six Month Period Ended June 30	
	2004	2003	2004	2003
Net sales	\$ 720.2	\$ 514.3	\$ 1,298.1	\$ 1,000.0
Royalties and other revenues	1.3	0.4	2.1	0.8
Total revenues	721.5	514.7	1,300.2	1,000.8
Cost of sales	529.5	372.6	955.8	700.0

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Selling and administrative expenses	70.2	50.2	122.0	
Research, testing and development expenses	45.5	40.6	86.3	
Amortization of intangible assets	4.5	1.2	6.4	
Write-off of acquired in-process research and development	35.0		35.0	
Restructuring charge	8.0	3.5	8.0	
	-----	-----	-----	-----
Total costs and expenses	692.7	468.1	1,213.5	
Other income (expense) - net	(1.9)	1.1	2.4	
Interest income	1.0	1.1	1.9	
Interest expense	(18.1)	(6.2)	(24.3)	
	-----	-----	-----	-----
Income before income taxes	9.8	42.6	66.7	
Provision for income taxes	5.9	13.2	25.2	
	-----	-----	-----	-----
Net income	\$ 3.9	\$ 29.4	\$ 41.5	\$
	=====	=====	=====	=====
Net income per share	\$ 0.08	\$ 0.57	\$ 0.80	\$
	=====	=====	=====	=====
Net income per share, diluted	\$ 0.08	\$ 0.57	\$ 0.80	\$
	=====	=====	=====	=====
Dividends per share	\$ 0.26	\$ 0.26	\$ 0.52	\$
	=====	=====	=====	=====
Weighted average common shares outstanding	51.9	51.7	51.8	

Amounts shown are unaudited.

See accompanying notes to the financial statements.

3

THE LUBRIZOL CORPORATION  
CONSOLIDATED BALANCE SHEETS

(In Millions of Dollars)		June 30, 2004
-----		-----
ASSETS		
Cash and short-term investments		\$ 22
Receivables		58
Inventories:		
Finished products		27
Products in process		7
Raw materials		13
Supplies and engine test parts		2
		-----
		50
Other current assets		10
		-----
Total current assets		1,42

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Property and equipment - net	1,34
Goodwill	1,02
Intangible assets - net	59
Investments in non-consolidated companies	
Other assets	3
	-----
TOTAL	\$ 4,42
	=====
LIABILITIES AND SHAREHOLDERS' EQUITY	
Short-term debt and current portion of long-term debt	\$ 1,98
Accounts payable	23
Accrued expenses and other current liabilities	32
	-----
Total current liabilities	2,54
	-----
Long-term debt	39
Postretirement health care obligations	10
Noncurrent liabilities	17
Deferred income taxes	18
	-----
Total liabilities	3,40
	-----
Minority interest in consolidated companies	5
Shareholders' equity:	
Preferred stock without par value - authorized and unissued:	
Serial Preferred Stock - 2,000,000 shares	
Serial Preference Shares - 25,000,000 shares	
Common shares without par value:	
Authorized 120,000,000 shares	
Outstanding - 51,734,424 shares as of June 30, 2004 after deducting	
34,461,470 treasury shares, 51,588,190 shares as of December 31, 2003	
after deducting 34,607,704 treasury shares	12
Retained earnings	89
Accumulated other comprehensive loss	(4)
	-----
Total shareholders' equity	97
	-----
TOTAL	\$ 4,42
	=====

Amounts shown are unaudited.

See accompanying notes to the financial statements.

4

THE LUBRIZOL CORPORATION  
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In Millions of Dollars)	Six Month Period Ended June 30	
	2004	2003
	-----	-----

Edgar Filing: LUBRIZOL CORP - Form 10-Q

-----		
Cash provided from (used for):		
Operating activities:		
Net income	\$ 41.5	\$ 55.
Adjustments to reconcile net income to cash provided		
by operating activities:		
Depreciation and amortization	60.9	48.
Write-off of acquired in-process research and development	35.0	
Deferred income taxes	1.2	1.
Restructuring charge	1.6	3.
Change in current assets and liabilities:		
Receivables	(77.0)	(26.
Inventories	(1.8)	(20.
Accounts payable, accrued expenses and other		
current liabilities	19.9	(18.
Other current assets	(2.1)	1.
Other items - net	17.0	0.
	-----	-----
Total operating activities	96.2	44.
Investing activities:		
Capital expenditures	(42.2)	(36.
Acquisitions, net of cash acquired	(960.7)	
Other - net		0.
	-----	-----
Total investing activities	(1,002.9)	(36.
Financing activities:		
Short-term borrowings (repayments)- net	1,800.1	(4.
Long-term repayments	(934.9)	(0.
Long-term borrowings	25.0	
Dividends paid	(26.8)	(26.
Stock options exercised	5.5	2.
	-----	-----
Total financing activities	868.9	(29.
Effect of exchange rate changes on cash	6.4	4.
	-----	-----
Net decrease in cash and short-term		
investments	(31.4)	(16.
Cash and short-term investments at beginning of period	258.7	266.
	-----	-----
Cash and short-term investments at end of period	\$ 227.3	\$ 249.
	=====	=====

Amounts shown are unaudited.

See accompanying notes to the financial statements.

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

1. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

principles for interim financial information and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals unless otherwise noted) considered necessary for a fair presentation have been included. Operating results for the three months and six months ended June 30, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004.

The balance sheet at December 31, 2003 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

### 2. ACQUISITIONS

On June 3, 2004, the company consummated its acquisition of Noveon International, Inc. (Noveon) for cash of \$920.2 million plus transaction costs of \$10.5 million less certain seller expenses of \$32.9 million and less cash acquired of \$103.0 million. In addition, the company assumed \$1,103.1 million of long-term indebtedness from Noveon. Noveon had 2003 revenues of \$1,135.9 million. Similar to Lubrizol, Noveon is a global producer and marketer of technologically advanced specialty materials and chemicals used in a broad range of consumer and industrial applications. Noveon's businesses include a number of industry-leading product franchises marketed under some of the industry's most recognized brand names. These global brands include Carbopol(R) acrylic thickeners for personal care, TempRite(R) chlorinated polyvinyl chloride resins and compounds, Estane(R) thermoplastic polyurethane and Hycar(R) reactive liquid polymers for engineering adhesives and water-borne acrylic emulsions for performance coatings. The acquisition of Noveon significantly expands the company's products and technologies for the global coatings and personal care markets.

The acquisition and related costs were financed with the proceeds of a \$2,450.0 million 364-day bridge credit facility (see Note 9). Shortly after the acquisition, the company repaid substantially all of the assumed long-term debt with proceeds of the temporary bridge loan. The temporary bridge loan is expected to be replaced with the proceeds of permanent financing to be obtained by the end of the third quarter of 2004 in the form of a term loan, debt securities and an equity issuance. At June 30, 2004, there was \$1,797.0 million outstanding on the temporary bridge loan.

The consolidated balance sheet of the company as of June 30, 2004 reflects the acquisition of Noveon under the purchase method of accounting. Various assets acquired and liabilities assumed, primarily working capital accounts, of Noveon have been recorded at estimated fair values as determined by the company's management based on the information currently available. Appraisals of long-lived assets and identifiable intangible assets, including an evaluation of in-process research and development projects, are currently underway and will be completed at various times within the next twelve months. In addition, the valuations of the company's projected pension and other post-employment benefit obligations are also in process and estimates have been reflected in the preliminary allocation of purchase price. Such amounts are subject to adjustment based on the completion of

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

the valuations and appraisals. Accordingly, the preliminary purchase price allocation is subject to revision.

The purchase price includes the estimated fair value of research and development projects totaling \$35.0 million that, as of the acquisition date, had not reached technological feasibility and had no alternative future use. As a result, this amount was immediately expensed in the consolidated statement of income in the second quarter of 2004. The inventory step-up to fair value totaled \$24.2 million and the company expensed \$4.9 million of the inventory step-up to cost of sales in the second quarter of 2004. The company estimates that \$4.9 million of inventory step-up will be expensed to cost of sales in the third quarter of 2004. As the remaining step-up relates to inventories accounted for on the LIFO (last-in, first-out) method of accounting, the company does not anticipate that additional amounts of the step-up will be expensed through cost of sales in 2004.

The following unaudited pro forma data summarizes the results of operations for the three-month and six-month periods ended June 30, 2004 and 2003 as if the Noveon acquisition had been completed as of the beginning of the periods presented. The pro forma data gives effect to actual operating results prior to the acquisition. Adjustments to cost of sales for the inventory step-up charge, intangible asset amortization, interest expense and income taxes related to the acquisition are reflected in the pro forma data. In addition, the company has assumed the bridge loan used to finance the acquisition at the beginning of the period was replaced with long-term financing, consisting of both debt and equity, at the end of the fourth month of the six-month periods ended June 30, 2004 and 2003. These pro forma amounts do not purport to be indicative of the results that would have actually been obtained if the acquisition had occurred as of the beginning of the periods presented or that may be obtained in the future.

	Three Month Period Ended June 30		Six Month Period Ended June 30	
	2004	2003	2004	2003
Total revenues	\$ 939.0 =====	\$ 807.1 =====	\$ 1,837.9 =====	\$ 1,596.4 =====
Income before cumulative effect of change in accounting principle	\$ 9.1 =====	\$ 0.0 =====	\$ 48.2 =====	\$ 27.4 =====
Net income	\$ 9.1 =====	\$ 0.0 =====	\$ 48.2 =====	\$ 26.7 =====
Income per share before cumulative effect of change in accounting principle	\$ 0.18 =====	\$ 0.00 =====	\$ 0.85 =====	\$ 0.49 =====
Income per share before cumulative effect of change in accounting				

Edgar Filing: LUBRIZOL CORP - Form 10-Q

principle, diluted	\$ 0.17	\$ 0.00	\$ 0.85	\$ 0.48
	=====	=====	=====	=====
Net income per share	\$ 0.18	\$ 0.00	\$ 0.85	\$ 0.47
	=====	=====	=====	=====
Net income per share, diluted	\$ 0.17	\$ 0.00	\$ 0.85	\$ 0.47
	=====	=====	=====	=====

7

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

In January 2004, the company completed the acquisition of the coatings hyperdispersants business of Avecia for cash totaling \$133.0 million. This additives business is headquartered in Blackley, United Kingdom, and develops, manufactures and markets high-value additives that are based on polymeric dispersion technology and used in coatings and inks. These products enrich and strengthen color while reducing production costs and solvent emissions, and are marketed under the brand names Solspere(TM), Solplus(TM) and Solthix(TM). Historical annualized revenues of this business are approximately \$50.0 million. The company is currently in the process of finalizing the allocation of the purchase price for the hyperdispersants business purchased from Avecia, so it is possible the amount of intangible asset amortization or the preliminary purchase price allocation may change.

The fair value of assets acquired and liabilities assumed in 2004 acquisitions is as follows:

	Fair Value of Assets Acquired in 2004		
	Noveon	Hyperdispersants	Total
	-----	-----	-----
Receivables	\$ 186.1	\$ 8.0	\$ 194.1
Inventories	179.8	9.9	189.7
Other current assets	54.8	0.1	54.9
Property and equipment	664.5	5.4	669.9
Goodwill	738.7	74.8	813.5
Intangible assets	527.5	42.7	570.2
Other non-current assets	21.0		21.0
	-----	-----	-----
Total Assets	2,372.4	140.9	2,513.3
Accounts payable	164.1	2.8	166.9
Accrued expenses	107.7	0.1	107.8
Current and long-term debt	1,103.1		1,103.1
Noncurrent liabilities	202.7	5.0	207.7
	-----	-----	-----
Total liabilities	1,577.6	7.9	1,585.5
	-----	-----	-----
Increase in net assets from acquisitions	\$ 794.8	\$ 133.0	\$ 927.8



# Edgar Filing: LUBRIZOL CORP - Form 10-Q

=====

## 3. SIGNIFICANT ACCOUNTING POLICIES

### GENERAL

The accounting policies of Noveon are consistent, in general, with the accounting policies of the company. However, two more policies are being described due to their increased significance: acquired in-process research and development (IPR&D) and debt issuance costs.

### ACQUIRED IN-PROCESS RESEARCH AND DEVELOPMENT

Costs to acquire IPR&D projects that have no alternative future use and that have not reached technological feasibility at the date of acquisition are expensed upon acquisition (see Note 2).

8

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

### DEBT ISSUANCE COSTS

Costs incurred with the issuance of debt and credit facilities are capitalized and amortized over the life of the associated debt using the effective interest method of amortization. In June 2004, the company financed the Noveon acquisition with a bridge facility. Fees associated with the bridge facility were capitalized and are being amortized over the bridge financing period. A total of \$11.2 million was incurred in bridge facility fees in June 2004 and these fees are being expensed ratably through September 2004 when a long-term financing arrangement is expected to be completed.

### NET INCOME PER SHARE

Net income per share is computed by dividing net income by average common shares outstanding during the period, including contingently issuable shares. Net income per diluted share includes the dilutive effect resulting from outstanding stock options and stock awards.

Per share amounts are computed as follows:

	Three-Month Period Ended June 30		Six-Month Period Ended June 30	
	2004	2003	2004	2003
Numerator:				
Net income	\$ 3.9	\$ 29.4	\$ 41.5	\$ 55.
	=====	=====	=====	=====
Denominator:				
Weighted average common shares outstanding	51.9	51.7	51.8	51.

