

ROCKY MOUNTAIN CHOCOLATE FACTORY INC

Form 10-Q

July 10, 2007

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended May 31, 2007**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-14749**

**Rocky Mountain Chocolate Factory, Inc.**

(Exact name of registrant as specified in its charter)

Colorado

(State of incorporation)

84-0910696

(I.R.S. Employer Identification No.)

265 Turner Drive, Durango, CO 81303

(Address of principal executive offices)

(970) 259-0554

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of "accelerated filer" and "larger accelerated filer" in Rule 12b of the Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange act). Yes  No

On June 29, 2007 the registrant had outstanding 6,072,414 shares of its common stock, \$.03 par value.

The exhibit index is located on page 16

---

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
FORM 10-Q  
TABLE OF CONTENTS

	Page No.
<u>PART I. FINANCIAL INFORMATION</u>	
<u>Item 1. Financial Statements</u>	3-10
<u>Statements of Operations</u>	3
<u>Balance Sheets</u>	4
<u>Statements of Cash Flows</u>	5
<u>Notes to Interim Financial Statements</u>	6-10
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	10
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	14
<u>Item 4. Controls and Procedures</u>	15
<u>PART II. OTHER INFORMATION</u>	15
<u>Item 1. Legal Proceedings</u>	15
<u>Item 1A. Risk Factors</u>	15
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	15
<u>Item 3. Defaults Upon Senior Securities</u>	15
<u>Item 4. Submission of Matters to a Vote of Security Holders</u>	15
<u>Item 5. Other Information</u>	15
<u>Item 6. Exhibits</u>	16
<u>SIGNATURE</u>	17
<u>Certification Pursuant to Section 302 - CEO</u>	
<u>Certification Pursuant to Section 302 - CFO</u>	
<u>Certification Pursuant to Section 906 - CEO</u>	
<u>Certification Pursuant to Section 906 - CFO</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION**

## Item 1. Financial Statements

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
STATEMENTS OF OPERATIONS  
(unaudited)

	Three Months Ended May 31,	
	2007	2006
<b>Revenues</b>		
Sales	\$5,912,721	\$5,349,157
Franchise and royalty fees	1,366,164	1,419,255
Total revenues	7,278,885	6,768,412
<b>Costs and Expenses</b>		
Cost of sales	3,789,209	3,336,395
Franchise costs	422,599	332,533
Sales and marketing	358,870	351,214
General and administrative	644,059	632,885
Retail operating	246,804	408,811
Depreciation and amortization	192,290	235,681
Total costs and expenses	5,653,831	5,297,519
<b>Income from Operations</b>	1,625,054	1,470,893
<b>Other Income (Expense)</b>		
Interest expense		
Interest income	33,493	25,153
Other, net	33,493	25,153
<b>Income Before Income Taxes</b>	1,658,547	1,496,046
<b>Income Tax Provision</b>	626,930	565,505
<b>Net Income</b>	\$1,031,617	\$ 930,541
<b>Basic Earnings per Common Share</b>	\$ .17	\$ .15
<b>Diluted Earnings per Common Share</b>	\$ .17	\$ .14
<b>Weighted Average Common Shares Outstanding</b>	6,076,689	6,228,146
<b>Dilutive Effect of Stock Options</b>	149,971	254,359
<b>Weighted Average Common Shares Outstanding, Assuming Dilution</b>	6,226,660	6,482,505

The accompanying notes are an integral part of these financial statements.

**Table of Contents**

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
BALANCE SHEETS

	May 31, 2007 (unaudited)	February 28, 2007
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 2,643,667	\$ 2,830,175
Accounts receivable, less allowance for doubtful accounts of \$176,569 and \$187,519, respectively	3,555,901	3,756,212
Notes receivable	46,670	50,600
Inventories, less reserve for obsolete inventory of \$161,246 and \$147,700	3,963,841	3,482,139
Deferred income taxes	272,871	272,871
Other	457,753	367,420
Total current assets	10,940,703	10,759,417
<b>Property and Equipment, Net</b>	5,713,959	5,754,122
<b>Other Assets</b>		
Notes receivable	300,079	310,453
Goodwill, net	939,074	939,074
Intangible assets, net	331,079	349,358
Other	342,101	343,745
Total other assets	1,912,333	1,942,630
Total assets	\$ 18,566,995	\$ 18,456,169
<b>Liabilities and Stockholders Equity</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 1,293,808	\$ 898,794
Accrued salaries and wages	571,163	931,614
Other accrued expenses	888,103	585,402
Dividend payable	608,156	551,733
Deferred income	357,000	288,500
Total current liabilities	\$ 3,718,230	\$ 3,256,043
<b>Deferred Income Taxes</b>	685,613	685,613
<b>Commitments and Contingencies</b>		
<b>Stockholders Equity</b>		
Common stock, \$.03 par value, 100,000,000 shares authorized, 6,067,654 and 6,113,243 issued and outstanding, respectively	182,030	183,397
Additional paid-in capital	6,223,273	6,996,728
Retained earnings	7,757,849	7,334,388
Total stockholders equity	14,163,152	14,514,513
Total liabilities and stockholders equity	\$ 18,566,995	\$ 18,456,169

The accompanying notes are an integral part of these financial statements.

