

ALLIED CAPITAL CORP  
Form 10-Q  
May 07, 2004

**FORM 10-Q**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549**

**QUARTERLY REPORT PURSUANT TO**

**SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

---

**For The Quarterly Period  
Ended March 31, 2004**

**Commission File Number:  
0-22832**

**ALLIED CAPITAL CORPORATION**

*(Exact Name of Registrant as Specified in its Charter)*

**Maryland**  
*(State or Jurisdiction of  
Incorporation or Organization)*

**52-1081052**  
*(IRS Employer  
Identification No.)*

**1919 Pennsylvania Avenue, N.W.**

**Washington, DC 20006**  
*(Address of Principal Executive Offices)*

**Registrant's telephone number, including area code: (202) 331-1112**

---

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods as the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
YES  NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act) YES  NO

On May 6, 2004, there were 128,761,348 shares outstanding of the Registrant's common stock, \$0.0001 par value.

---

---

---

**ALLIED CAPITAL CORPORATION**

**FORM 10-Q TABLE OF CONTENTS**

<b>PART I. FINANCIAL INFORMATION</b>	
Item 1. Financial Statements	
Consolidated Balance Sheet as of March 31, 2004 (unaudited) and December 31, 2003	1
Consolidated Statement of Operations (unaudited) For the Three Months Ended March 31, 2004 and 2003	2
Consolidated Statement of Changes in Net Assets (unaudited) For the Three Months Ended March 31, 2004 and 2003	3
Consolidated Statement of Cash Flows (unaudited) For the Three Months Ended March 31, 2004 and 2003	4
Consolidated Statement of Investments as of March 31, 2004 (unaudited)	5
Notes to Consolidated Financial Statements	16
Independent Accountants' Review Report	38
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	39
Item 3. Quantitative and Qualitative Disclosures About Market Risk	74
Item 4. Controls and Procedures	74
<b>PART II. OTHER INFORMATION</b>	
Item 1. Legal Proceedings	75
Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities	75
Item 3. Defaults Upon Senior Securities	75
Item 4. Submission of Matters to a Vote of Security Holders	75
Item 5. Other Information	75
Item 6. Exhibits and Reports on Form 8-K	76
Signatures	79

---

## PART I: FINANCIAL INFORMATION

## Item 1. Financial Statements

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEET

(in thousands, except share and per share amounts)	March 31, 2004	December 31, 2003
	(unaudited)	
<b>ASSETS</b>		
Portfolio at value:		
Private finance		
Companies more than 25% owned (cost: 2004-\$680,131; 2003-\$755,024)	\$ 655,324	\$ 900,317
Companies 5% to 25% owned (cost: 2004-\$192,738; 2003-\$195,600)	209,781	218,305
Companies less than 5% owned (cost: 2004-\$987,261; 2003-\$955,507)	820,459	784,050
Total private finance	1,685,564	1,902,672
Commercial real estate finance (cost: 2004-\$724,167; 2003-\$694,929)	714,000	681,927
Total portfolio at value	2,399,564	2,584,599
Deposits of proceeds from sales of borrowed Treasury securities	111,738	98,527
Accrued interest and dividends receivable	58,831	53,079
Other assets	65,110	69,498
Cash and cash equivalents	375,277	214,167
Total assets	\$3,010,520	\$3,019,870
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
Liabilities:		
Notes payable and debentures (maturing within one year: 2004-\$214,000; 2003-\$221,000)	\$ 962,420	\$ 954,200
Revolving line of credit		
Obligations to replenish borrowed Treasury securities	111,737	98,525
Accounts payable and other liabilities	50,393	46,568
Total liabilities	1,124,550	1,099,293
Commitments and contingencies		
Preferred stock	6,000	6,000
Shareholders' equity:		
Common stock, \$0.0001 par value, 200,000,000 shares authorized; 128,761,348 and 128,117,985 shares issued and outstanding at March 31, 2004, and December 31, 2003, respectively	13	13
Additional paid-in capital	1,998,947	1,985,652
Notes receivable from sale of common stock	(13,440)	(18,632)
Net unrealized appreciation (depreciation) on portfolio	(211,142)	(39,055)
Undistributed (distributions in excess of) earnings	105,592	(13,401)

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Total shareholders' equity	<u>1,879,970</u>	<u>1,914,577</u>
Total liabilities and shareholders' equity	<u>\$3,010,520</u>	<u>\$3,019,870</u>
Net asset value per common share	<u>\$ 14.60</u>	<u>\$ 14.94</u>

The accompanying notes are an integral part of these consolidated financial statements.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF OPERATIONS

	For the Three Months Ended March 31,	
	2004	2003
	(unaudited)	
<b>(in thousands, except per share amounts)</b>		
<b>Interest and Related Portfolio Income:</b>		
Interest and dividends		
Companies more than 25% owned	\$ 15,952	\$ 15,203
Companies 5% to 25% owned	5,986	6,493
Companies less than 5% owned	51,601	43,825
Total interest and dividends	73,539	65,521
Loan prepayment premiums		
Companies more than 25% owned		108
Companies 5% to 25% owned		485
Companies less than 5% owned	950	528
Total loan prepayment premiums	950	1,121
Fees and other income		
Companies more than 25% owned	4,489	5,709
Companies 5% to 25% owned	347	53
Companies less than 5% owned	2,440	726
Total fees and other income	7,276	6,488
Total interest and related portfolio income	81,765	73,130
<b>Expenses:</b>		
Interest	19,113	17,922
Employee	8,862	8,121
Individual performance award	3,493	
Administrative	5,827	4,417
Total operating expenses	37,295	30,460
Net investment income before income taxes	44,470	42,670
Income tax expense (benefit)	(75)	
Net investment income	44,545	42,670
<b>Net Realized and Unrealized Gains (Losses):</b>		
Net realized gains (losses)		
Companies more than 25% owned	146,683	
Companies 5% to 25% owned	4,628	16,688
Companies less than 5% owned	(3,461)	31,651
Total net realized gains (losses)	147,850	48,339
Net change in unrealized appreciation or depreciation	(172,087)	(71,136)

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Total net gains (losses)	<u>(24,237)</u>	<u>(22,797)</u>
Net increase in net assets resulting from operations	\$ 20,308	\$ 19,873
Basic earnings per common share	<u>\$ 0.16</u>	<u>\$ 0.18</u>
Diluted earnings per common share	\$ 0.15	\$ 0.18
Weighted average common shares outstanding basic	<u>128,314</u>	<u>109,458</u>
Weighted average common shares outstanding diluted	131,968	110,098

The accompanying notes are an integral part of these consolidated financial statements.

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS**

(in thousands, except per share amounts)	For the Three Months Ended March 31,	
	2004	2003
	(unaudited)	
Operations:		
Net investment income	\$ 44,545	\$ 42,670
Net realized gains	147,850	48,339
Net change in unrealized appreciation or depreciation	(172,087)	(71,136)
	20,308	19,873
Shareholder distributions:		
Common stock dividends	(73,357)	(62,972)
Preferred stock dividends	(45)	(55)
	(73,402)	(63,027)
Capital share transactions:		
Sale of common stock		82,362
Issuance of common stock upon the exercise of stock options	11,782	510
Issuance of common stock in lieu of cash distributions	1,484	1,690
Net decrease in notes receivable from sale of common stock	5,192	814
Other	29	
	18,487	85,376
Net increase in net assets resulting from capital share transactions	18,487	85,376
Total increase (decrease) in net assets	(34,607)	42,222
Net assets at beginning of period	1,914,577	1,546,071
Net assets at end of period	\$ 1,879,970	\$ 1,588,293
Net asset value per common share	\$ 14.60	\$ 14.05
Common shares outstanding at end of period	128,761	113,056

The accompanying notes are an integral part of these consolidated financial statements.



## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF CASH FLOWS

	For the Three Months Ended March 31,	
	2004	2003
	(unaudited)	
(in thousands)		
Cash flows from operating activities:		
Net increase in net assets resulting from operations	\$ 20,308	\$ 19,873
Adjustments		
Portfolio investments	(170,252)	(269,007)
Principal collections related to investment repayments or sales	237,140	320,071
Change in accrued or reinvested interest and dividends	(13,098)	(11,087)
Amortization of discounts and fees	(1,873)	(3,631)
Changes in other assets and liabilities	3,352	(3,755)
Depreciation and amortization	409	412
Notes received as consideration from sale of investments	(48,318)	(3,876)
Realized losses	8,152	212
Net change in unrealized appreciation or depreciation	172,087	71,136
Net cash provided by (used in) operating activities	207,907	120,348
Cash flows from financing activities:		
Sale of common stock		82,362
Sale of common stock upon the exercise of stock options	11,782	510
Collections of notes receivable from sale of common stock	5,192	814
Borrowings under notes payable and debentures	15,212	
Repayments on notes payable and debentures	(7,000)	
Net repayments on revolving line of credit		(142,500)
Other financing activities	(110)	(97)
Common stock dividends and distributions paid	(71,873)	(64,464)
Preferred stock dividends paid		(55)
Net cash provided by (used in) financing activities	(46,797)	(123,430)
Net increase (decrease) in cash and cash equivalents	161,110	(3,082)
Cash and cash equivalents at beginning of period	214,167	11,186
Cash and cash equivalents at end of period	\$ 375,277	\$ 8,104

The accompanying notes are an integral part of these consolidated financial statements.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF INVESTMENTS

Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	March 31, 2004	
		Cost	(unaudited) Value
<b>Companies More Than 25% Owned</b>			
ACE Products, Inc. (Industrial Products)	Loan Common Stock (5,000 shares)	\$ 17,164	\$ 50
Acme Paging, L.P. <sup>(3)</sup> (Telecommunications)	Loan Equity Interests Common Stock (4,057 shares)	4,578 13,274 27	4,578 2,427
Alaris Consulting, LLC (Business Services)	Loan Equity Interests Guaranty (\$1,100)	19,937 5,165	4,817
American Healthcare Services, Inc. (Healthcare Services)	Loan Debt Securities Common Stock (7,956,704 shares) Guaranty (\$1,193)	26,201 17,311 1,000	19,300
Avborne, Inc. (Business Services)	Loan Preferred Stock (12,500 shares) Common Stock (27,500 shares) Standby Letter of Credit (\$6,978)	1,269 14,138	1,269 1,980
Business Loan Express, LLC (Financial Services)	Debt Securities Class A Equity Interests Class B Equity Interests Class C Equity Interests Guaranty (\$74,609 See Note 3) Standby Letters of Credit (\$35,550 See Note 3)	41,141 49,248 59,911 109,340	41,141 49,248 96,940 150,069
Callidus Capital Corporation (Financial Services)	Loan Debt Securities Common Stock (10 shares)	275 3,500 1,768	275 3,500 1,768
Chickasaw Sales & Marketing, Inc. (Consumer Services)	Preferred Stock (1,000,000 shares) Common Stock (37,000 shares)	1,000 2,812	956
The Color Factory, Inc. (Consumer Products)	Loan Preferred Stock (1,000 shares) Common Stock (980 shares) Guaranty (\$283)	16,189 1,002 6,535	2,525
Foresite Towers, LLC (Tower Leasing)	Equity Interests	18,579	18,685

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

---

Global Communications, LLC (Business Services)	Loan	2,755	2,755
	Debt Securities	17,541	17,541
	Preferred Equity Interest	14,067	18,705
	Options	1,639	1,300

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.
- (2) Public company.
- (3) Non-U.S. company or principal place of business outside the U.S.
- (4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Gordian Group, Inc. (Business Services)	Loan	\$ 11,796	\$ 11,796
	Common Stock (1,000 shares)	2,885	3,800
HealthASPex, Inc. (Business Services)	Preferred Stock (1,000,000 shares)	700	700
	Preferred Stock (1,451,380 shares)	4,900	2,040
	Common Stock (1,451,380 shares)	4	
HMT, Inc. (Energy Services)	Debt Securities	9,216	9,216
	Preferred Stock (554,052 shares)	2,488	2,488
	Common Stock (300,000 shares)	3,000	4,625
	Warrants	1,155	1,781
Housecall Medical Resources, Inc. (Healthcare Services)	Loan	15,333	15,333
	Preferred Stock (3,890,344 shares)	3,889	3,889
	Common Stock (864,000 shares)	86	25,000
Jakel, Inc. (Industrial Products)	Loan	3,427	3,427
	Debt Securities	7,927	7,927
	Preferred Stock (6,460 shares)	6,460	3,817
	Common Stock (158,061 shares)	9,347	
	Standby Letter of Credit (\$1,608)		
Litterer Beteiligungs-GmbH <sup>(3)</sup> (Business Services)	Debt Securities	1,386	1,338
	Equity Interest	835	
MVL Group, Inc. (Business Services)	Loan	18,913	18,913
	Debt Securities	17,141	17,141
	Common Stock (648,661 shares)	643	709
Powell Plant Farms, Inc. (Consumer Products)	Loan	28,967	28,967
	Debt Securities	19,224	11,067
	Preferred Stock (1,483 shares)		
	Warrants		
Redox Brands, Inc. (Consumer Products)	Loan	3,176	3,176
	Debt Securities	10,348	10,348
	Preferred Stock (2,726,444 shares)	7,903	7,903
	Warrants	584	584
	Guaranty (\$125)		
Staffing Partners Holding Company, Inc. (Business Services)	Debt Securities	6,009	6,009
	Preferred Stock (414,600 shares)	4,968	2,983
	Common Stock (50,200 shares)	50	
	Warrants	10	
STS Operating, Inc. (Industrial Products)	Preferred Stock (5,769,424 shares)	6,818	6,818
	Common Stock (3,000,000 shares)	3,177	3,700
	Options		

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Total companies more than 25% owned

\$680,131

\$655,324

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.
- (2) Public company.
- (3) Non-U.S. company or principal place of business outside the U.S.
- (4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	March 31, 2004	
		Cost	Value
<b>Companies 5% to 25% Owned</b>			
Aspen Pet Products, Inc. (Consumer Products)	Loans Preferred Stock (2,333 shares) Common Stock (1,400 shares) Warrants	\$ 17,948 2,154 140	\$ 17,948 909
Border Foods, Inc. (Consumer Products)	Loan Debt Securities Preferred Stock (50,919 shares) Common Stock (1,810 shares) Warrants	3,000 9,467 2,000 45 665	3,000 9,467 2,000 71 1,059
CorrFlex Graphics, LLC (Business Services)	Debt Securities Warrants Options	11,957	11,957 19,332 1,669
The Debt Exchange Inc. (Business Services)	Preferred Stock (921,875 shares)	1,250	1,373
EDM Consulting, LLC (Business Services)	Debt Securities Equity Interests	1,802 250	196
International Fiber Corporation (Industrial Products)	Debt Securities Common Stock (1,029,069 shares) Warrants	22,885 5,483 550	22,885 6,816 684
Liberty-Pittsburgh Systems, Inc. (Business Services)	Debt Securities Common Stock (123,929 shares)	3,384 142	1,304
MasterPlan, Inc. (Business Services)	Loan Common Stock (1,350 shares)	959 42	959 200
MortgageRamp, Inc. (Business Services)	Common Stock (772,000 shares)	3,860	2,084
Nexcel Synthetics, LLC (Consumer Products)	Loan Equity Interests	9,952 1,690	9,952 1,690
Nobel Learning Communities, Inc. <sup>(2)</sup> (Education)	Preferred Stock (1,214,356 shares) Warrants	2,764 575	2,764
Packaging Advantage Corporation (Business Services)	Debt Securities Common Stock (232,168 shares) Warrants	14,350 2,386 963	13,563
Professional Paint, Inc. (Consumer Products)	Loan Debt Securities	5,133 25,025	5,133 25,025

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Preferred Stock (15,000 shares)	23,596	23,596
Common Stock (110,000 shares)	69	5,100

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.
- (2) Public company.
- (3) Non-U.S. company or principal place of business outside the U.S.
- (4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Progressive International Corporation (Consumer Products)	Debt Securities	\$ 3,980	\$ 3,980
	Preferred Stock (500 shares)	500	717
	Common Stock (197 shares)	13	668
	Warrants		
Total Foam, Inc. (Industrial Products)	Debt Securities	159	90
	Common Stock (164 shares)	10	
Universal Environmental Services, LLC (Business Services)	Loan	12,090	12,090
	Equity Interests	1,500	1,500
Total companies 5% to 25% owned		\$ 192,738	\$ 209,781
<b>Companies Less Than 5% Owned</b>			
Advantage Mayer, Inc. <sup>(5)</sup> (Business Services)	Loan	\$ 20,625	\$ 20,625
	Debt Securities	10,662	10,662
Alderwoods Group, Inc. <sup>(2)</sup> (Consumer Services)	Common Stock (357,568 shares)	5,006	3,712
American Barbecue & Grill, Inc. (Retail)	Warrants	125	
Advantage Sales and Marketing, LLC <sup>(5)</sup> (Business Services)	Loan	5,600	5,600
Aviation Technologies, Inc. (Industrial Products)	Loan	20,419	20,419
Benchmark Medical, Inc. (Healthcare Services)	Debt Securities	13,541	13,541
	Warrants	18	18
Camden Partners Strategic Fund II, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	3,123	3,275
Catterton Partners V, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	605	490
Central Marketing, Inc. <sup>(5)</sup> (Business Services)	Loan	10,948	10,948
Colibri Holding Corporation (Consumer Products)	Debt Securities	3,503	3,503
	Preferred Stock (459 shares)	523	668
	Common Stock (3,362 shares)	1,250	516
	Warrants	290	120



Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

---

Community Education Centers, Inc. (Education Services)	Loan	14,929	14,929
--	------	--------	--------

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.
- (2) Public company.
- (3) Non-U.S. company or principal place of business outside the U.S.
- (4) Non-registered investment company.
- (5) Affiliates of Advantage Sales and Marketing, LLC.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	March 31, 2004	
		Cost	Value
Component Hardware Group, Inc. (Industrial Products)	Preferred Stock (18,000 shares) Common Stock (2,000 shares)	\$ 2,454 200	\$ 2,454 750
Cooper Natural Resources, Inc. (Industrial Products)	Loan Debt Securities Preferred Stock (6,316 shares) Warrants	120 2,000 1,427 832	120 2,000
Coverall North America, Inc. (Business Services)	Loan Debt Securities	14,847 7,675	14,847 7,675
CTT Holdings (Consumer Products)	Loan	1,250	1,250
DCS Business Services, Inc. (Business Services)	Debt Preferred Stock (592,820 shares)	25,876 1,534	25,876 1,534
Drilltec Patents & Technologies Company, Inc. (Energy Services)	Loan Debt Securities	10,918 1,500	
eCentury Capital Partners, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	4,375	571
Elexis Beta GmbH <sup>(3)</sup> (Industrial Products)	Options	426	245
Eparfin S.A. <sup>(3)</sup> (Consumer Products)	Loan	29	29
E-Talk Corporation (Business Services)	Preferred Stock (133 shares) Common Stock (8,656 shares)	10,009	
Executive Greetings, Inc. (Business Services)	Debt Securities Warrants	18,830 360	50
Fairchild Industrial Products Company (Industrial Products)	Loan Debt Securities Warrants	7,166 5,954 280	7,166 2,942
Frozen Specialties, Inc. (Consumer Products)	Debt Securities Warrants	10,337 435	10,337 470
Galaxy American Communications, LLC (Broadcasting & Cable)	Loan Debt Securities Common Stock (100 shares)	995 49,702 350	995 9,685
Garden Ridge Corporation	Debt Securities	27,271	20,323

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

(Retail)	Preferred Stock (1,130 shares)	1,130	
	Common Stock (847,800 shares)	613	
Geotrace Technologies, Inc. (Energy Services)	Debt Securities	16,056	16,056
	Warrants	2,350	2,350
Ginsey Industries, Inc. (Consumer Products)	Loans	5,000	5,000
	Convertible Debentures	500	635
	Warrants		1,440

(1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.

(2) Public company.

(3) Non-U.S. company or principal place of business outside the U.S.

(4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Grant Broadcasting Systems II (Broadcasting & Cable)	Warrants	\$ 87	\$ 2,750
Griffith Energy, Inc. (Energy Services)	Loan	16,561	16,561
Grotech Partners, VI, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	3,599	2,232
The Hartz Mountain Corporation (Consumer Products)	Debt Securities Common Stock (200,000 shares) Warrants	27,927 2,000 2,613	27,927 1,636 2,137
Haven Eldercare of New England, LLC (Healthcare Services)	Loans	46,664	47,860
HealthMarket, Inc. (Health Insurance)	Debt Securities Warrants	9,893 439	9,893 439
The Hillman Companies, Inc. <sup>(2)</sup> (Consumer Products)	Loan	47,263	47,263
Homax Holdings, Inc. (Consumer Products)	Debt Warrants	10,032 927	10,032 927
Icon International, Inc. (Business Services)	Common Stock (25,707 shares)	76	
Impact Innovations Group, LLC (Business Services)	Debt Securities Warrants	7,278 1,674	50
Insight Pharmaceuticals Corporation (Consumer Products)	Loan	10,167	10,167
Interline Brands, Inc. (Business Services)	Preferred Stock (199,313 shares) Common Stock (15,615 shares) Warrants	1,849 139 1,181	1,849
JRI Industries, Inc. (Industrial Products)	Debt Securities Warrants	1,560 74	1,560 39
Julius Koch USA, Inc. (Industrial Products)	Loan	500	500
Kirker Enterprises, Inc. (Industrial Products)	Equity Interest Warrants	4 348	4 2,184
Love Funding Corporation	Preferred Stock (26,000 shares)	359	359

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

(Financial Services)			
Matrics, Inc. (Industrial Products)	Preferred Stock (511,876 shares) Warrants	500	876
MedAssets, Inc. (Business Services)	Preferred Stock (237,514 shares) Warrants	2,049 136	2,049

(1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.

(2) Public company.

(3) Non-U.S. company or principal place of business outside the U.S.