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Dilutive effect of stock options and awards	0.3	0.2	0.3	0.
Denominator for net income per share, diluted	52.2	51.9	52.1	51.
Net income per share	\$ 0.08	\$ 0.57	\$ 0.80	\$ 1.0
Net income per share, diluted	\$ 0.08	\$ 0.57	\$ 0.80	\$ 1.0

Weighted average shares issuable upon the exercise of stock options that were excluded from the diluted earnings per share calculations because they were antidilutive for the three-month and six-month periods ended June 30, 2004 were 1.7 million and 1.8 million, respectively, and for the three-month and six-month periods ended June 30, 2003 were 2.1 million and 3.0 million, respectively.

9

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

STOCK-BASED COMPENSATION

The company has elected the intrinsic value method to account for employee stock options. The following table shows the pro forma effect on net income per share if the company had applied the fair value recognition provisions of Statement of Financial Accounting Standard No. 123, "Accounting for Stock-Based Compensation" (SFAS 123), to stock-based employee compensation.

	Three-Month Period Ended June 30		Six-Month Period Ended June 30	
	2004	2003	2004	2003
Reported net income	\$ 3.9	\$ 29.4	\$ 41.5	\$ 55.4
Plus: Stock-based employee compensation (net of tax) included in net income	0.8	0.2	0.9	0.4
Less: Stock-based employee compensation (net of tax) using the fair value method	(1.4)	(1.4)	(2.4)	(2.8)
Pro forma net income	\$ 3.3	\$ 28.2	\$ 40.0	\$ 53.0
Reported net income per share	\$ 0.08	\$ 0.57	\$ 0.80	\$ 1.07
Pro forma net income per share	\$ 0.06	\$ 0.55	\$ 0.77	\$ 1.03

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Reported net income per share, diluted	\$ 0.08 =====	\$ 0.57 =====	\$ 0.80 =====	\$ 1.07 =====
Pro forma net income per share, diluted	\$ 0.06 =====	\$ 0.54 =====	\$ 0.77 =====	\$ 1.02 =====

### MEDICARE PRESCRIPTION DRUG IMPROVEMENT AND MODERNIZATION ACT

In December 2003, the Medicare Prescription Drug, Improvement and Modernization Act was enacted, which introduced a Medicare prescription drug benefit and a federal subsidy to sponsors of retiree health-care plans that provide a benefit at least actuarially equivalent to the Medicare benefit. In accordance with the Financial Accounting Standards Board (FASB) Staff Position (FSP) SFAS 106-2, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003," the company has elected to defer recognition of the effects of the new Medicare Act. The accumulated postretirement benefit obligation and net periodic postretirement benefit cost do not reflect the provisions of the Act. The company estimates the annual cash flows from the federal subsidy to be in the range of \$0.6 million to \$0.8 million, beginning in 2006. The company has not yet determined the income statement effect.

10

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

#### 4. COMPREHENSIVE INCOME

Total comprehensive income for the three-month and six-month periods ended June 30, 2004 and 2003 is comprised as follows:

	Three-Month Period Ended June 30		Six-Month Period Ended June 30	
	2004	2003	2004	2003
Net income	\$ 3.9	\$ 29.4	\$ 41.5	\$ 55.4
Foreign currency translation adjustment	(17.5)	18.7	(18.5)	19.6
Pension plan minimum liability			(.3)	
Treasury rate locks	8.0		8.0	
Unrealized gains (losses) natural gas hedges		(0.5)	(0.2)	(0.5)
Unrealized gains (losses) interest rate swaps	(1.7)	0.3	(2.1)	0.6
Total comprehensive income (loss)	\$ (7.3) =====	\$ 47.9 =====	\$ 28.4 =====	\$ 75.1 =====

#### 5. SEGMENT REPORTING

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Beginning in the second quarter of 2004, the company reorganized as a result of the Noveon acquisition into two operating segments: lubricant additives and specialty chemicals. The lubricant additives segment, also referred to as Lubrizol Additives, comprises approximately 55% of the company's annualized consolidated revenues and is comprised of the company's previous businesses in fluid technologies for transportation, advanced fluid systems, emulsified products and the former industrial additives product group of fluid technologies for industry. The specialty chemicals segment, also referred to as the Noveon segment, comprises approximately 45% of the company's annualized consolidated revenues and is comprised of the businesses of the acquired Noveon International and the former performance chemicals group of fluid technologies for industry.

Lubricant additives consists of three product lines: engine additives; specialty driveline and industrial additives; and services and equipment. Engine additives is comprised of additives for lubricating engine oils, such as for gasoline, diesel, marine and stationary gas engines and additive components, additives for fuel products and refinery and oil field chemicals and PuriNOx(TM) low-emissions diesel fuel. In addition, this segment sells additive components and viscosity improvers within its lubricant and fuel additives product lines. Driveline and industrial additives is comprised of additives for driveline oils, such as automatic transmission fluids, gear oils and tractor lubricants and industrial additives, such as additives for hydraulic, grease and metalworking fluids, as well as compressor lubricants. Services and equipment is comprised of outsourcing strategies for supply chain and knowledge center management, fluid metering devices, particulate emission trap devices and FluiPak(TM) sensor systems. The company's lubricant additives product lines are generally produced in shared manufacturing facilities and sold largely to a common customer base.

The specialty chemicals segment consists of consumer specialties, specialty materials and performance coatings product lines. The consumer specialties product line is characterized by global production of acrylic thickeners, specialty monomers, film formers, fixatives, emollients, silicones, surfactants, botanicals, active pharmaceutical ingredients and intermediates, process chemicals, benzoate preservatives, fragrances, defoamers, synthetic food dyes and natural colorants. The company markets

11

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

products in the consumer specialties product line to the following primary end-use industries: personal care, pharmaceuticals, textiles and food and beverage. The consumer specialties products are sold to customers worldwide and these customers include major manufacturers of cosmetics, personal care products, water soluble polymers, household products, soft drinks and food products. The specialty materials product line is characterized as the largest global supplier of chlorinated polyvinyl chloride (CPVC) resins and compounds and reactive liquid polymers (RLP), and as a leading North American producer of rubber and lubricant antioxidants and rubber accelerators. The specialty materials product line is also a leading producer of thermoplastic polyurethane (TPU) and cross-linked polyethylene compounds (PEX). The company markets products of specialty materials through the primary product categories of specialty

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

plastics and polymer additives. Specialty materials products are sold to a diverse customer base comprised of major manufacturers in the construction, automotive, telecommunications, electronics, recreation and aerospace industries. The performance coatings product line includes high-performance polymers for specialty paper, printing and packaging, industrial and architectural specialty coatings and textile applications. The company markets the performance coatings products through the primary product categories of performance polymers and coatings and textile performance chemicals. Performance coatings products serve major companies in the specialty paper, printing and packaging, paint and coatings, and textile industries.

The company primarily evaluates performance and allocates resources based on segment operating income, defined as revenues less expenses identifiable to the product lines included within each segment, as well as projected future returns. The company has reclassified certain administrative expenses that were previously deducted in arriving at segment operating income and are now classified as unallocated corporate expenses. Segment operating income will reconcile to consolidated income before tax by deducting the write-off of acquired IPR&D projects, restructuring charges, net interest expense, corporate expenses and corporate other income (expense) that are not directly attributable to the operating segments.

The following table presents a summary of the company's segments for the three-month and six-month periods ended June 30, 2004 and 2003 based on the current reporting structure. Current year and prior year amounts have been restated to reflect the new reporting classifications of products between the two operating segments and the new definition of segment operating income.

12

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

	Three-Month Period Ended June 30		Six-Month Period Ended June 30	
	2004	2003	2004	2003
Revenues from external customers:				
Lubricant additives	\$ 522.1	\$ 453.3	\$ 1,013.3	\$ 903.2
Specialty chemicals	199.4	61.4	286.9	119.7
	-----	-----	-----	-----
Total revenues	\$ 721.5	\$ 514.7	\$ 1,300.2	\$ 1,022.9
Segment operating income (loss):				
Lubricant additives	\$ 72.8	\$ 58.6	\$ 135.5	\$ 114.2
Specialty chemicals	11.4	.6	16.4	1.4
	-----	-----	-----	-----
Segment operating income	84.2	59.2	151.9	115.6

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Corporate expenses	(12.3)	(10.1)	(21.6)	(20.4)
Corporate other income (expense)	(2.0)	2.1	1.8	3.3
Write-off of acquired in-process research and development	(35.0)		(35.0)	
Restructuring charges	(8.0)	(3.5)	(8.0)	(7.0)
Interest expense - net	(17.1)	(5.1)	(22.4)	(10.0)
	-----	-----	-----	-----
Income before income taxes	\$ 9.8	\$ 42.6	\$ 66.7	\$ 81.5
	=====	=====	=====	=====

	As of June 30, 2004	As of December 31, 2003
	-----	-----
Segment total assets:		
Lubricant additives	\$ 1,460.8	\$ 1,168.1
Specialty chemicals	2,632.1	403.6
	-----	-----
Total segment assets	4,092.9	1,571.7
Corporate assets	334.4	370.6
	-----	-----
Total consolidated assets	\$ 4,427.3	\$ 1,942.3
	=====	=====

13

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

6. GOODWILL AND INTANGIBLE ASSETS

The major components of the company's identifiable intangible assets are technology, land use rights, non-compete agreements, distributor networks, trademarks, customer lists and patents. Excluding the non-amortized trademarks, which are indefinite and will not be amortized, the intangible assets are amortized over the lives of the agreements or other periods of value, which range between five and forty years. The following table shows the components of the company's identifiable intangible assets as of June 30, 2004 and December 31, 2003.

As of June 30, 2004		As of December 31, 2003	
-----	-----	-----	-----
Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
-----	-----	-----	-----

Amortized intangible assets:

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Customer lists	\$ 253.7	\$ 1.6		
Technology	178.7	20.7	\$ 38.7	\$ 18.3
Trademarks	87.2	1.8	2.2	1.1
Patents	12.6	0.8	1.0	0.3
Non-compete agreements	9.4	2.8	6.9	2.0
Land use rights	7.1	0.7	7.1	0.6
Distributor networks	3.4	0.3	3.3	0.3
Other	10.7	0.6	10.6	0.4
	-----	-----	-----	-----
Total amortized intangible assets	562.8	29.3	69.8	23.0
Non-amortized trademarks	57.5		15.6	
	-----	-----	-----	-----
Total	\$ 620.3	\$ 29.3	\$ 85.4	\$ 23.0
	=====	=====	=====	=====

The fair value of intangible assets acquired in acquisitions during 2004 as of the acquisition date is shown below by major asset class. The intangible assets will be amortized over periods ranging from three to twenty years. The company is currently in the process of finalizing the allocation of the purchase price for the Noveon acquisition and the hyperdispersants business purchased from Avecia, so it is possible the amount of amortization or the purchase price allocation may change.

	Fair Value of Assets Acquired in 2004		
	Noveon	Hyperdispersants	Total
	-----	-----	-----
Amortized intangible assets:			
Customer lists	\$ 230.0	\$ 24.0	\$ 254.0
Technology	140.0		140.0
Trademarks	85.0		85.0
Acquired in-process research and development	35.0		35.0
Patents		11.6	11.6
Non-compete agreements	2.5		2.5
Other		0.1	0.1
	-----	-----	-----
Total amortized Intangible assets	492.5	35.7	528.2
Non-amortized trademarks	35.0	7.0	42.0
	-----	-----	-----
Total	\$ 527.5	\$ 42.7	\$ 570.2
	=====	=====	=====

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

recent acquisitions, annual intangible amortization expense for the next five years will approximate \$25.4 million in 2004, \$37.4 million in 2005, \$37.0 million in 2006, \$35.5 million in 2007 and \$8.5 million in 2008.

The carrying amount of goodwill by reporting segment is as follows:

	Lubricant Additives -----	Specialty Chemicals -----	Total -----
Balance, December 31, 2002	\$ 95.8	\$ 72.6	\$ 168.4
Goodwill acquired		36.2	36.2
Translation and other adjustments	3.5	0.6	4.1
	-----	-----	-----
Balance, December 31, 2003	99.3	109.4	208.7
Goodwill acquired		813.1	813.1
Translation and other adjustments	(0.4)	1.2	.8
	-----	-----	-----
Balance, June 30, 2004	\$ 98.9	\$ 923.7	\$ 1,022.6
	=====	=====	=====

### 7. PENSION AND POSTRETIREMENT BENEFITS

The components of net periodic pension cost and post-employment benefits costs consisted of the following:

	Three-Month Period Ended June 30 -----		Six-Month Period Ended June 30 -----	
	2004 -----	2003 -----	2004 -----	2003 -----
<b>Pension Benefits:</b>				
Service cost - benefits earned during period	\$ 5.2	\$ 3.6	\$ 8.7	\$ 7.2
Interest cost on projected benefit obligation	8.1	5.6	12.9	11.2
Expected return on plan assets	(7.9)	(6.6)	(13.2)	(13.2)
Amortization of prior service costs	0.6	0.8	1.0	1.6
Amortization of initial net asset obligation	(0.2)	(0.2)	(0.4)	(0.4)
Settlements (gain) loss		0.1		0.2
Recognized net actuarial (gain) loss	1.5	0.2	1.8	0.4
	-----	-----	-----	-----
Net periodic pension cost	\$ 7.3	\$ 3.5	\$ 10.8	\$ 7.0
	=====	=====	=====	=====
<b>Other Benefits:</b>				
Service cost - benefits earned during period	\$ 0.7	\$ 0.5	\$ 1.3	\$ 1.0
Interest cost on projected benefit obligation	1.8	1.7	3.5	3.4



## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Amortization of prior service costs	(1.5)	(1.4)	(3.1)	(2.8)
Recognized net actuarial (gain) loss	0.6	0.6	1.3	1.2
	-----	-----	-----	-----
Net periodic benefit cost	\$ 1.6	\$ 1.4	\$ 3.0	\$ 2.8
	=====	=====	=====	=====

15

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

Expected employer contributions for pension benefits in 2004 consist of \$10.5 million to the United States qualified plans including Noveon, \$2.5 million to the United States non-qualified plan and a range of \$5.0 million to \$6.0 million for the United Kingdom plan. The expected contribution to the non-qualified U.S. plan, which is unfunded, represents an actuarial estimate of future assumed payments based on historic retirement and payment patterns. Actual amounts to be paid could differ from this estimate. Cash payments to the U.K. plan were \$1.7 million for the second quarter of 2004 and \$2.5 million for the first six months of 2004. No cash payments were made to the U.S. plans in 2004.

