

SJW CORP  
Form 10-Q  
May 02, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-Q  
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended March 31, 2016  
Commission file number 1-8966  
SJW Corp.  
(Exact name of registrant as specified in its charter)

California 77-0066628  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

110 West Taylor Street, San Jose, CA 95110  
(Address of principal executive offices) (Zip Code)  
408-279-7800  
(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (check one)

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS:

As of April 20, 2016, there were 20,425,794 shares of the registrant's Common Stock outstanding.

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

SJW Corp. and Subsidiaries

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(UNAUDITED)

(in thousands, except share and per share data)

|  | Three months ended |            |
|--|--------------------|------------|
|  | March 31,          |            |
|  | 2016               | 2015       |
| OPERATING REVENUE                              | \$61,112           | 62,112     |
| OPERATING EXPENSE:                             |                    |            |
| Production Expenses:                           |                    |            |
| Purchased water                                | 9,697              | 9,284      |
| Power  | 1,237              | 1,172      |
| Groundwater extraction charges                 | 6,448              | 7,936      |
| Other production expenses                      | 3,232              | 2,997      |
| Total production expenses                      | 20,614             | 21,389     |
| Administrative and general                     | 11,705             | 11,296     |
| Maintenance                                    | 3,811              | 3,368      |
| Property taxes and other non-income taxes      | 3,218              | 3,095      |
| Depreciation and amortization                  | 11,183             | 10,159     |
| Total operating expense                        | 50,531             | 49,307     |
| OPERATING INCOME                               | 10,581             | 12,805     |
| OTHER (EXPENSE) INCOME:                        |                    |            |
| Interest on long-term debt                     | (5,039 )           | (5,339 )   |
| Mortgage and other interest expense            | (396 )             | (313 )     |
| Dividend income                                | 45                 | 43         |
| Other, net                                     | 309                | 293        |
| Income before income taxes                     | 5,500              | 7,489      |
| Provision for income taxes                     | 2,122              | 2,794      |
| NET INCOME                                     | 3,378              | 4,695      |
| Other comprehensive income (loss), net of tax: |                    |            |
| Unrealized gain (loss) on investment           | 530                | (15 )      |
| COMPREHENSIVE INCOME                           | \$3,908            | 4,680      |
| EARNINGS PER SHARE                             |                    |            |
| Basic  | \$0.17             | 0.23       |
| Diluted  | \$0.16             | 0.23       |
| DIVIDENDS PER SHARE                            | \$0.20             | 0.20       |
| WEIGHTED AVERAGE SHARES OUTSTANDING            |                    |            |
| Basic  | 20,413,742         | 20,326,897 |
| Diluted  | 20,560,992         | 20,480,276 |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.



SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (UNAUDITED)  
 (in thousands, except share and per share data)

|   | March 31,<br>2016 | December 31,<br>2015 |
|---|-------------------|----------------------|
| <b>ASSETS</b>   |                   |                      |
| Utility plant:  |                   |                      |
| Land  | \$ 17,861         | 17,853               |
| Depreciable plant and equipment                         | 1,464,809         | 1,438,321            |
| Construction in progress                                | 58,643            | 45,573               |
| Intangible assets                                       | 23,904            | 22,675               |
|   | 1,565,217         | 1,524,422            |
| Less accumulated depreciation and amortization          | 498,798           | 487,659              |
|   | 1,066,419         | 1,036,763            |
| Real estate investments                                 | 74,888            | 74,641               |
| Less accumulated depreciation and amortization          | 13,599            | 13,207               |
|   | 61,289            | 61,434               |
| <b>CURRENT ASSETS:</b>                                  |                   |                      |
| Cash and cash equivalents                               | 8,692             | 5,239                |
| Accounts receivable:                                    |                   |                      |
| Customers, net of allowances for uncollectible accounts | 13,799            | 16,390               |
| Income tax  | 2,351             | 10,852               |
| Other   | 1,731             | 2,192                |
| Accrued unbilled utility revenue                        | 16,745            | 17,417               |
| Current regulatory assets, net                          | 14,977            | 16,542               |
| Other current assets                                    | 4,331             | 4,744                |
|   | 62,626            | 73,376               |
| <b>OTHER ASSETS:</b>                                    |                   |                      |
| Investment in California Water Service Group            | 6,925             | 6,030                |
| Net regulatory assets, less current portion             | 150,563           | 152,021              |
| Other   | 7,754             | 7,701                |
|   | 165,242           | 165,752              |
|   | \$ 1,355,576      | 1,337,325            |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (UNAUDITED)  
 (in thousands, except share and per share data)

|   | March 31,<br>2016 | December 31,<br>2015 |
|---|-------------------|----------------------|
| <b>CAPITALIZATION AND LIABILITIES</b>   |                   |                      |
| <b>CAPITALIZATION:</b>  |                   |                      |
| Shareholders' equity:   |                   |                      |
| Common stock, \$0.521 par value; authorized 36,000,000 shares; issued and outstanding 20,425,794 shares on March 31, 2016 and 20,381,949 on December 31, 2015 | \$10,639          | 10,616               |
| Additional paid-in capital  | 69,286            | 68,636               |
| Retained earnings   | 301,433           | 302,220              |
| Accumulated other comprehensive income  | 2,841             | 2,311                |
| Total shareholders' equity  | 384,199           | 383,783              |
| Long-term debt, less current portion  | 365,823           | 377,187              |
|   | 750,022           | 760,970              |
| <b>CURRENT LIABILITIES:</b>   |                   |                      |
| Line of credit  | 39,500            | 34,600               |
| Current portion of long-term debt   | 14,781            | 3,491                |
| Accrued groundwater extraction charges, purchased water and power   | 5,771             | 7,163                |
| Accounts payable  | 19,116            | 16,196               |
| Accrued interest  | 5,773             | 6,193                |
| Accrued property taxes and other non-income taxes   | 2,730             | 1,622                |
| Accrued payroll   | 4,351             | 4,203                |
| Other current liabilities   | 5,793             | 6,155                |
|   | 97,815            | 79,623               |
| DEFERRED INCOME TAXES   | 200,317           | 198,775              |
| ADVANCES FOR CONSTRUCTION   | 79,142            | 76,572               |
| CONTRIBUTIONS IN AID OF CONSTRUCTION  | 145,701           | 141,194              |
| POSTRETIREMENT BENEFIT PLANS  | 72,399            | 70,230               |
| OTHER NONCURRENT LIABILITIES  | 10,180            | 9,961                |
| COMMITMENTS AND CONTINGENCIES   | —                 | —                    |
|   | \$1,355,576       | 1,337,325            |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (UNAUDITED)  
 (in thousands)

|   | Three months<br>ended March 31, |                 |
|---|---------------------------------|-----------------|
|   | 2016                            | 2015            |
| <b>OPERATING ACTIVITIES:</b>  |                                 |                 |
| Net income  | \$3,378                         | 4,695           |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                 |                 |
| Depreciation and amortization   | 11,597                          | 10,558          |
| Deferred income taxes   | 999                             | 460             |
| Share-based compensation  | 473                             | 399             |
| Changes in operating assets and liabilities:                                      |                                 |                 |
| Accounts receivable and accrued unbilled utility revenue                          | 3,724                           | (410 )          |
| Accounts payable and other current liabilities                                    | (1,704 )                        | 167             |
| Accrued groundwater extraction charges, purchased water and power                 | (1,392 )                        | 697             |
| Tax receivable and accrued taxes  | 10,049                          | 9,011           |
| Postretirement benefits   | 2,169                           | 2,289           |
| Regulatory assets and liability related to balancing and memorandum accounts      | 3,021                           | 1,418           |
| Other changes, net  | (227 )                          | (2,117 )        |
| <b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>                                  | <b>32,087</b>                   | <b>27,167</b>   |
| <b>INVESTING ACTIVITIES:</b>  |                                 |                 |
| Additions to utility plant:   |                                 |                 |
| Company-funded  | (31,560)                        | (16,253)        |
| Contributions in aid of construction  | (1,470 )                        | (1,847 )        |
| Additions to real estate investments  | —                               | (59 )           |
| Payments for business/asset acquisition and water rights                          | (1,061 )                        | (991 )          |
| Payments to retire utility plant, net of salvage                                  | (395 )                          | (2,318 )        |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>                                      | <b>(34,486)</b>                 | <b>(21,468)</b> |
| <b>FINANCING ACTIVITIES:</b>  |                                 |                 |
| Borrowings from line of credit  | 14,950                          | 16,700          |
| Repayments of line of credit  | (10,050)                        | (18,200)        |
| Repayments of long-term borrowings  | (152 )                          | (147 )          |
| Dividends paid  | (4,135 )                        | (3,966 )        |
| Employee stock purchase plan proceeds   | 451                             | 433             |
| Tax benefits realized from restricted and deferred stock units                    | 108                             | 526             |
| Receipts of advances and contributions in aid of construction                     | 5,155                           | 2,416           |
| Refunds of advances for construction  | (475 )                          | (443 )          |
| <b>NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES</b>                           | <b>5,852</b>                    | <b>(2,681 )</b> |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>                                    | <b>3,453</b>                    | <b>3,018</b>    |
| <b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>                             | <b>5,239</b>                    | <b>2,399</b>    |
| <b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>                                   | <b>\$8,692</b>                  | <b>5,417</b>    |
| Cash paid (received) during the period for:                                       |                                 |                 |
| Interest  | \$6,370                         | 6,474           |
| Income taxes  | (7,950 )                        | (6,000 )        |
| Supplemental disclosure of non-cash activities:                                   |                                 |                 |
| Increase in accrued payables for construction costs capitalized                   | 3,975                           | 4,408           |
| Utility property installed by developers  | 3,797                           | (35 )           |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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SJW CORP. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

MARCH 31, 2016

(in thousands, except share and per share data)

Note 1. General

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments (consisting only of normal, recurring adjustments) necessary for a fair presentation of the results for the interim periods.

