

HOULIHAN LOKEY, INC.
Form 10-Q
February 06, 2017

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-37537

Houlihan Lokey, Inc.
(Exact name of registrant as specified in its charter)

Delaware 95-2770395
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification Number)

10250 Constellation Blvd.

5th Floor

Los Angeles, California 90067

(Address of principal executive offices) (Zip Code)

(310) 788-5200

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of February 3, 2017, the registrant had 12,826,811 shares of Class A common stock, \$0.001 par value per share, and 53,895,690 shares of Class B common stock, \$0.001 par value per share, outstanding.

HOULIHAN LOKEY, INC.
TABLE OF CONTENTS

| | Page |
|--|-----------|
| <u>PART I. FINANCIAL INFORMATION</u> | |
| <u>Item 1. Financial Statements</u> | <u>1</u> |
| <u>Consolidated Balance Sheets as of December 31, 2016 (unaudited) and March 31, 2016</u> | <u>1</u> |
| <u>Consolidated Statements of Comprehensive Income for the Three and Nine Months ended December 31, 2016 and 2015 (unaudited)</u> | <u>2</u> |
| <u>Consolidated Statements of Changes in Stockholders' Equity for the Nine Months ended December 31, 2016 and 2015 (unaudited)</u> | <u>3</u> |
| <u>Consolidated Statements of Cash Flows for the Nine Months ended December 31, 2016 and 2015 (unaudited)</u> | <u>4</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>5</u> |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>21</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | <u>29</u> |
| <u>Item 4. Controls and Procedures</u> | <u>30</u> |
| <u>PART II. OTHER INFORMATION</u> | |
| <u>Item 1. Legal Proceedings</u> | <u>31</u> |
| <u>Item 1A. Risk Factors</u> | <u>31</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>31</u> |
| <u>Item 3. Defaults Upon Senior Securities</u> | <u>31</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>31</u> |
| <u>Item 5. Other Information</u> | <u>31</u> |
| <u>Item 6. Exhibits</u> | <u>31</u> |
| <u>SIGNATURES</u> | <u>32</u> |

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(\$ in thousands, except share data and par value)

| | December 31, 2016 (unaudited) | March 31, 2016 (unaudited) |
|--|-------------------------------------|----------------------------------|
| Assets: | | |
| Cash and cash equivalents | \$ 253,605 | \$ 166,169 |
| Accounts receivable, net of allowance for doubtful accounts of \$8,518 and \$4,266 at December 31 and March 31, 2016, respectively | 33,230 | 58,100 |
| Unbilled work in process | 41,756 | 51,300 |
| Income taxes receivable | — | 7,204 |
| Receivables from affiliates | 8,198 | 27,408 |
| Property and equipment, net of accumulated depreciation of \$35,112 and \$32,470 at December 31 and March 31, 2016, respectively | 30,329 | 21,701 |
| Goodwill and other intangibles | 708,152 | 717,368 |
| Other assets | 18,184 | 21,634 |
| Total assets | \$ 1,093,454 | \$ 1,070,884 |
| Liabilities and Stockholders' equity | | |
| Liabilities: | | |
| Accrued salaries and bonuses | \$ 233,104 | \$ 254,058 |
| Accounts payable and accrued expenses | 39,608 | 34,400 |
| Deferred income | 6,851 | 5,547 |
| Income taxes payable | 7,454 | — |
| Deferred income taxes | 32,461 | 37,288 |
| Loan payable to affiliate | 22,500 | 45,000 |
| Loans payable to former shareholders | 5,917 | 16,738 |
| Loan payable to non-affiliates | 15,345 | 14,882 |
| Other liabilities | 7,879 | 9,416 |
| Total liabilities | 371,119 | 417,329 |
| Redeemable noncontrolling interest | 3,368 | 2,395 |
| Stockholders' equity: | | |
| Class A common stock, \$0.001 par value per share. | | |
| Authorized 1,000,000,000 shares; issued and outstanding 12,826,811 and 12,084,524 shares at December 31 and March 31, 2016, respectively | 13 | 12 |
| Class B common stock, \$0.001 par value per share. | | |
| Authorized 1,000,000,000 shares; issued and outstanding 53,855,497 and 53,219,303 shares at December 31 and March 31, 2016, respectively | 54 | 53 |
| Additional paid-in capital | 678,148 | 637,332 |
| Retained earnings | 67,861 | 28,623 |
| Accumulated other comprehensive loss | (26,986 |) (14,613 |
| Stock subscription receivable | (123 |) (247 |
| Total stockholders' equity | 718,967 | 651,160 |
| Total liabilities and stockholders' equity | \$ 1,093,454 | \$ 1,070,884 |

The accompanying notes are an integral part of these unaudited interim financial statements.

Table of ContentsHOULIHAN LOKEY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(\$ in thousands, except share and per share data)

(unaudited)

| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|-----------|-------------------|-----------|
| | December 31, | | December 31, | |
| | 2016 | 2015 | 2016 | 2015 |
| Fee revenue ^(a) | \$247,680 | \$205,523 | \$614,991 | \$510,169 |
| Operating expenses: | | | | |
| Employee compensation and benefits | 164,971 | 135,981 | 411,677 | 340,926 |
| Travel, meals, and entertainment | 4,782 | 6,699 | 15,927 | 16,897 |
| Rent | 7,012 | 7,021 | 20,748 | 19,373 |
| Depreciation and amortization | 2,277 | 1,921 | 6,898 | 5,066 |
| Information technology and communications | 4,631 | 4,656 | 13,482 | 11,530 |
| Professional fees ^(b) | 2,783 | 2,829 | 8,214 | 18,788 |
| Other operating expenses ^(c) | 3,401 | 2,198 | 10,940 | 10,433 |
| Provision for bad debts | 1,000 | 532 | 2,444 | 2,253 |
| Total operating expenses | 190,857 | 161,837 | 490,330 | 425,266 |
| Operating income | 56,823 | 43,686 | 124,661 | 84,903 |
| Other (expenses) income, net ^(d) | (1,084) | (1,094) | (2,741) | (106) |
| Income before provision for income taxes | 55,739 | 42,592 | 121,920 | 84,797 |
| Provision for income taxes | 21,759 | 19,931 | 47,653 | 37,810 |
| Net income | 33,980 | 22,661 | 74,267 | 46,987 |
| Net income attributable to noncontrolling interests | — | — | — | (26) |
| Net income attributable to Houlihan Lokey, Inc. | \$33,980 | \$22,661 | \$74,267 | \$46,961 |
| Other comprehensive income, net of tax: | | | | |
| Foreign currency translation adjustments | (6,189) | 2,003 | (12,373) | 716 |
| Comprehensive income attributable to Houlihan Lokey, Inc. | \$27,791 | \$24,664 | \$61,894 | \$47,677 |

Attributable to Houlihan Lokey, Inc. common stockholders:

Weighted average shares of common stock outstanding:

| | | | | |
|--------------------------------------|------------|------------|------------|------------|
| Basic | 61,104,822 | 59,410,797 | 60,941,996 | 58,944,776 |
| Fully Diluted | 66,692,326 | 65,405,521 | 66,619,214 | 62,864,435 |
| Net income per share of common stock | | | | |
| Basic | \$0.56 | \$0.38 | \$1.22 | \$0.80 |
| Fully Diluted | \$0.51 | \$0.35 | \$1.11 | \$0.75 |

(a) including related party fee revenue of \$297 and \$0 during the three months ended December 31, 2016 and 2015, respectively, and \$844 and \$0 during the nine months ended December 31, 2016 and 2015, respectively.

(b) including related party professional fees of \$0 and \$45 during the three months ended December 31, 2016 and 2015, respectively, and \$269 and \$45 during the nine months ended December 31, 2016 and 2015, respectively.

(c) including related party expenses of \$181 and \$0 during the three months ended December 31, 2016 and 2015, respectively, and \$181 and \$660 during the nine months ended December 31, 2016 and 2015, respectively. Also including related party income of \$0 and \$216 during the three and nine months ended December 31, 2016, respectively, and \$239 during both the three and nine months ended December 31, 2015.

(d) including related party interest expense of \$187 and \$223 during the three months ended December 31, 2016 and 2015, respectively, and \$657 and \$327 during the nine months ended December 31, 2016 and 2015, respectively. Also, including related party interest income of \$23 and \$623 during the three months ended December 31, 2016 and 2015, respectively, and \$102 and \$1,859 during the nine months ended December 31, 2016 and 2015, respectively. The Company recognized loss related to investments in unconsolidated entities of \$877 and \$355 for

Edgar Filing: HOULIHAN LOKEY, INC. - Form 10-Q

the three months ended December 31, 2016 and 2015, respectively, and \$1,551 and \$433 for the nine months ended December 31, 2016 and 2015, respectively.

The accompanying notes are an integral part of these unaudited interim financial statements.

2

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES
 CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
 Nine Months Ended December 31, 2016 and 2015
 (\$ in thousands)
 (unaudited)

| | Fram common stock | | HLI Class A common stock | | HLI Class B common stock | | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Stock subscriptions receivable | Equity attributable to Houlihan Lokey, Inc. |
|---|-------------------------|-----------------------------|-----------------------------|------|-----------------------------|------|----------------------------------|----------------------|---|--------------------------------------|--|
| | Shares | \$ | Shares | \$ | Shares | \$ | | | | | |
| Balances – April 1, 2015 | 587,866 | \$59 | — | \$— | — | \$— | \$670,182 | \$170,929 | \$(11,338) | \$(7,135) | \$822,697 |
| Fram shares issued (note 12) | — | — | — | — | — | — | 10,409 | — | — | — | 10,409 |
| Fram stock compensation vesting (note 10) | — | — | — | — | — | — | 21,046 | — | — | — | 21,046 |
| Fram share redemptions (note 12) | — | — | — | — | — | — | (763) | — | — | — | (763) |
| Dividend | — | — | — | — | — | — | (74,432) | (198,321) | — | 4,170 | (268,583) |
| Stock subscriptions receivable issued, net | — | — | — | — | — | — | — | — | — | 2,720 | 2,720 |
| Conversion of Fram shares to HLI | (587,866) | (59) | 12,075,000 | 12 | 53,321,893 | 53 | (6) | — | — | — | — |
| Shares issued to non-employee directors | — | — | 9,524 | — | — | — | — | — | — | — | — |
| Shares repurchased/forfeited | — | — | — | — | (82,453) | — | (1,532) | — | — | — | (1,532) |
| Excess tax benefits | — | — | — | — | — | — | 1,798 | — | — | — | 1,798 |
| Adjustment of noncontrolling interest to redeemable value | — | — | — | — | — | — | — | (548) | — | — | (548) |
| Net income | — | — | — | — | — | — | — | 46,961 | — | — | 46,961 |
| Change in unrealized translation | — | — | — | — | — | — | — | — | 716 | — | 716 |
| Total comprehensive income | — | — | — | — | — | — | — | — | — | — | 47,677 |
| Balances-December 31, 2015 | — | \$— | 12,084,524 | \$12 | 53,239,440 | \$53 | \$626,702 | \$19,021 | \$(10,622) | \$(245) | \$634,921 |
| | Fram common stock | HLI Class A common stock | HLI Class B common stock | | | | Additional paid-in | Retained earnings | Accumulated other | Stock subscriptions | Equity attributable to Houlihan Lokey, Inc. |
| | Shares | \$ | Shares | \$ | Shares | \$ | | | | | Noncontrolling interest |

Edgar Filing: HOULIHAN LOKEY, INC. - Form 10-Q

| | total | | paid-in | | capital | retained | comprehensive | receivable | total | equity |
|---|--------------|------------------|-----------|-----------|----------|------------|---------------|------------|-------------|--------|
| | assets | | capital | | | earnings | loss | | Houlihan | |
| | Liabilities | | Lokey, | | | | | | Lokey, | |
| | and | | Inc. | | | | | | Inc. | |
| | equity | | | | | | | | | |
| Balances – April 1, 2016 | \$12,084,524 | \$12,532,193,303 | \$53 | \$637,332 | \$28,623 | \$(14,613) | \$(247) | \$651,160 | \$(651,160) | |
| Shares issued | — | 1,800,420 | 2 | 4,626 | — | — | — | 4,628 | —4,628 | |
| Stock compensation vesting (note 10) | — | — | — | 29,723 | — | — | — | 29,723 | —29,723 | |
| Share redemptions (note 12) | — | (71,913) | — | (330) | — | — | — | (330) | —(330) | |
| Dividends | — | — | — | — | (33,825) | — | — | (33,825) | —(33,825) | |
| Stock subscriptions receivable redeemed | — | — | — | — | — | — | 124 | 124 | —124 | |
| Conversion of Class B to Class A shares | —733,150 | 1 | (733,150) | (1) | — | — | — | — | — | |
| Shares issued to non-employee directors (note 10) | —9,137 | — | — | — | — | — | — | — | — | |
| Shares forfeited | — | (359,163) | — | — | — | — | — | — | — | |
| Excess tax benefits | — | — | — | 6,797 | — | — | — | 6,797 | 6,797 | |
| Adjustment of noncontrolling interest to redeemable value | — | — | — | — | (1,204) | — | — | (1,204) | —(1,204) | |
| Net income | — | — | — | — | 74,267 | — | — | 74,267 | —74,267 | |
| Change in unrealized translation | — | — | — | — | — | (12,373) | — | (12,373) | —(12,373) | |
| Total comprehensive income | — | — | — | — | — | — | — | 61,894 | —61,894 | |
| Balances-December 31, 2016 | \$12,826,811 | \$13,538,855,497 | \$54 | \$678,148 | \$67,861 | \$(26,986) | \$(123) | \$718,967 | \$(718,967) | |

The accompanying notes are an integral part of these unaudited interim financial statements.