The company anticipates recording an estimated \$6.0 million settlement charge for the U.S. pension plans in the third quarter of 2004 associated with workforce reductions announced in June 2004.

### 8. RESTRUCTURING CHARGE

In June 2004, the company recorded a restructuring charge of \$8.0 million, or \$0.10 per share, related to workforce reductions and asset impairments as a result of the Noveon acquisition. The reductions are estimated to result in annual pre-tax savings of approximately \$16.0 million.

The restructuring charge consisted of \$6.4 million for workforce reductions and a write-off of \$1.6 million of impaired assets related to PuriNOx(TM) technology. The company eliminated 95 positions, primarily at the company's Wickliffe, Ohio headquarters. These reductions are expected to be completed by the end of the third quarter in 2004. Cash expenditures through June 30, 2004 were \$1.3 million, with a remaining accrued liability of \$5.1 million at June 30, 2004 relating to employee severance costs.

The second-half 2004 pre-tax restructuring charge will include an estimated \$6.0 million non-cash pension benefit settlement charge and the remainder of the employee severance costs associated with the workforce reductions, approximating \$3.0 million.

At December 31, 2003, there was a liability recorded of \$12.4 million, primarily related to the 2003 workforce reductions in the United States that occurred in November 2003. Cash expenditures were \$0.4 million for the second quarter of 2004 and \$11.8 million for the first six months of 2004. An accrued liability of \$0.6 million remains at June 30, 2004.

The following table shows the reconciliation of the June 30, 2004 liability.

Edgar Filing: LUBRIZOL CORP - Form 10-Q

	Three-Month Period Ended June 30, 2004 -----	Six-Month Period Ended June 30, 2004 -----
Beginning balance	\$ 1.0	\$ 12.4
Restructuring charge	8.0	8.0
Less cash paid	(1.7)	(13.1)
Less asset impairments	(1.6)	(1.6)
	-----	-----
Balance, June 30, 2004	\$ 5.7 =====	\$ 5.7 =====

16

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

9. DEBT AND FINANCIAL INSTRUMENTS

	As of June 30, 2004 -----	As of December 31, 2003 -----
Short-term debt consists of:		
Short-term debt expected to be refinanced:		
Borrowings under bridge credit facilities	\$ 1,797.0	
Seller notes, at 13%	186.4	
Yen denominated, at weighted-average rates of .7% and .8%	4.6	\$ 2.8
Current portion of long-term debt	0.1	0.1
	-----	-----
Total	\$ 1,988.1 =====	\$ 2.9 =====
Long-term debt consists of:		
Borrowings under revolving credit facilities	\$ 75.0	
5.875% notes, due 2008, including remaining unamortized gain on termination of swaps of \$12.1 and \$13.4	212.1	\$ 213.4
7.25% debentures, due 2025	100.0	100.0
Debt supported by long-term banking arrangements:		
Commercial paper at a weighted-average rate of 1.1%		50.0
Marine terminal refunding revenue bonds, at 1.3%, due 2018		18.4
Other	5.2	5.0
	-----	-----
	392.3	386.8
Less current portion	0.1	0.1
	-----	-----

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Total	\$ 392.2	\$ 386.7
	=====	=====

Amounts due on total debt are \$191.1 million in 2004, \$1,797.1 million in 2005, \$79.7 million in 2006, \$0.1 million in 2007, \$212.3 million in 2008 and \$100.0 million thereafter. While the company intends to refinance the bridge loan in 2004, the bridge loan is not due and payable until May 2005.

In May 2004, the company obtained a 364-day credit facility of \$2,450.0 million for the purpose of bridge financing the Noveon acquisition (see Note 2). This credit facility enables the company to borrow at or below the U.S. prime rate. In June 2004, the company borrowed \$1,797.0 million to finance the Noveon acquisition and repay a portion of the assumed Noveon debt. In addition, in July 2004, the company borrowed \$175.0 million to repay the outstanding seller notes also assumed as part of the Noveon acquisition. The seller notes were classified as short-term debt as they were paid with proceeds of the bridge financing in July 2004. The company plans to replace the bridge credit facility with permanent financing in the near-term. The permanent financing is expected to include the issuance of approximately \$425.0 million in new common equity, \$1,100.0 million in unsecured public bonds, with the remainder being financed through bank loans.

As of June 30, 2004, the company had a committed revolving credit facility of \$350.0 million that expires on July 17, 2006. This facility permits the company to borrow at or below the United States prime rate. As of June 30, 2004, there were outstanding borrowings under these facilities of \$75.0 million, the proceeds of which were used to fund the repayment of previously outstanding commercial paper and marine terminal bonds, and liabilities associated with the termination of various floating-to-fixed rate swaps. In

17

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

addition, prior to the closing of the Noveon acquisition, the company obtained an amendment to this facility to revise the financial covenant restrictions until September 30, 2004. This facility also permits the company to refinance beyond one year \$350.0 million of debt which by its terms is due within one year. As a result, the company had classified as long-term, at December 31, 2003, both the portion of commercial paper borrowings then expected to remain outstanding throughout the following year and the amount due under the marine terminal refunding revenue bonds, whose bondholders had the right to put the bonds back to the company.

In January 2004, the company obtained a revolving credit facility of euro 50 million for the purpose of financing acquisitions. On June 30, 2004, the company repaid the outstanding euro 43.0 million borrowed under this facility in January 2004 to finance a portion of the hyperdispersants acquisition. The company cancelled this credit facility effective June 30, 2004.

In May 2000, the company borrowed \$18.4 million through the issuance of marine terminal refunding revenue bonds, the proceeds of which were used

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

to repay previously issued marine terminal refunding revenue bonds. The bonds had a stated maturity of July 1, 2018; however, the company called the bonds, at par, effective June 1, 2004.

In July 2002, the company terminated its interest rate swap agreements expiring December 2008, which converted fixed rate interest on \$100.0 million of its 5.875% debentures to a variable rate. In terminating the swaps, the company received cash of \$18.1 million, which is being amortized as a reduction of interest expense through December 1, 2008, the due date of the underlying debt. Gains and losses on terminations of interest rate swap agreements designated as fair value hedges are deferred as an adjustment to the carrying amount of the outstanding obligation and amortized as an adjustment to interest expense related to the obligation over the remaining term of the original contract life of the terminated swap agreement. In the event of early extinguishment of the outstanding obligation, any unamortized gain or loss from the swaps would be recognized in the consolidated statement of income at the time of such extinguishment. In 2002, the company recorded a \$17.3 million unrealized gain, net of accrued interest, on the termination of the interest rate swaps as an increase in the underlying long-term debt. The remaining unrealized gain is \$12.1 million and \$13.4 million at June 30, 2004 and December 31, 2003, respectively.

In June 2004, the company entered into interest rate swap agreements that effectively convert the interest on \$200.0 million of outstanding 5.875% notes due 2008 to a variable rate of six-month LIBOR plus 111 basis points. These swaps are designated as fair value hedges of underlying fixed rate debt obligations and are recorded as an increase in noncurrent assets and long-term debt. These interest rate swaps qualify for the short-cut method for assessing hedge effectiveness per SFAS 133, "Accounting for Derivative Instruments and Hedging Activities." The change in fair value of the interest rate swaps at June 30, 2004 was \$1.4 million.

The company also has an interest rate swap agreement that expires in October 2006 that exchanges variable rate interest obligations on a notional principal amount of Japanese yen 500 million for a fixed rate of 2.0%. This interest rate swap is designated as a cash flow hedge.

18

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

After the announcement of the Noveon acquisition, the company's long-term debt and commercial paper credit ratings were reduced. The credit rating change eliminated the company's access to the commercial paper market. As a result, in April 2004, the company terminated its interest rate swap agreements expiring in March 2005, which exchanged variable rate interest obligations on a notional principal amount of \$50.0 million for a fixed rate of 7.6%. The termination of the swap agreements resulted in a \$2.9 million pre-tax charge recognized in the second quarter 2004.

In June 2004, the company entered into several Treasury rate lock agreements with an aggregate notional principal amount of \$900.0 million, all maturing September 30, 2004, whereby the company has locked in Treasury rates relating to a portion of its anticipated \$1,100.0 million public bond issuance. These rate locks are designated as cash flow hedges

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

of the forecasted semi-annual interest payments associated with the expected debt issuance. Accordingly, the change in fair value of these contracts of \$12.2 million (\$8.0 million net of tax) was recorded in other comprehensive income at June 30, 2004.

### 10. CONTINGENCIES

The company has numerous purchase commitments for materials, supplies and energy in the ordinary course of business. The company has numerous sales commitments for product supply contracts in the ordinary course of business.

GENERAL. There are pending or threatened claims, lawsuits and administrative proceedings against the company or its subsidiaries, all arising from the ordinary course of business with respect to commercial, product liability and environmental matters, which seek remedies or damages. The company believes that any liability that may finally be determined with respect to commercial and product liability claims should not have a material adverse effect on the company's consolidated financial position, results of operations or cash flows. From time to time, the company is also involved in legal proceedings as a plaintiff involving contract, patent protection, environmental and other matters. Gain contingencies, if any, are recognized when they are realized.

ENVIRONMENTAL. The company and its subsidiaries are generators of both hazardous and non-hazardous wastes, the treatment, storage, transportation and disposal of which are regulated by various laws and governmental regulations. Although the company believes past operations were in substantial compliance with the then-applicable regulations, either the company or the predecessor company of Noveon, Performance Materials Segment of Goodrich, have been designated as a potentially responsible party (PRP) by the U.S. Environmental Protection Agency (EPA), or similar state agencies, in connection with several disposal sites. These laws and regulations, including the Comprehensive Environmental Response, Compensation and Liability Act of 1980 and similar state laws, generally impose liability for costs to investigate and remediate contamination without regard to fault and under certain circumstances liability may be joint and several resulting in one responsible party being held responsible for the entire obligation. Liability may also include damages to natural resources.

The company initiates corrective and/or preventive environmental projects to ensure environmental compliance and safe and lawful activities at its current operations. The company also conducts a compliance and management systems audit program.

19

THE LUBRIZOL CORPORATION  
Notes to Consolidated Financial Statements  
Amounts in millions (except per share data)  
June 30, 2004

The company's environmental engineers and consultants review and monitor environmental issues at past and existing operating sites, as well as off-site disposal sites at which the company has been identified as a PRP. This process includes investigation and remedial action selection and implementation, as well as negotiations with other PRPs and governmental agencies. Our estimates of environmental liabilities are based on the results of this process.

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

The company's environmental reserves totaled \$30.6 million at June 30, 2004 and \$9.8 million at December 31, 2003. Of these amounts, \$3.7 million and \$1.2 million were included in current liabilities at June 30, 2004 and December 31, 2003, respectively.

The increase in the company's environmental reserves at June 30, 2004 compared with December 31, 2003, primarily was due to the Noveon acquisition. The company's June 30, 2004 balance sheet includes liabilities, measured on an undiscounted basis, of \$19.4 million to cover future environmental expenditures either payable by Noveon or indemnifiable by Goodrich. Accordingly, the current portion of the environmental obligations of \$1.2 million is recorded in accrued expenses and \$1.4 million of the recovery due from Goodrich is recorded in accounts receivable. Non-current liabilities include \$18.2 million and other non-current assets include \$6.7 million reflecting the recovery due from Goodrich.

Goodrich provided Noveon with an indemnity for various environmental liabilities. The company estimates Goodrich's share of such currently identified liabilities under the indemnity, which extends to 2011, to be about \$8.1 million. In addition to Goodrich's indemnity, several other indemnities from third parties such as past owners relate to specific environmental liabilities. Goodrich and other third party indemnitors are currently indemnifying Noveon for several environmental remediation projects. Goodrich's share of all of these liabilities may increase to the extent such third parties fail to honor their indemnity obligations through 2011.

The company believes that its environmental accruals are adequate based on currently available information. The company believes that it is reasonably possible that additional costs may be incurred beyond the amounts accrued as a result of new information, newly discovered conditions or a change in the law. Additionally, as the indemnification from Goodrich extends through 2011, changes in assumptions regarding when costs will be incurred may result in additional expenses to the company. However, the additional costs, if any, cannot currently be estimated.

### 11. GUARANTOR AND NON-GUARANTOR SUBSIDIARY INFORMATION

The repayment of the debt securities is expected to be unconditionally guaranteed on a joint and several basis by the company and its direct and indirect, 100 percent-owned, domestic subsidiaries. The following supplemental consolidating condensed financial information presents the balance sheets of the company as of June 30, 2004 and December 31, 2003 and its statements of income for the three-month and six-month periods ended June 30, 2004 and 2003 and its statements of cash flows for the six-month periods ended June 30, 2004 and 2003.