The unaudited interim financial information has been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") and in accordance with the instructions for Form 10-Q and Rule 10-01 of Regulation S-X promulgated by the Securities and Exchange Commission (the "SEC"). The Notes to Consolidated Financial Statements in SJW Corp.'s 2015 Annual Report on Form 10-K should be read with the accompanying unaudited condensed consolidated financial statements.

In February 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2015-02, "Consolidation" which modifies the evaluation of whether limited partnerships and similar legal entities are variable or voting interest entities, eliminates the presumption that the general partner should consolidate a limited partnership, modifies the consolidation analysis for reporting entities that are involved in variable interest entities, particularly those that have fee arrangements and related party relationships, and provides a scope exception from consolidation guidance for reporting entities with interests in legal entities that operate as registered money market funds. ASU 2015-02 was effective for SJW Corp. in the first quarter of 2016. The adoption of ASU 2015-02 did not have a material impact on our consolidated financial statements.

Water sales are seasonal in nature and influenced by weather conditions. The timing of precipitation and climatic conditions can cause seasonal water consumption by customers to vary significantly. Due to the seasonal nature of the water business, the operating results for interim periods are not indicative of the operating results for a 12-month period. Revenue is generally higher in the warm, dry summer months when water usage and sales are greater, and lower in the winter months when cooler temperatures and increased rainfall curtail water usage and sales.

In response to the ongoing drought in California, on March 17, 2015, the State Water Resources Control Board ("State Water Board") adopted an expanded emergency conservation regulation that became effective on March 27, 2015. The regulation prohibits certain outdoor water uses for all Californians and also places water usage restrictions on businesses in the restaurant and hospitality sectors. On March 25, 2015, the Santa Clara Valley Water District ("SCVWD") increased their conservation target from 20% to 30% through the end of 2015. On April 1, 2015, Governor Edmund G. Brown Jr. issued an executive order imposing restrictions to achieve a statewide 25% reduction in potable urban water usage through February 28, 2016 based on 2013 usage. On November 13, 2015, Governor Brown issued Executive Order B-36-15 that calls for an extension of restrictions on urban potable water usage until October 31, 2016, should drought conditions persist through January of 2016. On February 2, 2016, the State Water Board approved a resolution to extend the existing emergency conservation regulation as directed in the November 2015 executive order.

On April 9, 2015, the California Public Utilities Commission ("CPUC") issued a resolution ordering its regulated water utilities to comply with the State Water Board's emergency conservation regulation, conduct additional customer outreach and implement restrictions on outdoor water use. Effective June 15, 2015, San Jose Water Company was authorized by the CPUC to activate Stage 3 of Tariff Rule 14.1 which is a water shortage contingency plan with mandatory water usage reductions and drought surcharges. Tariff Rule 14.1 focuses primarily on restrictions of outdoor water use which accounts for 50% of a typical customer's water usage. The drought surcharges are not recorded in revenue. Rather, they are recorded in a regulatory liability account which has been authorized by the CPUC to track lost revenues from conservation. As of March 31, 2016, San Jose Water Company had accumulated a balance of approximately \$512 in the drought surcharge account. This amount will be used to offset future rate increases that would otherwise be necessary to recover lost revenue due to drought conservation efforts as described below. San Jose Water Company is continually working to remain in compliance with the various drought rules and



regulations and is also working with local governments as well as the SCVWD to communicate consistent messages to the public about use restrictions and related matters because of the ongoing drought.

Effective March 31, 2014, San Jose Water Company received approval from the CPUC to institute a Mandatory Conservation Revenue Adjustment Memorandum Account (“MCRAMA”), using a Water Revenue Adjustment Mechanism (“WRAM”). The account was subsequently renamed the Water Conservation Memorandum Account (“WCMA”). The WCMA calculation methodology allows San Jose Water Company to track lost revenue associated with reduced sales due to the ongoing drought and the associated calls for water use reduction from the SCVWD. San Jose Water Company records the lost revenue captured in the WCMA regulatory accounts once the revenue recognition requirements of FASB ASU Topic 980 - “Regulated Operations,” subtopic 605-25 are met. For further discussion, please see Note 8 and Note 9.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

Basic earnings per share is calculated using income available to common shareholders, divided by the weighted average number of shares outstanding during the period. Diluted earnings per share is calculated using income available to common shareholders divided by the weighted average number of shares of common stock including both shares outstanding and shares potentially issuable in connection with deferred restricted common stock awards under SJW Corp.'s Long-Term Incentive Plan (as amended, the "Incentive Plan") and shares potentially issuable under the 2014 Employee Stock Purchase Plan ("ESPP"). For the three months ended March 31, 2016 and 2015, 1,617 and 118 anti-dilutive restricted common stock units were excluded from the dilutive earnings per share calculation, respectively.

A portion of depreciation expense is allocated to administrative and general expense. For the three months ended March 31, 2016 and 2015, the amounts allocated to administrative and general expense were \$414 and \$399, respectively.

## Note 2. Equity Plans

SJW Corp. accounts for share-based compensation based on the grant date fair value of the awards issued to employees in accordance with FASB ASC Topic 718 - "Compensation - Stock Compensation," which requires the measurement and recognition of compensation expense based on the estimated fair value for all share-based payment awards.

The Incentive Plan allows SJW Corp. to provide employees, non-employee board members or the board of directors of any parent or subsidiary, consultants, and other independent advisors who provide services to the company or any parent or subsidiary the opportunity to acquire an equity interest in SJW Corp. The types of awards included in the Incentive Plan are restricted stock awards, restricted stock units, performance shares, or other share-based awards. As of March 31, 2016, the remaining number of shares available for issuance under the Incentive Plan was 1,000,614, and 239,918 shares were issuable under outstanding restricted stock units and deferred restricted stock units. In addition, shares are issued to employees under the company's ESPP.

Stock compensation costs charged to income are recognized on a straight-line basis over the requisite service period. A summary of compensation costs charged to income, proceeds from the exercise of stock options and similar instruments, and the tax benefit realized from stock options and similar instruments exercised, that were recorded to additional paid-in capital and common stock, by award type, are presented below for the three months ended March 31, 2016 and 2015.

|   | Three<br>months<br>ended<br>March 31,<br>2016 2015 |     |
|---|--|-----|
| Adjustments to additional paid-in capital and common stock for: |  |     |
| Compensation costs charged to income:                           |  |     |
| ESPP  | \$79   | 76  |
| Restricted stock and deferred restricted stock                  | 394  | 323 |
| Total compensation costs charged to income                      | \$473  | 399 |
| Excess tax benefits realized from stock issuance:               |  |     |
| Restricted stock and deferred restricted stock                  | \$108  | 526 |
| Total excess tax benefits realized from stock issuance          | \$108  | 526 |
| Proceeds from ESPP and similar instruments:                     |  |     |
| ESPP  | \$451  | 433 |



## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

of actual attainment of specified performance goals. The units do not include dividend equivalent rights. The awards have no market conditions and the share-based compensation expense of \$29.46 per unit which is based on the award grant date fair value is being recognized assuming the performance goals will be attained. As of March 31, 2016, management believes that the performance goals will be met.

As of March 31, 2016, the total unrecognized compensation costs related to restricted and deferred restricted stock plans was \$1,705. This cost is expected to be recognized over a remaining weighted average period of 1.19 years.

**Employee Stock Purchase Plan**

The ESPP allows eligible employees to purchase shares of SJW Corp.'s common stock at 85% of the fair value of shares on the purchase date. Under the ESPP, employees can designate up to a maximum of 10% of their base compensation for the purchase of shares of common stock, subject to certain restrictions. A total of 400,000 shares of common stock have been reserved for issuance under the ESPP.

After considering estimated employee terminations or withdrawals from the plan before the purchase date, SJW Corp.'s recorded expenses were \$40 and \$39 for the three months ended March 31, 2016 and 2015, respectively, related to the ESPP.

The total unrecognized compensation costs related to the semi-annual offering period that ends July 29, 2016 for the ESPP is approximately \$55. This cost is expected to be recognized during the second and third quarters of 2016.

**Note 3. Real Estate Investments**

The major components of real estate investments as of March 31, 2016 and December 31, 2015 are as follows:

|   | March 31, December 31, |        |
|---|------------------------|--------|
|   | 2016                   | 2015   |
| Land  | \$ 17,297              | 17,297 |
| Buildings and improvements                      | 57,262                 | 57,015 |
| Intangibles                                     | 329                    | 329    |
| Subtotal  | 74,888                 | 74,641 |
| Less: accumulated depreciation and amortization | 13,599                 | 13,207 |
| Total   | \$ 61,289              | 61,434 |

Depreciation and amortization is computed using the straight-line method over the estimated life of the respective assets, ranging from 5 to 39 years.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

## Note 4. Defined Benefit Plan

San Jose Water Company sponsors a noncontributory defined benefit pension plan for its eligible employees. Employees hired before March 31, 2008 are entitled to receive retirement benefits using a formula based on the employee's three highest years of compensation (whether or not consecutive). For employees hired on or after March 31, 2008, benefits are determined using a cash balance formula based on compensation credits and interest credits for each employee. Officers hired before March 31, 2008 are eligible to receive additional retirement benefits under the Executive Supplemental Retirement Plan, and officers hired on or after March 31, 2008 are eligible to receive additional retirement benefits under the Cash Balance Executive Supplemental Retirement Plan. Both plans are non-qualified plans in which only officers and other designated members of management may participate. San Jose Water Company also provides health care and life insurance benefits for retired employees under the San Jose Water Company Social Welfare Plan. The components of net periodic benefit costs for San Jose Water Company's pension plan, its Executive Supplemental Retirement Plan, Cash Balance Executive Supplemental Retirement Plan and Social Welfare Plan for the three months ended March 31, 2016 and 2015 are as follows:

|                           | Three months<br>ended March 31, |         |
|---------------------------|---------------------------------|---------|
|                           | 2016                            | 2015    |
| Service cost              | \$1,240                         | 1,363   |
| Interest cost             | 1,878                           | 1,711   |
| Other cost                | 1,111                           | 1,192   |
| Expected return on assets | (1,895 )                        | (1,817) |
|                           | \$2,334                         | 2,449   |