Table of ContentsHOULIHAN LOKEY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(\$ in thousands, except share data)

(unaudited)

| | Nine Months Ended December 31, | |
|---|-----------------------------------|--------------|
| | 2016 | 2015 |
| Cash flows from operating activities: | | |
| Net income | \$74,267 | \$46,987 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | |
| Deferred tax (benefit) expense | (78 |) 198 |
| Provision for bad debts | 2,444 | 2,253 |
| Depreciation and amortization | 6,898 | 5,066 |
| Compensation expenses – restricted share grants (note 10) | 32,854 | 25,371 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 22,427 | 13,861 |
| Unbilled work in process | 9,544 | (25,414) |
| Other assets | 3,450 | 328 |
| Accrued salaries and bonuses | (19,788 |) (113,326) |
| Accounts payable and accrued expenses | 8,579 | (8,611) |
| Deferred income | 1,304 | 1,700 |
| Income taxes receivable | 9,909 | 15,280 |
| Net cash provided by (used in) operating activities | 151,810 | (36,307) |
| Cash flows from investing activities: | | |
| Acquisition of business, net of cash acquired | — | (34,753) |
| Investments in other assets | — | (2,800) |
| Changes in receivables from affiliates | 19,210 | 225,102 |
| Purchase of property and equipment | (12,832 |) (4,787) |
| Net cash provided by investing activities | 6,378 | 182,762 |
| Cash flows from financing activities: | | |
| Dividends paid | (35,880 |) (105,388) |
| Earnouts paid | (964 |) (1,417) |
| Stock subscriptions receivable redeemed | 124 | 2,720 |
| Loans payable to former shareholders redeemed | (11,150 |) (2,273) |
| Repayments of loans to affiliates | (22,500 |) — |
| Borrowings from non-affiliates | 65,000 | — |
| Repayments to non-affiliates | (65,000 |) — |
| Excess tax benefits | 6,797 | 1,798 |
| Other financing activities | (235 |) 85 |
| Net cash used in financing activities | (63,808 |) (104,475) |
| Effects of exchange rate changes on cash and cash equivalents | (6,944 |) 1,285 |
| Increase in cash and cash equivalents | 87,436 | 43,265 |
| Cash and cash equivalents – beginning of period | 166,169 | 88,662 |
| Cash and cash equivalents – end of period | \$253,605 | \$131,927 |
| Supplemental disclosures of noncash activities: | | |
| Dividends paid via settlement of receivable from affiliate | \$— | \$94,520 |
| Dividends paid via distribution of non-cash assets | — | 22,800 |
| Dividends paid via loan payable to affiliate | — | 45,000 |
| Dividends paid via settlement of employee loans | — | 4,170 |

Edgar Filing: HOULIHAN LOKEY, INC. - Form 10-Q

| | | |
|---|---------|---------|
| Taxes paid via settlement of receivable from affiliate | — | 901 |
| Shares redeemed via settlement of receivable from affiliate | — | 763 |
| Shares issued via vesting of liability classified awards | 4,754 | — |
| Shares issued as consideration for acquisitions | 457 | 10,410 |
| Fully depreciated assets written off | 829 | 339 |
| Cash paid during the year: | | |
| Interest | \$1,238 | \$1,108 |
| Taxes | 29,703 | 20,466 |

The accompanying notes are an integral part of these unaudited interim financial statements.

4

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(1) BACKGROUND

Houlihan Lokey, Inc. ("Houlihan Lokey," or "HL, Inc." also referred to as the "Company," "we," "our," or "us") is a Delaware corporation that controls the following primary subsidiaries:

Houlihan Lokey Capital, Inc., a California corporation ("HL Capital, Inc."), is a wholly owned direct subsidiary of HL, Inc. HL Capital, Inc. is registered as a broker-dealer under Section 15(b) of the Securities Exchange Act of 1934 and a member of the Financial Industry Regulatory Authority, Inc.

Houlihan Lokey Financial Advisors, Inc., a California corporation ("HL FA, Inc."), is a wholly owned direct subsidiary of HL, Inc.

Houlihan Lokey EMEA, LLP, a limited liability partnership registered in England ("HL EMEA, LLP."), is an indirect subsidiary of HL, Inc. HL EMEA, LLP is regulated by the Financial Conduct Authority in the United Kingdom ("U.K.).

On August 18, 2015, the Company successfully completed an initial public offering ("IPO") of its Class A common stock.

Prior to a corporate reorganization that was consummated immediately prior to the closing of the IPO, the Company was incorporated in California as Houlihan Lokey, Inc., a California corporation ("HL CA"), and was a wholly owned indirect subsidiary of Fram Holdings, Inc., a Delaware corporation ("Fram"), which, in turn, was a majority owned subsidiary of ORIX USA Corporation, a Delaware corporation ("ORIX USA"), with the remaining minority interest being held by Company employees ("HL Holders"). ORIX USA and the HL Holders held their interests in HL CA indirectly through their ownership of Fram. On July 24, 2015, HL CA merged with and into HL, Inc., with HL, Inc. as the surviving entity. In connection with the IPO, the HL Holders deposited their shares of HL, Inc. Class B common stock into a voting trust (the "HL Voting Trust") and own such common stock through the HL Voting Trust. Houlihan Lokey has separated from Fram and as a result, HL, Inc. common stock is held directly by ORIX USA (through ORIX HLHZ Holding, LLC, its wholly owned subsidiary), the HL Voting Trust, for the benefit of the HL Holders, non-employee directors, and public shareholders.

In addition, prior to the consummation of the IPO, the Company distributed to its existing owners a dividend of \$270.0 million, consisting of (i) a short-term note in the aggregate amount of \$197.2 million, which was repaid immediately after the consummation of the IPO, and was allocated \$94.5 million to ORIX USA and \$102.7 million to the HL Holders, (ii) a note to ORIX USA in the amount of \$45.0 million (see note 7), and (iii) certain of our non-operating assets to certain of the HL Holders (consisting of non-marketable minority equity interests in four separate businesses that ranged in carrying value from \$2.5 million to \$11.0 million, and valued in the aggregate at approximately \$22.8 million as of June 30, 2015, together with \$5.0 million in cash to be used to complete a potential additional investment and in the administration of these assets in the future. All issued and outstanding Fram shares were converted to HL, Inc. common stock at a ratio of 10.425 shares for each share of Fram stock. Immediately following the IPO, there were two classes of authorized HL, Inc. common stock: Class A common stock and Class B common stock. The rights of the holders of Class A common stock and Class B common stock are identical, except with respect to voting and conversion rights. Each share of Class A common stock is entitled to one vote per share, and each share of Class B common stock is entitled to ten votes per share. Each share of Class B common stock may be converted into one share of Class A common stock at the option of its holder and will be automatically converted into one share of Class A common stock upon transfer thereof, subject to certain exceptions. As of December 31, 2016, there were 12,826,811 Class A shares held by the public, of which 18,661 Class A shares are held by non-employee directors, 32,245,166 Class B shares held by the HL Voting Trust, and 21,610,331 Class B shares held by ORIX USA.

The Company did not receive any proceeds from the sale of its Class A common stock in the IPO. Expenses related to the corporate reorganization and IPO recorded in the consolidated statements of comprehensive income include the following:

\$0 and \$12,783 of professional service and other third-party fees and expenses associated with Houlihan Lokey's IPO, corporate reorganization, spin-out of non-operating assets, shareholder solicitation process and other related activities for the three and nine-month periods ended December 31, 2015, respectively;

5

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

\$3,583 and \$10,680 of compensation expenses associated with the amortization of restricted stock granted in connection with the IPO for the three and nine-month periods ended December 31, 2016, respectively, and \$3,286 and \$4,332 for the three and nine-month period ended December 31, 2015, respectively; amortization expense of restricted stock granted in connection with the IPO is being recognized over a four and one-half year vesting period; and

\$2,872 and \$8,781 of compensation expenses associated with the accrual of certain deferred cash payments granted in connection with the IPO for the three and nine-month periods ended December 31, 2016, respectively, and \$3,525 and \$4,923 for the three and nine-month periods ended December 31, 2015, respectively; accrual expense of deferred cash payments granted in connection with the IPO is being recognized over a four and one-half year vesting period.

The Company offers financial services and financial advice to a broad clientele located throughout the United States of America, Europe, and the Asia-Pacific region. The Company has U.S. offices in Los Angeles, Newport Beach, San Francisco, Chicago, New York City, Minneapolis, McLean (Virginia), Dallas, Houston, Miami, and Atlanta as well as foreign offices in London, Paris, Frankfurt, Madrid, Amsterdam, Tokyo, Hong Kong, and Beijing. Together, the Company and its subsidiaries form an organization that provides financial services to meet a wide variety of client needs. The Company concentrates its efforts toward the earning of professional fees with focused services across the following three business segments:

Corporate Finance provides general financial advisory services in addition to advice on mergers and acquisitions and capital markets offerings. We advise public and private institutions on a wide variety of situations, including buy-side and sell-side transactions, as well as leveraged loans, private mezzanine debt, high-yield debt, initial public offerings, follow-ons, convertibles, equity private placements, private equity, and liability management transactions, and advise financial sponsors on all types of transactions. The majority of our Corporate Finance revenues consists of fees paid upon the successful completion of the transaction or engagement ("Completion Fees"). A Corporate Finance transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the fees paid at the time an engagement letter is signed ("Retainer Fees") and in some cases fees paid during the course of the engagement ("Progress Fees") that may have been earned.

Financial Restructuring provides advice to debtors, creditors and other parties-in-interest in connection with recapitalization/deleveraging transactions implemented both through bankruptcy proceedings and through out-of-court exchanges, consent solicitations or other mechanisms, as well as in distressed mergers and acquisitions and capital markets activities. As part of these engagements, our Financial Restructuring business segment offers a wide range of advisory services to our clients, including: the structuring, negotiation, and confirmation of plans of reorganization; structuring and analysis of exchange offers; corporate viability assessment; dispute resolution and expert testimony; and procuring debtor in possession financing. Although atypical, a Financial Restructuring transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the initial Retainer Fees and/or Progress Fees.

Financial Advisory Services primarily provides valuations of various assets, including: companies; illiquid debt and equity securities; and intellectual property (among other assets and liabilities). These valuations are used for financial reporting, tax reporting, and other purposes. In addition, our Financial Advisory Services business segment renders fairness opinions in connection with mergers and acquisitions and other transactions, and solvency opinions in connection with corporate spin-offs and dividend recapitalizations, and other types of financial opinions in connection with other transactions. Also, our Financial Advisory Services business segment provides dispute resolution services to clients where fees are usually based on the hourly rates of our financial professionals. Lastly, our Financial

Advisory Services business segment provides strategic consulting services to clients where fees are either fixed or based on the hourly rates of our consulting professionals. Unlike our Corporate Finance or Financial Restructuring segments, the fees generated in our Financial Advisory Services segment are generally not contingent on the successful completion of a transaction.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with generally accepted accounting principles ("GAAP") and pursuant to the rules and regulations of the United States Securities and Exchange Commission (the "SEC") and include all information and footnotes required for consolidated financial statement presentation. The results of operations for the three and nine months ended December 31, 2016 are not necessarily indicative of the results of operations to be expected for the year ending March 31, 2017. The unaudited interim consolidated financial statements and notes to consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended March 31, 2016, as amended.