20

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

Condensed Consolidating Statement of Income  
Three-Month Period Ended June 30, 2004

Edgar Filing: LUBRIZOL CORP - Form 10-Q

	Parent Company	Subsidiary Guarantors	Other Subsidiaries	Elimination
Net sales	\$ 319.0	\$ 135.8	\$ 368.7	\$ (103.3)
Royalties and other revenues	0.9	0.4		
Total revenues	319.9	136.2	368.7	(103.3)
Cost of sales	234.9	108.7	289.2	(103.3)
Selling and administrative expenses	40.2	10.8	19.2	
Research, testing and development expenses	27.7	5.6	12.2	
Amortization of intangible assets	0.5	3.0	1.0	
Write-off of acquired in-process research and development		35.0		
Restructuring charge	5.7	0.6	1.7	
Total cost and expenses	309.0	163.7	323.3	(103.3)
Other income (expense) - net	7.0	3.7	(11.7)	(0.9)
Interest income (expense) - net	(14.0)	(3.3)	0.2	
Equity in income of subsidiaries	1.4	6.8		(8.2)
Income (loss) before income taxes	5.3	(20.3)	33.9	(9.1)
Provision for (benefit from) income taxes	1.5	(3.8)	8.2	
Net income (loss)	\$ 3.8	\$ (16.5)	\$ 25.7	\$ (9.1)

21

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

	Parent Company	Subsidiary Guarantors	Other Subsidiaries
Net sales	\$ 615.8	\$ 198.4	\$ 682.1
Royalties and other revenues	1.6	0.4	0.1
Total revenues	617.4	198.8	682.2
Cost of sales	452.4	156.5	545.1
Selling and administrative			

Edgar Filing: LUBRIZOL CORP - Form 10-Q

expenses	72.8	16.6	32.6
Research, testing and development expenses	55.2	7.1	24.0
Amortization of intangible assets	1.5	3.6	1.3
Write-off of acquired in-process research and development		35.0	
Restructuring charge	5.7	0.6	1.7
	-----	-----	-----
Total cost and expenses	587.6	219.4	604.7
Other income (expense) - net	19.9	6.8	(23.0)
Interest income (expense) - net	(19.6)	(3.3)	0.5
Equity in income of subsidiaries	21.4	8.4	
	-----	-----	-----
Income (loss) before income taxes	51.5	(8.7)	55.0
Provision for (benefit from) income taxes	10.0	(0.2)	15.4
	-----	-----	-----
Net income (loss)	\$ 41.5	\$ (8.5)	\$ 39.6
	=====	=====	=====

22

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

Condensed Consolidating Statement of In  
Three-Month Period Ended June 30, 20

	Parent Company	Subsidiary Guarantors	Other Subsidiaries	Eliminat
	-----	-----	-----	-----
Net sales	\$ 277.4	\$ 49.7	\$ 279.0	\$ (9
Royalties and other revenues	0.7	0.1	(0.4)	
	-----	-----	-----	-----
Total revenues	278.1	49.8	278.6	(9
	-----	-----	-----	-----
Cost of sales	198.4	41.3	222.8	(8
Selling and administrative expenses	33.9	5.4	10.9	
Research, testing and development expenses	28.7	1.6	10.3	
Amortization of intangible assets	0.7	0.4	0.1	
Restructuring charge			3.5	
	-----	-----	-----	-----
Total cost and expenses	261.7	48.7	247.6	(8
Other income (expense) - net	4.6	6.1	(9.8)	
Interest income (expense) - net	(5.4)		0.3	
Equity in income of subsidiaries	19.7	3.4		(2
	-----	-----	-----	-----



Edgar Filing: LUBRIZOL CORP - Form 10-Q

Income before income taxes	35.3	10.6	21.5	(2
Provision for income taxes	4.7	2.6	6.5	(
	-----	-----	-----	-----
Net income	\$ 30.6	\$ 8.0	\$ 15.0	\$ (2
	=====	=====	=====	=====

23

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

Condensed Consolidating Statement of  
Six-Month Period Ended June 30, 2004

	Parent Company	Subsidiary Guarantors	Other Subsidiaries	Eliminati
	-----	-----	-----	-----
Net sales	\$ 534.5	\$ 97.0	\$ 557.4	\$ (167
Royalties and other revenues	1.4	0.2		
	-----	-----	-----	-----
Total revenues	535.9	97.2	557.4	(167
	-----	-----	-----	-----
Cost of sales	388.8	77.5	443.2	(168
Selling and administrative expenses	68.2	11.0	21.8	
Research, testing and development expenses	57.5	3.0	21.7	
Amortization of intangible assets	1.4	0.8	0.1	
Restructuring charge			7.0	
	-----	-----	-----	-----
Total cost and expenses	515.9	92.3	493.8	(168
	-----	-----	-----	-----
Other income (expense) - net	9.5	9.6	(16.6)	(0
Interest income (expense) - net	(10.8)		0.8	
Equity in income of subsidiaries	41.3	5.2		(46
	-----	-----	-----	-----
Income before income taxes	60.0	19.7	47.8	(46
Provision for income taxes	5.3	5.0	15.4	0
	-----	-----	-----	-----
Net income	\$ 54.7	\$ 14.7	\$ 32.4	\$ (46
	=====	=====	=====	=====

24

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

Edgar Filing: LUBRIZOL CORP - Form 10-Q

	Condensed Consolidating Balance Sheet			
	June 30, 2004			
	Parent Company	Subsidiary Guarantors	Other Subsidiaries	EL
<b>ASSETS</b>				
Cash and short-term investments	\$ 34.4	\$ 6.2	\$ 186.7	
Receivables	138.1	146.3	305.3	
Inventories	84.8	162.5	283.2	\$
Other current assets	31.2	51.1	10.6	
<b>Total current assets</b>	<b>288.5</b>	<b>366.1</b>	<b>785.8</b>	
Property and equipment-at cost	1,180.5	548.2	926.6	
Less accumulated depreciation	777.4	21.2	508.1	
<b>Property and equipment - net</b>	<b>403.1</b>	<b>527.0</b>	<b>418.5</b>	
Goodwill	26.6	683.0	313.0	
Intangible assets - net	12.1	466.3	112.6	
Investments in subsidiaries and intercompany balances	2,753.1	911.7	(148.2)	
Investments in non-consolidated companies	5.4	1.7		
Other assets	14.5	9.4	13.4	
<b>TOTAL</b>	<b>\$ 3,503.3</b>	<b>\$ 2,965.2</b>	<b>\$ 1,495.1</b>	<b>\$</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
Short-term debt and current portion of long-term debt	\$ 1,797.1	\$ 186.2	\$ 4.8	
Accounts payable	66.4	54.9	114.8	
Accrued expenses and other current liabilities	99.4	155.9	64.7	
<b>Total current liabilities</b>	<b>1,962.9</b>	<b>397.0</b>	<b>184.3</b>	
Long-term debt	387.0		5.2	
Postretirement health care obligations	93.5	3.8	5.7	
Noncurrent liabilities	45.4	59.4	72.6	
Deferred income taxes	20.8	117.9	45.6	
<b>Total liabilities</b>	<b>2,509.6</b>	<b>578.1</b>	<b>313.4</b>	
Minority interest in consolidated companies				\$
<b>Total shareholders' equity (deficiency)</b>	<b>993.7</b>	<b>2,387.1</b>	<b>1,181.7</b>	
<b>TOTAL</b>	<b>\$ 3,503.3</b>	<b>\$ 2,965.2</b>	<b>\$ 1,495.1</b>	<b>\$</b>

Edgar Filing: LUBRIZOL CORP - Form 10-Q

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

	Condensed Consolidating Balance Sheet December 31, 2003			
	Parent Company	Subsidiary Guarantors	Other Subsidiaries	Elim
<b>ASSETS</b>				
Cash and short-term investments	\$ 56.3	\$ (1.0)	\$ 203.4	
Receivables	100.9	39.2	184.5	
Inventories	76.8	44.3	216.6	\$
Other current assets	26.4	0.7	6.6	
Total current assets	260.4	83.2	611.1	
Property and equipment-at cost	1,156.7	71.5	732.3	
Less accumulated depreciation	757.1	14.2	499.2	
Property and equipment - net	399.6	57.3	233.1	
Goodwill	24.9	124.8	59.0	
Intangible assets - net	12.2	32.8	17.4	
Investments in subsidiaries and intercompany balances	934.2	811.0	(96.9)	(
Investments in non-consolidated companies	5.6	0.7		
Other assets	20.5	3.4	13.1	
<b>TOTAL</b>	<b>\$ 1,657.4</b>	<b>\$ 1,113.2</b>	<b>\$ 836.8</b>	<b>\$ (</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
Short-term debt and current portion of long-term debt			\$ 2.9	
Accounts payable	64.0	17.4	61.7	
Accrued expenses and other current liabilities	79.9	20.7	52.9	
Total current liabilities	143.9	38.1	117.5	
Long-term debt	381.8		4.9	
Postretirement health care obligations	92.9		5.5	
Noncurrent liabilities	44.7		55.6	
Deferred income taxes	24.0	6.9	21.9	
Total liabilities	687.3	45.0	205.4	
Minority interest in consolidated companies				\$

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Total shareholders' equity (deficiency)	970.1	1,068.2	631.4	(
	-----	-----	-----	-----
TOTAL	\$ 1,657.4	\$ 1,113.2	\$ 836.8	\$ (
	=====	=====	=====	=====

26

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

	Condensed Consolidating Statement of Six-Month Period Ended June 30,			
	Parent Company	Subsidiary Guarantors	Other Subsidiaries	E
	-----	-----	-----	-----
CASH PROVIDED FROM (USED FOR):				
OPERATING ACTIVITIES:				
Net income	\$ 41.5	\$ (8.5)	\$ 39.6	
Adjustments to reconcile net income to cash provided (used) by operating activities	13.2	(26.5)	36.9	
	-----	-----	-----	
Total operating activities	54.7	(35.0)	76.5	
INVESTING ACTIVITIES:				
Capital expenditures	(23.8)	(6.2)	(12.2)	
Acquisitions and investments in nonconsolidated companies	(20.3)	(827.7)	(112.7)	
Other - net	(0.1)		0.1	
	-----	-----	-----	
Total investing activities	(44.2)	(833.9)	(124.8)	
FINANCING ACTIVITIES:				
Short-term repayment	1,797.0	9.8	(6.7)	
Long-term repayment	(18.4)	(908.5)	(8.0)	
Long-term borrowing	25.0			
Dividends paid	(26.8)			
Changes in intercompany activities	(1,821.0)	1,774.6	46.4	
Common shares issued upon exercise of stock options	5.5			
	-----	-----	-----	
Total financing activities	(38.7)	875.9	31.7	
Effect of exchange rate changes on cash	6.4	0.2	(0.2)	
	-----	-----	-----	
Net decrease in cash and short-term investments	(21.8)	7.2	(16.8)	
Cash and short-term investments at the beginning of period	56.2	(1.0)	203.5	
	-----	-----	-----	
Cash and short-term investments				

Edgar Filing: LUBRIZOL CORP - Form 10-Q

at the end of period	\$ 34.4	\$ 6.2	\$ 186.7
	=====	=====	=====

27

THE LUBRIZOL CORPORATION  
Notes to Consolidated Finance Statements  
Amounts in millions (except per share data)  
June 30, 2004

Condensed Consolidating Statement of Cash  
Six-Month Period Ended June 30, 2003

	Parent Company	Subsidiary Guarantors	Other Subsidiaries	Eliminatio
	-----	-----	-----	-----
CASH PROVIDED FROM (USED FOR):				
OPERATING ACTIVITIES:				
Net income	\$ 54.7	\$ 14.7	\$ 32.4	\$ (46.4)
	-----	-----	-----	-----
Adjustments to reconcile net income to cash provided (used) by operating activities	(41.3)	101.3	(117.3)	46.4
	-----	-----	-----	-----
Total operating activities	13.4	116.0	(84.9)	
INVESTING ACTIVITIES:				
Capital expenditures	(19.1)	(5.3)	(12.4)	
Other - net	0.7	(0.4)		
	-----	-----	-----	-----
Total investing activities	(18.4)	(5.7)	(12.4)	
FINANCING ACTIVITIES:				
Short-term repayment		(0.2)	(4.0)	
Long-term repayment			(0.2)	
Dividends paid	(26.7)			
Changes in intercompany activities	(15.9)	(109.3)	125.2	
Common shares issued upon exercise of stock options	2.1			
	-----	-----	-----	-----
Total financing activities	(40.5)	(109.5)	121.0	
Effect of exchange rate changes on cash		0.3	4.2	
	-----	-----	-----	-----
Net decrease in cash and short-term investments	(45.5)	1.1	27.9	
Cash and short-term investments at the beginning of period	116.5	(1.9)	151.8	
	-----	-----	-----	-----
Cash and short-term investments at the end of period	\$ 71.0	\$ (0.8)	\$ 179.7	
	=====	=====	=====	=====

THE LUBRIZOL CORPORATION

Item 2 - Management's Discussion and Analysis of  
Financial Condition and Results of Operations

OVERVIEW

We are a leading global producer and marketer of technologically advanced chemicals and specialty materials for the transportation, consumer and industrial markets. Our business is founded on technological leadership and innovation that provides opportunities for us in growth markets and advantages over our competitors. From a base of approximately 3,000 patents, we use our product development and formulation expertise to sustain our leading market positions and fuel our future growth. We create additives, ingredients, resins and compounds that enhance the performance, quality and value of our customers' products. Our products are used in a broad range of applications, and are sold into stable markets such as those for engine oils, specialty driveline lubricants and metalworking fluids, as well as higher growth markets such as personal care and pharmaceutical products and performance coatings and inks. Our specialty materials products are also used in a variety of industries, including the telecommunications, construction, footwear and automotive industries. We are an industry leader in the majority of our businesses.