(4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Mercury Air Group, Inc. <sup>(2)</sup> (Business Services)	Debt Securities Warrants	\$24,103 427	\$24,103
Mid-Atlantic Venture Fund IV, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	5,100	2,542
Midview Associates, L.P. (Housing)	Warrants		
Mogas Energy, LLC (Energy Services)	Debt Securities Warrants	16,687 1,774	16,687 2,300
Norstan Apparel Shops, Inc. (Retail)	Debt Securities Common Stock (29,663 shares) Warrants	12,960 4,750 655	10,983
Novak Biddle Venture Partners III, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	1,200	914
Nursefinders, Inc. (Healthcare Services)	Loan Debt Securities Warrants	47 11,356 900	47 11,356 644
Oahu Waste Services, Inc. (Business Services)	Debt Securities Stock Appreciation Rights	8,613 239	8,613 395
Onyx Television GmbH <sup>(3)</sup> (Broadcasting & Cable)	Preferred Units	201	
Opinion Research Corporation <sup>(2)</sup> (Business Services)	Debt Securities Warrants	14,401 996	14,401 940
Oriental Trading Company, Inc. (Consumer Products)	Common Stock (13,820 shares)	10	4,000
Polaris Pool Systems, Inc. (Consumer Products)	Debt Securities Warrants	11,093 1,145	11,093 1,250
Prosperco Finanz Holding AG <sup>(3)</sup> (Financial Services)	Convertible Debentures Common Stock (1,528 shares) Warrants	8,045 1,059	50
RadioVisa Corporation (Broadcasting & Cable)	Loan	24,878	24,878
Resun Leasing, Inc. (Business Services)	Loan	30,000	30,000

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

S.B. Restaurant Company (Retail)	Debt Securities Warrants	9,387 619	9,387 619
SBBUT, LLC (Consumer Products)	Equity Interests Warrants Guaranty (\$49)	500 54	500 54

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.  
 (2) Public company.  
 (3) Non-U.S. company or principal place of business outside the U.S.  
 (4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Sidarus Holdings, Inc. (Business Services)	Debt Securities	\$ 4,978	\$ 4,978
	Preferred Stock (270,008 shares)	2,700	2,700
	Common Stock (1,256,452 shares)	50	1,597
	Warrants		3
SmartMail, LLC (Business Services)	Loan	3,276	3,276
	Debt Securities	4,570	4,570
	Equity Interests	1,070	1,070
	Warrants	3	3
Soff-Cut Holdings, Inc. (Industrial Products)	Debt Securities	10,229	10,229
	Preferred Stock (300 shares)	300	294
	Common Stock (2,000 shares)	200	
SPP Mezzanine Fund, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	248	238
Startec Global Communications Corporation <sup>(2)</sup> (Telecommunications)	Loan	25,715	22,144
	Debt Securities	20,663	
SunStates Refrigerated Services, Inc. (Warehouse Facilities)	Loans	4,492	1,255
	Debt Securities	2,445	
Sydran Food Services II, L.P. (Retail)	Debt Securities	12,973	50
	Equity Interests	3,747	
	Warrants	162	
United Pet Group, Inc. (Consumer Products)	Debt Securities	9,225	9,225
	Warrants	85	1,700
United Site Services, Inc. (Business Services)	Loan	15,338	15,338
Updata Venture Partners II, L.P. <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	2,305	2,192
U.S. Security Holdings, Inc. (Business Services)	Warrants	826	2,000
Venturehouse-Cibernet Investors, LLC (Business Services)	Equity Interest	34	34
Venturehouse Group, LLC <sup>(4)</sup> (Private Equity Fund)	Equity Interest	1,000	397
VICORP Restaurants, Inc. (Retail)	Debt Securities	24,270	24,270
	Warrants	33	33



---

Walker Investment Fund II, LLLP <sup>(4)</sup> (Private Equity Fund)	Limited Partnership Interest	1,246	285
---	------------------------------	-------	-----

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.  
(2) Public company.  
(3) Non-U.S. company or principal place of business outside the U.S.  
(4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004	
Private Finance Portfolio Company (in thousands, except number of shares)	Investment <sup>(1)</sup>	(unaudited)	
		Cost	Value
Wear Me Apparel Corporation (Consumer Products)	Debt Securities Warrants	\$ 48,659 1,219	\$ 48,659 1,219
Weston Solutions, Inc. (Business Services)	Loan	7,318	7,318
Wilshire Restaurant Group, Inc. (Retail)	Debt Securities Warrants	17,221 735	16,982
Wilton Industries, Inc. (Consumer Products)	Loan	9,600	9,600
Woodstream Corporation (Consumer Products)	Loan Debt Securities Common Stock (180 shares) Warrants	252 16,621 1,800 587	252 16,621 2,300 751
Total companies less than 5% owned		\$ 987,261	\$ 820,459
Total private finance (121 portfolio companies)		\$ 1,860,130	\$ 1,685,564

(1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.

(2) Public company.

(3) Non-U.S. company or principal place of business outside the U.S.

(4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

		March 31, 2004		
	Stated Interest	Face	(unaudited)	
			Cost	Value
<b>Commercial Real Estate Finance</b>				
<b>(in thousands)</b>				
<b>Commercial Mortgage-Backed Securities</b>				
Mortgage Capital Funding, Series 1998-MC3	5.5%	\$ 53,100	\$ 34,685	\$ 28,145
Morgan Stanley Capital I, Series 1999-RM1	6.4%	28,865	9,880	9,880
COMM 1999-1	5.7%	56,477	27,518	28,232
Morgan Stanley Capital I, Series 1999-FNV1	6.1%	25,085	12,968	10,868
DLJ Commercial Mortgage Trust 1999-CG2	6.1%	43,131	14,224	13,528
Commercial Mortgage Acceptance Corp., Series 1999-C1	6.8%	18,643	5,100	7,054
LB Commercial Mortgage Trust, Series 1999-C2	6.7%	11,603	1,709	1,762
Chase Commercial Mortgage Securities Corp., Series 1999-2	6.5%	20,950	5,557	8,243
FUNB CMT, Series 1999-C4	6.5%	21,125	8,014	7,211
Heller Financial, HFCMC Series 2000 PH-1	6.6%	24,040	9,193	8,660
SBMS VII, Inc., Series 2000-NL1	7.2%	8,289	4,628	4,028
DLJ Commercial Mortgage Trust, Series 2000-CF1	7.0%	26,708	11,102	11,014
Deutsche Bank Alex. Brown, Series Comm 2000-C1	6.9%	18,068	4,660	2,963
LB-UBS Commercial Mortgage Trust, Series 2000-C4	6.9%	16,665	3,701	3,701
Credit Suisse First Boston Mortgage Securities Corp., Series 2001-CK1	5.9%	17,502	4,585	5,251
JP Morgan-CIBC-Deutsche 2001	5.8%	25,398	7,296	7,294
Lehman Brothers-UBS Warburg 2001-C2	6.4%	23,426	6,831	6,828
SBMS VII, Inc., Series 2001-C1	6.1%	20,333	5,550	1,948
GE Capital Commercial Mortgage Securities Corp., Series 2001-2	6.1%	21,799	6,975	6,973
Credit Suisse First Boston Mortgage Securities Corp., Series 2001-CKN5	5.2%	22,292	6,837	6,827
JP Morgan Chase Commercial Mortgage Securities Corp., Series 2001-C1	5.6%	25,050	6,151	6,149
SBMS VII, Inc., Series 2001-C2	6.2%	23,217	7,186	7,176
FUNB CMT, Series 2002-C1	6.0%	22,097	9,060	7,895
GE Capital Commercial Mortgage Corp., Series 2002-1	6.2%	40,325	17,467	19,579
GMAC Commercial Mortgage Securities, Inc., Series 2002-C2	5.8%	27,926	10,891	11,236
GE Capital Commercial Mortgage Corp., Series 2002-3	5.1%	38,047	13,345	13,709
Morgan Stanley Dean Witter Capital I Trust 2002-IQ3	6.0%	15,919	3,807	3,807
LB-UBS Commercial Mortgage Trust 2003-C1	4.6%	37,896	12,315	12,467
GS Mortgage Securities Corporation II Series 2003-C1	4.7%	26,189	9,123	9,123
J.P. Morgan Chase Commercial Mortgage Securities Corp., Series 2003-ML1	4.9%	2,947	2,304	2,451
Credit Suisse First Boston Mortgage Securities Corp., Series 2003-CK2	4.9%	56,680	28,176	29,112
COMM 2003-LNB1	4.4%	24,324	5,731	5,731
Wachovia Bank Commercial Mortgage Trust, Series 2003-C5	4.3%	48,202	17,653	17,812
GE Commercial Mortgage Corporation, Series 2003-C2	5.1%	9,389	7,529	8,153
GMAC Commercial Mortgage Securities, Inc., Series 2003-C2	5.5%	56,441	25,120	26,372
GMAC Commercial Mortgage Securities, Inc., Series 2003-C3	5.3%	6,535	5,443	5,855
LB-UBS Commercial Mortgage Trust 2003-C8	5.4%	12,999	10,371	11,267
Wachovia Bank Commercial Mortgage Trust, Series 2003-C9	5.3%	46,793	22,516	23,189
COMM 2004-LNB2	5.0%	4,770	3,478	3,629
GE Commercial Mortgage Corporation, Series 2004-C1	5.0%	48,049	21,826	22,290
LB-UBS Commercial Mortgage Trust 2004-C1	4.9%	35,400	14,804	15,057
MezzCapp Commercial Mortgage Trust, Series 2004-C1	10.0%	1,990	823	823
Wachovia Bank Commercial Mortgage Trust, Series 2004-C10	5.0%	7,110	5,282	5,580

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

---

Total commercial mortgage-backed securities (43 issuances)	\$ 1,121,794	\$ 451,414	\$ 448,872
--	--------------	------------	------------

---

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.
- (2) Public company.
- (3) Non-U.S. company or principal place of business outside the U.S.
- (4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

	March 31, 2004	
	(unaudited)	
	Cost	Value
<b>Commercial Real Estate Finance</b>		
<b>(in thousands, except number of loans)</b>		
<b>Collateralized Debt Obligations</b>		
Crest 2001-1, Ltd. <sup>(3)</sup>	\$ 22,524	\$ 22,524
Crest 2002-1, Ltd. <sup>(3)</sup>	23,922	23,922
Crest 2002-IG, Ltd. <sup>(3)</sup>	4,440	4,440
Crest Clarendon Street 2002-1, Ltd. <sup>(3)</sup>	947	947
Crest 2003-1, Ltd. <sup>(3)</sup>	91,887	91,756
Crest 2003-2, Ltd. <sup>(3)</sup>	25,920	25,920
TIAA Real Estate CDO 2003-1, Ltd. <sup>(3)</sup>	1,949	1,949
<b>Total collateralized debt obligations</b>	<b>\$ 171,589</b>	<b>\$ 171,458</b>

	Interest Rate Ranges	Number of Loans		
<b>Commercial Mortgage Loans</b>				
	Up to 6.99%	16	\$ 13,807	\$ 14,189
	7.00% 8.99%	6	14,645	13,790
	9.00% 10.99%	7	31,784	31,310
	11.00% 12.99%	6	11,181	9,207
	13.00% 14.99%	3	3,593	2,001
	15.00% and above	2	4,319	4,319
<b>Total commercial mortgage loans</b>		<b>40</b>	<b>\$ 79,329</b>	<b>\$ 74,816</b>
<b>Real Estate Owned</b>			<b>16,093</b>	<b>14,283</b>
<b>Equity Interests</b> (Guarantees \$2,731)			<b>5,742</b>	<b>4,571</b>
<b>Total commercial real estate finance</b>			<b>\$ 724,167</b>	<b>\$ 714,000</b>
<b>Total portfolio</b>			<b>\$2,584,297</b>	<b>\$2,399,564</b>

- (1) Common stock, preferred stock, warrants, options, and equity interests are generally non-income producing and restricted.  
(2) Public company.  
(3) Non-U.S. company or principal place of business outside the U.S.  
(4) Non-registered investment company.

The accompanying notes are an integral part of these consolidated financial statements.

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Information at and for the three months ended March 31, 2004 and 2003 is unaudited)**

**Note 1. Organization**

Allied Capital Corporation, a Maryland corporation, is a closed-end management investment company that has elected to be regulated as a business development company ( BDC ) under the Investment Company Act of 1940 ( 1940 Act ). Allied Capital Corporation ( ACC ) has a subsidiary that has also elected to be regulated as a BDC, Allied Investment Corporation ( Allied Investment ), which is licensed under the Small Business Investment Act of 1958 as a Small Business Investment Company ( SBIC ). In addition, ACC has a real estate investment trust subsidiary, Allied Capital REIT, Inc. ( Allied REIT ), and several subsidiaries which are single member limited liability companies established primarily to hold real estate properties. ACC also has a subsidiary, A.C. Corporation ( AC Corp ), that provides diligence and structuring services on private finance and commercial real estate finance transactions, as well as structuring, transaction, management, and advisory services to the Company, its portfolio companies and other third parties.

Allied Capital Corporation and its subsidiaries, collectively, are referred to as the Company.

In accordance with specific rules prescribed for investment companies, subsidiaries hold investments on behalf of the Company or provide substantial services to the Company. Portfolio investments are held for purposes of deriving investment income and future capital gains. The Company consolidates the results of its subsidiaries for financial reporting purposes. The financial results of the Company's portfolio investments are not consolidated in the Company's financial statements.

The investment objective of the Company is to achieve current income and capital gains. In order to achieve this objective, the Company generally invests in companies in a variety of industries, non-investment grade commercial mortgage-backed securities ( CMBS ) and collateralized debt obligation bonds and preferred shares ( CDOs ).

**Note 2. Summary of Significant Accounting Policies**

***Basis of Presentation***

The consolidated financial statements include the accounts of ACC and its subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. Certain reclassifications have been made to the 2003 balances to conform with the 2004 financial statement presentation.

The accompanying unaudited consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ) for interim financial information. Accordingly, they do not include all of the information and footnotes required by GAAP for complete consolidated financial statements. In the opinion of management, the unaudited consolidated financial results of the Company included herein contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position of the Company as of March 31, 2004, and the results of operations, changes in net assets, and cash flows for the three months ended March 31, 2004 and 2003. The results of operations for the three months ended March 31, 2004, are not necessarily indicative of the operating results to be expected for the full year.

The private finance portfolio and the interest and related portfolio income and net realized gains (losses) on the private finance portfolio are presented in three categories: companies more than 25%

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 2. Summary of Significant Accounting Policies, continued**

owned, which represent portfolio companies where the Company directly or indirectly owns more than 25% of the outstanding voting securities of such portfolio company and, therefore, are deemed controlled by the Company under the 1940 Act; companies owned 5% to 25%, which represent portfolio companies where the Company directly or indirectly owns 5% to 25% of the outstanding voting securities of such portfolio company or where the Company holds one or more seats on the portfolio company's board of directors and, therefore, are deemed to be an affiliated person under the 1940 Act; and companies less than 5% owned which represent portfolio companies where the Company directly or indirectly owns less than 5% of the outstanding voting securities of such portfolio company and where the Company has no other affiliations with such portfolio company. The interest and related portfolio income and net realized gains (losses) from the commercial real estate finance portfolio and other sources are included in the companies less than 5% owned category on the consolidated statement of operations.

***Valuation Of Portfolio Investments***

The Company, as a BDC, invests in illiquid securities including debt and equity securities of companies, non-investment grade CMBS, and the bonds and preferred shares of CDOs. The Company's investments are generally subject to restrictions on resale and generally have no established trading market. The Company values substantially all of its investments at fair value as determined in good faith by the Board of Directors in accordance with the Company's valuation policy. The Company determines fair value to be the amount for which an investment could be exchanged in an orderly disposition over a reasonable period of time between willing parties other than in a forced or liquidation sale. The Company's valuation policy considers the fact that no ready market exists for substantially all of the securities in which it invests. The Company's valuation policy is intended to provide a consistent basis for determining the fair value of the portfolio. The Company will record unrealized depreciation on investments when it believes that an investment has become impaired, including where collection of a loan or realization of an equity security is doubtful, or when the enterprise value of the portfolio company does not currently support the cost of the Company's debt or equity investments. Enterprise value means the entire value of the company to a potential buyer, including the sum of the values of debt and equity securities used to capitalize the enterprise at a point in time. The Company will record unrealized appreciation if it believes that the underlying portfolio company has appreciated in value and, therefore, the Company's equity security has also appreciated in value. The value of investments in publicly traded securities are determined using quoted market prices discounted for restrictions on resale, if any.

***Loans and Debt Securities***

For loans and debt securities, fair value generally approximates cost unless the borrower's enterprise value, overall financial condition or other factors lead to a determination of fair value at a different amount.

When the Company receives nominal cost warrants or free equity securities (nominal cost equity), the Company allocates its cost basis in its investment between its debt securities and its nominal cost equity at the time of origination. At that time, the original issue discount basis of the nominal cost equity is recorded by increasing the cost basis in the equity and decreasing the cost basis in the related debt securities.

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 2. Summary of Significant Accounting Policies, continued**

Interest income is recorded on an accrual basis to the extent that such amounts are expected to be collected. For loans and debt securities with contractual payment-in-kind interest, which represents contractual interest accrued and added to the loan balance that generally becomes due at maturity, the Company will not accrue payment-in-kind interest if the portfolio company valuation indicates that the payment-in-kind interest is not collectible. Interest on loans and debt securities is not accrued if the Company has doubt about interest collection. Loans in workout status classified as Grade 4 or 5 assets do not accrue interest. In addition, interest may not accrue on loans or debt securities to portfolio companies that are more than 50% owned by the Company depending on such company's working capital needs. Loan origination fees, original issue discount, and market discount are capitalized and then amortized into interest income using the effective interest method. Upon the prepayment of a loan or debt security, any unamortized loan origination fees are recorded as interest income and any unamortized original issue discount or market discount is recorded as a realized gain. Prepayment premiums are recorded on loans and debt securities when received.

The weighted average yield on loans and debt securities is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing loans and debt securities, divided by (b) total loans and debt securities at value. The weighted average yield is computed as of the balance sheet date.

***Equity Securities***

The Company's equity interests in portfolio companies for which there is no liquid public market are valued at fair value based on the enterprise value of the portfolio company, which is determined using various factors, including cash flow from operations of the portfolio company and other pertinent factors, such as recent offers to purchase a portfolio company, recent transactions involving the purchase or sale of the portfolio company's equity securities, or other liquidation events. The determined equity values are generally discounted to account for restrictions on resale and minority ownership positions.

The value of the Company's equity interests in public companies for which market quotations are readily available is based on the closing public market price on the balance sheet date. Securities that carry certain restrictions on sale are typically valued at a discount from the public market value of the security.

Dividend income is recorded on preferred equity securities on an accrual basis to the extent that such amounts are expected to be collected, and on common equity securities on the record date for private companies or on the ex-dividend date for publicly traded companies.

***Commercial Mortgage-Backed Securities ( CMBS ) and Collateralized Debt Obligations ( CDO )***

CMBS bonds and CDO bonds and preferred shares are carried at fair value, which is based on a discounted cash flow model that utilizes prepayment and loss assumptions based on historical experience and projected performance, economic factors, the characteristics of the underlying cash flow, and comparable yields for similar CMBS bonds and CDO bonds and preferred shares. The Company recognizes unrealized appreciation or depreciation on its CMBS bonds and CDO bonds and preferred shares as comparable yields in the market change and/or based on changes in estimated cash flows resulting from changes in prepayment or loss assumptions in the underlying collateral pool.



ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 2. Summary of Significant Accounting Policies, continued**

The Company recognizes income from the amortization of original issue discount using the effective interest method, using the anticipated yield over the projected life of the investment. Yields are revised when there are changes in actual and estimated prepayment speeds or actual and estimated credit losses. Changes in estimated yield are recognized as an adjustment to the estimated yield over the remaining life of the CMBS bonds and CDO bonds and preferred shares from the date the estimated yield is changed.

***Net Realized Gains or Losses and Net Change in Unrealized Appreciation or Depreciation***

Realized gains or losses are measured by the difference between the net proceeds from the repayment or sale and the cost basis of the investment without regard to unrealized appreciation or depreciation previously recognized, and include investments charged off during the year, net of recoveries. Net change in unrealized appreciation or depreciation reflects the change in portfolio investment values during the reporting period, including the reversal of previously recorded unrealized appreciation or depreciation when gains or losses are realized.

***Fee Income***

Fee income includes fees for guarantees and services rendered by the Company to portfolio companies and other third parties such as diligence, structuring, transaction services, management services, and other advisory services. Guaranty fees are recognized as income over the related period of the guaranty. Diligence, structuring, and transaction services fees are generally recognized as income when services are rendered or when the related transactions are completed. Management and other advisory services fees are generally recognized as income as the services are rendered.

***Guarantees***

The Company accounts for guarantees under FASB Interpretation No. 45, *Guarantors Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others* (the Interpretation). In accordance with the Interpretation, guarantees meeting the characteristics described in the Interpretation, and issued or modified after December 31, 2002, are recognized at fair value. However, certain guarantees are excluded from the initial recognition provisions of the Interpretation. See Note 5 for disclosures related to the Company's guarantees.

***Financing Costs***

Debt financing costs are based on actual costs incurred in obtaining debt financing and are deferred and amortized as part of interest expense over the term of the related debt instrument. Costs associated with the issuance of common stock, such as underwriting, accounting and legal fees, and printing costs are recorded as a reduction to the proceeds from the sale of common stock.

***Cash and Cash Equivalents***

Cash and cash equivalents include cash in banks and all highly liquid investments with original maturities of three months or less.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 2. Summary of Significant Accounting Policies, continued

*Dividends to Shareholders*

Dividends to shareholders are recorded on the record date.

*Stock Compensation Plans*

The Company has a stock-based employee compensation plan. The Company accounts for this plan under the recognition and measurement principles of APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. No stock-based employee compensation cost is reflected in net increase in net assets resulting from operations, as all options granted under this plan had an exercise price equal to the market value of the underlying common stock on the date of grant. The following table illustrates the effect on net increase in net assets resulting from operations and earnings per share if the Company had applied the fair value recognition provisions of FASB Statement No. 123, *Accounting for Stock-Based Compensation*, to stock-based employee compensation.

	For the Three Months Ended March 31,	
	2004	2003
(in thousands, except per share amounts)		
Net increase in net assets resulting from operations as reported	\$ 20,308	\$ 19,873
Less total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(3,052)	(3,742)
Pro forma net increase in net assets resulting from operations	17,256	16,131
Less preferred stock dividends	(45)	(55)
Pro forma net income available to common shareholders	\$ 17,211	\$ 16,076
Basic earnings per common share:		
As reported	\$ 0.16	\$ 0.18
Pro forma	\$ 0.13	\$ 0.15
Diluted earnings per common share:		
As reported	\$ 0.15	\$ 0.18
Pro forma	\$ 0.13	\$ 0.15

Pro forma expenses are based on the underlying value of the options granted by the Company. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model and expensed over the vesting period. The following weighted average assumptions

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 2. Summary of Significant Accounting Policies, continued**

were used to calculate the fair value of options granted during the three months ended March 31, 2004 and 2003:

	<b>For the Three Months Ended March 31,</b>	
	<b>2004</b>	<b>2003</b>
Risk-free interest rate	2.7%	2.8%
Expected life	5.0	5.0
Expected volatility	37.0%	39.1%
Dividend yield	8.7%	8.9%
Weighted average fair value per option	\$4.25	\$3.23

***Federal and State Income Taxes***

The Company intends to comply with the requirements of the Internal Revenue Code ( Code ) that are applicable to regulated investment companies ( RIC ) and real estate investment trusts ( REIT ). The Company and its subsidiaries that qualify as a RIC or a REIT intend to annually distribute or retain through a deemed distribution all of their taxable income to shareholders; therefore, the Company has made no provision for income taxes for these entities. AC Corp is a corporation subject to federal and state income taxes and records a benefit or expense for income taxes as appropriate.

***Per Share Information***

Basic earnings per common share is calculated using the weighted average number of common shares outstanding for the period presented. Diluted earnings per common share reflects the potential dilution that could occur if options to issue common stock were exercised into common stock. Earnings per share is computed after subtracting dividends on preferred shares.

***Use of Estimates in the Preparation of Financial Statements***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

The consolidated financial statements include portfolio investments at value of \$2.4 billion and \$2.6 billion at March 31, 2004, and December 31, 2003, respectively. At March 31, 2004, and December 31, 2003, 80% and 85%, respectively, of the Company's total assets represented investments whose fair values have been determined by the Board of Directors in good faith in the absence of readily available market values. Because of the inherent uncertainty of valuation, the Board of Directors determined values may differ significantly from the values that would have been used had a ready market existed for the investments, and the differences could be material.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 3. Portfolio

*Private Finance*

At March 31, 2004, and December 31, 2003, the private finance portfolio consisted of the following:

(\$ in thousands)	2004			2003		
	Cost	Value	Yield <sup>(1)</sup>	Cost	Value	Yield <sup>(1)</sup>
Loans and debt securities	\$ 1,405,573	\$ 1,182,600	14.4%	\$ 1,406,052	\$ 1,214,886	15.0%
Equity interests	454,557	502,964		500,079	687,786	
Total	\$ 1,860,130	\$ 1,685,564		\$ 1,906,131	\$ 1,902,672	

(1) The weighted average yield on loans and debt securities is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing loans and debt securities, divided by (b) total loans and debt securities at value. At March 31, 2004, and December 31, 2003, the cost and value of loans and debt securities include the Class A equity interests in BLX and the guaranteed dividend yield on these equity interests is included in interest income. The weighted average yield is computed as of the balance sheet date.

Private finance investment activity principally involves providing financing through privately negotiated long-term debt and equity investments. Private finance investments are generally structured as loans and debt securities that carry a relatively high fixed rate of interest, which may be combined with equity features, such as conversion privileges, or warrants or options to purchase a portion of the portfolio company's equity at a pre-determined strike price, which is generally a nominal price for warrants or options in a private company. Private finance investments are generally issued by private companies and are generally illiquid and subject to restrictions on resale or transferability.