(b) Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries where it has a controlling financial interest. All significant intercompany balances and transactions have been eliminated in consolidation.

The Company carries its investments in unconsolidated entities over which it has significant influence but does not control using the equity method, and includes its ownership share of the income and losses in other (expenses) income, net in the consolidated statements of comprehensive income.

(c) Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements. Management estimates and assumptions also affect the reported amounts of revenues and expenses during the reporting period, and disclosure of contingent assets and liabilities at the reporting date. These estimates and assumptions are based on management's best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. Management adjusts such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Items subject to such estimates and assumptions include the allowance for doubtful accounts; the valuation of deferred tax assets, goodwill, accrued expenses, and share based compensation; the allocation of goodwill and other assets across the reporting units (segments); and reserves for income tax uncertainties and other contingencies.

(d) Recognition of Revenue

Revenues consist primarily of professional service fees.

The Company and its clients enter into agreements that outline the general terms and conditions of the specific engagements. The Company performs professional services in accordance with the engagement terms on both a fixed and contingent fee basis.

Revenues are recognized when earned and realizable. Revenues under fixed fee contracts are recognized based on management's estimates of the relative proportion of services provided through the financial reporting date to the total services required to be performed. The recognition of revenues under contingent fee contracts depends on whether the revenues relate to monthly retainers or success fees. Monthly retainers are generally recognized on a monthly basis, except in situations where there is uncertainty as to the timing of collection of the amount due. Success fees are recognized only upon substantial completion of the contingencies stipulated by the engagement agreement. In some cases, approval of the Company's fees is required from the courts or other regulatory authority; in these circumstances, the recognition of revenue is often deferred until approval is granted; however, if the fee that is going to be collected from the client is fixed and determinable, and the collectability of the fee is reasonably assured, there are instances when revenue recognition prior to such approval is appropriate.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Engagements related to Financial Advisory Services are most often structured as fixed fee contracts, and engagements related to Corporate Finance and Financial Restructuring are most often structured as contingent fee contracts.

Further, Financial Restructuring contracts are commonly subject to the applicable court's approval.

In those instances when the revenue recognized on a specific engagement exceeds both the amounts billed and the amounts collected, unbilled work-in-process is recorded. Billed receivables are recorded as accounts receivable in the accompanying consolidated balance sheets. Deferred income results when cash is received in advance of dates when revenues are recognized.

Taxes, including value added taxes, collected from customers and remitted to governmental authorities are accounted for on a net basis, and therefore, are excluded from revenue in the consolidated statements of comprehensive income.

(e) Operating Expenses

The majority of the Company's operating expenses are related to compensation for employees, which includes the amortization of the relevant portion of the Company's share-based incentive plans (note 10). Other examples of operating expenses include: travel, meals and entertainment; rent; depreciation and amortization; information technology and communications; professional fees; and other operating expenses, which include such items as office expenses, business license and registration fees, non-income-related taxes, legal expenses, related-party support services, and charitable contributions. During the three months ended December 31, 2016 and 2015, the Company received reimbursements of \$7,653 and \$7,654, respectively, and during the nine months ended December 31, 2016 and 2015, the Company received reimbursements of \$22,214 and \$19,682, respectively, from customers for out-of-pocket expenses incurred by the Company that are presented net against the related expenses in the accompanying consolidated statements of comprehensive income.

(f) Translation of Foreign Currency Transactions

The reporting currency for the consolidated financial statements of the Company is the U.S. dollar. The assets and liabilities of subsidiaries whose functional currency is other than the U.S. dollar are included in the consolidation by translating the assets and liabilities at the reporting period-end exchange rates; however, revenues and expenses are translated using the applicable exchange rates determined on a monthly basis throughout the year. Resulting translation adjustments are reported as a separate component of accumulated other comprehensive loss, net of applicable taxes.

From time to time, we have entered into transactions to hedge our exposure to certain foreign currency fluctuations through the use of derivative instruments or other methods. We entered into a foreign currency forward contract between the U.S. dollar and pound sterling with an aggregate notional value of \$3.0 million and with a fair value representing a loss included in other operating expenses of \$0.2 million during the three months ended December 31, 2016.

(g) Property and Equipment

Property and equipment are stated at cost. Repair and maintenance charges are expensed as incurred and costs of renewals or improvements are capitalized at cost.

Depreciation on furniture and office equipment is provided on a straight-line basis over the estimated useful lives of the respective assets. Leasehold improvements are depreciated over the lesser of the lease term or estimated useful life.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash held at banks and highly liquid investments with original maturities of three months or less. As of December 31, 2016 and March 31, 2016, the Company had cash balances with banks in excess of insured limits. The Company has not experienced any losses in its cash accounts and believes it is not exposed to any significant credit risk with respect to cash and cash equivalents.

Although not classified as cash and cash equivalents, included in the Company's receivables from affiliates (note 3), are amounts due on demand, which generally arose from the transfer of available cash from HL, Inc. to ORIX USA

and affiliates of ORIX USA. The amount due from ORIX USA was repaid in August 2015 and the amount due from an affiliate of ORIX USA with an outstanding balance of \$20,136 as of March 31, 2016 was repaid in full in May 2016.

8

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(i) Accounts Receivable

The allowance for doubtful accounts on receivables reflects management's best estimate of probable inherent losses determined principally on the basis of historical experience and review of uncollected revenues and is recorded through provision for bad debts in the accompanying consolidated statements of comprehensive income. Amounts deemed to be uncollectible are written off against the allowance for doubtful accounts.

(j) Income Taxes

Prior to the IPO, ORIX USA and its subsidiaries, including the Company, filed consolidated federal income tax returns and separate returns in state and local jurisdictions and did so for fiscal 2016 through the date of the IPO. The Company reported income tax expense as if it filed separate returns in all jurisdictions. Following the IPO, the Company files a consolidated federal income tax return separate from ORIX USA, as well as consolidated and separate returns in state and local jurisdictions, and the Company reports income tax expense on this basis.

(k) Goodwill and Intangible Assets

Goodwill represents an acquired company's acquisition cost over the fair value of acquired net tangible and intangible assets. Goodwill is the net asset representing the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. Intangible assets identified and accounted for include tradenames and marks, backlog, developed technologies, and customer relationships. Those intangible assets with finite lives, including backlog and customer relationships, are amortized over their estimated useful lives.

When HL CA was acquired by Fram in January 2006, approximately \$392,600 of goodwill and \$192,210 of indefinite-lived intangible assets were generated and recognized. In accordance with ASC Topic 805, Business Combinations, since HL CA was wholly owned by Fram, this goodwill and all other purchase accounting-related adjustments were pushed down to the Company's reporting level. Through both foreign and domestic acquisitions made directly by HL CA and the Company since 2006, additional goodwill of approximately \$119,665, inclusive of foreign currency translations, has been recognized.

Goodwill is reviewed annually for impairment and more frequently if potential impairment indicators exist. Goodwill is reviewed for impairment in accordance with Accounting Standards Update (ASU) No. 2011-08, Testing Goodwill for Impairment, which permits management to make a qualitative assessment of whether it is more likely than not that one of its reporting unit's fair value is less than its carrying amount before applying the two-step goodwill impairment test. If management concludes that it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then management would not be required to perform the two-step impairment test for that reporting unit. If the assessment indicates that it is more likely than not that the reporting unit's fair value is less than its carrying value, management must test further for impairment utilizing a two-step process. Step 1 compares the estimated fair value of the reporting unit with its carrying value, including goodwill. If the carrying value of the reporting unit exceeds the estimated fair value, an impairment exists and is measured in Step 2 as the excess of the recorded amount of goodwill over the implied fair value of goodwill resulting from the valuation of the reporting unit. Impairment testing of goodwill requires a significant amount of judgment in assessing qualitative factors and estimating the fair value of the reporting unit, if necessary. The fair value is determined using an estimated market value approach, which considers estimates of future after tax cash flows, including a terminal value based on market earnings multiples, discounted at an appropriate market rate. As of and during the three and nine-month periods ended December 31, 2016 and 2015, management has concluded that it is not more likely than not that the Company's reporting units' fair value is less than its carrying amount and no further impairment testing had been considered necessary.

Indefinite-lived intangible assets are reviewed annually for impairment in accordance with ASU 2012-02, Testing Indefinite-lived Intangible Assets for Impairment, which provides management the option to perform a qualitative assessment. If it is more likely than not that the asset is impaired, the amount that the carrying value exceeds the fair value is recorded as an impairment expense. As of and during the three and nine-month periods ended December 31, 2016 and 2015, management has concluded that it is not more likely than not that the fair values were less than the

carrying values.

9

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Intangible assets subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group (inclusive of other long-lived assets) be tested for possible impairment, management first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined through various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. As of and during the three and nine months ended December 31, 2016 and 2015, no events or changes in circumstances were identified that indicated that the carrying amount of the finite-lived intangible assets were not recoverable.

(l) Fair Value Measurements

The Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels in accordance with ASC Topic 820, Fair Value Measurement:

• Level 1 Inputs: Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.

• Level 2 Inputs: Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

• Level 3 Inputs: Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(m) Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (FASB) issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity should also disclose sufficient quantitative and qualitative information to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. In August 2015, the FASB issued ASU No. 2015-14, Revenue from Contracts with Customers, Deferral of Effective Date which deferred the effective date of the new standard to annual and interim periods within that reporting period beginning after December 15, 2017 (year ended March 31, 2019 for the Company). The new standard is to be applied using either the retrospective or cumulative-effective transition method. We are completing an implementation plan to adopt this pronouncement and as part of this plan, we are assessing the impact of the guidance on our results of operations. Based on our procedures performed to date, nothing has come to our attention that would indicate that the adoption of ASU 2014-09 will have a material impact on our financial statements, however, our assessment is ongoing. We intend to adopt ASU 2014-09 on April 1, 2018 and although we have not yet selected a transition method, the Company is currently evaluating the impact of the new standard under both transition methods, but is unable to quantify the impact on the consolidated financial statements at this time and has not made an election on the transition method. We anticipate completing our evaluation in the year ended March 31, 2018.

In September 2015, the FASB issued ASU No. 2015-16, Business Combinations: Simplifying the Accounting for Measurements - Period Adjustments, which requires an acquirer to recognize measurement period adjustments to the provisional amounts recognized in a business combination in the reporting period during which the adjustment amounts are determined. Additionally, the amendments in this ASU require the acquirer to record in the same period's

financial statements the effect on earnings of changes in depreciation, amortization or other income effects, if any, as a result of the measurement period adjustment, calculated as if the accounting had been completed at the acquisition date as well as disclosing either on the face of the income statement or in the notes the portion of the amount recorded in current period

10

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

earnings that would have been recorded in previous reporting periods. ASU No. 2015-16 is effective for interim and annual reporting periods beginning after December 15, 2015 (year ended March 31, 2017 for the Company). The new standard is to be applied prospectively. The Company adopted ASU No. 2015-16 and it did not have a material impact on the Company's operating results and financial position.

In February 2016, the FASB issued ASU No. 2016-02, Leases. The amendments in this ASU requires lessees to recognize right-of-use assets and lease liabilities on the balance sheet for all leases with terms longer than 12 months. For leases with a term of 12 months or less, a lessee is permitted to make an accounting policy election by class of underlying asset not to recognize a right-of-use asset and lease liability. Additionally, when measuring assets and liabilities arising from a lease, optional payments should be included only if the lessee is reasonable certain to exercise an option to extend the lease, exercise a purchase option, or not exercise an option to terminate the lease. ASU 2016-02 is effective for interim and annual reporting periods beginning after December 15, 2018 (year ended March 31, 2020 for the Company). Early application is permitted. The Company is currently in the process of determining the impact that the updated accounting guidance will have on our consolidated financial statements. See Note 13 for a summary of our undiscounted minimum rental commitments under operating leases as of December 31, 2016.

In March 2016, the FASB issued ASU No. 2016-09, Compensation - Stock Compensation. The amendments in this ASU modified several aspects of the accounting for share-based payment transactions, including forfeitures, employer tax withholding on share-based compensation and the financial statement presentation of excess tax benefits or deficiencies. The amendments in this ASU also clarify the statement of cash flows presentation for certain components of share-based awards. ASU No. 2016-09 is effective for interim and annual reporting periods beginning after December 15, 2016 (year ended March 31, 2018 for the Company). Early application is permitted. The Company did not adopt early and is currently evaluating the impact of the adoption of ASU No. 2016-09 but anticipates that such adoption may have a material impact on its operating results and financial position.