On June 3, 2004, we completed the acquisition of Noveon International, Inc. (Noveon), a leading global producer and marketer of technologically advanced specialty materials and chemicals used in the industrial and consumer markets. With the acquisition of Noveon, we have accelerated our program to attain a substantial presence in the personal care and coatings markets by adding a number of higher growth, industry-leading products under highly recognizable brand names, including Carbopol(R) and Hycar(R), to our already strong portfolio of lubricant and fuel additives, and consumer products. Additionally, Noveon has a number of industry-leading and strong, cash flow-generating specialty materials businesses, including TempRite(R) CPVC and Estane(R) TPU.

Noveon was acquired for cash of \$920.2 million plus transaction costs of \$10.5 million less certain seller expenses of \$32.9 million and less cash acquired of \$103.0 million. In addition, we assumed \$1,103.1 million of long-term indebtedness from Noveon. Noveon had 2003 revenues of \$1,135.9 million.

The acquisition and related costs were financed with the proceeds of a \$2,450.0 million 364-day bridge credit facility. Shortly after the acquisition, we repaid substantially all of the assumed long-term debt with proceeds of the temporary bridge loan. We expect the temporary bridge loan will be replaced with the proceeds of the permanent financing that we will obtain by the end of the third quarter in the form of a term loan, debt securities and an equity issuance. At June 30, 2004, there was \$1,797.0 million outstanding on the temporary bridge loan.

Our consolidated balance sheet as of June 30, 2004 reflects the acquisition of Noveon under the purchase method of accounting. We recorded various assets acquired and liabilities assumed, primarily working capital accounts, of Noveon at their estimated fair values that we determined based on the information currently available. Appraisals of long-lived assets and identifiable intangible assets, including an evaluation of in-process research and development (IPR&D) projects, are currently underway and will be completed at various times within the next twelve months. In addition, we are valuing the projected pension and other post-employment benefit obligations and we have reflected estimates of these in the preliminary allocation of purchase price. These amounts are subject

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

to adjustment based on the completion of the valuations and appraisals. Accordingly, the preliminary purchase price allocation is subject to revision.

29

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The purchase price includes the estimated fair value of research and development projects of \$35.0 million that, as of the acquisition date, had not reached technological feasibility and had no alternative future use. As a result, we immediately expensed this amount in the second quarter of 2004. The inventory step-up to fair value totaled \$24.2 million. We expensed \$4.9 million of the inventory step-up to cost of sales in the second quarter and we estimate that \$4.9 million of inventory step-up will be expensed to cost of sales in the third quarter of 2004. As the remaining step-up relates to inventories on the LIFO (last-in, first-out) method of accounting, we do not anticipate that additional amounts of the step-up will be expensed through cost of sales in 2004.

#### RESULTS OF OPERATIONS

Our revenues increased in the second quarter of 2004 as compared with the second quarter of 2003, primarily due to acquisitions. Excluding acquisitions, revenues increased primarily due to higher ongoing shipment volume and favorable currency. The increased revenues partially were offset by higher raw material costs, manufacturing expenses and selling and administrative expenses. The 2004 second quarter also included significant purchase accounting charges associated with the acquisition of Noveon and incremental acquisition-related financing costs. Primarily as a result of these factors, net income decreased 87% in the second quarter of 2004, compared with the same period in 2003.

As a result of the June 3, 2004 acquisition of Noveon, we reorganized into two operating and reporting segments: lubricant additives and specialty chemicals. Lubricant additives comprised approximately 78% our consolidated revenues and 89% of our segment operating income for the first six months of 2004. See Note 5 to the financial statements and the "Segment Analysis" section for further financial disclosures by reporting segment.

#### ANALYSIS OF REVENUES

(Millions of Dollars)	2004	2003	\$ Change	% Change
-----	-----	-----	-----	-----
<b>SECOND QUARTER:</b>				
Net sales	\$ 720.2	\$ 514.3	\$ 205.9	40%
Royalties and other revenues	1.3	0.4	0.9	239%
	-----	-----	-----	
Total revenues	\$ 721.5	\$ 514.7	\$ 206.8	40%
	=====	=====	=====	

YEAR-TO-DATE:

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Net sales	\$ 1,298.1	\$1,021.3	\$ 276.8	27%
Royalties and other revenues	2.1	1.6	0.5	33%
	-----	-----	-----	
Total revenues	\$ 1,300.2	\$1,022.9	\$ 277.3	27%
	=====	=====	=====	

Consolidated revenues increased 40% in the second quarter of 2004 and 27% in the first six months of 2004 compared to the same periods in 2003, primarily due to acquisitions and higher ongoing shipment volume. Acquisitions in 2004 included Noveon International and the hyperdispersants business purchased from Avecia. Acquisitions in 2003 included the personal care specialty ingredients business purchased from Amerchol Corporation, a subsidiary of The Dow Chemical Company, and the silicone product lines purchased from BASF. The Noveon acquisition contributed \$109.9 million towards the increase in revenues in both the second quarter of 2004 and the first six months of 2004 compared with the same periods in 2003.

30

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

Excluding acquisitions, ongoing shipment volume increased 11% in the second quarter and 7% in the first six months of 2004 compared to the same periods in 2003. Sequentially, excluding acquisitions, consolidated second quarter 2004 shipment volume was 6% higher than the first quarter of 2004.

The following table shows our shipment volume by geographic zone in the second quarter and the first half of 2004.

	2nd QTR 2004 Volume -----	YTD 2004 Volume -----
North America	48%	47%
Europe	27%	27%
Asia-Pacific / Middle East	20%	20%
Latin America	5%	6%
	----	----
Total	100%	100%
	====	====

Shipment volume patterns vary in different geographic zones. The following table shows the changes in shipment volume by geographic zone in the second quarter and the first six months of 2004, compared with the corresponding periods in 2003.

	Excluding Acquisitions -----
2004 vs. 2003	2004 vs. 2003



Edgar Filing: LUBRIZOL CORP - Form 10-Q

	% Change -----	% Change -----
SECOND QUARTER:		
North America	30%	8%
Europe	22%	12%
Asia-Pacific/Middle East	30%	23%
Latin America	4%	0%
Total	26%	11%
YEAR-TO-DATE:		
North America	18%	6%
Europe	9%	4%
Asia-Pacific/Middle East	20%	16%
Latin America	1%	(1%)
Total	15%	7%

Segment shipment volume variances by geographic zone as well as the factors explaining the changes in segment revenues for the second quarter of 2004 and the first six months of 2004 compared with the respective periods of 2003 are contained under the "Segment Analysis" section below.

31

THE LUBRIZOL CORPORATION

Item 2 - Management's Discussion and Analysis of  
Financial Condition and Results of Operations

ANALYSIS OF COSTS AND EXPENSES

(Millions of Dollars)	2004 -----	2003 -----	\$ Change -----	% Change -----	\$ Change -----
SECOND QUARTER:					
Cost of sales	\$ 529.5	\$ 372.6	\$ 156.9	42%	\$ 57.9
Selling and administrative expenses	70.2	50.2	20.0	40%	6.5
Research, testing and development expenses	45.5	40.6	4.9	12%	(0.4)
Amortization of intangible assets	4.5	1.2	3.3	*	0.0
Write-off of acquired in-process research and development	35.0		35.0	*	0.0
Restructuring charge	8.0	3.5	4.5	*	0.0
	-----	-----	-----		-----
Total costs and expenses	\$ 692.7 =====	\$ 468.1 =====	\$ 224.6 =====	48%	\$ 64.0 =====
YEAR-TO-DATE:					
Cost of sales	\$ 955.8	\$ 740.9	\$ 214.9	29%	\$ 103.8

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Selling and administrative expenses	122.0	101.0	21.0	21%	6.0
Research, testing and development expenses	86.3	82.2	4.1	5%	(2.0)
Amortization of intangible assets	6.4	2.3	4.1	*	0.5
Write-off of acquired in-process research and development	35.0		35.0	*	0.0
Restructuring charge	8.0	7.0	1.0	*	0.0
	-----	-----	-----		-----
Total costs and expenses	\$1,213.5	\$ 933.4	\$ 280.1	30%	\$ 108.3
	=====	=====	=====		=====

\* Calculation not meaningful

Cost of sales increased 42% in the second quarter of 2004 and 29% in the first six months of 2004 compared with the same periods in 2003, due to acquisitions, higher average raw material cost and higher manufacturing expenses. Excluding acquisitions, average raw material cost increased 8% in both the second quarter and the first six months of 2004 compared with the same periods in 2003, primarily due to an increase in the combination of raw material prices and product mix along with unfavorable currency effects. Material cost included purchase adjustments associated with the increased valuation of inventory of \$5.8 million in the second quarter of 2004 and \$6.7 million in the first six months of 2004 for the Noveon and hyperdispersants acquisitions. The Noveon purchase adjustment for the increased valuation of inventory was \$4.9 million, or \$0.06 per share, in the second quarter of 2004. Looking forward, we expect continued upward pressure on raw material prices.

32

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

Total manufacturing expenses, which are included in cost of sales, increased 32% in the second quarter of 2004 and 24% in the first six months of 2004 compared with the same periods in 2003, primarily due to acquisitions. Excluding acquisitions, total manufacturing expenses increased 6% in the second quarter of 2004 and 9% in the first six months of 2004 compared with the same periods in 2003, primarily due to unfavorable currency and higher incentive compensation expense. The first six months of manufacturing expense also included \$2.0 million for an environmental accrual relating to remediation at our Texas manufacturing facility. Excluding acquisitions, currency and the environmental accrual adjustment, manufacturing expenses increased 3% in the second quarter of 2004 and 4% in the first six months of 2004 compared with the same periods in 2003.

Gross profit (net sales less cost of sales) increased \$49.0 million, or 35% (\$16.7 million, or 12%, excluding acquisitions), in the second quarter of 2004 and \$61.9 million, or 22% (\$22.8 million, or 8%, excluding acquisitions), in the first six months of 2004 compared with the same periods in 2003. Excluding acquisitions, the increase primarily was due to higher shipment volume and favorable currency, partially offset by higher average raw material cost and higher manufacturing costs. Our gross profit percentage (gross profit divided by net sales) decreased to 26.5% in the second quarter of 2004 and 26.4% in the

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

first six months of 2004, compared to 27.5% in both the second quarter and first half of 2003. The decrease for both periods primarily was due to higher raw material costs. Sequentially, the gross profit percentage increased in the second quarter of 2004 compared with 26.2% in the first quarter of 2004 and 24.9% in the fourth quarter of 2003.

Excluding acquisitions, selling and administrative expenses increased 13% in the second quarter and 6% in the first six months of 2004 compared with the same periods in 2003, primarily due to higher incentive compensation expense and unfavorable currency.

Research, testing and development expenses (technology expenses), excluding acquisitions, decreased 1% in the second quarter of 2004 and 2% in the first six months of 2004 compared with the same periods in 2003, primarily due to lower testing activity at outside laboratories, partially offset by unfavorable currency and higher incentive compensation expense.

Beginning in 2004, we have reclassified amortization of intangible assets as a separate line item of expense for all periods reported. Previously this item had been included within other income (expense). The increased amortization expense in the second quarter and the first six months of 2004 compared with the same periods in 2003, primarily was due to the Noveon and hyperdispersants acquisitions in 2004 and the personal care specialty ingredients business acquisition in 2003.

We included a one-time, non-cash charge of \$35.0 million, or \$0.42 per share, in total costs and expenses for the second quarter of 2004 and the first six months of 2004 to write-off the estimated fair value of acquired IPR&D projects associated with the Noveon acquisition. Costs to acquire IPR&D projects that have no alternative future use and that have not reached technological feasibility at the date of acquisition are expensed upon acquisition. We based the estimated value of IPR&D projects on third-party valuations of the fair values of IPR&D costs.

In the second quarter of 2004 we recorded a restructuring charge of \$8.0 million, or \$0.10 per share, consisting of workforce reductions of \$6.4 million and a write-off of \$1.6 million of impaired assets related to PuriNOx(TM) technology. We eliminated 95 positions, primarily at our Wickliffe, Ohio headquarters. We expect these reductions will be completed by the end of the

33

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

third quarter in 2004. The second-half 2004 pre-tax restructuring charge will include an estimated \$6.0 million non-cash pension benefit settlement charge and the remainder of the employee severance costs associated with the workforce reductions, approximating \$3.0 million.

In the second quarter of 2003, we recorded a restructuring charge of \$3.5 million, or \$0.05 per share, primarily related to our Bromborough, England intermediate production and blending facility. The charge was comprised of \$2.8 million for asset write-offs and employee severance at our Bromborough facility and \$0.7 million for a voluntary separation program at our joint venture in India. In the first half of 2003, the total restructuring charge was \$7.0 million, or \$0.09 per share, which included \$6.3 million for Bromborough and \$0.7 million for India. The Bromborough charge primarily consisted of \$2.8 million in employee separation benefits and \$3.3 million in asset impairment

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

charges for production units taken out of service.