Loans and debt securities generally have a maturity of five to ten years, with interest-only payments in the early years and payments of both principal and interest in the later years, although debt maturities and principal amortization schedules vary. At March 31, 2004, and December 31, 2003, approximately 99% and 97%, respectively, of the Company's loans and debt securities had fixed interest rates.

Equity interests consist primarily of securities issued by private companies and may be subject to restrictions on their resale and are generally illiquid. Equity securities generally do not produce a current return, but are held in anticipation of investment appreciation and ultimate gain on sale.

The Company's most significant investment at March 31, 2004, was in Business Loan Express, LLC. The Company's most significant investments at December 31, 2003, were in Business Loan Express, LLC and The Hillman Companies, Inc. The Hillman Companies, Inc. was sold on March 31, 2004.

At March 31, 2004, and December 31, 2003, the Company had an investment at value totaling \$337.4 million and \$342.2 million, respectively, in Business Loan Express, LLC (BLX), a small business lender that participates in the U.S. Small Business Administration's 7(a) Guaranteed Loan Program. At March 31, 2004, the Company owned 94.9% of the voting Class C equity interests. BLX has an equity appreciation rights plan for management which will dilute the value available to the Class C equity interest holders.

At the time of the corporate reorganization of BLX from a C corporation to a limited liability company in 2003, for tax purposes BLX had a built-in gain representing the aggregate fair market value of its assets in excess of the tax basis of its assets. As a regulated investment company, the Company will be subject to special built-in gain rules on the assets of BLX. Under these rules, taxes will be payable by the Company at the

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

time and to the extent that the built-in gains on BLX's assets at the date of reorganization are recognized in a taxable disposition of such assets in the 10-year

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 3. Portfolio, continued**

period following the date of the reorganization. At such time, the built-in gains realized upon the disposition of these assets will be included in the Company's taxable income, net of the corporate level taxes paid by the Company on the built-in gains. However, if these assets are disposed of after the 10-year period, there will be no corporate level taxes on these built-in gains.

While the Company has no obligation to pay the built-in gains tax until these assets are disposed of in the future, it may be necessary to record a liability for these taxes in the future should the Company intend to sell the assets of BLX within the 10-year period. The Company estimates that its future tax liability resulting from the built-in gains at the date of BLX's reorganization may total up to \$40 million. At March 31, 2004, the Company has considered the increase in fair value of its investment in BLX due to BLX's tax attributes as an LLC and has also considered the reduction in fair value of its investment due to these estimated built-in gain taxes in determining the fair value of its investment in BLX.

As the controlling equity owner of BLX, the Company has provided an unconditional guaranty to the BLX credit facility lenders in an amount up to 50% of the total obligations (consisting of principal, letters of credit issued under the facility, accrued interest, and other fees) on BLX's three-year unsecured \$215.0 million revolving credit facility, which includes a sub-facility for the issuance of letters of credit for up to a total of \$50.0 million. The facility matures in January 2007. The amount guaranteed by the Company at March 31, 2004, was \$74.6 million. This guaranty can be called by the lenders only in the event of a default by BLX. BLX was in compliance with the terms of its credit facility at March 31, 2004. At March 31, 2004, the Company had also provided four standby letters of credit totaling \$35.6 million in connection with four term securitization transactions completed by BLX. In consideration for providing the guaranty and the standby letters of credit, BLX paid the Company fees of \$1.3 million and \$1.0 million for the three months ended March 31, 2004 and 2003, respectively. BLX is headquartered in New York, NY.

At December 31, 2003, the Company had an investment in The Hillman Companies, Inc. ( Hillman ) totaling \$234.5 million at value. On March 31, 2004, the Company sold Hillman for a total transaction value of \$510 million, including the repayment of outstanding debt and adding the value of Hillman's outstanding trust preferred shares. The Company was repaid its existing \$44.6 million in outstanding mezzanine debt. Total consideration to the Company from the sale, including the repayment of debt, was \$244.3 million, which included net cash proceeds of \$196.8 million and the receipt of a new subordinated debt instrument of \$47.5 million. The Company realized a gain of \$149.0 million on the transaction. The sale of Hillman is subject to certain post-closing working capital and other adjustments.

Total interest and related portfolio income earned from the Company's investments in BLX and Hillman for the three months ended March 31, 2004 and 2003, was \$14.4 million and \$15.3 million, respectively.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 3. Portfolio, continued

At March 31, 2004, and December 31, 2003, loans and debt securities at value not accruing interest were as follows:

(\$ in thousands)	2004	2003
Loans and debt securities in workout status (classified as Grade 4 or 5)		
Companies more than 25% owned	\$ 19,312	\$ 31,873
Companies 5% to 25% owned	15,152	2,777
Companies less than 5% owned	46,383	28,027
Not in workout companies more than 50% owned	35,042	31,897
Not in workout companies less than 50% owned	39,126	16,532
	<u>          </u>	<u>          </u>
Total	\$ 155,015	\$ 111,106
	<u>          </u>	<u>          </u>

The industry and geographic compositions of the private finance portfolio at value at March 31, 2004, and December 31, 2003, were as follows:

	2004	2003
<b>Industry</b>		
Consumer products	24%	30%
Business services	24	22
Financial services	20	19
Healthcare services	9	8
Industrial products	7	6
Retail	5	4
Energy services	4	4
Telecommunications	2	2
Broadcasting and cable	2	2
Other	3	3
	<u>          </u>	<u>          </u>
Total	100%	100%
	<u>          </u>	<u>          </u>
<b>Geographic Region</b>		
Mid-Atlantic	43%	40%
West	21	16
Midwest	17	26
Southeast	14	13
Northeast	4	4
International	1	1
	<u>          </u>	<u>          </u>
Total	100%	100%
	<u>          </u>	<u>          </u>





## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 3. Portfolio, continued

*Commercial Real Estate Finance*

At March 31, 2004, and December 31, 2003, the commercial real estate finance portfolio consisted of the following:

(\$ in thousands)	2004			2003		
	Cost	Value	Yield <sup>(1)</sup>	Cost	Value	Yield <sup>(1)</sup>
CMBS bonds	\$451,414	\$448,872	13.7%	\$399,106	\$393,979	14.1%
CDO bonds and preferred shares	171,589	171,458	17.6%	186,824	186,557	16.7%
Loans	79,329	74,816	7.8%	87,427	83,639	8.6%
Real estate owned	16,093	14,283		15,931	12,856	
Equity interests	5,742	4,571		5,641	4,896	
Total	\$724,167	\$714,000		\$694,929	\$681,927	

- (1) The weighted average yield on the interest-bearing investments is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing interest-bearing investments, divided by (b) total interest-bearing investments at value. The weighted average yield is computed as of the balance sheet date. Interest-bearing investments for the commercial real estate finance portfolio include all investments except for real estate owned and equity interests.

**CMBS Bonds.** At March 31, 2004, and December 31, 2003, CMBS bonds consisted of the following:

(\$ in thousands)	2004	2003
	Face	\$1,121,794
Original issue discount	(670,380)	(617,427)
Cost	\$ 451,414	\$ 399,106
Value	\$ 448,872	\$ 393,979

The underlying rating classes of the CMBS bonds at cost and value at March 31, 2004, and December 31, 2003, were as follows:

(\$ in thousands)	2004			2003		
	Cost	Value	Percentage of Total Value	Cost	Value	Percentage of Total Value
BB+	\$ 56,482	\$ 61,202	13.6%	\$ 49,477	\$ 51,157	13.0%
BB	33,361	36,386	8.1	22,031	23,008	5.9
BB-	21,781	23,239	5.2	13,538	14,266	3.6

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

B+	60,556	60,552	13.5	54,464	54,246	13.8
B	47,719	48,677	10.8	38,416	38,362	9.7
B-	85,397	85,068	19.0	84,986	83,859	21.3
CCC+	19,320	15,404	3.4	15,935	15,494	3.9
CCC	17,869	14,620	3.3	13,323	11,413	2.9
CCC-	1,113	489	0.1	3,133	2,410	0.6
Unrated	107,816	103,235	23.0	103,803	99,764	25.3
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	\$451,414	\$448,872	100.0%	\$399,106	\$393,979	100.0%
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 3. Portfolio, continued**

The non-investment grade and unrated tranches of the CMBS bonds in which the Company invests are junior in priority for payment of interest and principal to the more senior tranches of the related CMBS bond issuance. Cash flow from the underlying mortgages is generally allocated first to the senior tranches in order of priority, with the most senior tranches having a priority right to the cash flow. Then, any remaining cash flow is allocated, generally, among the other tranches in order of their relative seniority. To the extent there are defaults and unrecoverable losses on the underlying mortgages or the properties securing those mortgages resulting in reduced cash flows, the most subordinate tranche will bear this loss first. At March 31, 2004, the face value of the CMBS bonds held by the Company were subordinate to 84% to 99% of the face value of the bonds issued in these various CMBS transactions. Given that the non-investment grade CMBS bonds in which the Company invests are junior in priority for payment of interest and principal, the Company invests in these CMBS bonds at a significant discount from the face amount of the bonds.

At March 31, 2004, and December 31, 2003, the Company held CMBS bonds in 43 and 38 separate CMBS issuances, respectively. The underlying collateral pool, consisting of commercial mortgage loans and real estate owned ( REO ) properties, for these CMBS issuances consisted of the following at March 31, 2004, and December 31, 2003:

(\$ in millions)	2004	2003
Approximate number of loans and REO properties <sup>(1)</sup>	6,100	5,600
Total outstanding principal balance	\$ 42,269	\$ 38,437
Loans over 30 days delinquent or classified as REO properties <sup>(2)</sup>	1.3% <sup>(3)</sup>	1.5% <sup>(3)</sup>

(1) Includes approximately 28 and 22 REO properties obtained through the foreclosure of commercial mortgage loans at March 31, 2004, and December 31, 2003, respectively.

(2) As a percentage of total outstanding principal balance.

(3) At March 31, 2004, and December 31, 2003, the Company's investments included bonds in the first loss, unrated bond class in 37 and 34 separate CMBS issuances, respectively. For these issuances, loans over 30 days delinquent or classified as REO properties were 1.6% and 1.7% of the total outstanding principal balance at March 31, 2004, and December 31, 2003, respectively.

The property types and the geographic composition of the underlying mortgage loans and REO properties in the underlying collateral pools for all CMBS issuances calculated using the outstanding principal balance at March 31, 2004, and December 31, 2003, were as follows:

Property Type	2004	2003
Retail	35%	35%
Office	28	24
Housing	22	25
Industrial	5	5
Hospitality	4	5
Other	6	6
Total	100%	100%



## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 3. Portfolio, continued

	2004	2003
	_____	_____
<b>Geographic Region</b>		
West	31%	31%
Mid-Atlantic	26	27
Midwest	21	21
Southeast	18	17
Northeast	4	4
	_____	_____
Total	100%	100%
	_____	_____

The Company's yield on its CMBS bonds is based upon a number of assumptions that are subject to certain business and economic uncertainties and contingencies. Examples include the timing and magnitude of credit losses on the mortgage loans underlying the CMBS bonds that are a result of the general condition of the real estate market, including vacancies, changes in market rental rates and tenant credit quality. The initial yield on each CMBS bond has generally been computed assuming an approximate 1% loss rate on its underlying collateral mortgage pool, with the estimated losses being assumed to occur in three equal installments in years three, six, and nine. As each CMBS bond ages, the amount of losses and the expected timing of recognition of such losses will be updated, and the respective yield will be adjusted as necessary. As these uncertainties and contingencies are difficult to predict and are subject to future events which may alter these assumptions, no assurance can be given that the anticipated yields to maturity will be achieved.

At March 31, 2004, and December 31, 2003, the unamortized discount related to the CMBS bond portfolio was \$670.4 million and \$617.4 million, respectively, and the Company had set aside \$323.3 million and \$295.8 million, respectively, of this unamortized discount to absorb potential future losses. The yields on the CMBS bonds of 13.7% and 14.1%, respectively, assume that this amount that has been set aside will not be amortized. At December 31, 2003, the Company had reduced the face amount and the original issue discount on the CMBS bonds for specifically identified losses of \$52.6 million, which had the effect of also reducing the amount of unamortized discount set aside to absorb potential future losses since those losses have now been recognized. The reduction of the face amount and the original issue discount on the CMBS bonds to reflect specifically identified losses did not result in a change in the cost basis of the CMBS bonds at December 31, 2003.

At March 31, 2004, and December 31, 2003, CMBS bonds with a value of \$0.1 million and \$0.2 million, respectively, were not accruing interest.

**Collateralized Debt Obligation Bonds and Preferred Shares ( CDOs ).** At March 31, 2004, the Company owned BB rated bonds in one CDO totaling \$0.9 million at value and preferred shares in seven CDOs totaling \$170.6 million at value. At December 31, 2003, the Company owned BBB rated bonds in one CDO totaling \$16.0 million at value, BB rated bonds in one CDO totaling \$0.9 million at value and preferred shares in seven CDOs totaling \$169.7 million at value.

The bonds and preferred shares of the CDOs in which the Company has invested at March 31, 2004, are junior in priority for payment of interest and principal to the more senior tranches of debt issued by the CDOs. Cash flow from the underlying collateral generally is allocated first to the senior bond tranches in order of priority, with the most senior tranches having a priority

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 3. Portfolio, continued**

right to the cash flow. Then, any remaining cash flow is generally distributed to the preferred shareholders. To the extent there are defaults and unrecoverable losses on the underlying collateral that result in reduced cash flows, the preferred shares will bear this loss first and then the bonds would bear any loss after the preferred shares. At March 31, 2004, the Company's bonds and preferred shares in the CDOs were subordinate to 70% to 98% of the more senior tranches of debt issued in the various CDO transactions.

At March 31, 2004, and December 31, 2003, the underlying collateral for the Company's investment in the seven outstanding CDO issuances, respectively, had balances as follows:

(\$ in millions)	2004	2003
Investment grade REIT debt <sup>(1)</sup>	\$ 1,338.0	\$ 1,338.0
Investment grade CMBS bonds <sup>(2)</sup>	676.4	662.3
Non-investment grade CMBS bonds <sup>(3)</sup>	1,119.4	1,133.7
Other collateral	31.7	32.4
	<u>          </u>	<u>          </u>
Total collateral	\$3,165.5	\$3,166.4
	<u>          </u>	<u>          </u>

(1) Issued by 44 REITs for each of the respective periods presented.

(2) Issued in 79 and 78 transactions, respectively, for the periods presented.

(3) Issued in 68 transactions for each of the respective periods presented.

Included in the CMBS bond collateral for the CDOs at March 31, 2004, and December 31, 2003, were certain CMBS bonds that are senior in priority of repayment to certain lower rated CMBS bonds held directly by the Company.

The initial yields on the CDO bonds and preferred shares are based on the estimated future cash flows from the assets in the underlying collateral pool to be paid to these CDO classes. As each CDO bond and preferred share ages, the estimated future cash flows will be updated based on the performance of the collateral, and the respective yield will be adjusted as necessary. As future cash flows are subject to uncertainties and contingencies that are difficult to predict and are subject to future events which may alter current assumptions, no assurance can be given that the anticipated yields to maturity will be achieved.

As of March 31, 2004 and 2003, the Company acted as the disposition consultant with respect to five and four, respectively, of the CDOs, which allows the Company to approve disposition plans for individual collateral securities. For these services, the Company collects annual fees based on the outstanding collateral pool balance, and for the three months ended March 31, 2004 and 2003, these fees totaled \$0.4 million and \$0.2 million, respectively.

**Loans and Equity Interests.** The commercial mortgage loan portfolio contains loans that were originated by the Company or were purchased from third-party sellers. At March 31, 2004, approximately 91% and 9% of the Company's commercial mortgage loan portfolio was composed of fixed and adjustable interest rate loans, respectively. At December 31, 2003, approximately 92% and 8% of the Company's commercial mortgage loan portfolio was composed of fixed and adjustable interest rate loans, respectively. As of March 31, 2004, and December 31, 2003, loans with a value of

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 3. Portfolio, continued**

\$12.0 million and \$6.8 million, respectively, were not accruing interest. Loans greater than 120 days delinquent generally do not accrue interest.

Equity interests consist primarily of equity securities issued by privately owned companies that invest in single real estate properties. These equity interests may be subject to restrictions on their resale and are generally illiquid. Equity interests generally do not produce a current return, but are generally held in anticipation of investment appreciation and ultimate realized gain on sale.

The property types and the geographic composition securing the commercial mortgage loans and equity interests at value at March 31, 2004, and December 31, 2003, were as follows:

	<u>2004</u>	<u>2003</u>
<b>Property Type</b>		
Hospitality	45%	41%
Retail	23	21
Office	22	22
Housing	5	4
Healthcare		7
Other	5	5
	<u>    </u>	<u>    </u>
Total	100%	100%
	<u>    </u>	<u>    </u>
<b>Geographic Region</b>		
Midwest	31%	30%
Southeast	30	34
West	21	20
Mid-Atlantic	10	9
Northeast	8	7
	<u>    </u>	<u>    </u>
Total	100%	100%
	<u>    </u>	<u>    </u>

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 4. Debt

At March 31, 2004, and December 31, 2003, the Company had the following debt:

	2004			2003		
	Facility Amount	Amount Drawn	Annual Interest Cost <sup>(1)</sup>	Facility Amount	Amount Drawn	Annual Interest Cost <sup>(1)</sup>
(\$ in thousands)						
Notes payable and debentures:						
Unsecured long-term notes payable	\$ 869,220	\$ 869,220	7.1%	\$ 854,000	\$ 854,000	7.2%
SBA debentures	94,800	87,500	8.1%	101,800	94,500	8.1%
OPIC loan	5,700	5,700	6.6%	5,700	5,700	6.6%
Total notes payable and debentures	969,720	962,420	7.2%	961,500	954,200	7.3%
Revolving line of credit	532,500		(2)	532,500		(2)
Total debt	\$ 1,502,220	\$ 962,420	7.5% <sup>(2)</sup>	\$ 1,494,000	\$ 954,200	7.5% <sup>(2)</sup>

(1) The weighted average annual interest cost is computed as the (a) annual stated interest rate on the debt plus the annual amortization of commitment fees and other facility fees that are recognized into interest expense over the contractual life of the respective borrowings, divided by (b) debt outstanding on the balance sheet date.

(2) There were no amounts drawn on the revolving line of credit at March 31, 2004, and December 31, 2003, respectively, and the annual cost of commitment fees and other facility fees was \$2.7 million. The annual interest cost for total debt includes the annual cost of commitment fees and other facility fees on the revolving line of credit regardless of the amount drawn on the facility as of the balance sheet date.

**Notes Payable and Debentures**

**Unsecured Long-Term Notes Payable.** The Company has issued unsecured long-term notes to private institutional investors. The notes require semi-annual interest payments until maturity and have original terms of five or seven years. At March 31, 2004, the notes had remaining maturities of one month to six years. Subsequent to March 31, 2004, the Company repaid \$112.0 million of these notes that matured on May 1, 2004. The notes may be prepaid in whole or in part, together with an interest premium, as stipulated in the note agreement.

On March 25, 2004, the Company issued five-year unsecured long-term notes denominated in Euros and Sterling for a total U.S. dollar equivalent of \$15.2 million. The notes have fixed interest rates and have substantially the same terms as the Company's existing unsecured long-term notes. The Euro notes require annual interest payments and the Sterling notes require semi-annual interest payments until maturity. Simultaneous with issuing the notes, the Company entered into a cross currency swap with a financial institution which fixed the Company's interest and principal payments in U.S. dollars for the life of the debt.

**SBA Debentures.** At March 31, 2004, and December 31, 2003, the Company had debentures payable to the SBA with original terms of ten years and at fixed interest rates ranging from 5.9% to 7.6%. During the first quarter of 2004, the Company repaid \$7.0 million of the SBA debentures. At March 31, 2004, the debentures had remaining maturities of one to eight years. The debentures require semi-annual interest-only payments with all principal due upon maturity. The SBA debentures are subject to prepayment penalties if paid prior to the fifth anniversary date of the notes. At March 31, 2004, the Company had a commitment from the SBA to borrow up to an additional \$7.3 million above the current amount outstanding. The commitment expires on September 30, 2005.





## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 4. Debt, continued

*Scheduled Maturities.* Scheduled future maturities of notes payable and debentures at March 31, 2004, were as follows:

Year	Amount Maturing
	(\$ in thousands)
2004	\$ 214,000
2005	179,000
2006	180,700
2007	
2008	153,000
Thereafter	235,720
	<hr/>
Total	\$ 962,420
	<hr/>

*Revolving Line of Credit*

The committed amount under the unsecured revolving credit facility is \$532.5 million and may be further expanded through new or additional commitments up to \$600 million at the Company's option. The renewed line of credit expires in April 2005 and may be extended under substantially similar terms for one additional year at the Company's option. The facility generally bears interest at a rate, at the Company's option, equal to (i) the one-month LIBOR plus 1.50%, (ii) the Bank of America, N.A. cost of funds plus 1.50% or (iii) the higher of the Bank of America, N.A. prime rate or the Federal Funds rate plus 0.50%. The interest rate adjusts at the beginning of each new interest period, usually every 30 days. The facility requires an annual commitment fee equal to 0.25% of the committed amount. The annual cost of commitment fees and other facility fees was \$2.7 million at March 31, 2004, and December 31, 2003. The line of credit generally requires monthly payments of interest, and all principal is due upon maturity.

There were no amounts outstanding on the revolving line of credit for the three months ended March 31, 2004, or at December 31, 2003. The average debt outstanding on the revolving line of credit was \$97.1 million for the three months ended March 31, 2003. The maximum amount borrowed under this facility and the weighted average stated interest rate for the three months ended March 31, 2003, were \$208.8 million and 2.7%, respectively. As of March 31, 2004, the amount available under the revolving line of credit was \$488.4 million, net of amounts committed for standby letters of credit of \$44.1 million issued under the credit facility.

*Covenant Compliance*

The Company has various financial and operating covenants required by the notes payable and debentures and the revolving line of credit. These covenants require the Company to maintain certain financial ratios, including debt to equity and interest coverage, and a minimum net worth. The Company's credit facilities limit its ability to declare dividends if the Company defaults under certain provisions. As of March 31, 2004, the Company was in compliance with these covenants.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 5. Guarantees**

In the ordinary course of business, the Company has issued guarantees and has extended standby letters of credit through financial intermediaries on behalf of certain portfolio companies. As of March 31, 2004, and December 31, 2003, the Company had issued guarantees of debt, rental obligations, lease obligations and severance obligations aggregating \$80.1 million and \$83.4 million, respectively, and had extended standby letters of credit aggregating \$44.1 million and \$45.5 million, respectively. Under these arrangements, the Company would be required to make payments to third-party beneficiaries if the portfolio companies were to default on their related payment obligations. The maximum amount of future payments was \$124.2 million and \$128.9 million at March 31, 2004, and December 31, 2003, respectively. At March 31, 2004, and December 31, 2003, no amounts had been recorded as a liability for the Company's guarantees or standby letters of credit.

As of March 31, 2004, the guarantees and standby letters of credit expire as follows:

(in millions)	Total	2004	2005	2006	2007	2008	After 2008
Guarantees	\$ 80.1	\$0.5	\$0.9	\$ 0.3	\$74.8	\$	\$3.6
Standby letters of credit <sup>(1)</sup>	44.1	—	1.6	42.5	—	—	—
<b>Total</b>	<b>\$124.2</b>	<b>\$0.5</b>	<b>\$2.5</b>	<b>\$42.8</b>	<b>\$74.8</b>	<b>\$</b>	<b>\$3.6</b>

(1) Standby letters of credit are issued under the Company's revolving line of credit that expires in April 2005 and may be extended under substantially similar terms for one additional year at the Company's option, for an assumed maturity of April 2006. Therefore, unless a standby letter of credit is set to expire at an earlier date, it is assumed that the standby letters of credit will expire contemporaneously with the expiration of the Company's line of credit in April 2006.