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments. The amendments in this ASU include eight specific guidance for cash flow classification issues for (1) debt prepayment or debt extinguishment costs, (2) debt instruments with coupon interest rates, (3) contingent consideration payments made after a business combination, (4) settlement proceeds from insurance claims, (5) settlement proceeds from corporate-owned life insurance policies, (6) distributions received from equity method investees, (7) beneficial interests in securitization transactions, and (8) classification of cash receipts and payments that have aspects of more than one class of cash flows. ASU 2016-15 is effective for interim and annual reporting periods beginning after December 15, 2017 (year ended March 31, 2019 for the Company). The Company is currently evaluating the impact on its operating results and financial position. Management does not believe this guidance will have a material impact on the consolidated financial statements and related disclosures.

(3) RELATED PARTY TRANSACTIONS

The Company provides financial advisory services to ORIX USA and its affiliates and received fees for these services totaling approximately \$297 and \$0 during the three months ended December 31, 2016 and 2015, respectively, and \$844 and \$0 during the nine months ended December 31, 2016 and 2015, respectively.

The Company provides certain management and administrative services for the Company's unconsolidated entities and receive fees for these services. These fees are offset with the compensation costs related to the administrative staffs. As the result, the Company incurred expenses of \$181 and received fees of \$35 during the three and nine months ended December 31, 2016, respectively, and received fees of \$239 during both three and nine months ended December 31, 2015.

Prior to the IPO, ORIX USA performed certain management, accounting, legal, regulatory, and other administrative services for the benefit of the Company. ORIX USA charged the Company a management fee for these services. Management fee expense incurred by the Company related to these services was approximately \$0 and \$660 for the three and nine months ended December 31, 2015, respectively, which is included in other operating expenses in the

accompanying consolidated statements of comprehensive income. In connection with the IPO, ORIX USA and the Company entered into a Transition Services Agreement, pursuant to which ORIX USA provided services for Sarbanes-Oxley compliance, internal audit, and other services for specified fees. Expenses incurred by the Company related to these services were approximately \$0 and \$269 for the three and nine month periods ended December 31,

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

2016, and \$45 for both the three and nine month periods ended December 31, 2015, and are included in professional fees in the accompanying consolidated statements of comprehensive income. To the extent that ORIX USA and its affiliates pay for expenses of the Company, ORIX USA is reimbursed for such payments by the Company.

Prior to the IPO, the receivables from affiliates generally arose from cumulative cash transferred by the Company to ORIX USA or affiliates of ORIX USA. Affiliate charges and reimbursements were generally settled through the receivables from affiliates account. The receivable from ORIX USA was due on demand and bore interest at a variable rate. In August 2015, prior to the IPO the receivable from ORIX USA was repaid in full; however, the receivable from an affiliate of ORIX USA with an outstanding balance of \$20,136 and that bore interest at a variable rate that was approximately 2.13% as of March 31, 2016, was repaid in full in May 2016. Interest income earned by the Company related to these receivables from affiliates was approximately \$0 and \$166 for the three months ended December 31, 2016 and 2015, respectively, and \$33 and \$1,848 for the nine months ended December 31, 2016 and 2015, respectively.

In November 2015, the Company entered into a joint venture arrangement with Leonardo & Co. NV, a European-based investment banking firm ("Leonardo"), in relation to Leonardo's Italian business by means of acquisition of a minority (49%) interest. In conjunction with this transaction, a subsidiary of the Company loaned the joint venture 5.5 million euro which is included in receivables from affiliates and which bears interest at 1.5% and matures no later than November 2025. Interest income earned by the Company related to this receivable from affiliate was approximately \$23 and \$69 for the three and nine months ended December 31, 2016, respectively, and \$11 for both the three and nine months ended December 31, 2015, respectively.

The Company paid a dividend to its shareholders quarterly, a portion of which was paid to ORIX USA of approximately \$3,674 and \$11,022 for the three and nine months ended December 31, 2016, respectively.

(4) ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS RECEIVABLE

| | Three Months | | Nine Months | |
|--|--------------|---------|--------------|---------|
| | Ended | | Ended | |
| | December 31, | | December 31, | |
| | 2016 | 2015 | 2016 | 2015 |
| Balance-Beginning | \$7,847 | \$4,998 | \$4,266 | \$4,625 |
| Provision for bad debt | 1,000 | 532 | 2,444 | 2,253 |
| (Write-off) recovery of uncollectible accounts | (329) | (57) | 1,808 | (1,405) |
| Balance-Ending | \$8,518 | \$5,473 | \$8,518 | \$5,473 |

(5) PROPERTY AND EQUIPMENT

Property and equipment, net of accumulated depreciation consist of the following:

| | Useful Lives | December 31, 2016 | March 31, 2016 |
|-------------------------------|--------------|-------------------|----------------|
| Equipment | 5 Years | \$6,610 | \$5,768 |
| Furniture and fixtures | 5 Years | 15,993 | 19,158 |
| Leasehold improvements | 10 Years | 29,922 | 16,987 |
| Computers and software | 3 Years | 11,843 | 11,215 |
| Other | N/A | 1,073 | 1,043 |
| Total cost | | 65,441 | 54,171 |
| Less accumulated depreciation | | (35,112) | (32,470) |
| Total net book value | | \$30,329 | \$21,701 |

Additions to property and equipment during the nine months ended December 31, 2016 were primarily related to costs incurred to furnish new leased office space and refurbish existing space.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Depreciation expense of approximately \$1,575 and \$1,198 was recognized during the three months ended December 31, 2016 and 2015, respectively, and \$4,204 and \$3,394 was recognized during the nine months ended December 31, 2016 and 2015, respectively.

(6) GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill and other intangibles consist of the following.

| | Useful Lives | December 31, 2016 | March 31, 2016 |
|-------------------------------------|--------------|----------------------|-------------------|
| Goodwill | Indefinite | \$ 512,265 | \$518,679 |
| Tradename-Houlihan Lokey | Indefinite | 192,210 | 192,210 |
| Other intangible assets | Varies | 14,450 | 14,939 |
| Total cost | | 718,925 | 725,828 |
| Less accumulated amortization | | (10,773) | (8,460) |
| Total net book value (before taxes) | | \$ 708,152 | \$717,368 |
| Deferred tax liability | | (77,184) | (77,184) |
| Total net book value | | \$ 630,968 | \$640,184 |

Goodwill attributable to the Company's business segments are as follows:

| Business Segments | April 1, 2016 | Changes (a) | December 31, 2016 |
|-----------------------------|------------------|----------------|----------------------|
| Corporate Finance | \$270,034 | \$(5,188) | \$264,846 |
| Financial Restructuring | 163,561 | (1,226) | 162,335 |
| Financial Advisory Services | 85,084 | — | 85,084 |
| Total | \$518,679 | \$(6,414) | \$512,265 |

(a) Changes were solely related to foreign currency translation adjustments.

Amortization expense of approximately \$702 and \$723 was recognized for the three months ended December 31, 2016 and 2015, respectively, and \$2,694 and \$1,672 was recognized for the nine months ended December 31, 2016 and 2015, respectively. The estimated future amortization for amortizable intangible assets for each of the next five years are as follows:

| Year Ended March 31, | |
|----------------------|--------|
| Remainder of 2017 | \$ 439 |
| 2018 | 1,312 |
| 2019 | 573 |
| 2020 | 569 |
| 2021 | 208 |

(7) LOANS PAYABLE

Loan payable to affiliate - In August 2015, prior to the IPO the Company paid a dividend to its shareholders, a portion of which was paid to ORIX USA in the form of a \$45.0 million note that bears interest at a rate of LIBOR plus 165 basis points. The Company paid interest on the note of \$187 and \$223 for the three months ended December 31, 2016 and 2015, respectively, and \$657 and \$327 for the nine months ended December 31, 2016 and 2015, respectively. Beginning on June 30, 2016, the Company was required to make quarterly repayments of principal in the amount of \$7.5 million, with the remaining principal amount due on the second anniversary of the completion of the IPO.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

In August 2015, the Company entered into a revolving line of credit with Bank of America, N.A., which allows for borrowings of up to \$75.0 million and matures in August 2017. The agreement governing this facility provides that borrowings bear interest at an annual rate of LIBOR plus 1.00%, commitment fees apply to unused amounts, and contains debt covenants which require that the Company maintain certain financial ratios. As of December 31, 2016, no principal was outstanding under the line of credit, and for the three and nine months ended December 31, 2016, the Company paid interest and unused commitment fees of \$56 and \$344, respectively, under the line of credit.

Prior to the IPO, Fram maintained certain loans payable to former shareholders consisting of unsecured notes payable which were transferred to the Company in conjunction to the IPO. As of December 31, 2016, the interest rate on the individual notes was 2.31% and the maturity dates range from 2017 to 2027. The Company incurred interest expense on these notes of \$35 and \$69 during the three months ended December 31, 2016 and 2015, respectively, and \$167 and \$103 during the nine months ended December 31, 2016 and 2015, respectively.

In November 2015, the Company acquired the investment banking operations of Leonardo in Germany, the Netherlands, and Spain. Total consideration included an unsecured loan of 14.0 million euro payable on November 16, 2040, which is included in loan payable to non-affiliates in the accompanying consolidated balance sheets. Under certain circumstances, the note may be paid in part or in whole over a five year period in equal annual installments. This loan bears interest at an annual rate of 1.50%. For the three and nine months ended December 31, 2016, the Company incurred \$51 and \$169 in interest expense on this loan, respectively, and \$32 in interest expense for both three and nine months ended December 31, 2015.

See note 13 for aggregated 5-year maturity table on loans payable.

(8) OTHER COMPREHENSIVE INCOME AND ACCUMULATED OTHER COMPREHENSIVE LOSS

The only component of other comprehensive income relates to foreign currency translation adjustments of \$(6,189) and \$2,003 for the three months ended December 31, 2016 and 2015, respectively, and \$(12,373) and \$716 for the nine months ended December 31, 2016 and 2015, respectively. The change in foreign currency translation had a negative impact on the consolidated statements of comprehensive income during the three and nine months ended December 31, 2016, which was negatively impacted by the vote in the U.K. to withdraw from the European Union. There will be a two-year time period in which the terms of withdrawal will be negotiated and there may be impacts on our European business that are unknown at this time. We believe the change in foreign currency translation will become more volatile, but we do not expect this to have a material impact on our operating results and financial position.

Accumulated other comprehensive loss at December 31, 2016 was comprised of the following:

| | |
|-----------------------------------|------------|
| Balance, April 1, 2016 | \$(14,613) |
| Foreign currency translation loss | (12,373) |
| Balance, December 31, 2016 | \$(26,986) |

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(9) INCOME TAXES

The Company's provision for income taxes were \$21,759 and \$47,653 for the three and nine months ended December 31, 2016, respectively, and \$19,931 and \$37,810 for the three and nine months ended December 31, 2015, respectively. This represents effective tax rates of 39.0% and 39.1% for the three and nine months ended December 31, 2016, respectively, and 46.8% and 44.6% for the three and nine months ended December 31, 2015, respectively. The decrease in the Company's tax rate during the three and nine month periods ended December 31, 2016 relative to the same periods in 2015 was primarily as a result of a significant portion of professional service fees associated with the IPO being non-tax deductible that only occurred for the three and nine months ended December 31, 2015.

(10) EMPLOYEE BENEFIT PLANS

(a) Defined Contribution Plans

The Company sponsors a 401(k) defined contribution savings plan for its domestic employees and defined contribution retirement plans for its international employees. The Company contributed approximately \$1,154 and \$1,090 during the three months ended December 31, 2016 and 2015, respectively, and \$1,989 and \$1,838 during the nine months ended December 31, 2016 and 2015, respectively, to these defined contribution plans.

(b) Share-Based Incentive Plans

Prior to the IPO, HL CA had no stock-based incentive compensation plans; however, during the period it was a subsidiary of Fram, certain employees of HL CA were granted restricted shares of Fram. Compensation expenses related to these shares was recorded at the HL CA level as it was related to services provided by its employees. Under its 2006 incentive plan (the "2006 Incentive Plan"), Fram granted restricted share awards to employees of the Company as a component of annual incentive pay and occasionally in conjunction with new hire employment. Under 2006 Incentive Plan, awards typically vested after three years of service from the date of grant. Prior to the IPO, the grant-date fair value of each award was determined by Fram's board of directors using input from a third party, which used a combination of historical and forecasted results and market data. The methods used to estimate the fair value of Fram shares included the market approach and the income approach. For a further discussion related to the methods used, please see the Company's Annual Report on Form 10-K for the year ended March 31, 2016, as amended. In addition, the stock grants to employees of the Company in connection with the IPO were made under the 2006 Incentive Plan (note 1).