**Table of Contents**

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
STATEMENTS OF CASH FLOWS  
(unaudited)

	Three Months Ended	
	2007	2006
	May 31	
<b>Cash Flows From Operating activities</b>		
Net income	\$ 1,031,617	\$ 930,541
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	192,290	235,681
Provision for obsolete inventory	15,000	15,000
(Gain) loss on sale of property and equipment	(775)	37,283
Stock option compensation expenses	33,198	
Changes in operating assets and liabilities:		
Accounts receivable	200,311	479,193
Inventories	(496,702)	(645,957)
Other current assets	(95,299)	(55,330)
Accounts payable	395,014	(203,118)
Accrued liabilities	(56,975)	211,115
Deferred income	68,500	
Net cash provided by operating activities	1,286,179	1,004,408
<b>Cash Flows From Investing Activities</b>		
Proceeds received on notes receivable	14,304	33,158
Purchases of property and equipment	(129,883)	(54,998)
Decrease in other assets	2,645	4,164
Net cash used in investing activities	(112,934)	(17,676)
<b>Cash Flows From Financing Activities</b>		
Repurchase of stock	(1,001,148)	(3,182,934)
Proceeds from exercise of stock options	193,128	44,814
Dividends paid	(551,733)	(504,150)
Net cash used in financing activities	(1,359,753)	(3,642,270)
<b>Net Decrease in Cash and Cash Equivalents</b>	(186,508)	(2,655,538)
<b>Cash and Cash Equivalents, Beginning of Period</b>	2,830,175	3,489,750
<b>Cash and Cash Equivalents, End of Period</b>	\$ 2,643,667	\$ 834,212

The accompanying notes are an integral part of these financial statements.

**Table of Contents**

## ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.

## NOTES TO INTERIM (UNAUDITED) FINANCIAL STATEMENTS

## NOTE 1 NATURE OF OPERATIONS AND BASIS OF PRESENTATION

## Nature of Operations

Rocky Mountain Chocolate Factory, Inc. is an international franchiser, confectionery manufacturer and retail operator in the United States, Guam, Canada and the United Arab Emirates. The Company manufactures an extensive line of premium chocolate candies and other confectionery products. The Company's revenues are currently derived from three principal sources: sales to franchisees and others of chocolates and other confectionery products manufactured by the Company; the collection of initial franchise fees and royalties from franchisees' sales; and sales at Company-owned stores of chocolates and other confectionery products. The following table summarizes the number of Rocky Mountain Chocolate Factory stores at May 31, 2007:

	Sold, Not Yet		
	Open	Open	Total
Company owned stores		5	5
Franchise stores Domestic stores	16	256	272
Franchise Stores Domestic kiosks	2	19	21
Franchise units International		39	39
	18	319	337

## Basis of Presentation

The accompanying financial statements have been prepared by the Company, without audit, and reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial reporting and Securities and Exchange Commission regulations. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the financial statements reflect all adjustments (of a normal and recurring nature) which are necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods presented. The results of operations for the three months ended May 31, 2007 are not necessarily indicative of the results to be expected for the entire fiscal year. These financial statements should be read in conjunction with the audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended February 28, 2007.

## Stock-Based Compensation

At May 31, 2007, the Company had stock-based compensation plans for employees and nonemployee directors which authorized the granting of stock options.

Prior to March 1, 2006, the Company accounted for the plans under the measurement and recognition provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations, permitted under Statement of Financial Accounting Standard No. 123, Accounting for Stock-Based Compensation (SFAS No. 123). As a result, employee stock option-based compensation was included as a pro forma disclosure in the Notes to the Company's Financial Statements for prior year periods.

Effective March 1, 2006, the Company adopted the recognition provisions of Statement of Financial Accounting Standard No. 123R, Share-Based Payment (SFAS No. 123R), using the modified-prospective transition method. Under this transition method, compensation cost in 2006 includes the portion vesting in the period for (1) all share-based payments granted prior to, but not vested, as of March 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, and (2) all share-based payments



**Table of Contents****NOTE 1 NATURE OF OPERATIONS AND BASIS OF PRESENTATION CONTINUED****Stock-Based Compensation Continued**

granted subsequent to March 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123R. Results for the prior periods have not been restated.

The Company recognized total equity-based compensation expense of \$33,198 for the quarter ended May 31, 2007. Compensation costs related to share-based compensation are generally amortized over the vesting period in selling, general and administrative expenses in the statement of operations.

Prior to adopting SFAS No. 123R, the Company presented all benefits from tax deductions arising from equity-based compensation as a non-cash transaction in the Statement of Cash Flows. SFAS No. 123R requires that the tax benefits in excess of the compensation cost recognized for those exercised options be classified as cash provided by financing activities. No excess tax benefit was included in net cash provided by financing activities for the first quarter ended May 31, 2007.