**Note 6. Preferred Stock**

At March 31, 2004, and December 31, 2003, Allied Investment had outstanding a total of 60,000 shares of \$100 par value, 3% cumulative preferred stock and 10,000 shares of \$100 par value, 4% redeemable cumulative preferred stock issued to the SBA pursuant to Section 303(c) of the Small Business Investment Act of 1958, as amended. In April 2004, Allied Investment redeemed the preferred stock by paying the SBA the par value of such securities plus any dividends accumulated and unpaid to the date of redemption.

In accordance with SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity*, (SFAS No. 150) the Company has classified the 10,000 shares of \$100 par value, 4% redeemable cumulative preferred securities in other liabilities on the accompanying consolidated balance sheet. Accordingly, the Company has also recorded the associated dividends as interest expense on the accompanying consolidated statement of operations beginning with the quarter ended September 30, 2003. The effect of this change in accounting principle was not material to the financial results or the results of operations of the Company. Also, in accordance with SFAS No. 150, no previously reported amounts have been reclassified.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 7. Shareholders' Equity

Sales of common stock for the three months ended March 31, 2004 and 2003, were as follows:

	For the Three Months Ended March 31,	
	2004	2003
(in thousands)		
Number of common shares		4,250
Gross proceeds	\$	\$85,880
Less costs, including underwriting fees		(3,518)
Net proceeds	\$	\$82,362

The Company has a dividend reinvestment plan, whereby the Company may buy shares of its common stock in the open market or issue new shares in order to satisfy dividend reinvestment requests. If the Company issues new shares, the issue price is equal to the average of the closing sale prices reported for the Company's common stock for the five consecutive trading days immediately prior to the dividend payment date.

Dividend reinvestment plan activity for the three months ended March 31, 2004 and 2003, was as follows:

	For the Three Months Ended March 31,	
	2004	2003
(in thousands, except per share amounts)		
Shares issued	50	84
Average price per share	\$29.65	\$20.13

## Note 8. Earnings Per Common Share

Earnings per common share for the three months ended March 31, 2004 and 2003, were as follows:

	For the Three Months Ended March 31,	
	2004	2003
(in thousands, except per share amounts)		
Net increase in net assets resulting from operations	\$ 20,308	\$ 19,873
Less preferred stock dividends	(45)	(55)
Income available to common shareholders	\$ 20,263	\$ 19,818
Weighted average common shares outstanding - basic	128,314	109,458

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Dilutive options outstanding to officers	3,654	640
	<u>          </u>	<u>          </u>
Weighted average common shares outstanding diluted	131,968	110,098
	<u>          </u>	<u>          </u>
Basic earnings per common share	\$ 0.16	\$ 0.18
	<u>          </u>	<u>          </u>
Diluted earnings per common share	\$ 0.15	\$ 0.18
	<u>          </u>	<u>          </u>

**ALLIED CAPITAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 9. Individual Performance Award**

In the first quarter of 2004, the Company established the Individual Performance Award ( IPA ) as a long-term compensation program for its senior officers. In conjunction with the program, the Company has approved a non-qualified deferred compensation plan ( DCP II ), which will be administered through a trust. The administrator of the DCP II will be the Compensation Committee of the Company's Board of Directors ( DCP II Administrator ) and the DCP II trust will be administered by a Company-appointed trustee.

The IPA, which will generally be determined annually at the beginning of each year, will be deposited in the trust in four equal installments, generally on a quarterly basis, in the form of cash. The Compensation Committee has designed the DCP II, subject to shareholder approval, to then require the trustee to use the cash exclusively to purchase shares of the Company's common stock in the open market.

For the three months ended March 31, 2004, the Company accrued \$3.5 million in IPA expense. Contribution of these amounts into the DCP II trust is pending shareholder approval to invest the IPA contributions in the Company's common stock.

**Note 10. Stock Option Plan**

The purpose of the stock option plan ( Option Plan ) is to provide officers and non-officer directors of the Company with additional incentives. Options are exercisable at a price equal to the fair market value of the shares on the day the option is granted. Each option states the period or periods of time within which the option may be exercised by the optionee, which may not exceed ten years from the date the option is granted. The options granted vest ratably over a three-or five-year period.

All rights to exercise options terminate 60 days after an optionee ceases to be (i) a non-officer director, (ii) both an officer and a director, if such optionee serves in both capacities, or (iii) an officer (if such officer is not also a director) of the Company for any cause other than death or total and permanent disability. In the event of a change of control of the Company, all outstanding options will become fully vested and exercisable as of the change of control.

There are 26.0 million shares authorized under the Option Plan. At March 31, 2004, and December 31, 2003, the number of shares available to be granted under the Option Plan was 2.1 million and 8.8 million, respectively. On March 11, 2004, options for 6.8 million shares were granted to employees under the Option Plan at an exercise price of \$28.98 per share.

Options were outstanding for 21.0 million and 14.9 million shares with a weighted average exercise price of \$23.39 and \$20.68 per share at March 31, 2004, and December 31, 2003, respectively.

**Note 11. Dividends and Distributions**

The Company's Board of Directors declared and the Company paid a dividend of \$0.57 per common share for the first quarter of 2004 and for the first quarter of 2003. These dividends totaled \$73.4 million and \$63.0 million for the three months ended March 31, 2004 and 2003, respectively. The Company declared an extra cash dividend of \$0.03 per share during 2002 and this was paid to shareholders on January 9, 2003.

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 11. Dividends and Distributions, continued**

The Company's Board of Directors also declared a dividend of \$0.57 per common share for the second quarter of 2004.

**Note 12. Supplemental Disclosure of Cash Flow Information**

For the three months ended March 31, 2004 and 2003, the Company paid \$6.1 million and \$6.2 million, respectively, for interest. For the three months ended March 31, 2004 and 2003, the Company's non-cash financing activities totaled \$1.5 million and \$1.7 million, respectively, related to the issuance of common stock in lieu of cash distributions.

Non-cash operating activities for the three months ended March 31, 2004 and 2003, include notes or other securities received as consideration from the sale of investments of \$48.3 million and \$3.9 million, respectively, which increased the portfolio. The notes received for the three months ended March 31, 2004, include a note received for \$47.5 million in conjunction with the sale of Hillman (see Note 3). Non-cash operating activities for the three months ended March 31, 2003, also included the receipt of commercial mortgage loans in satisfaction of private finance loans and debt securities of \$9.1 million.

**Note 13. Hedging Activities**

The Company invests in CMBS and CDO bonds, which are purchased at prices that are based in part on comparable Treasury rates. The Company has entered into transactions with one or more financial institutions to hedge against movement in Treasury rates on certain of the higher rated CMBS bonds and CDO bonds. These transactions, referred to as short sales, involve the Company receiving the proceeds from the short sales of borrowed Treasury securities, with the obligation to replenish the borrowed Treasury securities at a later date based on the then current market price. Borrowed Treasury securities and the related obligations to replenish the borrowed Treasury securities at value, including accrued interest payable on the obligations, as of March 31, 2004, and December 31, 2003, consisted of the following:

(\$ in thousands) Description of Issue	2004	2003
5-year Treasury securities, due November 2007	\$ 7,363	\$ 7,185
5-year Treasury securities, due February 2008		5,977
5-year Treasury securities, due March 2009	3,001	
10-year Treasury securities, due November 2012	9,781	9,357
10-year Treasury securities, due February 2013	22,972	32,226
10-year Treasury securities, due May 2013	5,500	5,281
10-year Treasury securities, due August 2013	21,816	23,666
10-year Treasury securities, due November 2013	35,829	14,833
10-year Treasury securities, due February 2014	5,475	
	<u>          </u>	<u>          </u>
Total	\$ 111,737	\$ 98,525
	<u>          </u>	<u>          </u>

As of March 31, 2004, the total obligations to replenish borrowed Treasury securities had increased since the related original sale dates due to changes in the yield on the borrowed Treasury

## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 13. Hedging Activities, continued**

securities, resulting in unrealized depreciation on the obligations of \$2.6 million. As of December 31, 2003, the total obligations to replenish borrowed Treasury securities had decreased since the original sale dates due to changes in the yield on the borrowed Treasury securities, resulting in unrealized appreciation on the obligations of \$0.6 million.

The net proceeds related to the sales of the borrowed Treasury securities were \$108.7 million and \$98.5 million at March 31, 2004, and December 31, 2003, respectively. Under the terms of the transactions, the Company had provided additional cash collateral of \$3.0 million and \$18 thousand at March 31, 2004, and December 31, 2003, respectively, for the difference between the net proceeds related to the sales of the borrowed Treasury securities and the obligations to replenish the securities. The Company has deposited the proceeds related to the sales of the borrowed Treasury securities and the additional cash collateral with Wachovia Capital Markets, LLC under repurchase agreements. The repurchase agreements are collateralized by U.S. Treasury securities and are settled weekly. As of March 31, 2004, the repurchase agreements were due on April 7, 2004, and had a weighted average interest rate of 0.7%. The weighted average interest rate on the repurchase agreements as of December 31, 2003, was 0.3%.

**Note 14. Financial Highlights**

	At and for the Three Months Ended March 31,		At and for the Year Ended December 31,
	2004 <sup>(1)</sup>	2003	2003
<b>Per Common Share Data<sup>(2)</sup></b>			
Net asset value, beginning of period	\$ 14.94	\$ 14.22	\$ 14.22
Net investment income	0.34	0.39	1.65
Net realized gains <sup>(3)</sup>	1.12	0.44	0.63
Net change in unrealized appreciation or depreciation <sup>(3)</sup>	(1.31)	(0.65)	(0.66)
Net increase in net assets resulting from operations	0.15	0.18	1.62
Net decrease in net assets from shareholder distributions	(0.57)	(0.57)	(2.28)
Net increase in net assets from capital share transactions	0.08	0.22	1.38
Net asset value, end of period	\$ 14.60	\$ 14.05	\$ 14.94
Market value, end of period	\$ 30.29	\$ 19.98	\$ 27.88
Total return <sup>(4)</sup>	11%	(6)%	41%



## ALLIED CAPITAL CORPORATION AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 14. Financial Highlights, continued

	At and for the Three Months Ended March 31,		At and for the Year Ended December 31,
	2004 <sup>(1)</sup>	2003	2003
<b>Ratios and Supplemental Data</b>			
(\$ and shares in thousands, except per share amounts)			
Ending net assets	\$ 1,879,970	\$ 1,588,293	\$ 1,914,577
Common shares outstanding at end of period	128,761	113,056	128,118
Diluted weighted average common shares outstanding	131,968	110,098	118,351
Employee and administrative expenses/average net assets <sup>(5)</sup>	0.96%	0.80%	3.50%
Total expenses/average net assets	1.97%	1.94%	8.06%
Net investment income/average net assets	2.35%	2.72%	11.51%
Net increase in net assets resulting from operations/ average net assets	1.07%	1.27%	11.33%
Portfolio turnover rate	6.83%	11.06%	31.12%
Average debt outstanding	\$ 952,986	\$ 891,325	\$ 943,507
Average debt per share <sup>(2)</sup>	\$ 7.22	\$ 8.10	\$ 7.97

- (1) The results for the three months ended March 31, 2004, are not necessarily indicative of the operating results to be expected for the full year.
- (2) Based on diluted weighted average number of common shares outstanding for the period.
- (3) Net realized gains and net change in unrealized appreciation or depreciation can fluctuate significantly from period to period. As a result, quarterly comparisons may not be meaningful.
- (4) Total return assumes the reinvestment of all dividends paid for the periods presented.
- (5) Employee expenses for the three months ended March 31, 2004, include the accrual of the new individual performance award totaling \$3.5 million.

**Note 15. Litigation**

The Company is party to certain lawsuits in the normal course of business. While the outcome of these legal proceedings cannot at this time be predicted with certainty, the Company does not expect that these proceedings will have a material effect upon the Company's financial condition or results of operations.

**Independent Accountants Review Report**

The Board of Directors and Shareholders

Allied Capital Corporation:

We have reviewed the accompanying consolidated balance sheet of Allied Capital Corporation and subsidiaries, including the consolidated statement of investments, as of March 31, 2004, and the related consolidated statements of operations, changes in net assets and cash flows and the financial highlights (included in Note 14) for the three-month periods ended March 31, 2004 and 2003. These consolidated financial statements and financial highlights are the responsibility of the Company's management.

We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the consolidated financial statements and financial highlights referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of Allied Capital Corporation and subsidiaries as of December 31, 2003, and the related consolidated statements of operations, changes in net assets and cash flows (not presented herein), and the financial highlights (included in Note 14), for the year then ended; and in our report dated February 17, 2004, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2003, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ KPMG LLP

Washington, D.C.

April 26, 2004

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following analysis of the financial condition and results of operations of the Company should be read in conjunction with the Company's Consolidated Financial Statements and the Notes thereto included herein and in the Company's annual report on Form 10-K for the year ended December 31, 2003. This quarterly report on Form 10-Q contains certain forward-looking statements. These statements include the plans and objectives of management for future operations and financial objectives and can be identified by the use of forward-looking terminology such as may, will, expect, intend, anticipate, estimate, or continue or the negative thereof or other variations thereon or other terminology. These forward-looking statements are subject to the inherent uncertainties in predicting future results and conditions. Certain factors that could cause actual results and conditions to differ materially from those projected in these forward-looking statements are set forth below in the Risk Factors section. Other factors that could cause actual results to differ materially include:*

*changes in the economy;*

*risks associated with possible disruption in our operations due to terrorism;*

*future changes in laws or regulations and conditions in our operating areas; and*

*other risks and uncertainties as may be detailed from time to time in our public announcements and SEC filings.*

*Financial or other information presented for private finance portfolio companies has been obtained from the portfolio companies, and the financial information presented may represent unaudited, projected or pro forma financial information, and therefore may not be indicative of actual results. In addition, the private equity industry uses financial measures such as EBITDA or EBITDAM (Earnings Before Interest, Taxes, Depreciation, Amortization and, in some instances, Management fees) in order to assess a portfolio company's financial performance and to value a portfolio company. EBITDA and EBITDAM are not intended to represent cash flow from operations as defined by accounting principles generally accepted in the United States of America and such information should not be considered as an alternative to net income, cash flow from operations or any other measure of performance prescribed by accounting principles generally accepted in the United States of America.*

**OVERVIEW**

We are a business development company that provides long-term debt and equity investment capital to companies in a variety of industries. Our lending and investment activity is generally focused on private finance and commercial real estate finance, primarily the investment in non-investment grade commercial mortgage-backed securities, which we refer to as CMBS, and collateralized debt obligation bonds and preferred shares, which we refer to as CDOs. Our private finance activity principally involves providing financing through privately negotiated long-term debt and equity investment capital. Our private financing is generally used to fund growth, acquisitions, buyouts, recapitalizations, note purchases, bridge financings and other types of financings. We generally invest in private companies though, from time to time, we may invest in companies that are public but lack access to additional public capital or whose securities may not be marginable.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Our portfolio composition at March 31, 2004, and December 31, 2003, was as follows:

	<u>2004</u>	<u>2003</u>
Private finance	70%	74%
Commercial real estate finance	30%	26%

Our earnings depend primarily on the level of interest and dividend income, fee and other income, and net gains or losses earned on our investment portfolio after deducting interest expense on borrowed capital and operating expenses. Interest income results from the stated interest rate earned on a loan and the amortization of loan origination points and discounts. The level of interest income is directly related to the balance of the interest-bearing investment portfolio outstanding during the period multiplied by the weighted average yield. Our ability to generate interest income is dependent on economic, regulatory, and competitive factors that influence new investment activity, the amount of loans and debt securities for which interest is not accruing and our ability to secure debt and equity capital for our investment activities.

Because we are a regulated investment company for tax purposes, we distribute substantially all of our taxable income as dividends to our shareholders.

**PORTFOLIO AND INVESTMENT ACTIVITY**

The total portfolio at value, investment activity, and the yield on interest-bearing investments at and for the three months ended March 31, 2004 and 2003, and at and for the year ended December 31, 2003, were as follows:

(\$ in millions)	At and for the Three Months Ended March 31,		At and for the Year Ended December 31,
	2004	2003	2003
	(unaudited)		
Portfolio at value	\$2,399.6	\$2,376.9	\$2,584.6
Investments funded <sup>(1)</sup>	\$ 217.8	\$ 269.0	\$ 931.5
Change in accrued or reinvested interest and dividends	\$ 13.1	\$ 11.1	\$ 45.0
Principal collections related to investment repayments or sales	\$ 237.1	\$ 320.1	\$ 784.0
Yield <sup>(2)</sup>	14.3%	14.0%	14.7%

(1) Investments funded for the three months ended March 31, 2004, include a \$47.5 million subordinated debt investment in The Hillman Companies, Inc. received in conjunction with the sale of Hillman as discussed below.

(2) The weighted average yield on interest-bearing investments is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing interest-bearing investments, divided by (b) total interest-bearing investments at value. The weighted average yield is computed as of the balance sheet date.

**Private Finance**

The private finance portfolio at value, investment activity, and the yield on loans and debt securities at and for the three months ended March 31, 2004 and 2003, and at and for the year ended December 31, 2003, were as follows:

(\$ in millions)	At and for the Three Months Ended March 31,		At and for the Year Ended December 31,
	2004	2003	2003
	(unaudited)		
Portfolio at value:			
Loans and debt securities	\$1,182.6	\$1,148.3	\$1,214.9
Equity interests	503.0	593.8	687.8
Total portfolio	\$1,685.6	\$1,742.1	\$1,902.7
Investments funded <sup>(1)</sup>	\$ 157.7	\$ 110.1	\$ 498.0
Change in accrued or reinvested interest and dividends	\$ 11.1	\$ 11.3	\$ 41.8
Principal collections related to investment repayments or sales	\$ 204.8	\$ 75.1	\$ 314.3
Yield <sup>(2)</sup>	14.4%	14.0%	15.0%

(1) Investments funded for the three months ended March 31, 2004, include a \$47.5 million subordinated debt investment in The Hillman Companies, Inc. received in conjunction with the sale of Hillman as discussed below.

(2) The weighted average yield on loans and debt securities is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing loans and debt securities, divided by (b) total loans and debt

securities at value. The weighted average yield is computed as of the balance sheet date.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Investments funded for the three months ended March 31, 2004 and 2003, and for the year ended December 31, 2003, consisted of the following:

(\$ in millions)	Loans and Debt Securities	Equity Interests	Total
<b><i>For the Three Months Ended March 31, 2004<sup>(1)</sup></i></b>			
Companies more than 25% owned	\$ 16.1	\$ 1.4	\$ 17.5
Companies 5% to 25% owned	10.8	15.4	26.2
Companies less than 5% owned	108.9	5.1	114.0
	\$ 135.8	\$ 21.9	\$ 157.7
	\$ 135.8	\$ 21.9	\$ 157.7
<b><i>For the Three Months Ended March 31, 2003<sup>(1)</sup></i></b>			
Companies more than 25% owned	\$ 33.2	\$ 25.0	\$ 58.2
Companies 5% to 25% owned	7.9	1.0	8.9
Companies less than 5% owned	41.2	1.8	43.0
	\$ 82.3	\$ 27.8	\$ 110.1
	\$ 82.3	\$ 27.8	\$ 110.1
<b><i>For the Year Ended December 31, 2003<sup>(1)</sup></i></b>			
Companies more than 25% owned	\$ 53.0	\$ 34.0	\$ 87.0
Companies 5% to 25% owned	23.8	1.9	25.7
Companies less than 5% owned	377.4	7.9	385.3
	\$ 454.2	\$ 43.8	\$ 498.0
	\$ 454.2	\$ 43.8	\$ 498.0

(1) The private finance portfolio is presented in three categories – companies more than 25% owned, which represent portfolio companies where we directly or indirectly own more than 25% of the outstanding voting securities of such portfolio company and, therefore, are deemed controlled by us under the Investment Company Act of 1940, or the 1940 Act; companies owned 5% to 25%, which represent portfolio companies where we directly or indirectly own 5% to 25% of the outstanding voting securities of such portfolio company or where we hold one or more seats on the portfolio company’s board of directors and, therefore, are deemed to be an affiliated person under the 1940 Act; and companies less than 5% owned, which represent portfolio companies where we directly or indirectly own less than 5% of the outstanding voting securities of such portfolio company and where we have no other affiliations with such portfolio company.

The level of investment activity for investments funded and principal repayments for private finance investments can vary substantially from period to period depending on many factors, including the amount of debt and equity capital available to middle market companies, the level of merger and acquisition activity for such companies, the general economic environment, and the competitive environment for the types of investments we make.

On March 31, 2004, we sold The Hillman Companies, Inc. (Hillman) for a total transaction value of \$510 million, including the repayment of outstanding debt and adding the value of Hillman’s outstanding trust preferred shares. We were repaid our existing \$44.6 million in outstanding mezzanine debt. Total consideration to us from this sale, including the repayment of debt, was \$244.3 million, which included net cash proceeds of \$196.8 million and the receipt of a new subordinated debt instrument of \$47.5 million. We realized a gain of \$149.0 million on the transaction. The sale of Hillman is subject to certain post-closing working capital and other adjustments.

We generally fund new investments using cash. In addition, we may acquire securities in exchange for our common equity. Also, we may acquire new securities through the reinvestment of previously accrued interest and dividends in debt or equity securities, or the current reinvestment of interest and dividend income through the receipt of a debt or equity security (payment-in-kind income). From time to time we may opt to reinvest accrued interest receivable in a new debt or equity security in lieu of receiving such interest in cash and then using that cash to make a subsequent investment.





## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

At March 31, 2004, we had outstanding investment commitments to private finance portfolio companies totaling \$458.4 million. In addition, we had commitments to private finance portfolio companies in the form of standby letters of credit and guarantees totaling \$121.5 million.

Significant outstanding investment commitments at March 31, 2004, included the following:

Approximately \$133 million in the form of subordinated debt and equity to recapitalize and acquire a majority interest in Advantage Sales & Marketing, Inc., a leading sales and marketing agency providing outsourced sales, merchandising, and marketing services to the consumer packaged goods industry. The closing of this transaction is subject to customary closing conditions, including regulatory and shareholder approvals and certain other adjustments, and is anticipated to close near the end of the second quarter of 2004.

\$93.6 million of financing and purchase commitments to Callidus Capital Corporation (Callidus), an asset management company that structures and manages collateralized debt obligations (CDOs), senior loan collateralized loan obligations (CLOs), and other related investments. Our commitment consists of \$50 million of subordinated debt to support Callidus warehouse facilities and warehousing activities, \$41.8 million to purchase preferred equity securities in Callidus future CDO or CLO transactions, and \$1.8 million for working capital needs. At March 31, 2004, we had an investment in Callidus totaling \$5.5 million at value, which included equity ownership for 80% of the management company. We made our initial investment in Callidus in the fourth quarter of 2003.

During the first quarter of 2004, Callidus obtained a secured warehouse credit facility for up to \$300 million to finance the acquisition of senior corporate loans pending securitization through a CDO or CLO. In conjunction with this warehouse credit facility, we have agreed to designate \$30 million of our \$50 million subordinated debt commitment for Callidus to draw upon to provide first loss capital as needed to support the warehouse facility.

Approximately \$91 million in debt and equity financing to acquire Mercury Air Centers, Inc. (Mercury), a provider of fixed base operations at airports throughout the United States. This transaction closed on April 12, 2004, and we funded approximately \$81 million, including closing costs. The purchase of Mercury is subject to post-closing adjustments. In addition to the amounts funded at closing, we have committed to fund \$10 million in senior subordinated debt for future working capital and construction commitments. In connection with the transaction, Mercury Air Group, Inc. repaid its \$24.0 million subordinated debt obligation to us.

Our most significant investment at March 31, 2004, was in Business Loan Express, LLC (BLX), which was acquired in 2000.