The following tables summarize the fair values of plan assets by major categories as of March 31, 2016 and December 31, 2015:

| Asset Category            | Benchmark  | Total   | Fair Value Measurements at March 31, 2016  |  |  |
|---------------------------|--|---------|--|--|--|
|                           |  |         | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Cash and cash equivalents |  | \$8,494 | \$ 8,494   | \$ —   | \$ —   |
| Actively Managed (a):     |  |         |  |  |  |
| All Cap Equity            | Russell 3000 Value   | 4,282   | 4,260  | 22   | —  |
| U.S. Large Cap Equity     | Russell 1000, Russell 1000 Growth, Russell 1000 Value          | 35,123  | 35,123   | —  | —  |
| U.S. Mid Cap Equity       | Russell Mid Cap, Russell Mid Cap Growth, Russell Mid Cap Value | 5,937   | 5,937  | —  | —  |
| U.S. Small Cap Equity     | Russell 2000, Russell 2000 Growth, Russell 2000 Value          | 5,288   | 5,288  | —  | —  |
| Non-U.S. Large Cap Equity | MSCI EAFE  | 4,806   | 4,806  | —  | —  |

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|                  |                        |           |           |           |      |
|------------------|------------------------|-----------|-----------|-----------|------|
| REIT             | NAREIT - Equity REIT'S | 5,616     | —         | 5,616     | —    |
| Fixed Income (b) | (b)                    | 39,235    | —         | 39,235    | —    |
| Total            |                        | \$108,781 | \$ 63,908 | \$ 44,873 | \$ — |

The Plan has a current target allocation of 55% invested in a diversified array of equity securities to provide long-term capital appreciation and 45% invested in a diversified array of fixed income securities and cash to provide preservation of capital plus generation of income.

(a) Actively managed portfolio of securities with the goal to exceed the stated benchmark performance.

(b) Actively managed portfolio of fixed income securities with the goal to exceed the Barclays 1-5 Year Government/Credit, Barclays Intermediate Government/Credit, and Merrill Lynch Preferred Stock Fixed Rate.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

|                           |  | Fair Value Measurements at December 31, 2015 |  |   |   |
|---------------------------|--|--|--|---|---|
| Asset Category            | Benchmark  | Total  | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Cash and cash equivalents |  | \$9,500                                      | \$ 9,500   | \$ —                                    | \$ —                                      |
| Actively Managed (a):     |  |  |  |   |   |
| All Cap Equity            | Russell 3000 Value   | 4,067  | 4,041  | 26                                      | —   |
| U.S. Large Cap Equity     | Russell 1000, Russell 1000 Growth, Russell 1000 Value          | 36,010                                       | 36,010   | —                                       | —   |
| U.S. Mid Cap Equity       | Russell Mid Cap, Russell Mid Cap Growth, Russell Mid Cap Value | 5,886  | 5,886  | —                                       | —   |
| U.S. Small Cap Equity     | Russell 2000, Russell 2000 Growth, Russell 2000 Value          | 5,188  | 5,188  | —                                       | —   |
| Non-U.S. Large Cap Equity | MSCI EAFE  | 4,804  | 4,804  | —                                       | —   |
| REIT                      | NAREIT - Equity REIT'S   | 5,346  | —  | 5,346                                   | —   |
| Fixed Income (b)          | (b)  | 38,614                                       | —  | 38,614                                  | —   |
| Total                     |  | \$109,415                                    | \$ 65,429  | \$ 43,986                               | \$ —                                      |

The Plan has a current target allocation of 55% invested in a diversified array of equity securities to provide long-term capital appreciation and 45% invested in a diversified array of fixed income securities and cash to provide preservation of capital plus generation of income.

(a) Actively managed portfolio of securities with the goal to exceed the stated benchmark performance.

(b) Actively managed portfolio of fixed income securities with the goal to exceed the Barclays 1-5 Year

Government/Credit, Barclays Intermediate Government/Credit, and Merrill Lynch Preferred Stock Fixed Rate.

In 2016, San Jose Water Company expects to make required and discretionary cash contributions of up to \$8,652 to the pension plans and Social Welfare Plan. There have been no contributions to the pension plans and Social Welfare Plan for the three months ended March 31, 2016.

#### Note 5. Segment and Non-Tariffed Business Reporting

SJW Corp. is a holding company with five subsidiaries: (i) San Jose Water Company, a water utility which operates both regulated and non-tariffed businesses, (ii) SJW Land Company and its consolidated variable interest entity, 444 West Santa Clara Street, L.P., which operate commercial building rentals, (iii) SJWTX, Inc. which is doing business as Canyon Lake Water Service Company ("CLWSC"), a regulated water utility located in Canyon Lake, Texas, and its consolidated non-tariffed variable interest entity, Acequia Water Supply Corporation, (iv) Texas Water Alliance Limited, a non-tariffed water utility operation which is undertaking activities that are necessary to develop a water supply project in Texas, and (v) SJW Group, Inc., a Delaware corporation formed in March 2015 for the sole purpose of effectuating a change in the state of incorporation of SJW Corp. from California to Delaware. On March 24, 2016, the PUCT issued a decision of approval for the reincorporation. A decision from the CPUC is expected in the second

quarter of 2016.

In accordance with FASB ASC Topic 280 – “Segment Reporting,” SJW Corp. has determined that it has two reportable business segments. The first segment is that of providing water utility and utility-related services to its customers through SJW Corp.'s subsidiaries, San Jose Water Company, Canyon Lake Water Service Company, and Texas Water Alliance Limited, together referred to as “Water Utility Services.” The second segment is property management and investment activity conducted by SJW Land Company, referred to as “Real Estate Services.”

SJW Corp.'s reportable segments have been determined based on information used by the chief operating decision maker. SJW Corp.'s chief operating decision maker includes the Chairman, President and Chief Executive Officer, and his senior staff. The senior staff reviews financial information presented on a consolidated basis that is accompanied by disaggregated information about operating revenue, net income and total assets, by subsidiaries.

The tables below set forth information relating to SJW Corp.'s reportable segments and distribution of regulated and non-tariffed business activities within the reportable segments. Certain allocated assets, revenue and expenses have been included

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## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

in the reportable segment amounts. Other business activity of SJW Corp. not included in the reportable segments is included in the “All Other” category.

|  | For Three Months Ended March 31, 2016 |              |              |              |                      |              |           |
|--|---------------------------------------|--------------|--------------|--------------|----------------------|--------------|-----------|
|  | Real                                  |              |              |              |                      |              |           |
|  | Water Utility Services                |              | Estate       |              | All Other* SJW Corp. |              |           |
|  | Regulated                             | Non-tariffed | Non-tariffed | Non-tariffed | Regulated            | Non-tariffed | Total     |
| Operating revenue                                | \$58,141                              | 1,204        | 1,767        | —            | 58,141               | 2,971        | 61,112    |
| Operating expense                                | 48,121                                | 882          | 1,032        | 496          | 48,121               | 2,410        | 50,531    |
| Operating income (loss)                          | 10,020                                | 322          | 735          | (496)        | 10,020               | 561          | 10,581    |
| Net income (loss)                                | 3,571                                 | 105          | 253          | (551)        | 3,571                | (193)        | 3,378     |
| Depreciation and amortization                    | 10,673                                | 116          | 394          | —            | 10,673               | 510          | 11,183    |
| Senior note, mortgage and other interest expense | 4,626                                 | —            | 250          | 559          | 4,626                | 809          | 5,435     |
| Income tax expense (benefit) in net income       | 2,272                                 | 106          | 141          | (397)        | 2,272                | (150)        | 2,122     |
| Assets   | \$1,265,848                           | 18,566       | 65,536       | 5,626        | 1,265,848            | 89,728       | 1,355,576 |
|  | For Three Months Ended March 31, 2015 |              |              |              |                      |              |           |
|  | Real                                  |              |              |              |                      |              |           |
|  | Water Utility Services                |              | Estate       |              | All Other* SJW Corp. |              |           |
|  | Regulated                             | Non-tariffed | Non-tariffed | Non-tariffed | Regulated            | Non-tariffed | Total     |
| Operating revenue                                | \$58,887                              | 1,447        | 1,778        | —            | 58,887               | 3,225        | 62,112    |
| Operating expense                                | 46,922                                | 962          | 1,024        | 399          | 46,922               | 2,385        | 49,307    |
| Operating income (loss)                          | 11,965                                | 485          | 754          | (399)        | 11,965               | 840          | 12,805    |
| Net income (loss)                                | 4,701                                 | 218          | 260          | (484)        | 4,701                | (6)          | 4,695     |
| Depreciation and amortization                    | 9,679                                 | 90           | 390          | —            | 9,679                | 480          | 10,159    |
| Senior note, mortgage and other interest expense | 4,830                                 | —            | 255          | 567          | 4,830                | 822          | 5,652     |
| Income tax expense (benefit) in net income       | 2,818                                 | 182          | 145          | (351)        | 2,818                | (24)         | 2,794     |
| Assets   | \$1,184,973                           | 18,668       | 65,995       | 4,314        | 1,184,973            | 88,977       | 1,273,950 |

\* For the three months ended March 31, 2016, the “All Other” category includes the accounts of SJW Corp. on a stand-alone basis and SJW Group, Inc. For the three months ended March 31, 2016, SJW Group, Inc. had no revenue or expenses recorded and as of March 31, 2016 held no assets. For the three months ended March 31, 2015, the “All Other” category includes the accounts of SJW Corp. on a stand-alone basis.