### ANALYSIS OF OTHER ITEMS AND NET INCOME

(Millions of Dollars)			\$	%	\$	Excluding Acquisitions
-----	2004	2003	Change	Change	Change	-----
<b>SECOND QUARTER:</b>						
Other income						
(expense)	\$ (1.9)	\$ 1.1	\$ (3.0)	*	\$ (3.5)	
Interest expense-net	(17.1)	(5.1)	(12.0)	*	0.8	
Income before income						
taxes	9.8	42.6	(32.8)	(77%)	4.2	
Provision for income						
taxes	5.9	13.2	(7.3)	(56%)	14.8	
Net income	\$ 3.9	\$ 29.4	\$ (25.5)	(87%)	\$ (10.5)	
<b>YEAR-TO-DATE:</b>						
Other income						
(expense)	\$ 2.4	\$ 2.0	\$ 0.4	*	\$ 0.1	
Interest expense-net	(22.4)	(10.0)	(12.4)	*	0.3	
Income before income						
taxes	66.7	81.5	(14.8)	(18%)	18.2	
Provision for income						
taxes	25.2	26.1	(0.9)	(3%)	11.6	
Net income	\$ 41.5	\$ 55.4	\$ (13.9)	(25%)	\$ 6.6	

\* Calculation not meaningful

The decrease in other income (expense) in the second quarter of 2004 compared to the same period in 2003, was due to currency translation losses. Other income for the first six months of 2004 included a gain of \$6.4 million (\$.08 per share) on a currency forward contract to purchase pound sterling related to the acquisition of the hyperdispersants business. We secured the forward contract in December 2003 and completed the acquisition at the end of January 2004. This gain partially was offset by other currency translation losses.

34

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The increase in net interest expense for both the second quarter and first six months of 2004 compared to the same periods in 2003, primarily was due to the Noveon acquisition-related financing costs of \$12.2 million, or \$0.14 per share, comprised of bridge loan and Noveon interest of \$6.5 million, amortization of bridge loan fees of \$2.8 million and termination of an interest rate swap of \$2.9 million.

We had an effective tax rate of 59.8% in the second quarter of 2004 and 37.8% in

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

the first six months of 2004, compared with 31.1% in the second quarter of 2003 and 32.0% in the first six months of 2003. The increase in the effective tax rate for both periods in 2004 primarily was due to significant non-taxable currency gains that occurred in 2003 but did not repeat in 2004, and the unfavorable impact of the Noveon acquisition on our U.S. tax rate. Noveon's U.S. tax loss carryforwards, combined with the interest expense associated with the acquisition financing, will reduce our ability to claim U.S. foreign tax credits and to obtain U.S. tax benefits on exports. The second quarter tax provision was unusually high because it reflected the cumulative year-to-date impact of these items on our effective tax rate. We estimate our 2004 effective tax rate will be 37.5%, excluding the tax effect of the restructuring charge, which had a 35% tax rate.

Primarily as a result of the above factors, our net income per share was \$0.08 for the second quarter of 2004 compared with \$0.57 for the second quarter of 2003 and \$0.80 for the first six months of 2004 compared with \$1.07 for the first six months of 2003. Earnings in both the second quarter and first six months of 2004 included a one-time write-off for IPR&D projects from the Noveon acquisition of \$0.42 per share, a purchase adjustment associated with the increased valuation of Noveon-acquired inventory of \$0.06 per share, a restructuring charge of \$0.10 per share, incremental acquisition-related financing costs of \$0.14 per share and an increase in the effective tax rate compared to the first quarter 2004 rate equivalent to \$0.08 per share. Earnings in 2004 benefited from Noveon's June operating income of \$10.7 million, or \$0.13 per share, before financing costs and purchase accounting adjustments. Earnings in the first six months of 2004 also included a gain on a currency forward contract of \$0.08 per share. The 2003 restructuring charge reduced earnings \$0.05 per share in the second quarter of 2003 and \$0.09 per share in the first half of 2003.

### SEGMENT ANALYSIS

Beginning in the second quarter of 2004, we reorganized our business into two operating and reporting segments: the lubricant additives segment, also known as Lubrizol Additives, and the specialty chemicals segment, also known as the Noveon segment. The lubricant additives segment represents approximately 55% of annualized consolidated revenues and is comprised of our previous business in fluid technologies for transportation, advanced fluid systems, emulsified products and the former industrial additives product group of fluid technologies for industry. The specialty chemicals segment represents approximately 45% of annualized consolidated revenues and is comprised of the businesses of the acquired Noveon International and the former performance chemicals group of fluid technologies for industry. Note 5 to the financial statements contains our segment reporting disclosure including a further description of the nature of our operations, the product lines within each of the operating segments, segment profitability and related financial disclosures for the reportable segments.

35

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

We primarily evaluate performance and allocate resources based on segment operating income, defined as revenues less expenses identifiable to the product lines included within each segment, as well as projected future returns. As part of reorganizing our business into two operating segments, we have reclassified certain administrative expenses that previously were deducted in arriving at segment operating income and are now classified as unallocated corporate expenses. Segment operating income will reconcile to consolidated income before

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

tax by deducting the write-off of acquired IPR&D projects, restructuring charges, net interest expense, corporate expenses and corporate other income that we do not attribute to either operating segment.

We have restated current year and prior year amounts to reflect the new reporting classifications of products between the two operating segments and the new definition of segment operating income.

### OPERATING RESULTS BY SEGMENT (Millions of Dollars)

	2004	2003	\$ Change	% Change	Excluding Acquisitio \$ Change
	-----	-----	-----	-----	-----
<b>REVENUES</b>					
<b>SECOND QUARTER:</b>					
Lubricant additives	\$ 522.1	\$ 453.3	\$ 68.8	15%	\$ 68.8
Specialty chemicals	199.4	61.4	138.0	225%	6.7
	-----	-----	-----		-----
Total	\$ 721.5	\$ 514.7	\$ 206.8	40%	\$ 75.5
	=====	=====	=====		=====
<b>YEAR-TO-DATE:</b>					
Lubricant additives	\$1,013.3	\$ 903.2	\$ 110.1	12%	\$ 110.1
Specialty chemicals	286.9	119.7	167.2	140%	17.0
	-----	-----	-----		-----
Total	\$1,300.2	\$1,022.9	\$ 277.3	27%	\$ 127.1
	=====	=====	=====		=====
<b>GROSS PROFIT</b>					
<b>SECOND QUARTER:</b>					
Lubricant additives	\$ 143.6	\$ 127.2	\$ 16.4	13%	\$ 16.4
Specialty chemicals	47.1	14.5	32.6	225%	0.3
	-----	-----	-----		-----
Total	\$ 190.7	\$ 141.7	\$ 49.0	35%	\$ 16.7
	=====	=====	=====		=====
<b>YEAR-TO-DATE:</b>					
Lubricant additives	\$ 272.4	\$ 251.0	\$ 21.4	8%	\$ 21.4
Specialty chemicals	69.9	29.4	40.5	138%	1.4
	-----	-----	-----		-----
Total	\$ 342.3	\$ 280.4	\$ 61.9	22%	\$ 22.8
	=====	=====	=====		=====
<b>SEGMENT OPERATING INCOME</b>					
<b>SECOND QUARTER:</b>					
Lubricant additives	\$ 72.8	\$ 58.6	\$ 14.2	24%	\$ 14.2
Specialty chemicals	11.4	0.6	10.8	*	0.0
	-----	-----	-----		-----

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Total	\$ 84.2	\$ 59.2	\$ 25.0	42%	\$ 14.2
	=====	=====	=====		=====

YEAR-TO-DATE:

Lubricant additives	\$ 135.5	\$ 114.2	\$ 21.3	19%	\$ 21.3
Specialty chemicals	16.4	1.4	15.0	*	0.1
	-----	-----	-----		-----
Total	\$ 151.9	\$ 115.6	\$ 36.3	31%	\$ 21.4
	=====	=====	=====		=====

\* Calculation not meaningful

36

THE LUBRIZOL CORPORATION

Item 2 - Management's Discussion and Analysis of  
Financial Condition and Results of Operations

Lubricant Additives Segment

Revenues increased 15% in the second quarter of 2004 compared to the same period in 2003, primarily due to 12% higher volume with the remainder due to higher average selling price driven almost entirely by favorable currency. The combination of real selling price and product mix was neutral. Revenues increased 12% in the first six months of 2004 compared to the same period in the prior year, primarily due to 7% higher volume, 4% favorable currency and 1% higher product mix and price. Sequentially, shipment volume in the second quarter of 2004 increased 7% over the first quarter of 2004 and 15% over the fourth quarter of 2003.

The following table shows our shipment volume by geographic zone in the second quarter and the first half of 2004.

	2nd QTR 2004 Volume	YTD 2004 Volume
	-----	-----
North America	41%	41%
Europe	30%	30%
Asia-Pacific / Middle East	23%	23%
Latin America	6%	6%
	----	----
Total	100%	100%
	=====	=====

Shipment volume patterns vary in different geographic zones. The following table shows the changes in shipment volume by geographic zone in the second quarter and the first six months of 2004.

2nd QTR 2004 vs. 2003	YTD 2004 vs. 2003
--------------------------	----------------------

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

	% Change -----	% Change -----
North America	9%	6%
Europe	12%	4%
Asia-Pacific / Middle East	23%	16%
Latin America	(2%)	(3%)
Total	12%	7%

Overall, higher shipment volume in the second quarter of 2004 compared to the same period in 2003 partially was due to market recovery for finished lubricant demand. The shipment volume increase in North America for both periods primarily resulted from increases in our driveline and industrial additives product lines due to market share gains as well as market recovery. Higher shipment volume in Europe in the second quarter primarily was due to increases in our engine additives product lines due to lost marine diesel business that occurred after the first quarter of 2003, which subsequently was regained late in the first quarter of 2004. In addition, we experienced some business gains in our industrial additives product lines. The shipment volume increase in Asia-Pacific for both periods primarily was due to economic recovery, market share gains in China and favorable timing of orders. The decrease in Latin America was associated with the loss of a major international customer that we previously disclosed in 2003.

37

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

Lubrizol Additives implemented a price increase in March 2004 for products sourced from North America plants and in the second quarter 2004 for products sourced from Asia-Pacific and Latin America. We announced a second price increase in June 2004, which was effective beginning in mid-June for products sourced from North America and Europe billed in U.S. dollar currency and beginning in mid-July for products sourced from Latin America. We will also begin implementing previously announced price increases in August for products sourced from Asia-Pacific. The announced price increases were in response to raw material cost increases and continuing high prices for natural gas used for utilities in our plants.

Segment gross profit is defined as sales less cost of sales, which include material cost and all manufacturing expenses. The 13% increase in segment gross profit in the second quarter of 2004 and the 8% increase in the first six months of 2004, compared with the same periods in 2003, primarily was due to higher revenues partially offset by higher average raw material cost and manufacturing expenses. In the second quarter of 2004, average material cost increased 7% and manufacturing expenses increased 6%, compared to the second quarter of 2003. In the first six months of 2004, average material cost increased 8% and manufacturing expenses increased 10%, compared to the first six months of 2003. The increase in manufacturing expenses for both periods primarily was due to higher throughput, higher incentive compensation expense and unfavorable currency.

The gross profit percentage for the segment was 27.6% for the second quarter of 2004 compared with 28.1% for the second quarter of 2003 and 26.9% for the first six months of 2004 compared with 27.8% in the first six months of 2003. The decrease primarily was due to higher average raw material cost.



## Edgar Filing: LUBRIZOL CORP - Form 10-Q

Selling, technical, administrative and research (STAR) expenses increased \$3.3 million, or 5% for the second quarter of 2004, compared with the second quarter of 2003, primarily due to higher incentive compensation expense and currency effects. STAR expenses increased \$1.1 million, or 1% in the first six months of 2004, compared with the same period in 2003 due to higher incentive compensation expense and currency effects, partially offset by a \$1.3 million decrease in technical expenses, primarily due to lower outside testing expenses as a result of higher utilization of our internal testing facilities.

Segment operating income (revenues less expenses attributable to the product lines aggregated within each segment) increased 24% for the second quarter of 2004 and increased 19% for the first six months of 2004, compared with the same periods in 2003, due to higher gross profit that was partially offset by higher expenses.

38

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

##### Specialty Chemicals Segment

Revenues increased 225% in the second quarter of 2004 and 140% in the first six months of 2004 compared with the same periods in 2003, primarily due to the 2004 acquisitions of Noveon and the hyperdispersants business and the 2003 acquisition of the personal care specialty ingredients business. Excluding acquisitions, revenues increased 11% in the second quarter of 2004 compared to the same period in 2003, due to 5% higher shipment volumes, 2% favorable currency impact and 3% stronger price and product mix. Excluding acquisitions, segment revenues increased 14% in the first six months of 2004 compared to the same period in the prior year primarily due to 8% higher volume, 3% favorable currency and 3% stronger price and product mix. The higher priced product mix for both the second quarter 2004 and the first six months of 2004 primarily occurred in our consumer specialties product line.

The following table shows our shipment volume by geographic zone in the second quarter and the first half of 2004.

	2nd QTR 2004 Volume -----	YTD 2004 Volume -----
North America	74%	75%
Europe	17%	16%
Asia-Pacific/Middle East	7%	6%
Latin America	3%	3%
	----	----
Total	100%	100%
	====	====

Shipment volume patterns vary in different geographic zones. The following table shows the changes in shipment volume by geographic zone in the second quarter and the first six months of 2004, compared with the corresponding periods in 2003.