**Business Loan Express, LLC.** At March 31, 2004, our investment in BLX totaled \$259.6 million at cost and \$337.4 million at value, or 11.2% of our total assets, which includes unrealized appreciation of \$77.8 million.

BLX is a national, non-bank lender utilizing the SBA's 7(a) Guaranteed Loan Program and is licensed by the SBA as a Small Business Lending Company (SBLC). BLX is a nationwide preferred lender, as designated by the SBA, and originates, sells, and services small business loans. In addition to the SBA 7(a) Guaranteed Loan Program, BLX originates conventional small business loans, originates loans under the USDA Business and Industry Guaranteed Loan Program (B&I) and during the quarter ended March 31, 2004, BLX began originating small investment real estate loans. BLX has offices across the United States and is headquartered in New York, New York. Changes in the laws or regulations that govern SBLCs or the SBA 7(a) Guaranteed Loan Program or changes in government funding for this program could have a material adverse impact on BLX and, as a result, could negatively affect our financial results.

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Summary financial data for BLX at and for the six months ended March 31, 2004, and at and for its fiscal year ended September 30, 2003, is presented below. Summary financial data has been provided by BLX and is unaudited.

(\$ in millions)	At and for the Six Months Ended March 31, 2004 <sup>(1)</sup>	At and for the Fiscal Year Ended September 30, 2003
<b>Operating Data</b>		
Total revenue	\$ 60.6	\$ 108.3
Net income <sup>(2)</sup>	\$ 9.7	\$ 4.7
Earnings before interest, taxes and management fees (EBITM) <sup>(2)</sup>	\$ 26.4	\$ 37.5
<b>Balance Sheet Data</b>		
Total assets	\$ 382.8	\$ 353.0
Total debt	\$ 190.1	\$ 178.5
Total owners' equity	\$ 144.0	\$ 136.1
<b>Other Data</b>		
Loan originations		
7(a) originations	\$ 179.6	\$ 502.4
Conventional originations	127.8	151.6
B&I originations	11.4	31.8
	<u>          </u>	<u>          </u>
Total loan originations	\$ 318.8	\$ 685.8
	<u>          </u>	<u>          </u>
Serviced loan portfolio	\$2,407.4	\$2,227.4
Number of loans	3,384	3,136
Loan delinquencies <sup>(3)</sup>	8.4%	8.3%
<b>Serviced Loan Portfolio by Industry</b>		
Hotels	23%	24%
Gas stations/convenience stores	19	19
Professional and retail services	12	12
Restaurants	9	9
Manufacturing and industrial	9	9
Car wash/auto repair services	7	7
Child care and health care services	6	6
Recreation	4	5
Shrimp/fishing vessels	4	5
Other	7	4
	<u>          </u>	<u>          </u>
Total	100%	100%
	<u>          </u>	<u>          </u>

(1) The results of operations for the six months ended March 31, 2004, are not necessarily indicative of the operating results to be expected for the full fiscal year.

(2) For the fiscal year ended September 30, 2003, EBITM and net income were reduced by \$2.3 million due to costs associated with its acquisition of Amresco Independence Funding, Inc. and its reorganization from a corporation to a limited liability company (LLC) and \$2.3 million due to the increased value of issued and outstanding equity appreciation rights. In addition, net income for the fiscal year ended September 30, 2003, was increased by \$3.4 million due to the reversal of certain net deferred tax liabilities upon the conversion of BLX from a corporation to a limited liability company. As an LLC, BLX is generally not subject to federal income tax; however, BLX is subject to certain state income and franchise taxes, and income taxes associated with a taxable subsidiary corporation.

(3)

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Represents the percentage of loans in the total serviced loan portfolio that are greater than 30 days delinquent, which includes loans in workout status. Loans greater than 30 days delinquent for the SBA 7(a) loan portfolio only, which are included in the total serviced loan portfolio, were 8.3% at March 31, 2004. SBA 7(a) loans greater than one year old at March 31, 2004, had a delinquency rate of 10.3%. BLX will from time to time grant a 90-day deferment to borrowers experiencing short-term cash flow shortfalls. Loans that have been granted a deferment that perform as required are not considered delinquent consistent with SBA practice. The ability of small businesses to repay their loans may be adversely affected by numerous factors, including a downturn in their industry or negative economic conditions. Small businesses are also more vulnerable to customer preferences, competition, rising fuel prices and market conditions and, as a result, delinquencies in BLX's portfolio may increase. For instance, the shrimp and fishing industry has been affected by rising fuel costs and competition from imported shrimp. For these reasons, BLX focuses on collateral protection for each loan in addition to the cash flow of the small business and receives personal guarantees from the principal owners of the small business.

BLX's revenues consist of cash premiums from guaranteed loan sales, gain on sale income arising from loans sold at par or securitized where BLX will receive future cash flows representing the spread between loan interest and the interest paid on bonds issued including service fee income, interest income on loans remaining in BLX's portfolio, and other income. Gain on sale income is a non-cash source of income when recognized, and as future cash flows are received, the resulting cash reduces the receivable or residual interest that is recognized when the loan is sold. The total of cash loan sale premiums, cash interest income and cash received from residual interests and other cash income is equal to approximately 77% of BLX's revenue of \$60.6 million for the six months ended March 31, 2004, and approximately 83% of BLX's revenue of \$108.3 million for the fiscal year ended September 30, 2003.

BLX's business is to originate small business loans and then sell substantially all of the loans originated for cash proceeds. Loans originated during the six months ended March 31, 2004, totaled \$318.8 million. Proceeds from loan sales during the six months ended March 31, 2004, totaled approximately \$311.9 million. Loans originated during the fiscal year ended September 30, 2003, totaled \$685.8 million. Proceeds from loan sales during the fiscal year ended September 30, 2003, totaled approximately \$664.2 million. BLX funds the construction of commercial real estate projects and as a result is unable to sell a construction loan until the loan is fully funded and the construction is complete. In addition, BLX typically does not immediately receive the proceeds from the sale of its SBA 7(a) guaranteed and unguaranteed loan strips sold, but receives the cash upon settlement. Therefore, until BLX sells construction loans or fully funded loans held for sale, it will finance the origination of the loans through funding on its revolving line of credit, or through financing provided by us.

BLX's loan originations were \$130.5 million for the quarter ended March 31, 2004, as compared to \$188.3 million for the quarter ended December 31, 2003. During the quarter ended March 31, 2004, the SBA 7(a) guaranteed loan program imposed certain lending constraints, including imposing a maximum loan size cap of \$750,000. On April 5, 2004, certain amendments to the SBA 7(a) program were signed into law. The amended program removed the \$750,000 loan cap and the program now provides for a maximum SBA 7(a) guaranteed loan of \$2 million with a maximum loan guarantee of \$1.5 million.

BLX sells the guaranteed piece of SBA 7(a) guaranteed loans for cash premiums of up to 10% of the guaranteed loan amount plus a retained annual servicing fee generally between 1.0% and 2.4% of the guaranteed loan amount. Cash premiums received from guaranteed loan sales during the six months ended March 31, 2004, were approximately \$14.3 million in total. Cash premiums received from guaranteed loan sales during the fiscal year ended September 30, 2003, were approximately \$31.3 million in total. Alternatively, BLX may sell the guaranteed pieces of SBA 7(a) guaranteed loans at par and receive cash only for the face amount of the loan sold, and instead of receiving a cash premium, BLX will receive an annual servicing spread on the loans sold of between 4.0% and 5.0%.

In addition, BLX sells the unguaranteed pieces of the SBA 7(a) loans and conventional loans it originates into a conduit facility. The conduit loans are securitized and BLX retains an interest of up to 5.0% of the loan pool. BLX then receives the excess of loan interest payments on the loans sold over the interest cost on the securities issued in the securitization over the life of the loan pool, which is generally between 4.3% and 4.8% annually on the loans sold into the securitization pools.

When BLX sells a guaranteed piece of an SBA 7(a) loan at par, or when BLX securitizes a loan, it will record a residual interest and servicing asset, together referred to as the Residual Interest, in order to account for the retained interest in the loans sold and the net present value of the future cash flows it expects to receive from the loans sold or securitized. In computing the Residual Interest,

BLX discounts estimated future cash flows after making assumptions as to future loan losses and loan prepayments, which may reduce future cash flows. For the six months ended March 31, 2004, BLX received cash payments from the Residual Interest of approximately \$27.4 million. For the fiscal year ended September 30, 2003, BLX received cash payments from the Residual Interest of approximately \$49.3 million.

At March 31, 2004, BLX's Residual Interest totaled \$195.0 million, representing BLX's estimate of the net present value of future cash flows of scheduled loan payments, after estimated future loan losses and loan prepayments. If scheduled loan payments were to be received as stated in the loan agreements with no future losses or prepayments, BLX would receive future cash flows of \$812.7 million over time, with approximately \$67.4 million, \$58.8 million, \$57.1 million, and \$55.5 million (or \$238.8 million in the aggregate) scheduled to be received in the next four years ending on March 31, 2005, 2006, 2007, and 2008, respectively.

As a limited liability company, BLX's taxable income flows through directly to its members. BLX's annual taxable income generally differs from its book income for the fiscal year due to temporary and permanent differences in the recognition of income and expenses. We hold all of BLX's Class A and Class B interests, and 94.9% of the Class C interests. BLX's taxable income is first allocated to the Class A interests to the extent that dividends are paid in cash or in kind on such interests, with the remainder being allocated to the Class B and C interests. BLX declares dividends on its Class B interests based on an estimate of its annual taxable income allocable to such interests.

For the three months ended March 31, 2004 and 2003, BLX paid dividends to us in cash or in kind on the Class A interests totaling \$3.0 million and \$1.8 million, respectively. In addition, for the three months ended March 31, 2004 and 2003, BLX paid dividends to us on the Class B interests totaling \$2.0 million and \$1.0 million, respectively, and this dividend was paid to us through the issuance of additional Class B equity interests.

At March 31, 2004, BLX had a three-year \$215.0 million revolving credit facility that matures in January 2007. Subsequent to March 31, 2004, the commitments under the revolving credit facility have been increased to \$260.0 million. The facility provides for a sub-facility for the issuance of letters of credit for up to a total of \$50.0 million. As the controlling equity owner in BLX, we have provided an unconditional guaranty to the revolving credit facility lenders in an amount of up to 50% of the total obligations (consisting of principal, letters of credit issued under the facility, accrued interest, and other fees) of BLX under the revolving credit facility. The principal amount outstanding on the revolving credit facility at March 31, 2004, was \$148.9 million and the amount guaranteed by us was \$74.6 million. This guaranty can be called by the lenders only in the event of a default by BLX. BLX was in compliance with the terms of the revolving credit facility at March 31, 2004. At March 31, 2004, we had also provided four standby letters of credit totaling \$35.6 million in connection with four term securitization transactions completed by BLX.

**Commercial Real Estate Finance**

The commercial real estate finance portfolio at value, investment activity, and the yield on interest-bearing investments at and for the three months ended March 31, 2004 and 2003, and at and for the year ended December 31, 2003, were as follows:

(\$ in millions)	At and for the Three Months Ended March 31,				At and for the Year Ended December 31, 2003	
	2004		2003		Value	Yield <sup>(1)</sup>
	Value	Yield <sup>(1)</sup>	Value	Yield <sup>(1)</sup>		
Portfolio at value:						
CMBS bonds	\$ 448.9	13.7%	\$ 326.5	15.5%	\$ 394.0	14.1%
CDO bonds and preferred shares	171.4	17.6%	172.0	16.4%	186.6	16.7%
Commercial mortgage loans	74.8	7.8%	63.7	7.0%	83.6	8.6%
Residual interest			69.0	9.4%		
Real estate owned	14.3		3.6		12.8	
Equity interests	4.6				4.9	
Total portfolio	\$ 714.0		\$ 634.8		\$ 681.9	
Investments funded	\$ 60.1		\$ 158.9		\$ 433.5	
Change in accrued or reinvested interest	\$ 2.0		\$ (0.2)		\$ 3.2	
Principal collections related to investment repayments or sales	\$ 32.3		\$ 245.0		\$ 469.7	

(1) The weighted average yield on the interest-bearing investments is computed as the (a) annual stated interest rate plus the annual amortization of loan origination fees, original issue discount, and market discount on accruing interest-bearing investments, divided by (b) total interest-bearing investments at value. The weighted average yield is computed as of the balance sheet date. Interest-bearing investments for the commercial real estate finance portfolio include all investments except for real estate owned and equity interests.

Our commercial real estate investment activity for the three months ended March 31, 2004 and 2003, and for the year ended December 31, 2003, was as follows:

(\$ in millions)	Face Amount	Discount	Amount Funded
<b>For the Three Months Ended March 31, 2004</b>			
CMBS bonds	\$ 114.3	\$ (54.9)	\$ 59.4
Commercial mortgage loans	0.6		0.6
Equity interests	0.1		0.1
Total	\$ 115.0	\$ (54.9)	\$ 60.1
<b>For the Three Months Ended March 31, 2003</b>			
CMBS bonds	\$ 90.4	\$ (49.6)	\$ 40.8
CDO preferred shares	118.4	(0.3)	118.1
Total	\$ 208.8	\$ (49.9)	\$ 158.9

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

*For the Year Ended December 31, 2003*

CMBS bonds	\$508.5	\$(225.9)	\$282.6
CDO bonds and preferred shares	145.8	(0.4)	145.4
Commercial mortgage loans	3.0		3.0
Real estate owned	2.5		2.5
	<u>          </u>	<u>          </u>	<u>          </u>
Total	\$659.8	\$(226.3)	\$433.5
	<u>          </u>	<u>          </u>	<u>          </u>

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

At March 31, 2004, we had outstanding funding commitments related to commercial mortgage loans and equity interests of \$4.3 million and commitments in the form of standby letters of credit and guarantees related to equity interests of \$2.7 million.

**CMBS Bonds.** During the three months ended March 31, 2004, we invested \$48.9 million in four CMBS bond issuances, including \$8.7 million of investments in BB+, BB and BB- rated bonds in two CMBS issuances where the below BB- rated bonds were purchased by other parties. In addition, we acquired CMBS bonds rated BB+ through CCC with a face amount of \$14.3 million for a total purchase price of \$10.5 million. During the three months ended March 31, 2003, we invested \$40.8 million in two CMBS bond issuances. During the year ended December 31, 2003, we invested \$282.6 million in 18 CMBS bond issuances, including \$73.4 million of investments in BB+, BB and BB- rated bonds in eight CMBS issuances where the below BB- rated bonds were purchased by other parties.

The underlying pools of mortgage loans that are collateral for our investments in new CMBS bond issuances for the three months ended March 31, 2004 and 2003, and for the year ended December 31, 2003, had respective original underwritten loan to value and underwritten debt service coverage ratios as follows:

Loan to Value Ranges (\$ in millions)	For the Three Months Ended March 31,				For the Year Ended December 31, 2003	
	2004		2003		Amount	Percentage
	Amount	Percentage	Amount	Percentage		
Less than 60%	\$ 1,309.0	26%	\$ 1,217.0	41%	\$ 4,114.3	22%
60-65%	465.1	9	400.0	13	1,582.8	9
65-70%	447.0	9	237.7	8	1,768.0	10
70-75%	966.6	20	323.4	11	4,024.3	22
75-80%	1,527.2	31	795.1	27	6,560.5	36
Greater than 80%	254.1	5	9.5		138.6	1
<b>Total</b>	<b>\$4,969.0</b>	<b>100%</b>	<b>\$2,982.7</b>	<b>100%</b>	<b>\$ 18,188.5</b>	<b>100%</b>
Weighted average loan to value	66.5%		63.4%		68.5%	



Debt Service Coverage Ratio Ranges (\$ in millions)	For the Three Months Ended March 31,				For the Year Ended December 31, 2003	
	2004		2003		Amount	Percentage
	Amount	Percentage	Amount	Percentage		
Greater than 2.00	\$ 832.1	17%	\$ 1,323.4	45%	\$ 4,208.7	23%
1.76-2.00	276.6	6	368.7	12	2,094.6	12
1.51-1.75	607.8	12	515.8	17	3,132.8	17
1.26-1.50	2,434.9	49	741.5	25	7,362.9	40
Less than 1.25	817.6	16	33.3	1	1,389.5	8
<b>Total</b>	<b>\$4,969.0</b>	<b>100%</b>	<b>\$2,982.7</b>	<b>100%</b>	<b>\$ 18,188.5</b>	<b>100%</b>
Weighted average debt service coverage ratio	1.61		1.91		1.73	

From time to time, we may sell lower yielding CMBS bonds rated BB+ through BB-, and to a lesser extent CMBS bonds rated B+ and B, in order to maximize the return on our CMBS bond portfolio. The cost basis of and the gross sales proceeds from CMBS bonds sold, the related net realized gains from these sales, and the weighted average yield on the CMBS bonds sold for the three months ended March 31, 2004 and 2003, and for the year ended December 31, 2003, were as follows:

(\$ in millions)	For the Three Months Ended March 31,		For the Year Ended December 31, 2003
	2004	2003	2003
Cost basis	\$6.3	\$244.1	\$412.3
Gross sales proceeds <sup>(1)</sup>	\$6.4	\$275.1	\$446.8
Net realized gains (net of related hedge gains or losses)	\$0.1	\$ 24.6	\$ 31.6
Weighted average yield	7.7%	11.9%	10.1%

(1) Gross sales proceeds represent the total cash consideration received, including the repayment of the cost basis of the bonds and proceeds related to the net realized gains on the bonds.

The non-investment grade and unrated tranches of the CMBS bonds in which we invest are junior in priority for payment of interest and principal to the more senior tranches of the related CMBS bond issuance. Cash flow from the underlying mortgages is generally allocated first to the senior tranches in order of priority, with the most senior tranches having a priority right to the cash flow. Then, any remaining cash flow is allocated, generally, among the other tranches in order of their relative seniority. To the extent there are defaults and unrecoverable losses on the underlying mortgages resulting in reduced cash flows, our most subordinate tranche will bear this loss first. At March 31, 2004, the face value of the CMBS bonds we held were subordinate to 84% to 99% of the face value of the bonds issued in these various CMBS transactions. Given that the non-investment grade CMBS bonds in which we invest are junior in priority for payment of interest and principal, we invest in these CMBS bonds at a discount from the face amount of the bonds. The discount increases with the decrease in the seniority of the CMBS bonds. For the three months ended March 31, 2004

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

and 2003, and for the year ended December 31, 2003, the average discount for the CMBS bonds in which we invested was 48%, 55% and 44%, respectively.

At March 31, 2004, the unamortized discount related to the CMBS bond portfolio was \$670.4 million, of which \$323.3 million has been set aside to absorb potential future losses. The yield on the CMBS bonds of 13.7% assumes that this amount that has been set aside will not be amortized. As the amount of future losses and the expected timing of recognition of such losses is difficult to predict and are subject to future events which may alter these assumptions, no assurance can be given that the anticipated yield will be achieved. At March 31, 2004, the CMBS bond portfolio had a fair value of \$448.9 million, which included net unrealized depreciation on the CMBS bonds of \$2.5 million.

The yield on our CMBS bond portfolio at March 31, 2004 and 2003, and December 31, 2003, was 13.7%, 15.5% and 14.1%, respectively. The yield on the CMBS bond portfolio at any point in time will vary depending on the concentration of lower yielding BB+, BB, and BB- rated CMBS bonds held in the portfolio. The BB+, BB, and BB- rated CMBS bonds totaled \$120.8 million, \$78.9 million and \$88.4 million at value and had a yield of 7.8%, 8.4%, and 8.2% at March 31, 2004 and 2003, and December 31, 2003, respectively.

At March 31, 2004, and December 31, 2003, we held CMBS bonds in 43 and 38 separate CMBS issuances, respectively. The underlying collateral pool, consisting of commercial mortgage loans and real estate owned (REO) properties, for these CMBS bonds consisted of the following at March 31, 2004, and December 31, 2003:

(\$ in million)	2004	2003
Approximate number of loans and REO properties <sup>(1)</sup>	6,100	5,600
Total outstanding principal balance	\$ 42,269	\$38,437
Loans over 30 days delinquent or classified as REO properties <sup>(2)</sup>	1.3% <sup>(3)</sup>	1.5% <sup>(3)</sup>

(1) Includes approximately 28 and 22 REO properties obtained through the foreclosure of commercial mortgage loans at March 31, 2004, and December 31, 2003, respectively.

(2) As a percentage of total outstanding principal balance.

(3) At March 31, 2004, and December 31, 2003, our investments included bonds in the first loss, unrated bond class in 37 and 34 separate CMBS issuances, respectively. For these issuances, loans over 30 days delinquent or classified as REO properties were 1.6% and 1.7% of the total outstanding principal balance at March 31, 2004, and December 31, 2003, respectively.

At March 31, 2004, and December 31, 2003, the age of our bonds with a rating class of B+ and lower was as follows:

(\$ in millions)	2004		2003	
	Value	Percentage	Value	Percentage
Less than one year old	\$ 93.9	28.6%	\$ 83.9	27.5%
One to two years old	50.8	15.5	41.0	13.4
Two to three years old	39.9	12.2	43.8	14.3
Three years old or older	143.5	43.7	136.9	44.8
Total	\$328.1	100.0%	\$305.6	100.0%

**Collateralized Debt Obligation Bonds and Preferred Shares.** During the three months ended March 31, 2004, we did not invest in any collateralized debt obligations (CDO). During the three months ended March 31, 2003, and the year ended December 31, 2003, we invested in the BBB rated

bonds, BB rated bonds and preferred shares of one and three CDOs, respectively. The CDOs are generally secured by investment grade unsecured debt issued by various real estate investment trusts, or REITs, and investment and non-investment grade CMBS bonds.

During the three months ended March 31, 2004, and the year ended December 31, 2003, we sold CDO bonds with a cost basis of \$16.3 million and \$13.9 million, for a net realized gain of \$0.1 million and a net realized loss of \$0.1 million, net of the related hedge gain and loss, respectively. The yield on the CDO bonds sold was 7.6% for both periods presented. There were no sales during the three months ended March 31, 2003.

The BB rated bonds and the preferred shares of the seven CDOs in which we have invested are junior in priority for payment of interest and principal to the more senior tranches of debt issued by the CDOs. To the extent there are defaults and unrecoverable losses on the underlying collateral that result in reduced cash flows, the preferred shares will bear this loss first and then the bonds would bear any loss after the preferred shares. At March 31, 2004, our bonds and preferred shares in the CDOs were subordinate to 70% to 98% of the more senior tranches of debt issued in the various CDO transactions. In addition, included in the CMBS collateral for the CDOs at March 31, 2004, are certain CMBS bonds that are senior in priority of repayment to certain lower rated CMBS bonds held directly by us.

The yield on our CDO bonds and preferred shares at March 31, 2004 and 2003, and December 31, 2003, was 17.6%, 16.4% and 16.7%, respectively. The yield on the CDO portfolio at any point in time will generally vary depending on the amount of lower yielding CDO bonds held in the portfolio.

At March 31, 2004, and December 31, 2003, the underlying collateral for our investments in the seven outstanding CDO issuances had balances as follows:

(\$ in millions)	2004	2003
Investment grade REIT debt <sup>(1)</sup>	\$ 1,338.0	\$ 1,338.0
Investment grade CMBS bonds <sup>(2)</sup>	676.4	662.3
Non-investment grade CMBS bonds <sup>(3)</sup>	1,119.4	1,133.7
Other collateral	31.7	32.4
	<u>          </u>	<u>          </u>
Total collateral	\$3,165.5	\$3,166.4
	<u>          </u>	<u>          </u>

(1) Issued by 44 REITs for each of the respective periods presented.

(2) Issued in 79 and 78 transactions, respectively, for the periods presented.

(3) Issued in 68 transactions for each of the respective periods presented.