## Note 6. Long-Term Liabilities and Bank Borrowings

SJW Corp.'s contractual obligations and commitments include senior notes, mortgages and other obligations. San Jose Water Company, a subsidiary of SJW Corp., has received advance deposit payments from its customers on certain construction projects. Refunds of the advance deposit payments constitute an obligation of San Jose Water Company solely.

In April 2015, the FASB issued Accounting Standards Update ASU 2015-03, “Interest — Simplifying the Presentation of Debt Issuance Costs” which became effective for SJW Corp. during the first quarter of 2016. ASU 2015-03 changes the presentation of debt issuance costs for term debt in the balance sheet by requiring the debt issuance costs to be presented as a direct deduction from the related debt liability, rather than recorded as an asset. In August 2015, ASU 2015-15, “Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements,” was issued to provide clarification to ASU 2015-03. The standard specifies that the SEC would not object to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. This standard

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

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(in thousands, except share and per share data)

required application on a retrospective basis. Upon adoption of the standard, SJW Corp. reclassified the presentation of debt issuance costs totaling \$3,561 and \$3,638 which was originally included in unamortized debt issuance, broker and reacquisition costs against its long-term debt on the Consolidated Balance Sheets as of March 31, 2016 and December 31, 2015, respectively. There was no impact from adopting the standard on SJW Corp.'s Consolidated Statements of Comprehensive Income, Changes in Shareholders' Equity, and Cash Flows for the three months ended March 31, 2016 and year ended December 31, 2015.

## Note 7. Fair Value Measurement

The following instruments are not measured at fair value on the SJW Corp.'s condensed consolidated balance sheets as of March 31, 2016, but require disclosure of their fair values: cash and cash equivalents, accounts receivable and accounts payable. The estimated fair value of such instruments as of March 31, 2016 approximates their carrying value as reported on the condensed consolidated balance sheets. The fair value of such financial instruments are determined using the income approach based on the present value of estimated future cash flows. There have been no changes in valuation technique during the three months ended March 31, 2016. The fair value of these instruments would be categorized as Level 2 in the fair value hierarchy, with the exception of cash and cash equivalents, which would be categorized as Level 1. The fair value of pension plan assets is discussed in Note 4.

The fair value of SJW Corp.'s long-term debt was approximately \$498,618 and \$500,035 as of March 31, 2016 and December 31, 2015, respectively, and was determined using a discounted cash flow analysis, based on the current rates for similar financial instruments of the same duration and creditworthiness of the company. The book value of the long-term debt was \$380,604 and \$380,678 as of March 31, 2016 and December 31, 2015, respectively. The fair value of long-term debt would be categorized as Level 2 in the fair value hierarchy.

As of March 31, 2016 and December 31, 2015, the fair value of the Company's investment in California Water Service Group was \$6,925 and \$6,030, respectively, and would be categorized as Level 1 of the fair value hierarchy.

## Note 8. Regulatory Rate Filings

On January 5, 2015, San Jose Water Company filed General Rate Case Application No. 15-01-002 requesting authority for an increase of revenue of \$34,928, or 12.22%, in 2016, \$9,954, or 3.11%, in 2017 and \$17,567, or 5.36%, in 2018. This General Rate Case filing also includes several "special requests", including but not limited to: (1) recovery of the under-collected balance of \$4,752 in balancing accounts, (2) disbursement of the over-collected balance of \$976 accrued in various memorandum accounts, and (3) implementation of a full revenue decoupling Water Revenue Adjustment Mechanism and associated Modified Cost Balancing Account. The ORA submitted testimony on April 23 2015, recommending increases of \$23,468, or 8.54%, in 2016, \$13,803, or 4.42%, in 2017 and \$16,261, or 4.95% in 2018. San Jose Water Company and the CPUC's Office of Ratepayer Advocates ("ORA") reached a settlement agreement on a range of issues, including full settlement on all contested utility plant in-service items. Evidentiary hearings to address all remaining unsettled items took place in June 2015 and briefs were submitted in July 2015. Since a decision was not reached by the end of 2015, the CPUC authorized San Jose Water Company to implement interim rates, effective January 1, 2016, until such time as a decision is adopted. Interim rates have been set equal to calendar year-end 2015 rates and will remain in effect until a decision is adopted. Any difference between interim rates and the rates ultimately approved will be tracked in a memorandum account and will submitted to the CPUC for recovery or refund. On April 22, 2016 the CPUC issued a proposed decision that is scheduled to be voted on at the May 26, 2016 CPUC business meeting.

On July 30, 2015, San Jose Water Company filed Application No. 15-07-027 with the CPUC seeking the authorization to implement a reincorporation of San Jose Water Company's parent holding company, SJW Corp., from its present form as a California corporation to a Delaware corporation. A prehearing conference was held in this

matter on September 30, 2015. A decision in this matter is anticipated in the second quarter of 2016.

On December 11, 2015, San Jose Water Company along with three other California water utilities (the "Joint Parties"), filed a request for a one year postponement of their 2016 Cost of Capital ("COC") filings scheduled for March 31, 2016. Pursuant to the CPUC's rate case plan, the Joint Parties were required to file their COC applications on a triennial basis with the next scheduled filing due on March 31, 2016. Postponing the filing for one year would alleviate administrative processing costs on the Joint Parties as well as the CPUC staff. On February 1, 2016, the CPUC's executive director approved the Joint Parties request for a one year postponement. Joint Parties are now required to file their next COC applications by March 31, 2017.

On December 15, 2015, San Jose Water Company filed Advice Letter No. 481 with the CPUC requesting authorization to re-implement a previously existing surcharge of \$0.0492 per CCF to amortize the remaining uncollected balancing account

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

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recovery authorized in General Rate Case Decision 14-08-006. In Decision No. 14-08-006 the CPUC authorized San Jose Water Company to recover the \$2,599 under-collection in various balancing accounts over a 12-month period beginning in August of 2014. However, at the end of the 12-month period \$590 of the originally authorized \$2,599 remained uncollected. This under-collection is due primarily to actual sales being substantially lower than the commission authorized sales estimate which was used to calculate the surcharge level. The advice letter was approved and effective on January 15, 2016.

On February 5, 2016, San Jose Water Company filed Advice Letter No. 482 with the CPUC. With this advice letter San Jose Water Company requested authorization to recover the \$7,668 balance accumulated in the WCMA during the period January 1, 2015 through December 31, 2015. The WCMA is used to track the revenue impact of mandatory conservation upon San Jose Water Company's quantity revenue resulting from mandatory conservation instituted by the State of California and the SCVWD. The requested \$7,668 recovery is the net amount of the total drought related revenue reduction calculated in the WCMA offset by the drought surcharges collected during 2015. As directed by the CPUC, the under-collection will be recovered via a surcharge of \$0.1441 per CCF on the existing quantity rate for a period of 12 months from the date of CPUC approval. On April 21, 2016, the CPUC passed Resolution W-5095 approving San Jose Water Company's requested recovery.

On February 25, 2016, the CPUC passed Resolution W-5074 which affirmed San Jose Water Company's Water Shortage Contingency Plan in Schedule 14.1 with staged mandatory reductions and drought surcharges. Schedule 14.1 is the tariff that includes the drought allocations and drought surcharges currently in effect for residential customers and for dedicated landscape services. San Jose Water Company originally implemented Schedule 14.1 in June 2015 in response to the Governor's Executive Order B-29-15, and by orders of the State Water Board and the CPUC. San Jose Water Company received protests from some customers and from ORA when Schedule 14.1 was implemented. The resolution in effect denies these protests and affirms San Jose Water Company's Schedule 14.1.

On February 29, 2016, San Jose Water Company filed Advice Letter No. 483 with the CPUC. This advice letter requested authorization to increase revenue requirement by \$1,659 via a rate base offset for 2015 calendar year plant additions related to the Montevina Water Treatment Plant Upgrade Project. With this increase, the bill for a residential customer using 15 CCF per month will increase by \$0.46, or 0.55% per month. This requested increase was approved and became effective March 30, 2016.

Effective September 1, 2014, CLWSC became subject to the economic regulation of the Public Utilities Commission of Texas ("PUCT"). Prior to that time, CLWSC was subject to economic regulation by the Texas Commission on Environmental Quality ("TCEQ"). Both the PUCT and TCEQ authorize rate increases after the filing of an Application for a Rate/Tariff Change. Rate cases may be filed as they become necessary, provided there is no current rate case outstanding. Further, rate cases may not be filed more frequently than once every 12 months.

On September 16, 2015, CLWSC filed an application with the PUCT requesting approval of the reincorporation of SJW Corp. from a California corporation to a Delaware corporation. A decision was issued on March 24, 2016 approving the reincorporation.

#### Note 9. Balancing and Memorandum Account Recovery Procedures

In California, the CPUC has established a balancing account mechanism for the purpose of tracking the under-collection or over-collection associated with expense changes and the revenue authorized by the CPUC to offset those expense changes. San Jose Water Company also maintains memorandum accounts to track revenue impacts due to catastrophic events, certain unforeseen water quality expenses related to new federal and state water quality standards, energy efficiency, cost of capital, WCMA, drought surcharges, Monterey Water Revenue Adjustment Mechanism, and other approved activities or as directed by the CPUC.