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

	2004 vs. 2003 % Change -----	Excluding Acquisitions ----- 2004 vs. 2003 % Change -----
<b>SECOND QUARTER:</b>		
North America	114%	3%
Europe	161%	10%
Asia-Pacific/Middle East	342%	4%
Latin America	76%	26%
Total	126%	5%
<b>YEAR-TO-DATE:</b>		
North America	66%	7%
Europe	92%	9%
Asia-Pacific/Middle East	268%	35%
Latin America	40%	14%
Total	74%	8%

Excluding acquisitions, the shipment volume increase in North America for both periods primarily was due to market share gains and growth in the fermentation industry in our consumer specialties product line. This product line also benefited for the first six months of 2004 from the extension of the 2003 sugar beet season. Additionally, the second quarter 2004 shipment volume was higher due to improvements in the mining sector. The increase in Europe for both periods was due to the impact of an improving European economy and market share gains in our performance coatings product line. The increase in Asia-Pacific /

39

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

Middle East for both periods was due to higher shipment volume in our performance coatings product line as approvals we have obtained in the United States and Europe are being transferred by our customers to Asia. The first six month comparison in this region also benefited from market share gains in our consumer specialties product line. The increase in Latin America for both periods primarily was due to new business and market share gains in our consumer specialties product line.

Segment gross profit increased 225% (2% excluding acquisitions) in the second quarter of 2004 and 138% (5% excluding acquisitions) in the first half of 2004 compared with the same periods in 2003. Excluding acquisitions, the increase in segment gross profit for both periods was due to increased revenues as a result of higher shipment volume and higher price and product mix partially offset by higher raw material costs. The increase in segment gross profit for the first six months of 2004 compared to the same period in 2003 partially was also offset by higher manufacturing expenses. The gross profit percentage for this segment was 23.6% in the second quarter of 2004 and 24.4% in the first half of 2004, compared with 23.6% and 24.6% in the respective periods in 2003. Excluding acquisitions, the gross profit percentage was 21.7% in the first quarter of 2004 and 22.5% in the first six months of 2004. The decrease in gross profit percentage for both periods was due to higher raw material costs that partially

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

were offset by higher product price and mix. We began implementing price increases during the first quarter of 2004 in the range of 3% to 5% in response to the rising raw material costs.

STAR expenses increased \$19.5 million, or 143%, for the second quarter of 2004 and increased \$22.8 million, or 83%, for the first six months of 2004 compared with the same periods in 2003, primarily due to acquisitions.

Segment operating income increased in the second quarter and first six months of 2004 compared with the same periods in 2003, primarily due to the impact of acquisitions.

### PRO FORMA INFORMATION

The following table presents major components of and information derived from the pro forma consolidated statements of income and pro forma consolidated statements of cash flows. The major components of the pro forma consolidated statements of income and pro forma consolidated statements of cash flows reflect the effect of the acquisition of Noveon International, Inc. on June 3, 2004 as if the acquisition occurred at the beginning of each of the periods reflected in the table. We believe that this data provides the financial statement reader with information that is useful in understanding the impact of the acquisition of Noveon International, Inc. on our results of operations and cash flows.

40

The components of and information derived from the pro forma consolidated statements of income and the pro forma consolidated statements of cash flows for the three-month period ended June 30, 2004 are derived from our unaudited consolidated financial statements for the three-month period ended June 30, 2004 and the unaudited consolidated financial statements of Noveon International, Inc. for the period from April 1, 2004 to the acquisition date. The components of and information derived from the pro forma consolidated statements of income and the pro forma consolidated statements of cash flows for the three-month period ended June 30, 2003 are derived from our unaudited consolidated financial statements for the three-month period ended June 30, 2003 and the unaudited consolidated financial statements of Noveon International, Inc. for the three-month period ended June 30, 2003. The components of and information derived from the pro forma consolidated statements of income and the pro forma consolidated statements of cash flows for the six-month period ended June 30, 2004 are derived from our unaudited consolidated financial statements for the six-month period ended June 30, 2004 and the unaudited consolidated financial statements of Noveon International, Inc. for the period from January 1, 2004 to the acquisition date. The components of and information derived from the pro forma consolidated statements of income and the pro forma consolidated statements of cash flows for the six-month period ended June 30, 2003 are derived from our unaudited consolidated financial statements for the six-month period ended June 30, 2003 and the unaudited consolidated financial statements of Noveon International, Inc. for the six-month period ended June 30, 2003.

Our consolidated balance sheet as of June 30, 2004 reflects the acquisition of Noveon International, Inc. under the purchase method of accounting. We recorded various assets acquired and liabilities assumed, primarily working capital accounts, of Noveon International, Inc. at their estimated fair values that we determined based on the information currently available. Appraisals of long-lived assets and identifiable intangible assets, including an evaluation of IPR&D projects, are currently underway and will be completed at various times within the next twelve months. In addition, we are valuing the projected pension and other post-employment benefit obligations and we have reflected estimates of these in the preliminary allocation of purchase price. These amounts are subject

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

to adjustment based on the completion of the valuations and appraisals. Accordingly, the preliminary purchase price allocation is subject to revision.

The pro forma data gives effect to actual operating results of Noveon International, Inc. prior to the acquisition. Adjustments to cost of sales for the inventory set-up charge of \$9.8 million, the write-off of acquired IPR&D of \$35.0 million and estimated intangible asset amortization are reflected in the pro forma data for each period in the table. The entire inventory step-up charge is attributable to the specialty chemicals segment and is reflected in each pro forma period of the table. This pro forma data is consistent with the pro forma data that is disclosed in Note 2 to the unaudited consolidated financial statements for the six-month period ended June 30, 2004. These pro forma amounts do not purport to be indicative of the results that would have actually been obtained if the acquisition had occurred as of the beginning of the periods presented or that may be obtained in the future.

41

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

	Three-Month Period Ended June 30		
	2004	2003	
<b>CONSOLIDATED PRO FORMA DATA</b>			
Total revenues	\$ 939.0	\$ 807.1	\$1,800.0
Gross profit	\$ 250.8	\$ 212.2	\$ 400.0
Income before income taxes and cumulative effect of change in accounting principle	\$ 14.6	\$ 0.0	\$ 0.0
Income before cumulative effect of change in accounting principle	\$ 9.1	\$ 0.0	\$ 0.0
Depreciation expense	\$ 43.1	\$ 41.5	\$ 40.0
Amortization of intangible assets	\$ 9.3	8.4	\$ 0.0
Capital expenditures	\$ 33.4	\$ 34.6	\$ 0.0
<b>SEGMENT PRO FORMA DATA</b>			
<b>Lubricant Additives Segment</b>			
Total revenues	\$ 522.1	\$ 453.3	\$1,000.0
Gross profit	\$ 143.6	\$ 127.2	\$ 200.0
Segment operating income	\$ 72.8	\$ 58.6	\$ 100.0

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Depreciation expense	\$ 20.8	\$ 20.8	\$
	=====	=====	=====
Amortization of intangible assets	\$ 0.8	\$ 0.8	\$
	=====	=====	=====
Capital expenditures	\$ 17.3	\$ 17.3	\$
	=====	=====	=====
Specialty Chemicals Segment			
Total revenues	\$ 416.9	\$ 353.8	\$ 8
	=====	=====	=====
Gross profit	\$ 107.2	\$ 85.0	\$ 2
	=====	=====	=====
Segment operating income	\$ 32.5	\$ 19.7	\$
	=====	=====	=====
Depreciation expense	\$ 22.0	\$ 20.4	\$
	=====	=====	=====
Amortization of intangible assets	\$ 8.5	\$ 7.6	\$
	=====	=====	=====
Capital expenditures	\$ 16.1	\$ 17.3	\$
	=====	=====	=====
Unallocated corporate depreciation expense	\$ 0.3	\$ 0.3	\$
	=====	=====	=====
RECONCILIATION OF PRO FORMA SEGMENT OPERATING INCOME TO PRO FORMA INCOME BEFORE INCOME TAXES AND CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE			
Pro forma segment operating income (loss):			
Lubricant Additives	\$ 72.8	\$ 58.6	\$ 1
Specialty Chemicals	32.5	19.7	
	-----	-----	-----
Total segment operating income	105.3	78.3	2
Corporate expenses	(12.3)	(10.1)	(
Corporate other income (loss)	(2.0)	2.1	
Write-off of acquired in-process research and development	(35.0)	(35.0)	(
Restructuring charges	(8.5)	(4.5)	(
Interest expense - net	(32.9)	(30.8)	(
	-----	-----	-----
Pro forma income before income taxes and cumulative effect of change in accounting principle	\$ 14.6	\$ 0.0	\$
	=====	=====	=====

THE LUBRIZOL CORPORATION

Item 2 - Management's Discussion and Analysis of  
Financial Condition and Results of Operations

WORKING CAPITAL, LIQUIDITY AND CAPITAL RESOURCES

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

The following table summarizes the major components of cash flow:

### SUMMARY OF CASH FLOWS

(Millions of Dollars)	Six-Month Period Ended June 30		\$ Change
	2004	2003	
Cash provided from(used for):			
Operating activities	\$ 96.2	\$ 44.5	\$ 51.7
Investing activities	(1,002.9)	(36.5)	(966.4)
Financing activities	868.9	(29.0)	897.9
Effect of exchange-rate changes on cash	6.4	4.5	1.9
Net decrease in cash and short-term investments			
	\$ (31.4)	\$ (16.5)	\$ (14.9)

#### Operating Activities:

The increase in cash provided from operating activities in the first six months of 2004 compared with the same period in the prior year, primarily was due to an increase in earnings after adjusting for non-cash items, specifically the \$35.0 million write-off of acquired IPR&D projects from the Noveon acquisition. We also had a working capital build-up in accounts receivable, which consumed cash of \$77.0 million. Our receivables increased by \$265.1 million from the prior year-end, primarily due to the Noveon and hyperdispersants acquisitions. Days sales in receivables averaged 53.4 days in the first six months of 2004, which approximates our target for 2004 of 53.5 days. Days sales in inventory averaged 88 days for the first six months of 2004 compared with our 2004 target of 90 days.

#### Investing Activities:

Our capital expenditures in the first six months of 2004 were \$42.2 million, as compared with \$36.8 million for same period in 2003. In 2004, we estimate capital expenditures will be in the range of \$135.0 million to \$140.0 million, compared with \$88.5 million in 2003. The 2004 estimate includes approximately \$40.0 million for the newly acquired Noveon business.

In June 2004, we completed the Noveon acquisition for cash of \$920.2 million plus transaction costs of \$10.5 million less certain seller expenses of \$32.9 million and less cash acquired of \$103.0 million.

In January 2004, we completed the acquisition of the hyperdispersants business of Avecia for cash totaling \$133.0 million. This additives business is headquartered in Blackley, United Kingdom, and develops, manufactures and markets high-value additives that are based on polymeric dispersion technology and used in coatings and inks. These products enrich and strengthen color while reducing production costs and solvent emissions, and are marketed under the brand names Solsperser(TM), Solplus(TM) and Solthix(TM). Historical annualized revenues of this business are approximately \$50.0 million. We funded the acquisition through euro 43.0 million borrowings (\$55.0 million equivalent) under a 364-day credit facility, \$5.0 million in yen borrowings and the remainder in cash. At December 31, 2003, we had a foreign currency forward contract of \$125.0 million in order to fix the U.S. dollar price for this acquisition. In the first quarter of 2004, we recorded a pre-tax gain of \$6.4

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

million (\$0.08 per share) upon the termination of this foreign currency forward contract.

43

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

##### Financing Activities:

The increase in cash provided from financing activities of \$868.9 million in 2004 was due to borrowings of \$1,797.0 million under our \$2,450.0 million 364-day bridge credit facility, the proceeds of which were used to fund the Noveon acquisition and repay assumed Noveon debt of \$1,103.1 million.

##### Capitalization and Credit Facilities:

Our net debt to capitalization ratio at June 30, 2004 was 69%. Net debt is the total of short-term and long-term debt, reduced by cash and short-term investments excluding unrealized gains and losses on derivative instruments designated as fair value hedges of fixed-rate debt. Capitalization is shareholders' equity plus net debt. Total debt as a percent of capitalization was 71% at June 30, 2004.

After the announcement of the Noveon acquisition, our long-term debt and commercial paper credit ratings were reduced. The credit rating change eliminated our access to the commercial paper market. As a result, we repaid our outstanding commercial paper and we terminated our existing floating-to-fixed rate interest rate swaps with a notional value of \$50.0 million effective April 29, 2004. The termination of the swaps resulted in a \$2.9 million dollar pre-tax charge that was recognized in the second quarter of 2004. In addition, we called and repaid the outstanding \$18.4 million marine terminal refunding revenue bonds, at par, in the second quarter of 2004.

Our ratio of current assets to current liabilities, excluding \$1,797.1 million short-term debt that we expect to refinance, declined from 3.1 at December 31, 2003 to 1.9 at June 30, 2004, because of the Noveon and hyperdispersants acquisitions.

At June 30, 2004, we had a \$350.0 million revolving credit facility that matures in July 2006, which allows us to borrow at or below the U.S. prime rate. As of June 30, 2004, we had outstanding borrowings under this agreement of \$75.0 million, the proceeds of which were used to fund the repayment of previously outstanding commercial paper and marine terminal bonds, and liabilities associated with the termination of various floating-to-fixed interest rate swaps.