**Portfolio Asset Quality**

**Portfolio by Grade.** We employ a standard grading system for our entire portfolio. Grade 1 is used for those investments from which a capital gain is expected. Grade 2 is used for investments performing in accordance with plan. Grade 3 is used for investments that require closer monitoring; however, no loss of investment return or principal is expected. Grade 4 is used for investments that are in workout and for which some loss of current investment return is expected, but no loss of principal is expected. Grade 5 is used for investments that are in workout and for which some loss of principal is expected.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

At March 31, 2004, and December 31, 2003, our portfolio was graded as follows:

Grade	At March 31, 2004		At December 31, 2003	
	Portfolio at Value	Percentage of Total Portfolio	Portfolio at Value	Percentage of Total Portfolio
(\$ in millions)				
1	\$ 687.0	28.6%	\$ 985.1	38.1%
2	1,467.9	61.2	1,271.4	49.2
3	112.9	4.7	212.4	8.2
4	62.2	2.6	34.7	1.4
5	69.6	2.9	81.0	3.1
	<u>\$2,399.6</u>	<u>100.0%</u>	<u>\$2,584.6</u>	<u>100.0%</u>

The total portfolio at value at March 31, 2004, was \$185.0 million lower than the total portfolio at value at December 31, 2003, primarily due to the sale of Hillman on March 31, 2004. The value of Hillman at December 31, 2003, was \$234.5 million, and this value was included in Grade 1 assets. We received \$47.5 million of new subordinated debt in Hillman in conjunction with the sale and this new debt was included in Grade 2 assets at March 31, 2004. The net cash proceeds to us from the sale of Hillman of \$196.8 million were included in cash and cash equivalents at March 31, 2004, pending being reinvested into the portfolio. We continue to include our CMBS portfolio in Grade 2 assets, as we are uncertain as to whether the unrealized appreciation or depreciation on our CMBS portfolio at March 31, 2004, will necessarily result in a realized gain or loss.

Total Grade 4 and 5 assets were \$131.8 million and \$115.7 million, or 5.5% and 4.5% of the total portfolio at value at March 31, 2004, and December 31, 2003, respectively. Total Grade 3, 4 and 5 assets declined to \$244.7 million at March 31, 2004, from \$328.1 million at December 31, 2003. Included in Grade 4 and 5 assets at March 31, 2004, and December 31, 2003, were assets totaling \$28.2 million and \$26.8 million, respectively, that are secured by commercial real estate. Grade 4 and 5 assets include loans, debt securities, and equity securities. We expect that a number of portfolio companies will be in the Grades 4 or 5 categories from time to time. Part of the business of private finance is working with troubled portfolio companies to improve their businesses and protect our investment. The number of portfolio companies and related investment amount included in Grades 4 and 5 may fluctuate from period to period. We continue to follow our historical practice of working with such companies in order to recover the maximum amount of our investment.

**Loans and Debt Securities on Non-Accrual Status.** Loans and debt securities on non-accrual status for which we have doubt about interest collection and are in workout status are classified as Grade 4 or 5 assets. In addition, from time to time we may not accrue interest on loans and debt securities to companies that are more than 50% owned by us depending on such company's working capital needs. In these situations we may choose to defer current debt service.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

At March 31, 2004, and December 31, 2003, loans and debt securities at value not accruing interest for the total investment portfolio were as follows:

(\$ in millions)	2004	2003
Loans and debt securities in workout status (classified as Grade 4 or 5) <sup>(1)</sup>	\$ 91.0	\$ 69.4
Not in workout companies more than 50% owned	35.0	31.9
Not in workout companies less than 50% owned <sup>(2)</sup>	41.1	16.7
Total	\$ 167.1	\$ 118.0
Percentage of total portfolio	7.0%	4.6%

(1) Workout loans and debt securities exclude equity securities that are included in the total Grade 4 and 5 assets above. Includes commercial real estate loans of \$10.2 million and \$6.8 million at March 31, 2004, and December 31, 2003, respectively.

(2) Includes commercial real estate loans of \$1.8 million at March 31, 2004.

**Loans and Debt Securities Over 90 Days Delinquent.** Loans and debt securities greater than 90 days delinquent at value at March 31, 2004, and December 31, 2003, were as follows:

(\$ in millions)	2004	2003
Private finance	\$ 88.3	\$ 85.6
Commercial real estate finance		
CMBS bonds	53.6	40.3
Commercial mortgage loans	4.9	3.7
Total	\$ 146.8	\$ 129.6
Percentage of total portfolio	6.1%	5.0%

As a provider of long-term privately negotiated investment capital, we may defer payment of principal or interest from time to time. The nature of our private finance portfolio company relationships frequently provide an opportunity for portfolio companies to amend the terms of payment to us or to restructure their debt and equity capital. During such restructuring, we may not receive or accrue interest or dividend payments. As a result, the amount of the private finance portfolio that is greater than 90 days delinquent or on non-accrual status may vary from period to period. The investment portfolio is priced to provide current returns for shareholders assuming that a portion of the portfolio at any time may not be accruing interest currently. We also price our private finance investments for a total return including interest or dividends plus capital gains from the sale of equity securities.

For CMBS bonds, interest payments are made to bondholders from the cash flow on the underlying collateral. To the extent there are defaults and unrecoverable losses on the underlying collateral resulting in reduced cash flows, the lower rated tranches of the CMBS bonds in which we invest may not receive current interest payments and, therefore, may become delinquent. However, if the reduced cash flows resulting from defaults or losses in the underlying collateral pool have been factored into our yield on the bonds, we may continue to accrue interest on the bonds to the extent that we expect to collect such interest over time.

Given these factors, the amount of loans, debt securities, or CMBS bonds on non-accrual status or greater than 90 days delinquent is not necessarily an indication of future principal loss or loss of

anticipated investment return. Our portfolio grading system is used as a means to assess loss of investment return or investment principal.

### **Hedging Activities**

We have invested in CMBS bonds, which are purchased at prices that are based in part on comparable Treasury rates. We have entered into transactions with financial institutions to hedge against movement in Treasury rates on certain of the higher rated CMBS bonds and CDO bonds. These transactions, referred to as short sales, involve receiving the proceeds from the short sales of borrowed Treasury securities, with the obligation to replenish the borrowed Treasury securities at a later date based on the then current market price, whatever that price may be. Risks in these contracts arise from movements in the value of the borrowed Treasury securities due to changes in interest rates and from the possible inability of counterparties to meet the terms of their contracts. If the value of the borrowed Treasury securities increases, we will incur losses on these transactions. These losses are limited to the increase in value of the borrowed Treasury securities; conversely, the value of the hedged CMBS and CDO bonds would likely increase. If the value of the borrowed Treasury securities decreases, we will incur gains on these transactions which are limited to the decline in value of the borrowed Treasury securities; conversely, the value of the hedged CMBS and CDO bonds would likely decrease. We do not anticipate nonperformance by any counterparty in connection with these transactions.

The total obligations to replenish borrowed Treasury securities, including accrued interest payable on the obligations, were \$111.7 million and \$98.5 million at March 31, 2004, and December 31, 2003, respectively. The net proceeds related to the sales of the borrowed Treasury securities plus the additional cash collateral provided under the terms of the transactions were \$111.7 million and \$98.5 million at March 31, 2004, and December 31, 2003, respectively. The amount of the hedge will vary from period to period depending upon the amount of higher rated CMBS bonds and CDO bonds that we own and have hedged as of the balance sheet date.

**RESULTS OF OPERATIONS****Comparison of Three Months Ended March 31, 2004 and 2003**

The following table summarizes the Company's operating results for the three months ended March 31, 2004 and 2003.

(\$ in thousands, except per share amounts)	For the Three Months Ended March 31,		Change	Percentage Change
	2004	2003		
	(unaudited)			
<b>Interest and Related Portfolio Income</b>				
Interest and dividends	\$ 73,539	\$ 65,521	\$ 8,018	12%
Loan prepayment premiums	950	1,121	(171)	(15)%
Fees and other income	7,276	6,488	788	12%
<b>Total interest and related portfolio income</b>	<b>81,765</b>	<b>73,130</b>	<b>8,635</b>	<b>12%</b>
<b>Expenses</b>				
Interest	19,113	17,922	1,191	7%
Employee	8,862	8,121	741	9%
Individual performance award	3,493		3,493	100%
Administrative	5,827	4,417	1,410	32%
<b>Total operating expenses</b>	<b>37,295</b>	<b>30,460</b>	<b>6,835</b>	<b>22%</b>
Net investment income before income taxes	44,470	42,670	1,800	4%
Income tax expense (benefit)	(75)		(75)	**
<b>Net investment income</b>	<b>44,545</b>	<b>42,670</b>	<b>1,875</b>	<b>4%</b>
<b>Net Realized and Unrealized Gains (Losses)</b>				
Net realized gains (losses)	147,850	48,339	99,511	*
Net change in unrealized appreciation or depreciation	(172,087)	(71,136)	(100,951)	*
<b>Total net gains (losses)</b>	<b>(24,237)</b>	<b>(22,797)</b>	<b>(1,440)</b>	<b>*</b>
<b>Net income</b>	<b>\$ 20,308</b>	<b>\$ 19,873</b>	<b>\$ 435</b>	<b>2%</b>
<b>Diluted earnings per common share</b>	<b>\$ 0.15</b>	<b>\$ 0.18</b>	<b>\$ (0.03)</b>	<b>(17)%</b>
<b>Weighted average common shares outstanding diluted</b>	<b>131,968</b>	<b>110,098</b>	<b>21,870</b>	<b>20%</b>

\* Net realized gains (losses) and net change in unrealized appreciation or depreciation can fluctuate significantly from period to period. As a result, quarterly comparisons may not be meaningful.

\*\* Percentage change is not meaningful.

**Total Interest and Related Portfolio Income.** Total interest and related portfolio income includes interest and dividend income, loan prepayment premiums, and fees and other income.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Interest and dividend income for the three months ended March 31, 2004 and 2003, was composed of the following:

	<u>2004</u>	<u>2003</u>
(\$ in millions)		
Interest	\$69.9	\$62.4
Dividends	3.6	3.1
	<u>          </u>	<u>          </u>
Total interest and dividends	\$73.5	\$65.5
	<u>          </u>	<u>          </u>

The level of interest income is directly related to the balance of the interest-bearing investment portfolio outstanding during the period multiplied by the weighted average yield. The weighted average yield varies from period to period based on the current stated interest rate earned on interest-



## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

bearing investments and the amount of loans and debt securities for which interest is not accruing. Certain loans were placed on non-accrual during the first quarter of 2004, which reduced interest income by \$2.7 million for the three months ended March 31, 2004. The interest-bearing investments in the portfolio at value and the weighted average yield on the interest-bearing investments in the portfolio at March 31, 2004 and 2003, were as follows:

(\$ in millions)	2004	2003
Interest-bearing portfolio	\$ 1,892.0	\$ 1,779.5
Portfolio yield	14.3%	14.0%

Dividend income results from the dividend yield on preferred equity interests, if any, or the declaration of dividends by a portfolio company on preferred or common equity interests. Dividend income will vary from period to period depending upon the level of yield on our preferred equity interests and the timing and amount of dividends that are declared by a portfolio company on preferred or common equity interests. Dividend income for the three months ended March 31, 2004 and 2003, includes \$2.0 million and \$1.0 million, respectively, of dividends from BLX on the Class B equity interests held by us. These dividends were paid through the issuance of additional Class B equity interests.

Loan prepayment premiums were \$1.0 million and \$1.1 million for the three months ended March 31, 2004 and 2003, respectively. While the scheduled maturities of private finance and commercial real estate loans range from five to ten years, it is not unusual for our borrowers to refinance or pay off their debts to us ahead of schedule. Therefore, we generally structure our loans to require a prepayment premium for the first three to five years of the loan. Accordingly, the amount of prepayment premiums will vary depending on the age of the loans at the time of repayment.

Fees and other income primarily include fees related to financial structuring, diligence, transaction services, management services to portfolio companies, guarantees, and other advisory services. As a business development company, we are required to make significant managerial assistance available to the companies in our investment portfolio. Managerial assistance includes management and consulting services including, but not limited to, corporate finance, information technology, marketing, human resources, personnel and board member recruiting, corporate governance, and risk management.

Fees and other income for the three months ended March 31, 2004 and 2003, included fees relating to the following:

(\$ in millions)	2004	2003
Structuring and diligence	\$ 1.8	\$ 0.3
Transaction and other services provided to portfolio companies	0.8	0.3
Management services provided to portfolio companies, other advisory services and guaranty fees	4.4	5.7
Other income	0.3	0.2
Total fees and other income	\$ 7.3	\$ 6.5

Fees and other income are generally related to specific transactions or services and therefore may vary substantially from period to period depending on the level and types of services provided. Loan origination fees that represent yield enhancement on a loan are capitalized and amortized into interest income over the life of the loan.

BLX was our most significant investment at March 31, 2004, and represented 11.2% of our total assets. BLX and Hillman were our most significant portfolio investments at March 31, 2003, and together represented 18.9% of our total assets at March 31, 2003. As discussed above, we sold

Hillman on March 31, 2004. Total interest and related portfolio income earned from these investments for the three months ended March 31, 2004 and 2003, were \$14.4 million and \$15.3 million, respectively.

As part of the Hillman sale transaction, we were repaid our existing \$44.6 million in outstanding mezzanine debt and received \$47.5 million in new subordinated debt in conjunction with the transaction. After the sale date, we will no longer receive a management fee from Hillman. We estimate that this sale transaction will result in a net reduction to interest and related portfolio income for 2004 of approximately \$2.4 million.

**Operating Expenses.** Operating expenses include interest, employee, and administrative expenses. Our single largest expense is interest on our indebtedness. The fluctuations in interest expense during the three months ended March 31, 2004 and 2003, were primarily attributable to changes in the level of our borrowings under various notes payable and debentures and our revolving line of credit. Our borrowing activity and weighted average interest cost, including fees and closing costs, at and for the three months ended March 31, 2004 and 2003, were as follows:

	At and for the Three Months Ended March 31,	
	2004	2003
(\$ in millions)		
Total Outstanding Debt	\$962.4	\$856.0
Average Outstanding Debt	\$953.0	\$891.3
Weighted Average Cost	7.5%	7.6%

In addition to interest on indebtedness, interest expense includes interest on our obligations to replenish borrowed Treasury securities related to our hedging activities of \$0.9 million and \$1.4 million for the three months ended March 31, 2004 and 2003, respectively.

Employee expenses include salaries and employee benefits. The change in employee expenses reflects the effect of wage increases, increased staffing, and the change in mix of employees given their area of responsibility and relevant experience level. Total employees were 133 and 110 at March 31, 2004 and 2003, respectively. During 2003, employee expenses included a retention award program whereby senior officers received cash awards as part of their compensation. The retention award component for the three months ended March 31, 2003, was \$2.1 million. Beginning January 1, 2004, we no longer provided retention awards.

In the first quarter of 2004, we established the Individual Performance Award (IPA) as a long-term compensation program for our senior officers. In conjunction with the program, the Board has approved a non-qualified deferred compensation plan (DCP II), which will be administered through a trust.

The IPA, which will generally be determined annually at the beginning of each year, will be deposited in the trust in four equal installments, generally on a quarterly basis, in the form of cash. The Compensation Committee of the Board of Directors has designed the DCP II, subject to shareholder approval, to then require the trustee to use the cash exclusively to purchase shares of our common stock in the open market. Although no new shares will be issued as part of the plan, DCP II is considered an equity compensation plan under the New York Stock Exchange rules. As a result of the requirement to invest in our common stock, the DCP II is being submitted to stockholders for approval at our Annual Meeting of Stockholders that will be held on May 12, 2004.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Amounts credited to participants under the DCP II will be immediately vested once deposited by us into the trust. A participant's account shall become distributable only after his or her termination of employment, or in the event of a change of control of the Company. The Compensation Committee of the Board of Directors may also determine other distributable events and the timing of such distributions.

For the three months ended March 31, 2004, we accrued \$3.5 million in IPA expense, or \$0.026 per share. Contribution of these amounts into the DCP II trust is pending shareholder approval to invest the IPA contributions to the trust in our common stock. Because the IPA is deferred compensation, the cost of this award will not be a current expense for purposes of computing our taxable income. The expense will be deferred for tax purposes until distributions from the trust occur in the future.

We have a stock option plan to provide officers and non-officer directors with additional incentives. At March 31, 2004, there were 26.0 million shares authorized under the option plan, of which there were 2.1 million shares available to be granted. Subject to approval by shareholders, we plan to increase the number of shares authorized under the option plan and available for future grant by 9.0 million shares.

Administrative expenses include legal and accounting fees, insurance premiums, the cost of leases for our headquarters in Washington, DC, and our regional offices, stock record expenses, directors' fees, and various other expenses. Administrative expenses were \$5.8 million for the three months ended March 31, 2004, a \$1.4 million increase over administrative expenses of \$4.4 million for the three months ended March 31, 2003. The increase in administrative expenses was primarily due to portfolio-related legal and diligence costs (\$0.6 million) and increased costs associated with corporate liability insurance (\$0.3 million), outside consultants (\$0.3 million) and office leases (\$0.2 million).

**Realized Gains and Losses.** Net realized gains result from the sale of equity securities associated with certain private finance investments, the sale of CMBS bonds, and the realization of unamortized discount resulting from the sale and early repayment of private finance loans and commercial mortgage loans, offset by losses on investments. Net realized gains for the three months ended March 31, 2004 and 2003, were as follows:

	<b>For the Three Months Ended March 31,</b>	
(\$ in millions)	<b>2004</b>	<b>2003</b>
Realized gains	\$ 156.0	\$ 48.5
Realized losses	(8.1)	(0.2)
	\$ 147.9	\$ 48.3
Net realized gains	\$ 147.9	\$ 48.3

Realized gains and losses for the three months ended March 31, 2004 and 2003, resulted from various private finance and commercial real estate finance transactions.

Realized gains for the three months ended March 31, 2004, primarily resulted from transactions involving two private finance portfolio companies - The Hillman Companies, Inc. (\$149.0 million) and CBA-Mezzanine Capital Finance, LLC (\$3.9 million).

Realized gains for the three months ended March 31, 2003, primarily resulted from transactions involving five private finance portfolio companies - Morton Grove Pharmaceuticals, Inc. (\$8.4 million), CyberRep (\$8.3 million), Blue Rhino Corporation (\$3.9 million), GC-Sun

Holdings, II, LP (\$2.0 million), and Kirkland & Co., Inc. (\$1.2 million). In addition, gains were also realized from the sale of CMBS bonds (\$24.6 million, net of a realized loss of \$6.4 million from hedges related to the CMBS bonds sold).

For the three months ended March 31, 2004 and 2003, we reversed previously recorded unrealized appreciation totaling \$142.8 million and \$43.0 million, respectively, when gains were realized. When we exit an investment and realize a gain, we make an accounting entry to reverse any unrealized appreciation we had previously recorded to reflect the appreciated value of the investment.

Realized losses for the three months ended March 31, 2004, primarily resulted from transactions involving two private finance portfolio companies - Logic Bay Corporation (\$5.7 million) and Sure-Tel, Inc. (\$2.3 million).

For the three months ended March 31, 2004 and 2003, we reversed previously recorded unrealized depreciation totaling \$7.7 million and \$0.2 million, respectively, when losses were realized. When we exit an investment and realize a loss, we make an accounting entry to reverse any unrealized depreciation we had previously recorded to reflect the depreciated value of the investment.

***Change in Unrealized Appreciation or Depreciation.*** We determine the value of each investment in our portfolio on a quarterly basis, and changes in value result in unrealized appreciation or depreciation being recognized in our statement of operations. Value, as defined in Section 2(a)(41) of the Investment Company Act of 1940, is (i) the market price for those securities for which a market quotation is readily available and (ii) for all other securities and assets, fair value is as determined in good faith by the Board of Directors. Since there is typically no readily available market value for the investments in our portfolio, we value substantially all of our portfolio investments at fair value as determined in good faith by the Board of Directors pursuant to a valuation policy and a consistently applied valuation process. At March 31, 2004, portfolio investments recorded at fair value were approximately 80% of our total assets. Because of the inherent uncertainty of determining the fair value of investments that do not have a readily available market value, the fair value of our investments determined in good faith by the Board of Directors may differ significantly from the values that would have been used had a ready market existed for the investments, and the differences could be material.

There is no single standard for determining fair value in good faith. As a result, determining fair value requires that judgment be applied to the specific facts and circumstances of each portfolio investment while employing a consistently applied valuation process for the types of investments we make. Unlike banks, we are not permitted to provide a general reserve for anticipated loan losses. Instead, we are required to specifically value each individual investment on a quarterly basis. We will record unrealized depreciation on investments when we believe that an investment has become impaired, including where collection of a loan or realization of an equity security is doubtful, or when the enterprise value of the portfolio company does not currently support the cost of our debt or equity investment. Enterprise value means the entire value of the company to a potential buyer, including the sum of the values of debt and equity securities used to capitalize the enterprise at a point in time. We will record unrealized appreciation if we believe that the underlying portfolio company has appreciated in value and, therefore, our equity security has also appreciated in value. Changes in fair value are recorded in the statement of operations as net change in unrealized appreciation or depreciation.

As a business development company, we invest in illiquid securities including debt and equity securities of companies, non-investment grade CMBS bonds, and CDO bonds and preferred shares. The structure of each private finance debt and equity security is specifically negotiated to enable us to protect our investment and maximize our returns. We include many terms governing interest rate,

repayment terms, prepayment penalties, financial covenants, operating covenants, ownership parameters, dilution parameters, liquidation preferences, voting rights, and put or call rights. Our investments are generally subject to restrictions on resale and generally have no established trading market. Because of the type of investments that we make and the nature of our business, our valuation process requires an analysis of various factors. Our fair value methodology includes the examination of, among other things, the underlying investment performance, financial condition, and market changing events that impact valuation.

*Valuation Methodology – Private Finance* Our process for determining the fair value of a private finance investment begins with determining the enterprise value of the portfolio company. The fair value of our investment is based on the enterprise value at which the portfolio company could be sold in an orderly disposition over a reasonable period of time between willing parties other than in a forced or liquidation sale. The liquidity event whereby we exit a private finance investment is generally the sale, the recapitalization or, in some cases, the initial public offering of the portfolio company.

There is no one methodology to determine enterprise value and, in fact, for any one portfolio company, enterprise value is best expressed as a range of fair values, from which we derive a single estimate of enterprise value. To determine the enterprise value of a portfolio company, we analyze its historical and projected financial results. We generally require portfolio companies to provide annual audited and quarterly unaudited financial statements, as well as annual projections for the upcoming fiscal year. Typically in the private equity business, companies are bought and sold based on multiples of EBITDA, cash flow, net income, revenues or, in limited instances, book value. The private equity industry uses financial measures such as EBITDA or EBITDAM (Earnings Before Interest, Taxes, Depreciation, Amortization and, in some instances, Management fees) in order to assess a portfolio company's financial performance and to value a portfolio company. EBITDA and EBITDAM are not intended to represent cash flow from operations as defined by accounting principles generally accepted in the United States of America and such information should not be considered as an alternative to net income, cash flow from operations, or any other measure of performance prescribed by accounting principles generally accepted in the United States of America. When using EBITDA to determine enterprise value, we may adjust EBITDA for non-recurring items. Such adjustments are intended to normalize EBITDA to reflect the portfolio company's earnings power. Adjustments to EBITDA may include compensation to previous owners, acquisition, recapitalization, or restructuring related items or one-time non-recurring income or expense items.

In determining a multiple to use for valuation purposes, we look to private merger and acquisition statistics, discounted public trading multiples or industry practices. In estimating a reasonable multiple, we consider not only the fact that our portfolio company may be a private company relative to a peer group of public comparables, but we also consider the size and scope of our portfolio company and its specific strengths and weaknesses. In some cases, the best valuation methodology may be a discounted cash flow analysis based on future projections. If a portfolio company is distressed, a liquidation analysis may provide the best indication of enterprise value.