The weighted-average fair value of stock options granted during the three-month periods ended May 31, 2007 was \$2.69 and there were no options granted during the three-month period ended May 31, 2006. As of May 31, 2007, there was \$0 of unrecognized compensation cost related to non-vested share-based compensation that is expected to be recognized over the remainder of fiscal 2008.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model utilizing the following weighted average assumptions:

	Three Months Ended	
	May 31,	
	2007	2006
Expected dividend yield	2.60%	n/a
Expected stock price volatility	20%	n/a
Risk-free interest rate	4.7%	n/a
Expected life of options	5 years	n/a

**NOTE 2 EARNINGS PER SHARE**

Basic earnings per share is calculated using the weighted average number of common shares outstanding. Diluted earnings per share reflects the potential dilution that could occur from common shares issuable through stock options. For the three months ended May 31, 2007 and 2006 132,060 and 137,320 stock options were excluded, respectively, from the computation of earnings per share because their effect would have been anti-dilutive.

**NOTE 3 INVENTORIES**

Inventories consist of the following:

	May 31, 2007	February 28, 2007
Ingredients and supplies	\$ 1,782,884	\$ 1,730,850
Finished candy	2,180,957	1,751,289
	\$ 3,963,841	\$ 3,482,139

**Table of Contents****NOTE 4 PROPERTY AND EQUIPMENT, NET**

Property and equipment consists of the following:

	May 31, 2007	February 28, 2007
Land	\$ 513,618	\$ 513,618
Building	4,717,230	4,717,230
Machinery and equipment	6,414,916	6,284,433
Furniture and fixtures	673,194	673,194
Leasehold improvements	418,764	418,764
Transportation equipment	350,714	350,714
	13,088,436	12,957,953
Less accumulated depreciation	7,374,477	7,203,831
Property and equipment net	\$ 5,713,959	\$ 5,754,122

**NOTE 5 STOCKHOLDERS EQUITY****Stock Dividend**

On July 9, 2007 the Board of Directors approved a 5% stock dividend payable July 31, 2007 to shareholders of record at the close of business on July 20, 2007. On the date the dividend was approved there were 6,072,414 shares of common stock outstanding.

**Stock Repurchases**

Between March 1, 2007 and May 15, 2007 the Company repurchased 72,700 shares at an average price of \$13.77 per share. Between June 30, 2006 and February 28, 2007 the Company repurchased 87,587 shares at an average price of \$13.68 per share. Between March 24, 2006 and May 18, 2006 the Company repurchased 224,213 shares at an average price of \$14.20 per share. Between October 7, 2005 and February 3, 2006 the Company repurchased 176,599 Company shares at an average price of \$15.36 per share. Between April 18, 2005 and April 20, 2005 the Company repurchased 17,647 shares at an average price of \$13.94 per share.

**Cash Dividend**

The Company paid a quarterly cash dividend of \$0.09 per common share on March 16, 2007 to shareholders of record on March 2, 2007. On May 10, 2007 the Company declared a quarterly cash dividend of \$0.10 per common share payable on June 15, 2007 to shareholders of record on June 1, 2007.

Future declaration of dividends will depend on, among other things, the Company's results of operations, capital requirements, financial condition and on such other factors as the Company's Board of Directors may in its discretion consider relevant and in the best long term interest of the shareholders.

**NOTE 6 SUPPLEMENTAL CASH FLOW INFORMATION**

	Three Months Ended May 31,	
	2007	2006
Cash paid for:		
Interest	\$	\$
Income taxes	304,558	400,560
Non-Cash Financing Activities		
Dividend payable	\$ 56,423	\$ (16,083)

**Table of Contents****NOTE 7 OPERATING SEGMENTS**

The Company classifies its business interests into two reportable segments: Franchising and Manufacturing. The Company-owned retail stores provide an environment for testing consumer behavior, various pricing strategies, new products and promotions, operating and training methods and merchandising techniques. All Company-owned retail stores are evaluated by management in relation to their contribution to franchising efforts and are included in the Franchising segment. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in Note 1 to the Company's financial statements included in the Company's annual report on Form 10-K for the year ended February 28, 2007. The Company evaluates performance and allocates resources based on operating contribution, which excludes unallocated corporate general and administrative costs and income tax expense or benefit. The Company's reportable segments are strategic businesses that utilize common merchandising, distribution, and marketing functions, as well as common information systems and corporate administration. All inter-segment sales prices are market based. Each segment is managed separately because of the differences in required infrastructure and the difference in products and services:

	Franchising	Manufacturing	Other	Total
Three Months Ended May 31, 2007				
Total revenues	\$ 1,770,463	\$ 5,988,186	\$	\$ 7,758,649
Intersegment revenues		(479,764)		(479,764)
Revenue from external customers	1,770,463	5,508,422		7,278,885
Segment profit (loss)	534,431	1,780,247	(656,131)	1,658,547
Total assets	2,301,236	11,260,866	5,004,893	18,566,995
Capital expenditures		37,062	92,821	129,883
Total depreciation & amortization	47,004	100,498	44,788	192,290
Three Months Ended May 31, 2006				
Total revenues	\$ 2,062,850	\$ 5,153,879	\$	\$ 7,216,729
Intersegment revenues		(448,317)		(448,317)
Revenue from external customers	2,062,850	4,705,562		6,768,412
Segment profit (loss)	676,359	1,448,818	(629,131)	1,496,046
Total assets	2,820,100	10,272,520	3,308,784	16,401,404
Capital expenditures	13,064	23,713	18,221	54,998
Total depreciation & amortization	62,502	114,497	58,682	235,681