Balancing and memorandum accounts are recognized by San Jose Water Company when it is probable that future recovery of previously incurred costs or future refunds that are to be credited to customers will occur through the ratemaking process. In addition, in the case of special revenue programs such as the WCMA, San Jose Water Company follows the requirements of ASC Topic 980-605-25—"Alternative Revenue Programs" in determining revenue recognition, including the requirement that such revenues will be collected within 24 months of the year-end in which the revenue is recorded. A reserve will be recorded for amounts SJW Corp. estimates will not be collected within the 24-month period. This reserve is based on the difference between authorized usage in the last general rate case decision and an estimate of actual usage over the recovery period, offset by applicable drought surcharges. In assessing the probability criteria for balancing and memorandum accounts between general rate cases, San Jose Water Company considers evidence that may exist prior to CPUC authorization that would satisfy ASC Topic 980 subtopic 340-25 recognition criteria. Such evidence may include regulatory rules and decisions, past practices,

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

and other facts and circumstances that would indicate that recovery or refund is probable. When such evidence provides sufficient support for balance recognition, the balances are recorded in SJW Corp.'s financial statements. Based on FASB ASC Topic 980-605-25—"Alternative Revenue Programs," San Jose Water Company recognized \$3,014 of lost revenues accumulated in the WCMA account for three months ended March 31, 2016. The regulatory asset this created was offset by a regulatory liability in the amount of \$3,014 created by Tariff Rule 14.1 drought surcharges collected during the same period as allowed for in Advice Letter 473A which was approved by the CPUC and became effective June 15, 2015. These amounts have been recorded in the 2016 WCMA row shown in the table below.

|                                 | Three months ended March 31, 2016 |                                    |                         |                     |                   | Three months ended March 31, 2015 |                                    |                         |                     |                   |
|---------------------------------|-----------------------------------|------------------------------------|-------------------------|---------------------|-------------------|-----------------------------------|------------------------------------|-------------------------|---------------------|-------------------|
|                                 | Beginning<br>Balance              | Revenue<br>Increase<br>(Reduction) | Refunds<br>(Collection) | Surcharge<br>Offset | Ending<br>Balance | Beginning<br>Balance              | Revenue<br>Increase<br>(Reduction) | Refunds<br>(Collection) | Surcharge<br>Offset | Ending<br>Balance |
| Memorandum accounts:            |                                   |                                    |                         |                     |                   |                                   |                                    |                         |                     |                   |
| 2014 WCMA*                      | \$2,944                           | —                                  | (517 )                  | —                   | 2,427             | \$—                               | —                                  | —                       | —                   | —                 |
| 2015 WCMA*                      | 5,372                             | (20 )                              | —                       | —                   | 5,352             | —                                 | —                                  | —                       | —                   | —                 |
| 2016 WCMA                       | —                                 | 3,014                              | —                       | (3,014 )            | —                 | —                                 | —                                  | —                       | —                   | —                 |
| All others                      | 594                               | 517                                | (1 )                    | —                   | 1,110             | (1,377 )                          | 423                                | 165                     | —                   | (789 )            |
| Total memorandum accounts       | 8,910                             | 3,511                              | (518 )                  | (3,014 )            | 8,889             | (1,377 )                          | 423                                | 165                     | —                   | (789 )            |
| Balancing accounts, net assets: |                                   |                                    |                         |                     |                   |                                   |                                    |                         |                     |                   |
| Water supply costs              | 2,771                             | (313 )                             | (22 )                   | —                   | 2,436             | 890                               | (12 )                              | (53 )                   | —                   | 825               |
| Drought surcharges              | (359 )                            | —                                  | (3,167 )                | 3,014               | (512 )            | —                                 | —                                  | —                       | —                   | —                 |
| Pension                         | (552 )                            | 280                                | (155 )                  | —                   | (427 )            | 1,412                             | (606 )                             | (383 )                  | —                   | 423               |
| 2012 General Rate Case true-up  | 33,070                            | —                                  | (2,498 )                | —                   | 30,572            | 44,400                            | 1,876                              | (2,759 )                | —                   | 43,517            |
| All others                      | 1,366                             | (130 )                             | (11 )                   | —                   | 1,225             | 1,736                             | (114 )                             | (29 )                   | —                   | 1,593             |
| Total balancing accounts        | \$36,296                          | (163 )                             | (5,853 )                | 3,014               | 33,294            | \$48,438                          | 1,144                              | (3,224 )                | —                   | 46,358            |
| Total                           | \$45,206                          | 3,348                              | (6,371 )                | —                   | 42,183            | \$47,061                          | 1,567                              | (3,059 )                | —                   | 45,569            |

\* As of March 31, 2016, the reserve balance for the 2014 WCMA and 2015 WCMA was \$1,278 and \$2,343, respectively, which has been netted from the balances above. There was no reserve recorded for the 2014 WCMA and 2015 WCMA at March 31, 2015.

As of March 31, 2016, the total balance in San Jose Water Company's balancing and memorandum accounts combined, including interest, that has not been recorded into the financial statements was a net under-collection of \$1,288. All balancing accounts and memorandum-type accounts not included for recovery or refund in the current general rate case will be reviewed by the CPUC in San Jose Water Company's next general rate case or at the time an individual account reaches a threshold of 2% of authorized revenue, whichever occurs first.





## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2016

(in thousands, except share and per share data)

## Note 10. Regulatory Assets and Liabilities

Regulatory assets and liabilities are comprised of the following as of March 31, 2016 and December 31, 2015:

| Description   | March 31, December 31, |         |
|---|------------------------|---------|
|   | 2016                   | 2015    |
| Regulatory assets:  |                        |         |
| Income tax temporary differences, net                       | \$8,184                | 8,184   |
| Postretirement pensions and other medical benefits          | 109,168                | 109,168 |
| Balancing and memorandum accounts, net                      | 42,183                 | 45,206  |
| Other, net  | 6,005                  | 6,005   |
| Total regulatory assets, net in Consolidated Balance Sheets | \$165,540              | 168,563 |
| Less: current regulatory asset, net                         | 14,977                 | 16,542  |
| Total regulatory assets, net, less current portion          | \$150,563              | 152,021 |

## Note 11. Texas Water Alliance Limited

On February 22, 2016, SJW Corp. entered into a purchase and sale agreement with the Guadalupe-Blanco River Authority (“GBRA”), pursuant to which SJW Corp. agreed to sell all of its equity interests in its wholly-owned subsidiary Texas Water Alliance Limited to GBRA for \$31,000 in cash. Pursuant to the purchase and sale agreement, (i) upon closing of the transaction, GBRA will hold back \$3,000 in the payment of the total purchase price and (ii) such holdback amount, subject to reductions under certain circumstances, shall be paid to SJW Corp. four years following the closing. The purchase and sale agreement is subject to specified closing conditions, including without limitation the completion of a financing by GBRA to fund the purchase price.

## Note 12. Legal Proceedings

SJW Corp. is subject to ordinary routine litigation incidental to its business. There are no pending legal proceedings to which SJW Corp. or any of its subsidiaries is a party, or to which any of its properties is the subject, that are expected to have a material effect on SJW Corp.'s business, financial position, results of operations or cash flows.

ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF  
2. OPERATIONS

(Dollar amounts in thousands, except per share amounts and otherwise noted)

The information in this Item 2 should be read in conjunction with the financial information and the notes thereto included in Item 1 of this Form 10-Q and the consolidated financial statements and notes thereto and the related "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in SJW Corp.'s Annual Report on Form 10-K for the year ended December 31, 2015.

This report contains forward-looking statements within the meaning of the federal securities laws relating to future events and future results of SJW Corp. and its subsidiaries that are based on current expectations, estimates, forecasts, and projections about SJW Corp. and its subsidiaries and the industries in which SJW Corp. and its subsidiaries operate and the beliefs and assumptions of the management of SJW Corp. Such forward-looking statements are identified by words including "expect," "estimate," "anticipate," "intends," "seeks," "plans," "projects," "may," "should," "will," and variations of such words, and similar expressions. These forward-looking statements are only predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. Important factors that could cause or contribute to such differences include, but are not limited to, those discussed in this report and our most recent Form 10-K filed with the SEC under the item entitled "Risk Factors," and in other reports SJW Corp. files with the SEC, specifically the most recent reports on Form 10-Q and Form 8-K, each as it may be amended from time to time. SJW Corp. undertakes no obligation to update or revise the information contained in this report, including the forward-looking statements, to reflect any event or circumstance that may arise after the date of this report.

General:

SJW Corp. is a holding company with five subsidiaries: San Jose Water Company, SJW Land Company, SJWTX, Inc., Texas Water Alliance Limited and SJW Group, Inc.

San Jose Water Company, a wholly owned subsidiary of SJW Corp., is a public utility in the business of providing water service to approximately 229,000 connections that serve a population of approximately one million people in an area comprising approximately 138 square miles in the metropolitan San Jose, California area.

The principal business of San Jose Water Company consists of the production, purchase, storage, purification, distribution, wholesale and retail sale of water. San Jose Water Company provides water service to customers in portions of the cities of San Jose and Cupertino and in the cities of Campbell, Monte Sereno, Saratoga and the Town of Los Gatos, and adjacent unincorporated territories, all in the County of Santa Clara in the State of California. San Jose Water Company distributes water to customers in accordance with accepted water utility methods which include pumping from storage and gravity feed from high elevation reservoirs. San Jose Water Company also provides non-tariffed services under agreements with municipalities and other utilities. These non-tariffed services include water system operations, maintenance agreements and antenna leases.

San Jose Water Company has utility property including land held in fee, impounding reservoirs, diversion facilities, wells, distribution storage, and all water facilities, equipment, office buildings and other property necessary to supply its customers. Under Section 851 of the California Public Utilities Code, properties currently used and useful in providing utilities services cannot be disposed of unless California Public Utilities Commission ("CPUC") approval is obtained.

San Jose Water Company also has approximately 410 acres of nonutility property which has been identified as no longer used and useful in providing utility services. The majority of the properties are located in the hillside areas adjacent to San Jose Water Company's various watershed properties.

SJW Land Company, a wholly owned subsidiary of SJW Corp., owned the following real properties during the year-to-date period ended March 31, 2016:

| Description            | Location             | Acreage | Square Footage | % for Three months ended<br>March 31, 2016<br>of SJW Land Company |         |     |   |
|------------------------|----------------------|---------|----------------|---|---------|-----|---|
|                        |                      |         |                | Revenue   | Expense |     |   |
| 2 Commercial buildings | San Jose, California | 2       | 28,000         | 11  | %       | 10  | % |
| Warehouse building     | Phoenix, Arizona     | 11      | 176,000        | 12  | %       | 9   | % |
| Warehouse building     | Knoxville, Tennessee | 30      | 361,500        | 32  | %       | 29  | % |
| Commercial building    | Knoxville, Tennessee | 15      | 135,000        | 45  | %       | 52  | % |
| Undeveloped land       | Knoxville, Tennessee | 10      | N/A            | N/A   |         | N/A |   |
| Undeveloped land       | San Jose, California | 5       | N/A            | N/A   |         | N/A |   |

SJW Land Company owns a 70% limited partnership interest in 444 West Santa Clara Street, L.P. One of the California properties is owned by such partnership. The limited partnership has been determined to be a variable interest entity within the scope of FASB ASC Topic 810 – “Consolidation” with SJW Land Company as the primary beneficiary, and as a result, it has been consolidated with SJW Land Company.