Following the IPO, additional awards of restricted shares have been and will be made under the Company's 2016 Incentive Award Plan (the "2016 Incentive Plan"), which became effective in August 2015. Under the 2016 Incentive Plan, it is anticipated that the Company will continue to grant cash- and equity-based incentive awards to eligible service providers in order to attract, motivate and retain the talent necessary to operate the Company's business. Equity-based incentive awards issued under the 2016 Incentive Plan generally vest over a four-year period. An aggregate of 18,661 restricted shares of Class A common stock were granted under the 2016 Incentive Plan to (i) two independent directors in August 2015 at \$21.00 per share, (ii) two independent directors in the first quarter of fiscal 2017 at \$25.21 per share, and (iii) one independent director in the first quarter of fiscal 2017 at \$23.93 per share.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

The share awards are classified as equity awards at the time of grant unless the number of shares granted is unknown. Award offers that are settleable in shares based upon a future determinable stock price are classified as a liability until the price is established and the resulting number of shares is known, at which time they are re-classified from liabilities to equity awards. Activity in equity classified share awards which relate to the 2006 Incentive Plan and the 2016 Incentive Plan during the nine months ended December 31, 2016 and 2015 is as follows:

| Nonvested share awards | Shares | Weighted average grant date fair value |
|--------------------------|-------------|--|
| Balance at April 1, 2015 | 2,983,999 | \$ 12.85 |
| Granted | 4,394,424 | 21.00 |
| Vested | (1,379,248) | 12.87 |
| Forfeited | (22,421) | 16.94 |
| December 31, 2015 | 5,976,754 | \$ 18.82 |
| Balance at April 1, 2016 | 5,903,168 | \$ 18.80 |
| Granted | 1,782,441 | 25.19 |
| Vested | (1,753,827) | 16.48 |
| Forfeited | (359,163) | 19.35 |
| December 31, 2016 | 5,572,619 | \$ 21.54 |

Activity in liability classified share awards during the nine months ended December 31, 2016 and 2015 is as follows:

| Awards settleable in shares | Fair value |
|---|---------------|
| Balance at April 1, 2015 | \$14,984 |
| Offer to grant | 35,773 |
| Share price determined-converted to cash payments | (6,244) |
| Share price determined-transferred to equity grants | (29,402) |
| Forfeited | (792) |
| Balance at December 31, 2015 | \$14,319 |
| Balance at April 1, 2016 | \$13,982 |
| Offer to grant | 1,709 |
| Share price determined-converted to cash payments | (1,687) |
| Share price determined-transferred to equity grants | (4,752) |
| Forfeited | (17) |
| Balance at December 31, 2016 | \$9,235 |

Compensation expenses for the Company associated with both equity and liability classified awards totaled \$10,871 and \$10,369 for the three months ended December 31, 2016 and 2015, respectively, and \$32,854 and \$25,686 for the nine months ended December 31, 2016 and 2015, respectively. At December 31, 2016, there was \$88,307 of total unrecognized compensation cost related to unvested share awards granted under both the 2006 Incentive Plan and 2016 Incentive Plan. That cost is expected to be recognized over a weighted average period of 1.48 years.

(11) FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair values of the financial instruments represent the amounts that would be received to sell assets or that would be paid to transfer liabilities in an orderly transaction between market participants as of a specified date. Fair value

measurements maximize the use of observable inputs; however, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects the Company's own judgments about the assumptions that market

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

participants would use in pricing the asset or liability. Those judgments are developed by the Company based on the best information available in the circumstances, including expected cash flows and appropriately risk-adjusted discount rates, as well as available observable and unobservable inputs.

The carrying value of cash and cash equivalents, accounts receivable, unbilled work in process, receivables from affiliates, prepaid expenses, accounts payable, accrued expenses, and deferred income approximates fair value due to the short maturity of these instruments.

The carrying value of the loan payable to affiliate, loans payable to former shareholders and an unsecured loan which is included in loan to non-affiliates, approximates fair value due to the variable interest rate borne by those instruments.

(12) STOCKHOLDERS' EQUITY

(a) Fram Shares

As described in note 10, the Company's former parent, Fram, granted compensatory restricted shares to certain employees of the Company under the 2006 Incentive Plan. Prior to the IPO, ORIX USA had the right, but not the obligation, to purchase shares to maintain its majority effective ownership of the Company and had purchased \$0 for the nine months ended December 31, 2015. As described in note 1, all Fram shares were converted to shares of the Company's Class B common stock in connection with the corporate reorganization that preceded the IPO.

(b) Class A Common Stock

In conjunction with the Company's IPO, 12,075,000 Class A shares were sold to the public by existing shareholders and 9,524 Class A shares were issued to non-employee directors. During the nine months ended December 31, 2016, an additional 9,137 shares were issued to non-employee directors and 733,150 shares were converted from Class B to Class A. Each share of Class A common stock is entitled to one vote per share.

(c) Class B Common Stock

Each share of Class B common stock is entitled to ten votes per share. Each share of Class B common stock may be converted into one share of Class A common stock at the option of its holder and will be automatically converted into one share of Class A common stock upon transfer thereof, subject to certain exceptions. As of December 31, 2016, there were 32,245,166 Class B shares held by the HL Voting Trust and 21,610,331 Class B shares held by ORIX USA.

(d) Dividends

Approximately \$6,017 and \$7,044 of dividends previously declared related to unvested shares were unpaid at December 31, 2016 and 2015, respectively.

(e) Noncontrolling interests

Net income attributable to noncontrolling interests primarily represents the income associated with persons other than Houlihan Lokey that are its co-investors in a consolidated subsidiary that holds an equity method investment in an unconsolidated entity. As described in note 1, the assets associated with certain noncontrolling interests were distributed to shareholders in conjunction with a pre-IPO dividend in August 2015.

(f) Stock subscriptions receivable

Employees of the Company periodically issued notes receivable to the Company documenting loans made by the Company to such employees for the purchase of restricted shares of the Company.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(13) COMMITMENTS AND CONTINGENCIES

The Company has been named in various legal actions arising in the normal course of business. In the opinion of the Company, in consultation with legal counsel, the final resolutions of these matters are not expected to have a material adverse effect on the Company's financial condition, operations and cash flows.

Our obligation under the loan payable to affiliate is subordinated to our obligations under the revolving credit facility with Bank of America, N.A. The scheduled aggregate repayments of the loan payable to affiliate, the loans payable to former shareholders, and the loan payable to non-affiliate are as follows:

Year ended March 31:

| | |
|---------------------|----------|
| Remainder of 2017 | \$10,876 |
| 2018 | 17,443 |
| 2019 | 989 |
| 2020 | 654 |
| 2021 | 575 |
| 2022 and thereafter | 13,225 |
| Total | \$43,762 |

The Company also provides routine indemnifications relating to certain real estate (office) lease agreements under which it may be required to indemnify property owners for claims and other liabilities arising from the Company's use of the applicable premises. In addition, the Company guarantees the performance of its subsidiaries under certain office lease agreements. The terms of these obligations vary, and because a maximum obligation is not explicitly stated, the Company has determined that it is not possible to make an estimate of the maximum amount that it could be obligated to pay under such contracts. Based on historical experience and evaluation of specific indemnities, management believes that judgments, if any, against the Company related to such matters are not likely to have a material effect on the consolidated financial statements. Accordingly, the Company has not recorded any liability for these obligations as of December 31, 2016 or March 31, 2016.

In addition, an acquisition made in December 2012 included contingent consideration with carrying value of \$0 and \$1,407 as of December 31, 2016 and 2015, respectively, which is included in other liabilities in the accompanying consolidated balance sheets. An acquisition made in January 2015 included contingent consideration with a carrying value of \$2,581 and \$2,429 as of December 31, 2016 and 2015, respectively, and non-contingent consideration with a carrying value of \$3,160 and \$3,225 as of December 31, 2016 and 2015, respectively, which are included in other liabilities in the accompanying consolidated balance sheets.

Straight-line rent expense under noncancelable operating lease arrangements and the related operating expenses were approximately \$6,820 and \$6,808 for the three months ended December 31, 2016 and 2015, respectively, and \$20,116 and \$18,755 for the nine months ended December 31, 2016 and 2015, respectively. The approximate future minimum annual noncancelable rental commitments required under these agreements with initial terms in excess of one year are as follows:

Year ended March 31:

| | |
|---------------------|-----------|
| Remainder of 2017 | \$4,828 |
| 2018 | 19,483 |
| 2019 | 19,615 |
| 2020 | 18,816 |
| 2021 | 18,729 |
| 2022 and thereafter | 56,788 |
| Total | \$138,259 |

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(14) SEGMENT AND GEOGRAPHICAL INFORMATION

The Company's reportable segments are described in note 1 and each are individually managed and provide separate services which require specialized expertise for the provision of those services. Revenues by segment represent fees earned on the various services offered within each segment. Segment profit represents each segment's profit, which consists of segment revenues, less (1) direct expenses including compensation, employee recruitment, travel, meals and entertainment, professional fees, and bad debt and (2) expenses allocated by headcount such as communications, rent, depreciation and amortization, and office expense. The corporate expense category includes costs not allocated to individual segments, including charges related to incentive compensation and share-based payments to corporate employees, as well as expenses of senior management and corporate departmental functions managed on a worldwide basis including accounting, human resources, human capital management, marketing, information technology, compliance and legal. The following tables present information about revenues, profit and assets by segment and geography.

| | Three Months Ended | | Nine Months Ended | |
|--|------------------------|-------------|-------------------|-----------|
| | December 31, | | December 31, | |
| | 2016 | 2015 | 2016 | 2015 |
| Revenues by segment: | | | | |
| Corporate Finance | \$123,240 | \$124,133 | \$319,483 | \$292,461 |
| Financial Restructuring | 90,180 | 50,216 | 203,372 | 130,139 |
| Financial Advisory Services | 34,260 | 31,174 | 92,136 | 87,569 |
| Total segment revenues | \$247,680 | \$205,523 | \$614,991 | \$510,169 |
| Segment profit | | | | |
| Corporate Finance | \$40,423 | \$35,346 | \$91,517 | \$79,155 |
| Financial Restructuring | 24,664 | 14,021 | 55,542 | 34,468 |
| Financial Advisory Services | 8,507 | 7,688 | 21,777 | 20,785 |
| Total segment profit | 73,594 | 57,055 | 168,836 | 134,408 |
| Corporate expenses | (16,771) | (13,369) | (44,175) | (49,505) |
| Other (expenses) income, net | (1,084) | (1,094) | (2,741) | (106) |
| Income before provision for income taxes | \$55,739 | \$42,592 | \$121,920 | \$84,797 |
| | December 31, March 31, | | | |
| | 2016 | 2016 | | |
| Assets by segment: | | | | |
| Corporate Finance | \$302,260 | \$309,605 | | |
| Financial Restructuring | 163,289 | 196,473 | | |
| Financial Advisory Services | 109,949 | 111,637 | | |
| Total segment assets | 575,498 | 617,715 | | |
| Corporate assets | 517,956 | 453,169 | | |
| Total assets | \$1,093,454 | \$1,070,884 | | |
| | Three Months | | Nine Months Ended | |
| | Ended December | | December 31, | |
| | 31, | | | |
| | 2016 | 2015 | 2016 | 2015 |
| Revenues by geography: | | | | |
| United States | \$225,263 | \$165,165 | \$555,272 | \$440,740 |
| International | 22,417 | 40,358 | 59,719 | 69,429 |
| Total revenues | \$247,680 | \$205,523 | \$614,991 | \$510,169 |

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

| | December 31, 2016 | March 31, 2016 |
|----------------------|----------------------|-------------------|
| Assets by geography: | | |
| United States | \$ 677,692 | \$721,937 |
| International | 415,762 | 348,947 |
| Total assets | \$ 1,093,454 | \$ 1,070,884 |

(15) SUBSEQUENT EVENTS

The Company has evaluated subsequent events from the consolidated balance sheet date through the date at which the consolidated financial statements were available to be issued. As a result of that evaluation, we have determined that there were no additional subsequent events requiring disclosure in the financial statements.