If there is adequate enterprise value to support the repayment of our debt, the fair value of our loan or debt security normally corresponds to cost unless the borrower's condition or other factors lead to a determination of fair value at a different amount. The fair value of equity interests in portfolio companies is determined based on various factors, including the enterprise value remaining for equity holders after the repayment of the portfolio company's debt and other preference capital, and other pertinent factors such as recent offers to purchase a portfolio company, recent transactions involving the purchase or sale of the portfolio company's equity securities, or other liquidation events. The determined equity values are generally discounted when we have a minority position, restrictions

on resale, specific concerns about the receptivity of the capital markets to a specific company at a certain time, or other factors.

In connection with our valuation process to determine the fair value of a private finance investment, we may receive independent assessments of a particular private finance portfolio company's value in the ordinary course of business, most often in the context of a prospective sale transaction or in the context of the bankruptcy process, or we may work with independent third-party consultants to obtain assistance and advice as additional support in the preparation of our internal valuation analysis. The valuation analysis prepared by management using these independent valuation resources is submitted to our Board of Directors for its determination of fair value of the portfolio in good faith.

For the quarter ended March 31, 2004, we received valuation assistance from S&P Corporate Value Consulting (S&P CVC) in determining the fair value of 22 private finance portfolio companies. In addition, we continued to receive valuation assistance from JMP Securities, LLC (JMP) for our investment in Business Loan Express, LLC, as discussed below. In total we received valuation assistance from S&P CVC and JMP for 40% of the value of the private finance portfolio at March 31, 2004.

*Valuation Methodology – CMBS Bonds and CDO Bonds and Preferred Shares* CMBS bonds and CDO bonds and preferred shares are carried at fair value, which is based on a discounted cash flow model that utilizes prepayment and loss assumptions based on historical experience and projected performance, economic factors, the characteristics of the underlying cash flow and comparable yields for similar CMBS bonds and CDO bonds and preferred shares. Our assumption with regard to discount rate is based on the yield of comparable securities. We recognize unrealized appreciation or depreciation on our CMBS bonds and CDO bonds and preferred shares as comparable yields in the market change and/or based on changes in estimated cash flows resulting from changes in prepayment or loss assumptions in the underlying collateral pool.

For the portfolio, net change in unrealized appreciation or depreciation for the three months ended March 31, 2004 and 2003, consisted of the following:

(\$ in millions)	2004 <sup>(1)</sup>	2003 <sup>(1)</sup>
	_____	_____
Net unrealized appreciation or depreciation	\$ (37.0)	\$(28.3)
Reversal of previously recorded unrealized appreciation associated with realized gains	(142.8)	(43.0)
Reversal of previously recorded unrealized depreciation associated with realized losses	7.7	0.2
	_____	_____
Net change in unrealized appreciation or depreciation	\$(172.1)	\$(71.1)
	_____	_____

(1) The net change in unrealized appreciation or depreciation can fluctuate significantly from period to period. As a result, quarterly comparisons may not be meaningful.

At March 31, 2004, our most significant portfolio investment was in BLX. The following is a simplified summary of the methodology that we used to determine the fair value of this investment.

**Business Loan Express, LLC.** To determine the value of our investment in BLX at March 31, 2004, we performed four separate valuation analyses to determine a range of values: (1) analysis of comparable public company trading multiples, (2) analysis of BLX's value assuming an initial public offering, (3) analysis of merger and acquisition transactions for financial services companies, and (4) a discounted dividend analysis. We performed the analyses with the assistance of JMP.

With respect to the analysis of comparable public company trading multiples and the analysis of BLX's value assuming an initial public offering, we compute a median trailing and forward price

earnings multiple to apply to BLX's pro-forma net income adjusted for certain capital structure changes that we believe would likely occur should the company be sold. Each quarter we evaluate which public commercial finance companies should be included in the comparable group. The comparable group at March 31, 2004, was made up of CapitalSource, Inc., CIT Group, Inc., Financial Federal Corporation, GATX Corporation, and Marlin Business Services Corporation, which is consistent with the comparable group at December 31, 2003.

Our investment in BLX at March 31, 2004, was valued at \$337.4 million. This fair value was within the range of values determined by the four valuation analyses. Unrealized appreciation on our investment was \$77.8 million at March 31, 2004, a decrease in unrealized appreciation of \$9.3 million for the three months ended March 31, 2004. The SBA 7(a) Guaranteed Loan Program operated under certain limitations during the quarter ended March 31, 2004, and as such, BLX's loan originations were lower than expected. The reduction in loan origination volume reduced our estimate of trailing pro-forma net income and excess working capital in the valuation analysis, resulting in the unrealized depreciation for the quarter.

The value of our investment in BLX's Class B and Class C equity interests was \$247.0 million at March 31, 2004. The value of our Class B and Class C equity interests are at an implied trailing price to pro-forma earnings ratio of approximately 12.5 times and on an implied forward projected price to pro-forma earnings ratio of approximately 9.1 times. The value of BLX's Class B and Class C equity interests is at an implied multiple of investor cost basis of approximately 1.5 times.

#### **OTHER MATTERS**

**Per Share Amounts.** All per share amounts included in the Management's Discussion and Analysis of Financial Condition and Results of Operations section have been computed using the weighted average common shares used to compute diluted earnings per common share, which were 132.0 million and 110.1 million for the three months ended March 31, 2004 and 2003, respectively.

**Regulated Investment Company Status.** We have elected to be taxed as a regulated investment company under Subchapter M of the Internal Revenue Code of 1986. As long as we qualify as a regulated investment company, we are not taxed on our investment company taxable income or realized capital gains, to the extent that such taxable income or gains are distributed, or deemed to be distributed, as dividends to our shareholders on a timely basis. Annual tax distributions generally differ from net income for the fiscal year due to temporary and permanent differences in the recognition of income and expenses, returns of capital and net unrealized appreciation or depreciation, which are not included in taxable income.

In order to maintain our status as a regulated investment company, we must, in general, (1) continue to qualify as a business development company; (2) derive at least 90% of our gross income from dividends, interest, gains from the sale of securities and other specified types of income; (3) meet investment diversification requirements as defined in the Internal Revenue Code; and (4) distribute annually to shareholders at least 90% of our investment company taxable income as defined in the Internal Revenue Code. We intend to take all steps necessary to continue to qualify as a regulated investment company. However, there can be no assurance that we will continue to qualify for such treatment in future years.

**FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES****Cash Flow From Operating Activities**

Our portfolio has historically generated significant cash flow from which we pay dividends to shareholders and fund new investment activity. Cash generated from the portfolio includes cash flow from net investment income and net realized gains and principal collections related to investment repayments or sales. Cash flow provided by our operating activities before new investment activity for the three months ended March 31, 2004 and 2003, was as follows:

(\$ in millions)	2004	2003
Net cash provided by operating activities	\$207.9	\$120.3
Add: portfolio investments funded	170.3	269.0
Total cash provided by operating activities before new investments	<u>\$378.2</u>	<u>\$389.3</u>

Because of the significant amount of cash provided by operating activities before new investments, we generate sufficient cash flow to fund our operating activities as well as pay dividends to shareholders.

Dividends to common shareholders for the three months ended March 31, 2004 and 2003, were \$73.4 million and \$63.0 million, respectively, or \$0.57 per common share for both quarters. An extra cash dividend of \$0.03 per common share was declared during 2002 and was paid to shareholders on January 9, 2003. For the second quarter of 2004, the Board of Directors has declared a dividend of \$0.57 per common share payable on June 30, 2004.

Dividends are paid based on our taxable income, which includes our taxable interest, dividend and fee income, as well as taxable net capital gains. Taxable income generally differs from net income for financial reporting purposes due to temporary and permanent differences in the recognition of income and expenses and excludes net unrealized appreciation or depreciation, as gains or losses are not included in taxable income until they are realized. Taxable income includes non-cash income, such as changes in accrued and reinvested interest and dividends and the amortization of discounts and fees. Non-cash taxable income is reduced by non-cash expenses, such as realized losses and depreciation and amortization expense.

Our Board of Directors evaluates whether to retain or distribute taxable net capital gains on an annual basis. Our dividend policy allows us to continue to distribute capital gains, but will also allow us to retain gains to support future growth. Our Board of Directors reviews the dividend rate quarterly, and may adjust the quarterly dividend throughout the year.

Because of the level of cash flow provided in 2003 and the first quarter of 2004, we ended the quarter with \$375.3 million in cash and cash equivalents. We invest otherwise uninvested cash in U.S. government- or agency-issued or guaranteed securities that are backed by the full faith and credit of the United States, or in high quality, short-term repurchase agreements fully collateralized by such securities.

At March 31, 2004, we had significant outstanding commitments to fund investments totaling \$462.7 million. We intend to fund these commitments and prospective investment opportunities with existing cash, through cash flow from operations before new investments, through borrowings under our line of credit or other long-term debt agreements, or through the sale or issuance of new equity capital.



**Debt and Equity Capital**

Because we are a regulated investment company, we distribute our taxable income and, therefore, require external capital for asset growth. As a result, from time to time we will raise growth capital in the form of new debt or equity capital.

At March 31, 2004, and December 31, 2003, our total assets, total debt outstanding, total shareholders equity, debt to equity ratio and asset coverage for senior indebtedness were as follows:

(\$ in millions)	2004	2003
Total assets	\$3,010.5	\$3,019.9
Total debt outstanding	\$ 962.4	\$ 954.2
Total shareholders equity	\$1,880.0	\$1,914.6
Debt to equity ratio	0.51	0.50
Asset coverage ratio <sup>(1)</sup>	314%	322%

(1) As a business development company, we are generally required to maintain a minimum ratio of 200% of total assets to total borrowings.

We currently target a debt to equity ratio ranging between 0.50:1.00 to 0.65:1.00, and are currently at the low end of the target debt to equity ratio range. We have been in a period of economic uncertainty, and we believe that it is prudent to operate with a larger equity capital base and less leverage. We did not sell equity during the three months ended March 31, 2004. For the three months ended March 31, 2003, and the year ended December 31, 2003, we sold equity of \$82.4 million and \$422.9 million, respectively. In addition, we raised \$18.5 million, \$3.0 million and \$21.2 million through the exercise of employee options, the collection of notes receivable from the sale of common stock, and the issuance of shares through our dividend reinvestment plan for the three months ended March 31, 2004 and 2003, and the year ended December 31, 2003.

We employ an asset-liability management strategy that focuses on matching the estimated maturities of our loan and investment portfolio to the estimated maturities of our borrowings. We use our revolving line of credit facility as a means to bridge to long-term financing in the form of debt or equity capital, which may or may not result in temporary differences in the matching of estimated maturities. Availability on the revolving line of credit, net of amounts committed for standby letters of credit issued under the line of credit facility, was \$488.4 million on March 31, 2004. We evaluate our interest rate exposure on an ongoing basis. Generally, we seek to fund our primarily fixed-rate investment portfolio with fixed-rate debt or equity capital. To the extent deemed necessary, we may hedge variable and short-term interest rate exposure through interest rate swaps or other techniques.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

At March 31, 2004, we had outstanding debt as follows:

(\$ in millions)	Facility Amount	Amount Outstanding	Annual Interest Cost <sup>(1)</sup>
Notes payable and debentures:			
Unsecured long-term notes payable	\$ 869.2	\$869.2	7.1%
SBA debentures	94.8	87.5	8.1%
OPIC loan	5.7	5.7	6.6%
<b>Total notes payable and debentures</b>	<b>969.7</b>	<b>962.4</b>	<b>7.2%</b>
Revolving line of credit	532.5		(2)
<b>Total debt</b>	<b>\$1,502.2</b>	<b>\$962.4</b>	<b>7.5% <sup>(2)</sup></b>

(1) The weighted average annual interest cost is computed as the (a) annual stated interest rate on the debt plus the annual amortization of commitment fees and other facility fees that are recognized into interest expense over the contractual life of the respective borrowings, divided by (b) debt outstanding on the balance sheet date.

(2) There were no amounts drawn on the revolving line of credit at March 31, 2004. As of March 31, 2004, \$488.4 million remained unused and available, net of amounts committed for standby letters of credit of \$44.1 million issued under the line of credit facility. The annual interest cost for total debt includes the annual cost of commitment fees and other facility fees on the revolving line of credit regardless of the amount outstanding on the facility as of the balance sheet date. The annual cost of commitment fees and other facility fees on the revolving line of credit is currently \$2.7 million.

**Unsecured Long-Term Notes Payable.** We have issued long-term debt to institutional lenders, primarily insurance companies. The notes have five- or seven-year maturities, with maturity dates beginning in 2004 and generally have fixed rates of interest. The notes generally require payment of interest only semi-annually, and all principal is due upon maturity. On March 25, 2004, we issued five-year unsecured long-term notes denominated in Euros and Sterling for a total U.S. dollar equivalent of \$15.2 million. The notes have fixed interest rates and have substantially the same terms as our existing unsecured long-term notes. Simultaneous with issuing the notes, we entered into a cross currency swap with a financial institution which fixed our interest and principal payments in U.S. dollars for the life of the debt.

On April 30, 2004, we repaid \$112.0 million of unsecured long-term notes payable that matured on May 1, 2004, with excess cash.

**Small Business Administration Debentures.** We, through our small business investment company subsidiary, have debentures payable to the Small Business Administration with contractual maturities of ten years. The notes require payment of interest only semi-annually, and all principal is due upon maturity. During the first quarter of 2004, we repaid \$7.0 million of this outstanding debt. Under the small business investment company program, we may borrow up to \$116.0 million from the Small Business Administration. At March 31, 2004, we had a commitment from the Small Business Administration to borrow up to an additional \$7.3 million above the current amount outstanding. The commitment expires on September 30, 2005.

**Revolving Line of Credit.** We have an unsecured revolving line of credit with a committed amount of \$532.5 million. The committed amount may be further expanded through new or additional commitments up to \$600 million at our option. The revolving line of credit expires in April 2005, with the right to extend the maturity for one additional year at our option under substantially similar terms. The credit facility generally bears interest at a rate, at our option, equal to (i) the one-month LIBOR plus 1.50%, (ii) the Bank of America, N.A. cost of funds plus 1.50% or (iii) the higher of the Bank of America, N.A. prime rate or the Federal Funds rate plus 0.50%. The line of credit generally requires monthly payments of interest, and all principal is due upon maturity.

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

As of March 31, 2004, \$488.4 million remained unused and available, net of amounts committed for standby letters of credit of \$44.1 million issued under the line of credit facility. There were no amounts outstanding on the revolving line of credit at March 31, 2004.

We have various financial and operating covenants required by the revolving line of credit and notes payable and debentures. These covenants require us to maintain certain financial ratios, including debt to equity and interest coverage, and a minimum net worth. Our credit facilities limit our ability to declare dividends if we default under certain provisions. As of March 31, 2004, we were in compliance with these covenants.

The following table shows our significant contractual obligations for the repayment of debt and payment of other contractual obligations as of March 31, 2004.

(\$ in millions)	Payments Due By Year						
	Total	2004	2005	2006	2007	2008	After 2008
Notes payable and debentures:							
Unsecured long-term notes payable <sup>(1)</sup>	\$869.2	\$214.0	\$165.0	\$175.0	\$	\$153.0	\$162.2
SBA debentures	87.5		14.0				73.5
OPIC loan	5.7			5.7			
Revolving line of credit <sup>(2)</sup>							
Operating leases	34.0	2.5	4.2	4.2	4.1	4.1	14.9
<b>Total contractual obligations</b>	<b>\$996.4</b>	<b>\$216.5</b>	<b>\$183.2</b>	<b>\$184.9</b>	<b>\$4.1</b>	<b>\$157.1</b>	<b>\$250.6</b>

(1) During April 2004, we repaid \$112.0 million of unsecured long-term notes payable that matured on May 1, 2004, with excess cash.

(2) The revolving line of credit expires in April 2005 and may be extended under substantially similar terms for one additional year at our option. We assume that we would exercise our option to extend the revolving line of credit resulting in an assumed maturity of April 2006. At March 31, 2004, there were no amounts drawn under the facility and \$488.4 million remained unused and available, net of amounts committed for standby letters of credit of \$44.1 million issued under the credit facility.

The following table shows our contractual commitments that may have the effect of creating, increasing, or accelerating our liabilities as of March 31, 2004.

(\$ in millions)	Amount of Commitment Expiration Per Year						
	Total	2004	2005	2006	2007	2008	After 2008
Guarantees	\$ 80.1	\$0.5	\$0.9	\$ 0.3	\$74.8	\$	\$3.6
Standby letters of credit <sup>(1)</sup>	44.1		1.6	42.5			
<b>Total commitments</b>	<b>\$124.2</b>	<b>\$0.5</b>	<b>\$2.5</b>	<b>\$42.8</b>	<b>\$74.8</b>	<b>\$</b>	<b>\$3.6</b>

(1) Standby letters of credit are issued under our revolving line of credit that expires in April 2005 and may be extended under substantially similar terms for one additional year at our option, for an assumed maturity of April 2006. Therefore, unless a standby letter of credit is set to expire at an earlier date, we have assumed that the standby letters of credit will expire contemporaneously with the expiration of our line of credit in April 2006.

### CRITICAL ACCOUNTING POLICIES

## Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

The consolidated financial statements are based on the selection and application of critical accounting policies, which require management to make significant estimates and assumptions. Critical accounting policies are those that are both important to the presentation of our financial condition and results of operations and require management's most difficult, complex, or subjective

judgments. Our critical accounting policies are those applicable to the valuation of investments and certain revenue recognition matters as discussed below.

**Valuation of Portfolio Investments.** As a business development company, we invest in illiquid securities including debt and equity securities of companies, non-investment grade CMBS, and the bonds and preferred shares of CDOs. Our investments are generally subject to restrictions on resale and generally have no established trading market. We value substantially all of our investments at fair value as determined in good faith by the Board of Directors in accordance with our valuation policy. We determine fair value to be the amount for which an investment could be exchanged in an orderly disposition over a reasonable period of time between willing parties other than in a forced or liquidation sale. Our valuation policy considers the fact that no ready market exists for substantially all of the securities in which we invest. Our valuation policy is intended to provide a consistent basis for determining the fair value of the portfolio. We will record unrealized depreciation on investments when we believe that an investment has become impaired, including where collection of a loan or realization of an equity security is doubtful, or when the enterprise value of the portfolio company does not currently support the cost of our debt or equity investments. Enterprise value means the entire value of the company to a potential buyer, including the sum of the values of debt and equity securities used to capitalize the enterprise at a point in time. We will record unrealized appreciation if we believe that the underlying portfolio company has appreciated in value and, therefore, our equity security has also appreciated in value. The value of investments in publicly traded securities are determined using quoted market prices discounted for restrictions on resale, if any.

**Loans and Debt Securities.** For loans and debt securities, fair value generally approximates cost unless the borrower's enterprise value, overall financial condition or other factors lead to a determination of fair value at a different amount.

When we receive nominal cost warrants or free equity securities (nominal cost equity), we allocate our cost basis in our investment between debt securities and nominal cost equity at the time of origination. At that time, the original issue discount basis of the nominal cost equity is recorded by increasing the cost basis in the equity and decreasing the cost basis in the related debt securities.

Interest income is recorded on an accrual basis to the extent that such amounts are expected to be collected. For loans and debt securities with contractual payment-in-kind interest, which represents contractual interest accrued and added to the loan balance that generally becomes due at maturity, we will not accrue payment-in-kind interest if the portfolio company valuation indicates that the payment-in-kind interest is not collectible. Interest on loans and debt securities is not accrued if we have doubt about interest collection. Loans in workout status that are classified as Grade 4 or 5 assets under our internal grading system do not accrue interest. In addition, interest may not accrue on loans or debt securities to portfolio companies that are more than 50% owned by us depending on such company's working capital needs. Loan origination fees, original issue discount, and market discount are capitalized and then amortized into interest income using the effective interest method. Upon the prepayment of a loan or debt security, any unamortized loan origination fees are recorded as interest income and any unamortized original issue discount or market discount is recorded as a realized gain. Prepayment premiums are recorded on loans and debt securities when received.

**Equity Securities.** Our equity interests in portfolio companies for which there is no liquid public market are valued at fair value based on the enterprise value of the portfolio company, which is determined using various factors, including cash flow from operations of the portfolio company and other pertinent factors, such as recent offers to purchase a portfolio company, recent transactions involving the purchase or sale of the portfolio company's equity securities, or other liquidation events. The determined equity values are generally discounted to account for restrictions on resale and minority ownership positions.

The value of our equity interests in public companies for which market quotations are readily available is based on the closing public market price on the balance sheet date. Securities that carry certain restrictions on sale are typically valued at a discount from the public market value of the security.

Dividend income is recorded on preferred equity securities on an accrual basis to the extent that such amounts are expected to be collected, and on common equity securities on the record date for private companies or on the ex-dividend date for publicly traded companies.

**Commercial Mortgage-Backed Securities (CMBS) and Collateralized Debt Obligations (CDO).** CMBS bonds and CDO bonds and preferred shares are carried at fair value, which is based on a discounted cash flow model that utilizes prepayment and loss assumptions based on historical experience and projected performance, economic factors, the characteristics of the underlying cash flow, and comparable yields for similar CMBS bonds and CDO bonds and preferred shares. We recognize unrealized appreciation or depreciation on our CMBS bonds and CDO bonds and preferred shares as comparable yields in the market change and/or based on changes in estimated cash flows resulting from changes in prepayment or loss assumptions in the underlying collateral pool.

We recognize income from the amortization of original issue discount using the effective interest method, using the anticipated yield over the projected life of the investment. Yields are revised when there are changes in actual and estimated prepayment speeds or actual and estimated credit losses. Changes in estimated yield are recognized as an adjustment to the estimated yield over the remaining life of the CMBS bonds and CDO bonds and preferred shares from the date the estimated yield is changed.

**Net Realized Gains or Losses and Net Change in Unrealized Appreciation or Depreciation.** Realized gains or losses are measured by the difference between the net proceeds from the repayment or sale and the cost basis of the investment without regard to unrealized appreciation or depreciation previously recognized, and include investments charged off during the year, net of recoveries. Net change in unrealized appreciation or depreciation reflects the change in portfolio investment values during the reporting period, including the reversal of previously recorded unrealized appreciation or depreciation when gains or losses are realized.

**Fee Income.** Fee income includes fees for guarantees and services rendered by us to portfolio companies and other third parties such as diligence, structuring, transaction services, management services, and other advisory services. Guaranty fees are recognized as income over the related period of the guaranty. Diligence, structuring, and transaction services fees are generally recognized as income when services are rendered or when the related transactions are completed. Management and other advisory services fees are generally recognized as income as the services are rendered.

## RISK FACTORS

*Investing in Allied Capital involves a number of significant risks relating to our business and investment objective. As a result, there can be no assurance that we will achieve our investment objective.*

**Our portfolio of investments is illiquid.** We generally acquire our investments directly from the issuer in privately negotiated transactions. The majority of the investments in our portfolio are typically subject to restrictions on resale or otherwise have no established trading market. We typically exit our investments when the portfolio company has a liquidity event such as a sale, recapitalization, or initial public offering of the company. The illiquidity of our investments may adversely affect our ability to dispose of debt and equity securities at times when it may be otherwise advantageous for us to liquidate such investments. In addition, if we were forced to immediately liquidate some or all of the investments in the portfolio, the proceeds of such liquidation would be significantly less than the current value of such investments.

**Investing in private companies involves a high degree of risk.** Our portfolio consists of primarily long-term loans to and investments in private companies. Investments in private businesses involve a high degree of business and financial risk, which can result in substantial losses and accordingly should be considered speculative. There is generally no publicly available information about the companies in which we invest, and we rely significantly on the diligence of our employees and agents to obtain information in connection with our investment decisions. In addition, some smaller businesses have narrower product lines and market shares than their competition and may be more vulnerable to customer preferences, market conditions, loss of key personnel, or economic downturns, which may adversely affect the return on, or the recovery of, our investment in such businesses.

**Substantially all of our portfolio investments are recorded at fair value as determined in good faith by our Board of Directors and, as a result, there is uncertainty regarding the value of our portfolio investments.** At March 31, 2004, portfolio investments recorded at fair value were approximately 80% of our total assets. Pursuant to the requirements of the 1940 Act, we value substantially all of our investments at fair value as determined in good faith by our Board of Directors on a quarterly basis. Since there is typically no readily available market value for the investments in our portfolio, our Board of Directors determines in good faith the fair value of these investments pursuant to a valuation policy and a consistently applied valuation process.

There is no single standard for determining fair value in good faith. As a result, determining fair value requires that judgment be applied to the specific facts and circumstances of each portfolio investment while employing a consistently applied valuation process for the types of investments we make. Unlike banks, we are not permitted to provide a general reserve for anticipated loan losses; we are instead required by the 1940 Act to specifically value each individual investment on a quarterly basis and record unrealized depreciation for an investment that we believe has become impaired, including where collection of a loan or realization of an equity security is doubtful, or when the enterprise value of the portfolio company does not currently support the cost of our debt or equity investment. Enterprise value means the entire value of the company to a potential buyer, including the sum of the values of debt and equity securities used to capitalize the enterprise at a point in time. We will record unrealized appreciation if we believe that the underlying portfolio company has appreciated in value and, therefore, our equity security has also appreciated in value. Without a readily available market value and because of the inherent uncertainty of valuation, the fair value of our investments determined in good faith by the Board of Directors may differ significantly from the values that would have been used had a ready market existed for the investments, and the differences could be material.

We adjust quarterly the valuation of our portfolio to reflect the Board of Directors' determination of the fair value of each investment in our portfolio. Any changes in fair value are recorded in our statement of operations as net change in unrealized appreciation or depreciation.

**Economic recessions or downturns could impair our portfolio companies and harm our operating results.** Many of the companies in which we have made or will make investments may be susceptible to economic slowdowns or recessions. An economic slowdown may affect the ability of a company to engage in a liquidity event such as a sale, recapitalization, or initial public offering. Our nonperforming assets are likely to increase and the value of our portfolio is likely to decrease during these periods. These conditions could lead to financial losses in our portfolio and a decrease in our revenues, net income, and assets.

Our business of making private equity investments and positioning them for liquidity events also may be affected by current and future market conditions. The absence of an active senior lending environment may slow the amount of private equity investment activity generally. As a result, the pace of our investment activity may slow. In addition, significant changes in the capital markets could have an effect on the valuations of private companies and on the potential for liquidity events involving such companies. This could affect the amount and timing of gains realized on our investments.

**Our borrowers may default on their payments, which may have an effect on our financial performance.** We make long-term unsecured, subordinated loans and invest in equity securities, which may involve a higher degree of repayment risk. We primarily invest in companies that may have limited financial resources and that may be unable to obtain financing from traditional sources. Numerous factors may affect a borrower's ability to repay its loan, including the failure to meet its business plan, a downturn in its industry, or negative economic conditions. Deterioration in a borrower's financial condition and prospects may be accompanied by deterioration in any related collateral.

**Our private finance investments may not produce current returns or capital gains.** Private finance investments are typically structured as debt securities with a relatively high fixed rate of interest and with equity features such as conversion rights, warrants, or options. As a result, private finance investments are generally structured to generate interest income from the time they are made and may also produce a realized gain from an accompanying equity feature. We cannot be sure that our portfolio will generate a current return or capital gains.

**Our financial results could be negatively affected if Business Loan Express fails to perform as expected.** Business Loan Express, LLC (BLX) is our largest portfolio investment. Our financial results could be negatively affected if BLX, as a portfolio company, fails to perform as expected or if government funding for, or regulations related to the Small Business Administration 7(a) Guaranteed Loan Program change. At March 31, 2004, the investment totaled \$337.4 million at value, or 11.2% of total assets.

In addition, as controlling equity owner of BLX, we have provided an unconditional guaranty to BLX's senior credit facility lenders in an amount equal to 50% of BLX's total obligations on its \$215.0 million revolving credit facility. The amount we have guaranteed at March 31, 2004, was \$74.6 million. This guaranty can only be called in the event of a default by BLX. At March 31, 2004, we had also provided four standby letters of credit totaling \$35.6 million in connection with four term securitization transactions completed by BLX.

**Investments in non-investment grade commercial mortgage-backed securities and collateralized debt obligations may be illiquid, may have a higher risk of default, and may not produce current returns.** The commercial mortgage-backed securities and collateralized debt obligation bonds and



preferred shares in which we invest are not investment grade, which means that nationally recognized statistical rating organizations rate them below the top four investment-grade rating categories (i.e., AAA through BBB ), and are sometimes referred to as junk bonds. Non-investment grade commercial mortgage-backed securities and collateralized debt obligation bonds and preferred shares tend to be less liquid, may have a higher risk of default and may be more difficult to value. Non-investment grade securities usually provide a higher yield than do investment grade securities, but with the higher return comes greater risk of default. In addition, the fair value of these securities may change as interest rates change over time. Economic recessions or downturns may cause defaults or losses on collateral securing these securities to increase. Non-investment grade securities are considered speculative, and their capacity to pay principal and interest in accordance with the terms of their issue is not ensured.

**We may not borrow money unless we maintain asset coverage for indebtedness of at least 200%, which may affect returns to shareholders.** We must maintain asset coverage for total borrowings of at least 200%. Our ability to achieve our investment objective may depend in part on our continued ability to maintain a leveraged capital structure by borrowing from banks, insurance companies or other lenders on favorable terms. There can be no assurance that we will be able to maintain such leverage. If asset coverage declines to less than 200%, we may be required to sell a portion of our investments when it is disadvantageous to do so. As of March 31, 2004, our asset coverage for senior indebtedness was 314%.

**We borrow money, which magnifies the potential for gain or loss on amounts invested and may increase the risk of investing in us.** Borrowings, also known as leverage, magnify the potential for gain or loss on amounts invested and, therefore, increase the risks associated with investing in our securities. We borrow from and issue senior debt securities to banks, insurance companies, and other lenders. Lenders of these senior securities have fixed dollar claims on our consolidated assets that are superior to the claims of our common shareholders. If the value of our consolidated assets increases, then leveraging would cause the net asset value attributable to our common stock to increase more sharply than it would have had we not leveraged. Conversely, if the value of our consolidated assets decreases, leveraging would cause net asset value to decline more sharply than it otherwise would have had we not leveraged. Similarly, any increase in our consolidated income in excess of consolidated interest payable on the borrowed funds would cause our net income to increase more than it would without the leverage, while any decrease in our consolidated income would cause net income to decline more sharply than it would have had we not borrowed. Such a decline could negatively affect our ability to make common stock dividend payments. Leverage is generally considered a speculative investment technique.

At March 31, 2004, we had \$962.4 million of outstanding indebtedness bearing a weighted average annual interest cost of 7.5%. In order for us to cover these annual interest payments on indebtedness, we must achieve annual returns on our assets of at least 2.4%.

**Changes in interest rates may affect our cost of capital and net investment income.** Because we borrow money to make investments, our net investment income is dependent upon the difference between the rate at which we borrow funds and the rate at which we invest these funds. As a result, there can be no assurance that a significant change in market interest rates will not have a material adverse effect on our net investment income. In periods of rising interest rates, our cost of funds would increase, which would reduce our net investment income. We use a combination of long-term and short-term borrowings and equity capital to finance our investing activities. We utilize our revolving line of credit as a means to bridge to long-term financing. Our long-term fixed-rate investments are financed primarily with long-term fixed-rate debt and equity. We may use interest rate risk management techniques in an effort to limit our exposure to interest rate fluctuations. Such techniques may include various interest rate hedging activities to the extent permitted by the 1940

Act. We have analyzed the potential impact of changes in interest rates on interest income net of interest expense. Assuming that the balance sheet were to remain constant and no actions were taken to alter the existing interest rate sensitivity, a hypothetical immediate 1% change in interest rates would have affected the net income by less than 1% over a one year horizon. Although management believes that this measure is indicative of our sensitivity to interest rate changes, it does not adjust for potential changes in credit quality, size and composition of the assets on the balance sheet and other business developments that could affect net increase in net assets resulting from operations, or net income. Accordingly, no assurances can be given that actual results would not differ materially from the potential outcome simulated by this estimate.

**We will continue to need additional capital to grow because we must distribute our income.** We will continue to need capital to fund growth in our investments. Historically, we have borrowed from financial institutions and have issued equity securities. A reduction in the availability of new capital could limit our ability to grow. We must distribute at least 90% of our taxable ordinary income, which excludes realized net long-term capital gains, to our shareholders to maintain our regulated investment company status. As a result, such earnings will not be available to fund investment originations. We expect to continue to borrow from financial institutions and issue additional debt and equity securities. If we fail to obtain funds from such sources or from other sources to fund our investments, it could limit our ability to grow, which could have a material adverse effect on the value of our common stock. In addition, as a business development company, we are generally required to maintain a ratio of at least 200% of total assets to total borrowings, which may restrict our ability to borrow in certain circumstances.

**Loss of regulated investment company tax treatment would substantially reduce net assets and income available for dividends.** We have operated so as to qualify as a regulated investment company under Subchapter M of the Code. If we meet source of income, asset diversification, and distribution requirements, we will not be subject to corporate level income taxation on income we timely distribute to our stockholders as dividends. We would cease to qualify for such tax treatment if we were unable to comply with these requirements. In addition, we may have difficulty meeting the requirement to make distributions to our shareholders because in certain cases we may recognize income before or without receiving cash representing such income. If we fail to qualify as a regulated investment company, we will have to pay corporate-level taxes on all of our income whether or not we distribute it, which would substantially reduce the amount of income available for distribution to our stockholders. Even if we qualify as a regulated investment company, we generally will be subject to a corporate-level income tax on the income we do not distribute. Moreover, if we do not distribute at least 98% of our taxable income, we generally will be subject to a 4% excise tax.

**There is a risk that you may not receive dividends or distributions.** We intend to make distributions on a quarterly basis to our stockholders. We may not be able to achieve operating results that will allow us to make distributions at a specific level or to increase the amount of these distributions from time to time. In addition, due to the asset coverage test applicable to us as a business development company, we may be limited in our ability to make distributions. Also, our credit facilities limit our ability to declare dividends if we default under certain provisions. If we do not distribute a certain percentage of our income annually, we will suffer adverse tax consequences, including possible loss of our status as a regulated investment company. In addition, in accordance with accounting principles generally accepted in the United States of America and tax regulations, we include in income certain amounts that we have not yet received in cash, such as contractual payment-in-kind interest which represents contractual interest added to the loan balance that becomes due at the end of the loan term. The increases in loan balances as a result of contractual payment-in-kind arrangements are included in income in advance of receiving cash payment and are separately included in the change in accrued or reinvested interest and dividends in our consolidated statement

of cash flows. Since we may recognize income before or without receiving cash representing such income, we may have difficulty meeting the requirement to distribute at least 90% of our investment company taxable income to maintain our status as a regulated investment company.

**We operate in a competitive market for investment opportunities.** We compete for investments with a large number of private equity funds and mezzanine funds, investment banks and other equity and non-equity based investment funds, and other sources of financing, including traditional financial services companies such as commercial banks. Some of our competitors have greater resources than we do. Increased competition would make it more difficult for us to purchase or originate investments at attractive prices. As a result of this competition, sometimes we may be precluded from making otherwise attractive investments.

**We depend on key personnel.** We depend on the continued services of our executive officers and other key management personnel. If we were to lose any of these officers or other management personnel, such a loss could result in inefficiencies in our operations and lost business opportunities.

**Changes in the law or regulations that govern us could have a material impact on us or our operations.** We are regulated by the SEC and the Small Business Administration. In addition, changes in the laws or regulations that govern business development companies, regulated investment companies, real estate investment trusts, and small business investment companies may significantly affect our business. Any change in the law or regulations that govern our business could have a material impact on us or our operations. Laws and regulations may be changed from time to time, and the interpretations of the relevant laws and regulations also are subject to change.

**Results may fluctuate and may not be indicative of future performance.** Our operating results may fluctuate and, therefore, you should not rely on current or historical period results to be indicative of our performance in future reporting periods. Factors that could cause operating results to fluctuate include, among others, variations in the investment origination volume and fee income earned, variation in timing of prepayments, variations in and the timing of the recognition of net realized gains or losses and changes in unrealized appreciation or depreciation, the degree to which we encounter competition in our markets, and general economic conditions.

**Our common stock price may be volatile.** The trading price of our common stock may fluctuate substantially. The price of the common stock may be higher or lower than the price you pay for your shares, depending on many factors, some of which are beyond our control and may not be directly related to our operating performance. These factors include the following:

price and volume fluctuations in the overall stock market from time to time;

significant volatility in the market price and trading volume of securities of business development companies or other financial services companies;

volatility resulting from trading in derivative securities related to our common stock including puts, calls, long-term equity anticipation securities, or LEAPs, or short trading positions;

changes in regulatory policies or tax guidelines with respect to business development companies or regulated investment companies;

actual or anticipated changes in our earnings or fluctuations in our operating results or changes in the expectations of securities analysts;

general economic conditions and trends;

loss of a major funding source; or

departures of key personnel.

**Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

There has been no material change in quantitative or qualitative disclosures about market risk since December 31, 2003.

**Item 4. *Controls and Procedures***

(a) As of the end of the period covered by this quarterly report on Form 10-Q, the Company's chief executive officer and chief financial officer conducted an evaluation of the Company's disclosure controls and procedures (as defined in Rules 13a-15 and 15d-15 of the Securities Exchange Act of 1934). Based upon this evaluation, the Company's chief executive officer and chief financial officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them of any material information relating to the Company that is required to be disclosed by the Company in the reports it files or submits under the Securities Exchange Act of 1934.

(b) There have been no changes in the Company's internal control over financial reporting that occurred during the quarter ended March 31, 2004, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. *Legal Proceedings***

We are party to certain lawsuits in the normal course of our business. While the outcome of these legal proceedings cannot at this time be predicted with certainty, we do not expect that these proceedings will have a material effect upon our financial condition or results of operations.

**Item 2. *Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities***

During the three months ended March 31, 2004, we issued a total of 50,060 shares of common stock under our dividend reinvestment plan pursuant to an exemption from the registration requirements of the Securities Act of 1933. The aggregate offering price for the shares of common stock sold under the dividend reinvestment plan was approximately \$1.5 million.

**Item 3. *Defaults Upon Senior Securities***

Not applicable.

**Item 4. *Submission of Matters to a Vote of Security Holders***

None.

**Item 5. *Other Information***

Not applicable.

## Item 6. Exhibits and Reports on Form 8-K

## (a) List of Exhibits

Exhibit Number	Description
3.1	Restated Articles of Incorporation. <i>(Incorporated by reference to Exhibit a.1 filed with Allied Capital's Post-Effective Amendment No. 2 to registration statement on Form N-2 (File No. 333-67336) filed on March 22, 2002).</i>
3.2	Amended and Restated Bylaws. <i>(Incorporated by reference to Exhibit 3.2. filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
4.1	Specimen Certificate of Allied Capital's Common Stock, par value \$0.0001 per share. <i>(Incorporated by reference to Exhibit d. filed with Allied Capital's registration statement on Form N-2 (File No. 333-51899) filed on May 6, 1998).</i>
4.2	Form of debenture between certain subsidiaries of Allied Capital and the U.S. Small Business Administration. <i>(Incorporated by reference to Exhibit 4.2 filed by a predecessor entity to Allied Capital on Form 10-K for the year ended December 31, 1996).</i>
10.1	Dividend Reinvestment Plan, as amended. <i>(Incorporated by reference to Exhibit e. filed with Allied Capital's registration statement on Form N-2 (File No. 333-87862) filed on May 8, 2002).</i>
10.2	Third Amended and Restated Credit Agreement, dated April 18, 2003. <i>(Incorporated by reference to Exhibit 10.2 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.2(a)	First Amendment to Credit Agreement, dated as of October 6, 2003. <i>(Incorporated by reference to Exhibit 10.2(a) filed with Allied Capital's Form 10-Q for the period ended September 30, 2003).</i>
10.2(b)	Second Amendment to Credit Agreement, dated as of December 17, 2003. <i>(Incorporated by reference to Exhibit 10.2(b) filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.3	Note Agreement, dated as of April 30, 1998. <i>(Incorporated by reference to Exhibit 10.2 filed with Allied Capital's Form 10-Q for the period ended June 30, 1998).</i>
10.4	Loan Agreement between a predecessor entity to Allied Capital and Overseas Private Investment Corporation, dated April 10, 1995. <i>(Incorporated by reference to Exhibit f.7 filed by a predecessor entity to Allied Capital to Pre-Effective Amendment No. 2 to registration statement on Form N-2 (File No. 333-64629) filed on January 24, 1996).</i> Letter, dated December 11, 1997, evidencing assignment of Loan Agreement from the predecessor entity of Allied Capital to Allied Capital. <i>(Incorporated by reference to Exhibit 10.3 to Allied Capital's Form 10-K for the year ended December 31, 1997).</i>
10.5	Note Agreement, dated as of May 1, 1999. <i>(Incorporated by reference to Exhibit 10.5 filed with Allied Capital Form 10-Q for the period ended June 30, 1999).</i>
10.11	Note Agreement, dated as of November 15, 1999. <i>(Incorporated by reference to Exhibit 10.4a of Allied Capital's Form 10-K for the year ended December 31, 1999).</i>
10.12	Note Agreement, dated as of October 15, 2000. <i>(Incorporated by reference to Exhibit 10.4b filed with Allied Capital's Form 10-Q for the period ended September 30, 2000).</i>
10.13	Note Agreement, dated as of October 15, 2001. <i>(Incorporated by reference to Exhibit f.10 filed with Allied Capital's Post-Effective Amendment No. 1 to registration statement on Form N-2 (File No. 333-67336) filed on November 14, 2001).</i>

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Exhibit Number	Description
10.15	Control Investor Guaranty Agreement, dated as of March 28, 2001, between Allied Capital and Fleet National Bank and Business Loan Express, Inc. <i>(Incorporated by reference to Exhibit f.14 filed with Allied Capital's Post-Effective Amendment No. 3 to registration statement on Form N-2 (File No. 333-43534) filed on May 15, 2001).</i>
10.17	Non-Qualified Deferred Compensation Plan II. <i>(Incorporated by reference to Exhibit A filed with Allied Capital's Proxy Statement filed on March 30, 2004).</i>
10.18	Amended and Restated Deferred Compensation Plan, dated January 30, 2004. <i>(Incorporated by reference to Exhibit 10.16 filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.19	Amended Stock Option Plan. <i>(Incorporated by reference to Exhibit A of Allied Capital's definitive proxy statement for Allied Capital's 2002 Annual Meeting of Stockholders filed on April 3, 2002).</i>
10.20(a)	Allied Capital Corporation 401(k) Plan, dated September 1, 1999. <i>(Incorporated by reference to Exhibit 4.4 filed with Allied Capital's registration statement on Form S-8 (File No. 333-88681) filed on October 8, 1999).</i>
10.20(b)	Amendment to Allied Capital Corporation 401(k) Plan, dated December 15, 2003. <i>(Incorporated by reference to Exhibit 10.20(b) filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.21	Employment Agreement, dated January 1, 2004, between Allied Capital and William L. Walton. <i>(Incorporated by reference to Exhibit 10.21 filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.22	Employment Agreement, dated January 1, 2004, between Allied Capital and Joan M. Sweeney. <i>(Incorporated by reference to Exhibit 10.22 filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.25	Form of Custody Agreement with Riggs Bank N.A. <i>(Incorporated by reference to Exhibit j.1 filed with Allied Capital's registration statement on Form N-2 (File No. 333-51899) filed on May 6, 1998).</i>
10.26	Form of Custody Agreement with LaSalle National Bank. <i>(Incorporated by reference to Exhibit j.2 filed with Allied Capital's registration statement on Form N-2 (File No. 333- 51899) filed on May 6, 1998).</i>
10.27	Custodian Agreement with LaSalle National Bank Association dated July 9, 2001. <i>(Incorporated by reference to Exhibit j.3 filed with Allied Capital's registration statement on Form N-2 (File No. 333-67336) filed on August 10, 2001).</i>
10.28	Code of Ethics. <i>(Incorporated by reference to Exhibit 10.28 filed with Allied Capital's Form 10-K for the year ended December 31, 2003.)</i>
10.30	Agreement and Plan of Merger by and among Allied Capital, Allied Capital Lock Acquisition Corporation, and Sunsource, Inc dated June 18, 2001. <i>(Incorporated by reference to Exhibit k.1 filed with Allied Capital's registration statement on Form N-2 (File No. 333-67336) filed on August 10, 2001).</i>
10.31	Note Agreement, dated as of May 14, 2003. <i>(Incorporated by reference to Exhibit 10.31 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.32	Amendment, dated as of April 30, 2003, to Note Agreement, dated as of April 30, 1998. <i>(Incorporated by reference to Exhibit 10.32 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.33	Amendment, dated as of April 30, 2003, to Note Agreement, dated as of May 1, 1999. <i>(Incorporated by reference to Exhibit 10.33 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>

Edgar Filing: ALLIED CAPITAL CORP - Form 10-Q

Exhibit Number	Description
10.34	Amendment, dated as of April 30, 2003, to Note Agreement, dated as of November 15, 1999. <i>(Incorporated by reference to Exhibit 10.34 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.35	Amendment, dated as of April 30, 2003, to Note Agreement, dated as of October 15, 2000. <i>(Incorporated by reference to Exhibit 10.35 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.36	Amendment, dated as of April 30, 2003, to Note Agreement, dated as of October 15, 2001. <i>(Incorporated by reference to Exhibit 10.36 filed with Allied Capital's Form 10-Q for the period ended March 31, 2003).</i>
10.37	Form of Indemnification Agreement between Allied Capital and its directors and certain officers. <i>(Incorporated by reference to Exhibit 10.37 filed with Allied Capital's Form 10-K for the year ended December 31, 2003).</i>
10.38*	Note Agreement, dated as of March 25, 2004.
15.*	Letter regarding Unaudited Interim Financial Information
31.1*	Certification of Chief Executive Officer Pursuant to Rule 13a-14 of the Securities Exchange Act of 1934.
31.2*	Certification of Chief Financial Officer Pursuant Rule 13a-14 of the Securities Exchange Act of 1934.
32.1*	Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.
32.2*	Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.

\* Filed herewith.

(b) Reports on Form 8-K

On February 18, 2004, we filed and furnished a Form 8-K pursuant to Items 5 and 12, respectively, reporting the issuance of a press release announcing our financial results for the quarter and year ended December 31, 2003, and the issuance of a press release announcing that a definitive agreement had been signed to sell The Hillman Companies, Inc. to an affiliate of Code Hennessy & Simmons LLC, a Chicago-based private equity firm.

On April 26, 2004, we furnished a Form 8-K pursuant to Item 12 reporting the issuance of a press release announcing that we had declared a dividend for the second quarter of 2004.

On April 28, 2004, we furnished a Form 8-K pursuant to Item 12 reporting the issuance of a press release announcing our financial results for the quarter ended March 31, 2004.



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunder duly authorized.

ALLIED CAPITAL CORPORATION  
(Registrant)

Dated: May 7, 2004

/s/ WILLIAM L. WALTON

-----  
William L. Walton  
Chairman and Chief Executive Officer

/s/ PENNI F. ROLL

-----  
Penni F. Roll  
Chief Financial Officer

**EXHIBIT INDEX**

Exhibit Number	Description
10.38*	Note Agreement, dated as of March 25, 2004.
15.*	Letter regarding Unaudited Interim Financial Information
31.1*	Certification of Chief Executive Officer Pursuant to Rule 13a-14 of the Securities Exchange Act of 1934.
31.2*	Certification of Chief Financial Officer Pursuant to Rule 13a-14 of the Securities Exchange Act of 1934.
32.1*	Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.
32.2*	Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.

\* Filed herewith.