**NOTE 8 GOODWILL AND INTANGIBLE ASSETS**

Intangible assets consist of the following:

	Amortization Period	May 31, 2007		February 28, 2007	
		Gross Carrying Value	Accumulated Amortization	Gross Carrying Value	Accumulated Amortization
Intangible assets subject to amortization					
Store design	10 Years	\$ 205,777	\$ 111,482	\$ 205,777	\$ 106,204
Packaging licenses	3-5 Years	120,830	105,414	120,830	104,164
Packaging design	10 Years	430,973	229,605	430,973	217,854
Trademark		20,000		20,000	

Edgar Filing: ROCKY MOUNTAIN CHOCOLATE FACTORY INC - Form 10-Q

Total	777,580	446,501	777,580	428,222
Intangible assets not subject to amortization				
Franchising segment-				
Company stores goodwill	1,011,458	267,020	1,011,458	267,020
Franchising goodwill	295,000	197,682	295,000	197,682
Manufacturing				
segment-Goodwill	295,000	197,682	295,000	197,682
Total Goodwill	1,601,458	662,384	1,601,458	662,384
Total intangible assets	\$2,379,038	\$1,108,885	\$2,379,038	\$1,090,606
	9			

---

**Table of Contents****NOTE 8 GOODWILL AND INTANGIBLE ASSETS CONTINUED**

Amortization expense related to intangible assets totaled \$18,279 and \$18,278 during the three months ended May 31, 2007 and 2006, respectively. The aggregate estimated amortization expense for intangible assets remaining as of May 31, 2007 is as follows:

2008	54,800
2009	73,100
2010	73,100
2011	64,400
2012	37,700
Thereafter	7,981
Total	311,081

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****A Note About Forward-Looking Statements**

*The following discussion and analysis of the financial condition and results of operations of the Company should be read in conjunction with the unaudited financial statements and related Notes of the Company included elsewhere in this report. The nature of the Company's operations and the environment in which it operates subject it to changing economic, competitive, regulatory and technological conditions, risks and uncertainties. The statements, other than statements of historical fact, included in this report are forward-looking statements. Many of the forward-looking statements contained in this document may be identified by the use of forward-looking words such as will, intend, believe, expect, anticipate, should, plan, estimate and potential, or similar expressions. Factors which could cause results to differ include, but are not limited to: changes in the confectionery business environment, seasonality, consumer interest in the Company's products, general economic conditions, consumer trends, costs and availability of raw materials, competition and the effect of government regulation. Government regulation which the Company and its franchisees either are or may be subject to and which could cause results to differ from forward-looking statements include, but are not limited to: local, state and federal laws regarding health, sanitation, safety, building and fire codes, franchising, employment, manufacturing, packaging and distribution of food products and motor carriers. For a detailed discussion of the risks and uncertainties that may cause the Company's actual results to differ from the forward-looking statements contained herein, please see the Risk Factors contained in the Company's 10-K for the fiscal year ended February 28, 2007 which can be viewed at the SEC's website at [www.sec.gov](http://www.sec.gov) or through our website at [www.rmcf.com](http://www.rmcf.com). These forward-looking statements apply only as of the date of this report. As such they should not be unduly relied upon for more current circumstances. Except as required by law, the Company is not obligated to release publicly any revisions to these forward-looking statements that might reflect events or circumstances occurring after the date of this report or those that might reflect the occurrence of unanticipated events.*

The Company is a product-based international franchiser. The Company's revenues and profitability are derived principally from its franchised system of retail stores that feature chocolate and other confectionery products. The Company also sells its candy in selected locations outside its system of retail stores to build brand awareness. The Company operates five retail units as a laboratory to test marketing, design and operational initiatives.

The Company is subject to seasonal fluctuations in sales because of the location of its franchisees, which are located in street fronts, tourist locations, outlet centers and regional centers. Seasonal fluctuation in sales cause fluctuations in quarterly results of operations. Historically, the strongest sales of the Company's products have occurred during the Christmas holiday and summer vacation seasons. Additionally, quarterly results have been, and in the future are likely to be, affected by the timing of new store openings and sales of franchises. Because of the seasonality of the Company's business and the impact of new store openings and sales of franchises, results for any quarter are not necessarily indicative of results that may be achieved in other quarters or for a full fiscal year.

**Table of Contents**

The most important factors in continued growth in the Company's earnings are ongoing unit growth, increased same store sales and increased same store pounds purchased from the factory. Historically, unit growth has more than offset decreases in same store sales and same store pounds purchased.

The Company's ability to successfully achieve expansion of its Rocky Mountain Chocolate Factory franchise system depends on many factors not within the Company's control including the availability of suitable sites for new store establishment and the availability of qualified franchisees to support such expansion.

Efforts to reverse the decline in same store pounds purchased from the factory by franchised stores and to increase total factory sales depend on many factors, including new store openings and the receptivity of the Company's franchise system to the Company's product introductions and promotional programs. Same store pounds purchased in the first quarter of fiscal 2008 declined approximately 9% compared with the same period in fiscal 2007.