Table of Contents

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Forward-Looking Statements

The following discussion should be read together with our consolidated financial statements and the related notes that appear elsewhere in this Form 10-Q. We have made statements in this discussion that are forward-looking statements. In some cases, you can identify these statements by forward-looking words such as “may,” “might,” “will,” “should,” “expects,” “plans,” “anticipates,” “could,” “targets,” “projects,” “contemplates,” “believes,” “estimates,” “intends,” “predicts,” “potential” the negative of these terms or other similar expressions. These forward-looking statements, which are subject to risks, uncertainties, and assumptions about us, may include projections of our future financial performance, based on our growth strategies and anticipated trends in our business. These statements are only predictions based on our current expectations and projections about future events. There are important factors that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements, including but not limited to the factors listed under the heading “Cautionary Note Regarding Forward-Looking Statements” in our Annual Report on Form 10-K for the year ended March 31, 2016, as amended. Although we believe the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, level of activity, performance or achievements. Moreover, neither we nor any other person assumes responsibility for the accuracy or completeness of any of these forward-looking statements. These forward-looking statements speak only as of the date of this filing. You should not rely upon forward-looking statements as a prediction of future events. We are under no duty to and we do not undertake any obligation to update or review any of these forward-looking statements after the date of this filing to conform our prior statements to actual results or revised expectations whether as a result of new information, future developments or otherwise.

Key Financial Measures

Fee Revenue

Fee revenue reflects revenues from our Corporate Finance ("CF") , Financial Restructuring ("FR"), and Financial Advisory Services ("FAS") business segments that substantially consist of fees for advisory services. Revenue for all three business segments is recognized when earned and realizable. The amount and timing of the fees paid vary by the type of engagement. In general, advisory fees are paid at the time an engagement letter is signed ("Retainer Fees"), during the course of the engagement ("Progress Fees"), or upon the successful completion of a transaction or engagement ("Completion Fees"). Retainer Fees are generally recognized on a monthly basis, except in situations where there is uncertainty as to the timing of collection of the amount due. Progress Fees are recognized based on management’s estimates of the relative proportion of services provided through the financial reporting date to the total services required to be performed. Completion Fees are recognized only upon substantial completion of the contingencies stipulated by the engagement agreement. In some cases, approval of our fees is required from the courts or other regulatory authority; in these circumstances, the recognition of revenue is often deferred until approval is granted. However, if the fee that is going to be collected from the client is fixed and determinable, and the collectability of the fee is reasonably assured, there are instances when revenue recognition prior to such approval is appropriate under GAAP. In instances when the revenue recognized on a specific engagement exceeds the amounts billed, unbilled work-in-process is recorded. Billed receivables are recorded as accounts receivable in the consolidated balance sheets. See note 2 included in Part I, Item 1 of this Form 10-Q for a more detailed discussion. Corporate Finance provides general financial advisory services in addition to advice on mergers and acquisitions and capital markets offerings. We advise public and private institutions on a wide variety of situations, including buy-side and sell-side transactions, as well as leveraged loans, private mezzanine debt, high-yield debt, initial public offerings, follow-ons, convertibles, equity private placements, private equity, and liability management transactions, and advise financial sponsors on all types of transactions. The majority of our Corporate Finance revenues consists of Completion Fees. A Corporate Finance transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to Retainer Fees and, in some cases fees, Progress Fees that may have been earned.

Financial Restructuring provides advice to debtors, creditors and other parties-in-interest in connection with recapitalization/deleveraging transactions implemented both through bankruptcy proceedings and through out-of-court exchanges, consent solicitations or other mechanisms, as well as in distressed mergers and acquisitions and capital markets activities. As part of these engagements, our Financial Restructuring business segment offers a wide range of advisory services to our clients, including: the structuring, negotiation, and confirmation of plans of reorganization; structuring and analysis of exchange offers; corporate viability assessment; dispute resolution and expert testimony; and procuring debtor in possession financing. Although atypical, a Financial Restructuring transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the initial Retainer Fees and/or Progress Fees.

Table of Contents

Financial Advisory Services primarily provides valuations of various assets, including: companies; illiquid debt and equity securities; and intellectual property (among other assets and liabilities). These valuations are used for financial reporting, tax reporting, and other purposes. In addition, our Financial Advisory Services business segment renders fairness opinions in connection with mergers and acquisitions and other transactions, and solvency opinions in connection with corporate spin-offs and dividend recapitalizations, and other types of financial opinions in connection with other transactions. Also, our Financial Advisory Services business segment provides dispute resolution services to clients where fees are usually based on the hourly rates of our financial professionals. Lastly, our Financial Advisory Services business segment provides strategic consulting services to clients where fees are either fixed or based on the hourly rates of our consulting professionals. Unlike our Corporate Finance or Financial Restructuring segments, the fees generated in our Financial Advisory Services segment are generally not contingent on the successful completion of a transaction.

Operating Expenses

Our operating expenses are classified as employee compensation and benefits expenses and non-compensation expenses; headcount is the primary driver of our operating expenses. Expenses are recorded on the consolidated statements of comprehensive income, net of any expenses reimbursed by clients.

Employee Compensation Expenses. Our employee compensation expenses, which account for the majority of our operating expenses, are determined by management based on revenues earned, headcount, the competitiveness of the prevailing labor market, and anticipated compensation expectations for our employees. These factors may fluctuate, and as a result, our employee compensation expenses may fluctuate materially in any particular period. Accordingly, the amount of employee compensation expenses recognized in any particular period may not be consistent with prior periods or indicative of future periods.

Our employee compensation expenses consist of base salary, payroll taxes, benefits, annual incentive compensation payable as cash bonus awards, deferred cash bonus awards, and the amortization of equity-based bonus awards. Base salary and benefits are paid ratably throughout the year. Our annual equity-based bonus awards include fixed share compensation awards and fixed dollar awards as a component of the annual bonus awards for certain employees. These equity awards are generally subject to annual vesting requirements over a three- or four-year period beginning at the date of grant, which occurs in the first quarter of each fiscal year; accordingly, expenses are amortized over the stated vesting period. In most circumstances, the unvested portion of these awards is subject to forfeiture should the employee depart from the Company. Cash bonuses, which are accrued monthly, are discretionary and dependent upon a number of factors including the Company's performance and are generally paid in the first quarter of each year with respect to prior year performance. Generally, a portion of the cash bonus is also deferred and paid in the third quarter of the next fiscal year.

In managing employee compensation and benefits expense, we focus on the following: (i) the ratio of our employee compensation and benefits to fee revenue ("Compensation Ratio"), (ii) the ratio of employee cash compensation and benefits plus deferred stock incentive employee compensation with respect to the applicable year to fee revenue ("Awarded Compensation Ratio"), and (iii) for periods commencing on October 1, 2015, the Awarded Compensation Ratio, excluding certain equity and cash grants awarded in connection with our IPO ("Adjusted Awarded Compensation Ratio"). We believe adjusted awarded employee compensation and benefits reflects the actual compensation cost more accurately than the GAAP measure of compensation cost, which includes applicable-period cash compensation and the amortization of deferred incentive compensation principally attributable to prior periods' deferred compensation. We target an Adjusted Awarded Compensation Ratio of approximately 65% to 66%. However, if we identify opportunities to grow fee revenue through significant expansion, to position our business during challenging market conditions for future growth or for other reasons, our Adjusted Awarded Compensation Ratio may increase to a level in excess of this target range.

Non-Compensation Expenses. The balance of our operating expenses includes costs for travel, meals and entertainment, rent, depreciation and amortization, information technology and communications, professional fees, other operating expenses and provision for bad debts. We refer to all of these expenses as non-compensation expenses. A portion of our non-compensation expenses fluctuate in response to changes in headcount. Reimbursed client expenses are netted against non-compensation expenses.

Other (Expenses) Income, net

Other (expenses) income, net includes (i) interest income earned on non-marketable securities, cash and cash equivalents, loans receivables from affiliates and employee loans, (ii) interest expense and/or gains or losses associated with our Revolving Credit Facility (defined herein), the loan payable to affiliate and loans payable to former shareholders, (iii) interest expense on the loan payable to non-affiliate, (iv) equity income and/or gains or losses from funds and partnership interests where we have more than a minor ownership interest or more than minor influence over operations but do not have a controlling interest and are not the primary beneficiary, and (v) net income from investments in unconsolidated entities, which primarily represents the income

Table of Contents

associated with persons other than Houlihan Lokey that are our co-investors in a consolidated subsidiary that holds an equity method investment in an unconsolidated entity.

Results of Consolidated Operations

The following is a discussion of our results of operations for the three and nine months ended December 31, 2016 and 2015. For a more detailed discussion of the factors that affected the revenues and the operating expenses of our Corporate Finance, Financial Restructuring and Financial Advisory Services business segments in these periods, see Part I, Item 2 of this Form 10-Q under the heading “Business Segments” below.

| (\$ in thousands) | Three Months Ended December 31, | | | Nine Months Ended December 31, | | |
|---|------------------------------------|-----------|--------|-----------------------------------|-----------|---------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| Fee revenue | \$247,680 | \$205,523 | 21 % | \$614,991 | \$510,169 | 21 % |
| Operating expenses: | | | | | | |
| Employee compensation and benefits | 164,971 | 135,981 | 21 % | 411,677 | 340,926 | 21 % |
| Non-compensation expenses | 25,886 | 25,856 | — % | 78,653 | 84,340 | (7) % |
| Total operating expenses | 190,857 | 161,837 | 18 % | 490,330 | 425,266 | 15 % |
| Operating income | 56,823 | 43,686 | 30 % | 124,661 | 84,903 | 47 % |
| Other (expenses) income, net | (1,084) | (1,094) | (1) % | (2,741) | (106) | NM |
| Income before provision for income taxes | 55,739 | 42,592 | 31 % | 121,920 | 84,797 | 44 % |
| Provision for income taxes | 21,759 | 19,931 | 9 % | 47,653 | 37,810 | 26 % |
| Net income | 33,980 | 22,661 | 50 % | 74,267 | 46,987 | 58 % |
| Net income attributable to noncontrolling interests | — | — | — % | — | (26) | (100) % |
| Net income attributable to Houlihan Lokey, Inc. | \$33,980 | \$22,661 | 50 % | \$74,267 | \$46,961 | 58 % |

NM = not meaningful

Three Months Ended December 31, 2016 versus December 31, 2015

Fee revenue was \$247.7 million for the three months ended December 31, 2016, compared with \$205.5 million for the three months ended December 31, 2015, representing an increase of 21%. For the three months ended December 31, 2016, Corporate Finance revenues decreased 1%, Financial Restructuring revenues increased 80% and Financial Advisory Services revenues increased 10%, compared with the three months ended December 31, 2015.

Operating expenses were \$190.9 million for the three months ended December 31, 2016, compared with \$161.8 million for the three months ended December 31, 2015, an increase of 18%. Employee compensation and benefits expenses, as a component of operating expenses, were \$165.0 million for the three months ended December 31, 2016, compared with \$136.0 million for the three months ended December 31, 2015, an increase of 21%. The increase in employee compensation and benefits expenses was primarily due to the growth in revenues for the quarter. The Compensation Ratio was 67% for the three months ended December 31, 2016, compared with 66% for the three months ended December 31, 2015. Non-compensation expenses, as a component of operating expenses, were \$25.9 million for the three months ended both December 31, 2016 and December 31, 2015. Non-compensation expenses increased as a result of increases in general operating expenses, but were offset as a result of third quarter fiscal 2016 costs that did not occur during the current period, primarily related to transaction expenses associated with our acquisitions. Acquisition-related amortization of intangible assets are a component of non-compensation expenses and were \$0.7 million for the three months ended both December 31, 2016 and December 31, 2015.

Other (expenses) income, net were \$(1.1) million for the three months ended both December 31, 2016 and December 31, 2015, primarily driven by losses associated with our joint ventures.

The provision for income taxes for the three months ended December 31, 2016 was \$21.8 million, which reflected an effective tax rate of 39.0%. The provision for income taxes for the three months ended December 31, 2015 was \$19.9 million, which reflected an effective tax rate of 46.8%. The decrease in the effective tax rate was primarily the result of a significant portion of the professional service fees associated with the IPO being non-tax deductible that only occurred for the three months ended December 31, 2015.

Table of Contents

Nine Months Ended December 31, 2016 versus December 31, 2015

Fee revenue was \$615.0 million for the nine months ended December 31, 2016, compared with \$510.2 million for the nine months ended December 31, 2015, representing an increase of 21%. For the nine months ended December 31, 2016, Corporate Finance revenues increased 9%, Financial Restructuring revenues increased 56% and Financial Advisory Services revenues increased 5%, compared with the nine months ended December 31, 2015.