In May 2004, we obtained a 364-day credit facility of \$2,450.0 million for the purpose of financing the Noveon acquisition. This credit facility enables us to borrow at or below the U.S. prime rate. In June 2004, we borrowed \$1,797.0 million under this facility to finance the Noveon acquisition and repay a portion of the assumed Noveon debt. In addition, in July 2004 we borrowed an additional \$175.0 million under this facility to repay the outstanding seller notes also assumed as part of the Noveon acquisition.

We plan to implement a permanent capital structure in the near-term that will replace the bridge facility. We expect the permanent financing to include approximately \$425.0 million in new common equity and \$1,100.0 million in unsecured public bonds, with the remainder being financed through bank term

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

loans. At the time this permanent capital structure is in place, we estimate that our net debt to capitalization will be approximately 55%. Net debt in this calculation consists of total debt less total cash balances. Our estimated total debt as a percent of capitalization will be approximately 58%. We have amended our existing credit facility agreements previously discussed to revise the financial covenant restrictions until our permanent capital structure is in place.

44

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

In January 2004, we obtained a separate revolving credit facility that enabled us to borrow up to euro 50 million for the purpose of financing European acquisitions. We borrowed euro 43 million under this facility in January 2004. This amount was repaid in June 2004 and the credit facility has been cancelled.

#### Contractual Cash Obligations:

The following table shows our contractual cash obligations (in millions of dollars) under debt agreements, leases, non-cancelable purchase commitments and other long-term liabilities at June 30, 2004. Additional information on debt can be found in Note 9 to the financial statements.

Contractual Cash Obligations	Payments Due by Period				
	Total	Remainder of 2004	2005 & 2006	2007 & 2008	2009 & After
Total debt	\$2,380.3	\$ 191.1	\$1,876.8	\$ 212.4	\$ 100.0
Operating leases	76.3	19.4	26.3	13.4	17.2
Non-cancelable purchase commitments	252.7	143.2	60.3	46.2	3.0
Other long-term liabilities	41.6	2.2	15.0	7.7	16.7
Total contractual cash obligations	\$2,750.9	\$ 355.9	\$1,978.4	\$ 279.7	\$ 136.9
	=====	=====	=====	=====	=====

Non-cancelable purchase commitments primarily include raw materials purchased under take or pay contracts, drumming, warehousing and service contracts, terminal agreements and toll processing arrangements. Other long-term liabilities disclosed in the table represent long-term liabilities reported in our consolidated balance sheet at June 30, 2004, under "other noncurrent liabilities," excluding pension, postretirement and other non-contractual liabilities. Total debt includes both the current and long-term portion of debt as reported in Note 9. While we intend to refinance the bridge loan in 2004, the bridge loan is not due and payable until May 2005.

We expect to make employer contributions for pension benefits in 2004 consisting of \$10.5 million to the United States qualified plans including Noveon, \$2.5 million to the United States non-qualified plan and a range of \$5.0 million to \$6.0 million for the United Kingdom plan. In addition, we expect non-pension



## Edgar Filing: LUBRIZOL CORP - Form 10-Q

postretirement benefit payments in the United States to be approximately \$4.2 million in 2004.

We had \$2,380.3 million of debt outstanding at June 30, 2004, most of which originated from our acquisition of Noveon, including bridge loan financing of \$1,797.0 million, which is due in May 2005. As a result, our total debt as a percent of capitalization has increased from 29% at December 31, 2003 to 71% at June 30, 2004. We will also incur increased interest expense. We intend to implement a permanent capital structure in the near-term that will replace the bridge facility and reduce our interest cost. We expect the permanent capital structure will include approximately \$425.0 million in new common equity. Our debt level will require us to dedicate a significant portion of our cash flow to make interest and principal payments, thereby reducing the availability of our cash flow for acquisitions or other purposes. Nevertheless, we believe our future operating cash flows will be sufficient to cover our debt repayments and other obligations and that we have untapped borrowing capacity that can provide us with additional financial resources.

45

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

##### CAUTIONARY STATEMENT FOR SAFE HARBOR PURPOSES

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements within the meaning of the federal securities laws. As a general matter, forward-looking statements are those focused upon future plans, objectives or performance as opposed to historical items and include statements of anticipated events or trends and expectations and beliefs relating to matters not historical in nature. Such forward-looking statements are subject to uncertainties and factors relating to our operations and business environment, all of which are difficult to predict and many of which are beyond our control. These uncertainties and factors could cause our actual results to differ materially from those matters expressed in or implied by such forward-looking statements.

We believe that the following factors, among others, could affect our future performance and cause our actual results to differ materially from those expressed or implied by forward-looking statements made in this quarterly report:

- the effect of interest rate fluctuations on our interest expense;
- the conditions in the debt and equity markets at the time we implement our permanent financing;
- Our ability to refinance our bridge facility by May 27, 2005, when it is due and payable;
- Our indebtedness requires the use of a significant portion of our cash flow to make interest and principal payments, thereby reducing the availability of our cash flow to fund capital expenditures, acquisitions or other general corporate purposes;
- the overall global economic environment and the overall demand for our products on a worldwide basis;
- the demand for our products in developing regions such as China and India,

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

- which geographic areas are an announced focus of our activities;
- technology developments that affect longer-term trends for our products;
  - the extent to which we are successful in expanding our business in new and existing markets;
  - our ability to identify, complete and integrate acquisitions for profitable growth, especially our ability to integrate the acquisition of Noveon International;
  - our success at continuing to develop proprietary technology to meet or exceed new industry performance standards and individual customer expectations;
  - our ability to continue to reduce complexities and conversion costs and modify our cost structure to maintain and enhance our competitiveness;
  - our success in retaining and growing the business that we do with our largest customers;
  - the cost, availability and quality of raw materials, including petroleum-based products;
  - the cost and availability of energy, including natural gas and electricity;

46

### THE LUBRIZOL CORPORATION

#### Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

- the effects of fluctuations in currency exchange rates upon our reported results from international operations, together with non-currency risks of investing in and conducting significant operations in foreign countries, including those relating to political, social, economic and regulatory factors;
- the extent to which we achieve market acceptance of our commercial development programs;
- significant changes in government regulations affecting environmental compliance; and
- the ability to identify, understand and manage risks inherent in new markets in which we choose to expand.

47

### THE LUBRIZOL CORPORATION

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We operate manufacturing and blending facilities, laboratories and offices around the world and utilize fixed and variable rate debt to finance our global operations. As a result, we are subject to business risks inherent in non-U.S. activities, including political and economic uncertainties, import and export limitations, and market risks related to changes in

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

interest rates and foreign currency exchange rates. We believe the political and economic risks related to our foreign operations are mitigated due to the stability of the countries in which our largest foreign operations are located.

In the normal course of business, we use derivative financial instruments including interest rate and commodity hedges and forward foreign currency exchange contracts to manage our market risks. Our objective in managing our exposure to changes in interest rates is to limit the impact of such changes on our earnings and cash flow. Our objective in managing the exposure to changes in foreign currency exchange rates is to reduce volatility on our earnings and cash flow associated with such changes. Our principal currency exposures are the euro, the pound sterling, the Japanese yen and certain Latin American currencies. Our objective in managing our exposure to changes in commodity prices is to reduce the volatility on earnings of utility expense. We do not hold derivatives for trading purposes.

We measure our market risk related to our holdings of financial instruments based on changes in interest rates, foreign currency rates and commodity prices utilizing a sensitivity analysis. The sensitivity analysis measures the potential loss in fair value, cash flow and earnings based on a hypothetical 10% change (increase and decrease) in interest, currency exchange rates and commodity prices. We use current market rates on our debt and derivative portfolios to perform the sensitivity analysis. Certain items such as lease contracts, insurance contracts and obligations for pension and other postretirement benefits are not included in the analysis.

Our primary interest rate exposures relate to our cash and short-term investments, fixed and variable rate debt and interest rate swaps. The calculation of potential loss in fair value is based on an immediate change in the net present values of our interest rate-sensitive exposures resulting from a 10% change in interest rates. The potential loss in cash flow and income before tax is based on the change in the net interest income/expense over a one-year period due to an immediate 10% change in rates. A hypothetical 10% increase in interest rates would have had a favorable impact and a hypothetical 10% decrease in interest rates would have had an unfavorable impact on fair values of \$53.0 million and cash flows of \$38.8 million in 2004. In addition, a hypothetical 10% increase in interest rates would have had an unfavorable impact and a hypothetical 10% decrease in interest would have had a favorable impact on income before tax of \$3.1 million in 2004.

Our primary currency rate exposures are to foreign-denominated debt, intercompany debt, cash and short-term investments and forward foreign currency exchange contracts. The calculation of potential loss in fair value is based on an immediate change in the United States dollar equivalent balances of our currency exposures due to a 10% shift in exchange rates. The potential loss in cash flow and income before tax is based on the change in cash flow and income before tax over a one-year period resulting from an immediate 10% change in currency exchange rates. A hypothetical 10% increase in currency exchange rates would have had an unfavorable impact and a hypothetical 10% decrease in currency exchange rates would have had a favorable impact on fair values of \$15.3 million, cash flows of \$31.6 million and income before tax of \$12.7 million in 2003.

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our primary commodity hedge exposures relate to natural gas and electric utility expenses. The calculation of potential loss in fair value is based on an immediate change in the United States dollar equivalent balances of our commodity exposures due to a 10% shift in the underlying commodity prices. The potential loss in cash flow and income before tax is based on the change in cash flow and income before tax over a one-year period resulting from an immediate 10% change in commodity prices. A hypothetical 10% increase in commodity prices would have had a favorable impact and a hypothetical 10% decrease in commodity prices would have had an unfavorable impact on fair value of \$0.3 million, cash flow of \$0.3 million, and income before tax of \$0.3 million in 2003.

### Item 4. Controls and Procedures

We evaluated, under the supervision and with the participation of our chief executive officer and chief financial officer, the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of June 30, 2004. Based on that evaluation, our chief executive officer and chief financial officer concluded that, as of June 30, 2004, our disclosure controls and procedures were effective in timely alerting them to material information relating to Lubrizol and our consolidated subsidiaries required to be included in our periodic SEC filings. During the second quarter of 2004, we expanded our disclosure controls to integrate the Noveon acquisition. Otherwise, there were no significant changes in our internal control over financial reporting that occurred during the second quarter of 2004 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

49

THE LUBRIZOL CORPORATION

PART II. OTHER INFORMATION

### Item 2. Changes in Securities and Use of Proceeds

(c) On June 15, 2004, 210 common shares were issued in a private placement transaction exempt from registration under the Securities Act of 1933 pursuant to Section 4(2) of that Act. We issued the common shares to a former director pursuant to a deferred compensation plan for directors.

On April 30, 2004, 177 common shares were issued in a transaction exempt from registration under the Securities Act of 1933 pursuant to Regulation S. The common shares were issued under an employee benefit plan to one employee of a wholly owned UK subsidiary of the company.

### Item 4. Submission of Matters to a Vote of Security Holders

Our Annual Meeting of Shareholders was held April 26, 2004. The following matters were voted on by the shareholders:

1. Election of directors:
  - a. James L. Hambrick. The vote was 42,283,049 shares for and 1,141,005 shares to withhold authority.

## Edgar Filing: LUBRIZOL CORP - Form 10-Q

- b. Gordon D. Harnett. The vote was 42,981,920 shares for and 442,134 shares to withhold authority
  - c. Victoria F. Haynes. The vote was 42,681,550 shares for and 742,504 shares to withhold authority.
  - d. William P. Madar. The vote was 42,099,196 shares for and 1,324,858 shares to withhold authority.
2. A proposal to confirm the appointment of Deloitte & Touche LLP as independent auditors. The vote was 41,483,596 shares for; 1,878,274 shares against; and 62,184 shares abstaining.

### Item 6. Exhibits and Reports on Form 8-K

#### (a) Exhibits

- (10)(k)\* The Lubrizol Corporation Deferred Compensation Plan for Officers, as amended
- (31) Rule 13a-14(a) Certifications
- (32) Certification of Chief Executive Officer and Chief Financial Officer of The Lubrizol Corporation Pursuant to 18 U.S.C. Section 1350

\* Indicates management contract or compensatory plan or arrangement.

#### (b) Reports on Form 8-K

On April 16, 2004, we furnished a Form 8-K to the Securities and Exchange Commission with respect to our news release dated April 16, 2004, announcing the signing of a definitive agreement to acquire Noveon International, Inc. and providing updated earnings guidance for the first quarter of 2004.

50

### THE LUBRIZOL CORPORATION

#### PART II. OTHER INFORMATION

On April 23, 2004, we furnished a Form 8-K to the Securities and Exchange Commission with respect to our news release dated April 23, 2004, announcing the results for the quarter ended March 31, 2004.

On June 16, 2004, we filed a Form 8-K with the Securities and Exchange Commission with respect to the acquisition of Noveon International, Inc.

On July 29, 2004, we filed a Form 8-K/A with the Securities and Exchange Commission with respect to the acquisition of Noveon International, Inc.

On August 4, 2004, we filed a Form 8-K with the Securities and Exchange Commission to provide guarantor footnote information as the Company is in the process of registering debt securities using Form S-3 to provide funds to repay a portion of the temporary bridge loan which was utilized to acquire all of the outstanding common stock of Noveon International, Inc.

Edgar Filing: LUBRIZOL CORP - Form 10-Q

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE LUBRIZOL CORPORATION

/s/ W. Scott Emerick

-----  
W. Scott Emerick  
Chief Accounting Officer and  
Duly Authorized Signatory of  
The Lubrizol Corporation

Date: August 6, 2004