As a result, the actual results realized by the Company could differ materially from the results discussed in or contemplated by the forward-looking statements made herein. Readers are cautioned not to place undue reliance on the forward-looking statements in this Quarterly Report on Form 10-Q.

**Results of Operations****Three Months Ended May 31, 2007 Compared to the Three Months Ended****May 31, 2006**

Basic earnings per share increased 13% from \$.15 for the three months ended May 31, 2006 to \$.17 for the three months ended May 31, 2007. Revenues increased 8% from the first quarter of fiscal 2007 to fiscal 2008. Operating income increased 10% from \$1.5 million in the first quarter of fiscal 2007 to \$1.6 million in the first quarter of fiscal 2008. Net income increased 11% from \$931,000 in the first quarter of fiscal 2007 to \$1,032,000 in the first quarter of fiscal 2008. The increase in earnings per share, operating income, and net income for the first quarter of fiscal 2008 versus the same period in fiscal 2007 was due primarily to growth in sales to customers outside the system of franchise stores and growth in the average number of franchise stores in operation and the corresponding increase in revenue.

Revenues	Three Months Ended			%
	May 31,		Change	
(\$ s in thousands)	2007	2006		
Factory sales	\$5,508.4	\$4,705.5	\$ 802.9	17.1%
Retail sales	404.3	643.6	(239.3)	(37.2%)
Franchise fees	71.0	127.1	(56.1)	(44.1%)
Royalty and Marketing fees	1,295.2	1,292.2	3.0	0.2%
Total	\$7,278.9	\$6,768.4	\$ 510.5	7.5%

**Factory Sales**

The increase in factory sales for the first quarter of fiscal 2008 versus the same period in fiscal 2007 was primarily due to a 74% increase in product shipments to customers outside our system of franchised retail stores, due to sales of certain specialty packaging items to specialty markets and growth in the average number of franchised stores in operation to 314 in the first quarter of fiscal 2008 from 297 in the first quarter of fiscal 2007. Same store pounds purchased in the first quarter of fiscal 2008 were down approximately 9% from the same period in the prior year partially offsetting the increases in specialty markets and the growth in the average number of stores.

**Retail Sales**

The decrease in retail sales resulted primarily from a decrease in the average number of Company owned stores in operation from 9 during the first quarter of fiscal 2007 to 5 in the first quarter of fiscal 2008. In the first quarter, same store sales at Company-owned stores increased 8.2% from the first quarter of fiscal 2007 to the first quarter of fiscal 2008.

**Table of Contents****Royalties, Marketing Fees and Franchise Fees**

Royalties and marketing fees were flat in the first quarter of fiscal 2008 compared with the first quarter of fiscal 2007. The average number of domestic units in operation increased from 262 in the first quarter of fiscal 2007 to 278 in the first quarter of fiscal 2008. The increase in average units for the first quarter of fiscal 2008 was offset by a decrease in the effective royalty rate, related to the Company's factory purchase based royalty structure. Same store sales increased 1% compared with the same period in the prior year. Franchise fee revenue decreased as a result of a change in the revenue recognition policy for franchise fee revenue compared with the same period in the prior year. Historically the Company has recognized franchise fees upon completion of all significant initial services provided to the franchisee and upon satisfaction of all material conditions of the franchise agreement. Effective with the fourth quarter of fiscal 2007, the Company changed that policy to more closely coincide with industry practice, that is, to recognize franchise fees when the franchise store opens.

Costs and Expenses	Three Months Ended			%
	May 31,			
(\$ s in thousands)	2007	2006	Change	Change
Cost of sales - factory adjusted	\$3,624.8	\$3,082.6	\$ 542.2	17.6%
Cost of sales - retail	164.4	253.8	(89.4)	(35.2%)
Franchise costs	422.6	332.5	90.1	27.1%
Sales and marketing	358.9	351.2	7.7	2.2%
General and administrative	644.1	632.9	11.2	1.8%
Retail operating	246.8	408.8	(162.0)	(39.6%)
Total	\$5,461.6	\$5,061.8	\$ 399.8	7.9%

Adjusted Gross margin	Three Months Ended			%
	May 31,			
(\$ s in thousands)	2007	2006	Change	Change
Factory adjusted gross margin	\$1,883.6	\$1,622.9	\$ 260.7	16.1%
Retail	239.9	389.8	(149.9)	(38.5%)
Total	\$2,123.5	\$2,012.7	\$ 110.8	5.5%

(Percent)	2007	2006	Change	Change
Factory adjusted gross margin	34.2%	34.5%	(0.3%)	(0.9%)
Retail	59.3%	60.6%	(1.3%)	(2.1%)
Total	35.9%	37.6%	(1.7%)	(4.5%)

Adjusted gross margin is equal to gross margin minus depreciation and amortization expense. We believe adjusted gross margin is helpful in understanding our past performance as a supplement to gross margin and other performance measures calculated in conformity with accounting principles generally accepted in the United States ( GAAP ). We believe that adjusted gross margin is useful to investors because it provides a measure of operating performance and our ability to generate cash that is unaffected by non-cash accounting measures. Additionally, we use adjusted gross margin rather than gross margin to make incremental pricing decisions. Adjusted gross margin has limitations as an analytical tool because it excludes the impact of depreciation and amortization expense and you should not consider it in isolation or as a substitute for any measure reported under GAAP. Our use of capital assets makes depreciation and amortization expense a necessary element of our costs and our ability to generate income. Due to these limitations, we use adjusted gross margin as a measure of performance only in conjunction with GAAP measures of performance such as gross margin. The following table provides a reconciliation of adjusted gross margin to gross margin, the most comparable performance measure under GAAP:

Three Months Ended  
May 31,

Edgar Filing: ROCKY MOUNTAIN CHOCOLATE FACTORY INC - Form 10-Q

(\$ s in thousands)	2007	2006
Factory adjusted gross margin	\$1,883.6	\$1,622.9
Less: Depreciated and Amortization	95.1	109.1
Factory GAAP gross margin	\$1,788.5	\$1,513.8

12

---



**Table of Contents**

**Cost of Sales**

Factory margin declined 30 basis points from the first quarter of fiscal 2007 to the first quarter of fiscal 2008 due primarily to mix of product sold during the first quarter of fiscal 2008 versus the same period in the prior year.

Company-owned store margin declined 130 basis points from the first quarter of fiscal 2007 to the first quarter of fiscal 2008 due primarily to mix of product sold related to a decrease in the average number of Company-owned stores in operation from 9 during the first quarter in fiscal 2007 to 5 in the first quarter of fiscal 2008.

**Franchise Costs**

The increase in franchise costs for the first quarter of fiscal 2008 versus the same period in fiscal 2007 is due primarily to increased professional fees and compensation expense. As a percentage of total royalty and marketing fees and franchise fee revenue, franchise costs increased to 30.9% in the first quarter of fiscal 2008 from 23.4% in the first quarter of fiscal 2007. This increase as a percentage of royalty, marketing and franchise fees is primarily a result of higher franchise costs relative to revenues.

**Sales and Marketing**

The increase in sales and marketing costs for the first quarter of fiscal 2008 versus the same period in fiscal 2007 is due primarily higher promotional and personnel costs.

**General and Administrative**

The increase in general and administrative costs for the first quarter of fiscal 2008 versus the same period in fiscal 2007 is due primarily to the expense associated with a grant of non-employee director stock options. As a percentage of total revenues, general and administrative expenses decreased to 8.8% in the first quarter of fiscal 2008 compared to 9.4% in the first quarter of fiscal 2007.

**Retail Operating Expenses**

This decrease in retail operating expenses was due primarily to a decrease in the average number of Company owned stores in operation from 9 during the first quarter of fiscal 2007 to 5 in the first quarter of fiscal 2008. Retail operating expenses, as a percentage of retail sales, decreased from 63.5% in the first quarter of fiscal 2007 to 61.0% in the first quarter of fiscal 2008 due to a lower increase in costs relative to the increase in revenue.

**Depreciation and Amortization**

Depreciation and amortization of \$192,000 in the first quarter of fiscal 2008 decreased 18.6% from \$236,000 in the first quarter of fiscal 2007 due to the sale or closure of four Company-owned stores and certain assets becoming fully depreciated.

**Other, Net**

Other, net of \$33,500 realized in the first quarter of fiscal 2008 represents an increase of 32.9% from the \$25,200 realized in the first quarter of fiscal 2007 due to increased interest income on notes receivable and invested cash due to higher average cash and note receivable balances.

**Income Tax Expense**

The Company's effective income tax rate in the first quarter of fiscal 2008 was 37.8%, which is the same rate as the first quarter of fiscal 2007.

**Liquidity and Capital Resources**

As of May 31, 2007, working capital was \$7.2 million, compared with \$7.5 million as of February 28, 2007, a decrease of \$300,000. The decrease in working capital was primarily due to repurchase and retirement of \$1.0 million of the Company's common stock in the first quarter of fiscal 2008.

**Table of Contents**

Cash and cash equivalent balances decreased from \$2.8 million as of February 28, 2007 to \$2.6 million as of May 31, 2007 as a result of cash flow generated by operating activities being less than cash flows used by financing and investing activities. The Company's current ratio was 2.94 to 1 at May 31, 2007 in comparison with 3.30 to 1 at February 28, 2007. The Company monitors current and anticipated future levels of cash and cash equivalents in relation to anticipated operating, financing and investing requirements.

The Company has a \$5 million (\$5 million available as of May 31, 2007) working capital line of credit collateralized by substantially all of the Company's assets with the exception of the Company's retail store assets. The line is subject to renewal in July, 2007.

The Company believes cash flows generated by operating activities and available financing will be sufficient to fund the Company's operations at least through the end of fiscal 2008.

**Impact of Inflation**

Inflationary factors such as increases in the costs of ingredients and labor directly affect the Company's operations. Most of the Company's leases provide for cost-of-living adjustments and require the Company to pay taxes, insurance and maintenance expenses, all of which are subject to inflation. Additionally the Company's future lease costs for new facilities may include potentially escalating costs of real estate and construction. There is no assurance that the Company will be able to pass on increased costs to its customers.

Depreciation expense is based on the historical cost to the Company of its fixed assets, and is therefore potentially less than it would be if it were based on current replacement cost. While property and equipment acquired in prior years will ultimately have to be replaced at higher prices, it is expected that replacement will be a gradual process over many years.

**Seasonality**

The Company is subject to seasonal fluctuations in sales, which cause fluctuations in quarterly results of operations. Historically, the strongest sales of the Company's products have occurred during the Christmas holiday and summer vacation seasons. In addition, quarterly results have been, and in the future are likely to be, affected by the timing of new store openings and sales of franchises. Because of the seasonality of the Company's business and the impact of new store openings and sales of franchises, results for any quarter are not necessarily indicative of results that may be achieved in other quarters or for a full fiscal year.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company does not engage in commodity futures trading or hedging activities and does not enter into derivative financial instrument transactions for trading or other speculative purposes. The Company also does not engage in transactions in foreign currencies or in interest rate swap transactions that could expose the Company to market risk. However, the Company is exposed to some commodity price and interest rate risks.

The Company frequently enters into purchase contracts of between six to eighteen months for chocolate and certain nuts. These contracts permit the Company to purchase the specified commodity at a fixed price on an as-needed basis during the term of the contract. Because prices for these products may fluctuate, the Company may benefit if prices rise during the terms of these contracts, but it may be required to pay above-market prices if prices fall and it is unable to renegotiate the terms of the contract.

As of May 31, 2007, all of the Company's long-term debt was paid in full. The Company also has a \$5.0 million bank line of credit that bears interest at a variable rate. As of May 31, 2007, no amount was outstanding under the line of credit. The Company does not believe that it is exposed to any material interest rate risk related to its line of credit. The Chief Financial Officer and Chief Operating Officer of the Company has primary responsibility over the Company's long-term and short-term debt and for determining the timing and duration of commodity purchase contracts and negotiating the terms and conditions of those contracts.

**Table of Contents****Item 4. Controls and Procedures**

Under the supervision and with the participation of management, including the principal executive officer and principal financial officer, the Company has evaluated the effectiveness of the design and operation of the disclosure controls and procedures as of the filing date of this quarterly report, and, based on their evaluation, the Company's principal executive officer and principal financial officer have concluded that these controls and procedures are effective. There were no material changes in the Company's internal controls or in other factors that could materially affect these controls subsequent to the date of their evaluation. Disclosure controls and procedures are the Company's controls and other procedures that are designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that the Company files under the Exchange Act is accumulated and communicated to management, including the principal executive officer the principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

The Company is not currently involved in any legal proceedings that are material to the Company's business or financial condition.

**Item 1A. Risk Factors**

In addition to the other information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the factors discussed in Part 1, Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended February 28, 2007. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Issuer Purchases of Equity Securities**

Period	(a) Total Number of Shares Purchased	(b) Average Price Paid per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(1)</sup>	(d) Approximate
				Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(2)</sup>
March 2007	35,000	\$ 13.75	35,000	\$ 425,341
April 2007	7,200	\$ 13.87	7,200	325,464
May 2007	30,500	\$ 13.78	30,500	4,905,325
Total	72,700	\$ 13.77	72,700	\$ 4,905,325

<sup>(1)</sup> During the first quarter of Fiscal 2008 ending May 31, 2007, the Company purchased 72,700 shares of the Company's

common stock  
in the open  
market.

- (2) On January 5, 2006, May 4, 2006 and May 25, 2006 the Company announced plans to repurchase up to \$2,000,000 of the Company's common stock and on May 10, 2007 the Company announced plans to repurchase up to \$5,000,000 of the Company's common stock in the open market or in private transactions, whenever deemed appropriate by management. The plans were only to expire once the designated amounts were reached. The January 5, 2006 plan was completed in May 2006. The May 4, 2006 plan was completed in July 2006. The May 25, 2006 plan was completed in May 2007. The Company plans to continue the May 10, 2007

plan until it has  
been completed.

Item 3. Defaults Upon Senior Securities

None

Item 4. Submission of Matters to a Vote of Security Holders

None

Item 5. Other Information

None

**Table of Contents**

Item 6. Exhibits

- 3.1 Articles of Incorporation of the Registrant, as amended, incorporated by reference to Exhibit 3.1 to Report on Form 10-K of the Registrant for the year ended February 28, 2007
- 3.2 By-laws of the Registrant, as amended on November 25, 1997, incorporated by reference to Exhibit 3.2 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
- 4.1 Specimen Common Stock Certificate, incorporated by reference to Exhibit 4.1 to Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
- 4.2 Business Loan Agreement dated July 31, 2006 between Wells Fargo Bank and the Registrant, incorporated by reference to Exhibit 4.2 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended August 31, 2006
- 4.3 Promissory Note dated July 31, 2006 in the amount of \$5,000,000 between Wells Fargo Bank and the Registrant, incorporated by reference to Exhibit 4.3 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended August 31, 2006
- 10.1 Form of Employment Agreement between the Registrant and its officers, incorporated by reference to Exhibit 10.1 to Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
- 10.2 Current form of franchise agreement used by the Registrant, incorporated by reference to Exhibit 10.4 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended May 31, 2005.
- 10.3 Form of Real Estate Lease between the Registrant as Lessee and franchisee as Sublessee, incorporated by reference to Exhibit 10.7 to Registration Statement on Form S-18 (Registration No. 33-2016-D)
- 10.4 1995 Stock Option Plan of the Registrant, incorporated by reference to Exhibit 10.9 to Registration Statement on Form S-1 (Registration No. 33-62149) filed August 25, 1995
- 10.5 Forms of Incentive Stock Option Agreement for 1995 Stock Option Plan, incorporated by reference to Exhibit 10.10 to Registration Statement on Form S-1 (Registration No. 33-62149) filed on August 25, 1995
- 10.6 Forms of Nonqualified Stock Option Agreement for 1995 Stock Option Plan, incorporated by reference to Exhibit 10.11 to Registration Statement on Form S-1 (Registration No. 33-62149) filed on August 25, 1995
- 10.7 Form of Indemnification Agreement between the Registrant and its directors, incorporated by reference to Exhibit 10.7 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
- 10.8 Form of Indemnification Agreement between the Registrant and its officers, incorporated by reference to Exhibit 10.8 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
- 10.9 2000 Nonqualified Stock Option Plan for Nonemployee Directors of the Registrant, incorporated by reference to Exhibit 99.1 to Registration Statement on Form S-8 (Registration No. 333-109936 filed on October 23, 2003).

10.10 Commodity Contract with Guittard Chocolate Company, incorporated by reference to Exhibit 10.11 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007

**Table of Contents**

Item 6. Exhibits-CONTINUED

- 10.11 2004 Stock Option Plan of the Registrant, incorporated by reference to Exhibit 99.1 to Registration Statement on Form S-8 (Registration No. 333-119107) filed September 17, 2004
- 31.1\* Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer
- 31.2\* Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer
- 32.1\* Certification Furnished Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer
- 32.2\* Certification Furnished Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

\* Filed Herewith  
Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
(Registrant)

Date: July 10, 2007

/s/ Bryan J. Merryman

Bryan J. Merryman, Chief Operating Officer,  
Chief Financial Officer, Treasurer and Director

---



**Table of Contents**

Exhibit Index

Exhibit No.	Description
3.1	Articles of Incorporation of the Registrant, as amended, incorporated by reference to Exhibit 3.1 to Report on Form 10-K of the Registrant for the year ended February 28, 2007
3.2	By-laws of the Registrant, as amended on November 25, 1997, incorporated by reference to Exhibit 3.2 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
4.1	Specimen Common Stock Certificate, incorporated by reference to Exhibit 4.1 to Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
4.2	Business Loan Agreement dated July 31, 2006 between Wells Fargo Bank and the Registrant, incorporated by reference to Exhibit 4.2 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended August 31, 2006
4.3	Promissory Note dated July 31, 2006 in the amount of \$5,000,000 between Wells Fargo Bank and the Registrant, incorporated by reference to Exhibit 4.3 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended August 31, 2006
10.1	Form of Employment Agreement between the Registrant and its officers, incorporated by reference to Exhibit 10.1 to Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
10.2	Current form of franchise agreement used by the Registrant, incorporated by reference to Exhibit 10.4 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended May 31, 2005.
10.3	Form of Real Estate Lease between the Registrant as Lessee and franchisee as Sublessee, incorporated by reference to Exhibit 10.7 to Registration Statement on Form S-18 (Registration No. 33-2016-D)
10.4	1995 Stock Option Plan of the Registrant, incorporated by reference to Exhibit 10.9 to Registration Statement on Form S-1 (Registration No. 33-62149) filed August 25, 1995
10.5	Forms of Incentive Stock Option Agreement for 1995 Stock Option Plan, incorporated by reference to Exhibit 10.10 to Registration Statement on Form S-1 (Registration No. 33-62149) filed on August 25, 1995
10.6	Forms of Nonqualified Stock Option Agreement for 1995 Stock Option Plan, incorporated by reference to Exhibit 10.11 to Registration Statement on Form S-1 (Registration No. 33-62149) filed on August 25, 1995
10.7	Form of Indemnification Agreement between the Registrant and its directors, incorporated by reference to Exhibit 10.7 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
10.8	Form of Indemnification Agreement between the Registrant and its officers, incorporated by reference to Exhibit 10.8 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007

- 10.9 2000 Nonqualified Stock Option Plan for Nonemployee Directors of the Registrant, incorporated by reference to Exhibit 99.1 to Registration Statement on Form S-8 (Registration No. 333-109936 filed on October 23, 2003).
- 10.10 Commodity Contract with Guittard Chocolate Company, incorporated by reference to Exhibit 10.11 to the Annual Report on Form 10-K of the Registrant for the fiscal year ended February 28, 2007
-

**Table of Contents**

Exhibit No.	Description
10.11	2004 Stock Option Plan of the Registrant, incorporated by reference to Exhibit 99.1 to Registration Statement on Form S-8 (Registration No. 333-119107) filed September 17, 2004
31.1*	Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer
31.2*	Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer
32.1*	Certification Furnished Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer
32.2*	Certification Furnished Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

\* Filed Herewith