Operating expenses were \$490.3 million for the nine months ended December 31, 2016, compared with \$425.3 million for the nine months ended December 31, 2015, an increase of 15%. Employee compensation and benefits expenses, as a component of operating expenses, were \$411.7 million for the nine months ended December 31, 2016, compared with \$340.9 million for the nine months ended December 31, 2015, an increase of 21%. The increase in employee compensation and benefits expenses was primarily due to the growth in revenues for the year-to-date period. The Compensation Ratio was 67% for the nine months ended both December 31, 2016 and December 31, 2015. Non-compensation expenses, as a component of operating expenses, were \$78.7 million for the nine months ended December 31, 2016, compared with \$84.3 million for the nine months ended December 31, 2015, a decrease of 7%. The decrease in non-compensation expenses was primarily as a result of year-to-date fiscal 2016 costs that did not occur during the current period, primarily related to professional service and transaction expenses associated with our IPO, as well as corporate reorganization and related activities of \$12.8 million. Acquisition-related amortization of intangible assets are a component of non-compensation expenses and were \$2.7 million for the nine months ended December 31, 2016 compared with \$1.7 million for the nine months ended December 31, 2015.

Other (expenses) income, net were \$(2.7) million for the nine months ended December 31, 2016 compared with \$(0.1) million for the nine months ended December 31, 2015. The change in other (expenses) income, net was primarily a result of (i) increased losses associated with our joint ventures, (ii) increased interest expense associated with the Revolving Credit Facility (defined herein) and the ORIX Note (defined herein) that did not exist during the prior year-to-date period, and (iii) lower interest income generated on lower cash balances held by OGC (defined herein), an affiliate of ORIX USA, for the year-to-date period.

The provision for income taxes for the nine months ended December 31, 2016 was \$47.7 million, which reflected an effective tax rate of 39.1%. The provision for income taxes for the nine months ended December 31, 2015 was \$37.8 million, which reflected an effective tax rate of 44.6%. The decrease in the effective tax rate was primarily the result of a significant portion of the professional services fees associated with the IPO being non-tax deductible that only occurred for the nine months ended December 31, 2015.

Table of Contents

Business Segments

The following table presents revenues, expenses and contributions from our continuing operations by business segment. The revenues by segment represents each segment's revenues, and the profit by segment represents profit for each segment before corporate expenses, other expenses (income), net, and income taxes.

| (\$ in thousands) | Three Months Ended December 31, | | | Nine Months Ended December 31, | | |
|---|------------------------------------|------------------|-------------|-----------------------------------|------------------|-------------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| Revenues by Segment | | | | | | |
| Corporate Finance | \$ 123,240 | \$ 124,133 | (1)% | \$ 319,483 | \$ 292,461 | 9 % |
| Financial Restructuring | 90,180 | 50,216 | 80 % | 203,372 | 130,139 | 56 % |
| Financial Advisory Services | 34,260 | 31,174 | 10 % | 92,136 | 87,569 | 5 % |
| Total Segment Revenues | 247,680 | 205,523 | 21 % | 614,991 | 510,169 | 21 % |
| Segment Profit⁽¹⁾ | | | | | | |
| Corporate Finance | 40,423 | 35,346 | 14 % | 91,517 | 79,155 | 16 % |
| Financial Restructuring | 24,664 | 14,021 | 76 % | 55,542 | 34,468 | 61 % |
| Financial Advisory Services | 8,507 | 7,688 | 11 % | 21,777 | 20,785 | 5 % |
| Total Segment Profit | 73,594 | 57,055 | 29 % | 168,836 | 134,408 | 26 % |
| Corporate Expenses | (16,771) | (13,369) | 25 % | (44,175) | (49,505) | (11)% |
| Other (Expenses) Income, net | (1,084) | (1,094) | (1)% | (2,741) | (106) | NM |
| Income Before Provision for Income Taxes | \$ 55,739 | \$ 42,592 | 31 % | \$ 121,920 | \$ 84,797 | 44 % |

Segment Metrics:

Number of Managing Directors⁽²⁾

| | | | | | | |
|-----------------------------|----|----|-------|----|----|-------|
| Corporate Finance | 90 | 93 | (3)% | 90 | 93 | (3)% |
| Financial Restructuring | 42 | 42 | — % | 42 | 42 | — % |
| Financial Advisory Services | 34 | 34 | — % | 34 | 34 | — % |

Number of Closed Transactions/Fee Events⁽³⁾

| | | | | | | |
|-----------------------------|-----|-----|-------|-----|-----|------|
| Corporate Finance | 50 | 52 | (4)% | 154 | 122 | 26 % |
| Financial Restructuring | 23 | 14 | 64 % | 45 | 35 | 29 % |
| Financial Advisory Services | 517 | 506 | 2 % | 950 | 902 | 5 % |

NM = not meaningful

We adjust the compensation expenses for a business segment in situations where an employee assigned to one (1) business segment is performing work in another business segment, and we want to adequately reflect the compensation expenses in the business segment where the revenue is being booked.

(2) As of period end.

(3) Fee Events applicable to FAS only; a Fee Event includes any engagement that involves revenue activity during the measurement period with a revenue minimum of \$1,000.

Corporate Finance

Three Months Ended December 31, 2016 versus December 31, 2015

Revenues for Corporate Finance were \$123.2 million for the three months ended December 31, 2016, compared with \$124.1 million for the three months ended December 31, 2015, representing a decrease of 1%. The decrease in revenues was a result of a fewer number of transaction closings. CF closed 50 transactions in the three months ended December 31, 2016, versus 52 transactions in the three months ended December 31, 2015.

Segment profit for Corporate Finance was \$40.4 million for the three months ended December 31, 2016, compared with \$35.3 million for the three months ended December 31, 2015. Profitability increased primarily as a result of lower compensation expenses.

Table of Contents

Nine Months Ended December 31, 2016 versus December 31, 2015

Revenues for Corporate Finance were \$319.5 million for the nine months ended December 31, 2016, compared with \$292.5 million for the nine months ended December 31, 2015, representing an increase of 9%. The increase in revenues was a result of a greater number of transaction closings. CF closed 154 transactions in the nine months ended December 31, 2016, versus 122 transactions in the nine months ended December 31, 2015.

Segment profit for Corporate Finance was \$91.5 million for the nine months ended December 31, 2016, compared with \$79.2 million for the nine months ended December 31, 2015. Profitability increased primarily as a result of higher revenues.

Financial Restructuring

Three Months Ended December 31, 2016 versus December 31, 2015

Revenues for Financial Restructuring were \$90.2 million for the three months ended December 31, 2016, compared with \$50.2 million for the three months ended December 31, 2015, representing an increase of 80%. The increase in revenues was primarily driven by a greater number of transaction closings, as well as an increase in the average transaction fee per closed transaction. FR closed 23 transactions in the three months ended December 31, 2016 versus 14 transactions in the three months ended December 31, 2015.

Segment profit for Financial Restructuring was \$24.7 million for the three months ended December 31, 2016, compared with \$14.0 million for the three months ended December 31, 2015, an increase of 76%. Profitability increased primarily as a result of higher revenues.

Nine Months Ended December 31, 2016 versus December 31, 2015

Revenues for Financial Restructuring were \$203.4 million for the nine months ended December 31, 2016, compared with \$130.1 million for the nine months ended December 31, 2015, representing an increase of 56%. The increase in revenues was primarily driven by a greater number of transaction closings, as well as a significant increase in the average transaction fee per closed transaction. FR closed 45 transactions in the nine months ended December 31, 2016 versus 35 transactions in the nine months ended December 31, 2015.

Segment profit for Financial Restructuring was \$55.5 million for the nine months ended December 31, 2016, compared with \$34.5 million for the nine months ended December 31, 2015, an increase of 61%. Profitability increased primarily as a result of higher revenues.

Financial Advisory Services

Three Months Ended December 31, 2016 versus December 31, 2015

Revenues for Financial Advisory Services were \$34.3 million for the three months ended December 31, 2016, compared with \$31.2 million for the three months ended December 31, 2015, representing an increase of 10%. The increase in revenues was primarily a result of (i) stronger performance by the transaction advisory services, portfolio valuation, and strategic consulting product lines, and (ii) increases in average project fees. This increase was partially offset by a decline in revenues in the transaction opinion product line. FAS generated 517 fee events in the three months ended December 31, 2016, versus 506 fee events during the same quarter last year.

Segment profit for Financial Advisory Services was \$8.5 million for the three months ended December 31, 2016, compared with \$7.7 million for the three months ended December 31, 2015. Profitability increased primarily as a result of higher revenues.

Nine Months Ended December 31, 2016 versus December 31, 2015

Revenues for Financial Advisory Services were \$92.1 million for the nine months ended December 31, 2016, compared with \$87.6 million for the nine months ended December 31, 2015, representing an increase of 5%. The increase in revenues was primarily a result of stronger performance by the transaction advisory services, portfolio valuation, and strategic consulting product lines. This increase was partially offset by decline in the transaction opinion product line. FAS generated 950 fee events in the nine months ended December 31, 2016, versus 902 fee events during the same year-to-date period last year.

Segment profit for Financial Advisory Services was \$21.8 million for the nine months ended December 31, 2016, compared with \$20.8 million for the nine months ended December 31, 2015. Profitability increased primarily as a result of higher revenues.

Table of Contents

Corporate Expenses

Three Months Ended December 31, 2016 versus December 31, 2015

Corporate expenses were \$16.8 million for the three months ended December 31, 2016, compared with \$13.4 million for three months ended December 31, 2015, representing an increase of 25%. This increase was primarily a result of increases in general operating expenses.

Nine Months Ended December 31, 2016 versus December 31, 2015

Corporate expenses were \$44.2 million for the nine months ended December 31, 2016, compared with \$49.5 million for nine months ended December 31, 2015, representing a decrease of 11%. This decrease was primarily a result of year-to-date fiscal 2016 costs that did not occur during the current period, primarily related to professional service and transaction expenses associated with our IPO, as well as corporate reorganization and related activities.

Liquidity and Capital Resources

Our current assets comprise cash, receivables from affiliates, income tax receivable, accounts receivable and unbilled work in process related to fees earned from providing advisory services. Our current liabilities include deferred income, accounts payable and accrued expenses, including accrued employee compensation expenses and current portion of loan obligations.

Our cash and cash equivalents include cash held at banks. We have not experienced any losses in our cash accounts. We maintain moderate levels of cash on hand in support of regulatory requirements for our registered broker-dealer. At December 31, 2016, we had \$71 million of cash in foreign subsidiaries. In August 2015, prior to the consummation of the IPO, we paid a dividend to our shareholders in connection with which the receivable from ORIX USA was repaid in full. A portion of the dividend was paid to ORIX USA in the form of a \$45.0 million note (the "ORIX Note") that bears interest at an annual rate of LIBOR plus 165 basis points and is payable quarterly. Beginning on June 30, 2016, the Company began making required quarterly repayments of principal in the amount of \$7.5 million, with the remaining principal amount due on the second anniversary of the completion of the IPO. Excess cash on hand in our U.K. subsidiary had been generally maintained in a receivable owned by ORIX Global Capital Ltd. ("OGC"), a U.K. subsidiary of ORIX Corporation (the "Cash Management Agreement"). OGC paid interest to us under the Cash Management Agreement at an annual rate of LIBOR plus 165 basis points, calculated and payable monthly. In May 2016, OGC notified the Company that it will no longer be accepting deposits under the agreement and repaid all outstanding amounts. Currently, we are maintaining any excess cash in bank accounts.

On November 16, 2015, we issued the loan payable to non-affiliate in connection with the Leonardo transaction, which is a 14.0 million Euro note bearing interest at an annual rate of 1.50% and is payable on November 16, 2040. Under certain circumstances, the note may be paid in part or in whole over a five year period in equal annual installments.

On May 18, 2016, the Company's Board of Directors declared a quarterly cash dividend of \$0.17 per share of common stock, which was paid on June 15, 2016 to shareholders of record on June 3, 2016.

On July 27, 2016, the Company's Board of Directors declared a quarterly cash dividend of \$0.17 per share of common stock, which was paid on September 15, 2016 to shareholders of record on September 2, 2016.

On November 1, 2016, the Company's Board of Directors declared a quarterly cash dividend of \$0.17 per share of common stock, payable on December 15, 2016 to shareholders of record on December 5, 2016.

On February 1, 2017, the Company's Board of Directors declared a quarterly cash dividend of \$0.20 per share of common stock, payable on March 15, 2017 to shareholders of record on March 3, 2017.