SJWTX, Inc., a wholly owned subsidiary of SJW Corp., doing business as Canyon Lake Water Service Company (“CLWSC”), is a public utility in the business of providing water service to approximately 12,000 connections that serve approximately 37,000 people. CLWSC's service area comprises more than 243 square miles in western Comal County and southern Blanco County in the growing region between San Antonio and Austin, Texas. SJWTX, Inc. has a 25% interest in Acequia Water Supply Corporation (“Acequia”). The water supply corporation has been determined to be a variable interest entity within the scope of ASC Topic 810 with SJWTX, Inc. as the primary beneficiary. As a result, Acequia has been consolidated with SJWTX, Inc.

Texas Water Alliance Limited (“TWA”), a wholly owned subsidiary of SJW Corp., is undertaking activities that are necessary to develop a water supply project in Texas. In connection with the project, TWA obtained groundwater production and transportation permits to meet the future water needs in the Canyon Lake Water Service Company's service area and to the central Texas hill country communities and utilities adjacent to the area. In February 2016, we entered into an agreement with Guadalupe Blanco River Authority (“GBRA”), pursuant to which SJW Corp. agreed to sell all of its equity interest in TWA to GBRA for \$31,000. The agreement is subject to specified closing conditions, including completion of a financing by GBRA to fund the purchase price.

SJW Group, Inc., a Delaware corporation, was formed in March 2015 for the sole purpose of effectuating a change in the state of incorporation of SJW Corp. from California to Delaware (the “Reincorporation”). The Reincorporation requires the approval of the CPUC and Public Utilities Commission of Texas (“PUCT”) and will not become effective until after we obtain such approvals. In July and September 2015, applications were filed with the CPUC and PUCT, respectively, to seek such approvals. On March 24, 2016, the PUCT issued a decision approving the Reincorporation. A decision from the CPUC is expected in the second quarter of 2016.

#### Business Strategy for Water Utility Services:

SJW Corp. focuses its business initiatives in three strategic areas:

- (1) Regional regulated water utility operations;
- (2) Regional non-tariffed water utility related services provided in accordance with the guidelines established by the CPUC in California and the PUCT in Texas;
- (3) Out-of-region water and utility related services.

As part of our pursuit of the above three strategic areas, the Company considers from time to time opportunities to acquire businesses and assets. However, SJW Corp. cannot be certain it will be successful in identifying and consummating any strategic business acquisitions relating to such opportunities. In addition, the execution of our business strategy will expose us to different risks than those associated with the current utility operations. We expect to incur costs in connection with the execution of this strategy and any integration of an acquired business could involve significant costs, the assumption of certain known and unknown liabilities related to the acquired assets, the

diversion of management's time and resources, the potential for a negative impact on SJW Corp.'s financial position and operating results, entering markets in which SJW Corp. has no or limited direct prior experience and the potential loss of key employees of any acquired company. Any future acquisition we

decide to undertake may also impact our ability to finance our business, affect our compliance with regulatory requirements, and impose additional burdens on our operations. Any businesses we acquire may not achieve sales, customer growth and projected profitability that would justify the investment. Any difficulties we encounter in the integration process, including the integration of controls necessary for internal control and financial reporting, could interfere with our operations, reduce our operating margins and adversely affect our internal controls. SJW Corp. cannot be certain that any transaction will be successful or that it will not materially harm its operating results or financial condition.

**Real Estate Services:**

SJW Corp.'s real estate investment activity is conducted through SJW Land Company. SJW Land Company owns undeveloped land in the states of California and Tennessee and owns and operates a portfolio of commercial buildings in the states of California, Arizona and Tennessee. SJW Land Company also owns a limited partnership interest in 444 West Santa Clara Street, L.P. The partnership owns a commercial building in San Jose, California. SJW Land Company manages its income producing and other properties until such time a determination is made to reinvest proceeds from sale of such properties. SJW Land Company's real estate investments diversify SJW Corp.'s asset base.

**Critical Accounting Policies:**

The discussion and analysis of our financial condition and results of operations is based on the accounting policies used and disclosed in our 2015 consolidated financial statements and accompanying notes that were prepared in accordance with accounting principles generally accepted in the United States of America and included as part of our annual report on Form 10-K for the year ended December 31, 2015.

Our critical accounting policies are described in Management's Discussion and Analysis of Financial Condition and Results of Operations included in our annual report on Form 10-K for the year ended December 31, 2015. There has been no changes in our critical accounting policies. Our significant accounting policies are described in our notes to the 2015 consolidated financial statements included in our annual report on Form 10-K for the year ended December 31, 2015.

**Impact of Recent Accounting Pronouncements:**

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers" which supersedes most of the current revenue recognition requirements, including most industry-specific guidance. On July 9, 2015, the FASB agreed to defer by one year the mandatory effective date but will also provide entities the option to adopt it as of the original effective date. The updated standard will become mandatory for SJW Corp. in the first quarter of 2018 and permits the use of either the retrospective or cumulative effect transition method. Management is currently evaluating the effect that the new standard will have on our consolidated financial statements and related disclosures and anticipates that the new standard will not have a material impact on our consolidated financial statements.

In January 2016, the FASB issued ASU 2016-01, "Financial Instruments - Overall" which will significantly change the recognition of changes in fair value of financial liabilities when the fair value option is elected and require equity investments to be measured at fair value with changes in fair value recognized in net income instead of through other comprehensive income. The update is effective for SJW Corp. beginning in the first quarter of the fiscal year ending December 31, 2018. Management is currently evaluating the effect that the new standard will have on our consolidated financial statements and related disclosures.

In March 2016, the FASB issued ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting." This ASU affects entities that issue share-based payment awards to their employees. ASU 2016-09 identifies areas for simplification involving several aspects of accounting for share-based payment transactions, including income tax consequences, classification of awards as either equity or liabilities, classification on the statement of cash flows and forfeiture rate calculations. The update will become effective for SJW Corp. in the first quarter of fiscal 2017. Early adoption is permitted in any interim or annual period. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.

**Results of Operations:**

Water sales are seasonal in nature and influenced by weather conditions. The timing of precipitation and climatic conditions can cause seasonal water consumption by customers to vary significantly. Due to the seasonal nature of the water business, the operating results for interim periods are not indicative of the operating results for a 12-month period. Revenue is generally higher in the warm, dry summer months when water usage and sales are greater, and lower in the winter months when cooler temperatures and increased rainfall curtail water usage and sales.

See Note 1 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the California drought and political and regulatory activities that have occurred in response to ongoing drought conditions.

#### Overview

SJW Corp.'s consolidated net income for the three months ended March 31, 2016 was \$3,378, a decrease of \$1,317, or approximately 28%, from \$4,695 for the same period in 2015. The decrease in net income was primarily due to a decrease in operating revenue as a result of decreased water usage from conservation efforts during the recent drought, partially offset by an increase in rates and recognition of \$2,994 in revenue from the WCMA. In addition, revenue for the three months ended March 31, 2015 included \$1,876 related to the 2012 General Rate Case decision rehearing. No similar amount was recorded in the first quarter of 2016.

#### Operating Revenue

|                        | Operating<br>Revenue by<br>Segment<br>Three months<br>ended March<br>31,<br>2016 2015 |        |
|------------------------|---|--------|
| Water Utility Services | \$59,345  | 60,334 |
| Real Estate Services   | 1,767   | 1,778  |
|                        | \$61,112  | 62,112 |

The change in consolidated operating revenues was due to the following factors:

|                                       | Three months ended<br>March 31,<br>2016 vs. 2015<br>Increase/(decrease) |        |
|---------------------------------------|---|--------|
| Water Utility Services:               |   |        |
| Consumption changes                   | \$ (6,456 )   | (11 )% |
| Increase in customers                 | 121   | — %    |
| Rate increases                        | 3,565   | 6 %    |
| Balancing and memorandum accounts:    |   |        |
| 2012 General Rate Case true-up        | (1,876 )  | (3 )%  |
| Water Conservation Memorandum Account | 2,994   | 5 %    |
| All other                             | 662   | 1 %    |
| Real Estate Services                  | (10 )   | — %    |
|                                       | \$ (1,000 )   | (2 )%  |

#### Operating Expense

|                        | Operating<br>Expense by<br>Segment<br>Three months<br>ended March<br>31,<br>2016 2015 |        |
|------------------------|---|--------|
| Water Utility Services | \$49,003  | 47,884 |
| Real Estate Services   | 1,032   | 1,024  |
| All Other              | 496   | 399    |
|                        | \$50,531  | 49,307 |





The change in consolidated operating expenses was due to the following factors:

|   | Three months ended<br>March 31,<br>2016 vs. 2015<br>Increase/(decrease) |       |
|---|---|-------|
| Water production expenses:  |   |       |
| Change in surface water use   | \$ 62   | — %   |
| Change in usage and new customers   | (3,964 )  | (8 )% |
| Purchased water and groundwater extraction charge and energy price increase | 3,127   | 6 %   |
| Total water production expenses   | (775 )  | (2 )% |
| Administrative and general  | 409   | 1 %   |
| Maintenance   | 443   | 1 %   |
| Property taxes and other non-income taxes                                   | 123   | — %   |
| Depreciation and amortization   | 1,024   | 2 %   |
|   | \$ 1,224  | 2 %   |

#### Sources of Water Supply

San Jose Water Company's water supply consists of groundwater from wells, surface water from watershed run-off and diversion, reclaimed water, and imported water purchased from the SCVWD under the terms of a master contract with SCVWD expiring in 2051. Surface water is the least expensive source of water. Changes and variations in quantities from each of these sources affect the overall mix of the water supply, thereby affecting the cost of the water supply. In addition, the water rate for purchased water and the groundwater extraction charge may be increased by the SCVWD at any time. If an increase occurs, then San Jose Water Company would file an advice letter with the CPUC seeking authorization to increase revenues to offset the cost increase.

CLWSC's water supply consists of groundwater from wells and purchased treated and untreated raw water from the Guadalupe-Blanco River Authority ("GBRA"). CLWSC has long-term agreements with the GBRA, which expire in 2037, 2040, 2044 and 2050. The agreements, which are take-or-pay contracts, provide CLWSC with an aggregate of 6,900 acre-feet of water per year from Canyon Lake at prices that may be adjusted periodically by GBRA. Effective January 1, 2016, production wells located in a Comal Trinity Groundwater Conservation District, a regulated portion of the Trinity aquifer, are required to submit groundwater pump tax based upon usage.

The following table presents the change in sources of water supply, in million gallons, for Water Utility Services:

|                 | Three<br>months<br>ended<br>March 31,<br>2016 2015 |       | Increase/<br>(decrease) | % of<br>Total<br>Change |
|-----------------|--|-------|-------------------------|-------------------------|
| Purchased water | 3,179  | 3,543 | (364 )                  | (5 )%                   |
| Groundwater     | 2,498  | 3,590 | (1,092 )                | (14 )%                  |
| Surface water   | 887  | 922   | (35 )                   | — %                     |
| Reclaimed water | 46   | 73    | (27 )                   | — %                     |
|                 | 6,610  | 8,128 | (1,518 )                | (19 )%                  |

The changes in the source of supply mix were consistent with the changes in the water production expenses.

Unaccounted-for water on a 12-month-to-date basis for March 31, 2016 and 2015 approximated 7.6% and 8.0%, respectively, as a percentage of total production. The estimated unaccounted-for water is primarily due to a higher loss percentage due to the impact of lower flows through the system as a result of conservation activities, partially offset by Water Utility Services' main replacements and lost water reduction programs.

#### Water production expenses

For the three months ended March 31, 2016 compared to the same period in 2015, the decrease in water production expenses was primarily attributable to a decrease in customer water usage. This decrease was partially offset by higher per unit costs for purchased water, groundwater extraction and energy charges. Effective July 2015, SCVWD

increased the unit price of purchased water by approximately 17% and the groundwater extraction charge by approximately 20%.

Other Operating Expenses

Operating expenses, excluding water production expenses, increased \$1,999 for the three months ended March 31, 2016 compared to the same period in 2015. The increase was primarily attributable to an increase of \$1,024 in depreciation and

amortization expense due to increases in utility plant, an increase of \$443 in maintenance expenses due to annual wage increases and station repairs and maintenance, and an increase of \$409 in administrative and general expenses due to an increase in salaries, partially offset by a decrease in pension expense, and a decrease in regulatory surcharges as a result of lower usage.

#### Other (Expense) Income

For the three months ended March 31, 2016 compared to the same period in 2015, the change in other (expense) income was primarily due to a decrease in interest on long-term debt as result of increased capitalized interest on utility plant.

#### Provision for Income Taxes

For the three months ended March 31, 2016 compared to the same period in 2015, income tax expense decreased \$673 primarily as a result of lower pre-tax income. The effective consolidated income tax rates were 39% and 37% for the three months ended March 31, 2016 and March 31, 2015, respectively.

SJW Corp. is currently undergoing an income tax examination by the California Franchise Tax Board for refund claims for fiscal years 2008 through 2012.

#### Other Comprehensive Income (Loss)

The change in other comprehensive income (loss) for the three months ended March 31, 2016 compared to the same period in 2015 was due to the change in market value of the Company's investment in California Water Service Group.

#### Water Supply

On April 4, 2016, SCVWD's 10 reservoirs were approximately 66% full with 111,206 acre-feet of water in storage. As reported by the SCVWD, the rainfall was approximately 107% of the seasonal average for the current rainfall season that commenced on July 1, 2015 and ends on June 30, 2016. The rainfall at San Jose Water Company's Lake Elsman was measured at 42.88 inches for the current rainfall season which is approximately 132.6% of the five-year average. Under normal hydrologic conditions, state and federal water allocations represent approximately 40% of the SCVWD's total annual supply. As of April 1, 2016, the SCVWD reported that allocations from the state and federal water project are approximately 45% and 55%, respectively, of amounts requested in 2016. SCVWD also reported that they are taking advantage of recently improved water supply conditions by increasing groundwater recharge operations. The groundwater level in the Santa Clara Plain was higher than the five-year average by approximately 3 feet. According to SCVWD, the predicted total groundwater storage at the end of 2016 will remain in the severe stage if the remainder of 2016 is dry and no water use reduction measures are implemented.

On April 1, 2016, San Jose Water Company's Lake Elsman was at overflow and contained 6,153 acre-feet of water, of which approximately 5,693 acre-feet can be utilized. Local surface water is a less costly source of water than groundwater or purchased water and its availability significantly impacts San Jose Water Company's results of operations. San Jose Water Company will utilize surface water and additional water from its portfolio of groundwater supplies to supplement imported water from the SCVWD. San Jose Water Company believes that its various potable water sources will be sufficient to meet customer demand through the remainder of 2016.

See Note 1 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the California drought and political and regulatory activities that have occurred in response to ongoing drought conditions.

SJW Corp. and San Jose Water Company provide additional information on their web sites relating to ongoing water conservation measures taken or to be taken in response to the historical drought conditions in California, including information on customer water usage. The web sites are accessible at [www.sjwater.com](http://www.sjwater.com) and [www.sjwcorp.com](http://www.sjwcorp.com). SJW Corp. intends to update the web sites as appropriate during the period in which the water shortage contingency plan of SCVWD remains in effect. The information on our web sites is not a part of and should not be considered incorporated by reference into this Form 10-Q.

CLWSC's water supply consists of groundwater from wells and purchased treated and untreated raw water from the GBRA. CLWSC has long-term agreements with the GBRA, which expire in 2037, 2040, 2044 and 2050. The agreements, which are take-or-pay contracts, provide CLWSC with an aggregate of 6,900 acre-feet of water per year from Canyon Lake at prices that may be adjusted periodically by GBRA.

#### Regulation and Rates

Almost all of the operating revenue of San Jose Water Company results from the sale of water at rates authorized by the CPUC. The CPUC sets rates that are intended to provide revenue sufficient to recover operating expenses and the opportunity to achieve a specified return on common equity. The timing of rate decisions could have an impact on the results of operations.

See Note 8 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the regulatory activities that have occurred for the year.

Liquidity:

Cash Flow from Operating Activities

During the three months ended March 31, 2016, SJW Corp. generated cash flows from operations of approximately \$32,100, compared to \$27,200 for the same period in 2015. Cash flow from operations is primarily generated by net income from revenue producing activities, adjusted for non-cash expenses for depreciation and amortization, deferred income taxes, gains on the sale of assets, and changes in working capital items. Cash flow from operations increased by approximately \$4,900. This increase was caused by a combination of the following factors: (1) collections of previously billed and accrued receivables increased by \$4,100, (2) change in general working capital caused a \$2,100 increase, (3) recognition and collection of the balancing and memorandum accounts drove an increase of \$1,600, (4) net collection of taxes receivable was \$1,000 more than prior period, (5) offset by, a decrease of \$3,900 in amounts previously invoiced and accruals related to groundwater extraction charges, purchased water and purchased power. As of March 31, 2016, Water Utility Services' write-offs for uncollectible accounts represent less than 1% of its total revenue, unchanged from March 31, 2015. Management believes it will continue to collect its accounts receivable balances at its historical collection rate.

Cash Flow from Investing Activities

During the three months ended March 31, 2016, SJW Corp. used cash flows in investing activities of approximately \$34,500, compared to \$21,500 for the same period in 2015. SJW Corp. used approximately \$31,600 of cash for company-funded capital expenditures, \$1,500 for developer-funded capital expenditures, \$1,000 for asset acquisitions and rights to provide water service, and \$400 in utility plant retirement costs.

Water Utility Services' budgeted capital expenditures for 2016, exclusive of capital expenditures financed by customer contributions and advances, are \$144,951. As of March 31, 2016, approximately \$31,600 or 22% of the \$144,951 has been spent.

Water Utility Services' capital expenditures are incurred in connection with normal upgrading and expansion of existing facilities and to comply with environmental regulations. Over the next five years, Water Utility Services expects to incur approximately \$618,173 in capital expenditures, which includes replacement of pipes and mains, and maintaining water systems. This amount is subject to CPUC and PUCT approval. Included in this amount is \$46,900 relating to upgrades to San Jose Water Company's 40-year old Montevina Water Treatment Plant. Capital expenditures have the effect of increasing utility plant on which Water Utility Services earns a return. Water Utility Services actual capital expenditures may vary from their projections due to changes in the expected demand for services, weather patterns, actions by governmental agencies, and general economic conditions. Total additions to utility plant normally exceed Company-financed additions as a result of new facilities construction funded with advances from developers and contributions in aid of construction.

A substantial portion of San Jose Water Company's distribution system was constructed during the period from 1945 to 1980. Expenditure levels for renewal and modernization of this part of the system will grow at an increasing rate as these components reach the end of their useful lives. In most cases, replacement cost will significantly exceed the original installation cost of the retired assets due to increases in the costs of goods and services and increased regulation.

Cash Flow from Financing Activities

Net cash provided by financing activities for the three months ended March 31, 2016 increased by approximately \$8,500 from the same period in the prior year, primarily as a result of an increase in net borrowings on the line of credit and an increase in receipts of advances and contributions in aid of construction.

Sources of Capital:

San Jose Water Company's ability to finance future construction programs and sustain dividend payments depends on its ability to maintain or increase internally generated funds and attract external financing. The level of future earnings and the related cash flow from operations is dependent, in large part, upon the timing and outcome of regulatory proceedings.

San Jose Water Company's financing activity is designed to achieve a capital structure consistent with regulatory guidelines of approximately 49% debt and 51% equity. As of March 31, 2016, San Jose Water Company's funded debt and equity were approximately 45% and 55%, respectively.

Funding for San Jose Water Company's future capital expenditure program is expected to be provided primarily through internally-generated funds, the issuance of new long-term debt and the issuance of equity, all of which will be consistent with the regulator's guidelines.

SJW Corp.'s unsecured senior note agreement has terms and conditions that restrict SJW Corp. from issuing additional funded debt if: (1) the funded consolidated debt would exceed 66-2/3% of total capitalization, and (2) the minimum net worth of SJW Corp. becomes less than \$175,000 plus 30% of Water Utility Services cumulative net income, since June 30, 2011. As a result, SJW Corp. was not restricted from issuing future indebtedness as a result of these terms and conditions at March 31, 2016.

San Jose Water Company's unsecured senior note agreements generally have terms and conditions that restrict San Jose Water Company from issuing additional funded debt if: (1) the funded debt would exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period would be less than 175% of interest charges. As of March 31, 2016, San Jose Water Company's funded debt was 45% of total capitalization and the net income available for interest charges was 433% of interest charges. San Jose Water Company was not restricted from issuing future indebtedness as a result of these terms and conditions at March 31, 2016.

San Jose Water Company's loan agreement with the California Pollution Control Financing Authority contains affirmative and negative covenants customary for a loan agreement relating to revenue bonds, including, among other things, complying with certain disclosure obligations and covenants relating to the tax exempt status of the interest on the bonds and limitations and prohibitions relating to the transfer of the projects funded by the loan proceeds and the assignment of the loan agreement. As of March 31, 2016, San Jose Water Company was in compliance with all such covenants.

SJWTX, Inc.'s unsecured senior note agreement has terms and conditions that restrict SJWTX, Inc. from issuing additional funded debt if: (1) the funded debt would exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period would be less than 175% of interest charges. In addition, SJW Corp. is a guarantor of SJWTX, Inc.'s senior note which has terms and conditions that restrict SJW Corp. from issuing additional funded debt if: (1) the funded consolidated debt would exceed 66-2/3% of total capitalization, and (2) the minimum net worth of SJW Corp. becomes less than \$125,000 plus 30% of Water Utility Services cumulative net income, since December 31, 2005. As of March 31, 2016, SJWTX, Inc. and SJW Corp. were not restricted from issuing future indebtedness as a result of these terms and conditions.

As of March 31, 2016, SJW Corp. and its subsidiaries had unsecured bank lines of credit, allowing aggregate short-term borrowings of up to \$100,000, of which \$15,000 was available to SJW Corp. and SJW Land Company under a single line of credit and \$85,000 was available to San Jose Water Company under another line of credit. \$3,000 under the San Jose Water Company line of credit is set aside in the form of letters of credit for its Safe Drinking Water State Revolving Fund loans. At March 31, 2016, SJW Corp. and its subsidiaries had available unused short-term bank lines of credit of \$57,500. These lines of credit bear interest at variable rates. They will expire on September 1, 2016. The cost of borrowing on SJW Corp.'s short-term credit facilities has averaged 1.4% as of March 31, 2016. SJW Corp., on a consolidated basis, has the following affirmative covenants on its unsecured bank line of credit: (1) the funded debt cannot exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period cannot be less than 175% of interest charges. As of March 31, 2016, SJW Corp.'s funded debt was 50% of total capitalization and the net income available for interest charges was 369% of interest charges. As of March 31, 2016, SJW Corp. was in compliance with all covenants. San Jose Water Company's unsecured bank line of credit has the following affirmative covenants: (1) the funded debt cannot exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period cannot be less than 175% of interest charges. As of March 31, 2016, San Jose Water Company was in compliance with all covenants.

On February 22, 2016, SJW Corp. entered into a purchase and sale Agreement with the GBRA pursuant to which SJW Corp. agreed to sell all of its equity interest in TWA to GBRA for \$31,000 in cash. Pursuant to the purchase and sale agreement, (i) upon closing of the transaction, GBRA will hold back \$3,000 in the payment of the total purchase price and (ii) such holdback amount, subject to reductions under certain circumstances, shall be paid to SJW Corp. four years following the closing. The TWA Agreement is subject to specified closing conditions, including without limitation, the completion of a financing by GBRA to fund the purchase price. There is no guarantee that all of the closing conditions will be satisfied, and the failure to complete the sale of TWA may adversely affect the financial

conditions and results of operations of SJW Corp.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

SJW Corp. is subject to market risks in the normal course of business, including changes in interest rates, pension plan asset values, and equity prices. The exposure to changes in interest rates can result from the issuance of debt and short-term funds obtained through SJW Corp.'s variable rate lines of credit. San Jose Water Company sponsors a noncontributory pension plan for its employees. Pension costs and the funded status of the plan are affected by a number of factors including the discount rate and investment returns on plan assets. SJW Corp. also owned 259,151 shares of common stock of California Water Service Group as of March 31, 2016, which is listed on the New York Stock Exchange, and is therefore exposed to the risk of fluctuations and changes in equity prices.



SJW Corp. has no derivative financial instruments, financial instruments with significant off-balance sheet risks, or financial instruments with concentrations of credit risk.

#### ITEM 4. CONTROLS AND PROCEDURES

SJW Corp.'s management, with the participation of its Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of SJW Corp.'s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, the "Exchange Act"), as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that SJW Corp.'s disclosure controls and procedures as of the end of the period covered by this report have been designed and are functioning effectively to provide reasonable assurance that the information required to be disclosed by SJW Corp. in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. SJW Corp. believes that a control system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the control system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

There has been no change in internal control over financial reporting during the first fiscal quarter of 2016 that has materially affected, or is reasonably likely to materially affect, the internal controls over financial reporting of SJW Corp.

## PART II. OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

SJW Corp. is subject to ordinary routine litigation incidental to its business. There are no pending legal proceedings to which SJW Corp. or any of its subsidiaries is a party, or to which any of its properties is the subject, that are expected to have a material effect on SJW Corp.'s business, financial position, results of operations or cash flows.

#### ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, you should carefully consider the factors discussed in the "Risk Factors" in SJW Corp.'s Form 10-K for the year ended December 31, 2015, and our other public filings, which could materially affect our business, financial condition or future results. Other than the risk factor listed below, there have been no material changes from risk factors previously disclosed in "Risk Factors" in SJW Corp.'s Form 10-K for the year ended December 31, 2015.

We recently entered into an agreement to sell all of our equity interests in TWA, and there is no guarantee that we will be able to close the sale in a timely manner or at all.

On February 22, 2016, SJW Corp. entered into a purchase and sale agreement with the GBRA, a conservation and reclamation district and political subdivision of the State of Texas, pursuant to which SJW Corp. agreed to sell all of its equity interests in TWA to GBRA for \$31 million in cash. Pursuant to the purchase and sale agreement, (i) upon closing of the transaction, GBRA will hold back \$3 million in the payment of the total purchase price and (ii) such holdback amount, subject to reductions under certain circumstances, shall be paid to SJW Corp. four years following the closing. The purchase and sale agreement is subject to specified closing conditions, including without limitation, the completion of a financing by GBRA to fund the purchase price. There is no guarantee that all of the closing conditions will be satisfied in a timely manner, or at all. If we are not able to close the sale of TWA timely, or at all, it may adversely affect our business and financial condition.

#### ITEM 5. OTHER INFORMATION

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On April 27, 2016 the Board of Directors of SJW Corp. declared the regular quarterly dividend of \$0.2025 per share of common stock. The dividend will be paid on June 1, 2016 to shareholders of record as of the close of business on May 9, 2016.

SJW Corp. post information about the operating and financial performance of SJW Corp. and its subsidiaries on its web sites at [www.sjwater.com](http://www.sjwater.com) and [www.sjwcorp.com](http://www.sjwcorp.com) from time to time. The information on our web sites is not a part of and should not be considered incorporated by reference into this Form 10-Q.

ITEM 6. EXHIBITS

See Exhibit Index located immediately following the Signatures of this document, which is incorporated herein by reference as required to be filed by Item 601 of Regulation S-K for the quarter ended March 31, 2016.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SJW CORP.

DATE: May 2, 2016 By: /s/ JAMES P. LYNCH  
James P. Lynch  
Chief Financial Officer and Treasurer  
(Principal financial officer)

EXHIBIT INDEX

| Exhibit Number | Description  |
|----------------|--|
| 10.1           | Performance Goals for the Chief Executive Officer 2016 Fiscal Year Bonus. Incorporated by reference to Exhibit 10.51 to Form 10-K filed for the year ended December 31, 2015.  |
| 10.2           | Offer Letter to Mr. Andrew Gere dated March 14, 2016. (1)  |
| 31.1           | Certification Pursuant to Rule 13a-14(a)/15d-14(a) by Chairman, President and Chief Executive Officer. (1)   |
| 31.2           | Certification Pursuant to Rule 13a-14(a)/15d-14(a) by Chief Financial Officer and Treasurer. (1)   |
| 32.1           | Certification Pursuant to 18 U.S.C. Section 1350 by Chairman, President and Chief Executive Officer, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (1) |
| 32.2           | Certification Pursuant to 18 U.S.C. Section 1350 by Chief Financial Officer and Treasurer, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (1)           |
| 101.INS        | XBRL Instance Document   |
| 101.SCH        | XBRL Taxonomy Extension Schema Document  |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document   |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document   |

(1)Filed currently herewith.