As of December 31, 2016 and March 31, 2016, our cash and cash equivalents were \$253.6 million and \$166.2 million, respectively, and our loan receivable from OGC was \$0.0 and \$20.1 million, respectively.

Our liquidity is highly dependent upon cash receipts from clients which in turn are generally dependent upon the successful completion of transactions as well as the timing of receivable collections, which typically occurs within 60 days of billing. As of December 31, 2016 and March 31, 2016, net accounts receivables were \$33.2 million and \$58.1 million, respectively. As of December 31, 2016 and March 31, 2016, unbilled work in process was \$41.8 million and \$51.3 million, respectively.

We currently maintain a revolving line of credit pursuant to a loan agreement, dated as of August 18, 2015, by and among Houlihan Lokey, certain domestic subsidiaries of Houlihan Lokey party thereto and Bank of America, N.A.,

which provides for a revolving line of credit of \$75.0 million that expires on August 18, 2017 (the “Revolving Credit Facility”). As of December 31, 2016, there was \$0.0 outstanding under the Revolving Credit Facility. Borrowings under the Revolving Credit Facility require payments of interest at the annual rate of LIBOR plus 1.00%. The loan agreement requires compliance with certain loan covenants including but not limited to the maintenance of minimum earnings before interest, taxes, depreciation and amortization of no less

Table of Contents

than \$120 million as of the end of any quarterly 12-month period and certain leverage ratios including a consolidated leverage ratio of less than 1.50 to 1.00 and a consolidated fixed charge coverage ratio of greater than 1.25 to 1.00, as of the end of any quarterly 12-month period. As of December 31, 2016, we were and we expect to continue to be in compliance with such covenants.

Cash Flows

Our operating cash flows are primarily influenced by the amount and timing of receipt of advisory fees and the payment of operating expenses, including payments of incentive compensation to our employees. We pay a significant portion of our incentive compensation during the first and third quarters of each fiscal year. A summary of our operating, investing, and financing cash flows is as follows:

| (\$ in thousands) | Nine Months Ended December 31, | | |
|---|-----------------------------------|-----------|--------|
| | 2016 | 2015 | Change |
| Cash provided by (used in) | | | |
| Operating activities: | | | |
| Net income | \$74,267 | \$46,987 | 58 % |
| Non-cash charges | 42,118 | 32,888 | 28 % |
| Other operating activities | 35,425 | (116,182) | (130)% |
| Total operating activities | 151,810 | (36,307) | (518)% |
| Investing activities | 6,378 | 182,762 | (97)% |
| Financing activities | (63,808) | (104,475) | (39)% |
| Effects of exchange rate changes on cash and cash equivalents | (6,944) | 1,285 | (640)% |
| Increase in cash and cash equivalents | 87,436 | 43,265 | 102 % |
| Cash and cash equivalents—beginning of year | 166,169 | 88,662 | 87 % |
| Cash and cash equivalents—end of year | \$253,605 | \$131,927 | 92 % |

Nine Months Ended December 31, 2016

Operating activities resulted in a net inflow of \$151.8 million primarily attributable to (i) strong financial performance for the period driving increased net income, (ii) higher non-cash compensation expenses related to restricted share grants, and (iii) a decrease in accounts receivable. Investing activities resulted in a net inflow of \$6.4 million primarily attributable to decreases in receivables from affiliates in the U.K. to fund the bonus payments in the U.K., partially offset by capital expenditures. Financing activities resulted in a net outflow of \$63.8 million primarily related to dividends paid, a principal payment on the ORIX Note, and the repurchase of loans payable to former shareholders.

Nine Months Ended December 31, 2015

Operating activities resulted in a net outflow of \$36.3 million, primarily attributable to annual bonuses paid in April 2015. Investing activities resulted in a net inflow of \$182.8 million primarily attributable to a decrease in receivables from affiliates as the receivable from ORIX USA was paid in full in conjunction with the payment of a pre-IPO dividend. Financing activities resulted in a net outflow of \$104.5 million primarily related to dividend distributions.

Table of Contents

Contractual Obligations

The aggregate amount which we are obligated to pay under Operating Leases for our office space has decreased from the amount as of March 31, 2016. At the end of our last fiscal year, the amount due was \$146.4 million and as of December 31, 2016, the amount due was \$138.3 million.

| (\$ in thousands) | Payment Due by Period | | | | |
|--------------------------------------|-----------------------|------------------|--------------|--------------|-------------------|
| | Total | Less than 1 Year | 1 to 3 Years | 3 to 5 Years | More than 5 Years |
| Operating Leases | \$138,259 | \$4,828 | \$39,098 | \$37,545 | \$56,788 |
| Loan payable to affiliate | \$22,500 | \$7,500 | \$15,000 | \$— | \$— |
| Loans payable to former shareholders | \$5,917 | \$438 | \$3,432 | \$1,229 | \$818 |
| Loan payable to non-affiliates | \$15,345 | \$2,938 | \$— | \$— | \$12,407 |

Off Balance Sheet Arrangements

We do not invest in any off-balance sheet vehicles that provide liquidity, capital resources, market or credit risk support, or engage in any activities that expose us to any liability that is not reflected in our combined financial statements except for certain stand-by letters of credit and bank guarantees with Bank of America in support of various office leases totaling approximately \$1.4 million.

Critical Accounting Policies and Estimates

The preparation of consolidated financial statements and related disclosures in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the period for which they are determined to be necessary.

There have been no material changes to the critical accounting policies disclosed in our Annual Report on Form 10-K for the year ended March 31, 2016, as amended.

Recent Accounting Developments

For a discussion of recently issued accounting developments and their impact or potential impact on our consolidated financial statements, see note 2—Summary of Significant Accounting Policies to our unaudited consolidated financial statements included elsewhere in this Form 10-Q.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Market Risk and Credit Risk

Our business is not capital intensive and we generally do not issue debt or invest in derivative instruments. As a result, we are not subject to significant market risk (including interest rate risk) or credit risk (except in relation to receivables). We maintain our cash and cash equivalents with financial institutions with high credit ratings. Although these deposits are generally not insured, management believes we are not exposed to significant credit risk due to the financial position of the depository institutions in which those deposits are held.

Our cash and cash equivalents are denominated in U.S. dollars, pound sterling, euros, Hong Kong dollars, Chinese yuan, and Japanese yen and we face foreign currency risk in our cash balances and other assets and liabilities held in accounts outside the United States due to potential currency movements and the associated foreign currency translation accounting requirements.

Table of Contents

Risks Related to Cash and Short Term Investments

Our cash is maintained in United States and non-United States bank accounts. We have exposure to foreign exchange risks through all of our international affiliates. However, we believe our cash is not subject to any material interest rate risk, equity price risk, credit risk or other market risk. Consistent with our past practice, we expect to maintain our cash in bank accounts or highly liquid securities.

Exchange Rate Risk

The exchange rate of the U.S. dollar relative to the currencies in the non-U.S. countries in which we operate may have an effect on the reported value of our non-U.S. dollar denominated or based assets and liabilities and, therefore, be reflected as a change in other comprehensive income. Our non-U.S. assets and liabilities that are sensitive to exchange rates consist primarily of trade payables and receivables, work in progress, and cash. During the nine months ended December 31, 2016, the value of the U.S. dollar strengthened relative to the pound sterling and euro, the primary currencies of our European operations. The net impact of the fluctuation of foreign currencies in other comprehensive income within the unaudited consolidated statements of comprehensive income was \$(12.4) million for the nine-month period ended December 31, 2016, as compared to \$0.7 million for the same period in 2015.

In addition, the reported amounts of our revenues and expenses may be affected by movements in the rate of exchange between the currencies in the non-U.S. countries in which we operate and the United States dollar, affecting our operating results. We have analyzed our potential exposure to changes in the value of the U.S. dollar relative to the pound sterling and euro, the primary currencies of our European operations, by performing a sensitivity analysis on our net income, and determined that while our earnings are subject to fluctuations from changes in foreign currency rates, at this time we do not believe we face any material risk in this respect.

From time to time, we have entered into transactions to hedge our exposure to certain foreign currency fluctuations through the use of derivative instruments or other methods. We entered into a foreign currency forward contract between the U.S. dollar and pound sterling with an aggregate notional value of \$3.0 million and with a fair value representing a loss included in other operating expenses of \$0.2 million during the three months ended December 31, 2016. A fluctuation in the value of this contract is intended to offset the changes in the value of a dollar denominated receivable held by our UK subsidiary. We conducted a sensitivity analysis on the fair value of this foreign currency hedge assuming a 10% change in the pound sterling from the level as of December 31, 2016, with all other variables held constant. A 10% appreciation or depreciation of the U.S. dollar against the pound sterling would result in a decrease or increase, respectively, of approximately \$0.2 million in the fair value of this foreign currency forward contract.

In summary, we have been impacted by changes in exchange rates and the potential impact of future currency fluctuation will increase as our international expansion continues. The magnitude of this impact will depend on the timing and volume of revenues and expenses of, and the amounts of assets and liabilities in, our foreign subsidiaries along with the timing of changes in the relative value of the U.S. dollar to the currencies of the non-U.S. countries in which we operate.

Credit Risk

We regularly review our accounts receivable and allowance for doubtful accounts by considering factors such as historical experience, credit quality, age of the accounts receivable and recoverable expense balances, and the current economic conditions that may affect a customer's ability to pay such amounts owed to us. We maintain an allowance for doubtful accounts that, in our opinion, provides for an adequate reserve to cover losses that may be incurred.

Item 4. Controls and Procedures

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating our disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

Table of Contents

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our chief executive officer and chief financial officer, evaluated, as of the end of the period covered by this Quarterly Report on Form 10-Q, the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Based on that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of December 31, 2016.

Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) identified in connection with the evaluation of our internal control over financial reporting performed during the fiscal quarter ended December 31, 2016 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we may be subject to legal proceedings and claims in the ordinary course of business. There has been no material change in the nature of our legal proceedings from the descriptions contained in our Annual Report on Form 10-K for the fiscal year ended March 31, 2016, as amended.

Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed in our IPO Prospectus and Annual Report on Form 10-K for the year ended March 31, 2016, other than as set forth in our Registration Statements on Form S-3 filed with the Securities and Exchange Commission on November 1, 2016 and January 27, 2017.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

A list of exhibits is set forth on the Exhibit Index immediately following the signature page of this Quarterly Report on Form 10-Q, and is incorporated herein by reference.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HOULIHAN LOKEY, INC.

Date: February 6, 2017 /s/ SCOTT L. BEISER

Scott L. Beiser
Chief Executive Officer
(Principal Executive Officer)

Date: February 6, 2017 /s/ J. LINDSEY ALLEY

J. Lindsey Alley
Chief Financial Officer
(Principal Financial and Accounting Officer)

Edgar Filing: HOULIHAN LOKEY, INC. - Form 10-Q

Exhibit Index

| Exhibit Number | Exhibit Description | Incorporated by Reference | | | Filed / Furnished Herewith |
|----------------|--|---------------------------|---------|-------------|----------------------------------|
| | | Form File No. | Exhibit | Filing Date | |
| 3.1 | Amended and Restated Certificate of Incorporation of Houlihan Lokey, Inc., dated August 18, 2015 | 8-K 333-205610 | 3.1 | 8/21/15 | |
| 3.2 | Amended and Restated Bylaws of the Company, dated August 18, 2015 | 8-K 333-205610 | 3.2 | 8/21/15 | |
| 31.1 | Rule 13a-14(a) / 15d-14(a) Certification of Chief Executive Officer | | | | * |
| 31.2 | Rule 13a-14(a) / 15d-14(a) Certification of Chief Financial Officer | | | | * |
| 32.1 | Section 1350 Certification of Chief Executive Officer | | | | ** |
| 32.2 | Section 1350 Certification of Chief Financial Officer | | | | ** |
| 101.INS† | XBRL Instance Document | | | | ** |
| 101.SCH† | XBRL Taxonomy Extension Schema Document | | | | ** |
| 101.CAL† | XBRL Taxonomy Extension Calculation Linkbase Document | | | | ** |
| 101.DEF† | XBRL Taxonomy Extension Definition Linkbase Document | | | | ** |
| 101.LAB† | XBRL Taxonomy Extension Label Linkbase Document | | | | ** |
| 101.PRE† | XBRL Taxonomy Extension Presentation Linkbase Document | | | | ** |

* Filed herewith.

** Furnished herewith.

† In accordance with Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections